# Webcast **2Q22**









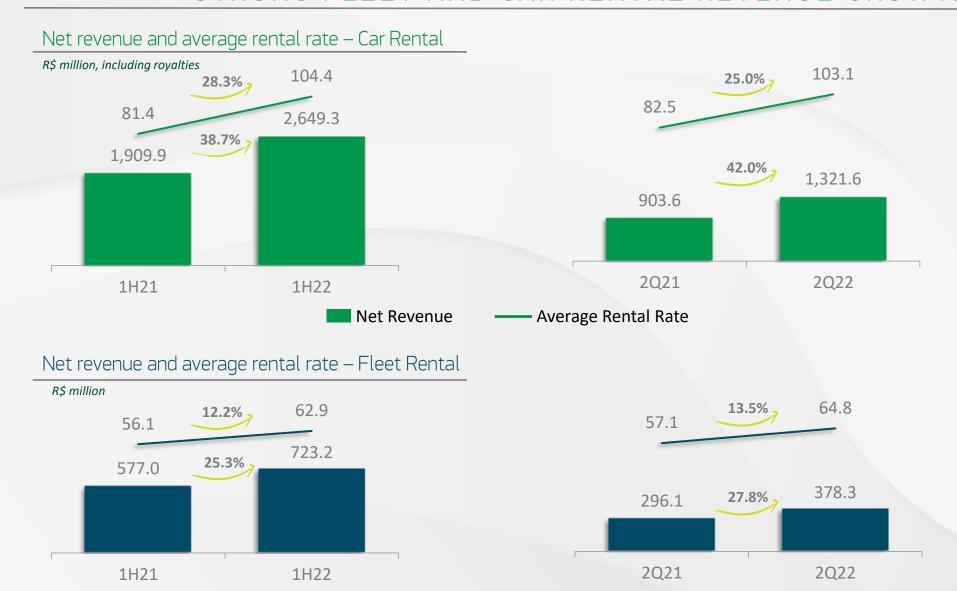




- 1. RESULTS PRESENTATION LOCALIZA
- 2. RESULTS PRESENTATION UNIDAS
- 3. MESSAGE FROM THE CEO ® EXECUTIVE VICE CHAIR



#### STRONG FLEET AND CAR RENTAL REVENUE GROWTH



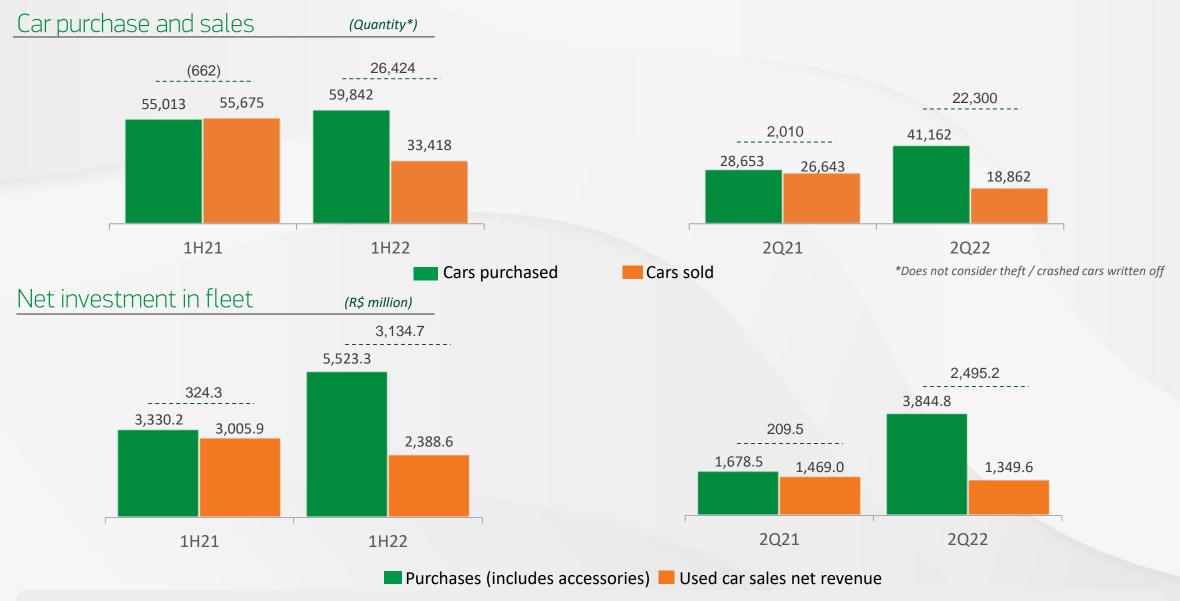
RENTAL RATES AND UTILIZATION RISING IN CAR RENTAL REINFORCE THE DEMAND RESILIENCE AND CONTRIBUTE TO THE STRONG REVENUE GROWTH

Average Rental Rate

Net Revenue



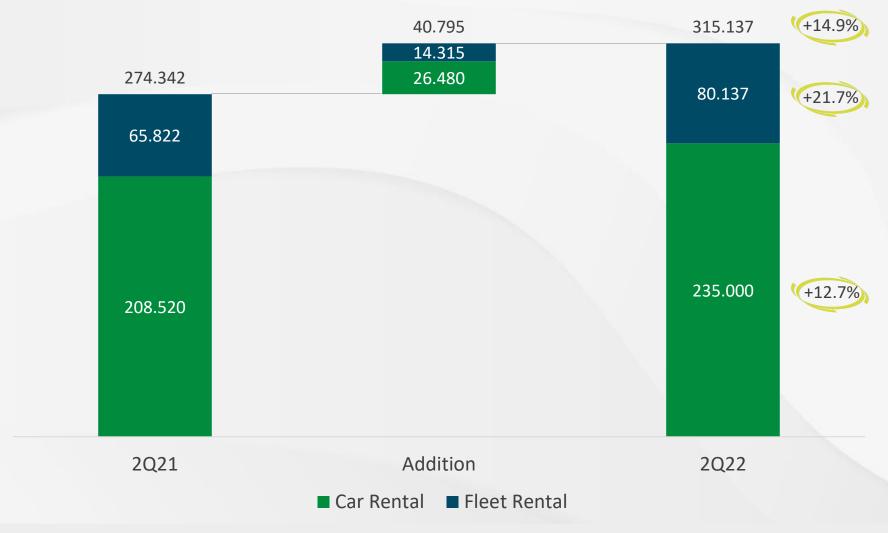
#### PACE OF PURCHASE AND NET ADDITION OF CARS INCREASED



PROGRESSIVE SUPPLY NORMALIZATION AND THE INCREASE OF DIRECT SALES BEGIN TO REFLECT INTO THE VOLUMES AND PURCHASE CONDITIONS,
RESULTING IN A NET ADDITION OF 22.3K CARS IN THE QUARTER

## END OF PERIOD FLEET

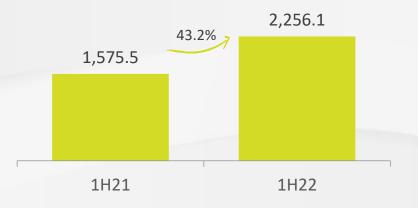
#### Quantity

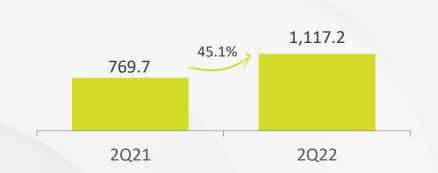


OVER 22K CARS ADDED THIS QUARTER LED TO FLEET EXPANSION IN BOTH CAR AND FLEET RENTAL,
EVEN WITH AN ADVERSE SUPPLY CHAIN SCENARIO



# CONSOLIDATED EBITDA

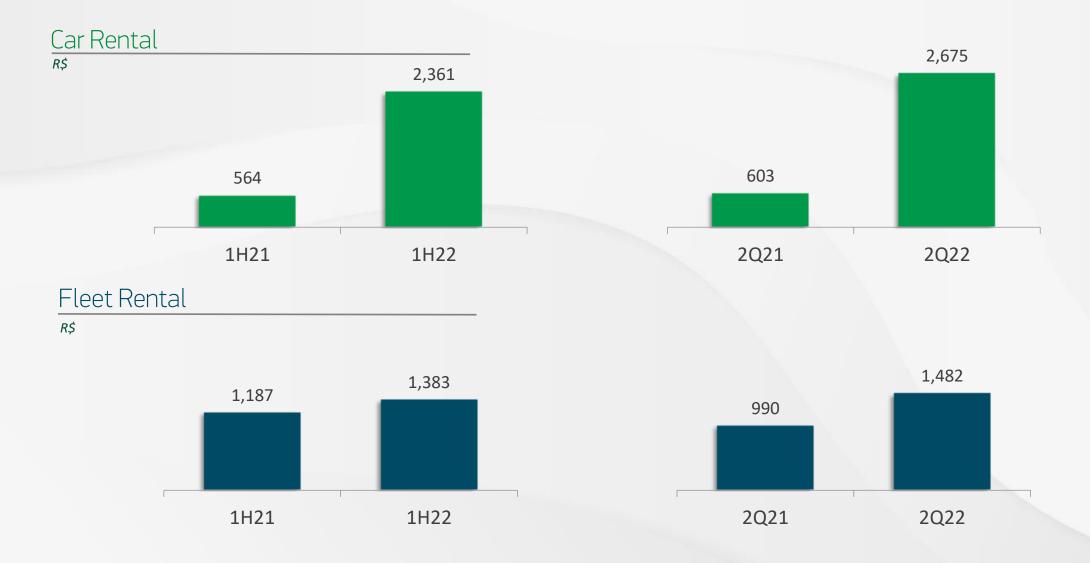




EBITDA Margin:	1H21	1H22	2Q21	2Q22
Car Rental and Franchising	40.8%	56.1%	38.6%	55.2%
Fleet Rental	64.8%	61.7%	65.9%	59.5%
Rental Consolidated	46.4%	57.3%	45.2%	56.2%
Used Car Sales	14.0%	13.6%	14.6%	12.0%
Consolidated (over rental revenues)	63.4%	66.9%	62.7%	65.7%

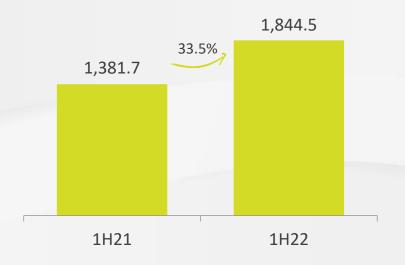


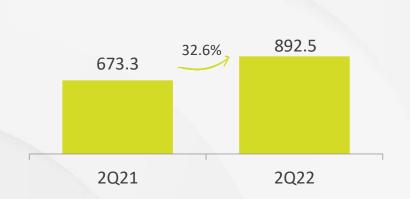
## AVERAGE ANNUALIZED DEPRECIATION PER CAR



RAC DEPRECIATION MAINTAIN UPWARD TREND DUE TO FLEET RENEWAL

R\$ million





EBIT Margin:	1H21	1H22	2Q21	2Q22
Car Rental and Franchising	51.2%	51.4%	49.1%	49.6%
Fleet Rental	69.9%	66.9%	73.2%	62.8%
Consolidated	55.6%	54.7%	54.9%	52.5%

Inlcude Seminovos, but is calculated over the rental revenues.



# CONSOLIDATED NET INCOME



EBITDA x Net income reconciliation	1H21	1H22	Var. R\$	Var. %	2Q21	2Q22	Var. R\$	Var. %
Consolidated EBITDA	1,575.5	2,256.1	680.6	43.2%	769.7	1,117.2	347.5	45.1%
Cars depreciation	(90.7)	(292.3)	(201.6)	222.3%	(44.1)	(165.5)	(121.4)	275.3%
Other property depreciation and amortization	(103.1)	(119.3)	(16.2)	15.7%	(52.3)	(59.2)	(6.9)	13.2%
EBIT	1,381.7	1,844.5	462.8	33.5%	673.3	892.5	219.2	32.6%
Financial expenses, net	(68.2)	(493.3)	(425.1)	623.3%	(45.9)	(266.3)	(220.4)	480.2%
Income tax and social contribution	(383.3)	(377.1)	6.2	-1.6%	(179.5)	(169.5)	10.0	-5.6%
Net income of the period	930.2	974.1	43.9	4.7%	447.9	456.7	8.8	2.0%





#### Net debt versus fleet value



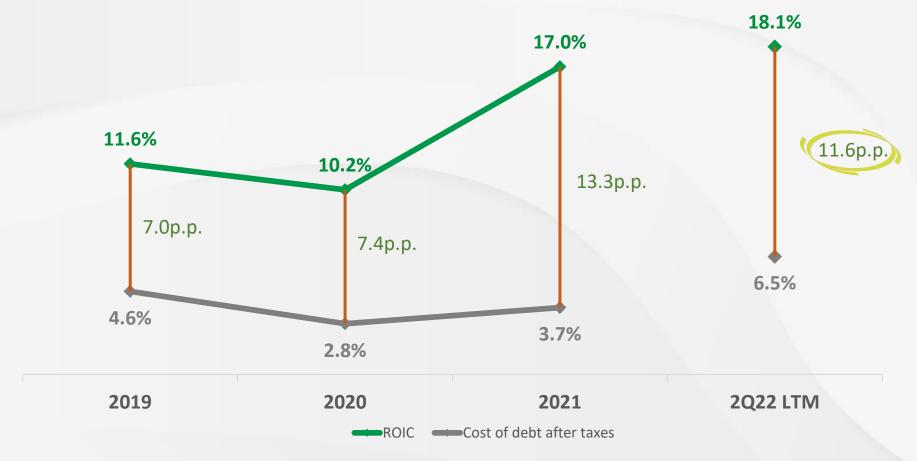


BALANCE AT THE END OF PERIOD	2019	2020	2021	2Q22 LTM
Net debt/Fleet value (book value)	49%	47%	44%	46%
Net debt/EBITDA	3.0x	2.5x	1.9x	2.0x
Net debt/Equity	1.2x	1.0x	0.9x	1.1x
EBITDA/Net financial expenses	5.4x	6.6x	11.5x	5.9x

ENDED THE QUARTER WITH A NET DEBT/EBITDA RATIO OF 2.0X, FAVORABLE CONDITION FOR GROWTH ACCELERATION IN A CONTEXT OF CAR SUPPLY NORMALIZATION AND BETTER PURCHASE CONDITIONS



## ROIC VERSUS COST OF DEBT AFTER TAXES

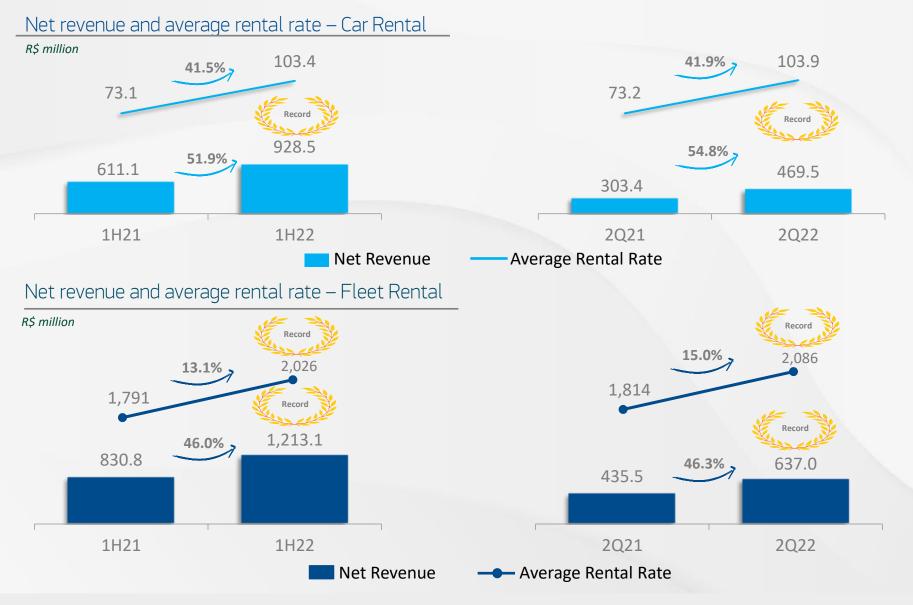


ROIC calculated considering effective rate of IR/CS for each year

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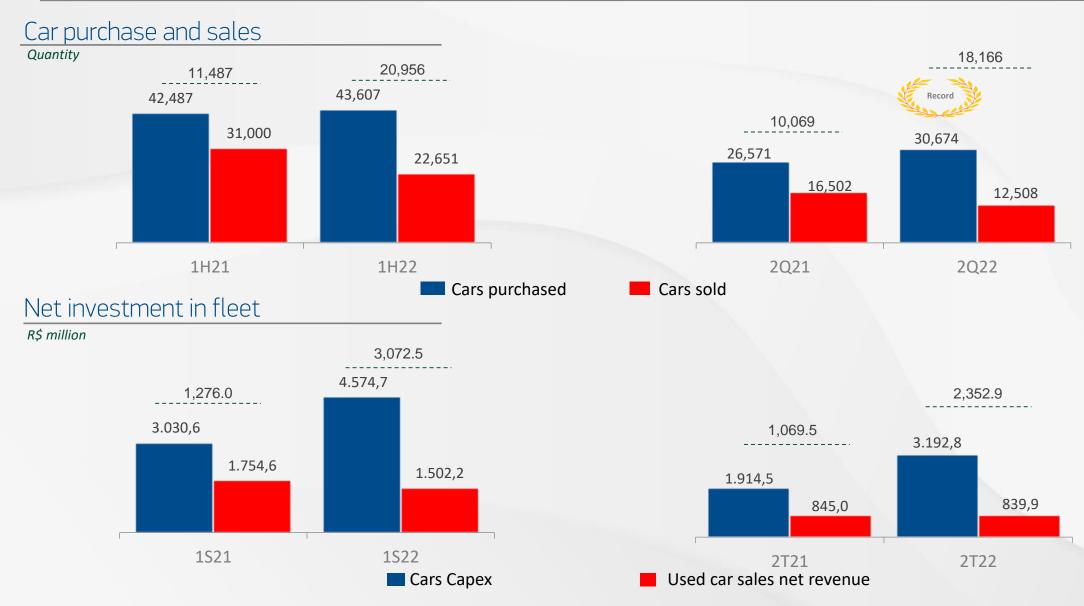


## REVENUE AND RENTAL RATE





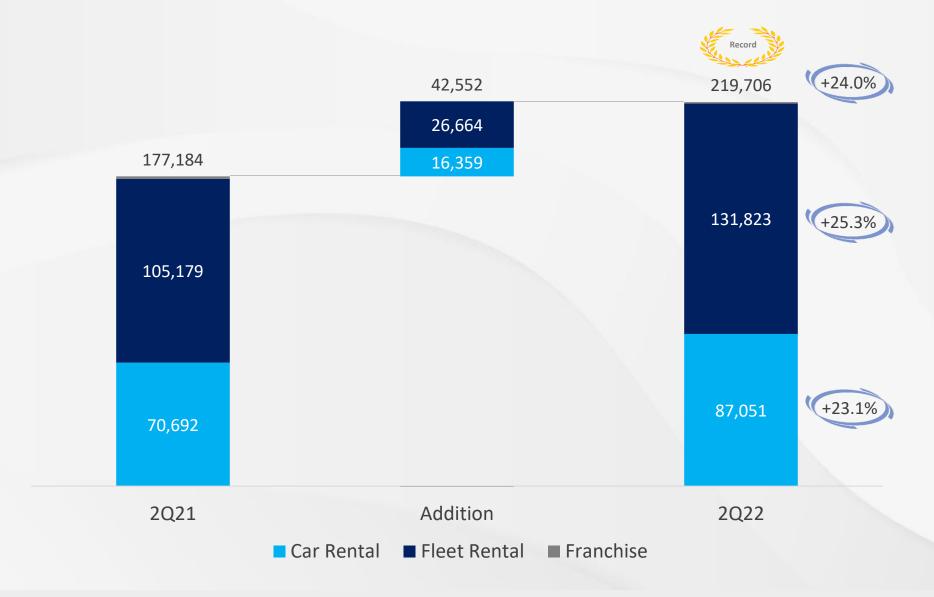
## NET INVESTMENT





## END OF PERIOD FLEET







# CONSOLIDATED ADJUSTED EBITDA



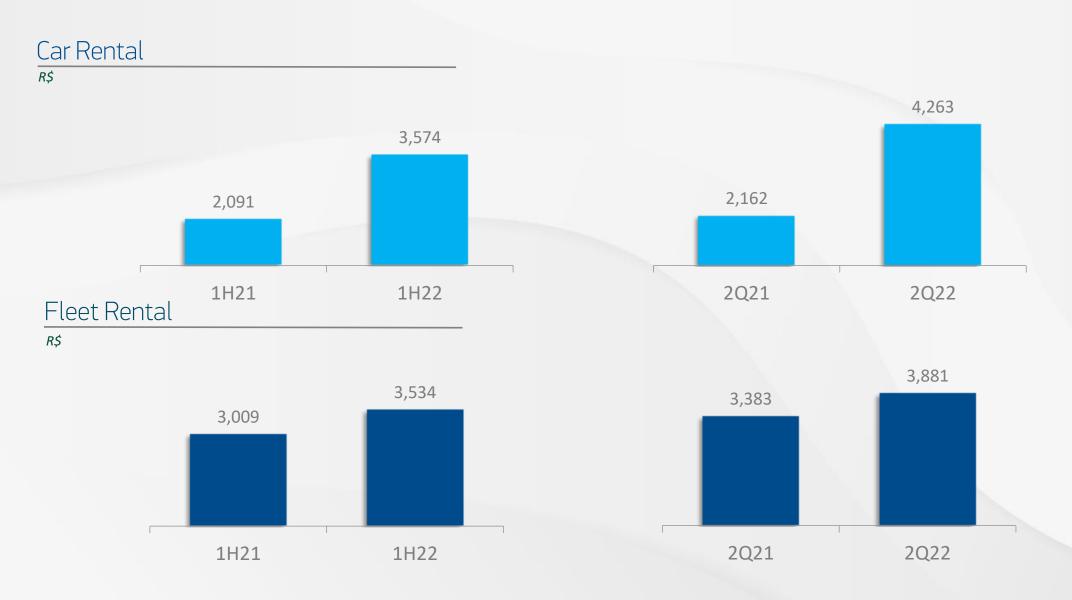
EBITDA Margin:	1H21	1H22	2Q21	2Q22
Car Rental and Franchising <sup>1</sup>	45.1%	52.8%	42.9%	55.5%
Fleet Rental <sup>1</sup>	67.2%	66.9%	65.3%	67.2%
Consolidated Rental <sup>1</sup>	57.9%	60.8%	56.1%	62.2%
Used Cars <sup>2</sup>	14.3%	19.4%	16.9%	18.4%
Consolidated (over rental revenues)	75.3%	74.3%	75.4%	76.2%

<sup>(1)</sup> Margins calculated over Rental Net Revenue.

<sup>(2)</sup> Margins calculated over Seminovos Net Revenue.



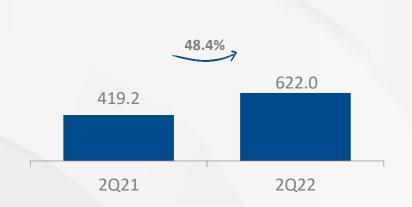
# AVERAGE ANNUALIZED DEPRECIATION PER CAR





# CONSOLIDATED EBIT





EBIT Margin:	1H21	1H22	2Q21	2Q22
Car Rental <sup>1</sup>	52.9%	46.4%	51.9%	50.0%
Fleet Rental <sup>1</sup>	61.2%	61.5%	60.1%	60.7%
Consolidated <sup>1</sup>	57.6%	55.8%	56.7%	56.2%

<sup>(1)</sup> Margins calculated over Rental Net Revenue.



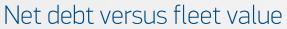
# CONSOLIDATED NET INCOME

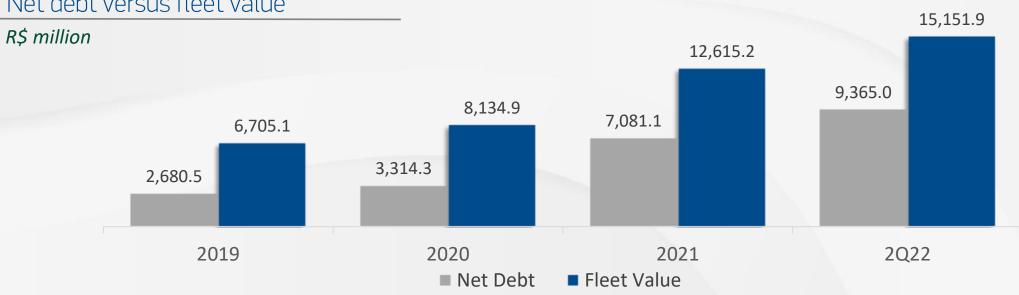


EBITDA x Net Income Reconciliation	1H21	1H22	Var. R\$	Var. %	2Q21	2Q22	Var. R\$	Var. %
Adjusted EBITDA	1,085.2	1,591.7	506.5	46.7%	557.2	843.0	285.8	51.3%
Depreciation Costs	(216.0)	(357.3)	(141.3)	65.4%	(118.9)	(202.6)	(83.7)	70.4%
Depreciation	(38.1)	(39.0)	(0.9)	2.5%	(19.1)	(18.4)	0.7	-3.5%
EBIT	831.1	1,195.5	364.3	43.8%	419.2	622.0	202.8	48.4%
Other Extraordinary Items	(20.7)	(28.4)	(7.8)	37.5%	(2.6)	(14.4)	(11.9)	460.6%
Recurring Financial Result	(157.0)	(604.3)	(447.4)	285.0%	(78.8)	(341.3)	(262.5)	333.0%
Income Tax and Social Contribution Tax	(194.4)	(389.8)	(195.3)	100.4%	(97.9)	(312.7)	(214.8)	219.3%
Equity Method	(0.0)	(11.7)	(11.7)	<u> </u>	(0.3)	(3.4)	(3.0)	923.1%
Net Income of the Period	459.0	161.3	(297.8)	(64.9)%	239.5	(49.9)	(289.4)	(120.8)%
Other Net Non-recurring items of Income Ta	xes 13.6	18.8	5.1	37.5%	1.7	9.5	7.8	460.6%
Non-recurring Income Taxes	-	253.4	253.4		-	253.4	253.4	-
Adjusted Net Income of the Period	472.7	433.4	(39.3)	(8.3)%	241.2	213.0	(28.2)	(11.7)%



# **DEBT RATIOS**

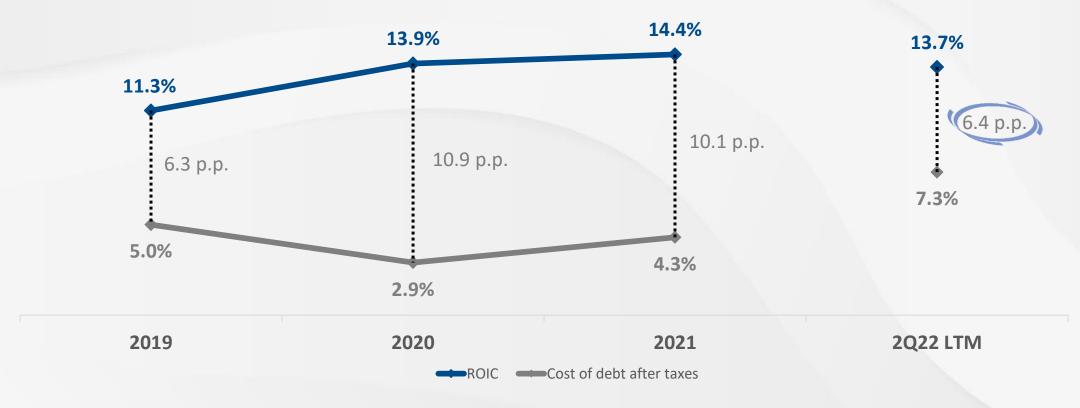




BALANCE AT THE END OF PERIOD	2019	2020	2021	2Q22 LTM
Net debt/Fleet value (book value)	39.8%	40.7%	57.1%	60.2%
Net debt/Adjusted EBITDA LTM	2.1x	2.7x	3.0x	3.3x
Net debt/Equity	0.7x	0.9x	1.6x	1.9x
Recurring EBITDA LTM/Financial Result LTM	3.5x	4.6x	4.3x	4.4x



# ROIC VERSUS COST OF DEBT AFTER TAXES



ROIC calculated considering effective rate of IR/CS for each year

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### THE COMPANY'S NEW CHAPTER STARTS WITH NUMBERS THAT STAND OUT

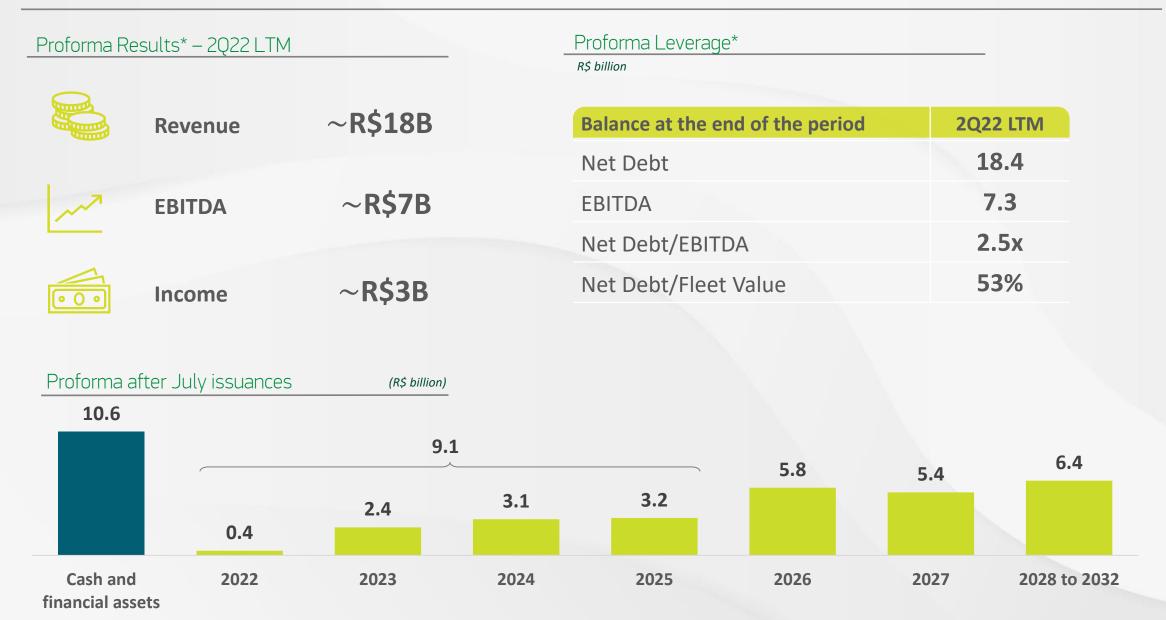


### THE COMPANY'S NEW CHAPTER STARTS WITH NUMBERS THAT STAND OUT



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### THE COMPANY'S NEW CHAPTER STARTS WITH NUMBERS THAT STAND OUT



<sup>\*</sup>Proforma figures do not consider any type of accounting adjustment or harmonization and exclude certain non-recurring impacts related to the merger. Unaudited numbers.

- 1. RESULTS PRESENTATION LOCALIZA
- 🗘 2. RESULTS PRESENTATION UNIDAS
- 3. MESSAGE FROM THE CEO ② EXECUTIVE VICE CHAIR
  - 4. Q & A

## THANK YOU!

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