## EARNINGS RELEASE

 1Q21
## SLocaliza neoo

It is neither buying nor renting. It's car subscription.


Dear shareholders,
The impacts brought with the Covid-19 pandemic continue and have intensified again with the second wave. In 2021, from a new perspective and with several lessons learned, the long mobility value chain, in which Localiza is part, remains resilient in the face of challenges. We are in a different context, in which we bring the lessons of the first wave.

Throughout 2020, we were adjusting the Company to the challenges and preparing ourselves for the growth resumption in 2021. Our journey continues with the long-term vision guiding our decisions, aiming at being close and deeply understand the needs and expectations of society, and especially of our customers and employees. We remain motivated to invest and propose solutions and innovations that generate value for all, paving our way with relevant attributes connected to the best ESG references.

We faced significant challenges in our businesses throughout 2020, but we demonstrated once again our ability to adapt and resilience, with proper planning and execution. After the first wave of the pandemic, despite all adversities, the Company presented robust results, reinforcing the quick recovery of the Car Rental and the Seminovos, which were more impacted in the context of restricted mobility, as well as the strength of the Fleet Rental division.

We saw short-distance domestic tourism as an opportunity to expand our business; the car rental for app drivers has recovered consistently; and the growing cultural shift from car ownership to car use has brought a new avenue for the monthly and subscription rental segments.

The levels of production and delivery of new cars remain low and challenging for our business. In a context of fewer cars being delivered, the Car Rental division showed good levels of fleet utilization and prices, and the Fleet Rental Division remained resilient and growing. Seminovos continues representing a relevant tailwind with prices still rising, which supports low depreciation and robust margins.

We are aware that the challenges of the pandemic will continue to impact the Company's business in the next quarter, and we will keep the focus on value creation, efficient management of our fleet, revenues and costs, as well as on caring for the safety and health of its employees.

In April, we successfully concluded the issuance of $\mathrm{R} \$ 1.2$ billion in simple non-convertible debentures, bringing innovation in terms of tenure (ten years), and rate (IPCA+), which provided high demand for the paper, with relevant space for retail investors. The final rate for the Company, after hiring a Swap financial instrument, was CDI + $1.999 \%$. With the inflow of these funds, we have a cash position of $R \$ 4.6$ billion and are ready to accelerate growth.

Another important front of action was related to the operation with Unidas, in which we presented the final protocol of the process with the Brazilian Antitrust Authority (CADE) and we are absolutely committed to provide all the information necessary for the analysis of the General Superintendence of CADE.

We continue to invest in the development of our team and in the adoption of technologies, to accelerate new business avenues. We also made progress in the sustainability agenda, reinforcing our role as a company committed to the community and we started the process of engaging the CEO and Chair of the Board of Directors with our investors.

In this quarter, we announced the succession of our CEO and founder, Eugenio Mattar, who is now the Executive Chair of the Board of Directors. Bruno Lasansky took office as CEO on April 28, 2021, the first time in our history that a non-founding executive will lead the Company. The process had extensive planning and has been implemented since 2016, aiming at the continuity of the Company's long-term project.

To maintain the owner's mentality among our main executives, we approved in the General Meeting our Reference Management Shareholder Program and we are convinced that we are on the right path to: With You, Build the Future of Mobility.

## SLocaliza

## RENTAL HIGHLIGHT

Net revenue - Car Rental
(R\$ million, including royalties)


Average rental rate (in $\mathbf{R} \mathbf{\$}$ ) and utilization rate (\%) Car Rental


| 1Q20 | 1 Q21 |
| :---: | :---: |
| Rental rate | -.-.Utilization |

—Rental rate --•Utilization

Net revenue- Fleet Rental
( $R \$$ million)


Average rental rate (in $R \$$ ) and utilization rate (\%) Fleet Rental


| 1Q20 <br> Rental rate |
| :---: |
| - - - Utilization |

## CONSOLIDATED FINANCIAL HIGHLIGHT

Net revenues ( $\mathbf{R} \$$ million)


EBITDA (R\$ million)


Net Income ( $\mathrm{R} \$$ million)


(*) From 2019 the Company begun to record PIS and COFINS credits in SG\&A. Before, those credits were recorded as a reduction of sales taxes.

In 1Q21, the Car Rental division's average rental days decreased $5.4 \%$ versus 1Q20. The quarter had the impact of the $2^{\text {nd }}$ wave of the pandemic over the month of March, in addition to the effect of the lower volume of car purchases due to the difficulties of the OEM's in resuming higher production levels. In a different context compared to last year, we felt less impact on volumes and prices. Utilization rate was kept above $80.0 \%$ and rental rates were $16.0 \%$ higher. As a result, on the same basis of comparison, Car Rental net revenues increased 9.7\%.


## 1.1 - Distribution network



Localiza ended the quarter with 612 rental locations, being 541 in Brazil and 71 in 4 other South American countries. After understanding the impacts of the pandemic in our business and in the growth rate of each Rent a Car segment, we resume investing in the network and team expansion throughout 2020 to accelerate the growth in the post-crisis. When compared with the 1Q20, 15 new corporate locations were added to the network.

(*) From 2019 the Company begun to record PIS and COFINS credits in SG\&A. Before, those credits were recorded as a reduction of sales taxes.

In 1Q21, Fleet Rental division registered $4.6 \%$ increase in the number of rental days and $9.6 \%$ in net revenues, compared to the same period of the prior year, with the average rental rate $4.7 \%$ higher.

Demand remains consistent, even in the context of the pandemic. However, the average delivery time is above the historical average due to the low level of production of new cars, temporarily impacting the growth rates.

## 3.1 - Net investment in the fleet



Net investment in fleet ( $\mathbf{R} \$$ million)


In 1Q21, given the context of lower levels of new car production, we postponed the decommissioning of the Car Rental fleet to service the rental demand and kept a reduced pace of sale in Seminovos. In 1Q21, 29,032 cars were sold and 26,360 were purchased, resulting in a decrease of 2,672 cars in the fleet and a net investment of R $\$ 4.9$ million.

The price of cars sold grew $23.3 \%$ in 1 Q21 compared to 1 Q20, reflecting the increase in the price of new cars.

|  | 2016 | 2017 | 2018 | 2019 | 2020 | Var. \% YoY | 1Q20 | 1Q21 | Var.\% QoQ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average price of cars sold ( $\mathrm{R} \$$ thousand) | 34.3 | 38.2 | 40.6 | 42.1 | 45.2 | 7.4\% | 43,0 | 53,0 | 23.3\% |

## e- Number of used cars and points of sale



We ended 1 Q21 with 131 Seminovos stores, in 90 cities in Brazil. Over the last 12 months, 7 Seminovos stores were opened. The volume of car sold was reduced due to the reduction in the decommissioning of cars by the Car Rental division.

## 5 - End of period fleet



In 1Q21, the fleet was reduced by 1.0\% versus 4Q20 especially due to lower level of cars' supply and the lower number of cars available for sale. In Fleet Rental division, we already see sequential fleet growth.

(*) From 2019 the Company begun to record PIS and COFINS credits in SG\&A. Before, those credits were recorded as a reduction of sales taxes.

■ Rental ■ Used car sales

In 1Q21, consolidated net revenues presented stability due to the compensatory movement between the Rental and Seminovos revenues.

Compared to 1Q20, net rental revenues increased 9.7\%. On a different direction, Seminovos net revenues in 1Q21 decreased due to the lower decommissioning volumes to limit the reduction of the fleet to service the demand for Car Rental, in a context of lower availability of new cars.

Seminovos net revenues decreased $6.6 \%$ when compared to the previous year, due to the reduction in the volumes of cars available for sale, partially offset by the $23.3 \%$ increase in the average sale price.

(*) 2017 adjusted by the one-time costs incurred (OTC) - Hertz Brasil acquisition and franchisees incorporation
$\left(^{* *}\right)$ From 2019, EBITDA margin calculated based on the GAAP number including the reclassification of PIS and COFINS credits for the period, in the Car Rental and Fleet Rental divisions

In 1Q21, consolidated EBITDA totaled $\mathrm{R} \$ 805.8$ million, $27.4 \%$ higher than the same period of the prior year.

In the Car Rental division, the EBITDA margin was $42.9 \%$ in 1Q21, a reduction of 5.0 p.p. compared to 1Q20, which brings a strong basis of comparison, considering the growth rate of that quarter, which contributed for the dilution of fixed costs. In this quarter, we were impacted again by the drop in demand due to the worsening of the COVID-19 pandemic in March, with an estimated impact of more than $\mathrm{R} \$ 30$ million in revenue. On the other hand, we had an increase of $R \$ 76.9$ million in provisions for doubtful debtors ( $R \$ 24.3$ million) and in the costs of maintenance of cars ( $R \$ 52.6$ million), these affected by the aging of the fleet and the increase in the cost of spare parts.

The Fleet Rental division had a margin of $63.6 \%$, a decrease of 6.8 p.p. compared to the same period of the previous year, mainly explained by the higher maintenance costs. In addition, there was an increase in costs and expenses related to IT, team structuring and advertising for Localiza Meoo, our subscription car. Demand for rental in this division is strong, but the challenges of the auto industry supply chain have resulted in new car deliveries at a slower speed. Therefore, the cost dilution process for this division should occur over the next quarters, as purchased volumes return to higher levels.

On a different direction, the increase in the price of new cars reflected in the increase in Seminovos prices, positively impacting its EBITDA margin, even with the reduction in sales volumes this quarter. EBITDA margin reached $13.5 \%$ in 1Q21, 12p.p. higher than the same period last year, and tends to sustain a higher level throughout that year.

All in, in 1Q21 consolidated EBITDA margin over rental revenues reached 63.9\%, an expansion of 8.8p.p. compared to 1Q20.

## 8 - Depreciation

Depreciation is calculated using the straight-line method, considering the difference between the purchase price of the car and the estimated selling price at the end of its useful life, net of estimated costs and expenses to sell it.

## 8.1 - Average annualized depreciation per car (R\$) - Rent a Car



There was a significant increase in market prices for new and used cars starting in the second half of 2020. As previously shown, the average price of cars sold increased by $23.3 \%$ in 1Q21. In addition, the increase in the average age of cars means that a reasonable part of our fleet is already depreciated, contributing to the reduction in the average depreciation per car. Average depreciation per car will trend up as purchasing volumes return to higher levels and the fully-depreciated cars are sold.

## 8.2 - Average annualized depreciation per car (R\$) - Fleet Rental


*Since 2020, the Company began depreciating the Fleet Rental cars using the linear method opposed to the SOYD (Sum-of-the-years' digits)

In the Fleet Rental division, the average depreciation per car in 1Q21 was $\mathrm{R} \$ 1,393$. Depreciation in this division reflected increases in the sale price, as mentioned above.

## Consolidated EBIT (R\$ million)



EBIT margins include Seminovos and is calculated over the rental revenues:

| 2016 | $2017 *$ | 2018 | $2019^{* *}$ | 2020 | 1 Q20 | 1 Q21 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental and Franshising | $30.2 \%$ | $35.2 \%$ | $33.2 \%$ | $33.7 \%$ | $35.1 \%$ | $31.2 \%$ | $53.3 \%$ |
| Fleet Rental | $51.2 \%$ | $51.4 \%$ | $48.6 \%$ | $49.1 \%$ | $66.4 \%$ | $60.7 \%$ | $66.5 \%$ |
| Consolidated | $36.8 \%$ | $40.0 \%$ | $37.1 \%$ | $37.3 \%$ | $42.9 \%$ | $37.8 \%$ | $56.2 \%$ |

${ }^{(*)} 2017$ adjusted by the one-time costs (OTC) incurred - Hertz Brasil acquisition and franchisees incorporation
(**) From 2019, EBIT margin calculated based on the GAAP number including the reclassification of PIS and COFINS credits for the period

Consolidated EBIT in 1Q21 totaled R\$708.4 million, representing an increase of $63.1 \%$ compared to 1 Q 20 .

In 1Q21, the EBIT margin of the Car Rental division, was $53.3 \%$, representing an increase of 22.1 p.p. compared to 1 Q20. In the Fleet Rental division, the EBIT margin totaled 66.5\%, an increase of 5.8p.p. compared to the same period last year.

The margins improvement in the rental divisions reflect the reduction in average depreciation per car and the impact of Seminovos.

## 10 - Consolidated net income


(*) $^{2} 2017$ adjusted by the one-time costs (OTC) - incurred Hertz Brasil acquisition and franchisees incorporation

Net income in 1Q21 was R\$482.3 million, representing an increase of $108.9 \%$ over 1Q21, resulting from:
(+) R\$173.1 million increase in EBITDA,
(+) $\$ \$ 100.9$ million reduction in depreciation,
(+) $\mathrm{R} \$ 105.3$ million lower net financial expenses, mainly due to lower interest rate, despite the higher average debt balance, and the positive mark-to-market of pre-swap contracts (R\$53.4 million), with the opening of the yield curve; and
(-) $\$ \$ 127.9$ million increase in income tax and social contribution, due to the higher taxable profit and higher average rate.

## 11 - Free cash flow (FCF)



In the free cash flow, short-term financial assets were considered as cash.
${ }^{*}$ ) 2017 adjusted by one-time costs incurred - Hertz Brasil acquisition and franchisees incorporation.
$\left({ }^{* *}\right)$ Discount of credit card receivables and anticipation of accounts payable were demonstrated in a different line so that the Free Cash Flow From Operations considered only the contractual terms, reflecting the Company's operation.

In 1Q21, the Company had a cash consumption of $\mathrm{R} \$ 222.8$ million, mainly explained by the reduction of $\mathrm{R} \$ 673.5$ million in the automakers account, partially offset by the generation of $\mathrm{R} \$ 147.8$ million with the reduction of the fleet.

## 12 - Net debt

## 12.1 - Change in net debt - R\$ million



On $03 / 31 / 2021$, net debt totaled $\mathrm{R} \$ 6,421.5$ million, an increase of $4.8 \%$, or $\mathrm{R} \$ 294.2$ million.

## 12.2 - Debt maturity profile - R\$ million

| Debt | Issuance | Contract rate | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 to 2032 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debentures 11th Issuance | 12/12/2016 | 111.50\% CDI | - | - | 457.9 | - | - | - |  | - | 457.9 |
| Debentures 12th Issuance | 5/15/2017 | 107.25\% CDI | - | - | - | - | 678.5 | - | - | - | 678.5 |
| Debentures 13th Issuance - 1st serie | 12/15/2017 | 109.35\% CDI | - | - | 396.6 | 396.6 | - | - | - | - | 793.2 |
| Debentures 13th Issuance - 2nd serie | 12/15/2017 | 111.30\% CDI | - | - | - | - | 94.1 | 94.1 |  | - | 188.2 |
| Debentures 14th Issuance - 1st serie | 9/18/2018 | 107.90\% CDI | - | - | - | - | 200.0 | - | - | - | 200.0 |
| Debentures 14th Issuance - 2nd serie | 9/18/2018 | 112.32\% CDI | - | - | - | - | 119.2 | 119.2 | 238.3 | - | 476.7 |
| Debentures 15th Issuance | 4/15/2019 | 107.25\% CDI | - | - | - | - | - | 378.2 | 378.2 | - | 756.4 |
| Debentures 16th Issuance | 11/29/2019 | CDI + 1.05\% | - | - | - | - | 333.3 | 333.3 | 333.3 | - | 999.9 |
| Debentures 5th Issuance of Localiza Fleet | 7/31/2018 | 112.00\% CDI | - | - | - | - | - | 202.4 | - | - | 202.4 |
| Debentures 6th Issuance of Localiza Fleet | 12/21/2018 | 110.40\% CDI | - | - | - | - | 340.6 | - | - | - | 340.6 |
| Debentures 7th Issuance of Localiza Fleet | 7/29/2019 | 109.00\% CDI | - | - | - | 100.0 | 100.0 | 100.0 | - | - | 300.0 |
| Debentures 8th Issuance of Localiza Fleet | - | CDI + 1.00\% | - | - | - | 333.3 | 333.3 | 333.3 | - | - | 999.9 |
| Promissory Notes - 7th Issuance | 9/24/2019 | 108.00\% CDI | - | 500.0 | - | - | - | - | - | - | 500.0 |
| Foreign currency loan with swap |  | Several |  | 210.6 | 215.0 | 465.0 | 454.8 | 250.0 |  |  | 1,595.4 |
| Real State Receivables Certificate (CRI) | 2/26/2018 | 99.00\% CDI | - | 5.6 | 9.0 | 12.3 | 15.0 | 20.1 | 25.1 | 258.3 | 345.4 |
| Working Capital / Others |  | Several | - | 112.3 | 307.1 | 371.4 | 125.8 | 0.7 | - | - | 917.3 |
| Interest accrued |  | - | 109.8 | - | - | - | - | - | - | - | 109.8 |
| Cash and cash equivalents on 03/31/2021 | - | - | $(3,440.1)$ | - | - | - | - | - | - | - | $(3,440.1)$ |
| Net debt | - | - | $(3,330.3)$ | 828.5 | 1,385.6 | 1,678.6 | 2,794.6 | 1,831.3 | 974.9 | 258.3 | 6,421.5 |




The Company ended the quarter with a cash balance of $\mathrm{R} \$ 3,440.1$ million. In April of this year, the Company concluded the issuance of $\mathrm{R} \$ 1,200$ million in 10 -year debentures, with a swapped cost of CDI $+1.99 \%$. This issuance further strengthens the Company's cash position to support growth.

## 12.4 - Debt ratios - R\$ million



The lower volume of car purchases combined with the strong cash generation from rentals and used cars sales, resulted in a reduction of the Company's leverage ratio, submitted for the last 12 months.

## 13 - Spread (ROIC minus cost of debt after taxes)



## 14 - Dividends and interest on capital (IOC)

## 2020 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount ( $\mathrm{R} \$$ million) | Gross amount per Share(*) (R\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2020 | 03/10/2020 | 03/13/2020 | 09/15/2020 | 67.0 | 0.089006 |
| IOC | 2020 | 06/18/2020 | 06/23/2020 | 10/15/2020 | 64.8 | 0.086217 |
| IOC | 2020 | 09/04/2020 | 09/10/2020 | 11/05/2020 | 65.6 | 0.087345 |
| IOC | 2020 | 12/10/2020 | 12/15/2020 | 02/05/2021 | 63.8 | 0.084906 |
|  |  |  |  | Total | 261.2 |  |

## 2021 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount (R\$ million) | Gross amount per Share (R\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2021 | 03/24/2021 | 03/29/2021 | 05/21/2021 | 63.7 | 0.084795 |
|  |  |  |  | Total | 63.7 |  |

In 2021, Management proposed for deliberation at the Annual Shareholders' Meeting the complementary payment of dividends to shareholders in the amount of $\mathrm{R} \$ 18.1$ million, considering that the amount distributed through IOC in 2020 did not reach a mandatory minimum of $25 \%$ of net profit.

Up to March 31, 2021, RENT3 average daily traded volume was R\$373.3 million, $12.9 \%$ higher than the average volume traded in 2020.

Under the ADR level I program, the Company had 5,542,657 ADRs as of March 31,2021.

Average daily volume until March 31, 2021
( $\mathrm{R} \$ \mathrm{millions)}$
 IBRX 50 ITAG

In 1Q21, we continued making progress in the sustainability agenda, reinforcing our role as a company committed to the community and we started the process of engaging the CEO and Chair of the Board of Directors with our investors on topics related with ESG.

## Governance

In addition to the corporate goal of organizational climate, which measures the engagement of our team, we continue to strengthen our performance indicators related to sustainability, using the UN frameworks and the Sustainability Accounting Standards Board (SASB) as a reference, and we include specific goals for the executive board and our employees in their management contracts.

## Envirommental

We are also advancing in the construction of our greenhouse gas inventory, improving the reporting of scope 3 emissions, adopting initiatives for a more efficient operation from the climate point of view.

We continue to make strong progress with the solar energy generation project at our units. We ended 1T21 with more than 730 thousand kWh of clean energy in the branches, representing an increase of $88.7 \%$ in relation to 1 T 20 .

We improved the dry-cleaning indicator with $58.4 \%$ of cars cleaned in 1 Q21 compared to $57.8 \%$ in 1 Q20.


In 1Q21 we received the result of the Climate Survey for 2020 and reached a 95\% favorability in the Diversity and Inclusion category, 8 p.p. more than in 2019, a recognition from employees that the company is working well on the topic. We continue operating in the Localiza Diversity and Inclusion Program with the Committee and the affinity groups with employees who have started the plan of more than 40 actions defined.

We became signatories to the UN Women's Principles of Women's Empowerment and launched the podcast to talk about gender equity, with the participation of employees. As of March 31, women represented $44.6 \%$ of the Company's employees, with $49.7 \%$ of leadership positions held by them. Employees over 50 years old represented $4.6 \%$ of the 10,936 employees at the end of the period.

## 17 - Results per division

## 17.1 -Table 1 - Car Rental - R\$ million

| CAR RENTAL RESULTS | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. | 1 Q 20 | 1 Q21 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations | 1,504.9 | 1,916.3 | 1,916.3 | 2,588.9 | 3,367.4 | 3,367.4 | 3,475.2 | 3.2\% | 986.0 | 1,082.3 | 9.8\% |
| Taxes on revenues (*) | (59.9) | (51.3) | (51.3) | (52.4) | (44.5) | (318.8) | (330.2) | 3.6\% | (93.1) | (103.0) | 10.6\% |
| Car rental net revenues | 1,445.0 | 1,865.0 | 1,865.0 | 2,536.5 | 3,322.9 | 3,048.6 | 3,145.0 | 3.2\% | 892.9 | 979.3 | 9.7\% |
| Car rental and franchising costs | (717.1) | (935.3) | (879.6) | $(1,187.7)$ | $(1,484.5)$ | $(1,112.0)$ | $(1,124.3)$ | 1.1\% | (296.8) | (362.6) | 22.2\% |
| Gross profit | 727.9 | 929.7 | 985.4 | 1,348.8 | 1,838.4 | 1,936.6 | 2,020.7 | 4.3\% | 596.1 | 616.7 | 3.5\% |
| Operating expenses (SG\&A) | (260.3) | (349.0) | (334.1) | (437.8) | (544.0) | (544.0) | (595.4) | 9.4\% | (168.5) | (196.7) | 16.7\% |
| Other assets depreciation and amortization | (24.4) | (24.2) | (24.2) | (27.1) | (31.1) | (108.8) | (120.7) | 10.9\% | (28.6) | (32.7) | 14.3\% |
| Operating profit before financial results and taxes (EBIT) | 443.2 | 556.5 | 627.1 | 883.9 | 1,263.3 | 1,283.8 | 1,304.6 | 1.6\% | 399.0 | 387.3 | -2.9\% |
| Financial expenses, net | 0.7 | (3.5) | (3.5) | (22.4) | (12.1) | (42.3) | (43.3) | 2.4\% | (11.9) | (12.3) | 3.4\% |
| Income tax and social contribution | (97.4) | (124.6) | (140.1) | (219.5) | (284.9) | (282.0) | (348.7) | 23.7\% | (87.1) | (111.3) | 27.8\% |
| Net income for the period | 346.5 | 428.4 | 483.5 | 642.0 | 966.3 | 959.5 | 912.6 | -4.9\% | 300.0 | 263.7 | -12.1\% |
| Net Margin | 24.0\% | 23.0\% | 25.9\% | 25.3\% | 29.1\% | 31.5\% | 29.0\% | -2.5 p.p. | 33.6\% | 26.9\% | -6.7 p.p. |
| EBITDA | 467.6 | 580.7 | 651.3 | 911.0 | 1,294.4 | 1,392.6 | 1,425.3 | 2.3\% | 427.6 | 420.0 | -1.8\% |
| EBITDA Margin | 32.4\% | 31.1\% | 34.9\% | 35.9\% | 39.0\% | 45.7\% | 45.3\% | -0.4 p.p. | 47.9\% | 42.9\% | -5.0 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues, net of discounts and cancellations Taxes on revenues | $\begin{array}{r} \hline 1,997.8 \\ (2.7) \end{array}$ | $\begin{array}{r} \hline 2,990.0 \\ (4.9) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,990.0 \\ (4.9) \\ \hline \end{array}$ | $\begin{array}{r} 3,919.2 \\ (7.4) \end{array}$ | $\begin{array}{r} \hline 5,479.6 \\ (13.8) \\ \hline \end{array}$ | $\begin{array}{r} \hline 5,479.6 \\ (13.8) \\ \hline \end{array}$ | $\begin{array}{r} \hline 5,150.7 \\ (10.0) \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline-6.0 \% \\ -27.5 \% \end{array}$ |
| Net revenues <br> Book value of cars sold and preparation for sale | $\begin{array}{r} 1,995.1 \\ (1,727.5) \\ \hline \end{array}$ | $\begin{array}{r} 2,985.1 \\ (2,603.2) \\ \hline \end{array}$ | $\begin{array}{r} 2,985.1 \\ (2,603.2) \\ \hline \end{array}$ | $\begin{array}{r} 3,911.8 \\ (3,542.5) \\ \hline \end{array}$ | $\begin{array}{r} 5,465.8 \\ (5,040.5) \\ \hline \end{array}$ | $\begin{array}{\|c} 5,465.8 \\ (5,037.8) \\ \hline \end{array}$ | $\begin{array}{r} 5,140.7 \\ (4,629.7) \\ \hline \end{array}$ | $-5.9 \%$ $-8.1 \%$ |
| Gross profit <br> Operating expenses (SG\&A) <br> Cars depreciation <br> Other assets depreciation and amortization | $\begin{array}{r} \hline 267.6 \\ (176.8) \\ (87.8) \\ (9.1) \\ \hline \end{array}$ | $\begin{array}{r} 381.9 \\ (220.0) \\ (117.7) \\ (9.7) \\ \hline \end{array}$ | $\begin{array}{r} 381.9 \\ (220.0) \\ (117.7) \\ (9.7) \\ \hline \end{array}$ | $\begin{array}{r} \hline 369.3 \\ (269.6) \\ (131.7) \\ (10.2) \\ \hline \end{array}$ | $\begin{array}{r} \hline 425.3 \\ (349.4) \\ (332.8) \\ (8.4) \\ \hline \end{array}$ | $\begin{array}{r} \hline 428.0 \\ (300.2) \\ (332.8) \\ (50.5) \\ \hline \end{array}$ | $\begin{array}{r} \hline 511.0 \\ (316.1) \\ (342.6) \\ (54.3) \\ \hline \end{array}$ | $\begin{array}{r}19.4 \% \\ 5.3 \% \\ 2.9 \% \\ 7.5 \% \\ \hline\end{array}$ |
| Operating profit (loss) before financial results and taxes (EBIT) Financial expenses, net Income tax and social contribution | $\begin{array}{r} (6.1) \\ (174.4) \\ 37.2 \\ \hline \end{array}$ | $\begin{array}{r} 34.5 \\ (229.9) \\ 43.9 \end{array}$ | $\begin{array}{r} 34.5 \\ (229.9) \\ 43.9 \end{array}$ | $\begin{array}{r} (42.2) \\ (266.5) \\ 77.5 \\ \hline \end{array}$ | $\begin{gathered} (265.3) \\ (247.7) \\ 116.8 \\ \hline \end{gathered}$ | $\begin{gathered} \hline(255.5) \\ (264.5) \\ 115.8 \\ \hline \end{gathered}$ | $\begin{gathered} (202.0 \\ (261.9) \\ 158.7 \end{gathered}$ | $\begin{array}{\|c\|} \hline-20.9 \% \\ -1.0 \% \\ 37.0 \% \end{array}$ |
| Loss for the period | (143.3) | (151.5) | (151.5) | (231.2) | (396.2) | (404.2) | (305.2) | -24.5\% |
| Net Margin | -7.2\% | -5.1\% | -5.1\% | -5.9\% | -7.2\% | -7.4\% | -5.9\% | 1.5 p.p. |
| EBITDA | 90.8 | 161.9 | 161.9 | 99.7 | 75.9 | 127.8 | 194.9 | 52.5\% |
| EBITDA Margin | 4.6\% | 5.4\% | 5.4\% | 2.5\% | 1.4\% | 2.3\% | 3.8\% | 1.5 p.p. |


| 1 Q 20 | 1 Q 21 | Var. |
| :---: | :---: | :---: |
| 1,414.4 | 1,334.7 | -5.6\% |
| (3.2) | (1.5) | -53.1\% |
| 1,411.2 | 1,333.2 | -5.5\% |
| $(1,313.5)$ | $(1,054.6)$ | -19.7\% |
| 97.7 | 278.6 | 185.2\% |
| (88.6) | (104.4) | 17.8\% |
| (116.5) | (26.0) | -77.7\% |
| (12.7) | (14.0) | 10.2\% |
| (120.1) | 134.2 | -211.7\% |
| (92.1) | (8.5) | -90.8\% |
| 40.3 | (37.4) | -192.8\% |
| (171.9) | 88.3 | -151.4\% |
| -12.2\% | 6.6\% | 18.8 p.p. |
| 9.1 | 174.2 | 1814.3\% |
| 0.6\% | 13.1\% | 12.5 p.p. |


| CAR RENTAL TOTAL FIGURES | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations | 1,504.9 | 1,916.3 | 1,898.7 | 2,588.9 | 3,367.4 | 3,367.4 | 3,475.2 | 3.2\% |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations | 1,997.8 | 2,990.0 | 2,990.0 | 3,919.2 | 5,479.6 | 5,479.6 | 5,150.7 | -6.0\% |
| Total gross revenues | 3,502.7 | 4,906.3 | 4,888.7 | 6,508.1 | 8,847.0 | 8,847.0 | 8,625.9 | -2.5\% |
| Taxes on revenues |  |  |  |  |  |  |  |  |
| Car rental and franchising(*) | (59.9) | (51.3) | (50.2) | (52.4) | (44.5) | (318.8) | (330.2) | 3.6\% |
| Car sales for fleet renewal | (2.7) | (4.9) | (4.9) | (7.4) | (13.8) | (13.8) | (10.0) | -27.5\% |
| Car rental revenues - net revenues | 1,445.0 | 1,865.0 | 1,848.5 | 2,536.5 | 3,322.9 | 3,048.6 | 3,145.0 | 3.2\% |
| Car sales for fleet renewal - net revenues | 1,995.1 | 2,985.1 | 2,985.1 | 3,911.8 | 5,465.8 | 5,465.8 | 5,140.7 | -5.9\% |
| Total net revenues | 3,440.1 | 4,850.1 | 4,833.6 | 6,448.3 | 8,788.7 | 8,514.4 | 8,285.7 | -2.7\% |
| Direct costs |  |  |  |  |  |  |  |  |
| Car rental | (717.1) | (935.3) | (870.7) | $(1,187.7)$ | $(1,484.5)$ | (1,112.0) | (1,124.3) | 1.1\% |
| Car sales for fleet renewal | $(1,727.5)$ | $(2,603.2)$ | $(2,603.2)$ | $(3,542.5)$ | $(5,040.5)$ | $(5,037.8)$ | $(4,629.7)$ | -8.1\% |
| Gross profit | 995.5 | 1,311.6 | 1,359.7 | 1,718.1 | 2,263.7 | 2,364.6 | 2,531.7 | 7.1\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  |  |  |
| Car rental | (260.3) | (349.0) | (332.3) | (437.8) | (544.0) | (544.0) | (595.4) | 9.4\% |
| Car sales for fleet renewal | (176.8) | (220.0) | (220.0) | (269.6) | (349.4) | (300.2) | (316.1) | 5.3\% |
| Cars depreciation | (87.8) | (117.7) | (117.7) | (131.7) | (332.8) | (332.8) | (342.6) | 2.9\% |
| Other assets depreciation and amortization |  |  |  |  |  |  |  |  |
| Car rental | (24.4) | (24.2) | (23.6) | (27.1) | (31.1) | (108.8) | (120.7) | 10.9\% |
| Car sales for fleet renewal | (9.1) | (9.7) | (9.7) | (10.2) | (8.4) | (50.5) | (54.3) | 7.5\% |
| Operating profit before financial results and taxes (EBIT) | 437.1 | 591.0 | 656.4 | 841.7 | 998.0 | 1,028.3 | 1,102.6 | 7.2\% |
| Financial expenses, net | (173.7) | (233.4) | (235.2) | (288.9) | (259.8) | (306.8) | (305.2) | -0.5\% |
| Income tax and social contribution | (60.2) | (80.7) | (95.0) | (142.0) | (168.1) | (166.2) | (190.0) | 14.3\% |
| Net income for the period | 203.2 | 276.9 | 326.2 | 410.8 | 570.1 | 555.3 | 607.4 | 9.4\% |
| Net margin | 5.9\% | 5.7\% | 6.7\% | 6.4\% | 6.5\% | 6.5\% | 7.3\% | 0.8 p.p. |
| EBITDA | 558.4 | 742.6 | 807.4 | 1,010.7 | 1,370.3 | 1,520.4 | 1,620.2 | 6.6\% |
| EBITDA margin | 16.2\% | 15.3\% | 16.7\% | 15.7\% | 15.6\% | 17.9\% | 19.6\% | 1.7 p.p. |


| 1 Q 20 | 1 Q 21 | Var. |
| :---: | :---: | :---: |
| 986.0 | 1,082.3 | 9.8\% |
| 1,414.4 | 1,334.7 | -5.6\% |
| 2,400.4 | 2,417.0 | 0.7\% |
| (93.1) | (103.0) | 10.6\% |
| (3.2) | (1.5) | -53.1\% |
| 892.9 | 979.3 | 9.7\% |
| 1,411.2 | 1,333.2 | -5.5\% |
| 2,304.1 | 2,312.5 | 0.4\% |
| (296.8) | (362.6) | 22.2\% |
| $(1,313.5)$ | $(1,054.6)$ | -19.7\% |
| 693.8 | 895.3 | 29.0\% |
| (168.5) | (196.7) | 16.7\% |
| (88.6) | (104.4) | 17.8\% |
| (116.5) | (26.0) | -77.7\% |
| (28.6) | (32.7) | 14.3\% |
| (12.7) | (14.0) | 10.2\% |
| 278.9 | 521.5 | 87.0\% |
| (104.0) | (20.8) | -80.0\% |
| (46.8) | (148.7) | 217.7\% |
| 128.1 | 352.0 | 174.8\% |
| 5.6\% | 15.2\% | 9.6 p.p. |
| 436.7 | 594.2 | 36.1\% |
| 19.0\% | 25.7\% | 6.7 p.p. |


| CAR RENTAL OPERATING DATA | 2016 | 2017 | 2017 | 2018 | 2019 | 2019 | 2020 | Var. | 1 Q20 | 1 Q 21 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 70,185 | 94,194 | 94,194 | 130,058 | 173,649 | 173,649 | 200,742 | 15.6\% | 211,512 | 196,980 | -6.9\% |
| Average rented fleet | 51,515 | 69,762 | 69,762 | 97,245 | 128,718 | 128,718 | 140,151 | 8.9\% | 156,620 | 153,467 | -2.0\% |
| Average operating fleet age (in months) | 7.9 | 6.5 | 6.5 | 7.2 | 7.0 | 7.0 | 10.0 | 42.9\% | 7.6 | 12.6 | 65.8\% |
| End of period fleet | 94,156 | 135,578 | 135,578 | 177,672 | 238,174 | 238,174 | 216,334 | -9.2\% | 241,219 | 208,791 | -13.4\% |
| Number of rental days - in thousands (net of fleet replacement service) | 18,662.4 | 25,263.6 | 25,263.6 | 35,284.5 | 46,745.9 | 46,745.9 | 50,446.5 | 7.9\% | 14,167.6 | 13,396.0 | -5.4\% |
| Average daily rental revenues per car (R\$) | 79.67 | 75.16 | 75.16 | 72.86 | 71.57 | 71.57 | 68.52 | -4.3\% | 69.22 | 80.29 | 16.0\% |
| Annualized average depreciation per car (R\$) | 1,251.2 | 1,250.1 | 1,250.1 | 1,012.4 | 1,917.6 | 1,917.6 | 1,706.8 | -11.0\% | 2,202.4 | 526.4 | -76.1\% |
| Utilization rate (Does not include cars in preparation and decomissioning) | 78.0\% | 78.6\% | 78.6\% | 79.6\% | 79.1\% | 79.1\% | 73.5\% | -5.6 p.p. | 78.2\% | 80.4\% | 2.2 p.p. |
| Number of cars purchased | 76,071 | 114,966 | 114,966 | 139,273 | 192,292 | 192,292 | 92,801 | -51.7\% | 34,943 | 18,385 | -47.4\% |
| Number of cars sold | 57,596 | 76,901 | 76,901 | 94,945 | 128,677 | 128,677 | 113,346 | -11.9\% | 32,776 | 25,091 | -23.4\% |
| Average sold fleet age (in months) | 16.8 | 14.3 | 14.3 | 14.7 | 15.2 | 15.2 | 16.9 | 11.2\% | 15.7 | 18.7 | 19.1\% |
| Average total fleet | 80,765 | 107,997 | 107,997 | 150,045 | 201,791 | 201,791 | 221,895 | 10.0\% | 233,448 | 209,205 | -10.4\% |
| Average value of total fleet - R\$ million | 2,790.2 | 4,100.6 | 4,100.6 | 6,005.7 | 8,652.7 | 8,652.7 | 9,951.6 | 15.0\% | 10,433.3 | 9,960.8 | -4.5\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 34.5 | 38.0 | 38.0 | 40.0 | 42.9 | 42.9 | 44.8 | 4.4\% | 44.7 | 47.6 | 6.5\% |

(*) In 4Q19, PIS and COFINS credits were reclassified, which were recorded as credits in the rental income tax line and started to be recorded in the rental cost line.
17.2 - Table 2 - Fleet Rental - R\$ million

| FLEET RENTAL RESULTS | 2016 | 2017 | $\begin{gathered} 2017 \\ \text { adjusted } \end{gathered}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues, net of discounts and cancellations | 664.1 $(123)$ | 757.4 $(15.3)$ | 757.4 (15.3) | $857.8$ | 1,039.1 | $1,039.1$ | $1,163.7$ | 12.0\% |
| Fleet rental net revenues | 651.8 | 742.1 | 742.1 | 848.8 | 1,023.9 | (940.3 | 1,053.5 | 12.0\% |
| Fleet rental costs | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | (220.5) | (221.5) | 0.5\% |
| Gross profit | 458.1 | 521.7 | 522.0 | 602.9 | 719.8 | 719.8 | 832.0 | 15.6\% |
| Operating expenses (SG\&A) | (37.9) | (65.4) | (62.3) | (59.6) | (83.6) | (83.2) | (69.7) | -16.2\% |
| Other assets depreciation and amortization | (2.9) | (3.5) | (3.5) | (4.9) | (5.3) | (5.7) | (8.4) | 47.4\% |
| Operating profit before financial results and taxes (EBIT) | 417.3 | 452.8 | 456.2 | 538.4 | 630.9 | 630.9 | 753.9 | 19.5\% |
| Financial expenses, net | (1.1) | (1.6) | (1.6) | (0.5) | (0.6) | (0.7) | (0.5) | -28.6\% |
| Income tax and social contribution | (90.4) | (102.8) | (103.6) | (136.5) | (143.5) | (140.3) | (228.1) | 62.6\% |
| Net income for the period | 325.8 | 348.4 | 351.0 | 401.4 | 486.8 | 489.9 | 525.3 | 7.2\% |
| Net Margin | 50.0\% | 46.9\% | 47.3\% | 47.3\% | 47.5\% | 52.1\% | 49.9\% | -2.2 p.p. |
| EBITDA | 420.2 | 456.3 | 459.7 | 543.3 | 636.2 | 636.6 | 762.3 | 19.7\% |
| EBITDA Margin | 64.5\% | 61.5\% | 61.9\% | 64.0\% | 62.1\% | 67.7\% | 72.4\% | 4.7 p.p. |


| 1 Q 20 | 1 Q 21 | Var. |
| :---: | :---: | :---: |
| 283.1 | 310.6 | 9.7\% |
| (26.9) | (29.7) | 10.4\% |
| 256.2 | 280.9 | 9.6\% |
| (53.4) | (75.0) | 40.4\% |
| 202.8 | 205.9 | 1.5\% |
| (22.5) | (27.2) | 20.9\% |
| (1.7) | (1.9) | 11.8\% |
| 178.6 | 176.8 | -1.0\% |
| (0.1) | (0.1) | 0.0\% |
| (37.2) | (52.5) | 41.1\% |
| 141.3 | 124.2 | -12.1\% |
| 55.2\% | 44.2\% | -11.0 p.p. |
| 180.3 | 178.7 | -0.9\% |
| 70.4\% | 63.6\% | -6.8 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2016 | 2017 | $\begin{gathered} 2017 \\ \text { adjusted } \end{gathered}$ | 2018 | 2019 without IFRS <br> 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues, net of discounts and cancellations | 347.8 | 466.5 | 466.5 | 599.5 | 742.4 | 742.4 | 969.2 | 30.5\% |
| Taxes on revenues | (0.4) | (0.4) | (0.4) | (0.9) | (1.5) | (1.5) | (0.8) | -46.7\% |
| Net revenues | 347.4 | 466.1 | 466.1 | 598.6 | 740.9 | 740.9 | 968.4 | 30.7\% |
| Book value of cars sold and preparation for sale | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | (650.1) | (832.0) | 28.0\% |
| Gross profit | 68.0 | 74.0 | 74.0 | 72.7 | 90.7 | 90.8 | 136.4 | 50.2\% |
| Operating expenses (SG\&A) | (31.0) | (32.7) | (32.7) | (36.6) | (41.4) | (35.0) | (50.8) | 45.1\% |
| Cars depreciation | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | (218.7) | (130.4) | -40.4\% |
| Other assets depreciation and amortization | (1.8) | (1.7) | (1.7) | (1.7) | (1.5) | (6.7) | (10.0) | 49.3\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (83.3) | (74.7) | (74.7) | (125.5) | (170.9) | (169.6) | (54.8) | -67.7\% |
| Financial expenses, net | (68.7) | (80.0) | (80.0) | (79.6) | (100.2) | (102.3) | (68.7) | -32.8\% |
| Income tax and social contribution | 32.3 | 35.1 | 35.1 | 52.0 | 61.7 | 60.6 | 39.0 | -35.6\% |
| Loss for the period | (119.7) | (119.6) | (119.6) | (153.1) | (209.4) | (211.3) | (84.5) | -60.0\% |
| Net Margin | -34.5\% | -25.7\% | -25.7\% | -25.6\% | -28.3\% | -28.5\% | -8.7\% | 19.8 p.p. |
| EBITDA | 37.0 | 41.3 | 41.3 | 36.1 | 49.3 | 55.8 | 85.6 | 53.4\% |
| EBITDA Margin | 10.7\% | 8.9\% | 8.9\% | 6.0\% | 6.7\% | 7.5\% | 8.8\% | 1.3 p.p. |


| 1 Q 20 | 1 Q 21 | Var. |
| :---: | :---: | :---: |
| 234.7 | 203.9 | -13.1\% |
| (0.4) | (0.2) | -50.0\% |
| 234.3 | 203.7 | -13.1\% |
| (205.2) | (157.1) | -23.4\% |
| 29.1 | 46.6 | 60.1\% |
| (13.4) | (13.7) | 2.2\% |
| (36.7) | (20.6) | -43.9\% |
| (2.1) | (2.2) | 4.8\% |
| (23.1) | 10.1 | -143.7\% |
| (23.5) | (1.4) | -94.0\% |
| 8.1 | (2.6) | -132.1\% |
| (38.5) | 6.1 | -115.8\% |
| -16.4\% | 3.0\% | 19.4 p.p. |
| 15.7 | 32.9 | 109.6\% |
| 6.7\% | 16.2\% | 9.5 p.p. |


| FLEET RENTAL TOTAL FIGURES | 2016 | 2017 | $\begin{gathered} 2017 \\ \text { adjusted } \end{gathered}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues, net of discounts and cancellations | 664.1 | 757.4 | 757.4 | 857.8 | 1,039.1 | 1,039.1 | 1,163.7 | 12.0\% |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations | 347.8 | 466.5 | 466.5 | 599.5 | 742.4 | 742.4 | 969.2 | 30.5\% |
| Total gross revenues | 1,011.9 | 1,223.9 | 1,223.9 | 1,457.3 | 1,781.5 | 1,781.5 | 2,132.9 | 19.7\% |
| Taxes on revenues |  |  |  |  |  |  |  |  |
| Fleet rental (*) | (12.3) | (15.3) | (15.3) | (9.0) | (15.2) | (98.8) | (110.2) | 11.5\% |
| Car sales for fleet renewal | (0.4) | (0.4) | (0.4) | (0.9) | (1.5) | (1.5) | (0.8) | -46.7\% |
| Fleet rental - net revenues | 651.8 | 742.1 | 742.1 | 848.8 | 1,023.9 | 940.3 | 1,053.5 | 12.0\% |
| Car sales for fleet renewal - net revenues | 347.4 | 466.1 | 466.1 | 598.6 | 740.9 | 740.9 | 968.4 | 30.7\% |
| Total net revenues (**) | 999.2 | 1,208.2 | 1,208.2 | 1,447.4 | 1,764.8 | 1,681.2 | 2,021.9 | 20.3\% |
| Direct costs |  |  |  |  |  |  |  |  |
| Fleet rental | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | (220.5) | (221.5) | 0.5\% |
| Car sales for fleet renewal | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | (650.1) | (832.0) | 28.0\% |
| Gross profit | 526.1 | 595.7 | 596.0 | 675.6 | 810.5 | 810.6 | 968.4 | 19.5\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  |  |  |
| Fleet rental | (37.9) | (65.4) | (62.3) | (59.6) | (83.6) | (83.2) | (69.7) | -16.2\% |
| Car sales for fleet renewal | (31.0) | (32.7) | (32.7) | (36.6) | (41.4) | (35.0) | (50.8) | 45.1\% |
| Cars depreciation | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | (218.7) | (130.4) | -40.4\% |
| Other assets depreciation and amortization |  |  |  |  |  |  |  |  |
| Fleet rental | (2.9) | (3.5) | (3.5) | (4.9) | (5.3) | (5.7) | (8.4) | 47.4\% |
| Car sales for fleet renewal | (1.8) | (1.7) | (1.7) | (1.7) | (1.5) | (6.7) | (10.0) | 49.3\% |
| Operating profit before financial results and taxes (EBIT) | 334.0 | 378.1 | 381.5 | 412.9 | 460.0 | 461.3 | 699.1 | 51.5\% |
| Financial expenses, net | (69.8) | (81.6) | (81.6) | (80.1) | (100.8) | (103.0) | (69.2) | -32.8\% |
| Income tax and social contribution | (58.1) | (67.7) | (68.5) | (84.5) | (81.8) | (79.7) | (189.1) | 137.3\% |
| Net income for the period | 206.1 | 228.8 | 231.4 | 248.3 | 277.4 | 278.6 | 440.8 | 58.2\% |
| Net margin | 20.6\% | 18.9\% | 19.2\% | 17.2\% | 15.7\% | 16.6\% | 21.8\% | 5.2 p.p. |
| EBITDA | 457.2 | 497.6 | 501.0 | 579.4 | 685.5 | 692.4 | 847.9 | 22.5\% |
| EBITDA margin | 45.8\% | 41.2\% | 41.5\% | 40.0\% | 38.8\% | 41.2\% | 41.9\% | 0.7 p.p. |


| 1 Q20 | 1 Q 21 | Var. |
| :---: | :---: | :---: |
| 283.1 | 310.6 | 9.7\% |
| 234.7 | 203.9 | -13.1\% |
| 517.8 | 514.5 | -0.6\% |
| (26.9) | (29.7) | 10.4\% |
| (0.4) | (0.2) | -50.0\% |
| 256.2 | 280.9 | 9.6\% |
| 234.3 | 203.7 | -13.1\% |
| 490.5 | 484.6 | -1.2\% |
| (53.4) | (75.0) | 40.4\% |
| (205.2) | (157.1) | -23.4\% |
| 231.9 | 252.5 | 8.9\% |
| (22.5) | (27.2) | 20.9\% |
| (13.4) | (13.7) | 2.2\% |
| (36.7) | (20.6) | -43.9\% |
| (1.7) | (1.9) | 11.8\% |
| (2.1) | (2.2) | 4.8\% |
| 155.5 | 186.9 | 20.2\% |
| (23.6) | (1.5) | -93.6\% |
| (29.1) | (55.1) | 89.3\% |
| 102.8 | 130.3 | 26.8\% |
| 21.0\% | 26.9\% | 5.9 p.p. |
| 196.0 | 211.6 | 8.0\% |
| 40.0\% | 43.7\% | 3.7 p.p. |


| OPERATING DATA | 2016 | 2017 | 2017 | 2018 | 2019 | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 31,908 | 36,804 | 36,804 | 44,404 | 55,726 | 55,726 | 59,801 | 7.3\% |
| Total Average rented fleet | 31,222 | 35,424 | 35,424 | 42,321 | 53,029 | 53,029 | 59,244 | 11.7\% |
| Average rented fleet | 31,222 | 35,424 | 35,424 | 42,321 | 53,029 | 53,029 | 57,706 | 8.8\% |
| Average rented fleet - Car Rental fleet replacement |  |  |  |  | - | - | 1,538 | - |
| Average operating fleet age (in months) | 18.0 | 18.1 | 18.1 | 15.1 | 15.1 | 15.1 | 17.4 | 15.2\% |
| End of period fleet |  |  |  |  |  |  |  |  |
| Rented Fleet | 34,960 | 44,877 | 44,877 | 54,430 | 68,957 | 68,957 | 61,657 | -10.6\% |
| Managed Fleet | 145 | 94 | 94 | 57 | 32 | 32 | 105 | 228.1\% |
| Number of rental days - in thousands | 11,240.0 | 12,752.7 | 12,752.7 | 15,235.7 | 19,090.5 | 19,090.5 | 21,328.0 | 11.7\% |
| Average daily rental revenues per car ( $\mathrm{R} \$$ ) | 58.23 | 58.77 | 58.77 | 55.62 | 53.92 | 53.92 | 53.81 | -0.2\% |
| Annualized average depreciation per car ( $\mathrm{R} \$$ ) | 3,714.0 | 3,104.3 | 3,104.3 | 3,601.1 | 3,923.4 | 3,923.4 | 2,178.9 | -44.5\% |
| Utilization rate (Does not include cars in preparation and decomissioning) (**)(**) | 98.9\% | 98.2\% | 98.2\% | 96.8\% | 96.6\% | 96.6\% | 97.4\% | 0.8 p.p. |
| Number of cars purchased | 11,762 | 20,286 | 20,286 | 26,148 | 31,242 | 31,242 | 16,578 | -46.9\% |
| Number of cars sold | 10,853 | 13,653 | 13,653 | 16,334 | 19,238 | 19,238 | 22,144 | 15.1\% |
| Average sold fleet age (in months) | 31.4 | 31.8 | 31.8 | 31.2 | 28.6 | 28.6 | 28.9 | 1.0\% |
| Average total fleet | 33,436 | 39,605 | 39,605 | 48,776 | 61,374 | 61,374 | 63,919 | 4.1\% |
| Average value of total fleet - $\mathrm{R} \$$ million | 1,130.4 | 1,482.5 | 1,482.5 | 1,943.1 | 2,520.6 | 2,520.6 | 2,812.1 | 11.6\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 33.8 | 37.4 | 37.4 | 39.8 | 41.1 | 41.1 | 44.0 | 7.1\% |


${ }^{(* *)}$ The 2015 utilization rate was calculated only on the basis of the fourth quarter of 2015.
(***) Does not include replacement service from Car Rental

## 17.3 - Table 3 - Consolidated - R\$ million

| CONSOLIDATED RESULTS | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. | 1020 | 1 Q 21 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations | 1,504.9 | 1,916.3 | 1,916.3 | 2,588.9 | 3,367.4 | 3,367.4 | 3,475.2 | 3.2\% | 986.0 | 1,082.3 | 9.8\% |
| Fleet Rental gross revenues, net of discounts and cancellations | 664.1 | 757.4 | 757.4 | 857.8 | 1,039.1 | 1,039.1 | 1,163.7 | 12.0\% | 283.1 | 310.6 | 9.7\% |
| Car and Fleet Rentals and Franchising total gross revenues | 2,169.0 | 2,673.7 | 2,673.7 | 3,446.7 | 4,406.5 | 4,406.5 | 4,638.9 | 5.3\% | 1,269.1 | 1,392.9 | 9.8\% |
| Taxes on revenues - Car and Fleet Rentals and Franchising (*) | (72.2) | (66.6) | (66.6) | (61.4) | (59.7) | (417.6) | (440.4) | 5.5\% | (120.0) | (132.7) | 10.6\% |
| Car and Fleet Rentals and Franchising net revenues | 2,096.8 | 2,607.1 | 2,607.1 | 3,385.3 | 4,346.8 | 3,988.9 | 4,198.5 | 5.3\% | 1,149.1 | 1,260.2 | 9.7\% |
| Car sales gross revenues |  |  |  |  |  |  |  |  |  |  |  |
| Car sales for fleet renewal - Car Rental, net of discounts and cancellations | 1,997.8 | 2,990.0 | 2,990.0 | 3,919.2 | 5,479.6 | 5,479.6 | 5,150.7 | -6.0\% | 1,414.4 | 1,334.7 | -5.6\% |
| Car sales for fleet renewal - Fleet Rental, net of discounts and cancellations | 347.8 | 466.5 | 466.5 | 599.5 | 742.4 | 742.4 | 969.2 | 30.5\% | 234.7 | 203.9 | -13.1\% |
| Car sales for fleet renewal - total gross revenues (*) | 2,345.6 | 3,456.5 | 3,456.5 | 4,518.7 | 6,222.0 | 6,222.0 | 6,119.9 | -1.6\% | 1,649.1 | 1,538.6 | -6.7\% |
| Taxes on revenues - Car sales for fleet renewal | (3.1) | (5.3) | (5.3) | (8.3) | (15.3) | (15.3) | (10.8) | -29.4\% | (3.6) | (1.7) | -52.8\% |
| Car sales for fleet renewal - net revenues | 2,342.5 | 3,451.2 | 3,451.2 | 4,510.4 | 6,206.7 | 6,206.7 | 6,109.1 | -1.6\% | 1,645.5 | 1,536.9 | -6.6\% |
| Total net revenues | 4,439.3 | 6,058.3 | 6,058.3 | 7,895.7 | 10,553.5 | 10,195.6 | 10,307.6 | 1.1\% | 2,794.6 | 2,797.1 | 0.1\% |
| Direct costs and expenses: Car rental and franchising | (717.1) | (935.3) | (879.6) | $(1,187.7)$ | $(1,484.5)$ | (1,112.0) | (1,124.3) | 1.1\% | (296.8) | (362.6) | 22.2\% |
| Fleet Rental | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | (220.5) | (221.5) | 0.5\% | (53.4) | (75.0) | 40.4\% |
| Total Car and Fleet Rentals and Franchising | (910.8) | $(1,155.7)$ | $(1,099.7)$ | $(1,433.6)$ | (1,788.6) | $(1,332.5)$ | $(1,345.8)$ | 1.0\% | (350.2) | (437.6) | 25.0\% |
| Car sales for fleet renewal - Car rental | (1,727.5) | $(2,603.2)$ | $(2,603.2)$ | $(3,542.5)$ | $(5,040.5)$ | $(5,037.8)$ | $(4,629.7)$ | -8.1\% | $(1,313.5)$ | $(1,054.6)$ | -19.7\% |
| Car sales for fleet renewal - Fleet Rental | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | (650.1) | (832.0) | 28.0\% | (205.2) | (157.1) | -23.4\% |
| Total Car sales for fleet renewal (book value) and preparation for sale | $(2,006.9)$ | $(2,995.3)$ | $(2,995.3)$ | $(4,068.4)$ | $(5,690.7)$ | $(5,687.9)$ | $(5,461.7)$ | -4.0\% | $(1,518.7)$ | $(1,211.7)$ | -20.2\% |
| Total costs | $(2,917.7)$ | $(4,151.0)$ | $(4,095.0)$ | $(5,502.0)$ | $(7,479.3)$ | $(7,020.4)$ | $(6,807.5)$ | -3.0\% | $(1,868.9)$ | $(1,649.3)$ | -11.8\% |
| Gross profit | 1,521.6 | 1,907.3 | 1,963.3 | 2,393.7 | 3,074.2 | 3,175.2 | 3,500.1 | 10.2\% | 925.7 | 1,147.8 | 24.0\% |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |  |
| Advertising, promotion and selling: |  |  |  |  |  |  |  |  |  |  |  |
| Car rental and franchising | (149.2) | (200.7) | (194.4) | (285.8) | (357.3) | (357.3) | (460.3) | 28.8\% | (110.2) | (140.5) | 27.5\% |
| Fleet Rental | (14.0) | (18.8) | (18.8) | (27.7) | (36.0) | (35.6) | (38.2) | 7.3\% | (9.4) | (15.2) | 61.7\% |
| Car sales for fleet renewal | (191.6) | (232.3) | (232.3) | (279.5) | (357.1) | (301.6) | (328.4) | 8.9\% | (93.0) | (106.8) | 14.8\% |
| Total advertising, promotion and selling | (354.8) | (451.8) | (445.5) | (593.0) | (750.4) | (694.5) | (826.9) | 19.1\% | (212.6) | (262.5) | 23.5\% |
| General, administrative and other expenses | (151.2) | (215.3) | (203.6) | (210.6) | (268.0) | (267.9) | (205.1) | -23.4\% | (80.4) | (79.5) | -1.1\% |
| Total Operating expenses | (506.) | (667.1) | (649.1) | (803.6) | $(1,018.4)$ | (962.4) | $(1,032.0)$ | 7.2\% | (293.0) | (342.0) | 16.7\% |
| Depreciation expenses: |  |  |  |  |  |  |  |  |  |  |  |
| Cars depreciation: |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (87.8) | (117.7) | (117.7) | (131.7) | (332.8) | (332.8) | (342.6) | 2.9\% | (116.5) | (26.0) | -77.7\% |
| Fleet Rental | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | (218.7) | (130.4) | -40.4\% | (36.7) | (20.6) | -43.9\% |
| Total cars depreciation expenses | (206.3) | (232.0) | (232.0) | (291.6) | (551.5) | (551.5) | (473.0) | -14.2\% | (153.2) | (46.6) | -69.6\% |
| Other assets depreciation and amortization | (38.2) | (39.1) | (39.1) | (43.9) | (46.3) | (171.7) | (193.4) | 12.6\% | (45.1) | (50.8) | 12.6\% |
| Total depreciation and amortization expenses | (244.5) | (271.1) | (271.1) | (335.5) | (597.8) | (723.2) | (666.4) | -7.9\% | (198.3) | (97.4) | -50.9\% |
| Operating profit before financial results and taxes (EBIT) | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 1,489.6 | 1,801.7 | 21.0\% | 434.4 | 708.4 | 63.1\% |
| Financial expenses, net: |  |  |  |  |  |  |  |  |  |  |  |
| Expense | (445.5) | (511.9) | (511.9) | (536.8) | (591.2) | (630.0) | (512.4) | -18.7\% | (163.1) | (49.3) | -69.8\% |
| Income | 202.0 | 196.9 | 196.9 | 167.9 | 230.6 | 220.2 | 138.0 | -37.3\% | 35.5 | 27.0 | -23.9\% |
| Financial (expenses) revenues, net | (243.5) | (315.0) | (315.0) | (368.9) | (360.6) | (409.8) | (374.4) | -8.6\% | (127.6) | (22.3) | -82.5\% |
| Income before tax and social contribution | 527.6 | 654.1 | 728.1 | 885.7 | 1,097.4 | 1,079.8 | 1,427.3 | 32.2\% | 306.8 | 686.1 | 123.6\% |
| Income tax and social contribution | (118.3) | (148.4) | (164.7) | (226.5) | (249.9) | (245.9) | (379.1) | 54.2\% | (75.9) | (203.8) | 168.5\% |
| Net income for the period | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 1,048.2 | 25.7\% | 230.9 | 482.3 | 108.9\% |
| ebitda | 1,015.6 | 1,240.2 | 1,314.2 | 1,590.1 | 2,055.8 | 2,212.8 | 2,468.1 | 11.5\% | 632.7 | 805.8 | 27.4\% |
| EBIT | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 1,489.6 | 1,801.7 | 21.0\% | 434.4 | 708.4 | 63.1\% |
| Consolidated EBIT Margin (calculated over rental revenues) | 36.8\% | 37.2\% | 40.0\% | 37.1\% | 33.5\% | 37.3\% | 42.9\% | 5.6 p.p. | 37.8\% | 56.2\% | 18.4 p.p. |
| Car and Fleet Rentals and Franchising EBTDA | 887.8 | 1,037.0 | 1,111.0 | 1,454.3 | 1,930.6 | 2,029.2 | 2,187.6 | 7.8\% | 605.1 | 598.7 | -1.1\% |
| EBITDA Margin | 42.3\% | 39.8\% | 42.6\% | 43.0\% | 44.4\% | 50.9\% | 52.1\% | 1.2 p.p. | 52.7\% | 47.5\% | -5.2 p.p. |
| Used Car Sales (Seminovos) EBITDA | 127.8 | 203.2 | 203.2 | 135.8 | 125.2 | 183.6 | 280.5 | 52.8\% | 24.8 | 207.1 | 735.1\% |
| EBITDA Margin | 5.5\% | 5.9\% | 5.9\% | 3.0\% | 2.0\% | 3.0\% | 4.6\% | 1.6 p.p. | 1.5\% | 13.5\% | 12.0 p.p. |

## 18 - Table 4 - Operating data

| SELECTED OPERATING DATA | 2016 | 2017 | 2018 | 2019 | 2020 | Var. | 1Q20 | 1Q21 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |
| Car Rental | 70,185 | 94,194 | 130,058 | 173,649 | 200,742 | 15.6\% | 211,512 | 196,980 | -6.9\% |
| Fleet Rental | 31,908 | 36,804 | 44,404 | 55,726 | 59,801 | 7.3\% | 61,193 | 59,124 | -3.4\% |
| Total | 102,093 | 130,998 | 174,462 | 229,375 | 260,543 | 13.6\% | 272,705 | 256,104 | -6.1\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |
| Car Rental | 51,515 | 69,762 | 97,245 | 128,718 | 140,151 | 8.9\% | 156,620 | 153,467 | -2.0\% |
| Fleet Rental | 31,222 | 35,424 | 42,321 | 53,029 | 59,244 | 11.7\% | 58,556 | 61,226 | 4.6\% |
| Total | 82,737 | 105,186 | 139,566 | 181,747 | 199,395 | 9.7\% | 215,176 | 214,693 | -0.2\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |
| Car Rental | 7.9 | 6.5 | 7.2 | 7.0 | 10.0 | 42.9\% | 7.6 | 12.6 | 65.8\% |
| Fleet Rental | 18.0 | 18.1 | 15.1 | 15.1 | 17.4 | 15.2\% | 15.3 | 19.5 | 27.5\% |
| Average age of total operating fleet | 11.0 | 9.8 | 9.3 | 9.0 | 11.7 | 30.0\% | 9.4 | 14.3 | 52.1\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |
| Car Rental | 94,156 | 135,578 | 177,672 | 238,174 | 216,334 | -9.2\% | 241,219 | 208,791 | -13.4\% |
| Fleet Rental | 34,960 | 44,877 | 54,430 | 68,957 | 61,657 | -10.6\% | 67,777 | 65,622 | -3.2\% |
| Total | 129,116 | 180,455 | 232,102 | 307,131 | 277,991 | -9.5\% | 308,996 | 274,413 | -11.2\% |
| Managed fleet at end period - Fleet Rental | 145 | 94 | 57 | 32 | 105 | 228.1\% | 27 | 103 | 281.5\% |
| Fleet investment (R\$ million) (does not include accessories) |  |  |  |  |  |  |  |  |  |
| Car Rental | 2,782.2 | 4,581.8 | 5,785.2 | 8,802.1 | 4,541.9 | -48.4\% | 1,533.2 | 1,055.1 | -31.2\% |
| Fleet Rental | 503.4 | 881.5 | 1,189.2 | 1,472.6 | 975.7 | -33.7\% | 303.0 | 474.7 | 56.7\% |
| Total | 3,285.6 | 5,463.3 | 6,974.4 | 10,274.7 | 5,517.6 | -46.3\% | 1,836.2 | 1,529.8 | -16.7\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 18,864.8 | 25,494.0 | 35,514.6 | 47,029.0 | 51,286.4 | 9.1\% | 14,245.7 | 13,799.3 | -3.1\% |
| Rental days for Fleet Rental replacement service | (202.4) | (230.4) | (230.1) | (283.0) | (839.9) | 196.7\% | (78.1) | (403.3) | 416.5\% |
| Car Rental - Net | 18,662.4 | 25,263.6 | 35,284.5 | 46,745.9 | 50,446.5 | 7.9\% | 14,167.6 | 13,396.0 | -5.4\% |
| Fleet Rental | 11,240.0 | 12,752.7 | 15,235.7 | 19,090.5 | 21,328.0 | 11.7\% | 5,270.0 | 5,510.3 | 4.6\% |
| Total | 29,902.4 | 38,016.3 | 50,520.2 | 65,836.5 | 71,774.5 | 9.0\% | 19,437.6 | 18,906.3 | -2.7\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,251.2 | 1,250.1 | 1,012.4 | 1,917.6 | 1,706.8 | -11.0\% | 2,202.4 | 526.4 | -76.1\% |
| Fleet Rental | 3,714.0 | 3,104.3 | 3,601.1 | 3,923.4 | 2,178.9 | -44.5\% | 2,397.1 | 1,393.2 | -41.9\% |
| Total | 2,020.9 | 1,771.0 | 1,671.2 | 2,405.2 | 1,815.2 | -24.5\% | 2,246.1 | 726.2 | -67.7\% |
| Average annual gross revenues per operating car (R\$ thousand) |  |  |  |  |  |  |  |  |  |
| Car Rental | 21.2 | 20.2 | 19.8 | 19.3 | 17.3 | -10.2\% | 18.8 | 20.0 | 6.4\% |
| Fleet Rental | 20.5 | 20.4 | 19.1 | 18.5 | 19.2 | 3.9\% | 18.6 | 18.8 | 1.3\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |
| Car Rental (*) | 79.67 | 75.16 | 72.86 | 71.57 | 68.52 | -4.3\% | 69.22 | 80.29 | 16.0\% |
| Fleet Rental | 58.23 | 58.77 | 55.62 | 53.92 | 53.81 | -0.2\% | 53.13 | 55.68 | 4.8\% |
| Utilization rate (does not include cars in preparation and decomissioning): |  |  |  |  |  |  |  |  |  |
| Car Rental | 78.0\% | 78.6\% | 79.6\% | 79.1\% | 73.5\% | -5.6 p.p. | 78.2\% | 80.4\% | 2.2 p.p. |
| Fleet Rental | 98.9\% | 98.2\% | 96.8\% | 96.6\% | 97.4\% | 0.8 p.p. | 96.7\% | 98.6\% | 1.9 p.p. |
| Number of cars purchased - consolidated (**) | 87,833 | 135,252 | 165,421 | 223,534 | 109,379 | -51.1\% | 40,879 | 26,360 | -35.5\% |
| Average price of cars purchased ( R \$ thsd) - consolidated | 37.41 | 40.39 | 42.16 | 45.96 | 50.45 | 9.8\% | 44.92 | 58.04 | 29.2\% |
| Numbers of cars sold - consolidated | 68,449 | 90,554 | 111,279 | 147,915 | 135,490 | -8.4\% | 38,361 | 29,032 | -24.3\% |
| Average price of cars sold (R\$ thsd) ( ${ }^{* * * \text { ) - consolidated }}$ | 31.23 | 35.38 | 37.86 | 39.80 | 42.46 | 6.7\% | 40.33 | 48.93 | 21.3\% |

(*) Not included the rentals for Fleet Rental Division.
(**) Does not include cars from Hertz Brazil in 2017
$\left.{ }^{* * *}\right)$ Net of SG\&A expenses related to the sale of cars decomissioned for fleet renewal.

## 19 - Consolidated financial statements - IFRS - R\$ million

| ASSETS | 2016 | 2017 | 2018 | 2019 without IFRS 16 | 2019 | 2020 | 1Q21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |  |  |  |
| Cash and cash equivalents | 1,692.3 | 1,338.2 | 2,175.3 | 2,220.1 | 2,220.1 | 2,586.4 | 1,820.8 |
| Financial assets | - | 1,275.7 | 267.5 | 610.8 | 610.8 | 1,380.2 | 1,619.3 |
| Trade accounts receivable | 424.5 | 585.1 | 1,016.5 | 1,274.7 | 1,274.7 | 1,107.5 | 1,075.1 |
| Derivative financial instruments - swap | 2.2 | - | - | - | - | 154.3 | 91.7 |
| Other current assets | 115.0 | 128.6 | 182.7 | 246.8 | 246.8 | 300.7 | 402.2 |
| Decommissioning cars to fleet renewal | 8.8 | 103.4 | 51.8 | 141.7 | 141.7 | 40.5 | 32.7 |
| Total current assets | 2,242.8 | 3,431.0 | 3,693.8 | 4,494.1 | 4,494.1 | 5,569.6 | 5,041.8 |
| NON CURRENT ASSETS: |  |  |  |  |  |  |  |
| Long-term assets: |  |  |  |  |  |  |  |
| Marketable securities | - | - | - | - | - | - |  |
| Derivative financial instruments - swap | 7.4 | 16.7 | 2.8 | 18.2 | 18.2 | 353.0 | 477.8 |
| Trade accounts receivable | 3.2 | 4.7 | 3.8 | 1.8 | 1.8 | 2.0 | 2.1 |
| Escrow deposit | 60.1 | 83.1 | 96.3 | 114.6 | 114.6 | 113.7 | 114.3 |
| Deferred income tax and social contribution | - | 42.0 | 42.2 | 32.4 | 32.4 | 24.4 | 24.7 |
| Investments in restricted accounts | - | 40.6 | 43.0 | 22.3 | 22.3 | 44.9 | 45.2 |
| Other non current assets | 0.1 | 0.7 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Total long-term assets | 70.8 | 187.8 | 188.2 | 189.4 | 189.4 | 538.1 | 664.2 |
| Property and equipment |  |  |  |  |  |  |  |
| Cars | 4,614.8 | 6,934.7 | 9,481.6 | 13,374.1 | 13,374.1 | 12,923.3 | 13,154.7 |
| Right of use | - | - | - | - | 625.0 | 624.5 | 643.8 |
| Other | 405.8 | 549.3 | 550.3 | 570.5 | 570.5 | 633.5 | 656.7 |
| Intangible: |  |  |  |  |  |  |  |
| Software and others | 61.1 | 52.8 | 47.8 | 49.9 | 49.9 | 46.7 | 44.9 |
| Goodwill on acquisition of investments | 22.0 | 30.6 | 30.7 | 90.0 | 90.0 | 105.4 | 105.4 |
| Total non current assets | 5,174.5 | 7,755.2 | 10,298.6 | 14,273.9 | 14,898.9 | 14,871.5 | 15,269.7 |
| TOTAL ASSETS | 7,417.3 | 11,186.2 | 13,992.4 | 18,768.0 | 19,393.0 | 20,441.1 | 20,311.5 |


| LIABILITIES AND SHAREHOLDERS' EQUITY | 2016 | 2017 | 2018 | 2019 without IFRS 16 | 2019 | 2020 | 1021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |  |  |  |
| Trade accounts payable | 910.9 | 1,331.7 | 2,202.6 | 2,565.4 | 2,565.4 | 1,661.0 | 1,182.6 |
| Social and labor obligations | 95.0 | 109.2 | 135.0 | 161.8 | 161.8 | 218.5 | 280.7 |
| Loans, financing and debentures | 654.6 | 537.2 | 616.6 | 144.3 | 144.3 | 1,615.0 | 2,252.8 |
| Lease liability |  |  |  | - | 116.0 | 130.2 | 133.4 |
| Derivative financial instruments - swap | - | 6.8 | 18.7 | 26.8 | 26.8 | 66.4 | 50.1 |
| Income tax and social contribution | 23.0 | 31.3 | 41.1 | 58.7 | 54.6 | 117.6 | 111.1 |
| Dividends and interest on own capital | 39.7 | 36.4 | 42.6 | 63.4 | 63.4 | 72.4 | 72.4 |
| Other current liabilities | 118.5 | 181.5 | 282.8 | 390.0 | 390.0 | 415.3 | 340.3 |
| Total current liabilities | 1,841.7 | 2,234.1 | 3,339.4 | 3,410.4 | 3,522.3 | 4,296.4 | 4,423.4 |
| NON CURRENT LIABILITIES: |  |  |  |  |  |  |  |
| Loans, financing and debentures | 3,131.3 | 5,940.5 | 7,029.4 | 9,235.1 | 9,235.1 | 8,882.7 | 8,119.3 |
| Lease liability |  |  |  | - | 526.8 | 532.5 | 552.3 |
| Derivative financial instruments - swap | - | 10.8 | 21.9 | 62.3 | 62.3 | 37.2 | 8.9 |
| Provisions | 63.1 | 126.5 | 148.8 | 207.2 | 207.2 | 158.6 | 157.7 |
| Deferred income tax and social contribution | 171.9 | 219.7 | 297.3 | 352.7 | 352.7 | 412.1 | 502.2 |
| Restricted Obligations | - | 40.6 | 43.1 | 22.5 | 22.5 | 45.4 | 45.6 |
| Other non current liabilities | 12.3 | 13.3 | 18.0 | 16.6 | 16.6 | 23.6 | 26.4 |
| Total non current liabilities | 3,378.6 | 6,351.4 | 7,558.5 | 9,896.4 | 10,423.2 | 10,092.1 | 9,412.4 |
| Total liabilities | 5,220.3 | 8,585.5 | 10,897.9 | 13,306.8 | 13,945.5 | 14,388.5 | 13,835.8 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |  |  |  |
| Capital | 976.7 | 1,500.0 | 1,500.0 | 4,000.0 | 4,000.0 | 4,000.0 | 4,000.0 |
| Expenses with share issues | - | - | - | (43.1) | (43.1) | (43.1) | (43.1) |
| Treasury Shares | - | - | - | - | - | (175.5) | (175.4) |
| Capital Reserves | 34.0 | 94.9 | 125.0 | 163.2 | 163.2 | 174.9 | 179.3 |
| Earnings Reserves | 1,186.3 | 1,005.8 | 1,469.5 | 1,341.1 | 1,327.4 | 2,096.3 | 2,514.9 |
| Total shareholders' equity | 2,197.0 | 2,600.7 | 3,094.5 | 5,461.2 | 5,447.5 | 6,052.6 | 6,475.7 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 7,417.3 | 11,186.2 | 13,992.4 | 18,768.0 | 19,393.0 | 20,441.1 | 20,311.5 |

## 20 - Consolidated financial statements - Income statements - R\$ million

| STATEMENT OF INCOME | 2016 | 2017 | $2017$ <br> adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFNS credits | 2019 | 2020 | 1Q21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net revenues | 4,439.3 | 6,058.3 | 6,058.3 | 7,895.7 | 10,553.5 | 10,195.6 | 10,307.6 | 2,797.1 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |  |
| Direct costs | $(2,917.7)$ | $(4,151.0)$ | $(4,095.0)$ | $(5,502.0)$ | $(7,479.3)$ | $(7,020.4)$ | $(6,807.5)$ | $(1,649.3)$ |
| Selling, general, administrative and other expenses | (506.0) | (667.1) | (649.1) | (803.6) | (1,018.4) | (962.4) | (1,032.0) | (342.0) |
| Cars depreciation | (206.3) | (232.0) | (232.0) | (291.6) | (551.5) | (551.5) | (473.0) | (46.6) |
| Other assets depreciation and amortization | (38.2) | (39.1) | (39.1) | (43.9) | (46.3) | (171.7) | (193.4) | (50.8) |
| Total costs and expenses | $(3,668.2)$ | $(5,089.2)$ | (5,015.2) | $(6,641.1)$ | (9,095.5) | (8,706.0) | $(8,505.9)$ | $(2,088.7)$ |
| Income before financial results and taxes (EBIT) | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 1,489.6 | 1,801.7 | 708.4 |
| FINANCIAL EXPENSES, NET | (243.5) | (315.0) | (315.0) | (368.9) | (360.6) | (409.8) | (374.4) | (22.3) |
| Income before taxes | 527.6 | 654.1 | 728.1 | 885.7 | 1,097.4 | 1,079.8 | 1,427.3 | 686.1 |
| INCOME TAX AND SOCIAL CONTRIBUTION |  |  |  |  |  |  |  |  |
| Current | (88.0) | (119.4) | (135.7) | (139.8) | (183.7) | (180.7) | (311.7) | (113.9) |
| Deferred | (30.3) | (29.0) | (29.0) | (86.7) | (66.2) | (65.2) | (67.4) | (89.9) |
|  | (118.3) | (148.4) | (164.7) | (226.5) | (249.9) | (245.9) | (379.1) | (203.8) |
| Net income | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 1,048.2 | 482.3 |

## 21 - Statements of Cash Flows - R\$ million

| CONSOLIDATED CASH FLOW | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 | 2019 | 2020 | 1 Q 21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVIIES: |  |  |  |  |  |  |  |  |
| Net income | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 1,048.2 | 482.3 |
| Adjustments to reconcile net income and cash and cash equivalents provided by operating activities: |  |  |  |  |  |  |  |  |
| Depreciation and amortization | 244.5 | 271.1 | 271.1 | 335.5 | 597.9 | 723.1 | 666.4 | 97.5 |
| Net book value of vehicles written off | 2,102.5 | 3,106.6 | 3,106.6 | 4,198.5 | 5,863.6 | 5,863.6 | 5,599.9 | 1,259.9 |
| Deferred income tax and social contribution | 30.3 | 29.1 | 29.1 | 86.7 | 65.2 | 65.2 | 67.4 | 89.9 |
| Interest on loans, financing, debentures and swaps of fixed rates | 438.1 | 476.2 | 476.2 | 529.8 | 552.9 | 552.9 | 423.7 | 33.2 |
| Lease interest | - | - | - | - | - | 49.40 | 59.60 | 14.60 |
| Other | 26.9 | 81.7 | 81.7 | 87.8 | 103.6 | 103.6 | 9.3 | 48.5 |
| (Increase) decrease in assets: |  |  |  |  |  |  |  |  |
| Trade receivable | 56.8 | (151.8) | (151.8) | (489.0) | (275.9) | (275.9) | 118.8 | (2.6) |
| Purchases of cars (see supplemental disclosure below) | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | $(6,113.7)$ | ( $9,941.4$ ) | ( $9,941.4$ ) | $(6,513.3)$ | $(2,042.9)$ |
| Escrow deposits | (7.2) | (17.5) | (17.5) | (13.1) | (17.9) | (17.9) | 0.9 | (0.6) |
| Taxes recoverable | (6.0) | 2.6 | 2.6 | 3.4 | (1.6) | (1.6) | 11.5 | (14.7) |
| Prepaid expenses | 0.0 | 2.7 | 2.7 | 1.3 | (4.9) | (4.9) | (7.9) | (105.4) |
| Other assets | (3.6) | (8.8) | (8.8) | (71.9) | (44.7) | (44.7) | (44.7) | 9.7 |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |  |
| Accounts payable (except car manufacturers) | 29.6 | (4.8) | (4.8) | 3.1 | 21.0 | 21.0 | 84.2 | 32.5 |
| Social and labor obligations | 9.4 | 7.5 | 7.5 | 25.8 | 26.8 | 26.8 | 56.5 | 62.2 |
| Income tax and social contribution | 88.0 | 119.4 | 135.7 | 139.8 | 184.7 | 180.7 | 311.7 | 113.9 |
| Insurance premium | 8.6 | 19.3 | 19.3 | 37.0 | 23.2 | 23.2 | 20.8 | (6.1) |
| Other liabilities | (19.5) | 40.1 | 40.1 | 60.1 | 52.0 | 52.0 | 13.4 | (62.3) |
| Cash provided by (used in) operating activities | 308.8 | (573.3) | (499.3) | (519.7) | $(1,948.0)$ | $(1,791.0)$ | 1,926.4 | 9.6 |
| Income tax and social contribution paid | (93.3) | (108.3) | (108.3) | (131.2) | (146.1) | (146.1) | (250.1) | (120.2) |
| Interest on loans, financing and debentures paid | (442.3) | (485.7) | (485.7) | (424.7) | (562.2) | (562.2) | (366.9) | (72.2) |
| Lease interest paid | - | - | - | - | - | (53.5) | (56.8) | (12.4) |
| Financial assets | - | $(1,275.8)$ | $(1,275.8)$ | 1,008.2 | (343.4) | (343.4) | (769.4) | (239.1) |
| Net cash provided by (used in) operating activities | (226.8) | $(2,443.1)$ | $(2,369.1)$ | (67.4) | $(2,999.7)$ | $(2,896.2)$ | 483.2 | (434.3) |
| CASH FLOWS FROM INVESTING ACTIVIIES: |  |  |  |  |  |  |  |  |
| Acquisition of investment, goodwill and fair value surplus | - | (333.2) | (333.2) | - | (123.7) | (123.7) | (7.9) | (3.6) |
| Purchases of other property and equipment and addition of intangible assets | (126.6) | (175.0) | (175.0) | (42.8) | (70.0) | (70.0) | (108.0) | (36.4) |
| Net cash provided by (used in) investing activities | (126.6) | (508.2) | (508.2) | (42.8) | (193.7) | (193.7) | (115.9) | (40.0) |
| CASH FLOWS FROM FINANCING ACTVIIIES: |  |  |  |  |  |  |  |  |
| Loans and financings: |  |  |  |  |  |  |  |  |
| Proceeds | 266.3 | 950.1 | 950.1 | $742.8$ | 1,351.5 | 1,351.5 | 1,250.2 | 456.3 |
| Debentures |  |  |  |  |  |  |  |  |
| Proceeds | 943.4 | 2,626.9 | 2,626.9 | 1,690.7 | 2,283.7 | 2,283.7 | 988.6 | - |
| Repayment | (105.0) | (355.0) | (355.0) | (815.0) | (975.0) | (975.0) | $(1,660.8)$ | (83.8) |
| Lease liability: |  |  |  |  |  |  |  |  |
| Repayment | - | - | - | - | - | (103.5) | (119.2) | (34.3) |
| Capital Increase | - | - | - | - | 1,821.6 | 1,821.6 | ) | - |
| Treasury shares (acquired)/ sold | (25.0) | 2.1 | 2.1 | 3.20 | 2.6 | 2.6 | (180.5) | 0.0 |
| Expenses with issuance of shares. | - | $-$ | $-$ | $-$ | (65.3) | (65.3) | - | - |
| Exercise of stock options with treasury shares, net | 18.2 | 50.1 | 50.1 | 16.4 | 25.1 | 25.1 | 4.80 | 0.10 |
| Dividends paid | (1.0) | - | - | - | (7.2) | (7.2) | - | - |
| Interest on own capital | (138.4) | (166.9) | (166.9) | (172.3) | (268.6) | (268.6) | (269.1) | (63.8) |
| Net cash provided by (used in) financing activities | 660.6 | 2,597.2 | 2,597.2 | 947.3 | 3,238.2 | 3,134.7 | (1.0) | (291.3) |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR | 307.2 | (354.1) | (280.1) | 837.1 | 44.8 | 44.8 | 366.3 | (765.6) |
| Cash flow without incurred one-time costs Hertz and franchisees |  |  | (74.0) | - | - | - | - |  |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR AFTER ONE TIME COSTS | 307.2 | (354.1) | (354.1) | 837.1 | 44.8 | 44.8 | 366.3 | (765.6) |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR CASH AND CASH EQUIVALENTS AT END OF YEAR | $\begin{aligned} & 1,385.1 \\ & 1,692.3 \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,692.3 \\ 1,338.2 \\ \hline \end{array}$ | $\begin{array}{r} 1,692.3 \\ 1,338.2 \\ \hline \end{array}$ | $\begin{aligned} & 1,338.2 \\ & 2,175.3 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2,175.3 \\ & 2,220.1 \\ & \hline \end{aligned}$ | $\begin{array}{r} 2,175.3 \\ 2,220.1 \\ \hline \end{array}$ | $\begin{aligned} & 2,220.1 \\ & 2,586.4 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2,586.4 \\ & 1,820.8 \\ & \hline \end{aligned}$ |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | 307.2 | (354.1) | (354.1) | 837.1 | 44.8 | 44.8 | 366.3 | (765.6) |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |  |  |  |
| Cash paid during the period for cars acquisition |  |  |  |  |  |  |  |  |
| Cars acquisition in the year/period - renewal | $(2,563.6)$ | $(3,660.9)$ | $(3,660.9)$ | $(4,696.7)$ | $(6,804.6)$ | (6,804.6) | $(5,524.1)$ | (1,532.0) |
| Cars acquisition in the year/period - growth | (726.0) | $(1,807.0)$ | $(1,807.0)$ | $(2,285.1)$ | $(3,478.7)$ | $(3,478.7)$ | 0.0 | 0.0 |
| Suppliers - automakers: |  |  |  |  |  |  |  |  |
| Balance at the end of the year | 782.0 | 1,197.5 | 1,197.5 | 2,065.6 | 2,407.5 | 2,407.5 | 1,418.3 | 907.5 |
| Balance at the beginning of the year | (591.3) | (782.0) | (782.0) | $(1,197.5)$ | $(2,065.6)$ | $(2,065.6)$ | $(2,407.5)$ | $(1,418.4)$ |
| Cash paid for cars purchased | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | $(6,113.7)$ | $(9,941.4)$ | (9,941.4) | $(6,513.3)$ | $(2,042.9)$ |

- Adjusted: Financials have been recalculated to exclude the impact of incurred one-time costs related with the acquisition of Hertz Brazil and the integration of 20 franchised branches in 2017.
- Average Rented Fleet: In the car rental division it is the number of daily rentals in the period divided by the number of days in the period. In the Fleet Rental is the actual number of cars rented.
-CAGR: Compounded annual growth rate.
- CAPEX: Capital expenditure.
- Carrying Cost of Cash: Consists of the cost to maintain minimum cash position. This is the difference between the average rate of fundraising and the average rate of investment.
- Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of the selling expenses. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental division, depreciation method used is linear. In the Fleet Rental division, depreciation is recorded according to the sum of the years' digits (SOYD) method, which better reflects the consumption pattern of the economic benefits that decrease during the cars' useful life. The residual value is the estimated sale price net of the estimated selling expense.
- Depreciated cost of used cars sales (book value): Consists of the acquisition value of vehicles, depreciated up to the date of sale, less the technical discount. The technical discount is the discount given to the buyer for any required repairs that were not made. These repair costs are recorded as a charge to operating costs and as a credit to cost of cars sold.
-EBITDA: is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization, and exhaustions, as defined by CVM instruction 527/12.
-EBITDA Margin: EBITDA divided by the net revenues.
- EBIT: is the net income of the period added by the income tax and net financial expenses.
- EBIT Margin: EBIT divided by the rental net revenues.
-IFRS 16: As of January 1, 2019, all companies had to adapt to the new rules of IFRS 16. Lessees now have to recognize the assets of the rights over leased assets and the liabilities of future payments for medium or long-term leases, including operating leases. The major impact we had was on the real estate lease agreements of our locations and stores.
- Operating Fleet: Includes the cars in the fleet from the licensing until they become available for sale.
- Net debt: Short and long-term debts +/- the results from the swap operations, net of the cash, cash equivalents and short-term financial investments. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
- Net Investment in cars: Capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
- NOPAT: Net operating profit after tax.
- One-time costs (OTC): Non-recurring costs and expenses related to the acquisition of Hertz Brazil's operations and the integration of 20 franchised branches.
- Reclassification of PIS and COFINS credits: To better reflect the nature of its operating costs, Localiza performed the reclassification of PIS and COFINS credits for the years ended December 31, 2019. The credits were reclassified in the income statement by division and consolidated, from the income tax heading to the cost heading.
- ROIC: Return on invested capital.
- Royalties and integration fee: Amount calculated on the amounts charged in the rental contracts, for the use of the brand and transfer of know-how, in addition to the fees related to the marketing campaigns conducted by Localiza Franchising; and amount paid by the franchisee shortly after signing the adhesion contract, corresponding to the concession to use the brand.
- Swap: Financial transactions carried out to hedge exchange rate and interest rate risks.
- Utilization Rate: It is the number of rental days of the period divided by the fleet available for rental multiplied by the number of days of the period and therefore, it does not include cars being prepared or being decommissioned.


## 23-1Q21 Results Conference Call

Date: Tuesday, May 4, 2021.

## Portuguese (with simultaneous translation to English)

12:00 p.m. (BR time)
11:00 a.m. (Eastern time)

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Replay available from May 04 to 10, 2021.

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