

**Earnings Videoconference** May 5, 2023 10 a.m. (Brasília) | 9 a.m. (NY)



Event in Portuguese with simultaneous translation into English

Investor Relations Ticker: TTEN3 (B3:NM) Stock Price (5/4/23): R\$ 11.18 Market Cap: R\$ 5.6 billion Free Float: 22,8%

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# Net Income grows 82% in 1Q23

3tentos ecosystem begins 2023 with strong growth

Santa Bárbara do Sul, May 4, 2023 - 3tentos ("3tentos" or "Company"), Brazil's most complete agricultural ecosystem, announces its results for the first quarter of 2023 ("1Q23"). Except where stated otherwise, the information in this document is denominated in local currency (R\$ million) and consolidated basis.

# 1Q23 Highlights

- Net Operating Revenue of R\$1,804.7 million in 1Q23 (+41.7%), with growth in all segments, particularly Industry (+57.8%).
- **Adjusted Gross Profit**<sup>1</sup> of R\$245.4 million in 1Q23 (+22.9%), with adjusted gross margin of 13.6% (-2.1 p.p.).
- **Adjusted EBITDA**¹ of R\$107.7 million in 1Q23 (+12.1%), with adjusted EBITDA margin of 6.0% (-1.5 p.p.).
- **Net Income** of R\$103.3 million in 1Q23 (+82.0%), with net margin of 5.7% (+1.3 p.p.).
- **ROE**<sup>2</sup> of 39.5% and **ROIC** of 22.1% in 1Q23.

| In thousands of reais              |           |           | Δ         |
|------------------------------------|-----------|-----------|-----------|
| except for percentages and indexes | 1Q23      | 1Q22      | % ог р.р. |
| Net operating revenue              | 1,804,696 | 1,273,235 | 41.7%     |
| Gross profit                       | 260,156   | 158,193   | 64.5%     |
| Gross Margin (%)                   | 14.4%     | 12.4%     | 2.0       |
| Adjusted Gross Profit <sup>1</sup> | 245,401   | 199,752   | 22.9%     |
| Adjusted Gross Profit (%)          | 13.6%     | 15.7%     | (2.1)     |
| EBITDA                             | 122,485   | 54,560    | 124.5%    |
| EBITDA Margin (%)                  | 6.8%      | 4.3%      | 2.5       |
| Adjusted EBITDA <sup>1</sup>       | 107,730   | 96,119    | 12.1%     |
| Adjusted EBITDA Margin (%)         | 6.0%      | 7.5%      | (1.5)     |
| Net Income                         | 103,339   | 56,782    | 82.0%     |
| Net Margin (%)                     | 5.7%      | 4.5%      | 1.3       |
| Adjusted Net Income                | 93,601    | 84,211    | 11.2%     |
| Adjusted Net Margin (%)            | 5.2%      | 6.6%      | (1.4)     |
| ROE <sup>2</sup>                   | 39.5%     | 42.1%     | (2.6)     |
| ROIC                               | 22.1%     | 21.2%     | 0.8       |

<sup>&</sup>lt;sup>2</sup> ROE adjusted by IPO proceeds.



<sup>&</sup>lt;sup>1</sup> Adjusted Gross Profit and Adjusted EBITDA exclude the effects from the Fair Value Adjustment (FVA) of R\$14.8 million in 1Q23 and (R\$41.6) million in 1Q22.



# Message from Management

3tentos began 2023 with a strong performance, expanding our share in the markets where we operate, both in Rio Grande do Sul and Mato Grosso. In Rio Grande do Sul, we participated in corn origination during the harvest and increased the volume of originated grains, thanks to our broad network of stores distributed across the state. Our technical team of consultants was in the field, in the summer harvest, helping clients with the use of crop protection.

In Mato Grosso, we are expanding our operations organically, replicating our business model with the opening of new stores and construction of a new soybean processing and biodiesel production plant. Such expansion, which began in the second half of 2021, already accounts for a relevant share of the Company's business, in this moment with Ag Inputs and Grains. The conclusion of the new plant is estimated for the month of June, when we will operate in Mato Grosso with the complete 3tentos ecosystem.

We have been observing a downward trend in the prices of inputs and commodities since the end of 2022, but it did not limit the Company's growth. We remain strong and focusing on supporting our clients, providing the best solution to their crops, which has been reflecting as higher market share.

In the first quarter of the year, our net revenue came to R\$1.8 billion, with growth in our three segments: Ag Inputs (+19%), Grains (+39%) and Industry (+58%).

Such result demonstrates that, despite the challenge scenario, with soybean and corn crops affected by the drought in Rio Grande do Sul and reduction in the prices, we were able to maintain our growth rates.

In 2023, we will open new stores in Rio Grande do Sul and Mato Grosso, to be disclosed as from 2Q23. We currently have 57 stores (52 in Rio Grande do Sul and 5 in Mato Grosso).

The new soybean processing and biodiesel production plant in Mato Grosso (in final construction stage) will be an important milestone for 3tentos, completing our ecosystem in the region and expanding our total soybean processing capacity by 65%. Our current total soybean processing capacity (ljuí/RS and Cruz Alta/RS plants) is 4,000 ton/day, which will increase to 6,600 ton/day with the new plant.

Rural producers will always be in the heart of our business, whether in Rio Grande do Sul or Mato Grosso. We will always strive to add value to our clients, so they achieve the best yield in their crops in a safe and profitable manner, which strengthens the Company's values, such as Field, Partnership and Safety.

#### Luiz Osório Dumoncel

CEO and Founder





# Operational and Financial Performance by Segment

## Net Operating Revenue in 1Q23

Figures in R\$ thousand

| Net Revenue |           |           |        | Contr. |
|-------------|-----------|-----------|--------|--------|
| Per Segment | 1Q23      | 1Q22      | Var. % | Var. % |
| Ag Inputs   | 444,069   | 373,790   | 18.8%  | 5.5%   |
| Grain       | 460,080   | 328,730   | 40.0%  | 10.3%  |
| Industry    | 900,547   | 570,715   | 57.8%  | 25.9%  |
| Total       | 1,804,696 | 1,273,235 | 41.7%  | 41.7%  |

Net Operating Revenue (NOR) was R\$1,804.7 million in 1Q23, increasing 41.7% from 1Q22, with all Company segments delivering growth, driven by the higher volumes of its main products.

In the <u>Aq Inputs</u> segment, the 1Q23 performance was driven by a better soybean crop in Rio Grande do Sul compared to the previous year, leading to an increase in crop protection volume. In addition, the volume of fertilizers grew exponentially with the start of second-crop corn in Mato Grosso. In the <u>Grains</u> segment, Corn performed well with the harvest in Rio Grande do Sul, while the Wheat crop harvested in 4Q22 set a new record. The performance of the <u>Industry</u> segment reflects mainly the higher capacity of the Cruz Alta/RS plant and the higher number of days of operation of the plants in 1Q23.

Detailed analyses of each segment are presented below.

#### Adjusted Gross Profit in 1Q23

Figures in R\$ thousand

| Total        | 245,401 | 13.6%  | 199,752 | 15.7%  | 22.9% |
|--------------|---------|--------|---------|--------|-------|
| Industry     | 114.905 | 12.8%  | 84.776  | 14.9%  | 35.5% |
| Grain        | 51,630  | 11.2%  | 36,654  | 11.2%  | 40.9% |
| Ag Inputs    | 78,866  | 17.8%  | 78,322  | 21.0%  | 0.7%  |
| Per Segment  | 1Q23    | Margin | 1Q22    | Margin | Var.  |
| Gross Profit |         |        |         |        |       |

Adjusted Gross Profit was R\$245.4 million in 1Q23, increasing 22.9% from 1Q22, with adjusted gross margin of 13.6% (-2.1 p.p.). Note that Adjusted Gross Profit excludes the effects from the Fair Value Adjustment (FVA) of positive R\$14.8 million in 1Q23.

Some factors adversely affected the margin of the quarter. In <u>Ag Inputs</u>, the product mix was one of these factors, with the higher share of fertilizers (whose margin is lower), as well as crop protection, which pressured the margin due to the reduction in prices. In <u>Industry</u>, the margin continued to be affected by the higher cost of soybean originated in the 21/22 crop year. However, compared to 4Q22, the margin is recovering alongside the better conditions of soybean meal prices.



# 1Q23 Earnings Release



Note that the comparison of margins of the <u>Aq Inputs</u> and <u>Grains</u> segments must be made always with the same period of the previous year, given the seasonality of the trading of products. However, the <u>Industry</u> margin can be compared with that of the previous quarter because the product mix does not change significantly.

## Fair Value Adjustment (FVA)

Fair value adjustment (FVA) considers the difference in the mark-to-market (MTM) value of the Company's commodities between periods. Meanwhile, mark-to-market adjustment reflects the difference between <u>the book value</u> and <u>market value</u> of each commodity in a given period. In 1Q23, we registered a positive AVJ effect of R\$14.8 million.







# **1Q23 Operational Performance**

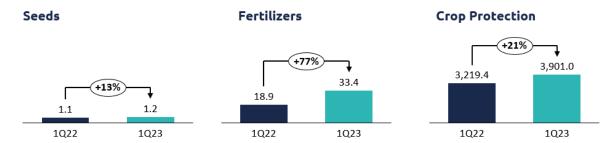
Net Revenue R\$444.1 million +18.8% Gross Profit **R\$78.9 million** 

+0.7%



#### **Volume**

thousand tons or kg/l



The <u>Aq Inputs</u> segment delivered growth for all products in 1Q23. Considering the seasonality, <u>Crop Protection</u> has a higher share in trading this quarter, since it is when producers make the applications of crop protection products to combat the main pests (fungi, insects and weeds). The 22/23 crop year was impacted by a drought in Rio Grande do Sul, affecting the number of applications of crop protection, especially fungicides.

We delivered a strong growth in <u>Fertilizers</u>, explained by both the performance of stores in Rio Grande do Sul and the new stores in Mato Grosso (30% of total volume). Seasonally, the first quarter is the weakest of the year, since it is when producers focus on crop protection, with crop harvest beginning in late March. With our entry in Mato Grosso, we will continuously increase this region's share in the sales of the first quarter.

Likewise Fertilizers, the <u>Seeds</u> volume is not significant in the first quarter, as the main crop has already been planted in Rio Grande do Sul. In Mato Grosso, the Company had a small share in the market of corn seeds, with second-crop corn.





#### **Net Revenue**

Figures in R\$ thousand

| Net Revenue     |         |         |       | Contr. |
|-----------------|---------|---------|-------|--------|
| Per Product     | 1Q23    | 1Q22    | Gr. % | Gr. %  |
| Seeds           | 12,911  | 9,152   | 41.1% | 1.0%   |
| Fertilizers     | 121,508 | 89,342  | 36.0% | 8.6%   |
| Crop Protection | 309,650 | 275,296 | 12.5% | 9.2%   |
| Total           | 444,069 | 373,790 | 18.8% | 18.8%  |

Net Operating Revenue from the <u>Aq Inputs</u> segment in 1Q23 amounted to R\$444.1 million, growing 18.8% from 1Q22, explained by the increase in volume for all products year over year, offset by the decrease in the prices of main products, such as Fertilizers and Crop Protection.

The scenario of decline in the prices of inputs has been observed since late 2022, with the prices of some inputs decreasing more than 50%. To minimize these impacts on our business, the Company has a risk policy establishing that we must have a maximum of 10% of products sold or purchased considering the products we sell, avoiding that these scenarios severely impact the Company's result.

Among the inputs, we maintain a Crop Protection inventory level to be traded in 22/23 crop year and, as it happens in years affected by droughts, the sales of crop protection products were lower, but within expectation with the current inventory levels.

Note that, in 1Q22, the prices of fertilizers increased due to the war between Russia and Ukraine, which affected the supply chain of the product, since Russia is a major global supplier of fertilizers.

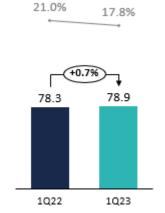
The Mato Grosso stores accounted for approximately 20% of the ROL from the Ag Inputs segment, already a significant contribution from the five recently opened stores.





# **Gross Profit and Gross Margin**

Figures in R\$ million, %



Gross Profit from the <u>Ag Inputs</u> segment increased 0.7% in 1Q23, to R\$78.9 million, with gross margin of 17.8% (-2.2 p.p.). Such margin reduction is linked to the higher share of Fertilizers, whose margin is lower than that of Crop Protection, as well as Crop Protection, which pressured the margin due to the lower prices observed since early 2023.

The Company remains competitive in prices and margins, with its well-established risk policy mitigating any major impact from such price volatility.







# **1Q23 Operational Performance**

Net Revenue **R\$460.1 million** 

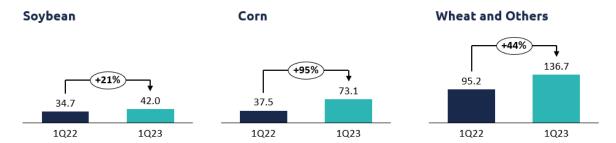
Gross Profit **R\$51.6 million** 

+40.0% +40.9%



### **Volume**

thousand tons (Grain: +50% in 1Q23 vs. 1Q22)



In the <u>Grains</u> segment, <u>Corn</u> delivered strong growth in 1Q23, with the harvest of the crop in Rio Grande do Sul and, despite the effects of the drought, the Company performed significant corn origination. Due to the record <u>Wheat</u> crop in Rio Grande do Sul and better performance of stores in origination, we increased wheat sales mainly to the export market, as well as domestic consumption, such as mills in Rio Grande do Sul.

The <u>Soybean</u> volume of 1Q23 came mostly from Mato Grosso, since the harvest took place in January 2023. In Rio Grande do Sul, the harvest period began in late March.

For 2023, the Company maintain expectation to originate 2,100,000 tons of <u>Soybean</u>, 320,000 tons of <u>Corn</u> and 400,000 tons of <u>Wheat</u>, based on the information disclosed in section 11 of its Reference Form. Note that grain origination does not necessarily affect revenue from grain sales in the same calendar year, especially in the case of Wheat.





#### **Net Revenue**

Figures in R\$ thousand

| Net Revenue      |         |         |        | Contr. |
|------------------|---------|---------|--------|--------|
| Per Product      | 1Q23    | 1Q22    | Gr. %  | Gr. %  |
| Soybean          | 107,773 | 110,373 | (2.4%) | (0.8%) |
| Corn             | 113,644 | 59,024  | 92.5%  | 16.6%  |
| Wheat and Others | 238,663 | 159,333 | 49.8%  | 24.1%  |
| Total            | 460,080 | 328,730 | 40.0%  | 40.0%  |

Net Operating Revenue from the <u>Grains</u> segment in 1Q23 amounted to R\$460.1 million, increasing 40.0% from 1Q22, driven by <u>Corn</u> and <u>Wheat</u>, which delivered significant growth.

The <u>Corn</u> crop was harvested in January in Rio Grande do Sul and, despite the shortfall observed in the state, we managed to increase corn origination with the opening of new stores and higher share of origination in mature stores.

<u>Wheat</u> sales increased, continuing the upward trend of the last quarter, due to the strong demand for the cereal and higher origination compared to the previous crop year. We were able to use our logistic structure more efficiently with the investment in the railway terminal of the Cruz Alta plant in 2022, for the transportation of wheat by railway to the Port of Rio Grande. For the next quarters, we maintain a volume of around 90,000 tons to be traded.

While the traded volumes of corn and wheat came mostly from Rio Grande do Sul, <u>Soybean</u> volumes came almost entirely from Mato Grosso. Since soybean is harvested in Mato Grosso mainly in January, some of the volume harvested was traded in the quarter.

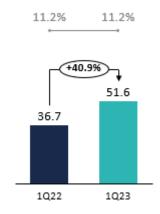
In 1Q23, we observed a reduction in the prices of commodities, especially soybean, due to the global supply-demand scenario for the grain. In the next quarter, with the soybean harvest in Rio Grande do Sul, we will have soybean volumes traded at higher prices due to the barter agreement entered into by producers during the planting in Rio Grande do Sul.





# **Gross Profit and Gross Margin**

Figures in R\$ million, %



Gross Profit from the <u>Grains</u> segment increased 40.0% in 1Q23, to R\$51.6 million. Our origination capacity in the three crops (soybean, corn and wheat), combined with our structure, which currently has 57 stores, as well as our capacity to manage the entire grain logistics, enable us to serve our clients with agility and safety in grain origination. Therefore, we have been increasing our traded volumes, especially corn in 1Q23, with the harvest in Rio Grande do Sul.

Gross margin came to 11.2% in 1Q23, same level compared to the previous year.







# **1Q23 Operational Performance**

Net Revenue R\$900.5 million

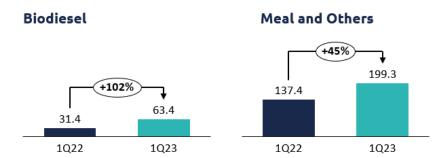
Gross Profit **R\$114.9 million** 

+57.8% +35.5%



#### Volume

(thousand tons and thousand m³) (Industry: +56% in 1Q23 vs. 1Q22)



The performance of the <u>Industry</u> segment in 1Q23 reflects a few factors compared to the prioryear period: (i) higher soybean processing capacity with the expansion of the Cruz Alta plant; (ii) higher number of days of operation of the plants; (iii) biodiesel market affected in 1Q22 by the change in the trading system (auction model to free market).

The strong volume growth in 1Q23 is linked to the main factors mentioned above. In <u>Biodiesel</u>, although the market operated with B10, we maintained our biodiesel plant producing and serving our clients. However, on some occasions we participated in the sale of soybean oil, whose volume amounted to 9,000 tons in the quarter.

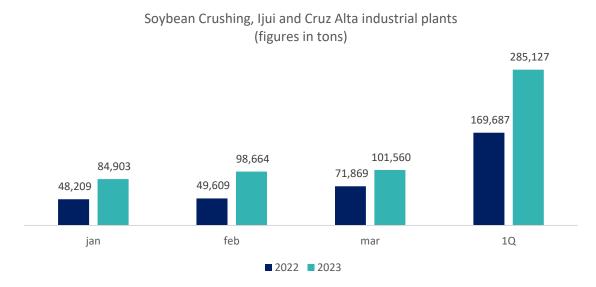
In March 2023, the National Council on Energy Policy (CNPE) defined the new period of Biodiesel with the following timetable: B12 as from April/23, B13 as from April /24, B14 as from April/25 and B15 as from April/26. Such increase will provide better conditions for the biodiesel industry compared to B10, which has been in force since November/21 and created a challenging scenario for the biofuel sector.

<u>Meal</u> demonstrated a strong demand, with most of meal volumes sold to the export market. In addition, we carried out some cabotage operations for Meal in the Port of Rio Grande, serving clients from the protein industry in the Northeast region. The drought in the southern region of South America has been affecting Argentina, which is the world's main meal supplier. Therefore, the demand for meal from Rio Grande do Sul has been increasing, a trend that should remain in the next quarters.





The volume of processed soybean in the quarter is shown below. The higher processed soybean volume in the quarter is explained by the expansion in soybean processing capacity of the Cruz Alta/RS plant. In addition, we had a preventive maintenance shutdown in the Ijuí/RS plant in 1Q22, which did not happen in 1Q23, as it was anticipated to the end of 2022.



For 2023, the Company maintain expectation to produce 1,088,000 tons of Meal and 326,000 m<sup>3</sup> of Biodiesel, as disclosed in section 11 of the Reference Form.

#### **Net Revenue**

Figures in R\$ thousand

| Net Revenue     |         |         |       | Contr. |
|-----------------|---------|---------|-------|--------|
| Per Product     | 1Q23    | 1Q22    | Gr. % | Gr. %  |
| Biodiesel       | 360,902 | 240,973 | 49.8% | 21.0%  |
| Meal and Others | 539,645 | 329,742 | 63.7% | 36.8%  |
| Total           | 900,547 | 570,715 | 57.8% | 57.8%  |

Net Operating Revenue from the <u>Industry</u> segment came to R\$900.5 million in 1Q23, increasing 57.8% from 1Q22, explained mainly by the higher volume of <u>Biodiesel</u> and <u>Meal</u>, as well as the higher meal prices, reflecting the strong demand in the Port of Rio Grande.

Revenue from <u>Biodiesel</u> increased in the quarter, thanks to the higher volume compared to the prior-year period. In 1Q22, the volume traded was lower due to the change in trading model, which was auction until late 2021 and changed to free market as from January 2022. Due to the uncertainties about the operationalization of agreements, on the part of producers and distributors, there was a reduction in the volume traded in the period.

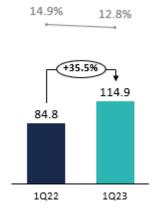
<u>Meal</u> began 2023 with a strong performance, explained mainly by the higher production, thanks to the expansion in soybean processing capacity in the Cruz Alta/RS plant, and high meal demand in the Port of Rio Grande. The current production level enables the Company to seize export opportunities, negotiating directly with end clients.





## **Gross Profit and Gross Margin**

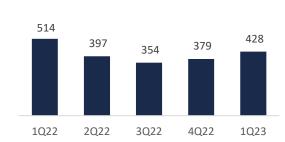
Figures in R\$ million, %



Gross Profit from the <u>Industry</u> segment increased 35.5% in 1Q23, to R\$114.9 million, with gross margin of 12.8% (-1.1 p.p.), mainly due to the performance of Meal, with higher premiums compared to those of soybean. Despite the lower margin in 1Q23 compared to 1Q22, it was our best Industry margin of the last three quarters.

The Company is still experiencing the effects of the 21/22 crop shortfall, acquiring soybean at higher prices. With the origination of soybean from the 22/23 crop year as from 2Q23, we expect to recover our margin in the next quarters.





The improvement in crushing margin is linked to the conditions of meal prices, which maintain higher premiums compared to those of soybean. With the expected increase in biodiesel consumption in Brazil resulting from the change of B10 to B12, we expect a recovery of the Biodiesel margin, therefore contributing to the crushing margin.





### **Financial Performance**

## Selling, General and Administrative Expenses

| In thousands of reais,            |           |        |           |        |        |
|-----------------------------------|-----------|--------|-----------|--------|--------|
| except for percentage and indexes | 1Q23      | VA %   | 1Q22      | VA %   | HA%    |
| Net operating revenue             | 1,804,696 | 100.0% | 1,273,235 | 100.0% | 41.7%  |
| SG&A                              | (149,494) | (8.3%) | (111,693) | (8.8%) | 33.8%  |
| Selling expenses                  | (139,027) | (7.7%) | (98,014)  | (7.7%) | 41.8%  |
| Administrative expenses           | (16,101)  | (0.9%) | (17,456)  | (1.4%) | (7.8%) |
| Other oper. income/expenses       | 5,634     | 0.3%   | 3,777     | 0.3%   | 49.2%  |

Selling, General and Administrative Expenses (SG&A) amounted to R\$149.5 million in 1Q23, up 33.8% from 1Q22. As a ratio of net operating revenue, SG&A expenses corresponded to 8.3% in 1Q23, decreasing 0.5 p.p. from 1Q22. The increase in expenses is mainly related to:

#### Selling Expenses

- (i) R\$16 million for the opening of new stores and hiring of sales teams;
- (ii) R\$5 million in expenses for restructuring to support the Company's expansion, including benefits and promotions.

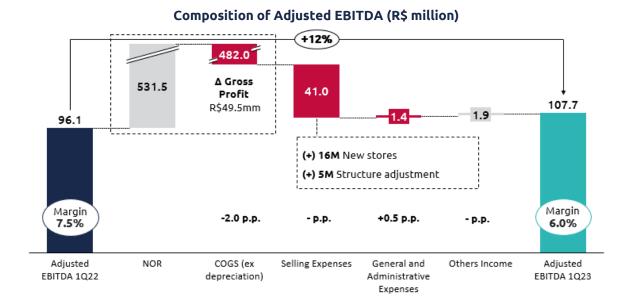
In addition, expenses with freight and storage increased as well, due to the strong performance of the Grains and Industry segments.

### **Adjusted EBITDA**

Adjusted EBITDA was R\$107.7 million in 1Q23, representing growth of 12.1% on 1Q22. Adjusted EBITDA margin came to 6.0% in the quarter, contracting 1.5 p.p. in relation to the prior-year period. The result considers Fair Value Adjustment (FVA). In 1Q23, EBITDA (excluding the FVA effect) was R\$122.5 million, representing growth of 124.5% and margin of 6.8%, mainly explained by the performance of the Grains and Industry segments, whose gross margins decreased due to the following factors: (i) higher share of fertilizers in the segment and crop protection, which pressured the margins due to the sharp decrease in prices; and (ii) higher costs of originated soybean for processing in the industry.







#### **Net Financial Result**

The Company reported net financial expense of R\$16.5 million in 1Q23, mainly explained by the increase in the Company's debt due to the need for working capital to support its expansion, as well as higher interest rates on funding transactions compared to the prior-year period. In addition, the yield on financial investments decreased in 1Q23 vs. 1Q22, as the amount of financial investments was higher last year due to the proceeds from the IPO in 2021. In 2022, such proceeds were gradually invested in new stores and the new soybean processing plant in Mato Grosso.

| In thousands of reais,                  |          |          |           |
|---|----------|----------|-----------|
| except for percentage and indexes       | 1Q23     | 1Q22     | Variation |
| Active exchange and monetary variation  | 28,675   | 48,034   | (40%)     |
| Interest and discounts obtained         | 25,868   | 32,043   | (19%)     |
| Financial instruments                   | 7,732    | -        | N.A.      |
| Financial income                        | 62,275   | 80,077   | (22%)     |
|   |          |          |           |
| Passive exchange and monetary variation | (27,812) | (28,246) | (2%)      |
| Interest on loans and financing         | (35,349) | (24,044) | 47%       |
| Financial instruments                   | (15,569) | (22,023) | (29%)     |
| Financial expenses                      | (78,730) | (74,313) | 6%        |
| Net Financial result                    | (16,455) | 5,764    | N.A.      |





#### **Net Income**

The Company reported Net Income of R\$103.3 million in 1Q23, 82.0% higher than in 1Q22. Net margin was 5.7%, up 1.3 p.p. from the prior-year period.

## Cash, Cash Equivalents and Debt

dec-22

Working

Capital

Capex

The Company ended 1Q23 with net debt of R\$192.6 million, a reduction of R\$24.3 million in relation to December 2022. The variation is related to the contribution of working capital accounts, especially suppliers of grains to be fixed, with the origination of the Corn and Wheat crops in Rio Grande do Sul, and our cash generation in the quarter resulted in earnings before interest and taxes (EBIT), with cash effect, of R\$88.4 million.

# 

Financing

Dividends

**EBIT** 

"Cash"

mar-23

Net Debt Variation (R\$ thousand)





# **Update on Company's Expansion Plan**

## New stores in Rio Grande do Sul and Mato Grosso



In 2022, we announced the opening of nine stores (shown above). Construction works began in 2022, according to schedule, and most of these stores were concluded between 4Q22 and 1Q23. While these stores are under construction, we operate in leased properties in these regions, serving producers with our technical and commercial teams selling Ag Inputs.

We currently have 57 stores (52 in Rio Grande do Sul and 5 in Mato Grosso). In 2023, we plan to open seven new stores, (more or less 4) in Rio Grande do Sul and (more or less 3) in Mato Grosso), to be disclosed as from 2Q23.





# New Soybean Processing and Biodiesel Production Plant in Mato Grosso

The new plant in Mato Grosso is in final construction stage. In April, we carried out the first tests in the plant, which should be operational in June 2023, in line with the schedule established in the IPO.

In 1Q23, thanks to the harvest in Mato Grosso, soybean origination volume was high, and the Company plans to process soybean in the plant. For 2023, our expected consumption is 500,000 tons of soybean for the production of soybean meal, soybean oil and biodiesel.

The initial soybean processing capacity of the plant is 2,600 tons of soybean/day and biodiesel production capacity of 1.0 million liters/day.







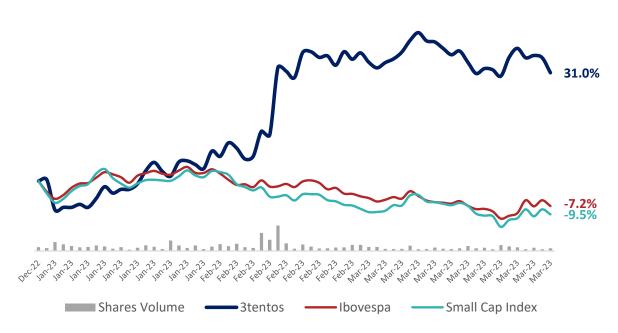


# **Capital Markets**

3tentos shares are traded on the B3 stock exchange under the ticker TTEN3 and ended the last trading session of March 2023 quoted at R\$12.21/share, representing market capitalization of R\$6.1 billion. The price of the Company's stock increased 31.0% in the year to date.

The price of the Company's shares decoupled from that of the market (Ibovespa index) after the 4Q22 results were disclosed.

Stock performance (TTEN3 vs. Ibovespa)



Average daily trading volume was 1.153 million shares (R\$12.7 million) in 1Q23 and 0.898 million shares (R\$8.6 million) in 1Q22.

# **Share Buyback**

On April 12, the Board of Directors approved the Company's share buyback program, with a total of 2.0 million shares, aiming to hold these shares in treasury and direct them in the future to the Company management, due to the stock option programs in force.

The period of the share buyback program will be of 18 months as from April 2023.



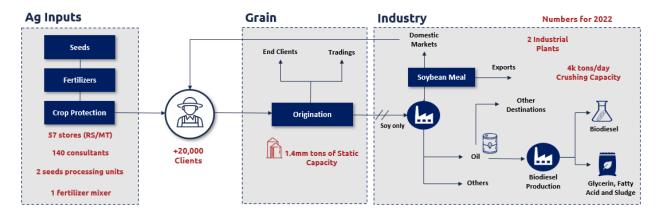


## **About 3tentos**

3tentos, Brazil's most complete agricultural ecosystem, is a family-owned business in operation for over 28 years that offers vertically oriented and integrated solutions to farmers and a wide range of retail products in the agricultural input, grain and industrial segments. The business model is based on forging long-term relationships with farmers, with the Company currently managing a portfolio of 20,000 active clients. In addition to supplying inputs and acquiring production, 3tentos also offers farmers training, consulting and technical services to add value through technical sales and by helping them achieve the highest yields and profits from their crops. We operate mainly in three business segments:

- Agricultural input retailing ("Ag Inputs"), which has complete range of agricultural
  inputs to meet all the needs of rural producers by selling various types of seeds, crop
  fertilizers and agrochemicals for soybean, corn, wheat and rice.
- Grain origination and trading ("Grains"), which involves the purchase and sale of grains from farmers, with static storage capacity of over 1.4 million tons of soybean, corn and wheat.
- Grain processing ("Industry"), with two plants located in Ijuí and Cruz Alta in the state
  of Rio Grande do Sul, where the Company processes soybean into meal, which is an
  important component of animal feed for poultry, swine and cattle farming, soybean oil
  and biodiesel.

The following flowchart of our business model shows the synergies in the ecosystem, which are based on (i) a large network of stores, (ii) sales of inputs to rural producers, (iii) technical consulting for crop management, (iv) purchase of grains from rural producers, (v) grain processing and (vi) developing lasting relationships with clients based on credibility and trust.







# **Annex – Income Statement**

| In thousands of reais,                       |             |             |         |
|--|-------------|-------------|---------|
| except for percentages and indexes           | 1Q23        | 1Q22        | Var. %  |
| Net operating revenue                        | 1,804,696   | 1,273,235   | 41.7%   |
| Cost of goods                                | (1,544,540) | (1,115,042) | 38.5%   |
| Gross profit                                 | 260,156     | 158,193     | 64.5%   |
| Selling, Administrative and General Expenses | (149,494)   | (111,693)   | 33.8%   |
| Selling expenses                             | (139,027)   | (98,014)    | 41.8%   |
| Administrative expenses                      | (16,101)    | (17,456)    | (7.8%)  |
| Other operating income/expenses              | 5,634       | 3,777       | 49.2%   |
| Operating income                             | 110,662     | 46,500      | 138.0%  |
| Financial income (loss)                      | (16,455)    | 5,764       | N.A.    |
| Financial income                             | 62,275      | 80,077      | (22.2%) |
| Financial expenses                           | (78,730)    | (74,313)    | 5.9%    |
| Income (loss) before taxes and contributions | 94,207      | 52,264      | 80.3%   |
| Income tax and social contribution           | 9,132       | 4,518       | 102.1%  |
| Current                                      | (38)        | (13,109)    | (99.7%) |
| Deferred                                     | 9,170       | 17,627      | (48.0%) |
| Net income for the period                    | 103,339     | 56,782      | 82.0%   |





# **Annex – Balance Sheet**

| In thousands of reais, except for percentages and          | March 2023 |        | Decembe   | г 2022 | HA %    |  |
|--|------------|--------|-----------|--------|---------|--|
| indexes  | (A)        | VA %   | (B)       | VA %   | (A)/(B) |  |
| Current assets   | 4,452,988  | 69.2%  | 4,257,219 | 70.0%  | 4.6%    |  |
| Cash and cash equivalents                                  | 931,919    | 14.5%  | 724,314   | 11.9%  | 28.7%   |  |
| Financial investments                                      | 159,988    | 2.5%   | 154,841   | 2.5%   | 3.3%    |  |
| Trade accounts receivable                                  | 998,932    | 15.5%  | 1,037,931 | 17.1%  | (3.8%)  |  |
| Inventories  | 2,059,085  | 32.0%  | 2,030,031 | 33.4%  | 1.4%    |  |
| Recoverable taxes and contributions                        | 147,690    | 2.3%   | 134,967   | 2.2%   | 9.4%    |  |
| Prepaid expenses   | 12,121     | 0.2%   | 5,955     | 0.1%   | 103.5%  |  |
| Derivative financial instruments                           | 53,593     | 0.8%   | 83,048    | 1.4%   | (35.5%) |  |
| Advances   | 4,389      | 0.1%   | 9,470     | 0.2%   | (53.7%) |  |
| Related parties  | 16,820     | 0.3%   | 16,490    | 0.3%   | 2.0%    |  |
| Other amounts receivable                                   | 68,451     | 1.1%   | 60,172    | 1.0%   | 13.8%   |  |
| Non-current assets   | 1,983,047  | 30.8%  | 1,824,770 | 30.0%  | 8.7%    |  |
| Recoverable taxes  | 177,560    | 2.8%   | 173,137   | 2.8%   | 2.6%    |  |
| Trade accounts receivable                                  | 9,142      | 0.1%   | 1,528     | 0.0%   | 498.3%  |  |
| Judicial deposits  | 172        | 0.0%   | 121       | 0.0%   | 42.2%   |  |
| Deferred taxes   | 132,364    | 2.1%   | 123,194   | 2.0%   | 7.4%    |  |
| Derivative financial instruments                           | -          | 0.0%   | 1,387     | 0.0%   | -       |  |
| Other amounts receivable                                   | 1,613      | 0.0%   | 1,486     | 0.0%   | 8.5%    |  |
| Right-of-use - Leases                                      | 21,845     | 0.3%   | 23,337    | 0.4%   | (6.4%)  |  |
| Property, plant and equipment                              | 1,635,997  | 25.4%  | 1,500,239 | 24.7%  | 9.0%    |  |
| Intangible assets  | 4,354      | 0.1%   | 341       | 0.0%   | 1176.8% |  |
| TOTAL ASSETS   | 6,436,035  | 100.0% | 6,081,989 | 100.0% | 5.8%    |  |
|  |            |        |           |        |         |  |
| Current liabilities  | 2,929,521  |        | 2,739,186 | 45.0%  | 6.9%    |  |
| Suppliers  | 2,066,913  | 32.1%  | 1,966,774 | 32.3%  | 5.1%    |  |
| Derivative financial instruments                           | 48,188     | 0.7%   | 39,739    | 0.7%   | 21.3%   |  |
| Loans and financing  Advances from customers               | 694,044    | 10.8%  | 599,144   | 9.9%   | 15.8%   |  |
| Lease liabilities  | 30,982     | 0.5%   | 16,455    | 0.3%   | 88.3%   |  |
|  | 7,208      | 0.1%   | 6,936     | 0.1%   | 3.9%    |  |
| Tax obligations  | 18,915     | 0.3%   | 17,923    | 0.3%   | 5.5%    |  |
| Payroll and labor obligations                              | 32,657     | 0.5%   | 39,612    | 0.7%   | (17.6%) |  |
| Tax installment payments  Dividends to be distributed      | 1,419      | 0.0%   | 1,396     | 0.0%   | 1.6%    |  |
| Other obligations  | 20.105     | 0.0%   | 4,173     | 0.1%   | (27.0%) |  |
| <b>J</b>   | 29,195     | 0.5%   | 47,034    | 0.8%   | (37.9%) |  |
| Non-current liabilities                                    | 630,739    | 9.8%   | 524,248   | 8.6%   | 20.3%   |  |
| Suppliers  | 3,238      | 0.1%   | -         | -      | -       |  |
| Loans and financing  | 590,504    | 9.2%   | 496,926   | 8.2%   | 18.8%   |  |
| Lease liabilities  | 15,717     | 0.2%   | 16,881    | 0.3%   | (6.9%)  |  |
| Social security installment payments                       | 3,790      | 0.1%   | 4,105     | 0.1%   | (7.7%)  |  |
| Creditors purchase real estate Provisions for labor claims | 11,086     | 0.2%   | -         | -      | -       |  |
|  | 6,404      | 0.1%   | 6,336     | 0.1%   | 1.1%    |  |
| Shareholders' equity                                       | 2,875,775  |        | 2,818,555 | 46.3%  | 2.0%    |  |
| Capital  | 1,520,811  | 23.6%  | 1,515,504 | 24.9%  | 0.4%    |  |
| Equity valuation adjustments                               | 2,715      | 0.0%   | 2,952     | 0.0%   | (8.0%)  |  |
| Legal reserve  | 27,071     | 0.4%   | 25,086    | 0.4%   | 7.9%    |  |
| Profit reserve   | 1,325,178  | 20.6%  |           | 20.1%  | 8.6%    |  |
| Proposed additional dividends                              | -          | 0.0%   | 53,066    | 0.9%   | -       |  |
| Non-controlling interest                                   | -          | 0.0%   | 1,579     | 0.0%   | -       |  |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY                 | 6,436,035  | 100.0% | 6,081,989 | 100.0% | 5.8%    |  |





# Annex – Cash Flow

| Statement of Cash Flow<br>In thousands of reais, except for percentages and indexes        | 3M22                    | 3M23                        |
|--|-------------------------|-----------------------------|
| Cash flow from operating activities:<br>Income for the period before taxes                 | 52,264                  | 94,207                      |
| Adjustments to reconcile income with cash from operating activities:                       |                         |                             |
| Depreciation and amortization  | 6,945                   | 10,521                      |
| Depreciation of right-of-use assets  | 1,115                   | 1,302                       |
| Fair value adjustment of commodities   | 41,559                  | (14,755)                    |
| Fair value adjustment of swap agreements  Return on financial investments                  | (26,104)                | (2,599)<br>(20,392)         |
| Exchange-rate change and interest on loans and financing                                   | (28,464)                | 8,830                       |
| Allowance for expected credit losses   | (319)                   | 202                         |
| Provision for litigation   | (23)                    | 68                          |
| Stock option expenses  | 2,741                   | 1,985                       |
| Adjustment to present value of lease liabilities   | 251                     | 488                         |
| Residual cost of written-off fixed asset   | 11                      | 79                          |
| (Increase) Decrease in assets:   |                         |                             |
| Trade accounts receivable  | (143,218)               | 12,045                      |
| Financial instruments  | 2,766                   | 2,889                       |
| Inventories Recoverable taxes  | (144,851)<br>(23,079)   | (65,029)<br>(17,146)        |
| Advances   | 543                     | 5,081                       |
| Prepaid expenses   | 1,754                   | (6,167)                     |
| Receivables from related parties   | (588)                   | (330)                       |
| Judicial deposits  | 15                      | (51)                        |
| Other assets   | (14,621)                | (9,435)                     |
| Increase (Decrease) in liabilities   |                         |                             |
| Trade payables   | 50,778                  | 199,247                     |
| Taxes payable  | 2,465                   | 954                         |
| Salaries, provisions and social charges  | (4,802)                 | (6,955)<br>(292)            |
| Tax installment payments Advance from customers  | (272)<br>4,527          | 14,527                      |
| Financial instruments  | 9,219                   | (2,381)                     |
| Other liabilities  | 19,935                  | (6,754)                     |
| Income and social contribution taxes paid  | (8,452)                 | -                           |
| Net cash provided by (used in) operating activities  | (197,905)               | 200,139                     |
| Cash flow provided by investing activities   |                         |                             |
| Financial investments  | 174,731                 | 15,246                      |
| Acquisition of property, plant and equipment   | (122,618)               | (126,794)                   |
| Acquisition of intangible assets  Net cash used provided by (used in) investing activities | 52,113                  | (4,055)<br><b>(115,603)</b> |
|  | ,                       | (110,000)                   |
| Cash flow provided by financing activities Capital increase                                | 7,888                   | 4,962                       |
| Share issue costs  | (298)                   | -                           |
| Loans and financing obtained   | 801,404                 | 502,645                     |
| Payments of loans and financing  | (293,664)               | (326,110)                   |
| Payment of dividends   | -                       | (57,238)                    |
| Payment of leases liabilities  Net cash generated by (used in) financing activities        | (857)<br><b>514,473</b> | (1,190)<br><b>123,069</b>   |
|  |                         |                             |
| Changes in cash and cash equivalents   | 368,681                 | 207,605                     |
| Cash and cash equivalents - in the beginning of the period                                 | 351,590                 | 724,314                     |
| Cash and cash equivalents - at the end of the period                                       | 720,271                 | 931,919                     |
| Changes in cash and cash equivalents   | 368,681                 | 207,605                     |
| Non-cash items Interest on loans capitalized in property, plant and equipment              | 3,947                   | 3,113                       |





# Seasonal effects on the Company's results

## **Ag Inputs Segment**

The historical seasonality of 3tentos' net revenue in the Ag Inputs segment is shown below considering the cycles of the Company's various crops, which is subject to variations in different years.

|         |       | Ag Inputs Seasonality |       |       |        |  |
|---------|-------|-----------------------|-------|-------|--------|--|
|         | 1Q    | <b>2</b> Q            | 3Q    | 4Q    | FY     |  |
| 2020    | 22.0% | 6.7%                  | 32.8% | 38.5% | 100.0% |  |
| 2021    | 19.0% | 10.4%                 | 28.9% | 41.7% | 100.0% |  |
| 2022    | 14.7% | 14.4%                 | 30.2% | 40.7% | 100.0% |  |
| Average | 18.6% | 10.5%                 | 30.7% | 40.3% | 100.0% |  |

## **Grains Segment**

Regarding the seasonality of the Grains segment, although the Company operates with grains in its three crops, historically the second and third quarters are the strongest for grain trading, with the table below showing the variation in each quarter's contribution to revenue from the segment in the last three years:

|         | Grain Seasonality |       |       |       |        |  |  |  |
|---------|-------------------|-------|-------|-------|--------|--|--|--|
|         | 1Q                | 2Q    | 3Q    | 4Q    | FY     |  |  |  |
| 2020    | 14.2%             | 58.4% | 16.7% | 10.7% | 100.0% |  |  |  |
| 2021    | 6.9%              | 26.9% | 42.4% | 23.7% | 100.0% |  |  |  |
| 2022    | 24.4%             | 21.7% | 31.9% | 22.0% | 100.0% |  |  |  |
| Average | <b>15.2</b> %     | 35.7% | 30.4% | 18.8% | 100.0% |  |  |  |

### **Industry Segment**

The seasonality of the Industry Segment is less affected by harvests, with more stability over the quarters and the first quarter historically the weakest of the year. However, the historical figures in the table below shows how the seasonality of revenue is affected by the growing production volumes due to the expansion in capacity.

|         | Industry Seasonality |       |       |       |        |  |  |
|---------|----------------------|-------|-------|-------|--------|--|--|
|         | 1Q                   | 2Q    | 3Q    | 4Q    | FY     |  |  |
| 2020    | 14.2%                | 23.1% | 27.3% | 35.3% | 100.0% |  |  |
| 2021    | 15.9%                | 27.8% | 28.7% | 27.6% | 100.0% |  |  |
| 2022    | 19.0%                | 28.0% | 25.4% | 27.6% | 100.0% |  |  |
| Average | 16.4%                | 26.3% | 27.1% | 30.2% | 100.0% |  |  |





# Relationship with the Independent Auditors

In compliance with Instruction 381/03 of the Securities and Exchange Commission of Brazil ("CVM"), we hereby inform that KPMG Auditores Independentes Ltda. was engaged to provide the following services:

(i) Independent audit of the financial statements of the Company prepared in accordance with the accounting practices adopted in Brazil and with International Financial Reporting Standards (IFRS), related to the fiscal year ended December 31, 2023, and review of the interim financial statements of the Company presented through Quarterly Information Reports (ITR), prepared in accordance with CPC 21 and IAS 34 related to the periods ended March 31, June 30 and September 30, 2023.

The Company has adopted as a fundamental principle preservation of the independence of the auditors, ensuring that they do not audit their own services and that they do not participate in the management of the Company.

