

MARFRIG GLOBAL FOODS S.A.
CNPJ/MF 03.853.896/0001-40
NIRE 35.300.341.031
Publicly Held Company

MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON MARCH 18, 2026

- 1. DATE, TIME AND PLACE:** Held on March 18, 2026, at 2:00 p.m., at the office of Marfrig Global Foods S.A. ("Company") located at Avenida das Nações Unidas, nº 14.401, 25th floor, Chácara Santo Antônio, CEP 04794-000, City of São Paulo, State of São Paulo.

- 2. CALL AND ATTENDANCE:** Call duly carried out under the terms of Article 18 of the Company's Bylaws, with the presence of all members of the Board of Directors, namely: Messrs. Marcos Antonio Molina dos Santos – Chairman of the Board of Directors, Marcia Aparecida Pascoal Marçal dos Santos, Antonio dos Santos Maciel Neto, Herculano Aníbal Alves, Tang David, Roberto Silva Waack and Rodrigo Marçal Filho. The meeting was also attended by representatives of Grant Thornton Auditores Independentes, Messrs. Jefferson Diniz and Raphael Tonetto.

- 3. PRESIDING BOARD:** Chairman: Mr. Marcos Antonio Molina dos Santos. Secretary: Mr. Mateus Boeira Garcia.

- 4. AGENDA:** (i) Approval of the Financial Statements for the fiscal year ended December 31, 2025 for submission to the Annual and Extraordinary Shareholders' Meetings to be held on April 24, 2026 ("AEGM"); and (ii) Approval of the call notice of the AEGM and approval of the Management Proposal.

- 5. RESOLUTIONS:** The members of the Company's Board of Directors, by unanimous vote of those present and without any reservations, reservations or restrictions, approved the drawing up of the present minutes in summary form and deliberated, after examining and discussing the matters on the Agenda, as follows:
 - (i) The approval of the Financial Statements for the Fiscal Year ended December 31, 2025:** In accordance with the provisions of the Bylaws and the recommendation of the Statutory Audit Committee ("CAE"), the members of the Board of Directors unanimously manifested themselves in favor of the submission of the Company's Financial Statements for the fiscal year ended December 31, 2025, accompanied by the Management Report, the Explanatory Notes, the Opinions of the Independent Auditors, the Fiscal Council and the CAE, as well as the CAE's Summary Report, for deliberation at the Company's Annual General Meeting. Additionally, Grant Thornton Auditores Independentes Ltda. presented its favorable opinion in relation to the Financial Statements, issuing an

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unqualified opinion that it adequately presents, in all material aspects, the Company's individual and consolidated equity and financial position as of December 31, 2025, the individual and consolidated performance of its operations and their respective individual and consolidated cash flows for the year 2025, in accordance with the accounting practices adopted in Brazil and with the International Financial Reporting Standards (IFRS) issued by the *International Accounting Standards Board* (IASB).

(ii) The Call Notice of the AEGM and Approval of the Management Proposal: The members of the Board of Directors, by unanimous vote of those present, approved the call notice and the management proposal for the AEGM, to be held on April 24, 2026 at 10:00 a.m., with the consequent provision to shareholders of the materials and documents necessary for the analysis of the matters included in the agenda, pursuant to the terms of the applicable legislation and regulations.

6. DOCUMENTS FILED WITH THE COMPANY: The documents analyzed by the members of the Board of Directors or information presented during the meeting were filed at the Company's head office.

7. CLOSURE: There being no other matters to be discussed, the meeting was closed, during which time the present minutes were drawn up in summary form by electronic processing and, having been read and found correct by all those present, were signed.

I certify that these minutes are a true copy of the minutes drawn up in the Book of Minutes of Meetings of the Company's Board of Directors.

São Paulo, March 18, 2026.

Mateus Boeira Garcia
Secretary