JBS S.A.

Corporate Taxpayer's ID (CNPJ/ME): 02.916.265/0001-60
Company Registry (NIRE): 35.300.330.587
Authorized Publicly Held Company

EXCERPT OF THE MINUTES OF THE EXTRAORDINARY MEETING OF THE BOARD OF DIRECTORS

HELD ON AUGUST 12, 2021, AT 4:00 P.M

Date, Time and Venue: August 12, 2021, at 4:00 a.m., at the headquarters of JBS S.A. ("<u>Company</u>" or "<u>JBS</u>"), at Avenida Marginal Direita do Tietê, 500, Bloco I, 3° Andar, Vila Jaguara, CEP 05118-100, in the city and state of São Paulo, by videoconference and in person.

Call notice: The call notice was sent to the members of the Board of Directors via email, according to article 18 of the Company's Bylaws.

Attendance: All the members of the Board of Directors were present, confirming the necessary quorum for the installation of the Board of Directors' meeting, according to articles 15 and 18 of its Bylaws, namely: Jeremiah O'Callaghan (Chair), José Batista Sobrinho (Vice-Chair), Wesley Mendonça Batista Filho, Aguinaldo Gomes Ramos Filho, Gilberto Meirelles Xandó Baptista, Alba Pettengill, Márcio Guedes Pereira Júnior, Gelson Luiz Merisio and Leila Abraham Loria.

Also were presented **Guilherme Cavalcanti**, the Company's Chief Financial Officer and Investor Relations Officer, Mr. **Daniel Schmidt Pitta**, the Company's Chief Legal Officer, and Mr. **Marco de Carvalho**, Chief Executive Officer of Barclays Brasil.

Presiding: Jeremiah O'Callaghan, Chair; Daniel Schmidt Pitta, Secretary.

Agenda: discussion and deliberation on the submission of a proposal for the acquisition of the outstanding ordinary shares of Pilgrim's Pride Corporation ("PPC"), an indirect subsidiary of the Company, are not owned by the Company or any of its subsidiaries, resulting in the holding, directly or indirectly, by JBS, of the entire shares issued by PPC, for the purpose of closing PPC's capital; in accordance with the capital market legislation in force in the United States of America and the NASDAQ.

Discussions and Deliberations: after analyzing and discussing the matter on the agenda, the members of the Board of Directors unanimously approved, without reservation and exceptions:

- the proposed charter for the acquisition, by the Company or its subsidiaries, of all ordinary shares in circulation issued by PPC, are not owned by the Company or any of its subsidiaries, for the purpose of closing PPC's capital; in accordance with the capital market legislation in force in the United States of America and the NASDAQ, the acquisition being conditioned to(a) the approval of a special committee, with decision-making powers, consisting of independent and unrelated members of PPC's Board of Directors, who shall be advised by independent legal and financial advisors; and (b) the approval by the majority of the holders of voting rights attached to the outstanding shares issuing PPC that are not held by JBS or its subsidiaries ("Proposed Charter"). The Proposed Charter is attached to these Minutes as Exhibit I;
- (ii) the submission of the Proposed Charter to PPC; and
- (iii) authorize the Company's Officers to perform all acts, adopt all measures and perform all necessary and/or convenient procedures (a) the formal and effective contracting of financial institutions, legal advisers and other service providers necessary for the abovmentioned acquisition; (b) the negotiation of additional conditions, practicing all necessary acts and signing the documents required to carry out the deliberations provided in (i) and (ii) above. All acts that had already been executed by the Company's management related to the resolutions herein approved are hereby ratified.

Minutes in Summary Form: the Board of Directors authorized the drawing up of these minutes in summary form and their publication omitting the signatures, pursuant to paragraphs 1 and 2 of article 130 of Law 6,404/76.

Closure: There being no further business to discuss, the Chair offered the floor to anyone who intended to speak and, as no one did, the meeting was adjourned for the time necessary to draw up these minutes, which were then read, approved and signed by all attendees.

Attending Board Members: Jeremiah O'Callaghan, José Batista Sobrinho, Wesley Mendonça Batista Filho, Aguinaldo Gomes Ramos Filho, Gilberto Meirelles Xandó Baptista; Alba Pettengill; Márcio Guedes Pereira Júnior; Gelson Luiz Merisio and Leila Abraham Loria.

This is a free English translation of the Minutes of the Board of Directors' Extraordinary Meeting drawn up in the Company's book.

São Paulo, August 12, 2021.

Daniel Schmidt Pitta

Secretary

EXHIBIT I – PROPOSED CHARTER