## EARNINGE <br> RELEASE 2020

Dear Investors,
The second quarter of 2020 brought unprecedented challenges to society. The pandemic restricted mobility, directly impacting our business. Even during this period, we have not given up being protagonists and making our choices towards a better path, generating value for all our stakeholders.

Our teams, that inspire and transform, have been challenged and proved to be even more creative, agile and open to changes. Thanks to a solid culture, based on values and principles that take place in the daily routine of employees, we have maintained effective management and extraordinary results in the current context, that bring us perspectives of a resumption of our growth trajectory.
We took care of our team, our customers and operations. Among several initiatives, we have reinvented how to serve, so that the customer could perceive the smile behind the masks and acrylic walls. We also reinforced the car hygiene measures to ensure everyone's safety. Even during this difficult moment, we maintained NPS at high levels.
In addition, we took care of our partners and of the community around us. Reinforcing our role as a company committed to citizenship, we compromise to contribute with $\mathrm{R} \$ 10$ million in initiatives to support the healthcare system, with hospital infrastructure and equipment, in actions with the most impacted small and medium businesses and also with more vulnerable citizens.

Given the context of restricted mobility, our results were impacted, but on a smaller scale than one could imagine.
The Car Rental division had its average rented fleet reduced by $8.0 \%$, from 117 thousand cars in 2 Q19 to around 108 thousand cars in 2 Q20. The average rental rate also decreased due to extraordinary discounts and a change in the segment mix, resulting in a $30.2 \%$ lower net revenue compared to 2Q19. Seminovos was strongly impacted by mobility restriction measures and the temporary closing of all stores during most of April. In the quarter, 19,736 cars were sold, down $40.4 \%$ over the same period last year. On the other hand, the Fleet Rental division proved to be resilient in the crisis, presenting a growth of more than $14 \%$ in rented fleet volume, compared to the same quarter of the previous year.
After the initial impact of the social distance measures in April, we resumed activities at most of our branches and stores. Today, of the 529 Car Rental branches in Brazil, 393 are open and of the 125 Seminovos' stores, 124 are operating.

In May, we reversed the downward trend in volumes in the Car Rental division and by the end of June we returned to the level of 120 thousand rented cars, the same level as in June 2019. In addition, the average rental rate per segment had a relevant recovery throughout the quarter. In Seminovos we also saw a recovery in sales volumes month after month, with more than 11 thousand cars sold in June, reinforcing our perception that we are gradually returning business to normality.

From a financial point of view, we revisited our cost and expense matrix and made an effort to adjust our operations to the new reality. We had to make difficult decisions, but we are sure that our agility and human approach with which we are dealing with the challenges has further strengthened our culture. We were fast with the cash reinforcement measures and fulfilled all our commitments to suppliers, closing the quarter with approximately $\mathbf{R} \$ 3.0$ billion in cash and approximately $\mathrm{R} \$ 500$ million in payables to OEMs. In addition, we were protagonists in the creation of a debenture repurchase program, having already generated results within this quarter.

We reprioritized investments, emphasizing the development of the customer experience, new products and mobility solutions, opening new avenues of growth, always with the intensive use of data and technologies. We are increasingly a digital Company. Looking ahead, we remain optimistic about the future and investing in our team and the skills necessary for a new mobility context.

We also had a significant change in our Board with the departure of Director José Galló, after 10 years of history with us, and the entry of Director Irlau Machado. Galló leaves an important legacy for our Board and Company. We are excited about Irlau's entry and with the experience and skills he will bring.

We reinforce our commitment to the theme of sustainability, present for years in our strategic intentions, that has gained new fronts. From the materiality matrix, we have matured and advanced in initiatives with key indicators. In this quarter, we published the third sustainability report, based on the best practices of the Global Reporting Initiative (GRI), with significant advances in the environmental, social and governance pillars. We are aware of the challenges and that we have a lot to evolve, but confident that we are on the right path.
We will continue to lead the main movements through innovative solutions; generating value for our entire business platform, cultivating long-term relationships and being exemplary at leaving a legacy in promoting a more just and responsible society.

## SLocaliza

## 2Q20 OPERATING HIGHLIGHT

Average rented fleet - Car Rental

\# Cars sold


Average rented fleet - Fleet Rental


End of period fleet


## 2Q20 FINANCIAL HIGHLIGHT


(*) GAAP number including the effects of the reclassification of PIS and COFINS credits for the period


EBITDA (R\$ millions)


Net Income (R\$ millions)



In 2Q20, the Car Rental division's average rented fleet decreased $8.0 \%$ versus 2Q19. In the same period, net revenues reduced $30.2 \%$ mainly due to the $24.0 \%$ decrease in the average rental rate, as result of the additional discounts and mix changes.

In 1 H 20 , there was an increase of $13.9 \%$ in the average fleet and a decrease of $0.5 \%$ in the revenue of this division, due to the $13.1 \%$ decrease in the average rental rate.

After the initial impacts of mobility restrictions, which resulted in tariff reductions in the most affected segments, we started in May to gradually reduce discount levels. In comparison with April, June showed growth of $9.7 \%$ in the average rented fleet, $28.3 \%$ in average tariffs and 7.7 percentage points in the utilization rate.

$\bullet$ Number of car rental locations - Brazil and abroad $\longrightarrow$


Localiza closed the first half of 2020 with 605 rental locations, being 529 in Brazil and 76 in 5 other South American countries.

$\left(^{*}\right)$ Excluding the effects of the reclassification of PIS and COFINS credits
$\left(^{* *}\right)$ GAAP number including the reclassification of PIS and COFINS credits for the period

In 2Q20, the Fleet Rental division registered a $14.4 \%$ increase in the average rented fleet and $14.8 \%$ in net revenues, compared to the same period of the prior year, with the average rental rate practically stable YoY. In 1 H 20 , there was an increase of $17.2 \%$ in the average rented fleet and $15.9 \%$ in the revenue of this division.

As we mentioned in the last earnings release, the Fleet Rental division proved to be resilient to the crisis. We had a reduction in the entry of new contracts during the months of April and May, but in June we already saw a resumption of negotiations.

## 3.1 - Net investment in the fleet



- Net investment in fleet ( $R \$$ million)


Due to the drop in volumes in the Car Rental division and as a mean to adjust the utilization rate of the fleet, we reduced the level of car purchases and kept the sale respecting the restrictions of operations in each city. 19,736 cars were sold, and 2,871 cars were purchased in 2Q20, resulting in a reduction of 16,865 cars in the fleet and a cash generation, before the change in supplier payables balance, of $R \$ 655.5$ million.
$\backsim$ Number of used cars and points of sale $\longrightarrow$


The month of April was impacted by the temporary closing of all Seminovos stores at the end of March. With the gradual reopening of stores, sales volumes recovered significantly. In 2Q20, we made some adjustments to our network and ended June with 125 Seminovos stores in 86 cities in Brazil.

## 5 - End of period fleet



Localiza System (including franchisees) has 305,260 cars, representing an increase of $10.3 \%$ over the same period the previous year and a $5.6 \%$ reduction compared to the end of 2019.

The fleet will be adjusted according to the rental demand and the pace of car sales, as a mean to optimize capital allocation.


In 2Q20, consolidated net revenues decreased $31.7 \%$ compared to 2Q19. Net rental revenues decreased 19.0\%, with a 30.2\% reduction in the Car Rental division and a $14.8 \%$ growth in the Fleet Rental division. Seminovos net revenues in 2Q20 decreased 40.1\%, compared to the same period last year, due to a $40.4 \%$ decrease in the volumes of cars sold.

In 1 H 20 , consolidated net revenues decreased $6.6 \%$ when compared to 1 H 19 . Net rental revenues increased by $3.4 \%$, with a $0.5 \%$ decrease in the Car Rental division and a $15.9 \%$ increase in the Fleet Rental division. Seminovos net revenues in 1 H 20 decreased $13.0 \%$ when compared to the same period of the previous year, with a $16.7 \%$ reduction in the volumes of cars sold.


EBITDA margin:

| Activities | 2015 | 2016 | $2017^{*}$ | 2018 | $2019 * *$ | $1 H 19 * *$ | $1 H 20$ | 2 Q19** | 2Q20 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental | $31.8 \%$ | $32.3 \%$ | $34.9 \%$ | $35.9 \%$ | $45.5 \%$ | $46.4 \%$ | $49.7 \%$ | $43.9 \%$ | $53.2 \%$ |
| Fleet Rental | $62.2 \%$ | $64.5 \%$ | $61.9 \%$ | $64.0 \%$ | $67.7 \%$ | $68.8 \%$ | $75.9 \%$ | $65.2 \%$ | $81.4 \%$ |
| Rental Consolidated | $41.7 \%$ | $42.3 \%$ | $42.6 \%$ | $43.0 \%$ | $50.9 \%$ | $52.0 \%$ | $56.9 \%$ | $49.3 \%$ | $63.1 \%$ |
| Used Car Sales | $7.3 \%$ | $5.5 \%$ | $5.9 \%$ | $3.0 \%$ | $3.0 \%$ | $3.1 \%$ | $-0.3 \%$ | $3.5 \%$ | $-4.0 \%$ |

$\left(^{*}\right) 2017$ adjusted by the one-time costs incurred (OTC) - Hertz Brasil acquisition and Franchisees incorporation
${ }^{(* *)}$ EBITDA margin calculated based on the GAAP number including the reclassification of PIS and COFINS credits for the period, in the Car Rental and Fleet Rental divisions

In 2Q20, consolidated EBITDA totaled $\mathrm{R} \$ 434.8$ million, $13.0 \%$ lower than the same period of the previous year.
In this quarter, the Company reversed the provision related to the difference in PIS and COFINS credits on depreciation, in the regime of $1 / 48$ versus $1 / 60$, which had been booked since 2017 , in the amount of $\mathrm{R} \$ 126.3$ million. This reversal considers the change in the scenario of the law suits in which the Company is a party, with the second ruling favorable to the right to appropriate PIS and COFINS credits related to the depreciation of its vehicles available for rental, at the annual rate of $25 \%$.

On the other hand, EBITDA in the quarter was impacted by extraordinary costs resulting from the technology incident, staff adjustment and donations to support the pandemic, which totaled approximately $\mathrm{R} \$ 38.9$ million.

In the Car Rental division, the EBITDA margin was $53.2 \%$ in 2Q20, an increase of 9.3p.p. compared to 2Q19, impacted by the reversal of the provision for PIS and COFINS credits in the amount of R\$103.4 million.

In the Fleet Rental division, the EBITDA margin was $81.4 \%$ in 2 Q 20 , an increase of 16.2 pp . when compared to 2 Q 19 , impacted by the reversal of the provision for PIS and COFINS in the amount of R $\$ 22.9$ million.

Seminovos EBITDA margin was $-4.0 \%$ in 2Q20, impacted by the drop in sales and the consequent non-dilution of fixed costs, in addition to the extraordinary costs with the staff adjustment. The margins recovered throughout the quarter, from $-21.5 \%$ in April to -7.6\% in May, reaching 1.5\% in June.

## 8 - Depreciation

## 8.1 - Average annualized depreciation per car (R\$) - Rent a Car



Depreciation is calculated by the difference between the purchase price of the car and the estimated selling price at the end of its useful life, net of estimated costs and expenses to sell.

In 2Q20, the Company observed stability in the prices of cars sold, however, given the temporary closure of stores and the reduction in sales volumes, the expenses with the Seminovos operation increased in percentage terms compared to the sale price. Considering the effects of the pandemic and the gradual resumption of sales volumes, the Company revisited the assumption of estimated sales costs and expenses until the end of the year, which resulted in an increase in depreciation compared to 1Q20.

## 8.2 - Average annualized depreciation per car (R\$) - Fleet Rental



In the Fleet Rental division, the average depreciation per car in 2Q20 was R\$2,092.4. We remind you that since last quarter we have changed the depreciation method from SOYD to linear. In the transition period, the average depreciation is benefited due to the cars that were already $100 \%$ depreciated before the end of their operational life and the entry of new cars with lower depreciation in the first year, compared to the SOYD method ${ }^{(1)}$.


EBIT margins include used car sales results, but is calculated over the rental revenues:

|  | 2015 | 2016 | 2017* | 2018 | 2019** | 1H19** | 1H20 | 2Q19 ** | 2Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental | 34.3\% | 30.2\% | 35.5\% | 33.2\% | 33.6\% | 36.2\% | 23.2\% | 34.3\% | 8.4\% |
| Fleet Rental | 48.9\% | 51.2\% | 51.4\% | 48.6\% | 49.1\% | 49.0\% | 64.3\% | 46.4\% | 67.9\% |
| Consolidated | 39.1\% | 36.8\% | 40.0\% | 37.1\% | 37.3\% | 39.4\% | 34.5\% | 37.4\% | 29.5\% |

(*) 2017 adjusted by the one-time costs (OTC) incurred - Hertz Brasil acquisition and Franchisees incorporation
$\left({ }^{* *)}\right.$ EBIT margin calculated based on the GAAP number including the reclassification of PIS and COFINS credits for the period
Consolidated EBIT in 2 Q20 totaled R $\$ 218.4$ million, representing a decrease of $36.1 \%$ compared to 2 Q19.
In 2Q20, the EBIT margin of the Car Rental division, was 8.4\%, representing a reduction of 25.9p.p. compared to 2Q19, reflecting the aforementioned effects of lower revenue, leading to a loss of scale and an increase in depreciation.

In the Fleet Rental division, the EBIT margin totaled 67.9\%, an increase of 21.5p.p. compared to 2Q19. The improvement in the margin in this division is due to the increase in EBITDA and the drop in the average depreciation per car, as a result of the change in the depreciation method from SOYD ${ }^{(1)}$ to straight-line.

## 10 - Consolidated net income

## -—Consolidated net income ( $\mathbf{R} \$ \mathbf{~ m i l l i o n )}$


${ }^{(*)} 2017$ adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation

Net income in 2Q20 was R\$89.9 million, representing a decrease of $52.7 \%$ over 2Q19, as a result of:
(-) R\$65.1 million decrease in EBITDA;
(-) $R \$ 58.5$ million increase in depreciation;
(-) $\mathbf{R} \$ 29.4$ million higher net financial expenses, mainly due to the increase in the average balance of net debt in the quarter, partially offset by the lower interest rate; and
(+) $\mathrm{R} \$ 52.8$ million reduction in income tax and social contribution.

The composition of net income by rental and sales is shown below:

|  | 2015 | 2016 | 2017* | 2018 | 2019 | 1H19 | 1H20 | 2Q19 | 2Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental + franchising | 292.5 | 346.5 | 483.5 | 642.0 | 959.5 | 444.2 | 446.9 | 212.4 | 146.9 |
| Fleet Rental | 285.7 | 325.8 | 351.0 | 401.4 | 489.8 | 237.8 | 263.9 | 115.5 | 122.6 |
| Used Car Sales | (175.8) | (263.0) | (271.1) | (384.2) | (615.4) | (281.1) | (390.0) | (137.8) | (179.6) |
| Consolidated | 402.4 | 409.3 | 563.4 | 659.2 | 833.9 | 400.9 | 320.8 | 190.1 | 89.9 |

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## 11 - Free cash flow (FCF)

|  | Free cash flow - R\$ million | 2015 | 2016 | 2017 | 2018 | 2019 | 1H20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operations | EBITDA | 934,8 | 1.015,7 | 1.314, ${ }^{\text {² }}$ | 1.590,1 | 2.212,8 | 1.067,5 |
|  | Used car sale revenue, net from taxes | $(2.044,9)$ | $(2.342,6)$ | $(3.451,2)$ | $(4.510,4)$ | $(6.206,7)$ | (2.474,3) |
|  | Depreciated cost of cars sold | 1.769,1 | $2.102,5$ | 3.106,6 | 4.198,5 | 5.863,6 | $2.369,5$ |
|  | (-) Income tax and social contribution | $(110,7)$ | $(93,3)$ | $(108,3)$ | $(131,2)$ | $(146,1)$ | $(112,3)$ |
|  | Change in working capital | $(30,0)$ | $(40,8)$ | $(47,9)$ | $(117,4)$ | $(268,9)$ | $(129,2)$ |
|  | Cash generated by rental operations | 518,3 | 641,5 | 813,4 | 1.029,6 | 1.454,7 | 721,2 |
|  | Used car sale revenue, net from taxes - fleet renewal | 2.036,3 | 2.342,6 | 3.451,2 | 4.510,4 | 6.206,7 | 1.863,0 |
|  | Fleet renewal investment | $(2.278,4)$ | $(2.563,6)$ | (3.660,9) | $(4.696,7)$ | (6.804,6) | (2.011,4) |
|  | Change in accounts payable to car suppliers for fleet renewal | $(25,4)$ | 219,8 | 227,6 | 250,1 | 468,7 | $(1.088,8)$ |
|  | Net investment for fleet renewal | $(267,5)$ | $(1,2)$ | 17,9 | 63,8 | $(129,2)$ | $(1.237,2)$ |
|  | Fleet renewal - quantity | 64.032 | 68.449 | 90.554 | 111.279 | 147.915 | 43.750 |
| Investment, property and intangible |  | $(29,7)$ | $(40,9)$ | $(28,8)$ | $(42,8)$ | $(70,0)$ | $(42,7)$ |
| Free cash flow from operations, before growth |  | 221,1 | 599,4 | 802,5 | 1.050,6 | 1.255,5 | $(558,7)$ |
| पІМОגפ - xədeว | (Investment) / Divestment in cars for fleet growth | 8,6 | $(726,0)$ | $(1.807,0)$ | $(2.285,1)$ | $(3.478,7)$ | 611,3 |
|  | Change in accounts payable to car suppliers for fleet growth | $(23,9)$ | 26,8 | 168,7 | 509,4 | 23,6 | $(943,4)$ |
|  | Acquisition of Hertz and franchisees (fleet value) | - | - | $(285,7)$ | - | $(105,5)$ | - |
|  | Net investment for fleet growth | $(15,3)$ | $(699,2)$ | $(1.924,0)$ | $(1.775,7)$ | $(3.560,6)$ | $(332,1)$ |
|  | Fleet increase / (reduction) - quantity | (273) | 19.384 | 52.860 | 54.142 | 75.619 | (14.347) |
| Free cash flow after growth |  | 205,8 | $(99,8)$ | $(1.121,5)$ | $(725,1)$ | (2.305,0) | $(890,8)$ |
|  | Acquisitions and francisees acquision- except fleet value <br> New headquarters construction and furniture | $(30,7)$ | $(85,7)$ | $(121,5)$ <br> $(146,2)$ | - - | $(18,2)$ | $(7,9)$ |
| Free cash generated before the cash effects of discounts and anticipation of payables to suppliers |  | 175,1 | $(185,5)$ | $(1.389,2)$ | $(725,1)$ | $(2.323,2)$ | $(898,7)$ |
| Cash effects of receivables and anticipation of payables to suppliers (**) |  | $(71,9)$ | 98,0 | 88,3 | $(113,2)$ | $(131,8)$ | 342,7 |
| Free cash flow before interest |  | 103,2 | $(87,5)$ | $(1.300,9)$ | $(838,3)$ | (2.455,0) | $(556,0)$ |

In the free cash flow, short-term financial assets were considered as cash.
$\left(^{*}\right) 2017$ adjusted by one-time costs incurred - Hertz Brasil acquisition and franchisees incorporation.
$\left(^{* *}\right)$ Discount of credit card receivables and anticipation of accounts payable were demonstrated in a different line so that the Free Cash Flow From Operations considered only the contractual terms, reflecting the Company's operation.

In 1H20, the Company consumed $\mathrm{R} \$ 558.7$ million in cash before growth, due to the reduction of the suppliers account for fleet renewal by $\mathrm{R} \$ 1,088.8$ million.

Despite the reduction of the fleet by 14,347 cars, there was a consumption of $\mathrm{R} \$ 332.1$ million for growth, due to the payment for purchases made in previous quarters.

The automakers account payable, which ended 2019 with a balance of $R \$ 2,407.5$ million, presented in $2 Q 20$ a balance of R\$525.8 million.

## 12 - Net debt

## 12.1 - Change in net debt - R\$ million



On 06/30/2020, net debt totaled R\$7.7 billion, an increase of $15.6 \%$, or $R \$ 1.0$ billion, due to the movements previously explained.

## 12.2 - Debt maturity profile - R\$ million

| Debt | Issuance | Contract rate | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 to 2032 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debentures 11th Issuance | 12/12/2016 | 111.50\% CDI | - | - | 487.5 | - | - | - | 487.5 |
| Debentures 12th Issuance | 5/15/2017 | 107.25\% CDI | - | - | - | - | 700.0 |  | 700.0 |
| Debentures 13th Issuance - 1st serie | 12/15/2017 | 109.35\% CDI | - | - | 434.5 | 434.5 | - | - | 869.0 |
| Debentures 13th Issuance - 2 nd serie | 12/15/2017 | 111.30\% CDI | - | - | - | - | 108.1 | 108.1 | 216.2 |
| Debentures 14th Issuance - 1st serie | 9/18/2018 | 107.90\% CDI | - | - | - | - | 200.0 | - | 200.0 |
| Debentures 14th Issuance - 2 nd serie | 9/18/2018 | 112.32\% CDI | - | - | - | - | 174.1 | 548.1 | 722.2 |
| Debentures 15th Issuance | 4/15/2019 | 107.25\% CDI |  | - | - |  | - | 968.9 | 968.9 |
| Debentures 16th Issuance | 11/29/2019 | CDI + 1.05\% |  | - | - |  | 333.3 | 666.7 | 1,000.0 |
| Debentures 5th Issuance of Localiza Fleet | 7/31/2018 | 112.00\% CDI |  | - | - |  | - | 300.0 | 300.0 |
| Debentures 6th Issuance of Localiza Fleet | 12/21/2018 | 110.40\% CDI |  | - | - |  | 400.0 | - | 400.0 |
| Debentures 7th Issuance of Localiza Fleet | 7/29/2019 | 109.00\% CDI |  | - | - | 100.0 | 100.0 | 100.0 | 300.0 |
| Debentures 8th Issuance of Localiza Fleet | 2/12/2020 | CDI + 1.00\% |  | - | - | 333.3 | 333.3 | 333.3 | 999.9 |
| Promissory Notes - 7th Issuance | 9/24/2019 | 108.00\% CDI |  | 500.0 | - | - | - | - | 500.0 |
| Foreign currency loan with swap |  | Several |  | 773.1 | 215.0 | 465.0 | - | 250.0 | 1,703.1 |
| Real State Receivables Certificate (CRI) | 2/26/2018 | 99.00\% CDI | 4.3 | 5.6 | 9.0 | 12.3 | 15.0 | 303.5 | 349.7 |
| Working Capital / Others |  | Several | 0.6 | 100.0 | 300.0 | 370.0 | 125.0 | - | 895.6 |
| Interest accrued |  | - | 168.1 | - | - | - | - | - | 168.1 |
| Cash and cash equivalents on 06/30/2020 | - | - | $(3,125.8)$ | - | - | - | - | - | $(3,125.8)$ |
| Net debt | - | - | $(2,952.8)$ | 1,378.7 | 1,446.0 | 1,715.1 | 2,488.8 | 3,578.6 | 7,654.4 |

$\longmapsto$ As of June 30, $2020 \longrightarrow$


The Company ended 1 H 20 with a strong cash position of $\mathrm{R} \$ 3,125.8$ million.

## 12.4 - Debt ratios - $\mathrm{R} \$$ million



Our leverage measured by Net Debt / annualized EBITDA peaked in May due to the timeline of OEMs payables. As of June, we started to generate cash from car sales exceeding the amounts disbursed to automakers.

For the purpose of covenants, we ended the quarter with a Net Debt / LTM EBITDA ratio of 3.4x.

## 13 - Spread (ROIC minus cost of debt after taxes)



ROIC considered each year's effective income tax and social contribution rate

* 2017 adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation
** GAAP number including the reclassification of PIS and COFINS credits for the period


## VALUE GENERATION IN AN EXTREMELY ADVERSE SCENARIO

## 14 - Dividends and interest on capital (IOC)

2019 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount (R\$ million) | Gross amount per Share(*) ( $\mathrm{R} \$$ ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2019 | 03/21/2019 | 03/26/2019 | 05/20/2019 | 69.2 | 0.091823 |
| IOC | 2019 | 06/18/2019 | 06/24/2019 | 08/16/2019 | 75.5 | 0.099983 |
| IOC | 2019 | 09/04/2019 | 09/09/2019 | 11/08/2019 | 74.6 | 0.098744 |
| IOC | 2019 | 12/12/2019 | 12/17/2019 | 02/14/2020 | 71.8 | 0.094993 |
|  |  |  |  | Total | 291.1 |  |

(*) Adjusted by the share bonus approved in the Board of Directors meeting held on 12/12/2019.

2020 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount ( R \$ million) | Gross amount per Share ( $\mathrm{R} \$$ ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2020 | 03/10/2020 | 03/13/2020 | 01/05/2021 | 67.0 | 0.089006 |
| IOC | 2020 | 06/18/2020 | 06/23/2020 | 04/05/2021 | 64.8 | 0.086217 |
|  |  |  |  | Total | 131.8 |  |

## 15 - RENT3

Up to June 30, 2020, the average daily traded volume of RENT3 was R\$332.5 million, $82.1 \%$ higher than the average volume of 2019.

Under the ADR level I program, the Company had 7,268,197 ADRs as of June 30,2020.

Since January 2020, Localiza integrates the Carbon Efficiency Index, ICO2.


## 16 - Results per division

## 16.1 -Table 1 - Car Rental - R\$ million

| CAR ReNtal results | 2015 | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues, net of discounts and cancellations | 1,316.9 | 1,486.9 | 1,898.7 | 1,898.7 | 2,570.8 | 3,345.6 | 30.1\% |
| Taxes on revenues (") | (58.9) | (58.9) | (50.2) | (50.2) | (51.4) | (43.5) | -15.4\% |
| Car rental net revenues | 1,258.0 | 1,428.0 | 1,848.5 | 1,848.5 | 2,519.4 | 3,302.1 | 31.1\% |
| Car rental costs | (618.1) | (707.4) | ${ }_{\text {(926.4) }}$ | (870.7) | (1,178.1) | (1,476.2) | 25.3\% |
| Gross profit | 639.9 | 720.6 | 922.1 | 977.8 | 1,341.3 | 1,825.9 | 36.1\% |
| Operating expenses (SGGA) | ${ }_{(239.9)}$ | (258.8) | (347.2) | ${ }^{(332.3)}$ | (437.3) | ${ }^{(543.6)}$ | 24.3\% |
| Other assels depreciation and amotrization | (22.3) | (23.9) | (23.6) | (23.6) | (26.6) | (30.8) | 15.8\% |
| Operating profit before financial results and taxes (EBIT) | 377.7 | ${ }^{437.9}$ | 551.3 | ${ }^{621.9}$ | 877.4 | 1,251.5 | 42.6\% |
| Financial expenses, net | (2.0) | (1.4) | (5.3) | (5.3) | (23.7) | (12.6) | -46.8\% |
| Income tax and social contribution | (89.9) | (995.9) | (123.4) | (138.9) | (218.3) | (282.1) | 29.2\% |
| Net income for the period | 285.8 | 340.6 | 422.6 | 477.7 | 635.4 | 956.8 | 50.6\% |
| Net Margin | 22.7\% | 23.9\% | 22.9\% | 25.8\% | 25.2\% | 29.0\% | 3.8 p.p. |
| Ebitda | 400.0 | 461.8 | 574.9 | 645.5 | 904.0 | 1,282.3 | 41.8\% |
| EBITDA Margin | 31.8\% | 32.3\% | 32.1\% | 34.9\%, | 35.9\% | 38.8\% | 2.9 p.p. |



| 1H19 with reclassification of PIS/COFINS credits | H2O | Var. |
| :---: | :---: | :---: |
| ${ }^{1,514.7}$ | ${ }^{1,508.3}$ | -0.4\% |
| (143.6) | (144.4) | 6\% |
| 1,371.1 | 1,363.9 | -0.5\% |
| (494.6) | (474.1) | -4.1\% |
| 876.5 | 889.8 | 1.5\% |
| (240.2) | (211.5) | -11.9\% |
| (50.3) | (58.8) | 1.9\% |
| 586.0 | 619.5 | 5.7\% |
| (20.0) | (23.5) | 17.5\% |
| (127.2) | (151.0) | 18.7\% |
| 438.8 | 445.0 | 1.4\% |
| $32.0 \%$ | 32.6\% | 6 p.p. |
| 636.3 | 678.3 | 6.6\% |
| 46.4\% | 49.7\% |  |


| 2Q19 with reclassification of PIS/COFINS credits | 2020 | var. |
| :---: | :---: | :---: |
| 753.5 | 527.6 | 30.0\% |
| (71.6) | (51.5) | 28.19 |
| ${ }^{681.9}$ | 476.1 | -30.2\% |
| (260.7) | (179.0) |  |
| 421.2 | 297.1 | -29.5\% |
| (121.7) | (43.6) | 64.2\% |
| (23.6) | (30.6) | 29.7\% |
| 275.9 | 222.9 | -19.2\% |
| (6.4) | (11.5) | $79.7 \%$ |
| (59.3) | (64.6) | 8.9\% |
| 210.2 | 146.8 | -30.2\% |
| 30.8\% | 30.\% | 0.0 p.p |
| 299.5 | 253.5 | -15.4\% |
| 43.9\% | 53.2\% | 9.3 p.p. |


| USED CAR SALES RESULTS (SEmINovos) | 2015 | 2016 | 017 | 2017 adiusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues, net of discounts and cancellations | 1,679.2 | 997.8 | 90.0 | 90.0 | 19.2 | 5,479.6 | .8\% |
| Taxes on revenues | (2.5) | (2.7) | (4.9) | (4.9) | (7.4) | (13.8) | 86.5\% |
| Net revenues | 1,676.7 | 1,995.1 | 2,985.1 | 2,985.1 | 3,911.8 | 5,465.8 | 39.7\% |
| Book value of cars sold and preparation for sale | $(1,396.3)$ | (1,727.5) | (2,603.2) | (2,603.2) | (3,542.5) | (5,040.5) | 42.3\% |
| Gross profit | 280.4 | 267.6 | 381.9 | 381.9 | 369.3 | 425.3 | 15.2\% |
| Operating expenses (SG8A) | ${ }^{(178.8)}$ | (176.8) | (220.0) | ${ }^{(220.0)}$ | ${ }^{(269.6)}$ | ${ }^{(399.4)}$ | 29.6\% |
| Cars depreciation | (38.9) | (87.8) | (117.7) | (117.7) | (131.7) | ${ }^{(332.8)}$ | 152.7\% |
| Other assels depreciation and amortization | (8.8) | (9.1) | (9.7) | (9.7) | (10.2) | (8.4) | -17.6\% |
| Operating profit (loss) before financial results and taxes (EBIT) | 53.9 | (6.1) | 34.5 | 34.5 | ${ }^{(42.2)}$ | ${ }^{(265.3)}$ | 528.7\% |
| Financial expenses, net | (138.4) | (174.4) | (229.9) | (229.9) | (266.5) | (247.7) | -7.1\% |
| Income tax and social contribution | 17.6 | (1432) | 43.9 | (131.9) | 77.5 | 116.8 | 50.7\% |
| Net loss for the period | (66.9) | (143.3) | (151.5) | (151.5) | (231.2) | (396.2) | 71.4\% |
| Net Margin | -4.0\% | -7.2\% | -5.1\% | -5.1\% | -5.9\% | -7.2\% |  |
| EBITDA | 101.6 | 90.8 | 161.9 | 161.9 | 99.7 | 75.9 | -23.9\% |
| EBITDA Margin | 6.1\% | 4.6\% | 5.4\% | 5.4\% | 2.5\% | 1.4\% | -1.1 p.p. |



| $\begin{gathered} 2019 \text { with } \\ \text { reclassification of } \\ \text { PISiCOFINS credits } \end{gathered}$ | 2020 | Var. |
| :---: | :---: | :---: |
| 238.3 | ${ }^{665.3}$ | -46.3\% |
| (2.9) | $(0.8)$ | 72.4 |
| 1,235.4 | 664.5 | -46.2\% |
| $(1,128.2)$ | (641.3) | -43.2\% |
| 107.2 | 23.2 | 8.4\% |
| (70.6) | (57.9) | -18.0\% |
| (65.8) | (135.2) | 5.5 |
| (12.9) | (13.0) | 0.8\% |
| (42.1) | (182.9) | 334.4\% |
| (50.3) | (91.3) | 81.5 |
| 19.5 | 126.2 | 547.2 |
| (72.9) | (148.0) | 103.0 |
| -5.9\% | -22.3\% | -16.4p. |
| ${ }^{36.6}$ | (34.7) | -194.8 |
| 3.0\% | -5.2\% | -8.2p |


| CAR RENTAL TOTAL FIGURES | 2015 | 2016 | 2017 | 2017 adusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credit | var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues, net of discounts and cancellations | 1,316.9 | 1,486.9 | ${ }^{1,898.7}$ | 1,898.7 | $2,570.8$ | ${ }^{3,3455}$ | 30.1\% |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations | 1,679.2 | 1,997.8 | 2,990.0 | 2,990.0 | 3,919.2 | 5,479.6 | 39.8\% |
| Total gross revenues | 2,996.1 | 3,484.7 | 4,888.7 | 4,888.7 | 6,490.0 | 8,825.2 | 36.0\% |
| Taxes on revenues |  |  |  |  |  |  |  |
| Car rental (1) Car sales for fleet renewal | (58.9) | (55.9) | (50.2) | (50.2) | (51.4) | (43.5) | -15.4\% |
| Car sales for fleet renewal Car rental revenues - net trevenues | ${ }^{(2.5)}$ | ${ }^{(2.7)}$ | ${ }^{(4.9)}$ | ${ }^{(4.9)}$ | (7.4) | ${ }^{(11.8)}$ | 86.5\% |
| Car rental revenues - -et revenues Car sales tor fleet renewal - net revenues | 1,258.0 | 1,428.0 | 1,848.5 | $1,848.5$ | 2,519.4 | 3,302.1 | ${ }^{31.19}$ |
| Car sales tor fleet renewal - net reverues | 1,676.7 | 1,995.1 | 2,985.1 | 2,985.1 | 3,911.8 | 5,465.8 | 39.7\% |
| Total net revenues | 2,934.7 | 3,423.1 | 4,833.6 | 4,833.6 | 6,431.2 | 8,767.9 | 36.3\% |
| Direct costs |  |  |  |  |  |  |  |
| Car rental ${ }_{\text {Car sales }}$ | ${ }^{(618.1)}$ | (707.4) | ${ }^{(926.4)}$ | (870.7) | (1,178.1) | ${ }^{(1,476.2)}$ | 25.3\% |
| Car sales for fleet renewal | (1,396.3) | (1,727.5) | (2,603.2) | (2,603.2) | (3,542.5) | (5,040.5) | 42.3\% |
| Gross profit | 920.3 | 988.2 | 1,304.0 | 1,359.7 | 1,710.6 | 2,251.2 | 31.6\% |
| Operating expenses (SG\&A) Car rental |  |  |  |  |  |  |  |
| Car rental | (239.9) | ${ }^{(258.8)}$ | (347.2) | ${ }^{(332.3)}$ | ${ }^{(437.3)}$ | (543.6) | 24.3\% |
| Car sales for fiet renewal Cars deperecition | (178.8) | (176.8) | (220.0) | (220.0) | (269.6) | (399.4) | 29.6\% |
| Cars depreciation | (38.9) | (87.8) | (117.7) | (117.7) | (131.7) | (332.8) | 152.7\% |
| Other assets depreciation and amortization Car rental |  |  | ${ }^{(23.6)}$ | (23.6) |  | (30.8) |  |
| Car sales for fleet renewal | (8.8) | (9.1) | (9.7) | (9.7) | (10.2) | (8.4) | -17.6\% |
| Operating profit before financial results and taxes (EBIT) | ${ }^{431.6}$ | ${ }^{431.8}$ | ${ }^{585.8}$ | ${ }^{656.4}$ | 835.2 | 986.2 | 18.1\% |
| Financial expenses, net | (140.4) | ${ }^{(175.8)}$ | (235.2) | ${ }^{(235.2)}$ | (290.2) | ${ }^{(260.3)}$ | -10.3\% |
| Income tax and social contribution | ${ }^{(7213.3)}$ | (58.7) 1973 | ${ }^{(79.5)}$ | ${ }_{\text {(95.0) }}$ | (140.8) | (165.3) | 17.46, |
| Net income for the period | 218.9 | 197.3 | 27.1 | 326.2 | 404.2 | 560.6 | 38.7\% |
| Net margin | 7.5\% | 5.8\% | 5.6\% | 6.7\% | 6.3\% | 6.4\% | 0.1 p.p. |
| EBITDA | 501.6 | 552.6 | ${ }^{736.8}$ | 807.4 | 1,003.7 | 1,358.2 | 35.3\% |
| EBITDA margin | 17.1\% | 16.1\% | 15.2\% | 16.7\% | 15.6\% | 15.5\% | -0.1 p.p. |


| operatmg data | 2015 | 2016 | 2017 | 2017 | 2018 | 2019 | var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 62,513 | 70,185 | 94,94 | 94,94 | ${ }^{130,058}$ | 173,649 | 33.5\% |
| Average rented fleet | 43,315 | 51,515 | 69,762 | 69,762 | 97,245 | 128,718 | 3.4\% |
| Average operating fleet age (in months) | 7.4 | 7.9 | 6.5 | 6.5 | 7.2 | 7.0 | 2.8\% |
| End of period fleet | 76,755 | 94,156 | 135,578 | 135,578 | 177,672 | 238,174 | 34.1\% |
| Number of rental days - in thousands | 15,566.1 | 18,662.4 | 25,263.6 | 25,263.6 | 284.5 | 46,745.9 | 32.5\% |
| Average daily rental revenues per car (R\$) | 84.56 | 79.67 | 75.16 | 75.16 | 86 | 71.57 | -1.8\% |
| Annualized average depreciaition per car (R\&) | 62.1 | 1,251.2 | 1,250.1 | 1,250.1 | 1,012.4 | 1,917.6 | 89.4\% |
| Utilization rate (Does not include cars in preparation and decomissioining) | 75.4\% | 78.0\% | 78.\% | 78.6\% | .6\% | .1\% | 0.5p.p. |
| Number of cars purchased | 52,343 | 76,071 | 114,966 | 114,966 | 139,273 | 192,292 | 38.1\% |
| Number of cars sold | 52,508 | 57,596 | 901 | 901 | 45 | 128,677 | 35.5\% |
| Average sold fleet age (in months) | 14.9 | 16.8 | 14.3 | 14.3 | 14.7 | 15.2 | 3.4\% |
| Average total fleet | 2,169 | , 65 | 107,99 | 107,997 | 150,045 | 01,791 | 34.5\% |
| Average value of toal fleet $-\mathrm{R} \$$ million | 2,205.9 | 2,790.2 | 4,100.6 | 4,100.6 | 6,005.7 | 8.652 .7 | 44.12 |
| Average value per car in the eeriod - R\$ thsd | 30.6 | 34.5 | 38.0 | 38.0 | 40.0 | 42.9 | 7.3\% |


| 2019 |
| ---: |
| 173,649 |
| 128,718 |
| 7.0 |
| 238,174 |
| $46,745.9$ |
| 71.57 |
| $1,917.6$ |
| 79.19 |
| 192,292 |
| 128,677 |
| 1.2 |
| 201,991 |
| $8,652.7$ |
| 42.9 |

[^1]
## 16.2 - Table 2 - Fleet Rental - R\$ million

| FLEET RENTAL RESULTS | 2015 | 2016 | 2017 | $\begin{gathered} 2017 \\ \text { adjusted } \end{gathered}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues, net of discounts and cancellations | 619.6 | 664.1 | 757.4 | 757.4 | 857.8 | 1,039.1 | 21.1\% |
| Taxes on revenues (*) | (11.1) | (12.3) | (15.3) | (15.3) | (9.0) | (15.2) | 68.9\% |
| Fleet rental net revenues | 608.5 | 651.8 | 742.1 | 742.1 | 848.8 | 1,023.9 | 20.6\% |
| Fleet rental costs | (189.3) | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | 23.7\% |
| Gross profit | 419.2 | 458.1 | 521.7 | 522.0 | 602.9 | 719.8 | 19.4\% |
| Operating expenses (SG\&A) | (40.7) | (37.9) | (65.4) | (62.3) | (59.6) | (83.6) | 40.3\% |
| Other assets depreciation and amortization | (2.2) | (2.9) | (3.5) | (3.5) | (4.9) | (5.3) | 8.2\% |
| Operating profit before financial results and taxes (EBIT) | 376.3 | 417.3 | 452.8 | 456.2 | 538.4 | 630.9 | 17.2\% |
| Financial expenses, net | (0.1) | (1.1) | (1.6) | (1.6) | (0.5) | (0.6) | 20.0\% |
| Income tax and social contribution | (90.5) | (90.4) | (102.8) | (103.6) | (136.5) | (143.5) | 5.1\% |
| Net income for the period | 285.7 | 325.8 | 348.4 | 351.0 | 401.4 | 486.8 | 21.3\% |
| Net Margin | 47.0\% | 50.0\% | 46.9\% | 47.3\% | 47.3\% | 47.5\% | 0.2 p.p. |
| EBITDA | 378.5 | 420.2 | 456.3 | 459.7 | 543.3 | 636.2 | 17.1\% |
| EBITDA Margin | 62.2\% | 64.5\% | 61.5\% | 61.9\% | 64.0\% | 62.1\% | -1.9 p.p. |


| 2019 |
| :---: |
| $1,039.1$ |
| 940.3 |
| (220.5) |
| 719.8 |
| (88.2) |
| 630.9 |
| ${ }^{(00.7)}$ |
| (140.3) |
| 489.9 |
| 52.10 |
| ${ }^{636.6}$ |
| 67.7\% |


| $1 H 19$ with reclassification of PIS/COFINS credits | $1{ }^{1} 20$ | Var. |
| :---: | :---: | :---: |
| 493.7 | 572.1 | 15.9 |
| (46.9) | (54.2) | 15.6\% |
| 446.8 | 517.9 | 15.9\% |
| (103.7) | (101.4) | -2.2\% |
| 343.1 | 416.5 | 21.4\% |
| (35.5) | (23.3) | 34.4\% |
| (2.8) | (3.8) | 35.7\% |
| 304.8 | 389.4 | 27.8\% |
| (0.3) | ${ }^{(0.3)}$ | $0.0 \%$ |
| (66.7) | (125.2) | 87.7\% |
| 237.8 | 263.9 | 11.0\% |
| 53.2\% | 51.0\% | -2.2p.p. |
| 307.6 | 393.2 | 27.8\% |
| 68.8\% | 75.9\% | 7.1 p . |


| 2019 with reclassification of PIS/COFINS credits | 2020 | Var. |
| :---: | :---: | :---: |
| 251.7 | 289.0 | 14.8\% |
| (23.8) | (27.3) | 14.7\% |
| 227.9 <br> 58.6 | $\underset{\substack{261.7 \\(48.0}}{ }$ | -14.8\% |
| 169.3 | ${ }^{213.7}$ | 26.2\% |
| (20.8) | 0.8) | 96.2\% |
| (1.4) | (2.1) | 50.0\% |
| ${ }^{147.1}$ | 210.8 | 43.3\% |
| 0.7 | (0.2) | -128.6\% |
| (32.3) | (88.0) | 172.4\% |
| 115.5 | 122.6 | 6.1\% |
| 50.7\% | 46.8\% | 3.9 p.p |
| 148.5 |  | 4.4 |
| 65.2\% | 81.4\% | 16.2 p.p. |


| USED CAR SALES RESULTS (SEminovos) | 2015 | 2016 | 2017 | $\underset{\text { adusted }}{2017}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues, net of discounts and cancellations | ${ }^{368.6}$ | 3478 | 466.5 | 466.5 | 599.5 | 42.4 | ${ }^{23.8 \%}$ |
| Taxes on revenues | (0.4) | (0.4) | (0.4) | (0.4) | (0.9) | (1.5) | $66.7 \%$ |
| Net revenues | 368.2 | 347.4 | 466.1 | 466.1 | 598.6 | 740.9 | 23.8\% |
| Book value of cars sold and preparation for sale | (286.7) | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | 23.6\% |
| Gross profit | 81.5 | 68.0 | 74.0 | 74.0 | 72.7 | 90.7 | 24.8\% |
| Operating expenses (SG8A) | (33.6) | (31.0) | (32.7) | ${ }^{(32.7)}$ | (36.6) | (41.4) | 13.1\% |
| Cars depreciation | (124.7) | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | 36.8\% |
| Other asselts depreciation and amorization | (2.0) | (1.8) | (1.7) | (1.7) | (1.7) | (1.5) | -11.8\% |
| Operating profit (loss) before financial results and taxes (EBIT) | ${ }^{(78.8)}$ | ${ }^{(83.3)}$ | (74.7) | (74.7) | (125.5) | (170.9) | 36.2\% |
| Financial expenses, net | (63.8) | (68.7) | (80.0) | (80.0) | (79.6) | (100.2) | 25.9\% |
| Income tax and social contribution | 33.7 | 32.3 | 35.1 | 35.1 | 52.0 | 61.7 | 18.7\% |
| Net loss for the period | (108.9) | (119.7) | (199.6) | (119.6) | (153.1) | (209.4) | 36.8\% |
| Net Margin | -29.6\% | -34.5\% | -25.7\% | -25.7\% | -25.6\% | -28.3\% |  |
| EBITDA | 47.9 | 37.0 | 41.3 | 41.3 | 36.1 | 49.3 | 36.6\% |
| EBITDAMargin | 13.0\% | 10.7\% | 8.9\% | 8.9\% | 6.0\% | 6.7\% | 0.7 p.p. |



| $\left\lvert\, \begin{array}{c\|} 2019 \text { with } \\ \text { rechassiliation of } \\ \text { PIS'COFINS cresitis } \end{array}\right.$ | 2020 | Var. |
| :---: | :---: | :---: |
| 149.5 | 164.1 | 9.8\% |
| 149.2 | 164.3 | 10.1\% |
| (129.6) | (152.0) | 17.3\% |
| 19.6 | 12.3 | -37.2\% |
| (7.2) | (10.4) | 44.4\% |
| (52.2) | (32.3) | 38.1\% |
| (1.5) | (2.8) | 86.7\% |
| (41.3) | (33.2) | -19.6\% |
| (42.3) | (24.1) | -43.0\% |
| 18.7 | 25.7 |  |
| ${ }_{-4.5 \%}^{\text {(64.9) }}$ | ${ }_{-19.2 \%)}^{(31.6)}$ |  |
| 12.4 | 1.9 | -84.7\% |
| 8.3\% | 1.2\% | -7.1p.p. |


| FLEET ReNTAL TOTAL Figures | 2015 | 2016 | 2017 | $\underset{\text { adjusted }}{2017}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues, net of discounts and cancellations | ${ }^{619.6}$ | 664.1 | ${ }^{757.4}$ | 757.4 | ${ }^{857.8}$ | 1,039.1 | ${ }^{21.1 \%}$ |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations | 368.6 | 347.8 | 466.5 | 466.5 | 599.5 | 742.4 | 23.8\% |
| Total gross revenues | 988.2 | 1,011.9 | 1,223.9 | 1,223.9 | 1,457.3 | ,781.5 | 22.2\% |
| Taxes on revenues |  |  |  |  |  |  |  |
| Fleet rental ( ${ }^{*}$ ) <br> Car sales for fleet renewal | ${ }_{(0,4}^{(11.1)}$ | (12.3) | (15.3) | $\underset{\substack{(15.3) \\(0.4)}}{ }$ | (9.0) | (15.2) |  |
| Fileet rental - net revenues | 608.5 | 651.8 | 742.1 | ${ }_{742.1}$ | 848.8 | 1,023.9 | 20.6\% |
| Car sales tor fleet renewal - net revenues | 368.2 | 347.4 | 466.1 | 466.1 | 598.6 | 740.9 | 23.8\% |
| Total net revenues (") | 976.7 | 999.2 | 1,208.2 | 1,208.2 | 1,447.4 | 1,764.8 | 21.9\% |
| Direct costs |  |  |  |  |  |  |  |
| Fleet rental | (189.3) | (197.7) | (220.4) | (220.1) | (245.9) | (304.1) | 23.7\% |
| Car sales for fleet renewal | (286.7) | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | 23.6\% |
| Gross profit | 500.7 | 526.1 | 595.7 | 596.0 | 675.6 | 810.5 | 20.0\% |
| ${ }^{\text {O }}$ Operating expenses (SGGA) |  |  |  |  |  |  |  |
| Fleet rental for feet renewal Carsales or | ${ }_{(33.6)}^{(40.7)}$ | $\underset{(31.0)}{(37.9)}$ | $\underset{(32.7)}{(65.4)}$ | ${ }_{(32.7)}^{(62.3)}$ | (36.6) | ${ }_{(41.4)}^{(88.6)}$ | - |
| Cars depreciation | (124.7) | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | 36.8\% |
| Other asseits depreciation and amortization |  |  |  |  |  |  |  |
| ${ }^{\text {Fleet rental }}$ Car sales for fieet renewal | ${ }^{(2.2)}$ | ${ }^{(2.9)}$ | (3.5) | (3.5) | (4.9) | (5.3) | 8.2\% |
| Car sales for fleet renewal | (2,0) | (134.0) | ${ }^{(1778.1}$ | (11.7) | ${ }^{412.7}$ | (1.59) | -11.8\% |
| Financial expenses, net | (63.9) | (69.8) | (81.6) | (81.6) | (80.1) | (100.8) | 25.8\% |
| income tax and social contribution | (56.8) | (58.1) | (67.7) | (68.5) | (84.5) | (81.8) |  |
| Net income for the period | 176.8 | 206.1 | 228.8 | ${ }^{231.4}$ | ${ }^{248.3}$ | ${ }^{277.4}$ | 11.7\% |
| (Net margin | 18.1\% | 20.6\% | 18.9\% | 19.2\% | 17.2\% | 15.7\% | -1.5 p.p. |
|  | ${ }_{43}^{42.7 \%}$ | 455.8\% | ${ }_{4}^{49.2 \%}$ | 415\% | 499.0\% | 685.5\% | 1.2 |



| operating data | 2015 | 2016 | 2017 | 2017 | 2018 | 2019 | var. | 2019 | $1{ }^{19}$ | 1420 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | ${ }^{31,676}$ | 31,908 | 36.804 | 36.804 | 44,404 | 55.726 | 25.5\% | 55,726 | 2,112 | 1,439 | 17.9\% |
| Average rented fleet | 30,280 | 31,222 | 35,424 | 35,424 | 42,321 | 53,029 | 25.3* | 53,229 | 49,983 | 58,594 | 17.2\% |
| Average operating fleet age (in months) | 6. 7 | 8.0 | 8.1 | 18.1 | 15.1 | 15.1 | 0.0\% | 15.1 | 15.3 | 16.1 | 5.2\% |
| End of period fieet Rented Fleet | 33,948 | 34,960 | 44,877 | 44,877 | 54,430 | 68,957 | 26.7\% | 68,957 | 59,576 | 65,585 | 10.1\% |
| Managed Fleet | 207 |  | 94 | 94 |  |  | -43.9\% |  |  |  | -28.9\% |
| Number of rental days - in thousands | 10,900.9 | 11,240.0 | 12,752.7 | 12,752.7 | 15,235.7 | 19,090.5 | 25.3\% | 19,090.5 | 8,996.9 | 10,546.9 | 17.2\% |
| Average daily rental revenues per car ( R (\%) | 56.08 | 58.23 | 58.77 | 58.77 | 55.62 | 53.92 | 3.1\% | 53.92 | 54.45 | 53.51 | -1.7\% |
| Annualized average depreciaition per car (R\$) | 3,935.2 | 3,714.0 | 3,104.3 | 3,104.3 | 3.601.1 | 3,923.4 | 9.0\% | 3,923.4 | 4,128.0 | 2,244.1 | -45.6\% |
| Unilization rate (Does not include cars in preparation and decomissioning) (") | 98.4\% | 98.9\% | 98.2\% | 98.2\% | 96.8\% | 96.6\% | -0.2p.p. | $96.6 \%$ | 97.2\% | 96.6\% | -0.6p.p. |
| Number of cars purchased | 11,689 | 11,762 | 20,286 | 20,286 | 26,148 | 31,242 | 19.5\% | 31,242 | 13,958 | 7,665 | 44.7 |
| Number of cars sold | ${ }^{11,797}$ | 10,853 | 13,653 | ${ }^{13,653}$ | 16,334 | 19,238 | 17.8\% | 19,238 | 8.652 | 9,461 | 9.48 |
| Average sold fleet age (in months) | 3.4 | 31.4 | 8 | 31.8 | 31.2 | 28.6 | 8.3\% | 28.6 | 28.7 | 28.7 | 0.0\% |
| Average total leet | 33,446 | 33,436 | 39,605 | 39,605 | 48,776 | 61,374 |  | ${ }^{61,374}$ | 56,184 | 66,487 |  |
| Average value of total fleet - Rs million | 1,067.1 | 1,130.4 | 1,482.5 | 1,482.5 | 1,943.1 | 2,520.6 | 29.7\% | 2,520.6 | 2,285.6 | 2,885.6 | 26.3 |
| Average value per car in the period $\cdot \mathrm{Rs}$ thsd | 31.9 | 33.8 | 37.4 | 37.4 | 39.8 | 41.1 | 3.3\% | 41.1 | 40.7 | 43.4 | 6.6\% |


| 2019 | 2020 | var. |
| :---: | :---: | :---: |
| 3,041 | 61,686 | 16.3\% |
| 51,232 | 58,632 | 14.4\% |
| 15.3 | 16.8 | 9.8\% |
| 59,576 | 65,585 | 10.1\% |
|  |  |  |
| 4,610.9 | 5,276.8 | 14.48 |
| 54.12 | 53.86 | 0.5\% |
| 3,936.4 | 2,092.4 | -46.8\% |
| 97.9\% | 96.4\% | -1.5p.p. |
| 8,428 | 1,729 | -79.5\% |
| 3,700 | 3,876 | 4.8\% |
| 28.7 | 29.3 | 2.1\% |
| 57,678 | 66,976 | 16.1\% |
| 2,353.0 | 2,895.0 | 23.0\% |
| 40.8 | 43.2 | 5.9\% |

[^2]
## 16.3 - Table 3 - Franchising - R\$ million

| FRANCHISING RESULTS | 2015 | 2016 | 2017 | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | Var. | 2019 | 1H19 with reclassification of PIS/COFINS credits | 1H2O | Var. | 2 Q19 with reclassification of PIS/COFINS credits | 2 Q 20 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues Taxes on revenues (*) | 17.8 (1.2) | 18.0 $(1.0)$ | 17.6 <br> $(1.1)$ | 18.1 $(1.0)$ | 21.8 $(1.0)$ | 20.4\% $0.0 \%$ | 21.8 <br> $(1.0)$ | 11.6 $(0.6)$ | 9.0 <br> $(0.4)$ | $-22.4 \%$ $-33.3 \%$ | 5.7 <br> $(0.3)$ | $\begin{array}{r}3.7 \\ \text { (0.2) } \\ \hline\end{array}$ | $-35.1 \%$ <br> $-33.3 \%$ |
| Net revenues <br> Costs | 16.6 | 17.0 | 16.5 | 17.1 <br> 9.6$)$ | 20.8 $(8.3)$ | 21.6\% <br> $-13.5 \%$ | 20.8 | 11.0 | 8.6 | -21.8\% | 5.4 | 3.5 | -35.2\% |
| Costs | (9.2) 7.4 | (9.7) | (8.9) | 9.6 <br> 7 | 12.5 | -13.5\% | (6.5) | (3.6) | (4.0) 4.6 | -37.8\% | (2.2) | (2.3) | -62.5\% |
| Operating expenses (SG\&A) | (0.6) | (1.5) | (1.8) | (0.5) | (0.4) | -20.0\% | (0.4) | (0.4) | (0.6) | 50.0\% | (0.3) | 1.2 | -100.0\% |
| Other assets depreciation and amortization | (0.4) | (0.5) | (0.6) | (0.5) | (0.3) | -40.0\% | (2.1) | (1.1) | (0.8) | -27.3\% | (0.5) | (0.4) | -20.0\% |
| Operating profit before financial results and taxes (EBIT) | 6.4 | 5.3 | 5.2 | 6.5 | 11.8 | 81.5\% | 11.8 | 5.9 | 3.2 | -45.8\% | 2.4 | 0.8 | -66.7\% |
| Financial expenses, net | 1.6 | 2.1 | 1.8 | 1.3 | 0.5 | -61.5\% | 0.5 | 0.8 | (0.1) | -112.5\% | 0.4 | (0.2) | -150.0\% |
| Income tax and social contribution | (1.3) | (1.5) | (1.2) | (1.2) | (2.8) | 133.3\% | (2.6) | (1.3) | (1.2) | -7.7\% | (0.6) | (0.5) | -16.7\% |
| Net income for the period | 6.7 | 5.9 | 5.8 | 6.6 | 9.5 | 43.9\% | 9.7 | 5.4 | 1.9 | -64.8\% | 2.2 | 0.1 | -95.5\% |
| Net Margin | 40.4\% | 34.7\% | 35.2\% | 38.6\% | 45.7\% | 7.1 p.p. | 46.6\% | 49.1\% | 22.1\% | -27.0 p.p. | 40.7\% | 2.9\% | -37.8 p.p. |
| Ebitda | 6.8 | 5.8 | 5.8 | 7.0 | 12.1 | 72.9\% | 13.9 | 7.0 | 4.0 | -42.9\% | 2.9 | 1.2 | -58.6\% |
| EBITDA Margin | 41.0\% | 34.1\% | 35.2\% | 40.9\% | 58.2\% | 17.3 p.p. | 66.8\% | 63.6\% | 46.5\% | -17.1 p.p. | 53.7\% | 34.3\% | -19.4 p.p. |

## 16.4 - Table 4 - Consolidated - R\$ million

| CONSOLIDATED RESULTS | 2015 | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | var. | 2019 |  | 1H2O | Var. |  | 2 Q 2 | var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues, net of discounts and cancellations | 1,316.9 | 1,486.9 | 1,898.7 | 1,898.7 | 2,570.8 | 3,345.6 | 30.1\% | 3,345.6 | 1,514.7 | 1,508.3 | -0.4\% | 753.5 | 527.6 | 30.0\% |
| Franchising gross revenues, net of discounts and cancellations | 17.8 | 18.0 | 17.6 | 17.6 | 18.1 | 21.8 | 20.4\% | 21.8 | 11.6 | 9.0 | -22.4\% | 5.7 | 3.7 | -35.1\% |
| Car Rental and Franchising total gross revenues, net of discounts and cancellations | 1,334.7 | 1,504.9 | 1,916.3 | 1,916.3 | 2,588.9 | 3,367.4 | 30.1\% | 3,367.4 | 1,526.3 | 1,517.3 | -0.6\% | 759.2 | 531.3 | -30.0\% |
| Fleet Rental gross revenues, net of discounts and cancellations | 619.6 | 664.1 | 757.4 | 757.4 | 857.8 | 1,039.1 | 21.1\% | 1,039.1 | 493.7 | 572.1 | 15.9\% | 251.7 | 289.0 | 14.8\% |
| Car and Fleet Rentals and Franchising total gross revenues | 1,954.3 | 2,169.0 | 2,673.7 | 2,673.7 | 3,446.7 | 4,406.5 | 27.8\% | 4,406.5 | 2,020.0 | 2,089.4 | 3.4\% | 1,010.9 | 820.3 | -18.9\% |
| Taxes on revenues - Car and Fleet Rentals and Franchising (*) | (71.2) | (72.2) | (66.6) | (66.6) | (61.4) | (59.7) | -2.8\% | (417.6) | (191.1) | (199.0) | 4.1\% | (95.7) | (79.0) | -17.5\% |
| Car and Fleet Rentals and Franchising net revenues Car sales gross revenues | 1,883.1 | 2,096.8 | 2,607.1 | 2,607.1 | 3,385.3 | 4,346.8 | 28.4\% | 3,988.9 | 1,828.9 | 1,890.4 | 3.4\% | 915.2 | 741.3 | -19.0\% |
| Car sales for filet renewal - Car Rental, net of discounts and cancellations Car sales for lieet renewal - Fleet Rental 隹 | $1,679.2$ 368.6 | 1,997.8 | 2,990.0 | 2,990.0 | 3,999.2 599.5 | 5,479.6 | 39.8\% | 5,479.6 | 2,519.1 | $2,079.7$ 398.8 | -17.4\% | $1,238.3$ 149.5 | 665.3 164.1 | -46.3\% |
| Car sales for fleet renewal - total gross revenues ( ${ }^{*}$ ) | 2,047.8 | 2,345.6 | 3,456.5 | 3,456.5 | 4,518.7 | 6,222.0 | 37.7\% | 6,222.0 | 2,851.0 | 2,478.5 | -13.1\% | 1,387.8 | 829.4 | -40.2\% |
| Taxes on revenues - Car sales for fleet renewal | (2.9) | (3.1) | (5.3) | (5.3) | (8.3) | (15.3) | 84.3\% | (15.3) | (6.3) | (4.2) | -33.3\% | (3.2) | (0.6) | .81.3\% |
| Car sales for fleet renewal - net revenues | 2,044.9 | 2,342.5 | 3,451.2 | 3,451.2 | 4,510.4 | 6,206.7 | 37.6\% | 6,206.7 | 2,844.7 | 2,474.3 | -13.0\% | 1,384.6 | 828.8 | -40.1\% |
| Total net revenues | 3,928.0 | 4,439.3 | 6,058.3 | 6,058.3 | 7,895.7 | 10,553.5 | 33.7\% | 10,195.6 | 4,673.6 | 4,364.7 | -6.6\% | 2,299.8 | 1,570.1 | -31.7\% |
| Direct costs and expenses: |  |  |  |  |  | - |  | - |  |  |  |  |  |  |
| Car rental | (618.1) | (707.4) | (926.4) | (870.7) | (1,178.1) | (1,476.2) | 25.3\% | (1,105.5) | (494.6) | (474.1) | -4.1\% | (260.7) | (179.0) | -31.3\% |
| Franchising | (9.2) | (9.7) | (8.9) | (8.9) | (9.6) | (8.3) | -13.5\% | (6.5) | (3.6) | (4.0) | 11.1\% | (2.2) | (2.3) | 4.5\% |
| Total Car rental and Franchisising | (627.3) | (717.1) | (935.3) | (879.6) | (1,187.7) | (1,484.5) | 25.0\% | (1,112.0) | (498.2) | (478.1) | -4.0\% | (262.9) | (181.3) | -31.0\% |
| Fleet Rental | (189.3) | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | 23.7\% | (220.5) | (103.7) | (101.4) | -2.2\% | (58.6) | (48.0) | -18.1\% |
| Total Car and Fleet Rentals and Franchising | (816.6) | (910.8) | (1,155.7) | $(1,099.7)$ | $(1,433.6)$ | (1,788.6) | 24.8\% | $(1,332.5)$ | (601.9) | (579.5) | -3.7\% | (321.5) | (229.3) | -28.7\% |
| Car sales for fleet renewal - Car rental | $(1,396.3)$ | $(1,727.5)$ | (2,603.2) | (2,603.2) | $(3,542.5)$ | $(5,040.5)$ | 42.3\% | $(5,037.8)$ | $(2,318.0)$ | (1,954.8) | -15.7\% | (1,128.2) | (641.3) | -43.2\% |
| Car sales for fleet renewal - Fleet Rental | (286.7) | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | 23.6\% | (650.1) | (291.9) | (357.2) | 22.4\% | (129.6) | (152.0) | 17.3\% |
| Total Car sales for fleet renewal (book value) and preparation for sale | (1,683.0) | $(2,006.9)$ | (2,995.3) | (2,995.3) | (4,068.4) | $(5,690.7)$ | 39.9\% | $(5,687.9)$ | (2,609.9) | (2,312.0) | -11.4\% | (1,257.8) | (793.3) | -36.9\% |
| Total costs | $(2,499.6)$ | (2,917.7) | (4,151.0) | (4,095.0) | (5,502.) | (7,479.3) | 35.9\% | (7,020.4) | $(3,211.8)$ | $(2,891.5)$ | -10.0\% | $(1,579.3)$ | $(1,022.6)$ | -35.2\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross profit | 1,428.4 | 1,521.6 | 1,907.3 | 1,963.3 | 2,393.7 | 3,074.2 | 28.4\% | 3,175.2 | 1,461.8 | 1,473.2 | 0.8\% | 720.5 | 547.5 | -24.0\% |
| Operating expenses |  |  |  |  |  | - |  | - |  |  |  |  |  |  |
| Adverisisig, promotion and selling: |  |  |  |  |  | - |  | - |  |  |  |  |  |  |
| Car rental | (127.9) | (148.6) | (199.6) | (193.3) | (285.8) | (357.4) | 25.1\% | (357.4) | (157.1) | (212.1) | 35.0\% | (77.3) | (102.4) | 32.5\% |
| Franchising | (0.6) | (0.6) | (1.1) | (1.1) |  | 0.1 | 0.0\% | 0.1 | (0.2) | (0.6) | 200.0\% | (0.2) | (0.1) | 0.0\% |
| Total car rental and Franchising | (128.5) | (149.2) | (200.7) | (194.4) | (285.8) | (357.3) | 25.0\% | (357.3) | (157.3) | (212.7) | 35.2\% | (77.5) | (102.5) | 32.3\% |
| Fleet Rental | (18.2) | (14.0) | (18.8) | (18.8) | (27.7) | (36.0) | 30.0\% | (35.6) | ${ }_{(16.3)}$ | (18.8) | 15.3\% | (998) | (9.4) | -4.1\% |
| Car sales for fleet renewal | (191.1) | (191.6) | (232.3) | (232.3) | (279.5) | (357.1) | 27.8\% | (301.6) | (134.5) | (152.7) | 13.5\% | (70.5) | (59.7) | -15.3\% |
| Total advertising, promotion and selling | (337.8) | (354.8) | (451.8) | (445.5) | (593.0) | (750.4) | 26.5\% | (694.5) | (308.1) | (384.2) | 24.7\% | (157.8) | (171.6) | 8.7\% |
| Genera, administrative and other expenses | (155.8) | (151.2) | (215.3) | (203.6) | (210.6) | (268.0) | 27.3\% | (267.9) | (115.6) | (21.5) | -81.4\% | (62.8) | 58.9 | -193.8\% |
| Total Operating expenses | (493.6) | (506.0) | (667.1) | (649.1) | (803.6) | (1,018.4) | 26.7\% | (962.4) | (423.7) | (405.7) | -4.2\% | (220.6) | (112.7) | -48.9\% |
| Depreciation expenses: |  |  |  |  |  | - |  | - | - | - |  |  |  |  |
| Cars depreciation: |  |  |  |  |  | - |  | - | - | - |  |  |  |  |
| Car rental | (38.9) | (87.8) | (117.7) | (117.7) | (131.7) | (332.8) | 152.7\% | (332.8) | (127.5) | (251.7) | 97.4\% | (65.8) | (135.2) | 105.5\% |
| Fleet Rental | (124.7) | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | 36.8\% | (218.7) | (107.6) | (69.0) | -35.9\% | (52.2) | (32.3) | -38.1\% |
| Total cars depreciation expenses | (163.6) | (206.3) | (232.0) | (232.0) | (291.6) | (551.5) | 89.1\% | (551.5) | (235.1) | (320.7) | 36.4\% | (118.0) | (167.5) | 41.9\% |
| Other assets depreciation and amortization | (35.7) | (38.2) | (39.1) | (39.1) | (43.9) | (46.3) | 5.5\% | (171.7) | (82.4) | (94.0) | 14.1\% | (39.9) | (48.9) | 22.6\% |
| Total depreciation and amortization expenses | (199.3) | (244.5) | (271.1) | (271.1) | (335.5) | (597.8) | 78.2\% | (723.2) | (317.5) | (414.7) | 30.6\% | (157.9) | (216.4) | 37.0\% |
| Operating profit before financial results and taxes (EBIT) | 735.5 | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 16.2\% | 1,489.6 | 720.6 | 652.8 | -9.4\% | 342.0 | 218.4 | -36.1\% |
|  |  |  |  |  |  |  |  |  | - |  |  |  |  |  |
| Financial expenses, net: |  |  |  |  |  | - |  | - | - | - |  |  |  |  |
| Expense | (370.1) | (445.5) | (511.9) | (511.9) | (536.8) | (591.2) | 10.1\% | (630.0) | (315.9) | (308.8) | -2.2\% | (157.8) | (145.7) | -7.7\% |
| Income | 167.4 | 202.0 | 196.9 | 196.9 | 167.9 | 230.6 | 37.3\% | 220.2 | 112.9 | 53.9 | -52.3\% | 59.9 | 18.4 | .69.3\% |
| Financial (expenses) revenues, net | (202.7) | (243.5) | (315.0) | (315.0) | (368.9) | (360.6) | -2.2\% | (409.8) | (203.0) | (254.9) | 25.6\% | (97.9) | (127.3) | 30.0\% |
| Income before tax and social contribution | 532.8 | 527.6 | 654.1 | 728.1 | 885.7 | 1,097.4 | 23.9\% | 1,079.8 | 517.6 | 397.9 | -23.1\% | 244.1 | 91.1 | -62.7\% |
| Income tax and social contribution | (130.4) | (118.3) | (148.4) | (164.7) | (226.5) | (249.9) | 10.3\% | (245.9) | (116.7) | (77.1) | -33.9\% | (54.0) | (1.2) | -97.8\% |
| Net income for the period | 402.4 | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 28.6\% | 833.9 | 400.9 | 320.8 | -20.0\% | 190.1 | 89.9 | -52.7\% |
| EbItda | 934.8 | 1,015.6 | 1,240.2 | 1,314.2 | 1,590.1 | 2,055.8 | 29.3\% | 2,212.8 | 1,038.1 | 1,067.5 | 2.8\% | 499.9 | 434.8 | -13.0\% |
| EBIT | 735.5 | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 16.2\% | 1,489.6 | 720.6 | 652.8 | -9.4\% | 342.0 | 218.4 | -36.1\% |
| Consolidated EBIT Margin (calculated over rental revenues) | 39.1\% | 36.8\% | 37.2\% | 40.0\% | 37.1\% | 33.5\% | -3.5 p.p. | 37.3\% | 39.4\% | 34.5\% | -4.9 p.p. | 37.4\% | 29.5\% | -7.9 p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 785.3 | 887.8 | 1,037.0 | 1,111.0 | 1,454.3 | 1,930.6 | 32.8\% | 2,029.2 | 950.9 | 1,075.5 | 13.1\% | 450.9 | 467.6 | 3.7\% |
| EBITDA Margin | 41.7\% | 42.3\% | 39.8\% | 42.6\% | 43.0\% | 44.4\% | 1.4 p.p. | 50.9\% | 52.0\% | 56.9\% | 4.9 p.p. | 49.3\% | 63.1\% | 13.8 p.p. |
| Used Car Sales (Seminovos) EBTDA | 149.5 | 127.7 | 203.2 | 203.2 | 135.8 | 125.2 | -7.8\% | 183.6 | 87.2 | (8.0) | -109.2\% | 49.0 | (32.8) | -166.9\% |
| EBITDA Margin | 7.3\% | 5.5\% | 5.9\% | 5.9\% | 3.0\% | 2.0\% | -1.0 p.p. | 3.0\% | 3.1\% | -0.3\% | -3.4 p.p. | 3.5\% | -4.0\% | -7.5 p.p. |

## 16.5 - Table 5 - Operating data

| SELECTED OPERATING DATA | 2015 | 2016 | 2017 | 2018 | 2019 | Var. | 1H19 | 1H2O | Var. | 2Q19 | 2 Q 20 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 62,513 | 70,185 | 94,194 | 130,058 | 173,649 | 33.5\% | 157,085 | 208,221 | 32.6\% | 160,928 | 204,931 | 27.3\% |
| Fleet Rental | 31,676 | 31,908 | 36,804 | 44,404 | 55,726 | 25.5\% | 52,112 | 61,439 | 17.9\% | 53,041 | 61,686 | 16.3\% |
| Total | 94,189 | 102,093 | 130,998 | 174,462 | 229,375 | 31.5\% | 209,197 | 269,660 | 28.9\% | 213,969 | 266,617 | 24.6\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 43,315 | 51,515 | 69,762 | 97,245 | 128,718 | 32.4\% | 116,286 | 132,464 | 13.9\% | 117,727 | 108,307 | -8.0\% |
| Fleet Rental | 30,280 | 31,222 | 35,424 | 42,321 | 53,029 | 25.3\% | 49,983 | 58,594 | 17.2\% | 51,232 | 58,632 | 14.4\% |
| Total | 73,595 | 82,737 | 105,186 | 139,566 | 181,747 | 30.2\% | 166,269 | 191,058 | 14.9\% | 168,959 | 166,939 | -1.2\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 7.4 | 7.9 | 6.5 | 7.2 | 7.0 | -2.8\% | 7.2 | 8.6 | 19.4\% | 7.0 | 9.5 | 35.7\% |
| Fleet Rental | 16.7 | 18.0 | 18.1 | 15.1 | 15.1 | 0.0\% | 15.3 | 16.1 | 5.2\% | 15.3 | 16.8 | 9.8\% |
| Average age of total operating fleet | 10.6 | 11.0 | 9.8 | 9.3 | 9.0 | -3.2\% | 9.3 | - | -100.0\% | 9.1 | - | -100.0\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 76,755 | 94,156 | 135,578 | 177,672 | 238,174 | 34.1\% | 200,591 | 225,870 | 12.6\% | 200,591 | 225,870 | 12.6\% |
| Fleet Rental | 33,948 | 34,960 | 44,877 | 54,430 | 68,957 | 26.7\% | 59,576 | 65,585 | 10.1\% | 59,576 | 65,585 | 10.1\% |
| Total | 110,703 | 129,116 | 180,455 | 232,102 | 307,131 | 32.3\% | 260,167 | 291,455 | 12.0\% | 260,167 | 291,455 | 12.0\% |
| Managed fleet at end period - Fleet Rental | 207 | 145 | 94 | 57 | 32 | -43.9\% | 38 | 27 | -28.9\% | 38 | 27 | -28.9\% |
| Fleet investment (R\$ million) (does not include accessories) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,773.1 | 2,782.2 | 4,581.8 | 5,785.2 | 8,802.1 | 52.1\% | 3,720.5 | 1,590.6 | -57.2\% | 2,378.1 | 57.4 | -97.6\% |
| Fleet Rental | 502.0 | 503.4 | 881.5 | 1,189.2 | 1,472.6 | 23.8\% | 627.3 | 417.3 | -33.5\% | 376.5 | 114.4 | -69.6\% |
| Total | 2,275.1 | 3,285.6 | 5,463.3 | 6,974.4 | 10,274.7 | 47.3\% | 4,347.8 | 2,007.9 | -53.8\% | 2,754.6 | 171.8 | -93.8\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 15,815.8 | 18,864.8 | 25,494.0 | 35,514.6 | 47,029.0 | 32.4\% | 21,058.3 | 24,097.5 | 14.4\% | 10,712.7 | 9,851.8 | -8.0\% |
| Rental days for Fleet Rental replacement service | (249.7) | (202.4) | (230.4) | (230.1) | (283.0) | 23.0\% | (144.6) | (130.5) | -9.8\% | (76.8) | (52.4) | -31.8\% |
| Car Rental - Net | 15,566.1 | 18,662.4 | 25,263.6 | 35,284.5 | 46,745.9 | 32.5\% | 20,913.7 | 23,967.0 | 14.6\% | 10,635.9 | 9,799.4 | -7.9\% |
| Fleet Rental | 10,900.9 | 11,240.0 | 12,752.7 | 15,235.7 | 19,090.5 | 25.3\% | 8,996.9 | 10,546.9 | 17.2\% | 4,610.9 | 5,276.8 | 14.4\% |
| Total | 26,467.0 | 29,902.4 | 38,016.3 | 50,520.2 | 65,836.5 | 30.3\% | 29,910.6 | 34,513.9 | 15.4\% | 15,246.8 | 15,076.2 | -1.1\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 622.1 | 1,251.2 | 1,250.1 | 1,012.4 | 1,917.6 | 89.4\% | 1,623.1 | 2,417.9 | 49.0\% | 1,635.1 | 2,640.2 | 61.5\% |
| Fleet Rental | 3,935.2 | 3,714.0 | 3,104.3 | 3,601.1 | 3,923.4 | 9.0\% | 4,128.0 | 2,244.1 | -45.6\% | 3,936.4 | 2,092.4 | -46.8\% |
| Total | 1,736.3 | 2,020.9 | 1,771.0 | 1,671.2 | 2,405.2 | 43.9\% | 2,247.1 | 2,378.3 | 5.8\% | 2,205.5 | 2,513.5 | 14.0\% |
| Average annual gross revenues per operating car (R\$ thousand) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 21.1 | 21.2 | 20.2 | 19.8 | 19.3 | -2.5\% | 19.1 | 13.2 | -30.9\% | 18.5 | 9.3 | -49.7\% |
| Fleet Rental | 19.3 | 20.5 | 20.4 | 19.1 | 18.5 | -3.2\% | 18.5 | 16.6 | -10.3\% | 18.5 | 16.6 | -10.3\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental (*) | 84.56 | 79.67 | 75.16 | 72.86 | 71.57 | -1.8\% | 72.43 | 62.93 | -13.1\% | 70.85 | 53.84 | -24.0\% |
| Fleet Rental | 56.08 | 58.23 | 58.77 | 55.62 | 53.92 | -3.1\% | 54.45 | 62.93 | 15.6\% | 54.12 | 53.84 | -0.5\% |
| Utilization rate (does not include cars in preparation and decomissioning): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 75.4\% | 78.0\% | 78.6\% | 79.6\% | 79.1\% | -0.5 p.p. | 79.3\% | 66.9\% | -12.4 p.p. | 78.8\% | 55.6\% | -23.2 p.p. |
| Fleet Rental | 98.4\% | 98.9\% | 98.2\% | 96.8\% | 96.6\% | -0.2 p.p. | 97.2\% | 96.6\% | -0.6 p.p. | 97.9\% | 96.4\% | -1.5 p.p. |
| Number of cars purchased - consolidated (**) | 64,032 | 87,833 | 135,252 | 165,421 | 223,534 | 35.1\% | 99,477 | 43,750 | -56.0\% | 62,534 | 2,871 | -95.4\% |
| Average price of cars purchased ( $\mathbf{R}$ \$ thsd) - consolidated | 35.53 | 37.41 | 40.39 | 42.16 | 45.96 | 9.0\% | 43.71 | 45.90 | 5.0\% | 44.05 | 59.84 | 35.8\% |
| Numbers of cars sold - consolidated | 64,305 | 68,449 | 90,554 | 111,279 | 147,915 | 32.9\% | 69,746 | 58,097 | -16.7\% | 33,095 | 19,736 | -40.4\% |
| Average price of cars sold ( R \$ thsd) ( ${ }^{* * *}$ ) - consolidated | 28.54 | 31.23 | 35.38 | 37.86 | 39.80 | 5.1\% | 38.76 | 39.73 | 2.5\% | 39.58 | 38.56 | -2.6\% |

$\left({ }^{(*)}\right.$ ) Not included the rentals for Fleet Rental Division.
$(* *)$ Does not include cars from Hertz Brazil in 2017
(**) Net of SG\&A expenses related to the sale of cars decomissioned for fleet renewal.

## 17 - Consolidated financial statements - IFRS - R\$/million

| ASSETS | 2015 | 2016 | 2017 | 2018 | 2019 without IFRS 16 | 2019 | 1H20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |  |  |  |
| Cash and cash equivalents | 1,385.1 | 1,692.3 | 1,338.2 | 2,175.3 | 2,220.1 | 2,220.1 | 2,880.3 |
| Financial assets | - | - | 1,275.7 | 267.5 | 610.8 | 610.8 | 245.5 |
| Trade accounts receivable | 486.1 | 424.5 | 585.1 | 1,016.5 | 1,274.7 | 1,274.7 | 698.9 |
| Derivative financial instruments - swap | - | 2.2 | - | - | - | - | 118.2 |
| Other current assets | 102.6 | 115.0 | 128.6 | 182.7 | 246.8 | 246.8 | 344.3 |
| Decommissioning cars to fleet renewal | 31.8 | 8.8 | 103.4 | 51.8 | 141.7 | 141.7 | 173.5 |
| Total current assets | 2,005.6 | 2,242.8 | 3,431.0 | 3,693.8 | 4,494.1 | 4,494.1 | 4,460.7 |
| NON CURRENT ASSETS: |  |  |  |  |  |  |  |
| Long-term assets: |  |  |  |  |  |  |  |
| Marketable securities | - | - | - | - | - | - | - |
| Derivative financial instruments - swap | 45.6 | 7.4 | 16.7 | 2.8 | 18.2 | 18.2 | 396.2 |
| Trade accounts receivable | 4.7 | 3.2 | 4.7 | 3.8 | 1.8 | 1.8 | 1.5 |
| Escrow deposit | 52.9 | 60.1 | 83.1 | 96.3 | 114.6 | 114.6 | 112.7 |
| Deferred income tax and social contribution | - | - | 42.0 | 42.2 | 32.4 | 32.4 | 28.5 |
| Investments in restricted accounts | - | - | 40.6 | 43.0 | 22.3 | 22.3 | 22.7 |
| Other non current assets | 0.1 | 0.1 | 0.7 | 0.1 | 0.1 | 0.1 | 0.1 |
| Total long-term assets | 103.3 | 70.8 | 187.8 | 188.2 | 189.4 | 189.4 | 561.7 |
| Property and equipment |  |  |  |  |  |  |  |
| Cars | 3,610.9 | 4,614.8 | 6,934.7 | 9,481.6 | 13,374.1 | 13,374.1 | 12,661.5 |
| Right of use | - | - | - | - | - | 625.0 | 626.9 |
| Other | 314.1 | 405.8 | 549.3 | 550.3 | 570.5 | 570.5 | 593.3 |
| Intangible: |  |  |  |  |  |  |  |
| Software and others | 67.1 | 61.1 | 52.8 | 47.8 | 49.9 | 49.9 | 47.0 |
| Goodwill on acquisition of investments | 22.0 | 22.0 | 30.6 | 30.7 | 90.0 | 90.0 | 109.5 |
| Total non current assets | 4,117.4 | 5,174.5 | 7,755.2 | 10,298.6 | 14,273.9 | 14,898.9 | 14,599.9 |
| TOTAL ASSETS | 6,123.0 | 7,417.3 | 11,186.2 | 13,992.4 | 18,768.0 | 19,393.0 | 19,060.6 |


| LIABILITIES AND SHAREHOLDERS' EQUITY | 2015 | 2016 | 2017 | 2018 | 2019 without IFRS 16 | 2019 | 1H20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |  |  |  |
| Trade accounts payable | 690.6 | 910.9 | 1,331.7 | 2,202.6 | 2,565.4 | 2,565.4 | 636.3 |
| Social and labor obligations | 85.6 | 95.0 | 109.2 | 135.0 | 161.8 | 161.8 | 160.9 |
| Loans, financing and debentures | 422.4 | 654.6 | 537.2 | 616.6 | 144.3 | 144.3 | 745.7 |
| Lease liability |  |  |  |  | - | 116.0 | 133.6 |
| Derivative financial instruments - swap | - | - | 6.8 | 18.7 | 26.8 | 26.8 | 46.8 |
| Income tax and social contribution | 28.3 | 23.0 | 31.3 | 41.1 | 58.7 | 54.6 | 29.1 |
| Dividends and interest on own capital | 29.3 | 39.7 | 36.4 | 42.6 | 63.4 | 63.4 | 114.5 |
| Other current liabilities | 99.9 | 118.5 | 181.5 | 282.8 | 390.0 | 390.0 | 230.1 |
| Total current liabilities | 1,356.1 | 1,841.7 | 2,234.1 | 3,339.4 | 3,410.4 | 3,522.3 | 2,097.0 |
| NON CURRENT LIABILITIES: |  |  |  |  |  |  |  |
| Loans, financing and debentures | 2,596.9 | 3,131.3 | 5,940.5 | 7,029.4 | 9,235.1 | 9,235.1 | 10,440.3 |
| Lease liability |  |  |  |  | - | 526.8 | 521.7 |
| Derivative financial instruments - swap | - | - | 10.8 | 21.9 | 62.3 | 62.3 | 61.8 |
| Provisions | 68.3 | 63.1 | 126.5 | 148.8 | 207.2 | 207.2 | 89.3 |
| Deferred income tax and social contribution | 141.6 | 171.9 | 219.7 | 297.3 | 352.7 | 352.7 | 340.5 |
| Restricted Obligations | - | - | 40.6 | 43.1 | 22.5 | 22.5 | 22.9 |
| Other non current liabilities | 18.5 | 12.3 | 13.3 | 18.0 | 16.6 | 16.6 | 26.1 |
| Total non current liabilities | 2,825.3 | 3,378.6 | 6,351.4 | 7,558.5 | 9,896.4 | 10,423.2 | 11,502.6 |
| Total liabilities | 4,181.4 | 5,220.3 | 8,585.5 | 10,897.9 | 13,306.8 | 13,945.5 | 13,599.6 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |  |  |  |
| Capital | 976.7 | 976.7 | 1,500.0 | 1,500.0 | 4,000.0 | 4,000.0 | 4,000.0 |
| Expenses with share issues | - | - | - | - | (43.1) | (43.1) | (43.1) |
| Treasury Shares | - | - | - | - | - | - | (188.3) |
| Capital Reserves | 35.9 | 34.0 | 94.9 | 125.0 | 163.2 | 163.2 | 175.9 |
| Earnings Reserves | 929.0 | 1,186.3 | 1,005.8 | 1,469.5 | 1,341.1 | 1,327.4 | 1,516.5 |
| Total shareholders' equity | 1,941.6 | 2,197.0 | 2,600.7 | 3,094.5 | 5,461.2 | 5,447.5 | 5,461.0 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 6,123.0 | 7,417.3 | 11,186.2 | 13,992.4 | 18,768.0 | 19,393.0 | 19,060.6 |

18 - Consolidated financial statements - Income statements - R\$/million

| STATEMENT OF INCOME | 2015 | 2016 | 2017 | $2017$ <br> adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFNS credits | 2019 | 1H2O |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net revenues | 3,928.0 | 4,439.3 | 6,058.3 | 6,058.3 | 7,895.7 | 10,553.5 | 10,195.6 | 4,364.7 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |  |
| Direct costs | $(2,499.6)$ | $(2,917.7)$ | $(4,151.0)$ | $(4,095.0)$ | $(5,502.0)$ | $(7,479.3)$ | $(7,020.4)$ | $(2,891.5)$ |
| Selling, general, administrative and other expenses | (493.6) | (506.0) | (667.1) | (649.1) | (803.6) | (1,018.4) | (962.4) | (405.7) |
| Cars depreciation | (163.6) | (206.3) | (232.0) | (232.0) | (291.6) | (551.5) | (551.5) | (320.7) |
| Other assets depreciation and amortization | (35.7) | (38.2) | (39.1) | (39.1) | (43.9) | (46.3) | (171.7) | (94.0) |
| Total costs and expenses | $(3,192.5)$ | $(3,668.2)$ | (5,089.2) | (5,015.2) | (6,641.1) | (9,095.5) | (8,706.0) | (3,711.9) |
| Income before financial results and taxes (EBIT) | 735.5 | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 1,489.6 | 652.8 |
| FINANCIAL EXPENSES, NET | (202.7) | (243.5) | (315.0) | (315.0) | (368.9) | (360.6) | (409.8) | (254.9) |
| Income before taxes | 532.8 | 527.6 | 654.1 | 728.1 | 885.7 | 1,097.4 | 1,079.8 | 397.9 |
| INCOME TAX AND SOCIAL CONTRIBUTION |  |  |  |  |  |  |  |  |
| Current | (94.8) | (88.0) | (119.4) | (135.7) | (139.8) | (183.7) | (180.7) | (85.4) |
| Deferred | (35.6) | (30.3) | (29.0) | (29.0) | (86.7) | (66.2) | (65.2) | 8.3 |
|  | (130.4) | (118.3) | (148.4) | (164.7) | (226.5) | (249.9) | (245.9) | (77.1) |
| Net income | 402.4 | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 320.8 |

## 19 - Statements of Cash Flows - R\$/million

| CONSOLIDATED CASH FLOW | 2015 | 2016 | 2017 | $\begin{gathered} 2017 \\ \text { adjusted } \end{gathered}$ | 2018 | 2019 without IFRS 16 | 2019 | 1H2O |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVIIIES: |  |  |  |  |  |  |  |  |
| Net income | 402.4 | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 320.8 |
| Adjustments to reconcile net income and cash and cash equivalents provided by operating activities: |  |  |  |  |  |  |  |  |
| Depreciation and amortization | 199.3 | 244.5 | 271.1 | 271.1 | 335.5 | 597.9 | 723.1 | 414.8 |
| Net book value of vehicles w ritten off | 1,769.1 | 2,102.5 | 3,106.6 | 3,106.6 | 4,198.5 | 5,863.6 | 5,863.6 | 2,369.5 |
| Deferred income tax and social contribution | 35.6 | 30.3 | 29.1 | 29.1 | 86.7 | 65.2 | 65.2 | (8.3) |
| Interest on loans, financing, debentures and sw aps of fixed rates | 406.6 | 438.1 | 476.2 | 476.2 | 529.8 | 552.9 | 552.9 | 273.6 |
| Lease interest | - | - | - | - | - | - | 49.40 | 30.60 |
| Other | 17.3 | 26.9 | 81.7 | 81.7 | 87.8 | 103.6 | 103.6 | (83.4) |
| (Increase) decrease in assets: |  |  |  |  |  |  |  |  |
| Trade receivable | (36.6) | 56.8 | (151.8) | (151.8) | (489.0) | (275.9) | (275.9) | 546.7 |
| Purchases of cars (see supplemental disclosure below) | $(2,399.6)$ | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | $(6,113.7)$ | $(9,941.4)$ | $(9,941.4)$ | $(3,893.1)$ |
| Escrow deposits | (15.3) | (7.2) | (17.5) | (17.5) | (13.1) | (17.9) | (17.9) | 1.9 |
| Taxes recoverable | (5.2) | (6.0) | 2.6 | 2.6 | 3.4 | (1.6) | (1.6) | (21.2) |
| Prepaid expenses | 0.0 | 0.0 | 2.7 | 2.7 | 1.3 | (4.9) | (4.9) | (80.8) |
| Other assets | (1.3) | (3.6) | (8.8) | (8.8) | (71.9) | (44.7) | (44.7) | 16.6 |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |  |
| Accounts payable (except car manufacturers) | (16.7) | 29.6 | (4.8) | (4.8) | 3.1 | 21.0 | 21.0 | (47.8) |
| Social and labor obligations | (0.5) | 9.4 | 7.5 | 7.5 | 25.8 | 26.8 | 26.8 | (1.1) |
| Income tax and social contribution | 94.8 | 88.0 | 119.4 | 135.7 | 139.8 | 184.7 | 180.7 | 85.4 |
| Insurance premium | 4.4 | 8.6 | 19.3 | 19.3 | 37.0 | 23.2 | 23.2 | (109.0) |
| Other liabilities | 5.9 | (19.5) | 40.1 | 40.1 | 60.1 | 52.0 | 52.0 | (71.6) |
| Cash provided by (used in) operating activities | 460.2 | 308.8 | (573.3) | (499.3) | (519.7) | (1,948.0) | $(1,791.0)$ | (256.4) |
| Income tax and social contribution paid | (110.7) | (93.3) | (108.3) | (108.3) | (131.2) | (146.1) | (146.1) | (112.3) |
| Interest on loans, financing and debentures paid | (352.9) | (442.3) | (485.7) | (485.7) | (424.7) | (562.2) | (562.2) | (195.2) |
| Lease interest paid | - | - | - | - | - | - | (53.5) | (16.2) |
| Financial assets | - | - | (1,275.8) | $(1,275.8)$ | 1,008.2 | (343.4) | (343.4) | 365.3 |
| Net cash provided by (used in) operating activities | (3.4) | (226.8) | $(2,443.1)$ | (2,369.1) | (67.4) | $(2,999.7)$ | $(2,896.2)$ | (214.8) |
| CASH FLOWS FROM INVESTING ACTIVIIES: |  |  |  |  |  |  |  |  |
| (Investments) w ithdraw in marketable securities | 92.6 | - | - | - | - | - | - | - |
| Acquisition of investment, goodw ill and fair value surplus | - | - | (333.2) | (333.2) | - | (123.7) | (123.7) | (7.9) |
| Purchases of other property and equipment and addition of intangible assets | (153.0) | (126.6) | (175.0) | (175.0) | (42.8) | (70.0) | (70.0) | (42.7) |
| Net cash provided by (used in) investing activities | (60.4) | (126.6) | (508.2) | (508.2) | (42.8) | (193.7) | (193.7) | (50.6) |
| CASH FLOWS FROM FINANCING ACTIVIIES: |  |  |  |  |  |  |  |  |
| Loans and financings: |  |  |  |  |  |  |  |  |
| Proceeds | 747.1 | 266.3 | 950.1 | 950.1 | 742.8 | 1,351.5 | 1,351.5 | 1,250.3 |
| Repayment | (368.4) | (297.9) | (510.1) | (510.1) | (518.5) | (930.2) | (930.2) | (10.0) |
| Debentures |  |  |  |  |  |  |  |  |
| Proceeds | 496.8 | 943.4 | 2,626.9 | 2,626.9 | 1,690.7 | 2,283.7 | 2,283.7 | 988.6 |
| Repayment | (668.0) | (105.0) | (355.0) | (355.0) | (815.0) | (975.0) | (975.0) | (979.7) |
| Lease liability: |  |  |  |  |  |  |  |  |
| Proceeds | - | - | - | - | - | - | - | - |
| Repayment | - | - | - | - | - | - | (103.5) | (70.5) |
| Capital Increase | - | - | - | - | - | 1,821.6 | 1,821.6 | - |
| Treasury shares (acquired)/ sold | (27.5) | (25.0) | 2.1 | 2.1 | 3.20 | 2.6 | 2.6 | (180.5) |
| Expenses with issuance of shares. | - | - | - | - | - | (65.3) | (65.3) | - |
| Exercise of stock options w ith treasury shares, net | 18.0 | 18.2 | 50.1 | 50.1 | 16.4 | 25.1 | 25.1 | 0.80 |
| Dividends paid | (44.7) | (1.0) | - | - | - | (7.2) | (7.2) | - |
| Interest on own capital | (94.6) | (138.4) | (166.9) | (166.9) | (172.3) | (268.6) | (268.6) | (71.8) |
| Net cash provided by (used in) financing activities | 58.7 | 660.6 | 2,597.2 | 2,597.2 | 947.3 | 3,238.2 | 3,134.7 | 925.6 |
|  |  |  |  |  |  |  |  |  |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR | (5.1) | 307.2 | (354.1) | (280.1) | 837.1 | 44.8 | 44.8 | 660.2 |
| Cash flow w ithout incurred one-time costs Hertz and franchisees | - | - | - | (74.0) | - | - | - | - |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR AFTER ONE TIME COSTS | (5.1) | 307.2 | (354.1) | (354.1) | 837.1 | 44.8 | 44.8 | 660.2 |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR | 1,390.2 | 1,385.1 | 1,692.3 | 1,692.3 | 1,338.2 | 2,175.3 | 2,175.3 | 2,220.1 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 1,385.1 | 1,692.3 | 1,338.2 | 1,338.2 | 2,175.3 | 2,220.1 | 2,220.1 | 2,880.3 |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | (5.1) | 307.2 | (354.1) | (354.1) | 837.1 | 44.8 | 44.8 | 660.2 |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |  |  |  |
| Cash paid during the period for cars acquisition |  |  |  |  |  |  |  |  |
| Cars acquisition in the year/period - renew al | $(2,278.4)$ | (2,563.6) | $(3,660.9)$ | $(3,660.9)$ | $(4,696.7)$ | $(6,804.6)$ | $(6,804.6)$ | (2,011.4) |
| Cars acquisition in the year/period - grow th | - | (726.0) | $(1,807.0)$ | $(1,807.0)$ | (2,285.1) | $(3,478.7)$ | $(3,478.7)$ | 0.0 |
| Suppliers - automakers: |  |  |  |  |  |  |  |  |
| Balance at the end of the year | 591.3 | 782.0 | 1,197.5 | 1,197.5 | 2,065.6 | 2,407.5 | 2,407.5 | 525.8 |
| Balance at the beginning of the year | (712.5) | (591.3) | (782.0) | (782.0) | $(1,197.5)$ | $(2,065.6)$ | $(2,065.6)$ | (2,407.5) |
| Cash paid for cars purchased | $(2,399.6)$ | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | $(6,113.7)$ | (9,941.4) | $(9,941.4)$ | $(3,893.1)$ |

## 20 - Glossary and other information

- Adjusted: financials have been recalculated to exclude the impact of incurred one-time costs related with the acquisition of Hertz Brazil and the integration of 20 franchised branches in 2017.
- Average Rented Fleet: In the car rental division it is the number of daily rentals in the period divided by the number of days in the period. In the Fleet Rental is the actual number of cars rented.
-CAGR: Compounded annual growth rate.
- CAPEX: Capital expenditure.
- Carrying Cost of Cash: Consists of the cost to maintain minimum cash position. This is the difference between the average rate of fundraising and the average rate of investment.
- Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of the selling expenses. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental division, depreciation method used is linear. In the Fleet Rental division, depreciation is recorded according to the sum of the years' digits (SOYD) method, which better reflects the consumption pattern of the economic benefits that decrease during the cars' useful life. The residual value is the estimated sale price net of the estimated selling expense.
- Depreciated cost of used cars sales (book value): consists of the acquisition value of vehicles, depreciated up to the date of sale, less the technical discount. The technical discount is the discount given to the buyer for any required repairs that were not made. These repair costs are recorded as a charge to operating costs and as a credit to cost of cars sold.
- EBITDA: EBITDA is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization and exhaustions, as defined by CVM instruction 527/12.
-EBITDA Margin: EBITDA divided by the net revenues.
-EBIT: EBIT is the net income of the period added by the income tax and net financial expenses.
- EBIT Margin: EBIT divided by the rental net revenues.
- IFRS 16: As of January 1, 2019, all companies had to adapt to the new rules of IFRS 16. Lessees now have to recognize the assets of the rights over leased assets and the liabilities of future payments for medium or long-term leases, including operating leases. The major impact we had was on the real estate lease agreements of our locations and stores.
- Operating Fleet: Includes the cars in the fleet from the licensing until they become available for sale.
- Net debt: Short and long term debts +/- the results from the swap operations, net of the cash, cash equivalents and short term financial investments. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
- Net Investment in cars: capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
- NOPAT: Net operating profit after tax.
- One-time costs (OTC): non-recurring costs and expenses related to the acquisition of Hertz Brazil's operations and the integration of 20 franchised branches.
- Reclassification of PIS and COFINS credits - In order to better reflect the nature of its operating costs, Localiza performed the reclassification of PIS and COFINS credits for the years ended December 31, 2019. The credits were reclassified in the income statement by division and consolidated, from the income tax heading to the cost heading.
- ROIC: Return on invested capital.
- Swap: Financial transactions carried out to hedge exchange rate and interest rate risks.
- Utilization Rate: It is the number of rental days of the period divided by the fleet available for rental multiplied by the number of days of the period and therefore, it does not include cars being prepared or being decommissioned.


## 21 - 2Q20 Results Conference Call

Date: Thursday, July 30, 2020.

## Portuguese (with simultaneous translation to English)

12:00 p.m. (BR time)
11:00 a.m. (Eastern time)

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This release contains summarized information, with no intention of being complete and must not be considered by shareholders or potential investors as an investment recommendation. Information on Localiza, its activities, its economic and financial situation and the inherent risks associated with its business, as well its financial statements, can be obtained from Localiza's website (www.localiza.com/ri).


[^0]:    (*) 2017 adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchises in incorporation.

[^1]:    (") 4 4Q19, PIS and COFFNS credis were reclassified, which were recorded as credits in the rental income tax ine and started to be recorded in the rental cost tine.

[^2]:    (") The 2015 utilization rate was calculated only on the basis of the fourth quarter of 2015 .

