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Strategic Pillars



Full Service Strategy

Multiplan plans, develops and manages its projects for lease.



Long-Term View

Expansions and intensive mix management focused on the consumer strengthen the assets over the long term.



Long-Term View

Multiplan prioritizes the development of its own projects, creating true shopping center industry icons.



Mixed-use

The development of real estate projects linked to shopping centers creates synergies and benefits for the entire complex.



Brazil's Leading Shopping Center Portfolio

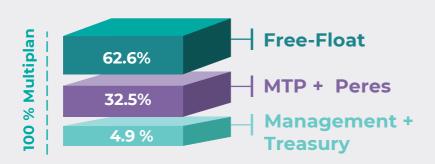
The Company has a portfolio of shopping centers notable for their strong and consolidated tenant mix.



Experienced Management

Experienced team in overcoming crises, aligned with the company's long-term strategy.

Corporate Structure¹



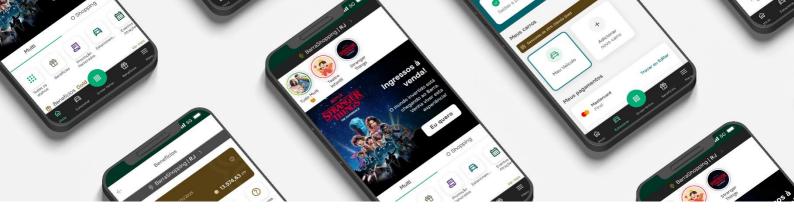
Total shares: 513,163,701

Total shares in the free float: 321,112,351

• MTP + Peres: Multiplan Planejamento, Participações e Administração S.A. and Peres family

IPO in 2007

Level 2 of corporate governance on the B3 Stock Exchange



Digital innovation: Multi, the superapp

- Online parking payment
- Shopping discount coupons

Access to events

Loyalty program

- Restaurant reservation
- Shopping through WhatsApp

Centralized and strengthened experience

+44% in sales captured by the **program** (9M25 vs. 9M24)

9.2 million accumulated downloads1

+42% in customers redeeming benefits in 9M25 vs. 9M24

Platinum members: purchase frequency 4x higher and an average ticket 20x greater vs. Green members in 3Q25





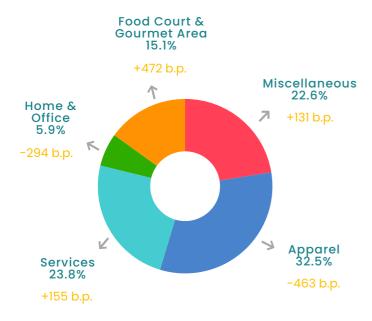






Financial and Performance Indicators

GLA distribution by segment



GLA variation 3Q25 vs. 3Q15 in b.p.

In the last 10 years, the Food & Gourmet area, Miscellaneous and Services segments have risen their participation in the company's total GLA. These changes are in line with the demand for convenience and experience that Multiplan's malls seek to meet.



Total sales











Ongoing projects

Renovations: modern architecture



NYCC renovation - Rio de Janeiro, RJ

Renovations improving asset performance

R\$170.0 million¹ invested in Sep-25 (LTM), to modernize 19 of the Company's 20 shopping malls



19 malls renovated in Sep-25 (LTM)

Golden Lake



Construction site, Golden Lake phase 1 (Lake Victoria) - Oct-25

Illustration - Lake Eyre towers

Phase 1: Construction continues at full steam

4 towers 94 units 34,000 sq.m R\$600 million PSV²

Sales: 76.6% of units sold³ equivalent to R\$427.4 M of PSV²

Revenue accrued until Sep-25: R\$405.9 M



Launch: Oct-21 Delivery: 4Q25

Phase 2: nearly 2/3 of the PSV² sold and construction already underway

2 towers 127 units 19,600 sq.m

R\$350 million PSV²

Sales: 66.1% of units sold³ equivalent to R\$240.5 M of PSV²

Revenue accrued until Sep-25: R\$61.0 M



Launch⁴: Sep-24

Start of construction: May-25

Delivery: Mar-28

¹ Excludes interest accrual, according to CPC 27.

² PSV stands for Potential Sales Value. Does not include interest.

³ Sales accounted for until October 16, 2025.

Sales accounted for until October 16, 2025.
According to the Notice to the Market (link).



Expansion projects

2 already inaugurated and 5 underway





DiamondMallGLA: 5,116 sq.m | Opened in 11/06/2024



ParkShoppingBarigüi GLA: 14,314 sq.m | Opened in 11/18/2024

Approximately 157,000 sq.m in potential expansions

Ongoing expansion in 5 malls to add 31,000 sq.m of GLA





Parque Shopping Maceió GLA: 5,506 sq.m | Opening: Nov-2025





MorumbiShoppingGLA: 13,141 sq.m | Opening: 1H26





BH Shopping GLA: 1,962 sq.m | Opening: 1H26





ParkShoppingGLA: 8,615 sq.m | Opening: 2H26





BarraShoppingGLA: 2,000 sq.m | Opening: 2H26