

MULTIPLAN EMPREENDIMENTOS IMOBILIÁRIOS S.A.

CNPJ/MF No. 07.816.890/0001-53

NIRE 33.3.0027840-1

Publicly traded Company

**Minutes of the Board of Directors' Meeting
held on September 23, 2025**

1. Date, time and place: On the September 23, 2025, at 4:00 PM, in the head office of Multiplan Empreendimentos Imobiliários S.A. ("Company"), at Av. das Américas No. 4.200, Block 2, suite 501, Barra da Tijuca, City and State of Rio de Janeiro.

2. Call notice and attendance: The call notice was waived due to the attendance of all the Board of Directors' members, under the terms of the Company's Bylaws.

3. Presiding Board: Chairman: Mr. José Isaac Peres; Secretary: Mr. João Paulo Nogueira Barros.

4. Agenda: Decide on the declaration of interest on shareholders' equity in the gross amount of R\$ 120,000,000.00 (one hundred and twenty million reais).

5. Resolutions: The members of the Board of Directors decided, unanimously and without reservations, the following:

5.1. To approve the declaration of interest on shareholders' equity, regarding the period from January to September 2025, in the gross amount of R\$ 120,000,000.00 (one hundred and twenty million reais), which corresponds to R\$ 0.24559842645 per share.

5.1.1. Except for shareholders that are not subject to tax under the terms of the applicable legislation, the payment of interest on shareholders' equity will be made net of the withholding income tax of 15% (fifteen percent), which shall result in an interest of R\$ 0.20875866248 per share.

5.1.2. Shareholders registered in the Company's records on September 26, 2025, will be entitled to receive the interest on shareholders' equity. The Company's shares will be traded "ex interest" as of September 29, 2025, and the payment of interest on shareholders' equity to shareholders will be made by September 30, 2026.

5.1.3. Regardless of any dividends that may be declared by the Annual General Shareholders' Meeting to be held until April 30, 2026, interest on shareholders' equity shall be considered as part of the amount of the minimum mandatory dividend regarding

the fiscal year that ends on December 31, 2025, for its net value, i.e., deducted of income tax, in the terms of article 9, paragraph 7 of Law No. 9,249/95 and in accordance with article 2 of Resolution No. 143/2022 of the Brazilian Securities Exchange Commission (Comissão de Valores Mobiliários – CVM), as well as pursuant to the Company's Bylaws.

5.1.4. The total amount of interest on shareholders' equity mentioned in the resolution above complies with the requirements set forth in paragraph 1 of Article 9 of Law No. 9,249/95, and is also within the Company's available limit for interest on equity for the period from January to September 2025, considering the amount of R\$230 million already declared in the first two quarters of 2025, as per the calculation memorandum presented by the Company's Management to the Board.

5.2. To authorize the Company's Executive Officers to practice all necessary acts to implement the resolution approved.

6. Closing, Drawing Up, and Approval of the Minutes: As there was nothing further to be discussed, these minutes were approved pursuant to Article 20 of the Company's Bylaws and duly signed electronically by the members of the Board of Directors, provided that the board members José Paulo Ferraz do Amaral, Gustavo Henrique de Barroso Franco, Antonio Paulo Carvalho Pierotti and Leonardo Porciúncula Gomes Pereira sent their votes in writing. Signatures: José Isaac Peres, Eduardo Kaminitz Peres and Ana Paula Kaminitz Peres.

This is a copy of the minutes drawn up in the proper book.

Rio de Janeiro, September 23, 2025.

João Paulo Nogueira Barros
Secretary