



## NOTICE TO THE MARKET

**Barretos, June 17, 2009** - Minerva S.A. (BOVESPA: BEEF3; Bloomberg: BEEF3.BZ; Reuters: BEEF3.SA), one of the leaders in Brazil in the production and sale of fresh beef, leather and live cattle exports, hereby announces that Mr. Carlos Watanabe has resigned from the position of Chief Financial and Investor Relations Officer.

Mr. Watanabe worked in Minerva for three years and actively participated in the Company's IPO in 2007. He will continue to do business with Minerva in Africa, a market that holds much promise and has attracted keen interest from the Company.

Mr. Fernando Galletti de Queiroz, the Chief Executive Officer, will temporarily hold additional charge as the Chief Financial and Investor Relations Officer.

Moreover, the Investor Relations team will now have the services of Mr. Eduardo Pirani Puzziello, who will take charge as IR Superintendent tomorrow.

### Investor Relations

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### About Minerva S.A.

Minerva S.A. is one of the leading producers and sellers of beef, leather and live cattle in Brazil, and is one of the country's three largest exporters in the sector in terms of gross sales revenue, exporting to around 80 countries. The Company has daily slaughter capacity of 6,600 head of cattle and processing capacity of 1,300 tons of beef, equivalent to approximately 9,300 heads of cattle. With a presence in the Brazilian states of São Paulo, Goiás, Tocantins, Mato Grosso do Sul as well as in Paraguay, Minerva operates seven slaughter and deboning plants, two tanneries and five distribution centers. Minerva also operates in the food service segment through the joint venture Minerva Dawn Farms (MDF), which has current meat processing capacity of 10 to 15 tons per hour, producing food made from beef, pork and poultry. In the 12 months through March 2009, the Company recorded net sales revenue of R\$2.2 billion, for growth of 38% on the same period a year earlier.