

ri.multiplan.com.br/en

in total GLA1



Strategic Pillars



Full Service Strategy

Multiplan plans, develops and manages its projects for lease.



Long-Term View

Expansions and intensive mix management focused on the consumer strengthen the assets over the long term.



Long-Term View

Multiplan prioritizes the development of its own projects, creating true shopping center industry icons.



Mixed-use

The development of real estate projects linked to shopping centers creates synergies and benefits for the entire complex.



Brazil's Leading Shopping Center Portfolio

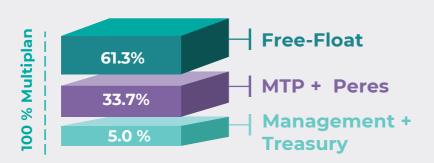
The Company has a portfolio of shopping centers notable for their strong and consolidated tenant mix.



Experienced Management

Experienced team in overcoming crises, aligned with the company's long-term strategy.

Corporate Structure¹



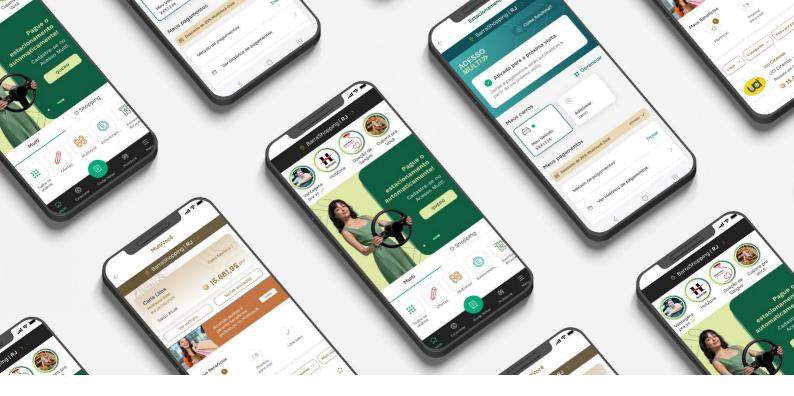
Total shares: 513,163,701

Total shares in the free float: 314,557,394

• MTP+Peres: Multiplan Planejamento, Participações e Administração S.A. and Peres family

IPO in 2007

Level 2 of corporate governance on the B3 Stock Exchange



Digital strategy: Multi, the superapp

- Online parking payment
 - Access to events
- Restaurant reservation

- Shopping discount coupons
- Loyalty program
- Shopping through WhatsApp

>8.5 million

cumulative downloads¹

Increase of >30% unique users

in 2024 vs. 2023

8th place²

in the "Shopping" category in the app store

App with the highest number of downloads

in the Brazilian mall industry³

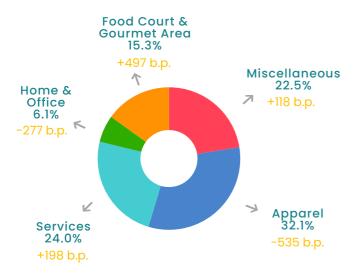
 $^{^{1}}$ As of 03/31/2025. 2 Position registered on 12/23/2024, at 09:06, on the App StoreTM.

³ Source: AppStore and Google Play estimates on 03/31/2025.



Financial and Performance Indicators

GLA distribution by segment



GLA variation Mar-25 vs. Mar-15

In the last 10 years, the Food & Gourmet area, Miscellaneous and Services segments have risen their participation in the company's total GLA. These changes are in line with the demand for convenience and experience that Multiplan's malls seek to meet.



Total sales



Mar-19 Mar-20 Mar-21 Mar-22 Mar-23 Mar-24 Mar-25 (LTM) (LTM) (LTM) (LTM) (LTM) (LTM) (LTM)

EBITDA R\$ B



Mar-19 Mar-20 Mar-21 Mar-22 Mar-23 Mar-24 Mar-25 (LTM) (LTM) (LTM) (LTM) (LTM) (LTM) (LTM) (LTM)

NOI (Net Operating Income) R\$ B



 Mar-19
 Mar-20
 Mar-21
 Mar-22
 Mar-23
 Mar-24
 Mar-25

 (LTM)
 (LTM)
 (LTM)
 (LTM)
 (LTM)
 (LTM)
 (LTM)

FFO (Funds from operations) R\$ B



Mar-19 Mar-20 Mar-21 Mar-22 Mar-23 Mar-24 Mar-25 (LTM) (LTM) (LTM) (LTM) (LTM) (LTM) (LTM) (LTM)



Ongoing projects

Renovations: modern architecture



NYCC renovation - Rio de Janeiro, RJ

Renovations improving asset performance

R\$335.0 million invested in Mar-25 (LTM), to modernize 19 of the Company's 20 shopping malls



19 malls renovated in Mar-25 (LTM)

Golden Lake



Construction site, Golden Lake phase 1 (Lake Victoria) - Apr-25

Phase 1: Construction continues at full steam

4 towers 34,000 sq.m

94 units R\$560 million PSV²

Sales: 68.1% of units sold¹ equivalent to R\$376.4 M of PSV²

Revenue accrued until Mar-25: R\$290.9 M Accrued gross margin until

Mar-25: 25.8%³



Launch: Oct-21

Illustration - Lake Eyre towers

Phase 2: Launching of Lake Eyre

2 towers 19,600 sq.m 127 units of private area

PSV²: R\$350 M Capex: R\$250 M

Sales⁴: 64 units



Launch⁵: Sep-24 Construction start: Jun-25 Delivery: Mar-28

¹Sales accounted for until March 31, 2025. ²PSV stands for Potential Sales Value. Does not include monetary adjustments. ³Gross margin considers the gross profit (revenues – costs), divided by revenue. ⁴Sales accounted for until April 24, 2025. ⁵In accordance to the Notice to the Market (<u>link</u>).



Expansion projects

7 projects announced, with 2 already inaugurated and 3 underway





DiamondMallGLA: 5,116 sq.m | Opened in 11/06/2024



ParkShoppingBarigüi GLA: 14,314 sq.m | Opened in 11/18/2024

Approximately 180,000 sq.m in potential expansions





MorumbiShopping GLA: 13,141 sq.m | Opening: 1H26





Jundiaí Shopping GLA: 7,850 sq.m | Opening: 1H27





ParqueShopping Maceió GLA: 5,506 sq.m | Opening: 2025





ParkShoppingGLA: 8,615 sq.m | Opening: 2H26





ParkShoppingSãoCaetano GLA: 12,746 sq.m | Opening: 2H27