

JBS S.A.
Publicly-Held Company
Corporate Taxpayer's ID (CNPJ/ME) 02.916.265/0001-60
Company Registry (NIRE) 35.300.330.587

CALL NOTICE
ANNUAL AND EXTRAORDINARY SHAREHOLDERS' MEETING

JBS S.A., a corporation with headquarters at Avenida Marginal Direita do Tietê, No. 500, Bloco I, 3º Andar, Vila Jaguara, CEP 05118-100, in the City and State of São Paulo, with its organizational documents filed with the São Paulo Commercial Registry (JUCESP) under Company Registry No. 35.300.330.587, enrolled with the Brazilian Corporate Taxpayer's Registry of the Ministry of Economy (CNPJ) under No. 02.916.265/0001-60, registered with the Brazilian Securities and Exchange Commission ("CVM") as a category "A" publicly-held company under code 02057-5 ("Company" or "JBS"), pursuant to Article 124 of Law No. 6,404, dated as of December 15, 1976 ("Brazilian Corporation Law"), and Articles 4, 5 and 6 of CVM Resolution No. 81, dated as of March 29, 2022 ("CVM Resolution 81/2022"), hereby invites its shareholders to the Annual and Extraordinary Shareholders' Meeting ("AESM") to be held on April 24, 2023, at 10:00 a.m. at the Company's headquarters, in Block 2, ground floor, Auditorium, in order to analyze, discuss and resolve on the following agenda:

At the Annual Shareholders' Meeting:

1. To resolve on the financial statements and management accounts for the fiscal year ended on December 31, 2022.
2. To resolve on the allocation of the net income for the fiscal year ended on December 31, 2022.
3. To resolve on the number of members of the Company's Board of Directors for the next term of office.
4. To elect the sitting members of the Company's Board of Directors.
5. To resolve on the classification of the independent members of the Board of Directors to the rules established in the "Novo Mercado Regulation of B3 S.A. – Brasil, Bolsa, Balcão, and the company's bylaws and in CVM Resolution nº 80, of March 29, 2022, as amended.
6. To resolve on the number of members of the Company's Fiscal Council for the next term of office.
7. To elect the sitting members and their respective alternates for the Company's Fiscal Council.
8. To resolve on the annual compensation of the members of Management, Fiscal Council and Statutory Audit Committee of the Company for the fiscal year of 2023.

At the Extraordinary Shareholders' Meeting:

1. To resolve on the Protocol and Justification for the Merger of Brazservice Wet Leather S.A. ("Brazservice") by the Company ("Brazservice Protocol")
2. To resolve on the ratification of the appointment and engagement of Factum – Avaliações e Consultoria S/S – EPP ("Factum") for the preparation of the appraisal report of Brazservice's net equity ("Brazservice Report").
3. To resolve on Brazersvice Report.
4. To resolve on the merger, by the Company, of Brazservice, to be carried out in accordance with the terms and conditions established in the Brazservice Protocol.
5. To resolve on the Protocol and Justification for the Merger of Enersea Comercializadora de Energia Ltda. ("Enersea") by the Company ("Enersea Protocol").
6. To resolve on the ratification of the appointment and engagement of Factum for the preparation of the appraisal report of Enersea's net equity ("Enersea Report").
7. To resolve on Enersea Report.
8. To resolve on the merger, by the Company, of Enersea, to be carried out in accordance with the terms and conditions established in the Enersea Protocol.
9. Resolve on the Protocol and Justification of Merger of MC Service Ltda. ("MC Service") by the Company ("MC Service Protocol").
10. To resolve on the ratification of the appointment and engagement of Factum for preparing the appraisal report of MC Service's net equity ("MC Service Report").
11. To resolve on MC Service Report.
12. To resolve on the merger, by the Company, of MC Service, to be carried out in accordance with the terms and conditions established in the MC Service Protocol.
13. Decide on (i) the amendment of article 5 of the Bylaws of JBS, in order to reflect the cancellation of treasury shares resolved by the Company's Board of Directors at a meeting held on May 11, 2022, and (ii) the exclusion of the sole paragraph of article 19 of the Company's Bylaws and the inclusion of a new Chapter VI, according to the Management Proposal, in order to provide for the rules applicable to the Statutory Audit Committee.
14. Resolve on the consolidation of the Company's Bylaws, with the renumbering of its articles and cross-reference adjustments, in order to reflect (i) the amendment of articles 5, (ii) the exclusion of the sole paragraph of article 19 and (iii) the inclusion of the new Chapter VI.
15. To resolve on the authorization to the Company's Board of Executive Officers to carry out all necessary or convenient acts for the effectiveness and implementation of the approved resolutions.

General Information:

Pursuant to Paragraph 4 of Article 10 of JBS's Bylaws and in accordance with Article 126 of Brazilian Corporation Law, in order to participate in the AESM by themselves, legal representatives or attorneys-in-fact, shareholders are required to present the following documents: **(i)** a suitable identity document of the shareholder or its representative; **(ii)** proof of ownership of shares issued by the Company's registrar, in case of book-entry shares, or by the shareholder's custody agent, in the case of shares held in custody, pursuant to Article 126 of the Brazilian Corporation Law; **(iii)** documents evidencing the powers of shareholders' representatives, in case of legal entities, or of the fund managers or fund administrators, in case of investment funds; and **(iv)** power of attorney, duly executed in accordance with the applicable law, in case of shareholder representation ("Documents").

Shareholders are requested to send the above-mentioned Documents to the e-mail ri@jbs.com.br up to seventy-two (72) hours prior to the AESM, provided that shareholders who attend the AESM in person may participate and vote therein in case they present the required Documents, even if such Documents have not been previously sent to the Company.

In addition to the possibility of participating in the AESM in person, shareholders may also participate in the meeting by sending voting instructions **(i)** to their respective custody agents, **(ii)** to the Company's registrar, or **(iii)** directly to JBS, provided that such instructions must be received by the parties indicated in items (i), (ii) and (iii) **up to seven (7) days prior to the AESM.**

In case of submission of remote voting forms to custody agents or to the Company's registrar, the shareholder must comply with the applicable rules and procedures indicated by such service providers, and in case of submission of remote voting forms directly to the Company, the shareholders must also send to JBS, jointly with the remote voting form, the Documents indicated above.

Exceptionally within the AESM, in order to facilitate the participation of its shareholders, JBS will accept the submission of power of attorney instruments, remote voting forms, and other Documents by e-mail, without notarization, legalization and/or apostille, though power of attorneys written in a foreign language must be translated into Portuguese prior to its submission to the Company.

For additional guidance, please refer to the rules set forth in CVM Resolution 81/2022 and the procedures described in the remote voting form made available by the Company.

In compliance with the Brazilian Corporation Law and with CVM Resolution No. 70, of March 22, 2022, the minimum percentage of participation in the voting capital necessary for the request of adoption of the multiple vote system for the election of the Board of Directors is 5.00% (five percent) of the voting capital. As determined by article 141, paragraph 1 of the Brazilian Corporation Law, the request of the multiple vote process must be sent to the Company, up to 48 (forty-eight) hours before the AESM.

The documents and information described herein, as well as the documents mentioned in Article 133 of Brazilian Corporation Law and in ICVM 481/2009, were submitted to

CVM by means of the IPE Module of Empresas.NET system, pursuant to Article 6 of ICVM 481/2009, and are available to shareholders at the Company's headquarters, on the Company's Investor Relations website (www.jbs.com.br/ri) and on the websites of B3 S.A. - Brasil, Bolsa, Balcão (www.b3.com.br) and CVM (www.cvm.gov.br).

São Paulo, March 24, 2023.

Jeremiah Alphonsus O'Callaghan
Chairman of the Board of Directors