

MINERVA

Qualidade em Alimentos

MINERVA S.A.

Publicly Held Company – CVM 20931-1

Corporate Taxpayer ID (CNPJ/MF): 67.620.377/0001-14

Company Registry (NIRE): 35.300.344.022

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CEP 14781-545 – Barretos, São Paulo

NOTICE TO THE MARKET

Foot-and-mouth disease in Paraguay

Barretos, September 19th, 2011 - Minerva S.A. (BOVESPA: BEEF3; Bloomberg: BEEF3.BZ; Reuters: BEEF3.SA), one of the market leaders in South America in the production and sale of fresh beef, live cattle and byproducts, with operations also in the beef, pork and poultry processing segments, hereby informs its shareholders and the market in general that an outbreak of foot-and-mouth disease has been reported in Paraguay, and therefore we have suspended slaughter in our plant located in that country until the situation is clarified and neutralized.

Currently, Paraguay accounts for 5% of the Company's total revenue. However, the suspension of the plant's activities will low affect our revenue, since we have the flexibility to allocate our agreements and sales to other units.

Investor Relations

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About Minerva SA

Minerva S.A. is one of the leaders producers and sellers of beef, leather and live cattle exports in South America, and is one of the country's three largest exporters in the sector in terms of gross revenue, exporting to some 100 countries. Minerva has daily slaughter capacity of 10,480 head of cattle and beef processing capacity of 2,040 tons. Present in the states of São Paulo, Rondônia, Goiás, Tocantins, Minas Gerais, Mato Grosso do Sul, Pará, in Paraguay and Uruguay, Minerva operates ten slaughter and deboning plants, one tannery and eleven distribution centers. Minerva also operates in the food service segment through the Minerva Dawn Farms (MDF), which currently has meat processing capacity of 120 tons per day, producing food made from beef, pork and poultry. In the 12 months ended June 30th, 2011, the Company recorded net sales revenue of R\$3.6 billion, a growth of 19.3% on the same period a year earlier.

