Webcast **3Q24**















L& CO

QUARTERLY HIGHLIGHTS

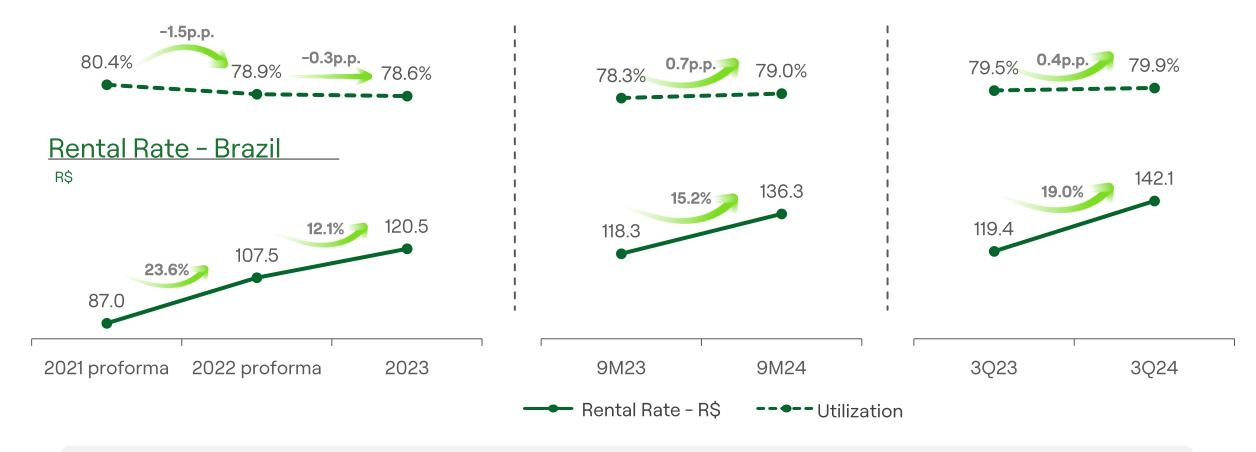


CO CAR RENTAL



CO CAR RENTAL

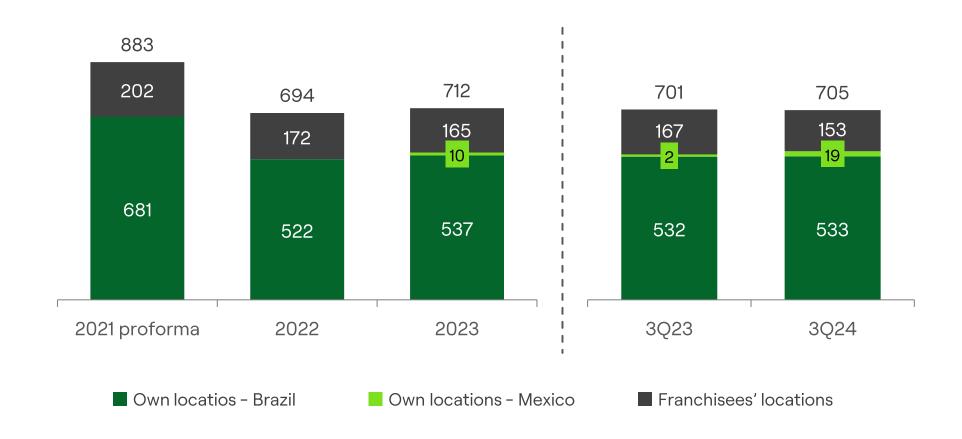






CAR RENTAL - BRANCHES

Quantity

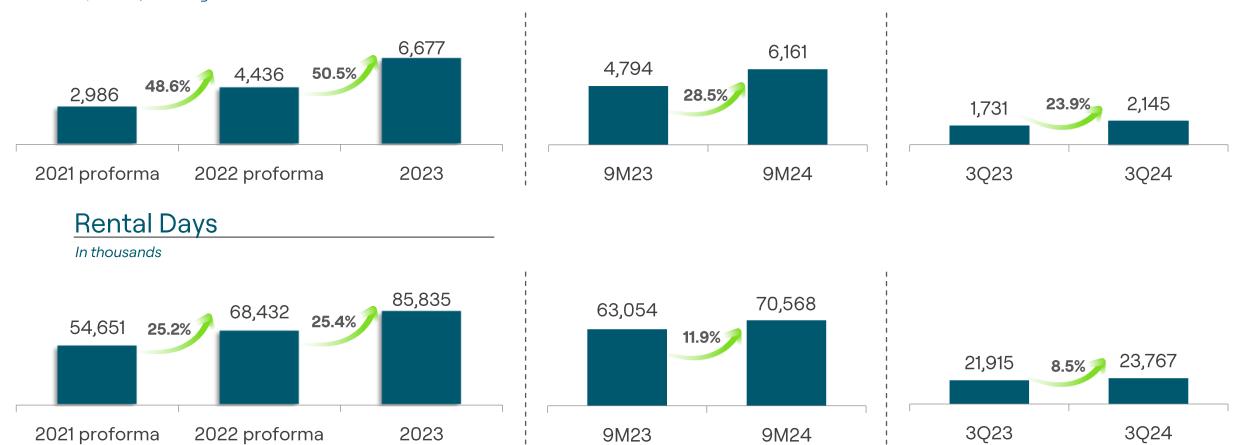




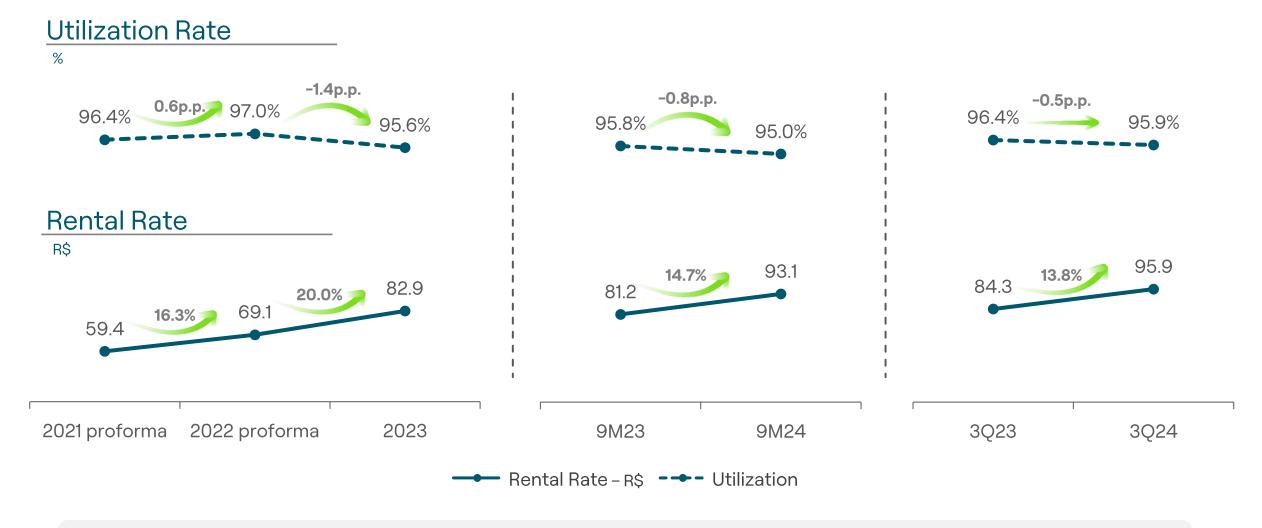
FLEET RENTAL

Net Revenue

R\$ million, including telematics and other initiatives

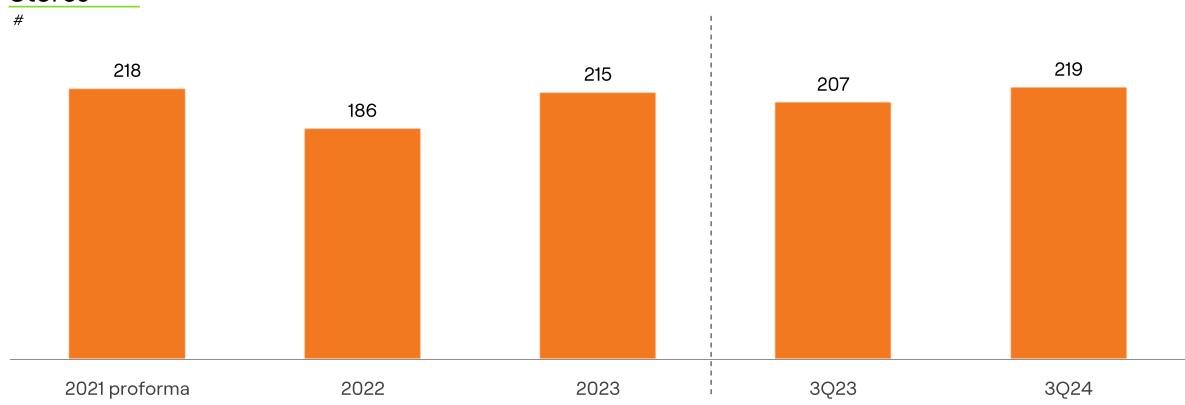


L& — FLEET RENTAL



L& SEMINOVOS

Stores



NET INVESTMENT

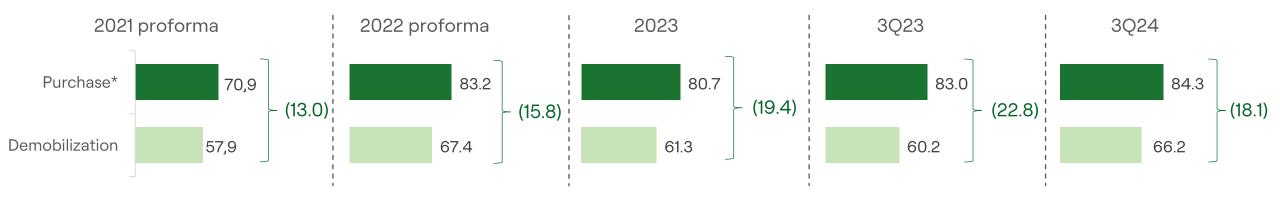




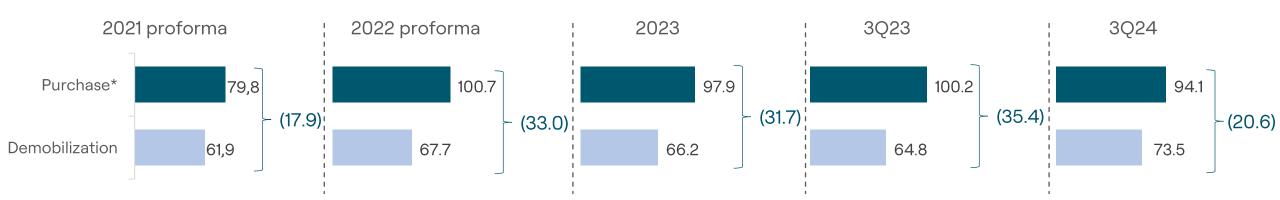


REPLENISHMENT CAPEX

Average price of purchase and demobilization - Car Rental



Average price of purchase and demobilization - Fleet Rental

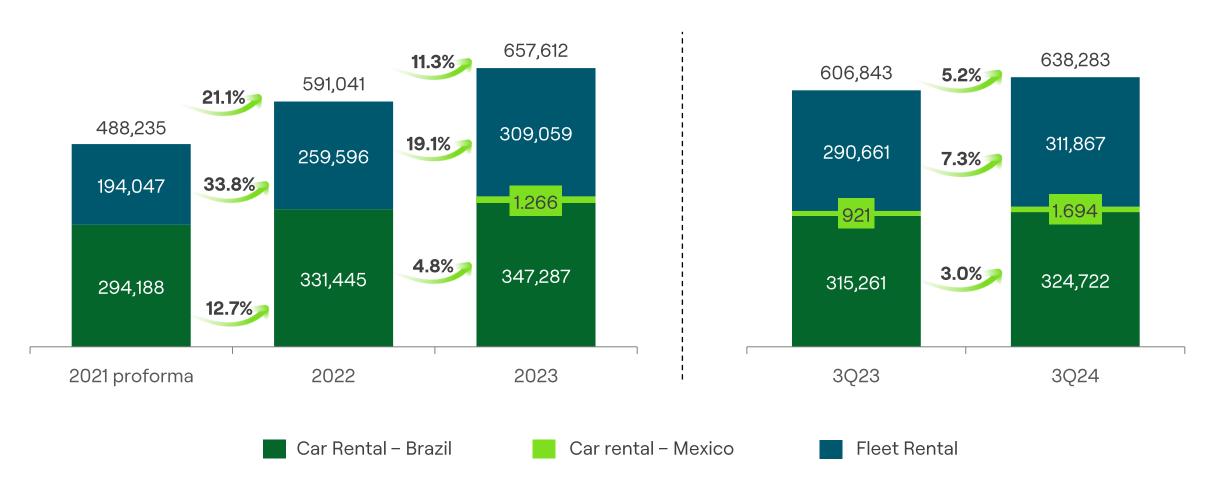


*Purchase price does not include accessories



END OF PERIOD FLEET

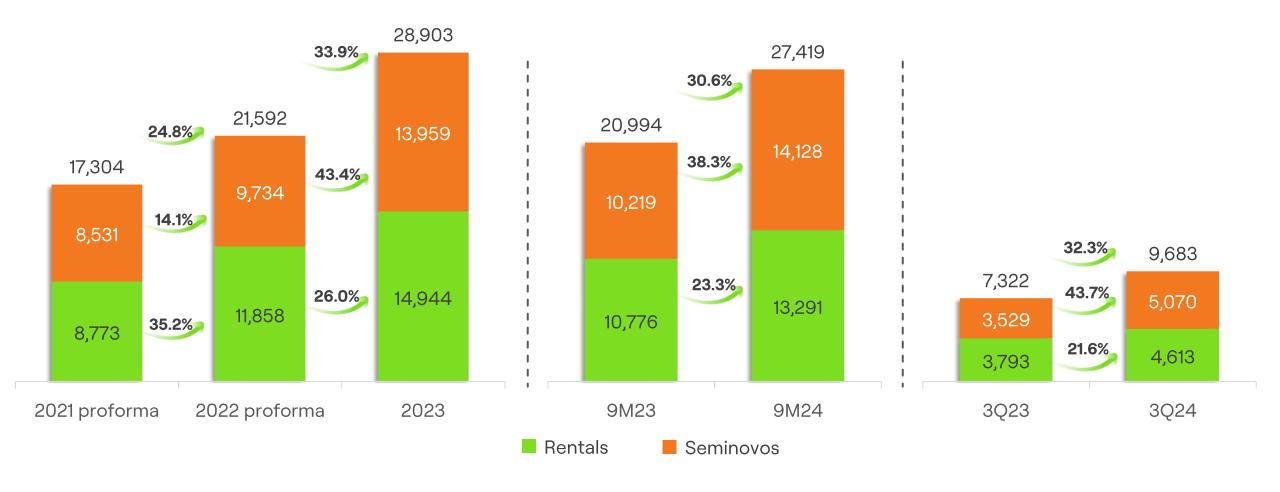
Quantity





CONSOLIDATED NET REVENUE

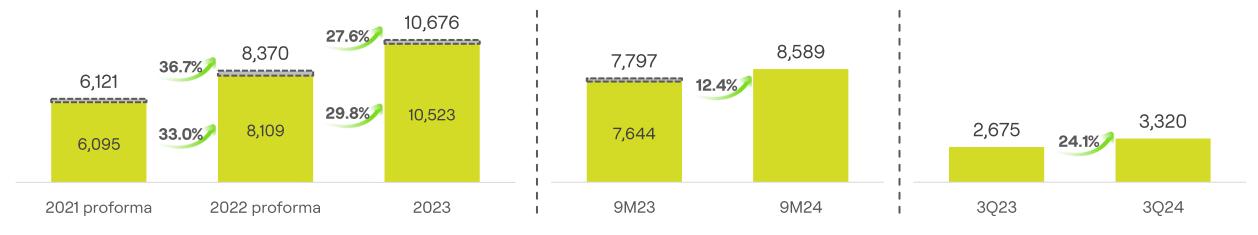
R\$ million





CONSOLIDATED EBITDA

R\$ million



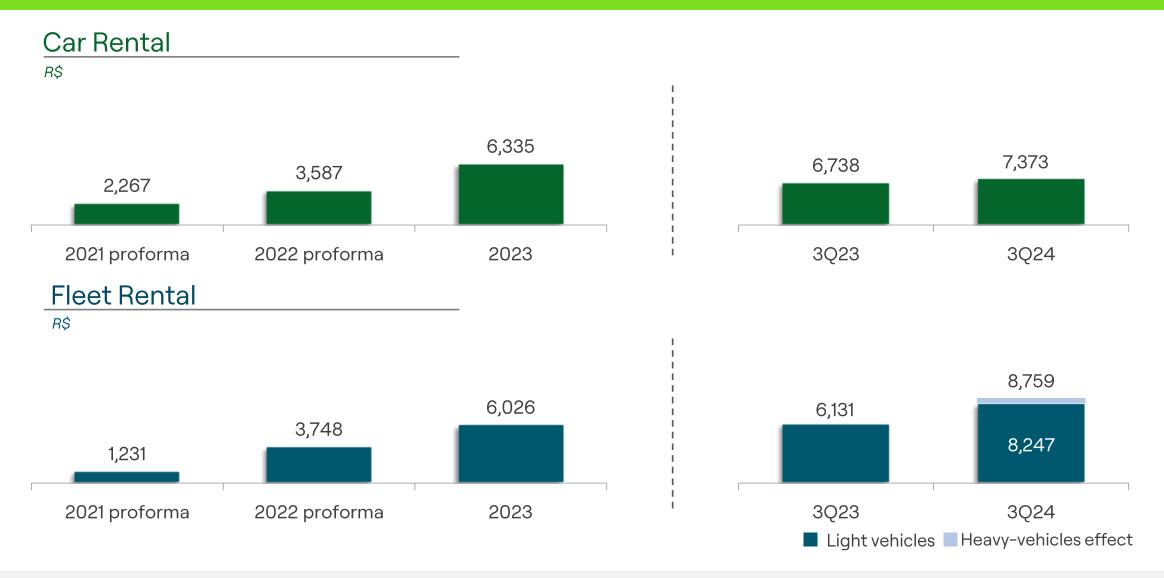
EBITDA	Adjusted for the effects of the business combination and PM No. 1,175
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EBITDA Margin:	2021 proforma adjusted*	2022 proforma adjusted*	2023 adjusted*	9M23*	9M24	3Q23	3Q24
Car Rental Brazil and Franchising	49.6%	57.6%	64.4%	65.1%	60.7%	64.7%	64.2%
Fleet Rental	65.7%	67.9%	72.6%	73.1%	65.8%	73.7%	69.9%
Rental Consolidated	55.1%	61.5%	68.1%	68.6%	63.0%	68.8%	66.9%
Rental Consolidated + Mexico	55.1%	61.5%	67.8%	68.4%	62.3%	68.3%	66.2%
Seminovos	15.1%	11.2%	4.0%	4.1%	2.2%	2.4%	5.3%
Consolidated (over rental revenues)	69.8%	70.6%	71.4%	72.4%	64.6%	70.5%	72.0%

^{*} Adjusted for One-offs related to integration expenses and effects of MP n° 1,175



AVEREGE ANNUALIZED DEPRECIATION PER CAR





DEPRECIAÇÃO GUIDANCE

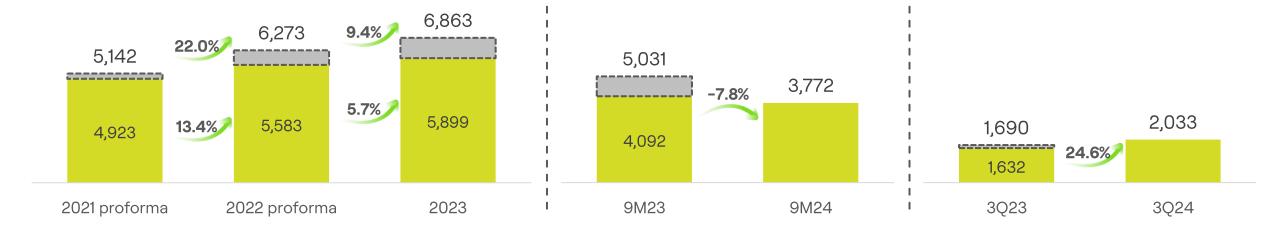
Range for annualized gross depreciation per car (R\$)

Division	Expected range for gross depreciation						
DIVISION	3Q24	4Q24	1Q25				
Car Rental Expected	6,700 – 7,700	6,500 – 7,500	6,300 – 7,300				
Car Rental Real	7,373	_	-				
Fleet Rental Light Vehicles Expected	7.500 – 8.500	7,200 – 8,200	6,800 – 7,800				
Fleet Rental Light Vehicles Real	8,247	-	-				



CONSOLIDATED EBIT

R\$ million



EBIT 🗒 Adjusted for the effects of the business combination and PM No. 1,175

EBIT Margin includes the result of Seminovos and is calculated on rental revenues:

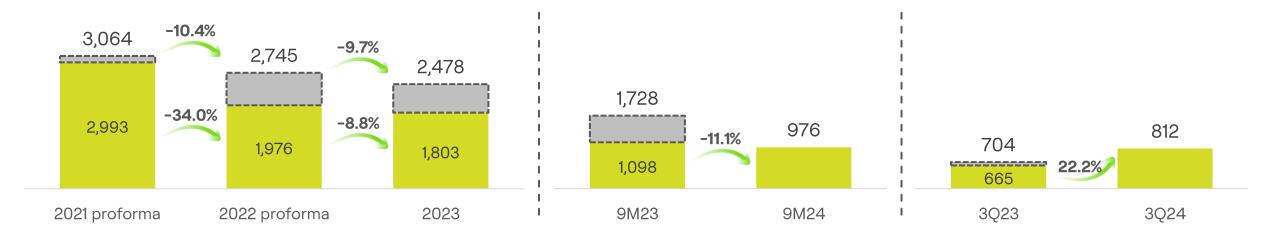
EBIT Margin:	2021 proforma adjusted*	2022 proforma adjusted*	2023 adjusted*	9M23*	9M24	3Q23*	3Q24
Car Rental and Franchising	55.2%	49.2%	40.7%	40.5%	24.2%	37.7%	44.8%
Fleet Rental	65.3%	59.0%	53.4%	54.9%	35.4%	54.2%	45.3%
Consolidated Brazil (over rental revenues)	58.6%	52.9%	46.4%	46.9%	29.4%	45.2%	45.0%
Consolidated	58.6%	52.9%	45.9%	46.7%	28.4%	44.6%	44.1%

^{*}Adjusted for One-offs related to integration expenses, in addition to the amortization of write-up and effects of PM n° 1,175/23.



CONSOLIDATED NET INCOME

R\$ million



Net income

Adjusted for the effects of the business combination and PM No. 1,175

oroforma*	2022 proforma*	2023*	9M23	9M24	Var. R\$	Var. %	3Q23	3Q24	Var. R\$	Var. %
6,121	8,370	10,676	7,644	8,589	946	12.4% ¦	2,675	3,320	645	24.1%
(673)	(1,762)	(3,367)	(2,922)	(4,429)	(1,507)	51.6%	(867)	(1,155)	(288)	33.2%
(306)	(335)	(447)	(630)	(388)	242	-38.4%	(177)	(132)	45	-25.3%
5,142	6,273	6,863	4,092	3,772	(320)	-7.8% ¦	1,632	2,033	401	24.6%
(785)	(2,726)	(4,024) ¦	(3,050)	(2,972)	78	-2.6 % ¦	(883)	(1,045)	(162)	18.4%
(1,293)	(802)	(361)	¦56	176	121	215.9%	(84)	(176)	(92)	108.8%
3,064	2,745	2,478	1,098	976	(121)	-11.1%	665	812	147	22.2%
_	6,121 (673) (306) 5,142 (785) (1,293)	6,121 8,370 (1,762) (306) (335) 5,142 6,273 (785) (2,726) (1,293) (802)	6,121 8,370 10,676 (673) (1,762) (3,367) (306) (335) (447) 5,142 6,273 6,863 (785) (2,726) (4,024) (1,293) (802) (361)	6,121 8,370 10,676 7,644 (673) (1,762) (3,367) (2,922) (306) (335) (447) (630) 5,142 6,273 6,863 4,092 (785) (2,726) (4,024) (3,050) (1,293) (802) (361) 56	6,121 8,370 10,676 7,644 8,589 (673) (1,762) (3,367) (2,922) (4,429) (306) (335) (447) (630) (388) 5,142 6,273 6,863 4,092 3,772 (785) (2,726) (4,024) (3,050) (2,972) (1,293) (802) (361) 56 176	6,121 8,370 10,676 7,644 8,589 946 (673) (1,762) (3,367) (2,922) (4,429) (1,507) (306) (335) (447) (630) (388) 242 5,142 6,273 6,863 4,092 3,772 (320) (785) (2,726) (4,024) (3,050) (2,972) 78 (1,293) (802) (361) 56 176 121	6,121 8,370 10,676 7,644 8,589 946 12.4% (673) (1,762) (3,367) (2,922) (4,429) (1,507) 51.6% (306) (335) (447) (630) (388) 242 -38.4% 5,142 6,273 6,863 4,092 3,772 (320) -7.8% (785) (2,726) (4,024) (3,050) (2,972) 78 -2.6% (1,293) (802) (361) 56 176 121 215.9%	6,121 8,370 10,676 7,644 8,589 946 12.4% 2,675 (673) (1,762) (3,367) (2,922) (4,429) (1,507) 51.6% (867) (306) (335) (447) (630) (388) 242 -38.4% (177) 5,142 6,273 6,863 4,092 3,772 (320) -7.8% 1,632 (785) (2,726) (4,024) (3,050) (2,972) 78 -2.6% (883) (1,293) (802) (361) 56 176 121 215.9% (84)	6,121 8,370 10,676 7,644 8,589 946 12.4% 2,675 3,320 (673) (1,762) (3,367) (2,922) (4,429) (1,507) 51.6% (867) (1,155) (306) (335) (447) (630) (388) 242 -38.4% (177) (132) 5,142 6,273 6,863 4,092 3,772 (320) -7.8% 1,632 2,033 (785) (2,726) (4,024) (3,050) (2,972) 78 -2.6% (883) (1,045) (1,293) (802) (361) 56 176 121 215.9% (84) (176)	6,121 8,370 10,676 7,644 8,589 946 12.4% 2,675 3,320 645 (673) (1,762) (3,367) (2,922) (4,429) (1,507) 51.6% (867) (1,155) (288) (306) (335) (447) (630) (388) 242 -38.4% (177) (132) 45 5,142 6,273 6,863 4,092 3,772 (320) -7.8% 1,632 2,033 401 (785) (2,726) (4,024) (3,050) (2,972) 78 -2.6% (883) (1,045) (162) (1,293) (802) (361) 56 176 121 215.9% (84) (176) (92)



FREE CASH FLOW

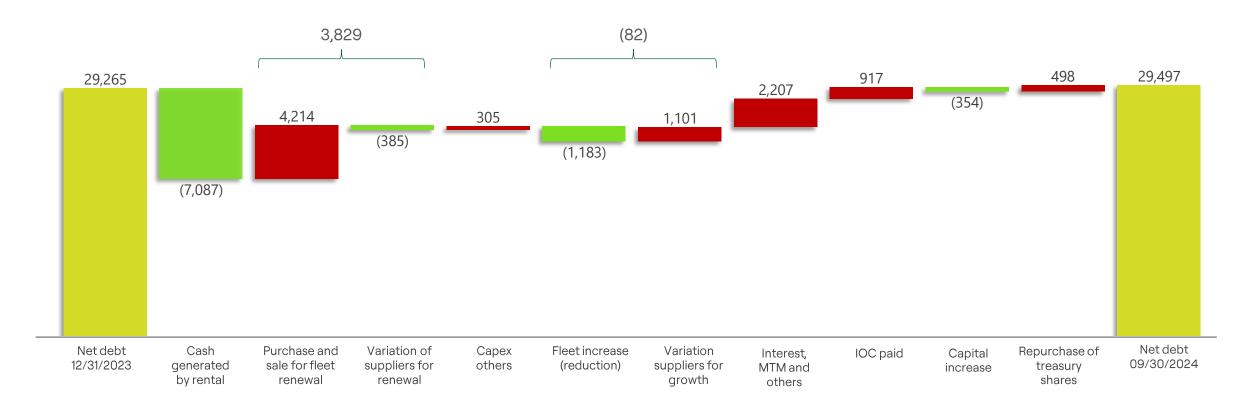
	Free cash flow (R\$ million)	2021	2022	2023	9M24
	EBITDA	3,698	6,589	10,523	8,589
ns	Used car sale revenue, net of taxes	(5,308)	(7,834)	(13,876)	(14,124)
Operations	Net book value of vehicles written-off	4,346	6,085	12,250	13,001
pera	(-) Income tax and social contribution	(307)	(83)	(130)	(293)
O	Change in working capital	(568)	(1,284)	(1,783)	(87)
	Cash generated by rental operations	1,860	3,473	6,984	7,087
val	Used car sale revenue, net from taxes – fleet renewal	5,308	7,834	13,876	12,941
renewal	Fleet renewal investment	(6,367)	(9,903)	(19,818)	(17,154)
	Change in accounts payable to car suppliers for fleet renewal	(283)	1,620	2,969	385
Capex	Net investment for fleet renewal	(1,341)	(449)	(2,973)	(3,829)
ပြီ	Fleet renewal – quantity	92,845	118,538	221,379	208,364
Invest	tment, property and intangible	(147)	(364)	(392)	(305)
Free	eash flow from operations, before fleet increase or reduction	372	2,660	3,619	2,954
	(Investment) / Disinvestment in cars for fleet growth	(1,289)	(12,636)	(6,132)	1,183
Capex	Change in accounts payable to car suppliers	572	2,298	(382)	(1,101)
Cal	Net (investment) / Disinvestment for fleet (growth) / reduction	(717)	(10,338)	(6,514)	82
	Fleet increase / (reduction) – quantity	18,665	136,391	68,505	(17,457)
Free	eash generated (applied) before interest and others	(346)	(7,679)	(2,895)	3,036



CHANGE IN NET DEBT

As of 09/30/2024

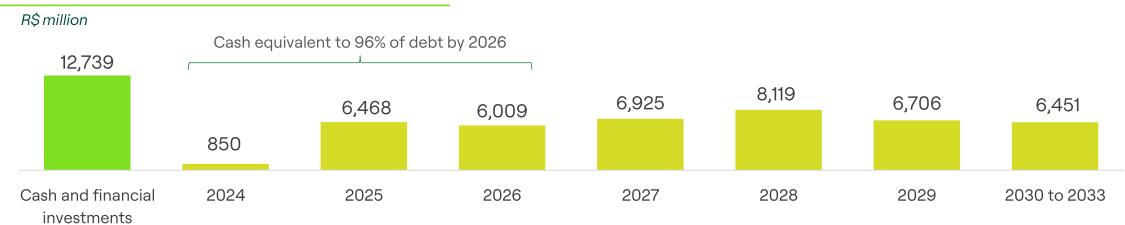
R\$ million





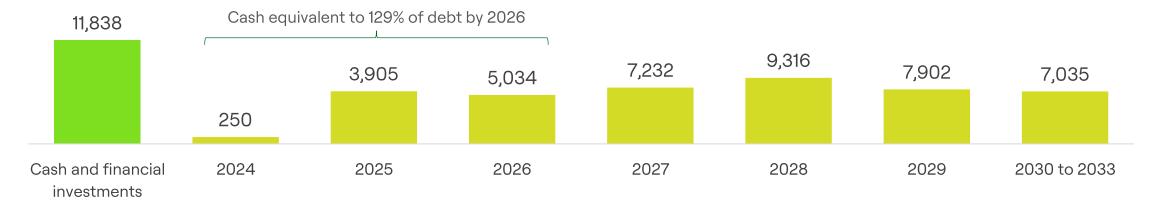
DEBT MATURITY PROFILE (PRINCIPAL)

As of 09/30/2024



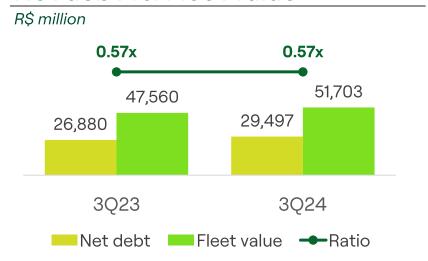
Proforma after issuances and amortizations until 11/11/2024

R\$ million



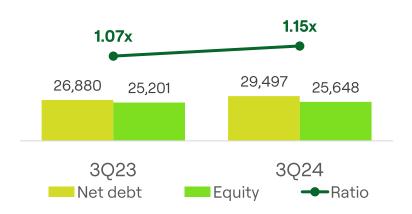
L& — DEBT RATIOS

Net debt vs. Fleet value

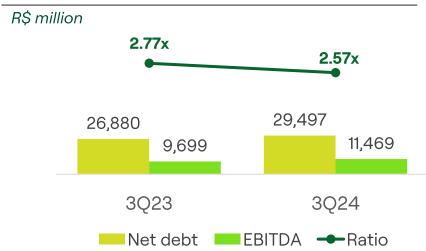


Net debt vs. Equity

R\$ million



Net debt vs. EBITDA LTM



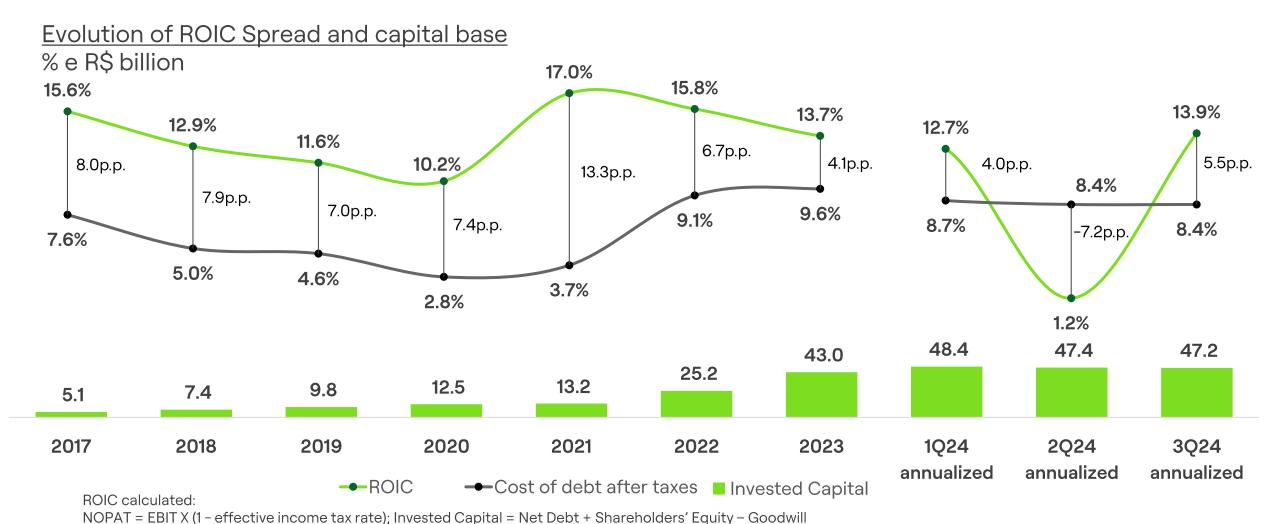
EBITDA LTM vs. Net financial expenses LTM

2.91x 2.91x 9,699 3,798 11,469 3,947 3Q23 3Q24 EBITDA Net financial expenses → Ratio



Invested capital of Localiza stand-alone until June 30th, 2022

— ROIC VERSUS COST OF DEBT AFTER TAXES



IMPORTANT STEP TOWARDS RESTORING ROIC SPREAD, WICH REACHED 5.5P.P. IN THE QUARTER (ANNUALIZED)

THANK YOU!

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ri.localiza.com

Email: ri@localiza.com

Telephone: 55 31 3247-7024











