



Strategic Pillars



Full Service Strategy

Multiplan plans, develops and manages its projects for lease.



Long-Term View

Expansions and intensive mix management focused on the consumer strengthen the assets over the long term.



Long-Term View

Multiplan prioritizes the development of its own projects, creating true shopping center industry icons.



Mixed-use

The development of real estate projects linked to shopping centers creates synergies and benefits for the entire complex.



Brazil's Leading Shopping Center Portfolio

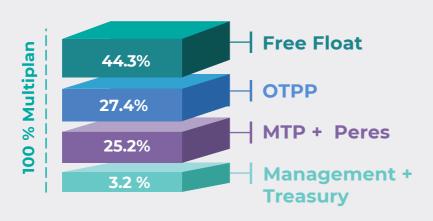
The Company has a portfolio of shopping centers notable for their strong and consolidated tenant mix.



Experienced Management

Experienced team in overcoming crises, aligned with the company's long-term strategy.

Corporate Structure¹

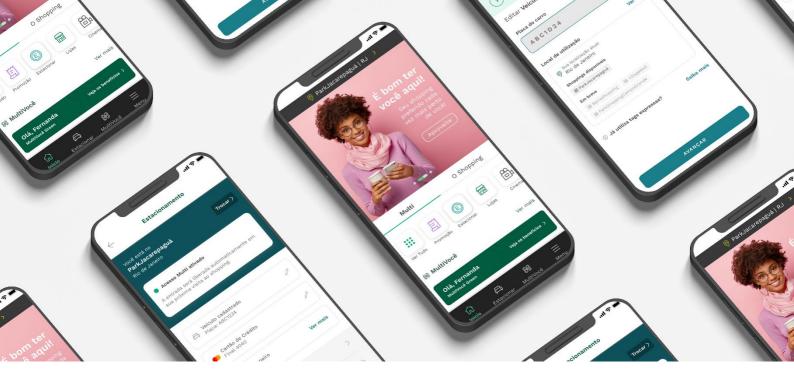


Total shares outstanding: 600,760,875

- OTPP: Ontario Teachers Pension Plan
- MTP+Peres: Multiplan Planejamento, Participações e Administração S.A. and Peres family

IPO in 2007

Level 2 of corporate governance on the B3 Stock Exchange



Digital strategy: Multi, the superapp

- Online parking payment
- Shopping discount coupons

Access to events

Loyalty program

- Restaurant reservation
- Shopping through Whatsapp

5.5 million

cumulative downloads¹

+40%² in app sessions in the last 12 months

in 2023

Rating 4.9 out of 5

at the app stores reinforces costumer satisfaction¹

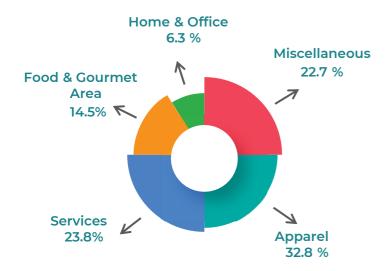
App with the highest number of downloads

in the Brazilian mall industry³



Financial and Performance Indicators

GLA distribution by segment



In the last 10 years, the Food & Gourmet area, Miscellaneous and Services segments have risen their participation in the company's total GLA. These changes are in line with the demand for convenience and experience that Multiplan's malls seek to meet.



ParkJacarepaguá's ice skating rink

Total sales

R\$B



EBITDA

R\$B



NOI (Net Operating Income)

R\$B



FFO (Funds from operations) R\$ B



Ongoing projects

Renovations: modern architecture



NYCC renovation illustration-Rio de Janeiro, RJ

Proactive management bringing value to tenants

Improvements at New York City Center, Pátio Savassi, ParkShopping, Diamond Mall and other malls.



R\$123.8 M invested throughout 2023

Golden Lake



Golden Lake Project illustration



The fist private neighborhood in the city

The largest multipurpose complex in Multiplan's history.



250,000 sq.m of total private area

1st phase with 34,000 sq.m and potential sales value of R\$560 M





Expansion projects

7 confirmed expansions, 70,000 sq.m of GLA¹



ParkShoppingBarigui GLA: 14,314 sq.m | Opening: 2H24





MorumbiShopping
GLA: 13,141 sq.m | Opening: 1H26



DiamondMallGLA: 5,116 sq.m | Opening: 2H24

Approximately 200,000 sq.m in potential expansions





ParqueShopping Maceió GLA: 5,506 sq.m | Opening: 1H25





ParkShopping GLA: 8,615 sq.m | Opening: 1H26



Jundiaí Shopping GLA: 7,850 sq.m | Opening: 1H27





ParkShoppingSãoCaetano GLA: 12,746 sq.m | Opening: 2H27

¹ Refers to 67,288 sq.m of expansions, including 8,122 sq.m of area adjustments, which will result in an addition of 59,167 sq.m of GLA. The expansion of MorumbiShopping will add 7,377 sq.m of GLA, in addition to 5,764 sq.m of area adjustments. The expansion of DiamondMall will add 3,181 sq.m of GLA, in addition to 1,935 sq.m of area adjustments. The expansion of ParkShoppingBariqüi will add 13,892 sq.m of GLA, in addition to 423 sq.m of area adjustments.

The information is preliminary and based on data available to date, subject to risks and uncertainties that may lead to actual results differing from those predicted. The Company is not obliged to disclose updates or revisions to this information, which may be changed without prior notice. For more information about the risks of executing the company's growth strategy, carefully read the Reference Form available on the IR website, especially the "Risk Factors" section.