

ri.multiplan.com.br/en

in total GLA



Strategic Pillars



Full Service Strategy

Multiplan plans, develops and manages its projects for lease.



Long-Term View

Expansions and intensive mix management focused on the consumer strengthen the assets over the long term.



Long-Term View

Multiplan prioritizes the development of its own projects, creating true shopping center industry icons.



Mixed-use

The development of real estate projects linked to shopping centers creates synergies and benefits for the entire complex.



Brazil's Leading Shopping Center Portfolio

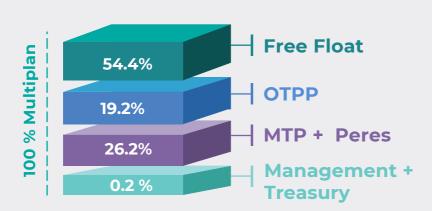
The Company has a portfolio of shopping centers notable for their strong and consolidated tenant mix.



Experienced Management

Experienced team in overcoming crises, aligned with the company's long-term strategy.

Corporate Structure¹

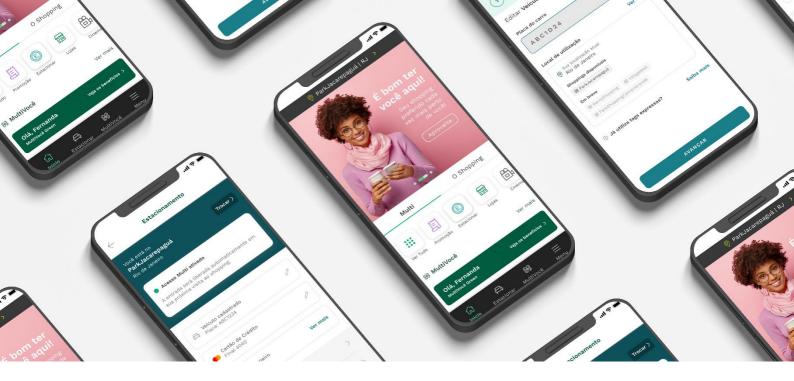


Total shares outstanding: 578,163,701

- OTPP: Ontario Teachers Pension Plan
- MTP+Peres: Multiplan Planejamento, Participações e Administração S.A. and Peres family

IPO in 2007

Level 2 of corporate governance on the B3 Stock Exchange



Digital strategy: Multi, the superapp

- Online parking payment
- Access to events
- Restaurant reservation

- Shopping discount coupons
- Loyalty program
- Shopping through Whatsapp

over 7 million

cumulative downloads¹

+55%² unique users

in 3Q24 vs. 3Q23

Rating 4.9 out of 5

at the app stores reinforces costumer satisfaction¹

App with the highest number of downloads

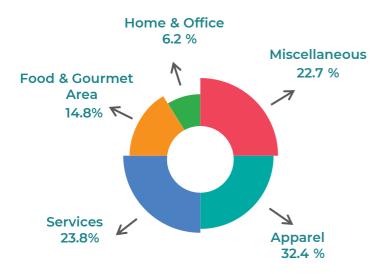
in the Brazilian mall industry³

¹As of 09/30/2024 ² Compared to the previous year ³Source: AppStore and Google Play estimates on 09/30/2024



Financial and Performance Indicators

GLA distribution by segment

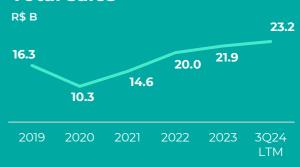


In the last 10 years, the Food & Gourmet area, Miscellaneous and Services segments have risen their participation in the company's total GLA. These changes are in line with the demand for convenience and experience that Multiplan's malls seek to meet.



ParkJacarepaguá's ice skating rink

Total sales



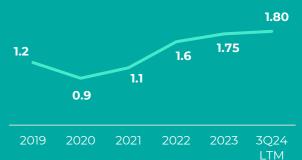
EBITDA

R\$B



NOI (Net Operating Income)

R\$B



FFO (Funds from operations)





Ongoing projects

Renovations: modern architecture



NYCC renovation - Rio de Janeiro, RJ

Renovations improving asset performance

MorumbiShopping, BarraShopping, DiamondMall, Pátio Savassi and other malls.



13 malls being renovated in 3Q24

Golden Lake



Construction site, Golden Lake phase 1 (Lake Victoria)- Oct-24

Phase 1: Construction continues at full steam

4 towers 34,000 sq.m

R\$560 million PSV² 94 units

3Q24 revenue: R\$42 M

Revenue accrued until Sep-24: R\$238 M

Sales: 66.0% of units sold¹ equivalent to R\$353 M of PSV² **3Q24** gross margin: **31.6**%³



Launch: Oct-21



Illustration - Lake Eyre towers

Phase 2: Launching of Lake Eyre

2 towers 19,600 sq.m 127 units of private area

PSV²: R\$350 M **Capex: R\$250 M**



Launch⁴: Sep-24 Construction start: Jun-25 Delivery: Mar-28



Expansion projects

7 confirmed expansions, 70,000 sq.m of GLA¹



DiamondMallGLA: 5,116 sq.m | Opened in 11/06/2024





MorumbiShopping GLA: 13,141 sq.m | Opening: 1H26



ParkShoppingBarigui GLA: 14,314 sq.m | Opening: 11/18/2024

Approximately 200,000 sq.m in potential expansions





ParqueShopping Maceió GLA: 5,506 sq.m | Opening: 2025





ParkShopping GLA: 8,615 sq.m | Opening: 1H26



Jundiaí Shopping GLA: 7,850 sq.m | Opening: 1H27





ParkShoppingSãoCaetano GLA: 12,746 sq.m | Opening: 2H27

Refers to 67,288 sq.m of expansions, including 8,122 sq.m of area adjustments, which will result in an addition of 59,167 sq.m of GLA. The expansion of MorumbiShopping will add 7,377 sq.m of GLA, in addition to 5,764 sq.m of area adjustments. The expansion of DiamondMall will add 3,181 sq.m of GLA, in addition to 1,935 sq.m of area adjustments. The expansion of ParkShoppingBarigüi will add 13,892 sq.m of GLA, in addition to 423 sq.m of area adjustments.