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Strategic Pillars



Full Service Strategy

Multiplan plans, develops and manages its projects for lease.



Long-Term View

Expansions and intensive mix management focused on the consumer strengthen the assets over the long term.



Long-Term View

Multiplan prioritizes the development of its own projects, creating true shopping center industry icons.



Mixed-use

The development of real estate projects linked to shopping centers creates synergies and benefits for the entire complex.



Brazil's Leading Shopping Center Portfolio

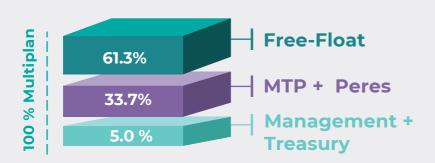
The Company has a portfolio of shopping centers notable for their strong and consolidated tenant mix.



Experienced Management

Experienced team in overcoming crises, aligned with the company's long-term strategy.

Corporate Structure¹



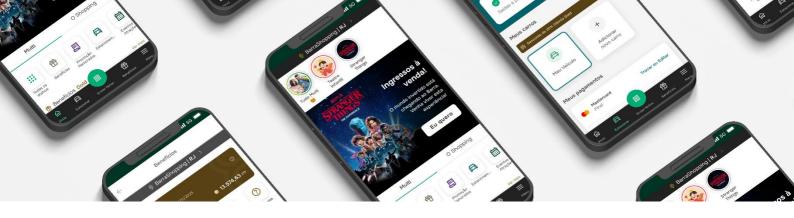
Total shares: 513,163,701

Total shares in the free float: 314,791,952

• MTP+Peres: Multiplan Planejamento, Participações e Administração S.A. and Peres family

IPO in 2007

Level 2 of corporate governance on the B3 Stock Exchange



Digital innovation: Multi, the superapp



Shopping discount coupons

Access to events

Loyalty program

- Restaurant reservation
- Shopping through WhatsApp

Nearly 9.0 million

accumulated downloads¹

Increase of almost 50% in sales volume captured

in 1H25 vs. 1H24

App with the highest number of downloads

in the Brazilian mall industry³

20% of mall sales

captured by Multi in Jun-25

Consolidation of the digital ecosystem: centralized and strengthened experience





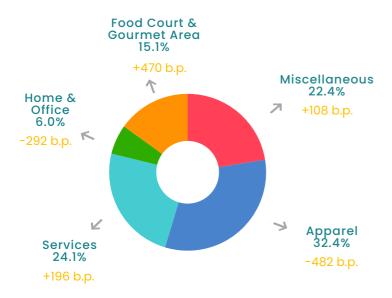
New





Financial and **Performance Indicators**

GLA distribution by segment



■ GLA variation Jun-25 vs. Jun-15 in b.p.

In the last 10 years, the Food & Gourmet Miscellaneous and Services segments have risen their participation in the company's total GLA. These changes are in line with the demand for convenience and experience that Multiplan's malls seek to meet.



Total sales

R\$B



EBITDA

R\$B



Jun-21	Jun-22	Jun-23	Jun-24	Jun-25
(LTM)	(LTM)	(LTM)	(LTM)	(LTM)

NO (Net Operating Income)

R\$B



Jun-21	Jun-22	Jun-23	Jun-24	Jun-25
(LTM)	(LTM)	(LTM)	(LTM)	(LTM)

FF (Funds from operations) R\$B





Ongoing projects

Renovations: modern architecture



NYCC renovation - Rio de Janeiro, RJ

Renovations improving asset performance

R\$265.5 million¹ invested in Jun-25 (LTM), to modernize 18 of the Company's 20 shopping malls



18 malls renovated in Jun-25 (LTM)

Golden Lake



Construction site, Golden Lake phase 1 (Lake Victoria)- Ago-25

Phase 1: Construction continues at full steam

4 towers 34,000 sq.m

94 units R\$560 million PSV²

Sales: 73.4% of units sold³ equivalent to R\$409.2 M of PSV²

Revenue accrued until Jun-25: R\$368.6 M



Launch: Oct-21

Phase 2: Launching of Lake Eyre

2 towers 127 units 19,600 sq.m of private area

PSV²: R\$350 M

Revenue accrued until Jun-25: R\$48.8 M

Sales: 63.0% of units sold³ equivalent to R\$224.2 M of PSV²



Launch⁴: Sep-24

Start of construction: May-25

Delivery: Mar-28



Illustration - Lake Eyre towers

¹Excludes interest accrual, according to CPC 27. ²PSV stands for Potential Sales Value. Does not include interest.

³Sales accounted for until July 18, 2025.

⁴In accordance to the Notice to the Market (link).



Expansion projects

2 already inaugurated and 3 underway









Approximately 180,000 sq.m in potential expansions

3 expansions underway with 27,000 sq.m of GLA and R\$509 M of Capex











