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Strategic Pillars



Full Service Strategy

Multiplan plans, develops and manages its projects for lease.



Long-Term View

Expansions and intensive mix management focused on the consumer strengthen the assets over the long term.



Long-Term View

Multiplan prioritizes the development of its own projects, creating true shopping center industry icons.



Mixed-use

The development of real estate projects linked to shopping centers creates synergies and benefits for the entire complex.



Brazil's Leading Shopping Center Portfolio

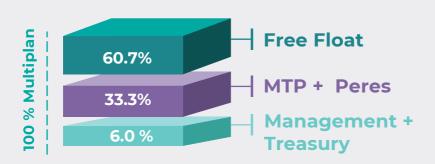
The Company has a portfolio of shopping centers notable for their strong and consolidated tenant mix.



Experienced Management

Experienced team in overcoming crises, aligned with the company's long-term strategy.

Corporate Structure¹



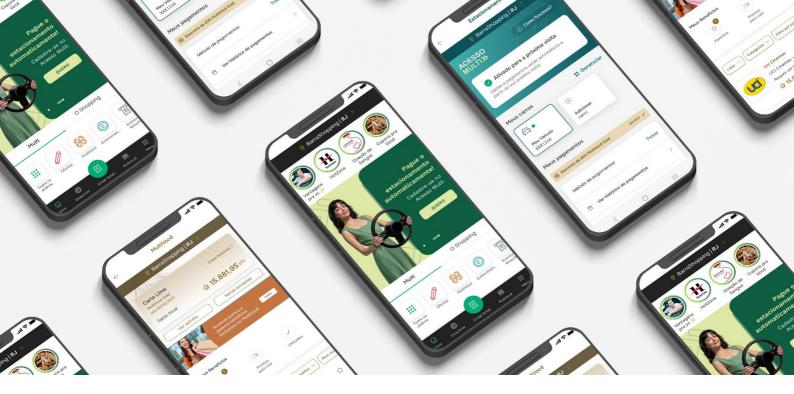
Total shares: 519,163,701

Total shares in the free float: 315,179,462

• MTP+Peres: Multiplan Planejamento, Participações e Administração S.A. and Peres family

IPO in 2007

Level 2 of corporate governance on the B3 Stock Exchange



Digital strategy: Multi, the superapp

- Online parking payment
- Access to events
- Restaurant reservation

- Shopping discount coupons
- Loyalty program
- Shopping through Whatsapp

over 8 million

cumulative downloads¹

+30%² unique users

in 2024 vs. 2023

Rating 4.9 out of 5

at the app stores reinforces costumer satisfaction¹

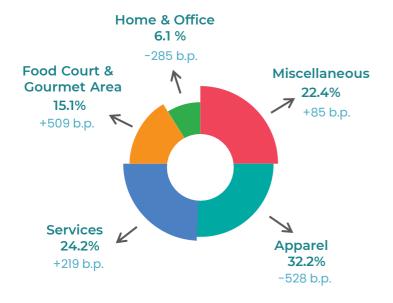
App with the highest number of downloads

in the Brazilian mall industry³



Financial and Performance Indicators

GLA distribution by segment



■ GLA variation Dec-24 vs. Dec-14

In the last 10 years, the Food & Gourmet area, Miscellaneous and Services segments have risen their participation in the company's total GLA. These changes are in line with the demand for convenience and experience that Multiplan's malls seek to meet.



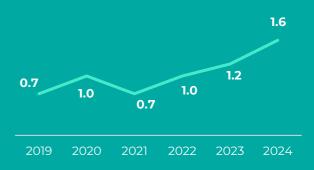
Total sales













Ongoing projects

Renovations: modern architecture



NYCC renovation - Rio de Janeiro, RJ

Renovations improving asset performance

R\$346.6 million invested in 2024, to modernize 19 of the Company's 20 shopping malls



19 malls renovated in 2024

Golden Lake



Construction site, Golden Lake phase 1 (Lake Victoria) - Jan-25

Phase 1: Construction continues at full steam

4 towers 34,000 sq.m

94 units R\$560 million PSV²

2024 revenue: R\$132.6 M

Revenue accrued until Dec-24: R\$272.2 M

Sales: 69.1% of units sold¹ equivalent to R\$369 M of PSV² 2024 gross margin: 26.0%³



Launch: Oct-21

Phase 2: Launching of Lake Eyre

2 towers 19, 127 units of

19,600 sq.m of private area

PSV²: R\$350 M Capex: R\$250 M

Sales⁴: 54 units



Launch⁵: Sep-24 Construction start: Jun-25 Delivery: Mar-28

Illustration - Lake Eyre towers

¹Sales accounted for until December 31, 2024. ²PSV stands for Potential Sales Value.

³Gross margin considers the gross profit (revenues – costs), divided by revenue in 2024. ⁴ Sales accounted for until February 5, 2024 ⁵ In accordance to the Notice to the Market (<u>link</u>).



Expansion projects

7 confirmed expansions, 70,000 sq.m of GLA¹





DiamondMallGLA: 5,116 sq.m | Opened in 11/06/2024





MorumbiShopping GLA: 13,141 sq.m | Opening: 1H26





ParkShoppingBarigüi GLA: 14,314 sq.m | Opened in 11/18/2024

Approximately 200,000 sq.m in potential expansions





ParqueShopping Maceió GLA: 5,506 sq.m | Opening: 2025





ParkShopping GLA: 8,615 sq.m | Opening: 1H26





Jundiaí Shopping GLA: 7,850 sq.m | Opening: 1H27





ParkShoppingSãoCaetano GLA: 12,746 sq.m | Opening: 2H27

The information is preliminary and based on data available to date, subject to risks and uncertainties that may lead to actual results differing from those predicted. The Company is not obliged to disclose updates or revisions to this information, which may be changed without prior notice. For more information about the risks of executing the company's growth strategy, carefully read the Reference Form available on the IR website, especially the "Risk Factors" section.

Refers to 67,288 sq.m of expansions, including 8,122 sq.m of area adjustments, which will result in an addition of 59,167 sq.m of GLA. The expansion of MorumbiShopping will add 7,377 sq.m of GLA, in addition to 5,764 sq.m of area adjustments. The expansion of DiamondMall will add 3,181 sq.m of GLA, in addition to 1,935 sq.m of area adjustments. The expansion of ParkShoppingBarigüi will add 13,892 sq.m of GLA, in addition to 423 sq.m of area adjustments.