

**JBS S.A.**

Corporate Taxpayer's ID (CNPJ/ME): 02.916.265/0001-60

Company Registry (NIRE): 35.300.330.587

Authorized Publicly Held Company

**EXCERPT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING  
HELD ON AUGUST 11, 2021 AT 10:00 A.M.**

**Date, Time and Venue:** August 11, 2021, at 10:00 a.m., at the headquarters of JBS S.A. ("Company"), at Avenida Marginal Direita do Tietê, 500, Bloco I, 3º Andar, Vila Jaguara, CEP 05118-100, in the city and state of São Paulo.

**Call notice:** The call notice was sent via email to the members of the Board of Directors, according to article 18 of the Company's Bylaws.

**Attendance:** All the members of the Board of Directors were present, confirming the necessary quorum for the installation of the Board of Directors' Meeting, according to articles 15 and 18 of its Bylaws, namely: **Jeremiah O'Callaghan** (Chair), **José Batista Sobrinho** (Vice-Chair), **Wesley Mendonça Batista Filho**, **Aguinaldo Gomes Ramos Filho**, **Gilberto Meirelles Xandó Baptista**, **Alba Pettengill**, **Márcio Guedes Pereira Júnior**, **Gelson Luiz Merisio**, and **Leila Abraham Loria**.

Messrs. **Gilberto Tomazoni**, CEO, **Guilherme Cavalcanti**, Chief Finance and Investor Relations Officer, and **Daniel Pitta**, Legal Officer, also attended the meeting.

**Presiding:** **Jeremiah O'Callaghan**, Chair; and **Milena Hitomi Yanagisawa**, Secretary.

**Agenda:** (i) to present an overview of the market and the operations of the Company and its subsidiaries in the period ended June 30, 2021, and discuss the progress of the Company's business units with the Management (Grant Thornton Auditores Independentes will be available to discuss the audit work at the Company for the period); (ii) to discuss and resolve on the disclosure of the Interim Financial Information for the period ended June 30, 2021; and (iii) to discuss and resolve on the payment of interim dividends.

**Discussions and Resolutions:**

(i) Messrs. **Gilberto Tomazoni**, **Guilherme Perboyre Cavalcanti**, and **Wesley Mendonça Batista Filho** began the meeting by presenting an overview of the operations of the Company and

its subsidiaries in the period ended June 30, 2021, highlighting the Company's financial and operational soundness;

(ii) then, the Board members, unanimously and with no reservations, authorized Management to disclose the Company's Interim Financial Information for the period ended June 30, 2021;

(iii) under article 19, item IX of the Company's Bylaws, all the Board members approved the payment of interim dividends totaling two billion, five hundred and ten million, nine hundred and thirty-seven thousand, nine hundred and seventy reais (R\$2,510,937,970.00), corresponding to one real (R\$1.00) per common share issued by the Company, except for treasury shares, based on the net income for the year calculated in the Interim Financial Information of June 30, 2021. The interim dividends will be included in the minimum mandatory dividend for the year to be ended on December 31, 2021.

The payment of the interim dividends will be made based on the shareholding position at the close of the trading session of B3 S.A. - Brasil, Bolsa, Balcão of August 16, 2021, and the shares issued by the Company will begin to be traded *ex-dividends* as of August 17, 2021 (including that date). The value of dividends per share is estimated and may vary due to any changes in the number of treasury shares. The interim dividends will be paid on August 24, 2021, with no monetary restatement, through Banco Bradesco S.A., the depositary institution of the book-entry shares, according to the bank information provided by the shareholders. The procedures for the payment of interim dividends will be disclosed today by the Company on a Notice to Shareholders.

The Board members authorize the Executive Officers and/or the Company's attorneys-in-fact to perform all the acts necessary for the payment of the interim dividends approved herein.

**Minutes in Summary Form:** The Board of Directors approved the drawing up of these minutes in summary form and their publication by omitting the signatures, according to paragraphs 1 and 2 of article 130 of Brazilian Corporate Law.

**Closure:** There being no further business to discuss, the Chair offered the floor to anyone who intended to speak and, as no one did, the meeting was adjourned for the time necessary to draw up these minutes, which were then read, approved, and signed by all attendees. **Presiding: Jeremiah O'Callaghan, Chair, and Milena Hitomi Yanagisawa, Secretary. Attending Board Members: Jeremiah O'Callaghan, José Batista Sobrinho, Wesley Mendonça Batista Filho, Aguinaldo Gomes Ramos Filho, Gilberto Meirelles Xandó Baptista, Alba Pettengill, Márcio Guedes Pereira Júnior, Gelson Luiz Merisio, and Leila Abraham Loria.**

São Paulo, August 11, 2021.

**Milena Hitomi Yanagisawa**  
Secretary