















AUTOMOB

2Q26 Results

AUGUST.11.2026

UMA EMPRESA DO GRUPO SIMPAR

AMOB
B3 LISTED NM

2Q26
RESULTS

Conference Call and Webcast:

August 12, 2026, Thursday
With simultaneous translation into English.

9:00 a.m. (Brasilia time)
8:00 a.m. (New York time)

Zoom Webcast

Webinar ID: 878 0406 0815

Access code: 277929

CLICK HERE

Access to the Conference Call:

The presentation will be available for viewing and download in the Investor Relations section at: https://ri.automob.com.br.

The audio for the conference call will be broadcast live on the platform and will be available after the event.

For further information, please contact the Investor Relations Department:

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AUTOMOB

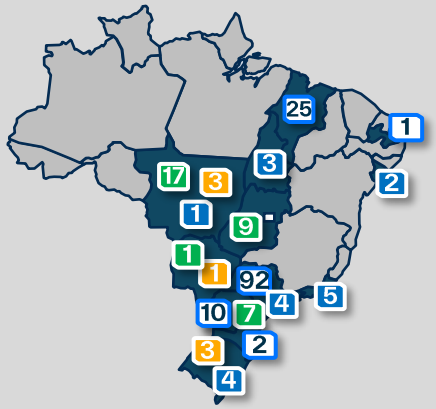
+5.7 K Employees

190 STORES

Leadership and Relevance In The Regions Where We Operate

06/30/2026 LTM

SCALE Strength, credibility, and governance at the service of our customers	**157 k** Sold Vehicles	**R$ 14.2 Bn** Gross Revenue	**R$ 559 Mn** Adjusted EBITDA[1]
DIVERSIFICATION Broad portfolio of brands, products and services in several regions	**38** Brands	**12** States	**61** Cities
PROFITABILITY Services provide new growth opportunities with higher profitability	**42%** % of Light Vehicle Gross Profit from F&I and After Sales	**+27% Y/Y** Light Vehicle F&I Growth	**+11.9% Y/Y** Light Vehicle After Sales Growth
VALUE CREATION Multiple Business Lines: Largest Used-Vehicle Appraisal Desk[2] and Brazil's largest vehicle financing platform [3]	**100 k** Appraised Used Vehicles	**27 k** Purchases of Used Vehicles (Trade-Ins and Direct Purchases)	**R$ 2.6 Bn** Financing Through 22 Financial Institutions



* Number of Stores

- 130 Light Vehicles
- 34 Agriculture Line
- 19 Trucks and Buses
- 7 Construction Equipment



(1) The reconciliation of Adjusted EBITDA is presented in the Exhibits to this document; (2) Leader in number of appraisals on the Autoavaliar platform, which has the highest volume of used vehicle appraisals in Brazil; (3) Highest volume of credit intermediated through the Fandi platform, including additional volumes from the SIMPAR group (R$ 70 million/month).

Highlights by Segment – 2Q26 vs. 2Q25

Consistent growth in volume and services, without expansion of the stores network

LIGHT VEHICLES



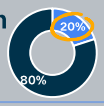
SOLID GROWTH WITH VALUE CREATION THROUGHOUT THE ENTIRE VEHICLE LIFECYCLE

14,164 Volume New (Retail) [1]	+14.3% y/y	**+22.6% y/y** Vehicles/mature store [2]
7,756 Used Vehicles (Ex-Seu Carro) [3]	+11.6% y/y	**+23.5% y/y** Vehicles/mature store [2]
R$ 3,117 F&I Gross Revenue per Vehicle [4]	+15.3% y/y	

TRUCKS AND BUSES



GROWTH SIGNIFICANTLY OUTPACING THE MARKET

2,329 Volume	+17.6% y/y	Market: -2.7% y/y [5]
R$ 488 Mn Gross Revenue		
16.6% Gross Margin	34.6%	Gross Margin After Sales

AGRICULTURE & MACHINERY



IMPROVEMENT IN GROSS MARGIN AND CONTINUED REDUCTION IN PAID INVENTORY

R$ 28 Mn Gross Profit	+23.4% y/y on comparable basis	
14.4% Gross Margin	+5.2 p.p. y/y [6]	New Commercial Policy ↑ Service Pricing
R$ 174 Mn Paid Inventory Reduction vs. 2Q25	-30.9% y/y	

(1) Includes retail sales and direct retail sales, excluding direct wholesale sales; (2) Excludes the 13 stores opened less than one year ago; (3) Excludes 1,238 vehicles sold by the discontinued Seu Carro operation in 2Q25 and 13 vehicles in 2Q26; (4) Includes only vehicle sales through the showroom channel, as wholesale sales do not include F&I services; (5) ACAV (Brazilian Association of Volkswagen Truck & Bus Dealers) national vehicle registration report; (6) In 2Q26, to provide a clearer view of the business, payroll expenses for administrative (non-productive) employees were reclassified from cost of goods sold to operating expenses, with no impact on EBIT, EBITDA, or Net Income.

Consolidated Highlights – 2Q26 vs. 2Q25

Adjusted EBITDA increases 24.8% y/y

VOLUME [1]

24,586

+12.9% y/y

GROSS PROFIT

R$ 524 Mn

+16.0% y/y

ADJUSTED EBITDA [2]

R$ 138 Mn

+24.8% y/y

GROSS REVENUE

R$ 3.7 Bn

+13.0% y/y

GROSS MARGIN

15.2%

+0.5% p.p. y/y

ADJ. EBITDA MARGIN [2]

4.0%

+0.4% p.p. y/y



(1) Includes light and heavy vehicles, excludes direct wholesale sales of light vehicles, and excludes 1,238 vehicles sold by the discontinued Seu Carro operation in 2Q25 and 13 vehicles in 2Q26; (2) Adjustments to EBIT, EBITDA, and Net Income are presented in the Exhibits to this document.

1) OPERATIONAL AND FINANCIAL HIGHLIGHTS

Table 1:

Consolidated Financial Information (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Gross Revenue	**3,257.2**	**3,681.6**	**13.0%**	**6,342.0**	**6,989.7**	**10.2%**
Net Revenue	**3,087.3**	**3,455.1**	**11.9%**	**5,995.2**	**6,581.6**	**9.8%**
Gross Income	**451.2**	**523.6**	**16.0%**	**882.7**	**976.4**	**10.6%**
Gross Margin (%)	14.6%	15.2%	0.5 p.p	14.7%	14.8%	0.1 p.p.
EBIT	**63.4**	**78.8**	24.2%	**154.4**	**160.2**	3.8%
EBIT Margin (%)	2.1%	2.3%	0.2 p.p	2.6%	2.4%	-0.1 p.p
Net Financial Result	**(139.5)**	**(158.2)**	13.4%	**(261.2)**	**(294.7)**	12.8%
Income Tax and Social Contribution	37.4	(15.6)	n.a.	43.1	(17.3)	n.a.
Net Income	**(38.6)**	**(95.0)**	145.9%	**(63.7)**	**(151.8)**	138.5%
Net Margin (%)	(1.3%)	(2.8%)	-1.5 p.p.	(1.1%)	(2.3%)	-1.2 p.p
EBITDA	**115.9**	**136.1**	**17.4%**	**261.2**	**272.9**	**4.4%**
EBITDA Margin (%)	3.8%	3.9%	0.2 p.p	4.4%	4.1%	-0.2 p.p.
Adjusted EBIT	**66.2**	**89.6**	**35.4%**	**157.3**	**185.5**	**17.9%**
EBIT Margin (%)	2.1%	2.6%	0.4 p.p.	2.6%	2.8%	0.2 p.p
Adjusted Net Income[1]	**(36.8)**	**(87.5)**	**137.5%**	**(61.0)**	**(134.7)**	**121.0%**
Net Margin (%)	(1.2%)	(2.5%)	-1.3 p.p.	(1.0%)	(2.0%)	-1.0 p.p
Adjusted EBITDA	**110.3**	**137.8**	**24.8%**	**250.8**	**281.1**	**12.1%**
Adjusted EBITDA Margin (%)	3.6%	4.0%	0.4 p.p.	4.2%	4.3%	0.1 p.p.

Table 2:

Financial Information by Business Line (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Light Vehicles						
Gross Revenue	2,556.9	2,970.8	16.2%	4,790.4	5,640.8	17.8%
Net Revenue	2,461.3	2,829.9	15.0%	4,604.6	5,391.1	17.1%
Gross Profit	366.5	423.9	15.6%	700.7	804.0	14.7%
Gross Margin (%)	14.9%	15.0%	0.1 p.p.	15.2%	14.9%	-0.3 p.p
Trucks and Buses						
Gross Revenue	418.8	488.1	16.5%	983.9	889.3	-9.6%
Net Revenue	376.8	429.2	13.9%	887.9	783.9	-11.7%
Gross Profit	75.5	71.4	-5.4%	158.6	134.1	-15.5%
Gross Margin (%)	20.0%	16.6%	-3.4 p.p.	17.9%	17.1%	-0.8 p.p.
Agriculture and Machinery						
Gross Revenue	281.4	222.7	-20.9%	567.7	459.5	-19.1%
Net Revenue	249.2	196.0	-21.3%	502.7	406.7	-19.1%
Gross Profit	9.2	28.3	206.1%	23.4	38.3	63.8%
Gross Margin (%)	3.7%	14.4%	10.7 p.p.	4.7%	9.4%	4.8 p.p.

(1) Net Income, EBIT, and EBITDA were adjusted to exclude non-recurring items. For further details, please refer to the Exhibits to this document;

Note: From January 1 to June 30, 2025, commercial bonuses received from OEMs began to be recorded as reductions to vehicle costs, rather than as Net Revenue from Services. The analyses included in this press release and in the earnings presentation follow the same criteria, ensuring consistency and comparability in the analysis of historical data.

2) MESSAGE FROM MANAGEMENT

We are pleased to present AUTOMOB's results for the second quarter of 2026. We continued to strengthen the Company's structural foundations and execute our strategy with discipline, focusing on greater productivity, expanded services, and an improved customer journey. Beyond selling vehicles, our goal is to **create value at every stage of the customer journey** — from purchase to trade-in, including financing, insurance, and after-sales services — strengthening customer loyalty and making our operations more resilient and profitable.

CONSOLIDATED PERFORMANCE: ADJUSTED EBITDA INCREASES 24.8% Y/Y

Vehicle sales increased 12.9% y/y in 2Q26. Gross revenue totaled R$ 3.7 billion (+13.0% y/y), while gross profit reached R$ 524 million (+16.0% y/y), with gross margin of 15.2% (+0.5 p.p. y/y). **Adjusted EBITDA reached R$ 138 million, up 24.8% y/y,** with a margin of 4.0% (+0.4 p.p. y/y).

Light Vehicles and Trucks and Buses — which accounted for 94% of consolidated revenue — together generated **Net Income of R$ 32 million and a net margin of 1.0%.** Both businesses are profitable and offer significant opportunities for further growth and profitability gains. The Agriculture and Machinery segment delivered a double-digit gross margin, while we continued to improve capital management by **reducing paid inventory and shortening the operating cash cycle**.

LIGHT VEHICLES: HIGHER PRODUCTIVITY PER STORE AND GROWTH IN SERVICES

In **new vehicles**, retail unit sales increased 14.3% y/y, while gross revenue rose 19.7% y/y to R$ 1.7 billion. Productivity was a highlight: **mature stores sold** an average of **38 vehicles per month** (**+22.6% y/y**). Gross margin declined 0.4 p.p. y/y, reflecting the inventory turnover strategy.

In **used vehicles**, comparable sales volumes increased 11.6% y/y, outperforming the market by 6.4 p.p., with a **gross profit per vehicle** increase of 2.5% y/y, and a continued focus on increasing inventory turnover. Our **appraisal and wholesale desk, the largest in Brazil**, sources used vehicles for our inventory at competitive costs and reduces reliance on traditional retail sourcing by providing access to more than 3,000 dealers.

Together, **F&I and After-sales accounted for 42% of light vehicle gross profit**, an increase of more than 12 p.p. over the past two years. These are businesses embedded within our core business, providing **recurring revenue and structurally higher margins.**

TRUCKS AND BUSES: MARKET SHARE GAINS AS THE SECTOR RECOVERS

Sales increased 17.6% y/y in a market that declined 2.7% during the period — **outperforming the sector by more than 20 p.p**. The renewal of the Move Brasil program and the normalization of credit line disbursements unlocked part of the demand that had been pent up at the beginning of the year. Our geographic presence, combined with the availability and quality of our inventory, enabled us to capture this recovery. After-sales, which accounts for 20% of segment revenue, posted a gross margin of 34.6% (+1.6 p.p. y/y) and remains an important driver of resilience and profitability.

AGRICULTURE & MACHINERY: GROSS MARGIN EXPANSION

Segment sales volumes declined 24% y/y, reflecting market dynamics. Against this backdrop, our priorities were restoring profitability and maintaining capital discipline: on a comparable basis, **gross margin** increased from 9.2% in 2Q25 to **14.4% in 2Q26**. The new commercial policy — negotiating incentives with OEMs, purchasing assets on demand, and adjusting service pricing — supports higher margins and reduces capital employed. The segment's paid inventory declined by 31% versus 2Q25, while also accounting for a smaller share of the sales mix.

2) MESSAGE FROM MANAGEMENT

CAPITAL DISCIPLINE

Net CAPEX totaled R$ 17 million in 2Q26, down 77% y/y and the lowest level in the past three years. Following a cycle in which R$ 540 million was invested in modernizing the network, we completed an important stage of our operational transformation: 190 stores are now positioned to capture productivity and efficiency gains without the need for significant additional investments. With the network now modernized, **capital previously allocated to modernization is available to support organic growth**, adding new brands and optimizing our store portfolio.

Paid inventory ended the quarter at R$ 832 million, down 31.0% versus 2Q25, while the cash conversion cycle decreased from 40 days to 24 days. **Leverage stood at 3.6x** Adjusted EBITDA (3.8x in June 2025) and **2.2x excluding inventory paid to OEMs**. With an average debt maturity of 2.5 years and sufficient cash to cover debt maturities through 2027, we continue to pursue **liability management initiatives to extend maturities and reduce the cost of debt.**

OUTLOOK

Key structural foundations are now in place: we migrated from nine management systems to a single DMS in light vehicles, streamlined our corporate structure from 90 to 48 legal entities, and completed the network modernization cycle. The rollout of a new CRM, scheduled for 4Q26, will complete this transformation and provide a single, integrated database. This will enable us to apply data intelligence to pricing, scheduling, and customer retention, while providing a seamless journey for customers who purchase, finance, insure, and service their vehicles with us. It will also unlock efficiency gains currently diluted by duplicate processes.

Our agenda for the coming quarters is clear: **(i)** continue same-store sales growth in both new and used vehicles; **(ii)** optimize the store portfolio; **(iii)** increase F&I and after-sales penetration; **(iv)** restore profitability in Agriculture and Machinery; **(v)** shorten the operating cash cycle, with a focus on inventory turnover; and **(vi)** advance our cost and expense reduction program, capturing synergies from the new corporate structure and single DMS. In addition, we **continue to develop new revenue streams** — including vehicle subscriptions, at-home services, and extended service center hours — currently being piloted and moving toward scale. **The efforts of recent years have built a stronger, more efficient Company that is more closely connected to its customers, combining growth and profitability — and we are only beginning to capture the value of this foundation.**

ACKNOWLEDGEMENTS

None of this would be possible without our **People**. The quality of our execution this quarter — productivity per store, inventory turnover, and service penetration — is a direct result of teams that think and **act like owners** and **put customers at the center of every decision**.

We thank our employees for their commitment, our customers for choosing us, and our suppliers and investors for their trust. We remain committed to creating value consistently and transparently.

Thank you.

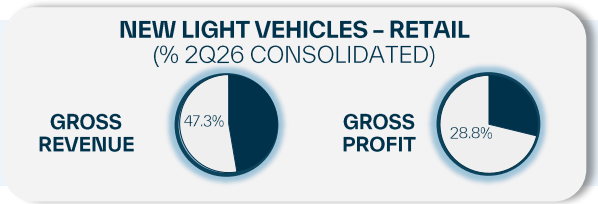
SEBASTIAN LOS

CEO / AUTOMOB

3) LIGHT VEHICLES



3) a. NEW LIGHT VEHICLES – RETAIL



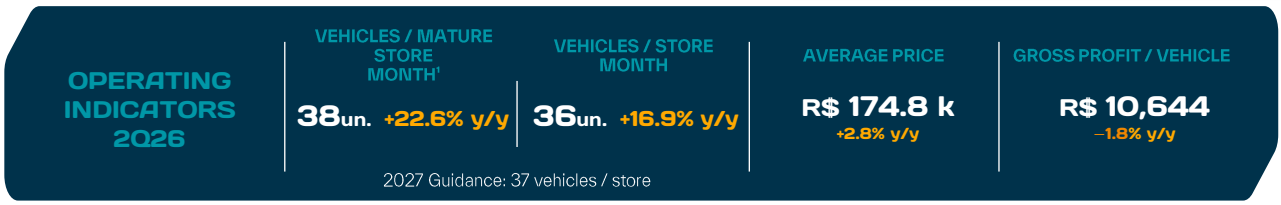


Table 3:

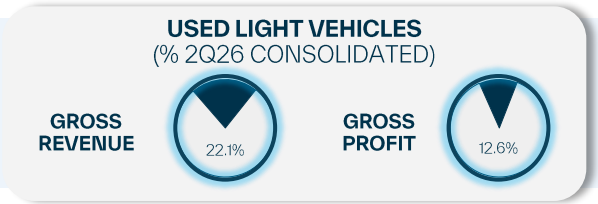
New Vehicles – Retail	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Number of Vehicles Sold (units)	**12,395**	**14,164**	**14.3%**	**23,685**	**27,306**	**15.3%**
Retail	7,685	9,177	19.4%	15,041	18,105	20.4%
Direct Retail Sales	4,710	4,987	5.9%	8,644	9,201	6.4%
Gross Revenue (R$ million)	**1,456.7**	**1,742.9**	**19.7%**	**2,747.9**	**3,226.9**	**17.4%**
Retail	1,410.4	1,694.3	20.1%	2,667.1	3,138.6	17.7%
Commission - Direct Retail Sales	46.3	48.6	5.0%	80.8	88.3	9.3%
Gross Profit (R$ million)	**134.4**	**150.8**	**12.2%**	**257.8**	**276.8**	**7.4%**
Gross Margin on New Vehicles (%)	9.5%	9.1%	-0.4 p.p.	9.7%	9.0%	-0.7 p.p.
Retail	89.8	103,1	14.8%	178.0	190.4	6.9%
Gross Margin (%)	6.6%	6.4%	-0.2 p.p.	6.9%	6.4%	-0.6 p.p.
Direct Retail Sales	44.6	47.7	6.9%	79.8	86.4	8.3%
Gross Margin (%)	6.4%	6.1%	-0.3 p.p	6.6%	6.0%	-0.6 p.p.
Gross Profit per Vehicle Sold (R$)	**10,842.6**	**10,643.5**	**-1.8%**	**10,884.4**	**10,136.3**	**-6.9%**
Retail	11,682.5	11,231.0	-3.9%	11,836.5	10,514.2	-11.2%
Direct Retail Sales	9,472.3	9,562.4	1.0%	9,227.9	9,392.7	1.8%
Gross Transaction Revenue (R$ million)	**2,108.1**	**2,475.3**	**17.4%**	**3,871.8**	**4,583.6**	**18.4%**
Retail	1,410.4	1,694.3	20.1%	2,667.1	3,138.6	17.7%
Direct Retail Sales	697.8	781.0	11.9%	1,204.7	1,445.0	19.9%
Average Price (R$)	**170,078**	**174,761**	**2.8%**	**163,472**	**167,859**	**2.7%**
Retail	183,520	184,623	0.6%	177,323	173,354	-2.2%
Direct Retail Sales	148,144	156,613	5.7%	139,370	157,047	12.7%

- **Sales volume** totaled 14,164 units in 2Q26, up 14.3% y/y, supported by portfolio diversification — growth in line with the market[1] in 1H26, a six-month period that mitigates timing differences between vehicle sales and the corresponding registrations reported by Fenabrave and ABLA.
- **Vehicle sales at mature stores increased** 22.6% y/y to 38 new vehicles per store per month in 2Q26, excluding the 13 stores opened less than one year ago. Across the entire network, the figure would be 36 vehicles (+16.9% y/y), compared with guidance of 37 vehicles per store for 2027;
- **Gross transacted revenue**[2] increased 17.4% y/y in 2Q26 to R$ 2.5 billion, with no increase in the number of stores. Direct retail sales — which generate commission revenue, carry higher margins, and require less working capital — increased 11.9% y/y, counting on an average ticket increase of 5.7% y/y;
- **Gross Profit increased** 12.2% y/y in 2Q26, with a gross margin of 9.1% (-0.4 p.p. y/y), reflecting the strategy to accelerate inventory turnover in the period.

(1) Compares new vehicle sales (including retail and direct-to-consumer retail sales) with data reported by FENABRAVE, excluding vehicle registrations by car rental companies as reported by ABLA; (2) Transacted revenue combines retail sales revenue with the full value of direct sales — a channel in which dealerships are compensated through commissions and which represents the most accurate indicator of growth.

3) LIGHT VEHICLES

3) b. USED LIGHT VEHICLES



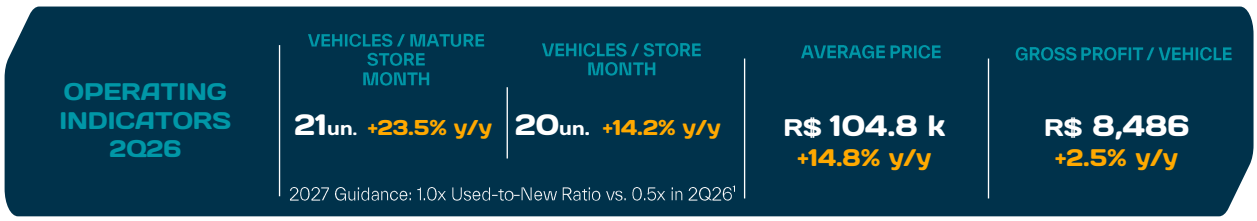


Table 4:

Used Vehicles	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Vehicles Sold Excluding Seu Carro (units)	**6,950**	**7,756**	**11.6%**	**13,450**	**15,750**	**17.1%**
Number of Vehicles Sold (units)	**8,188**	**7,769**	**-5.1%**	**15,609**	**16,133**	**3.4%**
Used-to-New Sales Ratio Excluding Seu Carro	0.6x	0.5x	-0.1x	0.6x	0.6x	0.0x
Wholesale (%)	*38.3%*	*34.8%*	*-3.4 p.p.*	*36.8%*	*36.2%*	*-0.6 p.p*
Gross Revenue (R$ million)	**747.3**	**814.0**	**8.9%**	**1,363.2**	**1,621.0**	**18.9%**
Average Selling Price (R$)	91,263.7	104,769.9	14.8%	87,333.4	100,477.7	15.1%
Gross Profit (R$ million)	**67.8**	**65.9**	**-2.8%**	**124.4**	**128.2**	**3.1%**
Gross Margin (%)	9.3%	8.4%	-0.9 p.p	9.4%	8.2%	-1.3 p.p.
Gross Profit per Vehicle Sold (R$)	**8,282.9**	**8,485.9**	**2.5%**	**7,971.1**	**7,948.8**	**-0.3%**

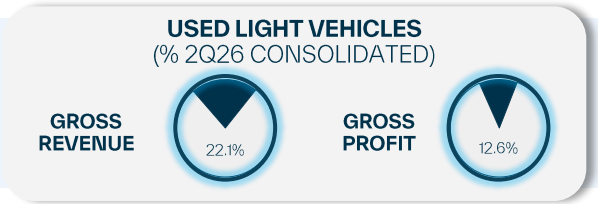
- **Used vehicle sales at mature stores increased** 23.5% y/y to 21 used vehicles per store per month in 2Q26, excluding the 13 stores opened less than one year ago. Across the entire network, the figure would be 20 vehicles (+14.2% y/y). **Sales volume** totaled 7,756 units in 2Q26, up 11.6% y/y, excluding Seu Carro volumes from both comparison periods[1]. Volume growth outpaced the market[2] by 6.4 p.p.;
- **The used-to-new ratio** ended the quarter at 0.5x, compared with the 1.0x assumption underlying the 2027 guidance, reflecting strong growth in new vehicle sales;
- **Gross revenue increased** 8.9% y/y in 2Q26 to R$ 814.0 million, with the average selling price rising to R$ 104.8 thousand (+14.8% y/y), driven by a higher share of luxury vehicles and the closure of the Seu Carro operation, which focused on entry-level vehicles with lower average selling price;
- **Gross Profit decreased** 2.8% y/y in 2Q26 to R$ 65.9 million, with gross margin of 8.4% (-0.9 p.p. y/y) and gross profit per vehicle of R$ 8,486 (+2.5% y/y). The inventory renewal carried out in 1Q26 allowed us to enter the quarter with a better-targeted product mix and faster inventory turnover, which, combined with a lower share of wholesale sales, increased profitability per vehicle.

Stores and teams prepared to sell more used vehicles: With only **0.3% market share**, **AUTOMOB** operates in a market where more than 13 million vehicles are traded annually in Brazil. Growth in same-store sales improves cost and fixed expense dilution, attracts more customers, and strengthens the offering of financial and add-on services — all essential pillars for profitable growth and sustainable value creation.

(1) Excludes 1,238 vehicles sold by the discontinued Seu Carro operation in 2Q25 and 13 vehicles in 2Q26; (2) Compares used vehicle sales (including showroom and wholesale sales) with data reported by FENAUTO.

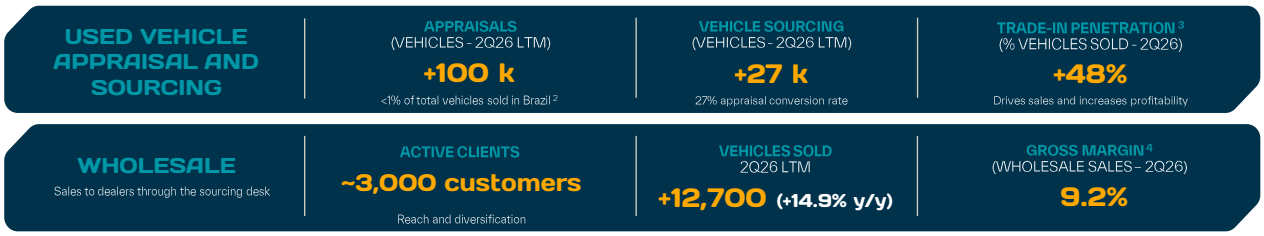
3) LIGHT VEHICLES

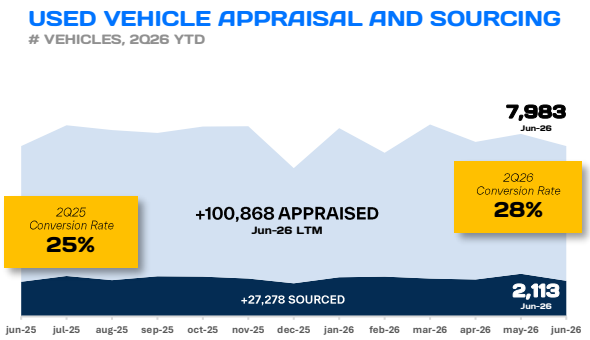
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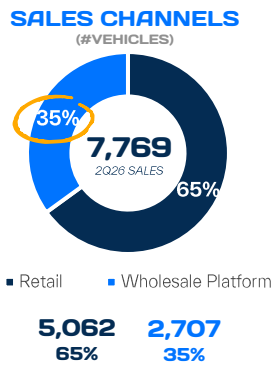


BRAZIL'S LARGEST RESALE AND APPRAISAL DESK [1]

Inventory appraised and sourced at competitive cost, and resold to approximately 3,000 customers nationwide







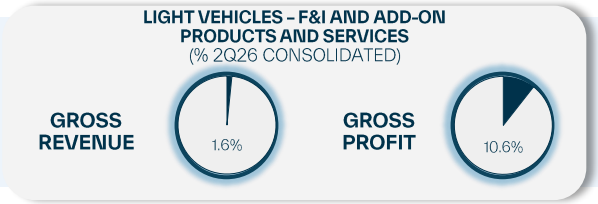


- **Appraisal and wholesale desk, the largest in Brazil:** a proprietary platform that connects new vehicle sales to the used vehicle cycle: **(i)** secures inventory at competitive cost through appraisal and sourcing and **(ii)** reduces reliance on auctions and traditional retail channels through wholesale sales;
- Over the last twelve months, the desk conducted more than 100 thousand **appraisals** and **sourced** 27 thousand vehicles, representing an appraisal-to-sourcing conversion rate of 27%. In 2Q26, the conversion rate was 28%, compared with 25% in 2Q25;
- **Trade-ins** — acquiring a customer's used vehicle as part of the purchase of a new or used vehicle — were involved in 48% of new and used vehicle sales and are a key factor in both sourcing inventory at competitive cost and converting new sales, as the trade-in represents a significant portion of the purchase consideration and is a high-value asset;
- On the disposition side, the desk directs each vehicle to the channel offering the highest return, combining direct wholesale sales to dealers with the disposal of vehicles that have not sold within the target timeframe through the showroom channel;
- The margin on **direct wholesale sales** was 9.2% in 2Q26, similar to the 8.4% margin on used vehicle sales in the quarter;
- The combination of the appraisal and wholesale desk's activities keeps inventory turnover below 90 days and enables a **more targeted vehicle mix**, reducing **inventory carrying costs**.

(1) Leader in number of appraisals on the Autoavaliar platform, which has the highest volume of used vehicle appraisals in Brazil; (2) Compared with the 13.7 million used vehicles sold in Brazil in 2025 (FENAUTO); (3) Percentage of vehicles sourced through retail transactions involving a customer trading in a new or used vehicle; (4) Gross margin of the wholesale desk, excluding vehicles sold through the desk that originated from the showroom channel.

3) LIGHT VEHICLES

3) c. F&I AND ADD-ON PRODUCTS AND SERVICES



BRAZIL'S LARGEST FINANCING DESK

GROSS REVENUE / VEHICLE

R$ 3,117
+15.3% y/y

2027 Guidance
R$ 3,900

CREDIT

FINANCED VOLUME LTM
R$ 2.6 Bn
+29.1% y/y

CONSORTIUM SALES[1]
R$ 270 Mn
Backlog of Unawarded Consortium Shares

ADD-ON PRODUCTS

BROAD PORTFOLIO
24 products
6 exclusive AUTOMOB

PENETRATION
1.4 product / vehicle

PROFITABILITY (2Q26 vs. 2Q24)

NEW VEHICLES
-1 bps (stable)

USED VEHICLES
+368 bps

Table 5:

Light Vehicles – F&I (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Gross Revenue	**47.2**	**59.9**	**27.0%**	**88.3**	**123.8**	**40.3%**
Revenue per Vehicle Sold (R$)	2,703.1	3,116.9	15.3%	2,630.7	3,292.9	25.2%
Gross Income	**41.7**	**55.3**	**32.5%**	**82.6**	**115.1**	**39.3%**
Gross Profit per Vehicle Sold (R$)	**2,391.0**	**2,876.4**	**20.3%**	**2,461.2**	**3,060.0**	**24.3%**

- **F&I gross revenue increased** 27.0% y/y in 2Q26 to R$ 59.9 million, with gross profit of R$ 55.3 million (+32.5% y/y), driven by higher vehicle sales and increased product penetration;
- **Gross revenue per vehicle reached** R$ 3,117 (+15.3% y/y), compared with guidance of R$ 3,900 for 2027, with 1.4 products per vehicle and a portfolio of 24 products, including 6 exclusive to AUTOMOB;
- **Growth across all service lines,** particularly vehicle armoring (+85.0%) and insurance (+44.3%); financing remains the largest line (R$ 24.9 million, +9.9% y/y);
- **Brazil's Largest Financing Desk:** R$ 2.6 billion financed over the last twelve months (+29.1% y/y), supported by partnerships with banks, insurers, vehicle armoring companies, and consortium administrators. Unawarded consortium shares total R$ 270 million, representing an important backlog of future vehicle sales in our stores network;
- **Profitability gains over the past two years**: +368 bps in used vehicles, reflecting greater origination scale.

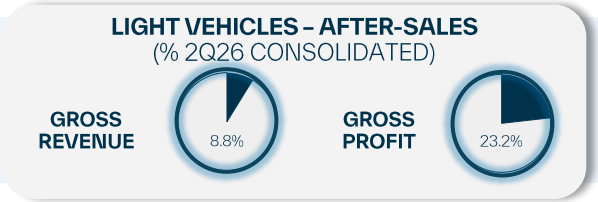
GROSS REVENUE
R$ million

	2Q26	Δ
Financing	24.9	↑ 9.9%
Registration Services	13.1	↑ 24.8%
Insurance	10.3	↑ 44.3%
Armoring	10.1	↑ 85.0%
Consortium Products	1.5	↑ 6.6%
Total	**60.0**	**↑ 27.0%**

(1) Total consortium portfolio of R$380 MM, including contemplated quotas; (2) Includes only used vehicle sales through the showroom channel, as wholesale sales do not include F&I services.

3) LIGHT VEHICLES

3) d. LIGHT VEHICLES - AFTER SALES



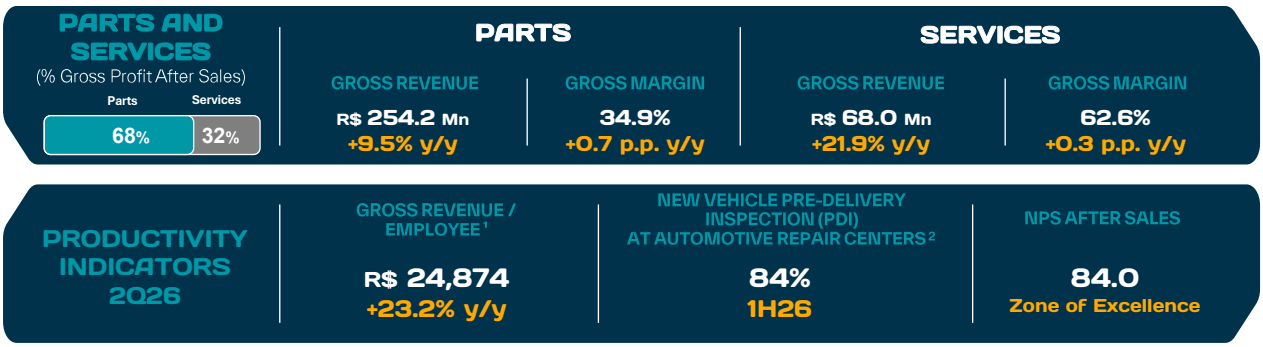


Table 6:

Light Vehicles – After-Sales (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Gross Revenue	**287.9**	**322.3**	**11.9%**	**559.3**	**617.2**	**10.4%**
Gross Income	**105.3**	**121.2**	**15.1%**	**205.5**	**233.9**	**13.8%**
Gross Margin (%)	39.6%	40.8%	1.2 p.p.	40.0%	40.9%	0.9 p.p.

- **After-sales gross revenue increased** 11.9% y/y in 2Q26 to R$ 322.3 million, supported by the growing base of vehicles sold and higher traffic at service centers;
- **Parts** generated gross revenue of R$ 254.2 million (+9.5% y/y) and a gross margin of 34.9% (+0.7 p.p. y/y), reflecting greater purchasing scale and improved management of obsolete inventory;
- **Services** generated gross revenue of R$ 68.0 million (+21.9% y/y) and a gross margin of 62.6% (+0.3 p.p. y/y), driven by higher service center utilization and increased labor productivity;
- **Higher productivity**, reflected in gross revenue per employee of R$ 24,874 (+23.2% y/y – a result of price adjustments, process improvements, and revenue expansion with the same workforce – as well as the increase in new vehicle preparation (PDI) services performed;
- **Gross Profit** increased 15.1% y/y in 2Q26 to R$ 121.2 million, with a gross margin of 40.8% (+1.2 p.p. y/y), driven by a higher share of services in the mix and increased productivity;
- **Structural growth opportunity:** the addressable market expands with every new vehicle sold, while greater systems and CRM integration, combined with expanded service center capacity, supports simultaneous revenue and margin growth in parts and services.

There are opportunities to **further leverage investments already made**, such as our automotive repair centers, while also **exploring new products and services** — some of which have been in the pilot phase since August 2026, including extended service center hours and at-home services.

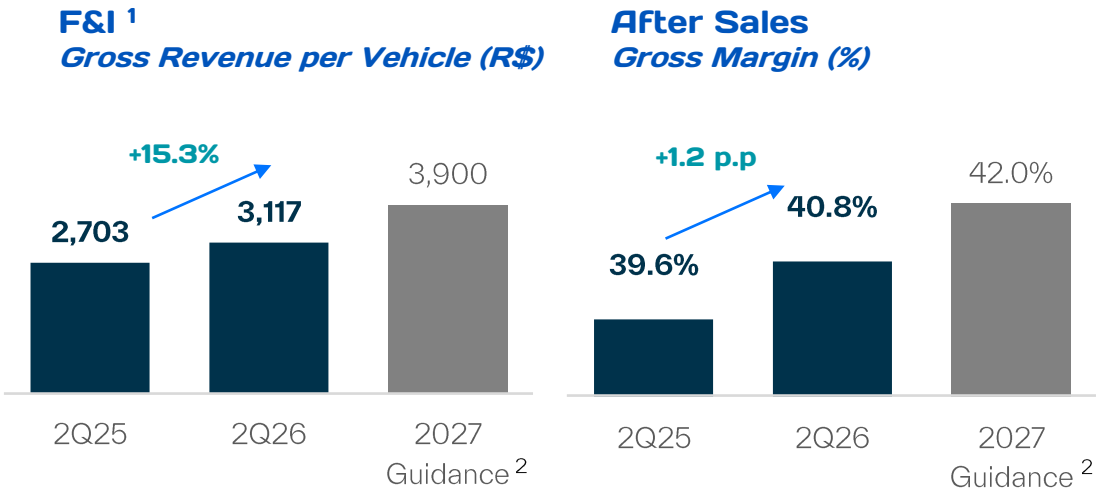
(1) After-sales service gross revenue (cars and motorcycles) divided by the number of productive after-sales and parts employees; (2) Number of service visits at the Luxury and Premium Automotive Repair Centers in São Paulo; (3) Percentage of vehicles in the active customer base (with at least one prior service visit and no period of inactivity exceeding 18 months) with two or more customer-pay repair orders in the rolling 12 months following the most recent transaction.

3) LIGHT VEHICLES

3) e. CONSOLIDATED GROSS PROFIT ANALYSIS

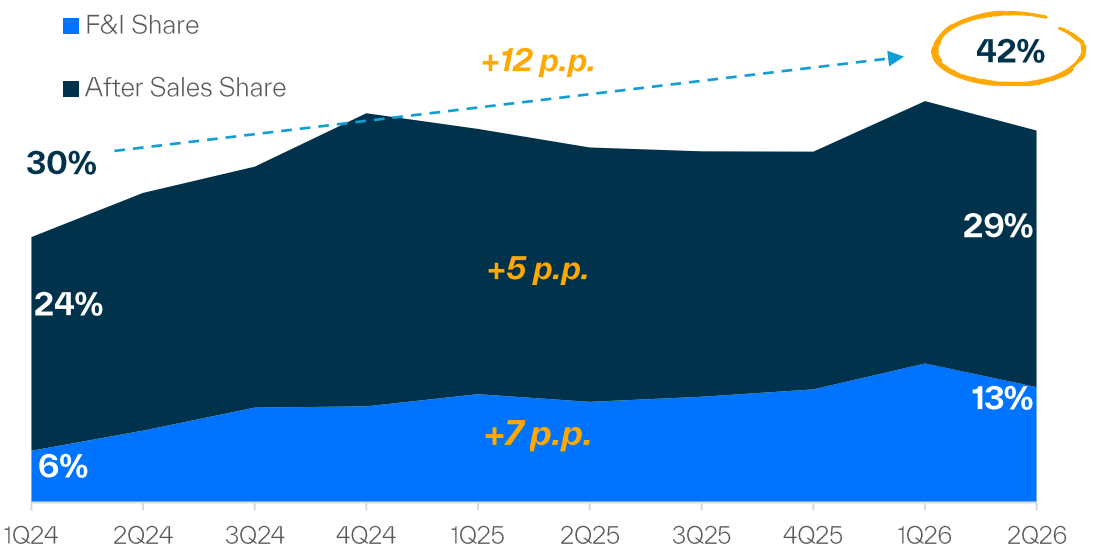
Service Mix Increases Gross Profit per Vehicle: Resilience, Customer Loyalty, and Higher Margins

Gross revenue per vehicle and margin trends



Higher-margin services mix contribution Increases 12 p.p. in two years

(% of Gross profit of light vehicles)



(1) Includes only used vehicle sales through the showroom channel, as wholesale sales do not include F&I services; (2) Assumptions underlying the guidance, as disclosed in the Material Fact dated November 27, 2025.

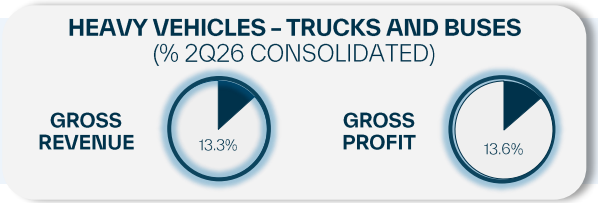
4) HEAVY VEHICLES







4) a. TRUCKS AND BUSES



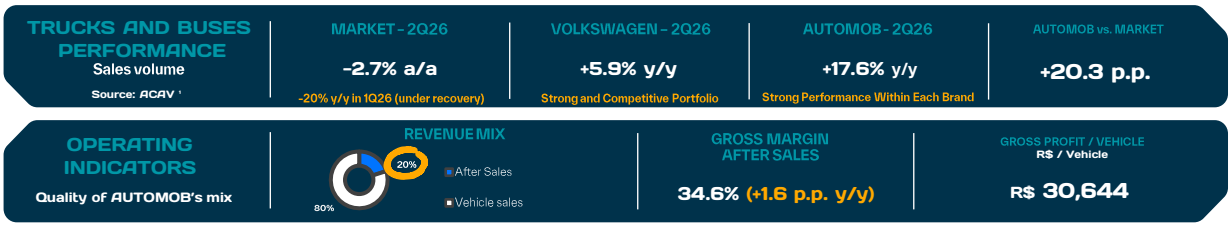


Table 7:

Trucks and Buses	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Number of Trucks and Buses Sold (units)	1,981.0	2,329.0	17.6%	3,666.0	3,901.0	6.4%
Gross Revenue (R$ million)	418.8	488.1	16.5%	983.9	889.3	-9.6%
Gross Profit (R$ million)	75.5	71.4	-5.4%	159	134	-15.5%
Gross Margin (%)	20.0%	16.6%	-3.4 p.p.	17.9%	17.1%	-0.8 p.p.
Gross Profit per Vehicle Sold (R$)	38,092.4	30,643.8	-19.6%	43,266	34,376	-20.5%

- **Sales volume totaled** 2,329 units in 2Q26 (+17.6% y/y), in a market that declined 2.7% during the period — outperforming the sector by 20.3 p.p.;
- **Renewal of the Move Brasil Program** (+R$ 20 billion and the inclusion of buses and equipment) and the normalization of credit disbursements unlocked pent-up demand, which the Company was able to capture through its nationwide reach and ready inventory;
- **Revenue increased 16.5% y/y**, as a result of the competitiveness of the product portfolio, available inventory, capillarity and long history of customer relationship;
- **Gross profit of** R$ 71.4 million (-5.4% y/y), with a gross margin of 16.6% (-3.4 p.p. y/y): the year-over-year comparison is distorted by the accounting for the automaker's extraordinary performance bonus of R$ 5 million in 2Q25 and for large direct sales contracts negotiated with more competitive margins in this quarter;
- **After-sales is the key driver of resilience and profitability**: it already accounts for 20% of segment revenue, with a gross margin of 34.6% (+1.6 p.p. y/y).

(1) National registration bulletin of ACAV - Brazilian Association of Volkswagen Truck & Bus Dealers.

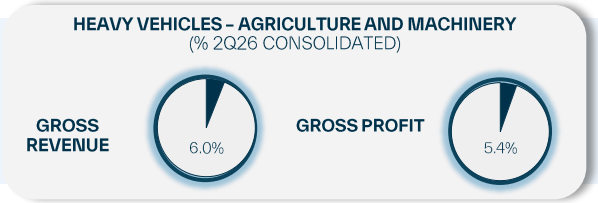
4) HEAVY VEHICLES







4) b. AGRICULTURE AND MACHINERY



AGRICULTURE AND MACHINERY PERFORMANCE	AGRICULTURE MARKET[1] Volume - 2Q26	CONSTRUCTION EQUIPMENT MARKET[2] Volume - 2Q26	AUTOMOB Agriculture & Machinery 2Q26 Volume	AUTOMOB GROSS PROFIT / MACHINE R$ / Machine
	-19.1% y/y	-19.3% y/y	-24.4% y/y	R$ 83,923
	Decline in Machinery Sales	Decline in Machinery Sales	Market + Focus on profitability	+63.3% y/y

Table 8:

Agriculture and Machinery	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Number of Agriculture and Machinery Sold (Units)	**446.0**	**337.0**	**-24.4%**	**887.0**	**629.0**	**-29.1%**
Average Price (R$ 000)	**631.0**	**660.9**	4.7%	**640.0**	**730.5**	14.2%
Gross Revenue (R$ million)	**281.4**	**222,7**	**-20.9%**	**567.7**	**459.5**	**-19.1%**
Gross Profit (R$ million)	**9.2**	**28.3**	**206.1%**	**23.4**	**38.3**	**63.8%**
Gross Margin (%)	3.7%	14.4%	10.7 p.p.	4.7%	9.4%	4.8 p.p.
Comparable Gross Profit (R$ mn)	**22.9**	**28.3**	**23.4%**	**52.4**	**51.5**	**-1.8%**
Comparable Gross Margin (%)	9.2%	14.4%	5.2 p.p.	10.4%	12.7%	2.3 p.p.
Gross Profit per Vehicle Sold (R$)	**20,714.9**	**83,922.9**	**305.1%**	**26,381.5**	**60,925.9**	**130.9%**

- **Market remains challenging**: sales totaled 337 units in 2Q26 (-24.4% y/y, but +15.4% q/q), with gross revenue of R$ 222.7 million (-20.9% y/y) and an average selling price of R$ 660.9 thousand (+4.7% y/y);
- **Gross profit reached** R$ 28.3 million in 2Q26, with a gross margin of 14.4% and gross profit per unit of R$ 83.9 thousand;
- **Gross margin increased 5.2 p.p. y/y on a comparable basis**, from 9.2% in 2Q25 to 14.4% in 2Q26, reflecting the new commercial policy and an improved mix. In 2Q26, to provide a clearer view of the business, payroll expenses for administrative (non-productive) employees were reclassified from cost of goods sold to operating expenses, with no impact on EBIT, EBITDA, or Net Income;
- **New Commercial Policy supports margin recovery**: renegotiation of incentives with OEMs, on-demand purchasing, service price adjustments, and a reduction in paid inventory.

In the Agriculture and Machinery segment, the market remains active despite high interest rates that have tightened credit and delayed purchase decisions. Sales require greater commercial efficiency and proximity to the customer, while we remain focused on reducing paid inventory. In the long term, Brazil remains highly competitive in agriculture, with natural advantages, scale, productivity, and strong growth potential.

(1) Source: AGCO – AEM (International Association of Machinery and Equipment Industries; (2) Source: ABIMAQ - Industry 2026 in the states of RS, MT and MS, excluding purchases of machinery made by the Government (210 in 2Q26 and 24 in 2Q25); (3) The payroll of administrative employees (non-productive) came out of the cost of goods sold and became part of operating expenses, with no effect on EBIT, EBITDA and Net Income.

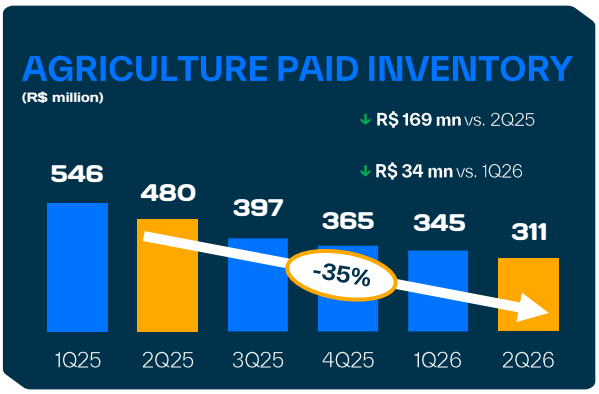
4) HEAVY VEHICLES

4) b. AGRICULTURE AND MACHINERY

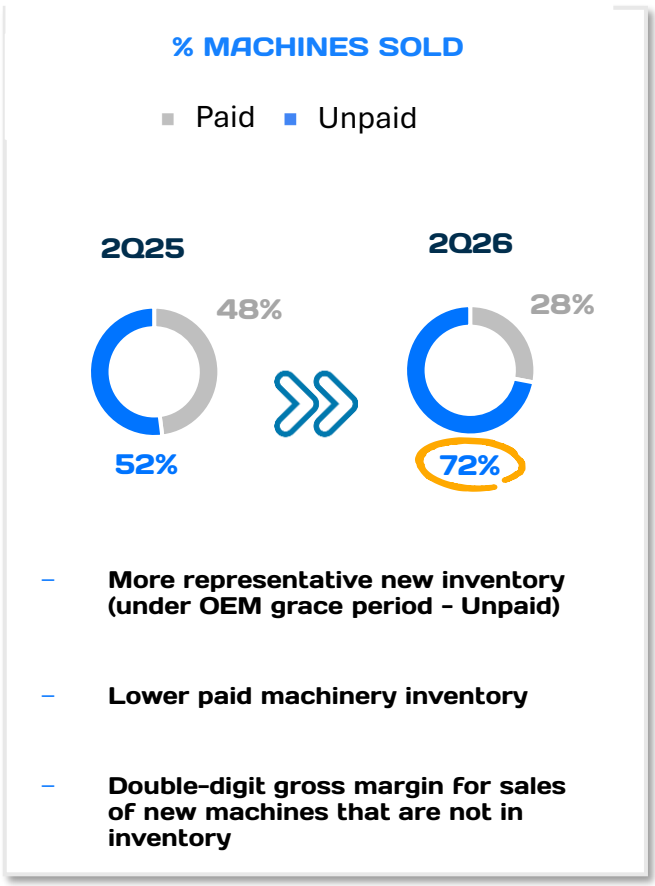
ACTIONS AND IMPROVEMENTS

- Fixing margins for new products, aligned with the automaker
- On-demand asset purchase
- Guaranteed margin and minimized inventory risks
- Reduction of paid inventory

AGRICULTURE PAID INVENTORY

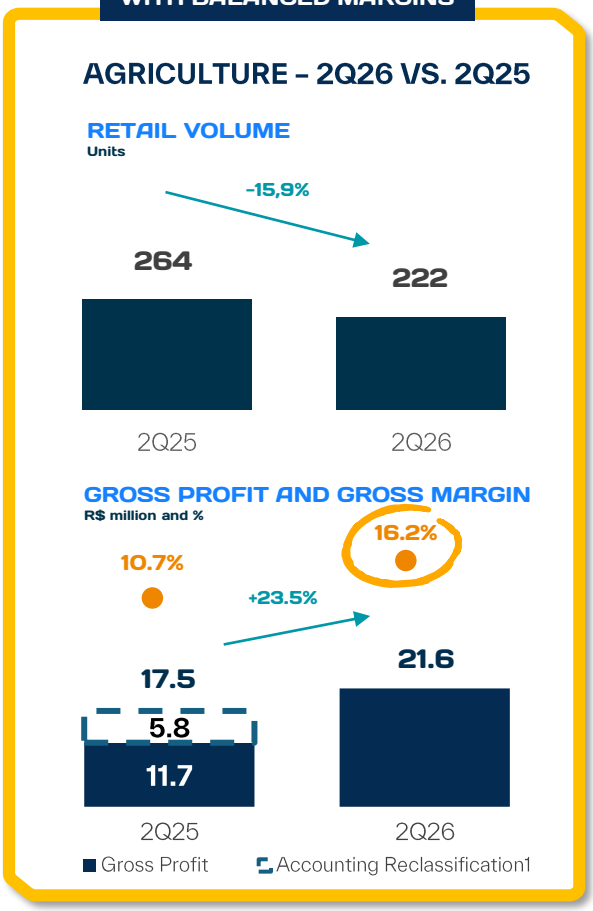


AGRICULTURE GROSS REVENUE MIX



- More representative new inventory (under OEM grace period – Unpaid)
- Lower paid machinery inventory
- Double-digit gross margin for sales of new machines that are not in inventory

UPDATED EQUIPMENT WITH BALANCED MARGINS



(1) The payroll of administrative employees (non-productive) came out of the cost of goods sold and became part of operating expenses, with no effect on EBIT, EBITDA and Net Income.

5) AUTOMOB - CONSOLIDATED



5) a. GROSS AND NET REVENUE

Table 9:

Consolidated Revenue (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
(=) Consolidated Gross Revenue	**3,257.2**	**3,681.6**	**13.0%**	**6,342.0**	**6,989.7**	**10.2%**
Light Vehicles	2,556.9	2,970.8	16.2%	4,790.4	5,640.8	17.8%
Trucks and Buses	418.8	488.1	16.5%	983.9	889.3	-9.6%
Agriculture and Machinery	281.4	222.7	-20.9%	567.7	459.5	-19.1%
(-) Deductions from Gross Revenue	**(169.8)**	**(226.5)**	**33.4%**	**(346.8)**	**(408.1)**	**17.7%**
(=) Net Revenue	**3,087.3**	**3,455.1**	**11.9%**	**5,995.2**	**6,581.6**	**9.8%**

- **Consolidated Gross Revenue increased 13.0% y/y** in 2Q26 to R$ 3,681.6 million;
- **Light Vehicles and Trucks and Buses drove the increase**: Light Vehicles generated R$ 2,970.8 million (+16.2% y/y) and Trucks and Buses R$ 488.1 million (+16.5% y/y), more than offsetting the decline in Agriculture and Machinery (-20.9% y/y).
- **Net revenue totaled R$ 3,455.1 million** (+11.9% y/y), as a result of the diversification of the revenue base and growth in the main businesses.

5) b. GROSS PROFIT AND MARGIN

Table 10:

Gross Profit (R$ million) and Consolidated Gross Margin (%)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Light Vehicles	**366.5**	**423.9**	**15.6%**	**700.7**	**804.0**	**14.7%**
Gross Margin (%)	14.9%	15.0%	0.1 p.p.	15.2%	14.9%	-0.3 p.p
Heavy Vehicles	**84.7**	**99.7**	**17.7%**	**182.0**	**172.4**	**-5.3%**
Gross Margin (%)	13.5%	15.9%	2.4 p.p.	13.1%	14.5%	1.4 p.p.
Consolidated Gross Profit	**451.2**	**523.6**	**16.0%**	**882.7**	**976.4**	**10.6%**
Gross Margin (%)	14.6%	15.2%	0.5 p.p	14.7%	14.8%	0.1 p.p.

- **Consolidated Gross Profit increased 16.0% y/y** in 2Q26 to R$ 523.6 million, with a gross margin of 15.2% (+0.5 p.p. y/y);
- **Light Vehicles increased gross profit** to R$ 423.9 million (+15.6% y/y), with a gross margin of 15.0% (+0.1 p.p. y/y);
- **Heavy Vehicles drove profitability gains**, with gross profit of R$ 99.7 million (+17.7% y/y) and a gross margin of 15.9% (+2.4 p.p. y/y), driven by improved margins in the Agriculture and Machinery segment – from 9.2% in 2Q25 to 14.4% in 2Q26;

5) c. OPERATING EXPENSES, EBIT AND EBITDA

Table 11:

Operating Expenses, EBIT and EBITDA (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Commercial and Administrative Expenses	**(400.8)**	**(486.2)**	**21.3%**	**(749.2)**	**(892.5)**	**19.1%**
% of Consolidated Net Revenue	13.0%	14.1%	1.1 p.p.	12.5%	13.6%	1.1 p.p.
Other Operating Revenue (Expenses)	**13.0**	**41.4**	**218.8%**	**20.9**	**76.3**	**265.0%**
% of Consolidated Net Revenue	0.4%	1.2%	0.8 p.p	0.3%	1.2%	0.8 p.p
Total Operating Expenses – Consolidated	**(387.8)**	**(444.8)**	**14.7%**	**(728.3)**	**(816.2)**	**12.1%**
% of Consolidated Net Revenue	12.6%	12.9%	0.3 p.p	12.1%	12.4%	0.3 p.p
EBIT	**63.4**	**78.8**	**24.2%**	**154.4**	**160.2**	**3.8%**
EBIT Margin (%)	2.1%	2.3%	0.2 p.p	2.6%	2.4%	-0.1 p.p
Depreciation and Amortization (R$ million)	52.5	57.4	9.3%	106.8	112.6	5.4%
EBITDA	**115.9**	**136.1**	**17.4%**	**261.2**	**272.9**	**4.4%**
EBITDA Margin (%)	3.8%	3.9%	0.2 p.p	4.4%	4.1%	-0.2 p.p.
Adjusted EBIT	**66.2**	**89.6**	**35.4%**	**157.3**	**185.5**	**17.9%**
Adjusted EBIT Margin (%)	2.1%	2.6%	0.5 p.p.	2.6%	2.8%	0.2 p.p.
Adjusted EBITDA	**110.3**	**137.8**	**24.8%**	**250.8**	**281.1**	**12.1%**
Adjusted EBITDA Margin (%)	3.6%	4.0%	0.4 p.p.	4.2%	4.3%	0.1 p.p.

- **Commercial and Administrative expenses increased 21.3% y/y** to R$ 486.2 million, mainly due to integration expenses that were non-recurring, non-cash and related to prior periods;
- **Other operating revenue increased from R$ 13.0 million in 2Q25 to R$ 41.4 million in 2Q26**, primarily due to two items in 2Q26: (i) a gain on the sale of non-operating land; and (ii) the accounting write-off of the Seu Carro operation;
- **Adjusted EBITDA increased 24.8% y/y** to R$ 137.8 million, with an adjusted margin of 4.0% (+0.4 p.p. y/y), reflecting greater fixed cost and expense absorption on a larger revenue base and **excluding both positive and negative non-recurring effects** totaling R$ 1.6 million.

In line with the guidance published by the Company in November 2025, our objective is to expand operating margins, primarily through (i) growth in new and used light vehicle sales at existing points of sale; (ii) growth in higher-margin services; and (iii) greater efficiency in Agriculture and Machinery — levers that, together, improve the absorption of consolidated fixed costs and expenses.

5) d. FINANCIAL PROFIT & LOSS

Table 12:

Financial Profit & Loss (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Financial Revenue	39.3	23.2	-41.1%	74.2	47.6	-35.9%
Financial Expenses	(165.0)	(167.8)	1.7%	(310.1)	(315.8)	1.8%
Net Financial Result	**(125.7)**	**(144.6)**	**15.0%**	**(235.9)**	**(268.2)**	**13.7%**
Interest on lease liabilities (IFRS 16)	(13.8)	(13.6)	-1.2%	(25.3)	(26.5)	4.8%
Net Financial Result including IFRS 16	**(139.5)**	**(158.2)**	**13.4%**	**(261.2)**	**(294.7)**	**12.8%**

- **Net Financial Result was negative R$ 158.2 million** in 2Q26, 13.4% higher than in 2Q25;
- **Financial Expenses virtually stable** at R$ 167.8 million (+1.7% y/y), reflecting broadly stable gross debt and average CDI rates compared with the prior-year period;
- **Financial Revenue totaled R$ 23.2 million** (-41.1% y/y), reflecting a lower average cash position than in 2Q25 and consequently lower returns on financial investments;
- **Compared with 1Q26**, the 16.0% increase reflects a 7.4% increase in net debt — mainly due to higher vehicle purchases during the period — as well as the comparison base, as 1Q26 included R$ 6.0 million in non-recurring inflation adjustments on tax credits.

5) e. NET PROFIT (LOSS)

Table 13:

Net Income (R$ million)	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Income Before Income Taxes (IR and CSLL)	**(76.0)**	**(79.5)**	**4.5%**	**(106.8)**	**(134.5)**	**26.0%**
Current Income Tax and Social Contribution	(5.9)	2.4	n.a.	(14.4)	(3.9)	-72.8%
Deferred Income Tax and Social Contribution	43.3	(18.0)	n.a.	57.5	(13.4)	n.a.
Net Profit (Loss)	**(38.6)**	**(95.0)**	**145.9%**	**(63.7)**	**(151.8)**	**138.5%**
Net Margin (%)	(1.3%)	(2.8%)	-1.5 p.p.	(1.1%)	(2.3%)	-1.2 p.p
Adjusted Net Profit (Loss)	**(36.8)**	**(87.5)**	**137.5%**	**(61.0)**	**(134.7)**	**121.0%**
Adjusted Net Margin (%)	(1.2%)	(2.5%)	-1.3 p.p.	(1.0%)	(2.0%)	-1.0 p.p

- **Net Loss of R$ 95.0 million** in 2Q26;
- **Adjusted Net Loss of R$ 87.5 million**, excluding R$ 1.5 million in non-recurring items and the R$ 6.0 million PPA effect;
- **The R$ 50.7 million y/y change was driven by non-operating items**: the R$ 15.4 million increase in EBIT was more than offset by a R$ 18.7 million increase in net financial expenses and a R$ 53.0 million change in income taxes. Compared with 2Q25, deferred income taxes changed by R$ 61.3 million, primarily due to the standardization of accounting practices across Group companies and prior-period tax credits recognized in 2Q25, with no cash impact and no recurrence in 2Q26.

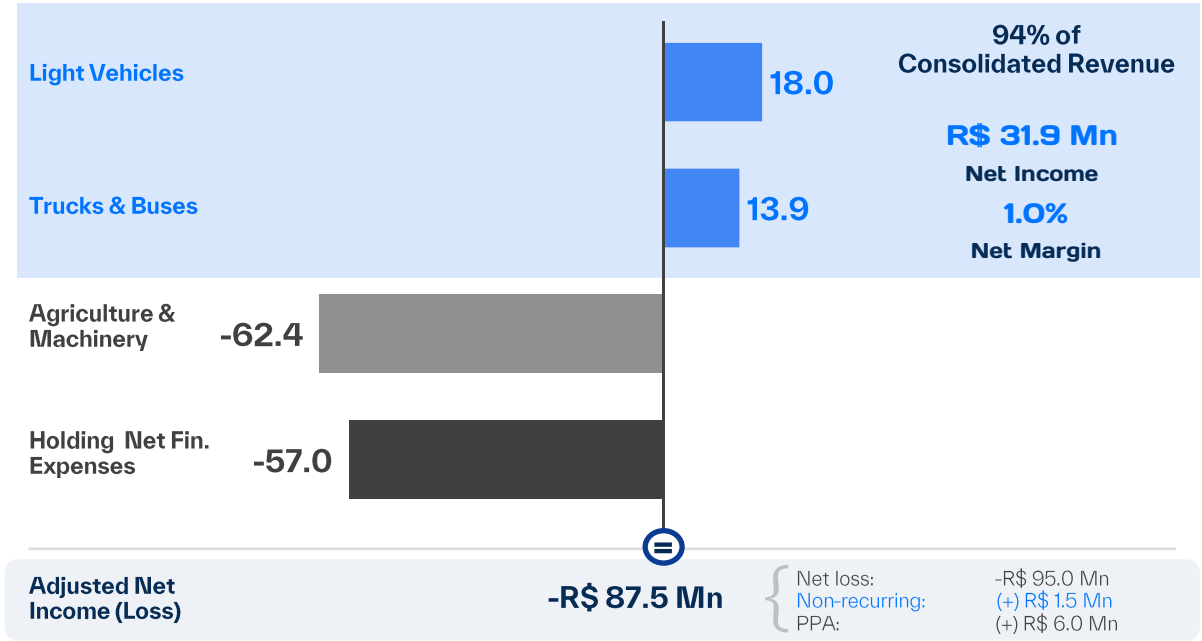
5) AUTOMOB - CONSOLIDATED

Light Vehicles, Trucks and Buses: Net Income of R$ 31.9 million in 2Q26

EBIT improves y/y; lower earnings driven by non-cash income taxes and net financial expenses

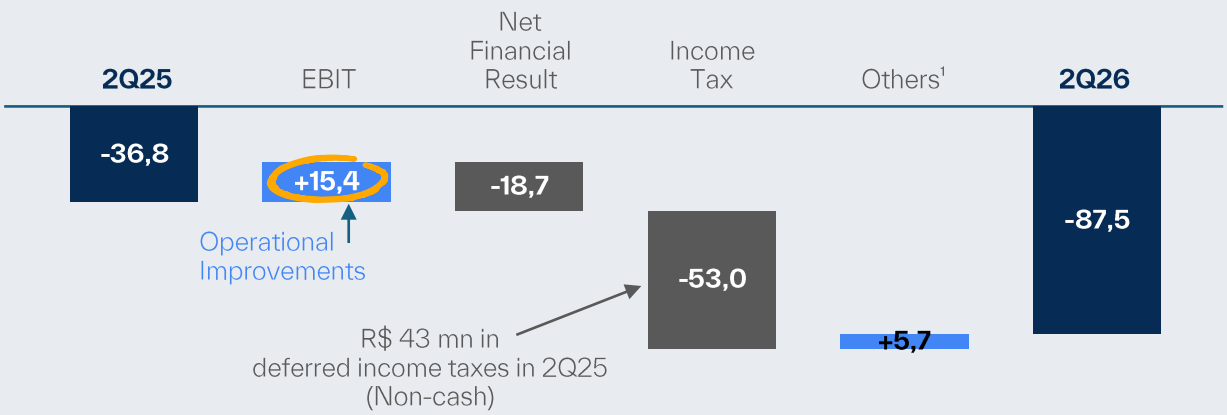
ADJUSTED NET PROFIT (LOSS) 2Q26

(R$ million)



ADJUSTED NET LOSS - 2Q25 → 2Q26

(R$ million)



NON-RECURRING ITEMS 2Q26: R$ 1.5 MN

- **Sale of land**: (+) R$ 25.7 mn – Monetization of a non-operating asset, with a new store in a strategic location
- **Closure of Seu Carro**: (-) R$ 7.3 mn – Accounting write-off of leasehold improvements and other items, of which **R$ 6.5 mn was non-cash**
- **Other non-recurring items**: (-) R$ 19.9 mn – **Prior-period, non-cash integration costs and expenses**

Change in Net Income adjustments from 2Q25 to 2Q26: Includes PPA Amortization, Administrative Expenses, and Inventory Impairment.

5) g. INVESTMENTS

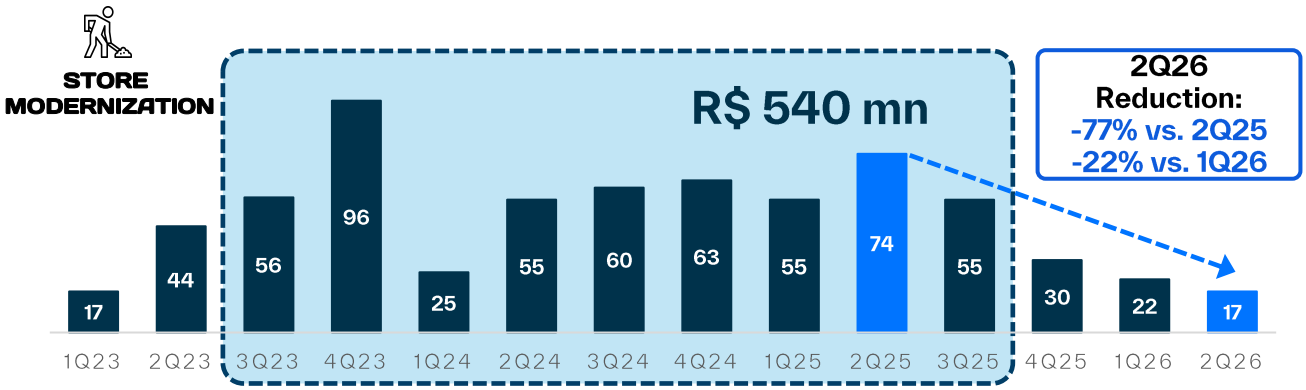


Table 14:

Investments	2Q25	2Q26	Δ YoY	1H25	1H26	Δ YoY
Expansion/Maintenance (R$ million)	63.1	19.8	-68.6%	102.2	38.1	-62.7%
Test drive vehicles (R$ million)	42.4	59.0	39.2%	81,8	104,8	28.1%
Gross Investment (R$ million)	**105.5**	**78.8**	**-25.3%**	**184.0**	**143.0**	**-22.3%**
Asset Sales (R$ million)	(31.3)	(61.5)	96.6%	(54.5)	(103.6)	90.1%
Net CAPEX (R$ million)	**74.2**	**17.3**	**-76.7%**	**129.5**	**39.4**	**-69.6%**

- Net CAPEX totaled R$ 17.3 million in 2Q26, down 77% versus 2Q25 — the lowest level in the past three years, due to the store's refurbishments cycle conclusion.
- **AUTOMOB**'s store network is now modernized and aligned with its strategic plan to maximize sales of new and used vehicles in existent stores.

5) h. WORKING CAPITAL

Table 15:

Working Capital (R$ million)	2Q25	2Q26	Δ YoY
Accounts Receivable	770	973	26.4%
(+) Average Collection Period (Days)	22	25	12.9%
Inventory	2,804	2,477	-11.7%
(+) Average Inventory Period (Days)[1]	81	68	-15.6%
Accounts Payable (Suppliers)	1,853	2,250	21.4%
(-) Average Payment Term (Days)[2]	63	69	9.2%
(=) Cash Conversion Cycle (Days)[3]	**40**	**24**	**-38.9%**

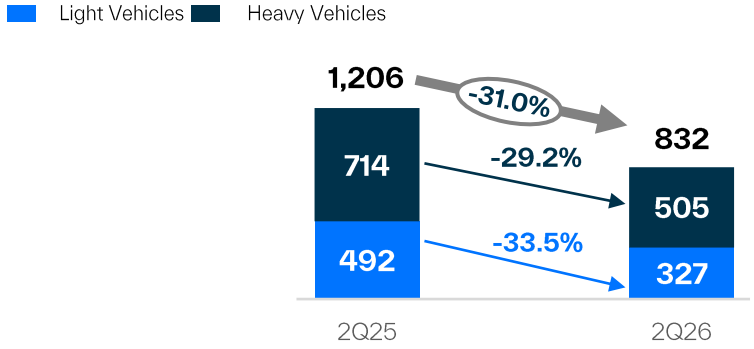
We reduced **consolidated paid inventory** by 31% in 2Q26 versus 2Q25, representing a year-over-year reduction of R$ 374 million. Significant optimization opportunities remain, and in addition to **Agriculture and Machinery**, we are also taking steps to improve inventory efficiency in Light Vehicles, particularly new vehicles, which offer further value creation opportunities in the coming periods.

(1) Excludes cut-off, vehicles and parts in transit, and impairment effects; (2) Includes Floorplan balance in accounts payable; ; (3) Excludes the sale of real estate (asset sale), as disclosed in the Material Fact dated May 25, 2026.

5) AUTOMOB - CONSOLIDATED

5) h. WORKING CAPITAL

PAID INVENTORY
(R$ million)

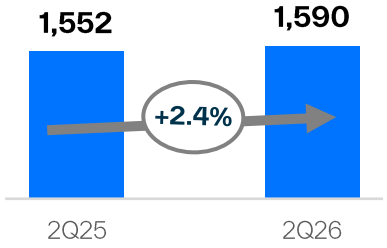


Paid Inventory:
↓ **R$ 374 mn** vs. 2Q25

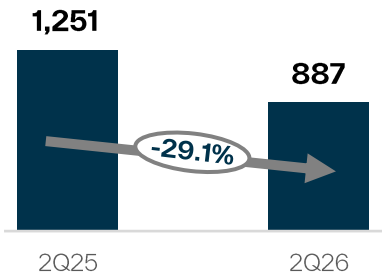
CONSOLIDATED INVENTORY
(R$ million)

Consolidated Inventory:
↓ **R$ 326 mn** vs. 2Q25

Light Vehicles



Heavy Vehicles



WORKING CAPITAL - CONSOLIDATED

Average Term (Days)	2Q25	2Q26	Δ Days Y/Y
Inventory[1]	81	68	-13
Suppliers[2]	63	69	+6
Accounts Receivable[3]	22	25	+3
Cash Conversion Cycle	40	24	-16

STRATEGIC HIGHLIGHTS

- Normalization (increase) of used vehicle inventory
- Increase in hybrid and electric vehicle inventory
- Continued reduction in agriculture and machinery paid inventory
- **Significant reduction in the cash conversion cycle**

(1) Excludes cut-off effects, vehicles and parts in transit, and impairment; (2) Includes the Floor Plan balance in accounts payable; (3) Excludes the sale of real estate (asset sale), as disclosed in the Material Fact dated May 25, 2026.

5) i. INDEBTEDNESS AND LEVERAGE

Table 16:

Indebtedness and Leverage (R$ million)	2Q25	2Q26	Δ YoY
Short term	68.7	294,9	329.2%
Long Term	2,421.4	2,196.2	-9.3%
Gross Debt	**2,490.1**	**2,491.2**	**0.0%**
Average cost of gross debt (p.a.)	17.6%	17.0%	(0.6) p.p
Average term of gross debt (years)	2.7	2.5	-0.2
Cash	**471.0**	**483.2**	**2.6%**
Net Debt	**2,019.2**	**2,007.9**	**-0.6%**
Average After-Tax Net Debt Cost (p.a.)	11.6%	11.2%	(0.4) p.p.
Adjusted EBITDA	**531.7**	**559.1**	**5.2%**
Adjusted Net Debt/EBITDA	3.8x	3.6x	-0.2x

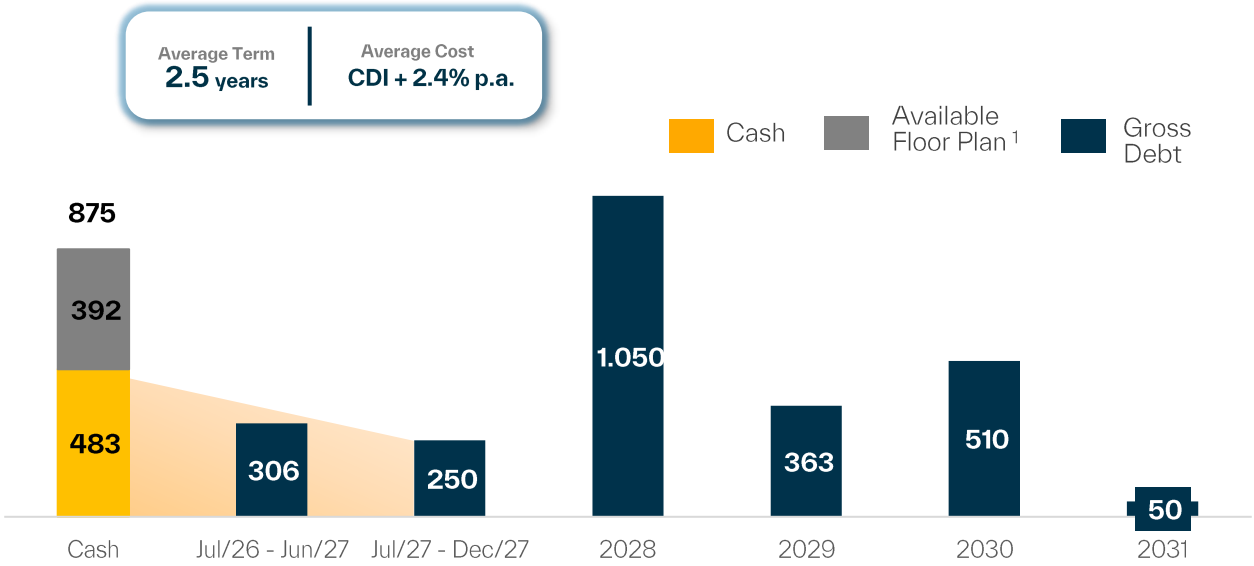
- Our main priority remains on the inventory management. This strategy delivered positive results, directly contributing to leverage control;
- **Leverage**, measured as Net Debt/Adjusted EBITDA, in line with the traditional criteria used by the SIMPAR holding company, stood at 3.6x at the end of June 2026, down from 3.8x in June 2025;
- **Leverage** would be 2.2x when excluding **paid inventory**[1] to OEMs (vehicles that will convert into cash when sold).

Covenants:

- **AUTOMOB** has no debt subject to covenants based on the above metrics.
- The Company is subject to covenants calculated based on **SIMPAR**'s consolidated financial statements. Certain agreements include provisions to maintain leverage and interest coverage ratios measured by EBITDA or Adjusted EBITDA in relation to net financial debt and net financial expenses.

(1) Paid inventory: light and heavy vehicles in inventory that have been paid for to OEMs and will be converted into cash when sold.

5) j. GROSS DEBT AMORTIZATION SCHEDULE



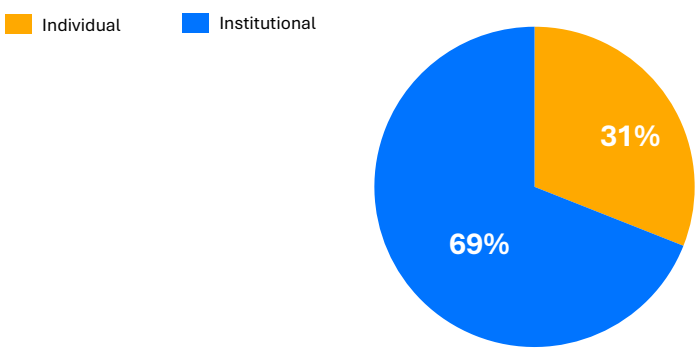
(1) Available Floor Plan: Credit line provided by OEMs with a grace period for the purchase of new vehicles;

6) CAPITAL MARKET

STOCK PERFORMANCE

As of June 30, 2026, AUTOMOB (AMOB3) shares were trading at R$12.61 per share, representing a market value of R$478 million, based on 37,886,057 shares.

Shareholding Structure



Notes: (1) Includes direct and indirect ownership interests; (2) Includes AUTOMOB minority interests.

7) STRATEGIC PILLARS

More Than Selling Vehicles: Our Goal Is to Create Value at Every Stage of the Customer Journey

	METRIC	2Q25		2Q26	2027 GUIDANCE
NEW VEHICLES	PER STORE PER MONTH	31	▲ 16.9%	36	37
USED VEHICLES	USED / NEW RATIO	0.6x	▼ 0.1x	0.5x	1.0x
F&I	GROSS REVENUE PER VEHICLE (R$)	2,703	▲ 15.3%	3,117	3,900
AFTER-SALES	GROSS MARGIN	39.6%	▲ 1.2 p.p.	40.8%	42.0%
AGRICULTURE & MACHINERY	GROSS MARGIN	9.2%	▲ 5.2 p.p.	14.4%	16.0%

Evolution in 4 out of 5 assumptions of the 2027 Guidance

- **Continue the expansion of sales per store** in **NEW** and **USED** vehicles
- **Optimize the store portfolio:** dividing points between brands, respecting the independence of each automaker
- **Expand the services' penetration (F&I and after-sales)**, increasing **loyalty** and **profitability**
- **Reduce expenses after systemic integration:** capturing of synergies kicks-off in 3Q26
- **Recover AGRICULTURE profitability:** discipline of costs and expenses and volume gain in new machines
- **Reduce the operating cash cycle:** healthier inventories and lower paid inventory — focus on **TURNOVER**
- **Extract value from new products and services**, combining **innovation** and **digitalization**

Continuously enhancing the CUSTOMER experience, combining GROWTH with a RETURN TO PROFIT

8) ESG - ENVIRONMENTAL, SOCIAL, AND GOVERNANCE PILLARS

In the second quarter of 2026, AUTOMOB continued to **advance** its ESG agenda, highlighted by the publication of its **Greenhouse Gas (GHG) Emissions Inventory**, the achievement of the **Gold Seal under the Brazilian GHG Protocol Program**, strengthened **climate management**, progress in **environmental regulatory compliance**, and the expansion of **circular economy** initiatives.

Climate Management and Greenhouse Gas (GHG) Emissions

In 2Q26, AUTOMOB published its **Greenhouse Gas (GHG) Emissions Inventory**, prepared in accordance with the **GHG Protocol** methodology and verified by an independent third party.

In recognition of the **quality, transparency, and reliability** of the information reported, the Company earned the **Gold Seal under the Brazilian GHG Protocol Program**.

During the quarter, AUTOMOB strengthened its **climate management processes** by engaging a **specialized platform** to monitor and consolidate **Scope 1, 2, and 3** emissions.

As part of its climate strategy, the Company continues to work toward its corporate target of reducing CO2e emissions **by 5% annually**.

Environmental Management Systems and Certifications

During the period, AUTOMOB continued its initiatives to strengthen **corporate environmental management**, including progress toward meeting the requirements for implementing an Environmental Management System aligned with **ISO 14001**.

Circular Economy and Waste Management

During the period, approximately **122 thousand liters** of used lubricating oil were sent for **re-refining**. This process enables the **recovery of base oil** for reintroduction into the production chain, reducing the need to extract non-renewable natural resources and **mitigating the risk** of soil and water contamination.

8) ESG - ENVIRONMENTAL, SOCIAL, AND GOVERNANCE PILLARS

Social Pillar

In the social pillar, highlights include **workforce inclusion, diversity, and positive social impact** initiatives carried out by the SIMPAR Group and the **Júlio Simões Institute**.

Regulatory, Governance, and Environmental Compliance

During 2Q26, AUTOMOB continued to make progress with its **environmental and operational documentation compliance program**. As a result, its environmental regulatory compliance rate increased to approximately 76.5%, reflecting progress in obtaining and renewing **licenses and permits**.

Materiality and ESG Strategy

During the period, AUTOMOB **continued to incorporate** the results of its **double materiality** assessment into its ESG strategy.

Message to the Market

The results for the second quarter of 2026 reinforce AUTOMOB's **commitment** to **sustainability, operational efficiency, and long-term value creation**.

Certifications and Recognitions

We demonstrate our commitment to sustainability through key certifications and memberships















AUTOMOB

Exhibits

UMA EMPRESA DO GRUPO SIMPAR

AMOB
B3 LISTED NM

9) EXHIBITS

INCOME STATEMENT

Automob Participações S.A - Consolidated Income Statement (R$ Millions)	2Q25	2Q26
Gross Revenue	**3,257.2**	**3,681.6**
(-) Deductions from Revenue	**(169.8)**	**(226.5)**
(=) Net Revenue	**3,087.3**	**3,455.1**
(-) Total Costs	**(2,636.1)**	**(2,931.6)**
(=) Gross Profit	**451.2**	**523.6**
(-) Operational Expenses	**(387.8)**	**(444.8)**
(-) Comercial and Administrative Expenses	(400.8)	(486.2)
(-) Other Operational Revenue/Expenses	13.0	41.4
(=) Operating profit/loss before financial result (EBIT)	**63.4**	**78.8**
EBIT Margin (%)	*2.1%*	*2.3%*
(+) Financial income	39.3	23.2
(-) Financial expenses	(165.0)	(167.8)
(-) Interest on Right of Use (IFRS 16)	(13.8)	(13.6)
(-) Net Financial Result	**(139.5)**	**(158.2)**
(=) Profit/loss before income tax and social contribution	**(76.0)**	**(79.5)**
(-) Income tax – Current	(5.9)	2.4
(-) Income Tax – Differed	43.3	(18.0)
(=) Total income tax and social contribution	**37.4**	**(15.6)**
(=) Profit/Loss	**(38.6)**	**(95.0)**
Total Net Margin (%)	*-1.3%*	*-2.8%*
(+) D&A	52.5	57.4
EBITDA	**115.9**	**136.1**
EBITDA Margin (%)	*3.8%*	*3.9%*

9) EXHIBITS

BALANCE SHEET

ASSETS		
Current Assets	**2Q25**	**2Q26**
Cash and Cash Equivalents	147.0	193.9
Bonds, Securities and Investments	126.7	46.4
Derivative Financial Instruments	-	-
Accounts Receivable	766.0	965.5
Inventory	2,803.8	2,476.7
Taxes Receivable	226.2	142.8
Income Tax and Social Contribution Receivable	280.4	343.1
Prepaid Expenses	52.9	70.2
Advances to Third Parties	277.8	301.7
Other Assets	154.4	117.4
Total Current Assets	**4,835.2**	**4,657.7**
Non-Current Assets	**2Q25**	**2Q26**
Bonds, Securities and Investments	197.3	242.9
Derivative Financial Instruments	-	-
Accounts Receivable	3.6	7.0
Taxes Receivable	131.8	175.6
Fund for Dealership Capitalization	145.1	117.8
Deferred Income Tax and Social Contribution	344.2	332.2
Indemnity Assets	74.6	65.7
Court Deposits	38.4	46.3
Other Assets	98.3	217.5
Total Noncurrent Receivables	**1,033.2**	**1,205.1**
Investment	-	20.0
Gross Fixed Assets	**2,076.3**	**2,128.9**
Vehicles	196.0	204.8
Machinery and Equipment	109.1	117.2
Company-Owned Stores	313.2	271.6
Others	204.0	178.2
Leasehold Improvements – Third-Party Properties	476.4	589.7
Lease liabilities (IFRS 16)	777.6	767.4
Depreciation/Amortization	**(612.5)**	**(769.6)**
Vehicles	(40.3)	(48.2)
Machinery and Equipment	(56.8)	(57.4)
Company-Owned Stores	(32.5)	(38.8)
Others	(72.6)	(85.7)
Amortization of Leasehold Improvements – Third-Party Properties	(120.4)	(160.2)
Amortization of lease liabilities (IFRS 16)	(289.9)	(379.4)
Net Fixed Assets	**1,463.8**	**1,359.3**
Intangible Assets	**1,439.8**	**1,439.9**
Goodwill	262.5	262.5
Distribution Agreement	880.0	879.0
Brands	152.0	152.0
Software	24.4	25.5
Business Goodwill	102.0	102.0
Others	18.9	18.9
Amortization	**(142.0)**	**(171.4)**
Goodwill	-	-
Distribution Agreement	(95.7)	(120.2)
Brands	-	-
Software	(20.8)	(25.4)
Business Goodwill	(25.5)	(25.8)
Others	-	-
Net Intangible Assets	**1,297.9**	**1,268.5**
Total Non-Current Assets	**3,794.9**	**3,852.9**
Total Assets	**8,630.1**	**8,510.6**

9) EXHIBITS

BALANCE SHEET

LIABILITIES		
Current Liabilities	**2Q25**	**2Q26**
Suppliers	976.1	808.6
Floor Plan	876.9	1,441.2
Loans and financing	51.8	85.5
Debentures	16.9	209.5
Right-of-use Leases	71.6	128.0
Derivative Financial Instruments	-	-
Salaries and Charges Payable	165.6	216.8
Income Tax and Social Contribution Payable	11.4	57.1
Taxes Payable	132.2	181.3
Dividends Payable	31.0	30.3
Prepayment from Customers	511.7	445.1
Company Acquisitions Payable	14.2	10.4
Other Accounts Payable	104.9	120.6
Total Current Liabilities	**2,964.2**	**3,734.3**

Non-current liabilities	**2Q25**	**2Q26**
Loans and financing	1,406.6	1,376.2
Debentures	1,014.8	820.0
Right-of-use Leases	466.3	321.2
Taxes Payable	1.8	2.7
Provisions for Litigation and Administrative Claims	113.0	90.8
Related Parties	0.9	-
Company Acquisitions Payable	389.3	296.9
Deferred Income Tax and Social Contribution	1.1	1.4
Other Accounts Payable	31.1	-
Total Non-current Liabilities	**3,424.9**	**2,909.1**

Total Liabilities	**6,389.1**	**6,643.5**

Shareholders' Equity		
Shareholders' Equity	**2Q25**	**2Q26**
Shareholders' Equity	2,513.8	2,513.8
Advance for future capital increase	-	-
Capital Reserve	-	-
Other Comprehensive Profit & Loss	-	-
Equity Valuation Adjustment	(422.9)	(422.9)
Accumulated Losses	213.6	(72.0)
Net Income (Loss) for the Period	(63.7)	(151.8)
Total Net Equity	**2,241.0**	**1,867.2**
Total Liabilities and Net Equity	**8,630.1**	**8,510.6**

Indebtedness		
Gross Debt	**2Q25**	**2Q26**
Short term	**68.7**	**294.9**
Borrowings CP	51.8	85.5
Debentures CP	16.9	209.5
Derivative Financial Instruments – Current Assets	-	-
Long Term	**2,421.4**	**2,196.2**
Borrowings LP	1,406.6	1,376.2
Debentures LP	1,014.8	820.0
Derivative Financial Instruments – Non-Current Assets	-	-
Total gross debt	**2,490.1**	**2,491.2**

Liquidity	**2Q25**	**2Q26**
Cash and cash equivalents	147.0	193.9
Securities – Current Assets	126.7	46.4
Securities – Non-Current Assets	197.3	242.9
Total Liquidity	**471.0**	**483.2**

Net Debt	**2,019.2**	**2,007.9**

9) EXHIBITS

SCF

	Consolidated	
	06/30/2026	06/30/2025
Cash Flow from Operational Activities		
Profit before income tax and social contribution	(134.4)	(106.7)
Adjustments for:	-	-
Depreciation and Amortization	112.6	106.8
Provision (Reversal) For Legal and Administrative Claims	(3.7)	1.7
Provision for Expected Losses (Impairment) of Accounts Receivable	(0.7)	8.3
Estimated Losses (Impairment) on Non-Financial Assets – Inventories	(20.9)	(2.9)
Estimated Losses (Impairment) on Non-Financial Assets – Fixed Assets	-	-
Net Result from the Sale and Write-Off of Fixed Assets	8.8	8.8
Write-off of Other Fixed Assets	-	-
Provision for Inventory Losses	1.4	(0.7)
Extemporaneous Tax Credits	(2.1)	(7.4)
Result on Derivative Operations	-	45.3
Interest and Monetary Variations on Loans, Financing, Leases and Debentures	251.2	197.0
Floorplan Interest	34.5	8.4
	246.8	**258.7**
Accounts Receivable	(217.4)	(20.9)
Inventory	146.1	161.3
Suppliers and Floorplan *	80.1	68.5
Labor and Tax Liabilities, Tax Payables and Receivables	116.9	0.7
Other Current and Non-Current Assets and Liabilities	(95.9)	7.0
	29.8	**216.6**
Income and Social Contribution Taxes Paid and Withheld	36.8	(32.6)
Interest Paid on Loans, Financing, Leases and Debentures	(216.6)	(201.9)
Floorplan Interest Paid	(34.5)	(8.4)
Redemption (investments) in Securities and Financial Investments	(52.2)	538.4
Net Cash Used in Operating Activities	**10.1**	**770.7**
Cash Flow from Investment Activities		
	-	**-**
Capital Contribution to Subsidiaries	-	-
Corporate reorganization of a subsidiary, net of cash at the consolidated level	-	-
Acquisition of Subsidiaries, Net of Cash	-	-
Corporate reorganization of a subsidiary, net of cash at the consolidated level	-	-
Additions to Fixed Assets	-	-
Corporate Reorganization	-	-
Additions to Fixed Assets	(140.9)	(210.3)
Additions to Intangible Assets	(1.2)	-
Dividends and interest on equity	-	-
Advance for future capital increase	-	-
Investments in Securities and Financial Investments	-	-
Net Cash Used in Investment Activities	**(142.1)**	**(210.3)**
Cash Flow from Financing Activities	**-**	**-**
Receipt (Payment) of Derivative Transactions	-	37.7
Payment for Business Acquisition	-	-
Proceeds from Loans, Financing and Debentures	40.0	7.7
Proceeds from Floorplan Financing	497.8	126.8
Amortization of Loans, Financing, Leases and Debentures	(102.7)	(402.9)
Amortization of Floorplan	(255.3)	(126.8)
Dividends Paid	-	(6.2)
Net Cash Generated by Financing Activities	**61.0**	**(492.2)**
Net (decrease) increase in cash and cash equivalents	**(70.9)**	**68.2**
Cash and Cash Equivalents		
At the beginning of the fiscal year	264.8	78.7
At the end of the period	193.9	147.0
Net (decrease) increase in cash and cash equivalents	**(70.9)**	**68.2**
Changes in Assets and Liabilities with No Cash Impact	-	-
Additions to Right-of-Use Lease Assets	38.0	84.3

9) EXHIBITS

ADJUSTMENTS/RECONCILIATIONS

RECONCILIATIONS (R$ million)	2Q25	2Q26	YTD 2025	YTD 2026
EBIT	**63.4**	**78.8**	**154.4**	**160.2**
Impairment: Taxes and Court Deposits:	-	-	-	-
Impairment: Inventory	(5.6)	-	(5.6)	-
Impairment: Accounts Receivable	-	-	-	-
Administrative Expenses	-	1.6	(4.8)	8.2
Non-Recurring Climate Events	-	-	-	-
Adjustment of Accounting Provisions	-	-	-	-
PPA Amortization	8.3	9.2	13.3	17.0
IFRS 16 Depreciation (Initial Adoption)	-	-	-	-
Bargain purchase	-	-	-	-
Adjusted EBIT	**66.2**	**89.6**	**157.3**	**185.5**

EBITDA Reconciliation (R$ million)	2Q25	2Q26	YTD 2025	YTD 2026
Net Income	**(38.6)**	**(95.0)**	**(63.7)**	**(151.8)**
(+) Income Tax and Social Contribution	(37.4)	15.6	(43.1)	17.3
(+) Net Financial Result	139.5	158.2	261.2	294.7
(+) Depreciation and Amortization	52.5	57.4	106.8	112.6
EBITDA	**115.9**	**136.1**	**261.2**	**272.9**
Impairment: Taxes and Court Deposits:	-	-	-	-
Tax Credits – Non-Recurring	-	-	-	-
Impairment: Inventory	(5.6)	-	(5.6)	-
Impairment: Accounts Receivable	-	-	-	-
Administrative Expenses	-	1.6	(4.8)	8.2
Non-recurring Climate Events	-	-	-	-
Adjustment of Accounting Provisions	-	-	-	-
Bargain purchase	-	-	-	-
Adjusted EBITDA	**110.3**	**137.8**	**250.8**	**281.1**

Net Income Reconciliation (R$ millions)	2Q25	2Q26	YTD 2025	YTD 2026
Accounting Net Income	**(38.6)**	**(95.0)**	**(63.7)**	**(151.8)**
Impairment: Taxes and Court Deposits:	-	-	-	-
Tax Credits – Non-Recurring	-	-	-	-
Impairment: Inventory	(3.7)	-	(3.7)	-
Impairment: Accounts Receivable	-	-	-	-
Adjustment of Accounting Provisions	-	-	-	-
Administrative Expenses	-	1.5	(4.1)	5.8
Non-recurring Climate Events	-	-	-	-
Financial Results	-	-	-	-
PPA Amortization	5.5	6.0	10.5	11.2
IFRS 16 Depreciation (Initial Adoption)	-	-	-	-
Bargain purchase	-	-	-	-
Adjusted Net Income	**(36.8)**	**(87.5)**	**(61.0)**	**(134.7)**

10) GLOSSARY

Operating Segments: The businesses of AUTOMOB PARTICIPAÇÕES Group are divided into two operating segments, whose activities basically consist of:

- **Light Vehicles:** sale of new and used vehicles (passenger cars, commercial vehicles, and motorcycles), parts, accessories, mechanical, bodywork, and painting services, armored vehicle services, sale of electric vehicles, and intermediation in the sale of financing and insurance.
- **Heavy Vehicles:** sale of trucks, machinery and equipment, resale of used trucks, machinery and equipment, parts, machinery and accessories, mechanical services, bodywork and painting;

F&I: The F&I sector offers different financing options to facilitate vehicle acquisition, providing personalized alternatives according to each client's profile and needs:

- **Insurance:** automotive insurance options covering theft, accidents, and other unforeseen events, as well as tire and mirror insurance, among others.
- **Extended Warranty:** an additional product offering that extends the original vehicle coverage after the factory warranty expires.
- **Add-on Products:** in addition to financial services, F&I also sells add-on products such as vehicle detailing and armoring.

After-Sales: includes all products sold and services provided after the sale of the vehicle (services, parts, customer service, warranties), including:

- **Service and Repair Shop:** The dealership repair shop is responsible for performing scheduled and corrective maintenance to ensure the vehicle's performance and safety over time.
- **Parts and Accessories:** parts and accessories that meet the needs for component replacement and vehicle customization, always using original parts that maintain the product's quality and authenticity.

Stores:

- Light Vehicles: 130 stores in 5 states
    - São Paulo: 92
    - Maranhão: 25
    - Paraná: 10
    - Santa Catarina: 2
    - Paraíba: 1
- Heavy Vehicles: 60 stores in 9 states
    - Trucks and Buses: 19 stores in 6 states
        - Transrio: 14 stores
        - Tietê: 3 stores
        - Mundo do Caminhão Used Trucks: 2 stores
    - Agriculture and Machinery: 41 stores in 5 states
        - Fendt and Valtra: 34 stores
        - Komatsu: 7 stores

DISCLAIMER

This report presents the combined financial and operating results of AUTOMOB Participações S.A. (“AUTOMOB”).

Some of the statements and considerations contained herein comprise additional unaudited or unreviewed information and are based on the current assumptions and views of the Company's management that may cause actual results, performance and future events to vary materially. Words such as “anticipate,” “believe,” “estimate,” “expect,” “plan,” “goal,” and other similar expressions, when referring to AUTOMOB, are intended to identify forward-looking statements.

Actual results, performance, and events may differ materially from those expressed or implied in these statements due to various factors, including general and economic conditions in Brazil and other countries, interest rates, inflation, and exchange rate levels, changes in laws and regulations, and general competitive factors (globally, regionally, or nationally).

Accordingly, the Company’s management assumes no responsibility for the conformity or accuracy of the additional unaudited or unreviewed information discussed in this report, which should be independently reviewed and interpreted by shareholders and market agents, who are expected to conduct their own analyses and draw their own conclusions regarding the results disclosed herein.

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