



NOTICE TO THE MARKET

Barretos, October 1, 2009 - Minerva S.A. (BOVESPA: BEEF3; Bloomberg: BEEF3.BZ; Reuters: BEEF3.SA), one of the leading producers and sellers in Brazil of beef, leather and live cattle exports, hereby informs the market, in accordance with CVM Instruction 358 dated January 3, 2002 and in response to the request from the BM&FBOVESPA (GAE/CAEM 2199-09), that the indicator of future performance stated in the article published in the October 1, 2009 issue of the newspaper *Valor Econômico* is based on the projected organic growth resulting from the investments made by the Company in recent years, with the maturation of the Minerva Dawn Farms (MDF) operations and the projected annual growth in slaughter capacity over the next two years of at least 20%, while maintaining the current high level of capacity utilization.

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About Minerva S.A.

Minerva S.A. is one of the leading producers and sellers of beef, leather and live cattle exports in Brazil, and is one of the country's three largest exporters in the sector in terms of gross revenue, exporting to some 80 countries. The Company has slaughter capacity of 6,000 head/day and beef processing capacity of 1,430 tonnes/day, equivalent to approximately 9,500 head. Present in the states of São Paulo, Goiás, Tocantins, Mato Grosso do Sul and in Paraguay, Minerva operates seven slaughter and deboning plants, one tannery and five distribution centers. Minerva also operates in the food service segment through the joint venture Minerva Dawn Farms (MDF), which has current meat processing capacity of 10 to 15 tonnes per hour, producing food made from beef, pork and poultry. In the 12 months through June 2009, the Company recorded net sales revenue of R\$ 2.3 billion, for growth of 22% on the same period a year earlier.