## Earnings <br> Release 2 C 21



The best car rental option for app drivers.

Dear shareholders,
One year after the beginning of the pandemic, in retrospect, the crisis has expanded our learning and search for improvements, always prioritizing the customer and our employees in our decisions. We re-evaluate processes, became more efficient, whether in cars being prepared and decommissioned or in maintaining the fleet; and we were able to increase the utilization rate of our cars. We accelerated our Technology internalization process, with the expansion of Localiza Labs and the creation of another hub, now in Recife. We expanded our telemetry skills exceed the mark of one hundred thousand monitored cars - Internet of Things, data science, performance marketing and competitive intelligence. Those skills will pave the way for us to increase efficiency, launch new solutions and improve the customer journey. We reinforced our culture and expanded our ability to attract and develop the team and the engagement of our employees reached a record level. We made progress on the three sustainability fronts: in Governance, we evolved in the Board's engagement agenda with investors; in Social, in addition to the Diversity and Inclusion program, we created Localiza Institute and defined governance and key themes for action; and in Environmental, we completed the measurement of the scope 3 of the carbon emission inventory, with a robust methodology and auditing. As a result of the advances, we defined the relevant KPIs that are part of the Company's C-level performance contract and that are deployed to the teams.

We are advancing on the fronts of the cars' subscription and for app drivers. Localiza Meoo has already revealed a very mature process, delivering a great experience to our customers, and confirming the potential of this subscription market. In addition, the launch of ZARP puts us even closer to app drivers and makes us better prepared to meet their demands, enhancing the opportunities in the segment. We remain confident in the growth avenues of our core business, as well as of the mobility ecosystem. Thus, we continue to invest to build the future of sustainable mobility with you.

In this quarter, we were skillful to maintain a high level of return on invested capital, despite the challenges posed by the second wave of the pandemic in our car rental volumes and by the low level of vehicle production in the country. During the quarter, we felt the gradual recovery in volumes, and we believe in the acceleration of the vaccination process as a potential catalyst for the car rental demand in the coming quarters.

We are confident in the recovery, but we understand the short-term challenges and reinforce our commitment to austerity in capital allocation. We are focused on optimizing the return per each kilometer driven. With the continued perspective of restriction in cars supply, we have been very cautious with the availability and mileage of our fleet and thus, being able to extend its useful life, allowing us to keep a lower replenish volume until supply is normalized. With the increasing mileage of our cars, there is additional care with their maintenance, so we are able to maintain the level of safety and quality, aiming to minimize the impact on our customers' experience. The increase in maintenance costs has a temporary impact on rental margins. To compensate them, we have sought greater efficiency in sales, taking advantage of the high demand for cars.

We are aware of our short-term trade-offs and are certain that we are making decisions with a long-term vision, seeking growth with value creation.

## Localiza

## RENTAL HIGHLIGHTS

Revenue - Car Rental R\$ million, including royalties


Average rental rate (in R\$) and Utilization rate (\%) Car Rental


Revenue - Fleet Rental R\$ million


Average rental rate (in R\$) and Utilization rate (\%)

| Fleet Rental |  |  |
| :---: | :---: | :---: |
| 97.9\% | 96.4\% | 98.4\% |
| 54.1 | 53.9 | 57.1 |
| 2 Q19 | 2Q20 | 2Q21 |

## CONSOLIDATED FINANCIAL HIGHLIGHTS



EBIT
R\$ million


EBITDA
R\$ million


Net income R\$ million


## 1 - Rent a Car

Number of rental days
in thousands


Net revenues
$R \$$ million, including royalties

${ }^{(*)}$ From 2019 the Company begun to record PIS and COFINS credits in SG\&A. Before, those credits were recorded as a reduction of sales taxes.

In 2Q21, the Car Rental division's average rental days increased $26.3 \%$ versus 2Q20. Still in a pandemic context, we felt less impact on volumes and prices than in the same quarter of 2020 . Utilization rate was kept above $75.0 \%$, with rental rates 53.3\% higher. As a result, on the same basis of comparison, Car Rental net revenues increased 94.0\%.

We emphasize that as of May 2021, in line with market practice, Localiza began offering auto protection coverage directly to its customers. The protection charge is recognized in revenue, impacting the average daily rate, while the cost associated with accidents affects the maintenance line. This level of average daily rate reflects an efficient management of pricing and mix between segments, seeking to optimize the use of our fleet at this time of car shortage.

Average rental rate (in R\$) and Utilization rate (\%)


## 1.1 - Distribution network

## Number of car rental locations - Brazil and abroad



Localiza ended the quarter with 621 rental locations, being 548 in Brazil and 73 in 4 other South American countries. We resumed investing in the network and team expansion for the growth resumption in the post-crisis. When compared with the 2Q20, 24 new corporate locations were added to the network.

## 2 - Fleet Rental

Number of rental days


## Net revenues

$R \$$ million

${ }^{(*)}$ ) From 2019 the Company begun to record PIS and COFINS credits in SG\&A. Before, those credits were recorded as a reduction of sales taxes.

In 2Q21, Fleet Rental division registered 8.8\% increase in the number of rental days and 13.1\% in net revenues, compared to the same period of the prior year, with the average rental rate $5.9 \%$ higher.

Even in the context of the pandemic, we noticed strong demand and an increase in backlogs. The average delivery time is above the historical level due to the lower pace of production of new cars, temporarily impacting growth rates.

## 3.1 - Net investment in the fleet

## Car purchase and sales

quantity*


Net investment in fleet
$R \$$ million


In 2Q21, still in the context of lower levels of new car production, we kept the strategy of postponing the decommissioning of the Car Rental, extending the life of our fleet, which resulted in a sale of Seminovos below our capacity. In 2Q21, 26,643 cars were sold and 28,653 were purchased, resulting in an increase of 2,010 cars in the fleet and a net investment of $\mathrm{R} \$ 329,2$ million.

The price of cars sold grew $31.3 \%$ in 2 Q21 compared to 2 Q20, reflecting the increase in the price of new cars.

|  | 2016 | 2017 | 2018 | 2019 | 2020 | Var. \% | 1H20 | 1H21 | Var. \% | 2 Q 20 | 2Q21 | Var.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average price of cars sold (R\$ thousand) | 34.3 | 38.2 | 40.6 | 42.1 | 45.2 | 7.4\% | 42.7 | 54.0 | 26.7\% | 42.0 | 55.2 | 31.3\% |

## 4 - Seminovos - Number of points of sale

Number of points of sale and used cars


We ended 2Q21 with 132 Seminovos stores, in 90 cities in Brazil. Over the last 12 months, 7 Seminovos stores were opened.

## 5 - End of period fleet

Car purchase and sales
quantity


In 1 H 21 , the fleet was reduced by $1.3 \%$ versus the end of 2020 , due to the persistence of lower level of cars' supply, partially offset by a reduction in the number of cars available for sale.

Consolidated net revenues
R\$ million

(*) $^{*}$ From 2019 the Company begun to record PIS and COFINS credits in SG\&A. Before, those credits were recorded as a reduction of sales taxes.

$$
■ \text { Rental } \quad \text { Used car sales }
$$

In 2Q21, consolidated net revenues increased by 71.7\%.

Compared to 2Q20, net rental revenues increased 65.5\%, being 94.0\% in Car Rental division and 13.1\% in Fleet Rental division. While Seminovos net revenues increased $77.2 \%$ due to the $35.0 \%$ growth in the volume of cars sold combined with the $31.3 \%$ increase in the sale price.

## Consolidated EBITDA


(*) $^{*} 2017$ adjusted by the one-time costs incurred (OTC) - Hertz Brasil acquisition and franchisees incorporation
$\left.\mathbf{(}^{* *}\right)$ From 2019, EBITDA margin calculated based on the GAAP number including the reclassification of PIS and COFINS credits for the period, in the Car Rental and Fleet Rental divisions

In 2Q21, consolidated EBITDA totaled $\mathrm{R} \$ 769.7$ million, $77.0 \%$ higher than the same period of the prior year.
In the Car Rental division, the EBITDA margin was $38.6 \%$ in 2Q21, a reduction of 14.6 p.p. compared to 2 Q20, which was positively impacted by the reversal of 103.4 million PIS/Cofins credits' provision that contributed to an increase of 21.7 p.p. in the 2Q20 margin, as explained at the time. Excluding the impact of the reversal, the margin in 2 Q 21 would be 7.1 p.p. higher than in the same period of the previous year, the most affected by the pandemic.

In a quarter over quarter analysis, compared to 1Q21, there is a margin effect associated with the drop in volumes, resulted from the second wave of the pandemic, not yet followed by a reduction in costs. The continuance of fleet aging still results in higher maintenance levels. In addition, margin was affected by higher mobilization costs due to a greater purchase of cars in this Division, this quarter; personnel costs and opening of 11 branches in the quarter.

The Fleet Rental division had a margin of $65.9 \%$, a decrease of 15.5 p.p. compared to the same period of the previous year. The reversal of PIS/COFINS credits had a positive impact of R\$21.0 million on the 2Q20 margin. Excluding this effect, the margin for this quarter was 6.7 p.p. lower than the same period last year. The margin reduction is mainly due to the increase in maintenance costs, due to the fleet aging. In addition, there was an increase in expenses related to IT, team structuring and advertising for Localiza Meoo, which will be diluted as the cars ordered are delivered to customers and start to generate revenue.

Compared to 1Q21, the Fleet Rental division's EBITDA margin increased by 2.3 p.p., due to revenue growth and lower maintenance costs, especially due to the reduction in expenses with fleet mobilization in the quarter.

In Seminovos, the increase in the price of new cars continues to be reflected in the cars sold prices, positively impacting its EBITDA margin, which reached $14.6 \%$ in 2Q21, 18.6 p.p. higher than in the same period last year and tends to sustain a higher level in the coming quarters.

Compared to 1Q21, Seminovos' EBITDA margin presents an increase of $1.1 \mathrm{p} . \mathrm{p}$. by the improvement in the sale prices and the reduction in expenses, despite the drop in sales volume.

All in, in 2Q21 consolidated EBITDA margin over rental revenues reached $62.7 \%$, an expansion of 4.0 p.p. compared to 2Q20, but reducing 1.2 p.p. compared to 1 Q 21 .

## 8 - Depreciation

Depreciation is calculated using the straight-line method, considering the difference between the purchase price of the car and the estimated selling price at the end of its useful life, net of estimated costs and expenses to sell it. The estimated selling price is reassessed quarterly, so the book value of the cars reflects market prices.

## 8.1 - Average annualized depreciation per car (R\$) - Rent a Car



In this quarter, the increase in prices for new cars trend continued, resulting in an increase of $26.7 \%$ in average prices in 1 H 21 , compared to 1 H 20 , and $31.3 \%$ in the annual comparison of 2 Q 21 in relation to 2 Q 20 . In addition, the increase in the useful life of cars and in selling prices result in reduction in the average depreciation per car. Average depreciation per car will trend up as purchasing volumes return to higher levels and the fully-depreciated cars are sold.

## 8.2 - Average annualized depreciation per car (R\$) - Fleet Rental


*Since 2020, the Company began depreciating the Fleet Rental cars using the linear method opposed to the SOYD (Sum-of-the-years' digits)

In the Fleet Rental division, the average depreciation per car in $2 Q 21$ was $R \$ 990$, reflecting increase in the cars sale price.

## Consolidated EBIT

## R\$ million



EBIT margins include Seminovos and is calculated over the rental revenues:

|  | 2016 | 2017* | 2018 | 2019** | 2020 | 2Q19 | 2Q20 | 1Q21 | 2Q21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental and Franshising | 30.2\% | 35.2\% | 33.2\% | 33.7\% | 35.1\% | 34.3\% | 8.5\% | 53.3\% | 49.1\% |
| Fleet Rental | 51.2\% | 51.4\% | 48.6\% | 49.1\% | 66.4\% | 46.4\% | 67.9\% | 66.5\% | 73.2\% |
| Consolidated | 36.8\% | 40.0\% | 37.1\% | 37.3\% | 42.9\% | 37.4\% | 29.5\% | 56.2\% | 54.9\% |

(*) $^{*} 2017$ adjusted by the one-time costs incurred (OTC) - Hertz Brasil acquisition and franchisees incorporation
$\left(^{* *}\right)$ From 2019, EBITDA margin calculated based on the GAAP number including the reclassification of PIS and COFINS credits for the period, in the Car Rental and Fleet Rental divisions

Consolidated EBIT in 2Q21 totaled R\$673.3 million, representing an increase of 208.3\% compared to 2 Q20.

In 2Q21, the EBIT margin of the Car Rental division, was $49.1 \%$, representing an increase of 40.6 p.p. compared to 2 Q20. In the Fleet Rental division, the EBIT margin totaled $73.2 \%$, an increase of 5.3 p.p. compared to the same period last year.

Compared to 1Q21, the EBIT margin in the Car Rental division decreased by 4.2 p.p.. While in the Fleet Rental division, the EBIT margin increased by 6.7 p.p. on the same basis of comparison.

As the fleet renewal cycle returns to normal levels, we expect an increase in depreciation and a reduction in the Seminovos EBITDA margin, which should be offset by the dilutive effect on fixed costs, arising from the resumption of the pace of growth.

## 10 - Consolidated net income

## Consolidated net income

R\$ million


| EBITDA x Net income reconciliation | 2016 | 2017* | 2018 | 2019 | 2020 | Var. R\$ | Var. \% | ! | 2 Q19 | , | 2Q20 | 2 Q21 | Var. R\$ | Var. \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated EBITDA | 1,015.6 | 1,314.2 | 1,590.1 | 2,212.8 | 2,468.1 | 255.3 | 11.5\% | ' | 499.9 |  | 434.8 | 769.7 | 334.9 | 77.0\% |
| Cars depreciation | (206.3) | (232.0) | (291.6) | (551.5) | (473.0) | 78.5 | -14.2\% | , | (118.0) |  | (167.5) | (44.1) | 123.4 | -73.7\% |
| Other property depreciation and amortization | (38.2) | (39.1) | (43.9) | (171.7) | (193.4) | (21.7) | 12.6\% | , | (39.9) |  | (48.9) | (52.3) | (3.4) | 7.0\% |
| EBIT | 771.1 | 1,043.1 | 1,254.6 | 1,489.6 | 1,801.7 | 312.1 | 21.0\% | 1 | 342.0 |  | 218.4 | 673.3 | 454.9 | 208.3\% |
| Financial expenses, net | (243.5) | (315.0) | (368.9) | (409.8) | (374.4) | 35.4 | -8.6\% | , | (97.9) |  | (127.3) | (45.9) | 81.4 | -63.9\% |
| Income tax and social contribution | (118.3) | (164.7) | (226.5) | (245.9) | (379.1) | (133.2) | 54.2\% | ' | (54.0) |  | (1.2) | (179.5) | (178.3) | 14,858.3\% |
| Net income of the period | 409.3 | 563.4 | 659.2 | 833.9 | 1,048.2 | 214.3 | 25.7\% | 1 | 190.1 | , | 89.9 | 447.9 | 358.0 | 398.2\% |

$\left.{ }^{*}\right) 2017$ adjusted by the one-time costs (OTC) - incurred Hertz Brasil acquisition and franchisees incorporation

Net income in 2Q21 was R\$447.9 million, representing an increase of $398.2 \%$ over 2Q20, resulting from:
(+) R\$334.9 million increase in EBITDA,
(+) $\$ \$ 120.0$ million reduction in depreciation,
(+) R $\$ 81.4$ million lower net financial expenses, mainly due to lower carrying cost and the positive mark-to-market of preswap contracts. The strategy of protecting the ROIC spread through swap contracts, in Fleet Rental, proved to be adequate in the context of interest rate volatility; and
(-) $\$ \$ 178.3$ million increase in income tax and social contribution, due to the higher taxable profit and higher average effective rate.

## 11 - Free cash flow (FCF)

|  | Free cash flow (R\$ million) | 2016 | 2017 | 2018 | 2019 | 2020 | 1H21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EBITDA | 1,015.7 | 1,314.2 | 1,590.1 | 2,212.8 | 2,468.1 | 1,575.4 |
|  | Used car sale revenue, net of taxes | $(2,342.6)$ | $(3,451.2)$ | $(4,510.4)$ | $(6,206.7)$ | $(6,109.1)$ | $(3,005.9)$ |
|  | Net book value of vehicles written-off | 2,102.5 | 3,106.6 | 4,198.5 | 5,863.6 | 5,599.9 | 2,477.9 |
|  | (-) Income tax and social contribution | (93.3) | (108.3) | (131.2) | (146.1) | (250.1) | (232.4) |
|  | Change in working capital | (40.8) | (47.9) | (117.4) | (268.9) | 103.5 | (157.3) |
|  | Cash generated by rental operations | 641.5 | 813.4 | 1,029.6 | 1,454.7 | 1,812.3 | 657.7 |
|  | Used car sale revenue, net from taxes - fleet renewal | 2,342.6 | 3,451.2 | 4,510.4 | 6,206.7 | 4,886.9 | 2,967.7 |
|  | Fleet renewal investment | $(2,563.6)$ | $(3,660.9)$ | $(4,696.7)$ | $(6,804.6)$ | $(5,524.1)$ | $(3,330.2)$ |
|  | Change in accounts payable to car suppliers for fleet renewal | 219.8 | 227.6 | 250.1 | 468.7 | 235.1 | (547.1) |
|  | Net investment for fleet renewal | (1.2) | 17.9 | 63.8 | (129.2) | (402.1) | (909.6) |
|  | Fleet renewal - quantity | 68,449 | 90,554 | 111,279 | 147,915 | 109,379 | 55,013 |
| Investment, property and intangible |  | (40.9) | (28.8) | (42.8) | (70.0) | (108.0) | (62.7) |
| Free cash flow from operations, before fleet increase or reduction |  | 599.4 | 802.5 | 1,050.6 | 1,255.5 | 1,302.2 | (314.6) |
|  | (Investment) / Divestment in cars for fleet growth | (726.0) | $(1,807.0)$ | $(2,285.1)$ | $(3,478.7)$ | 1,222.2 | 38.2 |
|  | Change in accounts payable to car suppliers for fleet growth | 26.8 | 168.7 | 509.4 | 23.6 | (943.4) | - |
|  | Acquisition of Hertz and franchisees (fleet value) | - | (285.7) | - | (105.5) | 0.0 | - |
|  | Net investment for fleet growth | (699.2) | $(1,924.0)$ | $(1,775.7)$ | $(3,560.6)$ | 278.8 | 38.2 |
|  | Fleet increase / (reduction) - quantity | 19,384 | 52,860 | 54,142 | 75,619 | $(26,111)$ | (662) |
| Free cash flow after growth |  | (99.8) | $(1,121.5)$ | (725.1) | $(2,305.0)$ | 1,581.0 | (276.4) |
|  | Acquisitions and francisees acquision- except fleet value New headquarters construction and furniture | (85.7) | $\begin{aligned} & (121.5) \\ & (146.2) \end{aligned}$ | - | (18.2) | (7.9) | (3.6) |
| Free cash generated before the cash effects of discounts and anticipation of payables to |  | (185.5) | $(1,389.2)$ | (725.1) | $(2,323.2)$ | 1,573.1 | (280.0) |
| Cash effects of receivables and anticipation of payables to suppliers (**) |  | 98.0 | 88.3 | (113.2) | (131.8) | (293.1) | (23.2) |
| Free cash flow before interest |  | (87.5) | $(1,300.9)$ | (838.3) | $(2,455.0)$ | 1,280.0 | (303.2) |

In the free cash flow, short-term financial assets were considered as cash.
${ }^{*}$ ) 2017 adjusted by one-time costs incurred - Hertz Brasil acquisition and franchisees incorporation.
$\left({ }^{* *}\right)$ Discount of credit card receivables and anticipation of accounts payable were demonstrated in a different line so that the Free Cash Flow From Operations considered only the contractual terms, reflecting the Company's operation.

In 1 H 21 , the Company had a cash consumption of $\mathrm{R} \$ 303.2$ million, mainly explained by the reduction of $\mathrm{R} \$ 547.1$ million in the automakers account.

## 12 - Net debt

## 12.1 - Change in net debt - R\$ million



On 06/30/2021, net debt totaled $\mathrm{R} \$ 6,611.4$ million, an increase of $7.9 \%$, or $\mathrm{R} \$ 484.1$ million compared to $12 / 31 / 2020$.

## 12.2 - Debt maturity profile - R\$ million

| Debt | Issuance | Contract rate | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 to 2032 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debentures 11th Issuance | 12/12/2016 | 111,5\% CDI | - | 410.7 | - | - | - | - | - | 410.7 |
| Debentures 12th Issuance | 5/15/2017 | 107,25\% CDI | - | - | - | 678.5 | - | - | - | 678.5 |
| Debentures 13th Issuance - 1st serie | 12/15/2017 | 109,35\% CDI | - | 306.2 | 306.2 | - | - | - | - | 612.4 |
| Debentures 13th Issuance-2nd serie | 12/15/2017 | 111,30\% CDI | - | - | - | 94.1 | 94.1 | - | - | 188.2 |
| Debentures 14th Issuance - 1st serie | 9/18/2018 | 107,9\% CDI | - | - | - | 200.0 | - | - | - | 200.0 |
| Debentures 14th Issuance-2nd serie | 9/18/2018 | 112,32\% CDI | - | - | - | 111.2 | 111.2 | 222.5 | - | 444.9 |
| Debentures 15th Issuance | 4/15/2019 | 107,25\% CDI | - | - | - | - | 377.4 | 377.4 | - | 754.8 |
| Debentures 16th Issuance | 11/29/2019 | CDI + 1,05\% | - | - | - | 333.3 | 333.3 | 333.3 | - | 999.9 |
| Debentures 17th Issuance | 4/7/2021 | IPCA + 5,47\% | - | - | - | - | - | - | 1,200.0 | 1,200.0 |
| Debentures 5th Issuance of Localiza Fleet | 7/31/2018 | 112,0\% CDI | - | - | - | - | 202.4 | - | - | 202.4 |
| Debentures 6th Issuance of Localiza Fleet | 12/21/2018 | 110,4\% CDI | - | - | - | 310.1 | - | - | - | 310.1 |
| Debentures 7th Issuance of Localiza Fleet | 7/29/2019 | 109,0\% CDI | - | - | 100.0 | 100.0 | 100.0 | - | - | 300.0 |
| Debentures 8th Issuance of Localiza Fleet |  | CDI + 1,0\% | - | - | 333.3 | 333.3 | 333.3 | - | - | 999.9 |
| Promissory Notes - 7th Issuance | 9/24/2019 | 108,0\% CDI | 500.0 | - | - | - | - | - | - | 500.0 |
| Foreign currency loan with swap | - | Several | 210.6 | 215.0 | 465.0 | 454.8 | 250.0 |  |  | 1,595.4 |
| Real State Receivables Certificate (CRI) | 2/26/2018 | 99\% CDI | 5.6 | 9.0 | 12.3 | 15.0 | 20.1 | 25.1 | 258.3 | 345.4 |
| Working Capital / Others | - | Several | 108.6 | 307.8 | 371.5 | 126.0 | 0.8 | - | - | 914.7 |
| Interest accrued |  | - | 54.0 | - | - | - | - | - | - | 54.0 |
| Cash and cash equivalents on 06/30/2021 |  | - | (4,099.9) | - | - | - | - | - | - | $(4,099.9)$ |
| Net debt | - | - | $(3,221.1)$ | 1,248.7 | 1,588.3 | 2,756.3 | 1,822.6 | 958.3 | 1,458.3 | 6,611.4 |



The Company ended the quarter with a cash balance of R $\$ 4,099.9$ million. In April of this year, the Company concluded the issuance of $\mathrm{R} \$ 1,200$ million in 10-year debentures, with a swapped cost of $\mathrm{CDI}+1.99 \%$. This issuance further strengthens the Company's cash position to support growth.

## 12.4 - Debt ratios - R\$ million



The Company presents comfortable debt ratios, which located it for the growth resumption.

## 13 - Spread (ROIC minus cost of debt after taxes)



Strong value generation, even in an extremely adverse scenario, with ltm roe of 26.9\%

## 14 - Dividends and interest on capital (IOC)

## 2020 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount (R\$ million) | Gross amount per Share(*) ( $\mathrm{R} \$$ ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2020 | 03/10/2020 | 03/13/2020 | 09/15/2020 | 67.0 | 0.089006 |
| 10 C | 2020 | 06/18/2020 | 06/23/2020 | 10/15/2020 | 64.8 | 0.086217 |
| IOC | 2020 | 09/04/2020 | 09/10/2020 | 11/05/2020 | 65.6 | 0.087345 |
| IOC | 2020 | 12/10/2020 | 12/15/2020 | 02/05/2021 | 63.8 | 0.084906 |
| Dividends | 2020 | 04/27/2021 | 04/30/2021 | 05/21/2021 | 18.1 | 0.024111 |
|  |  |  |  | Total | 279.3 |  |

2021 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount ( $\mathrm{R} \$$ million) | Gross amount per Share (R\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2021 | 03/24/2021 | 03/29/2021 | 05/21/2021 | 63.7 | 0.084795 |
| IOC | 2021 | 06/24/2021 | 06/29/2021 | 08/20/2021 | 72.4 | 0.096195 |
|  |  |  |  | Total | 136.1 |  |

Up to June 30, 2021, RENT3 average daily traded volume was $\mathrm{R} \$ 343.5$ million, $3.9 \%$ higher than the average volume traded in 2020.

Under the ADR level I program, the Company had 5,352,934 ADRs as of June 30,2021.


## 16-ESG

In 2Q21, driven by the evolution of the Company's purpose, "Building the future of sustainable mobility with you", we continued to advance in our ESG strategy. We released the third Sustainability Report in GRI format and with SASB indicators, launched Localiza Institute to manage the Company's private social investment, accelerated our Diversity and Inclusion program with accession to the UN Forum for Companies with Refugees and received the important highlight in the Money Times ESG ranking. In line with our business strategy and the expectations of our stakeholders, we updated our materiality matrix, which includes the central themes that guide our actions in the short, medium and long term.

The materiality matrix was updated based on a listening process that involved more than 2,000 interlocutors, internal discussions and validation with the leadership and governance committee. The work also involved an analysis of correlation with the UN Sustainable Development Goals, expressed in the Global Compact, to which Localiza is signatory since 2017. As a result, we prioritized 10 themes, which were organized into three pillars:


In some of these themes we have very advanced projects and initiatives, composing the C-level and responsible teams' goals panel. Among these goals, we highlight the carbon neutralization of scopes 1 and 2, and definition of the strategy for scope 3; favorability index in the eNPS and diversity and inclusion indicators; and ISO 37001 certification.

## 17 - Results per division

## 17.1 -Table 1 - Car Rental - R\$ million

| CAR RENTAL RESULTS | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations Taxes on revenues ( ${ }^{*}$ ) | $\begin{aligned} & 1,504.9 \\ & (59.9) \end{aligned}$ | $\begin{array}{\|c\|} \hline, 916.3 \\ (51.3) \end{array}$ | $\begin{aligned} & 1,916.3 \\ & (51.3) \end{aligned}$ | $\begin{aligned} & 2,588.9 \\ & (52.4) \end{aligned}$ | $\begin{aligned} & 3,367.4 \\ & (44.5) \end{aligned}$ | 3,367.4 $(318.8)$ | $\begin{array}{r} 3,475.2 \\ (330.2) \end{array}$ | $3.2 \%$ $3.6 \%$ |
| Car rental net revenues | 1,445.0 | 1,865.0 | 1,865.0 | 2,536.5 | 3,322.9 | 3,048.6 | 3,145.0 | 3.2\% |
| Car rental and franchising costs | (717.1) | (935.3) | (879.6) | $(1,187.7)$ | $(1,484.5)$ | (1,112.0) | $(1,124.3)$ | 1.1\% |
| Gross profit | 727.9 | 929.7 | 985.4 | 1,348.8 | 1,838.4 | 1,936.6 | 2,020.7 | 4.3\% |
| Operating expenses (SG\&A) | (260.3) | (349.0) | (334.1) | (437.8) | (544.0) | (544.0) | (595.4) | 9.4\% |
| Other assets depreciation and amortization | (24.4) | (24.2) | (24.2) | (27.1) | (31.1) | (108.8) | (120.7) | 10.9\% |
| Operating profit before financial results and taxes (EBIT) | 443.2 | 556.5 | 627.1 | 883.9 | 1,263.3 | 1,283.8 | 1,304.6 | 1.6\% |
| Financial expenses, net | 0.7 | (3.5) | (3.5) | (22.4) | (12.1) | (42.3) | (43.3) | 2.4\% |
| Income tax and social contribution | (97.4) | (124.6) | (140.1) | (219.5) | (284.9) | (282.0) | (348.7) | 23.7\% |
| Net income for the period | 346.5 | 428.4 | 483.5 | 642.0 | 966.3 | 959.5 | 912.6 | -4.9\% |
| Net Margin | 24.0\% | 23.0\% | 25.9\% | 25.3\% | 29.1\% | 31.5\% | 29.0\% | -2.5 p.p. |
| EBITDA | 467.6 | 580.7 | 651.3 | 911.0 | 1,294.4 | 1,392.6 | 1,425.3 | 2.3\% |
| EBITDA Margin | 32.4\% | 31.1\% | 34.9\% | 35.9\% | 39.0\% | 45.7\% | 45.3\% | -0.4 p.p. |


| 1H20 | 1 H 21 | Var. |
| :---: | :---: | :---: |
| 1,517.3 | 2,109.5 | 39.0\% |
| (144.8) | (199.6) | 37.8\% |
| 1,372.5 | 1,909.9 | 39.2\% |
| (478.1) | (753.4) | 57.6\% |
| 894.4 | 1,156.5 | 29.3\% |
| (212.1) | (376.9) | 77.7\% |
| (59.6) | (66.4) | 11.4\% |
| 622.7 | 713.2 | 14.5\% |
| (23.6) | (23.5) | -0.4\% |
| (152.2) | (200.5) | 31.7\% |
| 446.9 | 489.2 | 9.5\% |
| 32.6\% | 25.6\% | -7.0 p.p. |
| 682.3 | 779.6 | 14.3\% |
| 49.7\% | 40.8\% | -8.9 p.p. |


| 2 Q 20 | 2 Q 21 | var. |
| :---: | :---: | :---: |
| 531.3 | 1,027.2 | 93.3\% |
| (51.7) | (96.6) | 86.8\% |
| 479.6 | 930.6 | 94.0\% |
| (181.3) | (390.8) | 115.6\% |
| 298.3 | 539.8 | 81.0\% |
| (43.6) | (180.2) | 313.3\% |
| (31.0) | (33.7) | 8.7\% |
| 223.7 | 325.9 | 45.7\% |
| (11.7) | (11.2) | -4.3\% |
| (65.1) | (89.3) | 37.2\% |
| 146.9 | 225.4 | 53.4\% |
| 30.6\% | 24.2\% | -6.4 p.p. |
| 254.7 | 359.6 | 41.2\% |
| 53.1\% | 38.6\% | -14.5 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PISICOFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues, net of discounts and cancellations | 1,997.8 | 2,990.0 | 2,990.0 | 3,919.2 | 5,479.6 | 5,479.6 | 5,150.7 | -6.0\% |
| Taxes on revenues | (2.7) | (4.9) | (4.9) | (7.4) | (13.8) | (13.8) | (10.0) | -27.5\% |
| Net revenues | 1,995.1 | 2,985.1 | 2,985.1 | 3,911.8 | 5,465.8 | 5,465.8 | 5,140.7 | -5.9\% |
| Book value of cars sold and preparation for sale | (1,727.5) | (2,603.2) | $(2,603.2)$ | $(3,542.5)$ | $(5,040.5)$ | $(5,037.8)$ | $(4,629.7)$ | -8.1\% |
| Gross profit | 267.6 | 381.9 | 381.9 | 369.3 | 425.3 | 428.0 | 511.0 | 19.4\% |
| Operating expenses (SG\&A) | (176.8) | (220.0) | (220.0) | (269.6) | (349.4) | (300.2) | (316.1) | 5.3\% |
| Cars depreciation | (87.8) | (117.7) | (117.7) | (131.7) | (332.8) | (332.8) | (342.6) | 2.9\% |
| Other assets depreciation and amorrization | (9.1) | (9.7) | (9.7) | (10.2) | (8.4) | (50.5) | (54.3) | 7.5\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (6.1) | 34.5 | 34.5 | (42.2) | (265.3) | (255.5) | (202.0) | -20.9\% |
| Financial expenses, net | (174.4) | (229.9) | (229.9) | (266.5) | (247.7) | (264.5) | (261.9) | -1.0\% |
| Income tax and social contribution | 37.2 | 43.9 | 43.9 | 77.5 | 116.8 | 115.8 | 158.7 | 37.0\% |
| Loss for the period | (143.3) | (151.5) | (151.5) | (231.2) | (396.2) | (404.2) | (305.2) | -24.5\% |
| Net Margin | -7.2\% | -5.1\% | -5.1\% | -5.9\% | -7.2\% | -7.4\% | -5.9\% | 1.5 p.p. |
| EBITDA | 90.8 | 161.9 | 161.9 | 99.7 | 75.9 | 127.8 | 194.9 | 52.5\% |
| EBITDA Margin | 4.6\% | 5.4\% | 5.4\% | 2.5\% | 1.4\% | 2.3\% | 3.8\% | 1.5 p.p. |


| 1H2O | 1 H 21 | var. |
| :---: | :---: | :---: |
| 2,079.7 | 2,574.1 | 23.8\% |
| (4.0) | (2.9) | -27.5\% |
| 2,075.7 | 2,571.2 | 23.9\% |
| $(1,954.8)$ | (2,034.2) | 4.1\% |
| 120.9 | 537.0 | 344.2\% |
| (146.5) | (188.9) | 28.9\% |
| (251.7) | (54.8) | -78.2\% |
| (25.7) | (28.4) | 10.5\% |
| (303.0) | 264.9 | -187.4\% |
| (183.4) | (35.9) | -80.4\% |
| 166.5 | (67.5) | -140.5\% |
| (319.9) | 161.5 | -150.5\% |
| -15.4\% | 6.3\% | 21.7 p.p. |
| (25.6) | 348.1 | -1459.8\% |
| -1.2\% | 13.5\% | 14.7 p.p. |


| 2020 | 2021 | Var. |
| :---: | :---: | :---: |
| 665.3 | 1,239.4 | 86.3\% |
| (0.8) | (1.4) | 75.0\% |
| 664.5 | 1,238.0 | 86.3\% |
| (641.3) | (979.6) | 52.8\% |
| 23.2 | 258.4 | 1013.8\% |
| (57.9) | (84.5) | 45.9\% |
| (135.2) | (28.8) | -78.7\% |
| (13.0) | (14.3) | 10.0\% |
| (182.9) | 130.8 | -171.5\% |
| (91.3) | (27.4) | -70.0\% |
| 126.2 | (30.2) | -123.9\% |
| (148.0) | 73.2 | -149.5\% |
| -22.3\% | 5.9\% | 28.2 p.p. |
| (34.7) | 173.9 | -601.2\% |
| -5.2\% | 14.0\% | 19.2 p.p. |


| CAR RENTAL TOTAL FIGURES | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations | 1,504.9 | 1,916.3 | 1,898.7 | 2,588.9 | 3,367.4 | 3,367.4 | 3,475.2 | 3.2\% |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations | 1,997.8 | 2,990.0 | 2,990.0 | 3,919.2 | 5,479.6 | 5,479.6 | 5,150.7 | -6.0\% |
| Total gross revenues | 3,502.7 | 4,906.3 | 4,888.7 | 6,508.1 | 8,847.0 | 8,847.0 | 8,625.9 | 2.5\% |
| Taxes on revenues |  |  |  |  |  |  |  |  |
| Car rental and franchising(*) | (59.9) | (51.3) | (50.2) | (52.4) | (44.5) | (318.8) | (330.2) | 3.6\% |
| Car sales for fleet renewal | (2.7) | (4.9) | (4.9) | (7.4) | (13.8) | (13.8) | (10.0) | 27.5\% |
| Car rental revenues - net revenues | 1,445.0 | 1,865.0 | 1,848.5 | 2,536.5 | 3,322.9 | 3,048.6 | 3,145.0 | 3.2\% |
| Car sales for fleet renewal - net revenues | 1,995.1 | 2,985.1 | 2,985.1 | 3,911.8 | 5,465.8 | 5,465.8 | 5,140.7 | -5.9\% |
| Total net revenues | 3,440.1 | 4,850.1 | 4,833.6 | 6,448.3 | 8,788.7 | 8,514.4 | 8,285.7 | -2.7\% |
| Direct costs |  |  |  |  |  |  |  |  |
| Car rental | (717.1) | (935.3) | (870.7) | $(1,187.7)$ | $(1,484.5)$ | (1,112.0) | (1,124.3) | 1.1\% |
| Car sales for fleet renewal | (1,727.5) | $(2,603.2)$ | $(2,603.2)$ | $(3,542.5)$ | $(5,040.5)$ | (5,037.8) | $(4,629.7)$ | -8.1\% |
| Gross profit | 995.5 | 1,311.6 | 1,359.7 | 1,718.1 | 2,263.7 | 2,364.6 | 2,531.7 | 7.1\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  |  |  |
| Car rental | (260.3) | (349.0) | (332.3) | (437.8) | (544.0) | (544.0) | (595.4) | 9.4\% |
| Car sales for fleet renewal | (176.8) | (220.0) | (220.) | (269.6) | (349.4) | (300.2) | (316.1) | 5.3\% |
| Cars depreciation | (87.8) | (117.7) | (117.7) | (131.7) | (332.8) | (332.8) | (342.6) | 2.9\% |
| Other assets depreciation and amortization |  |  |  |  |  |  |  |  |
| Car rental | (24.4) | (24.2) | (23.6) | (27.1) | (31.1) | (108.8) | (120.7) | 10.9\% |
| Car sales for fleet renewal | (9.1) | (9.7) | (9.7) | (10.2) | (8.4) | (50.5) | (54.3) | 7.5\% |
| Operating profit before financial results and taxes (EBIT) | 437.1 | 591.0 | 656.4 | 841.7 | 998.0 | 1,028.3 | 1,102.6 | 7.2\% |
| Financial expenses, net | (173.7) | (233.4) | (235.2) | (288.9) | (259.8) | (306.8) | (305.2) | -0.5\% |
| Income tax and social contribution | (60.2) | (80.7) | (95.0) | (142.0) | (168.1) | (166.2) | (190.0) | 14.3\% |
| Net income for the period | 203.2 | 276.9 | 326.2 | 410.8 | 570.1 | 555.3 | 607.4 | 9.4\% |
| Net margin | 5.9\% | 5.7\% | 6.7\% | 6.4\% | 6.5\% | 6.5\% | 7.3\% | 0.8 p.p. |
| EBITDA | 558.4 | 742.6 | 807.4 | 1,010.7 | 1,370.3 | 1,520.4 | 1,620.2 | 6.6\% |
| EBITDA margin | 16.2\% | 15.3\% | 16.7\% | 15.7\% | 15.6\% | 17.9\% | 19.6\% | 1.7 p.p. |


| 1H20 | 1 H 21 | Var. |
| :---: | :---: | :---: |
| 1,517.3 | 2,109.5 | 39.0\% |
| 2,079.7 | 2,574.1 | 23.8\% |
| 3,597.0 | 4,683.6 | 30.2\% |
| (144.8) | (199.6) | 37.8\% |
| (4.0) | (2.9) | -27.5\% |
| 1,372.5 | 1,909.9 | 39.2\% |
| 2,075.7 | 2,571.2 | 23.9\% |
| 3,448.2 | 4,481.1 | 30.0\% |
| - | - |  |
| (478.1) | (753.4) | 57.6\% |
| $(1,954.8)$ | (2,034.2) | 4.1\% |
| 1,015.3 | 1,693.5 | 66.8\% |
| - | - |  |
| (212.1) | (376.9) | 77.7\% |
| (146.5) | (188.9) | 28.9\% |
| (251.7) | (54.8) | -78.2\% |
| - | - |  |
| (59.6) | (66.4) | 11.4\% |
| (25.7) | (28.4) | 10.5\% |
| 319.7 | 978.1 | 205.9\% |
| (207.0) | (59.4) | -71.3\% |
| 14.3 | (268.0) | -1974.1\% |
| 127.0 | 650.7 | 412.4\% |
| 3.7\% | 14.5\% | 10.8 p.p. |
| 656.7 | 1,127.7 | 71.7\% |
| 19.0\% | 25.2\% | 6.2 p.p. |


| 2020 | 2 Q 21 | Var. |
| :---: | :---: | :---: |
| 531.3 | 1,027.2 | 93.3\% |
| 665.3 | 1,239.4 | 86.3\% |
| 1,196.6 | 2,266.6 | 89.4\% |
| (51.7) | (96.6) | 86.8\% |
| (0.8) | (1.4) | 75.0\% |
| 479.6 | 930.6 | 94.0\% |
| 664.5 | 1,238.0 | 86.3\% |
| 1,144.1 | 2,168.6 | 89.5\% |
| (181.3) | (390.8) | 115.6\% |
| (641.3) | (979.6) | 52.8\% |
| 321.5 | 798.2 | 148.3\% |
| (43.6) | (180.2) | 313.3\% |
| (57.9) | (84.5) | 45.9\% |
| (135.2) | (28.8) | -78.7\% |
| (31.0) | (33.7) | 8.7\% |
| (13.0) | (14.3) | 10.0\% |
| 40.8 | 456.7 | 1019.4\% |
| (103.0) | (38.6) | -62.5\% |
| 61.1 | (119.5) | -295.6\% |
| (1.1) | 298.6 | -27245.5\% |
| -0.1\% | 13.8\% | 13.9 p.p. |
| 220.0 | 533.5 | 142.5\% |
| 19.2\% | 24.6\% | 5.4 p.p. |


| CAR RENTAL OPERATING DATA | 2016 | 2017 | 2017 | 2018 | 2019 | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 70,185 | 94,194 | 94,194 | 130,058 | 173,649 | 173,649 | 200,742 | 15.6\% |
| Average rented fleet | 51,515 | 69,762 | 69,762 | 97,245 | 128,718 | 128,718 | 140,151 | 8.9\% |
| Average operating fleet age (in months) | 7.9 | 6.5 | 6.5 | 7.2 | 7.0 | 7.0 | 10.0 | 42.9\% |
| End of period fleet | 94,156 | 135,578 | 135,578 | 177,672 | 238,174 | 238,174 | 216,334 | -9.2\% |
| Number of rental days - in thousands (net of fleet replacement service) | 18,662.4 | 25,263.6 | 25,263.6 | 35,284.5 | 46,745.9 | 46,745.9 | 50,446.5 | 7.9\% |
| Average daily rental revenues per car ( $\mathrm{R} \$$ ) | 79.67 | 75.16 | 75.16 | 72.86 | 71.57 | 71.57 | 68.52 | -4.3\% |
| Annualized average depreciation per car ( $\mathrm{R} \$$ ) | 1,251.2 | 1,250.1 | 1,250.1 | 1,012.4 | 1,917.6 | 1,917.6 | 1,706.8 | -11.0\% |
| Utilization rate (Does not include cars in preparation and decomissioning) | 78.0\% | 78.6\% | 78.6\% | 79.6\% | 79.1\% | 79.1\% | 73.5\% | -5.6 p.p. |
| Number of cars purchased | 76,071 | 114,966 | 114,966 | 139,273 | 192,292 | 192,292 | 92,801 | -51.7\% |
| Number of cars sold | 57,596 | 76,901 | 76,901 | 94,945 | 128,677 | 128,677 | 113,346 | -11.9\% |
| Average sold fleet age (in months) | 16.8 | 14.3 | 14.3 | 14.7 | 15.2 | 15.2 | 16.9 | 11.2\% |
| Average total fleet | 80,765 | 107,997 | 107,997 | 150,045 | 201,791 | 201,791 | 221,895 | 10.0\% |
| Average value of total fleet - R\$ million | 2,790.2 | 4,100.6 | 4,100.6 | 6,005.7 | 8,652.7 | 8,652.7 | 9,951.6 | 15.0\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 34.5 | 38.0 | 38.0 | 40.0 | 42.9 | 42.9 | 44.8 | 4.4\% |


| 1H20 | $1{ }^{\text {H21 }}$ | var. | 2 2 2 | 2 Q 21 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 208,221 | 193,931 | -6.9\% | 204,931 | 190,882 | -6.9\% |
| 132,464 | 146,921 | 10.9\% | 108,307 | 140,375 | 29.6\% |
| 8.6 | 13.0 | 51.2\% | 9.5 | 13.4 | 41.1\% |
| 225,870 | 208,520 | -7.7\% | 225,870 | 208,520 | -7.7\% |
| 23,967.0 | 25,772.4 | 7.5\% | 9,799.5 | 12,376.4 | 26.3\% |
| 62.93 | 81.36 | 29.3\% | 53.84 | 82.53 | 53.3\% |
| 2,417.9 | 564.7 | -76.6\% | 2,640.2 | 603.0 | 77.2\% |
| 66.9\% | 78.1\% | 11.2 p.p. | 55.6\% | 75.9\% | 20.3 p.p. |
| 36,085 | 42,554 | 17.9\% | 1,142 | 24,169 | 2016.4\% |
| 48,636 | 47,552 | -2.2\% | 15,860 | 22,461 | 41.6\% |
| 16.2 | 19.6 | 21.0\% | 16.8 | 20.6 | 22.6\% |
| 233,432 | 207,599 | -11.1\% | 233,417 | 205,993 | -11.7\% |
| 10,387.8 | 10,078.1 | -3.0\% | 10,342.3 | 10,195.4 | -1.4\% |
| 44.5 | 48.5 | 9.0\% | 44.3 | 49.5 | 11.7\% |

$\left(^{*}\right)$ In 4Q19, PIS and COFINS credits were reclassified, which were recorded as credits in the rental income tax line and started to be recorded in the rental cost line.
17.2 - Table 2 - Fleet Rental - R\$ million

| FLEET RENTAL RESULTS | 2016 | 2017 | $\underset{\text { adjusted }}{2017}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues, net of discounts and cancellations Taxes on revenues (*) | $664.1$ (12.3) | $757.4$ (15.3) | $757.4$ (15.3) | $\begin{array}{r} 857.8 \\ (9.0) \end{array}$ | $\begin{gathered} 1,039.1 \\ (15.2) \end{gathered}$ | $\begin{array}{r} 1,039.1 \\ (98.8) \end{array}$ | 1,163.7 (110.2) | $12.0 \%$ <br> $11.5 \%$ |
| Fleet rental net revenues | 651.8 | 742.1 | 74.1 | 848.8 | 1,023.9 | 940.3 | 1,053.5 | 12.0\% |
| Fleet rental costs | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | (220.5) | (221.5) | 0.5\% |
| Gross profit | 458.1 | 521.7 | 522.0 | 602.9 | 719.8 | 719.8 | 832.0 | 15.6\% |
| Operating expenses (SG\&A) | (37.9) | (65.4) | (62.3) | (59.6) | (83.6) | (83.2) | (69.7) | -16.2\% |
| Other assets depreciation and amortization | (2.9) | (3.5) | (3.5) | (4.9) | (5.3) | (5.7) | (8.4) | 47.4\% |
| Operating profit before financial results and taxes (EBIT) | 417.3 | 452.8 | 456.2 | 538.4 | 630.9 | 630.9 | 753.9 | 19.5\% |
| Financial expenses, net | (1.1) | (1.6) | (1.6) | (0.5) | (0.6) | (0.7) | (0.5) | -28.6\% |
| Income tax and social contribution | (90.4) | (102.8) | (103.6) | (136.5) | (143.5) | (140.3) | (228.1) | 62.6\% |
| Net income for the period | 325.8 | 348.4 | 351.0 | 401.4 | 486.8 | 489.9 | 525.3 | 7.2\% |
| Net Margin | 50.0\% | 46.9\% | 47.3\% | 47.3\% | 47.5\% | 52.1\% | 49.9\% | -2.2 p.p. |
| EBitda | 420.2 | 456.3 | 459.7 | 543.3 | 636.2 | 636.6 | 762.3 | 19.7\% |
| EBITDA Margin | 64.5\% | 61.5\% | 61.9\% | 64.0\% | 62.1\% | 67.7\% | 72.4\% | 4.7p.p. |


| 1H20 | 1H21 | Var. |
| :---: | :---: | :---: |
| 572.1 | 638.1 | 11.5\% |
| (54.2) | (61.1) | 12.7\% |
| 517.9 | 577.0 | 11.4\% |
| (101.4) | (146.4) | 44.4\% |
| 416.5 | 430.6 | 3.4\% |
| (23.3) | (56.9) | 144.2\% |
| (3.8) | (3.8) | 0.0\% |
| 389.4 | 369.9 | -5.0\% |
| (0.3) | (0.2) | -33.3\% |
| (125.2) | (107.7) | -14.0\% |
| 263.9 | 262.0 | -0.7\% |
| 51.0\% | 45.4\% | -5.6 p.p. |
| 393.2 | 373.7 | -5.0\% |
| 75.9\% | 64.8\% | -11.1 p.p. |



| USED CAR SALES RESULTS (SEMINOVOS) | 2016 | 2017 | $\begin{gathered} 2017 \\ \text { adjusted } \end{gathered}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues, net of discounts and cancellations | 347.8 | 466.5 | 466.5 | 599.5 | 742.4 | 742.4 | 969.2 | 30.5\% |
| Taxes on revenues | (0.4) | (0.4) | (0.4) | (0.9) | (1.5) | (1.5) | (0.8) | -46.7\% |
| Net revenues | 347.4 | 466.1 | 466.1 | 598.6 | 740.9 | 740.9 | 968.4 | 30.7\% |
| Book value of cars sold and preparation for sale | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | (650.1) | (832.0) | 28.0\% |
| Gross profit | 68.0 | 74.0 | 74.0 | 72.7 | 90.7 | 90.8 | 136.4 | 50.2\% |
| Operating expenses (SG\&A) | (31.0) | (32.7) | (32.7) | (36.6) | (41.4) | (35.0) | (50.8) | 45.19 |
| Cars depreciation | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | (218.7) | (130.4) | -40.4\% |
| Other assets depreciation and amortization | (1.8) | (1.7) | (1.7) | (1.7) | (1.5) | (6.7) | (10.0) | 49.3\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (83.3) | (74.7) | (74.7) | (125.5) | (170.9) | (169.6) | (54.8) | -67.7\% |
| Financial expenses, net | (68.7) | (80.0) | (80.0) | (79.6) | (100.2) | (102.3) | (68.7) | -32.8\% |
| Income tax and social contribution | 32.3 | 35.1 | 35.1 | 52.0 | 61.7 | 60.6 | 39.0 | -35.6\% |
| Loss for the period | (119.7) | (19.6) | (119.6) | (153.1) | (209.4) | (211.3) | (84.5) | -60.0\% |
| Net Margin | -34.5\% | -25.7\% | -25.7\% | -25.6\% | -28.3\% | -28.5\% | -8.7\% | 19.8 p.p. |
| Ebitda | 37.0 | 41.3 | 41.3 | 36.1 | 49.3 | 55.8 | 85.6 | 53.4\% |
| EBITDA Margin | 10.7\% | 8.9\% | 8.9\% | 6.0\% | 6.7\% | 7.5\% | 8.8\% | 1.3 p.p. |


| 1 H 2 O | 1H21 | var. |
| :---: | :---: | :---: |
| 398.8 | 435.1 | 9.1\% |
| (0.2) | (0.4) | 100.0\% |
| 398.6 | 434.7 | 9.1\% |
| (357.2) | (332.1) | -7.0\% |
| 41.4 | 102.6 | 147.8\% |
| (23.8) | (28.4) | 19.3\% |
| (69.0) | (35.9) | -48.0\% |
| (4.9) | (4.6) | -6.1\% |
| (56.3) | 33.7 | -159.9\% |
| (47.6) | (8.6) | -81.9\% |
| 33.8 | (7.4) | -121.9\% |
| (70.1) | 17.7 | -125.2\% |
| -17.6\% | 4.1\% | 21.7 p.p. |
| 17.6 | 74.2 | 321.6\% |
| 4.4\% | 17.1\% | 12.7 p.p. |


| 2020 | 2 Q21 | var. |
| :---: | :---: | :---: |
| 164.1 | 231.2 | 40.9\% |
| 0.2 | (0.2) | -200.0\% |
| 164.3 | 231.0 | 40.6\% |
| (152.0) | (175.0) | 15.1\% |
| 12.3 | 56.0 | 355.3\% |
| (10.4) | (14.7) | 41.3\% |
| (32.3) | (15.3) | -52.6\% |
| (2.8) | (2.4) | -14.3\% |
| (33.2) | 23.6 | -171.1\% |
| (24.1) | (7.2) | -70.1\% |
| 25.7 | (4.8) | -118.7\% |
| (31.6) | 11.6 | -136.7\% |
| -19.2\% | 5.0\% | 24.2 p.p. |
| 1.9 | 41.3 | 2073.7\% |
| 1.2\% | 17.9\% | 16.7 p.p. |


| FLEET RENTAL TOTAL FIGURES | 2016 | 2017 | $\begin{gathered} 2017 \\ \text { adjusted } \end{gathered}$ | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. | 1 H 2 O | 1 H 21 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues, net of discounts and cancellations | 664.1 | 757.4 | 757.4 | 857.8 | 1,039.1 | 1,039.1 | 1,163.7 | 12.0\% | 572.1 | 638.1 | 11.5\% |
| Car sales for fleet renewal - gross revenues, net of discounts and cancellations | 347.8 | 466.5 | 466.5 | 599.5 | 742.4 | 742.4 | 969.2 | 30.5\% | 398.8 | 435.1 | 9.1\% |
| Total gross revenues | 1,011.9 | 1,223.9 | 1,223.9 | 1,457.3 | 1,781.5 | 1,781.5 | 2,132.9 | 19.7\% | 970.9 | 1,073.2 | 10.5\% |
| Taxes on revenues |  |  |  |  |  |  |  |  |  | . |  |
| Fleet rental (*) | (12.3) | (15.3) | (15.3) | (9.0) | (15.2) | (98.8) | (110.2) | 11.5\% | (54.2) | (61.1) | 12.7\% |
| Car sales for fleet renewal | (0.4) | (0.4) | (0.4) | (0.9) | (1.5) | (1.5) | (0.8) | -46.7\% | (0.2) | (0.4) | 100.0\% |
| Fleet rental - net revenues | 651.8 | 742.1 | 742.1 | 848.8 | 1,023.9 | 940.3 | 1,053.5 | 12.0\% | 517.9 | 577.0 | 11.4\% |
| Car sales for fleet renewal - net revenues | 347.4 | 466.1 | 466.1 | 598.6 | 740.9 | 740.9 | 968.4 | 30.7\% | 398.6 | 434.7 | 9.1\% |
| Total net revenues (*) | 999.2 | 1,208.2 | 1,208.2 | 1,447.4 | 1,764.8 | 1,681.2 | 2,021.9 | 20.3\% | 916.5 | 1,011.7 | 10.4\% |
| Direct costs |  |  |  |  |  |  |  |  |  |  |  |
| Fleet rental | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | (220.5) | (221.5) | 0.5\% | (101.4) | (146.4) | 44.4\% |
| Car sales for fleet renewal | (279.4) | (392.1) | (392.1) | (525.9) | (650.2) | (650.1) | (832.0) | 28.0\% | (357.2) | (332.1) | -7.0\% |
| Gross profit | 526.1 | 595.7 | 596.0 | 675.6 | 810.5 | 810.6 | 968.4 | 19.5\% | 457.9 | 533.2 | 16.4\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  |  |  | - |  |  |
| Fleet rental | (37.9) | (65.4) | (62.3) | (59.6) | (83.6) | (83.2) | (69.7) | -16.2\% | (23.3) | (56.9) | 144.2\% |
| Car sales for fleet renewal | (31.0) | (32.7) | (32.7) | (36.6) | (41.4) | (35.0) | (50.8) | 45.1\% | (23.8) | (28.4) | 19.3\% |
| Cars depreciation | (118.5) | (114.3) | (114.3) | (159.9) | (218.7) | (218.7) | (130.4) | -40.4\% | (69.0) | (35.9) | -48.0\% |
| Other assets depreciation and amortization |  |  |  |  |  |  |  |  | - | . |  |
| Fleet rental | (2.9) | (3.5) | (3.5) | (4.9) | (5.3) | (5.7) | (8.4) | 47.4\% | (3.8) | (3.8) | 0.0\% |
| Car sales for fleet renewal | (1.8) | (1.7) | (1.7) | (1.7) | (1.5) | (6.7) | (10.0) | 49.3\% | (4.9) | (4.6) | -6.1\% |
| Operating profit before financial results and taxes (EBIT) | 334.0 | 378.1 | 381.5 | 412.9 | 460.0 | 461.3 | 699.1 | 51.5\% | 333.1 | 403.6 | 21.2\% |
| Financial expenses, net | (69.8) | (81.6) | (81.6) | (80.1) | (100.8) | (103.0) | (69.2) | -32.8\% | (47.9) | (8.8) | -81.6\% |
| Income tax and social contribution | (58.1) | (67.7) | (68.5) | (84.5) | (81.8) | (79.7) | (189.1) | 137.3\% | (91.4) | (115.1) | 25.9\% |
| Net income for the period | 206.1 | 228.8 | 231.4 | 248.3 | 277.4 | 278.6 | 440.8 | 58.2\% | 193.8 | 279.7 | 44.3\% |
| Net margin | 20.6\% | 18.9\% | 19.2\% | 17.2\% | 15.7\% | 16.6\% | 21.8\% | 5.2 p.p. | 21.1\% | 27.6\% | 6.5 p.p. |
| EBITDA | 457.2 | 497.6 | 501.0 | 579.4 | 685.5 | 692.4 | 847.9 | 22.5\% | 410.8 | 447.9 | 9.0\% |
| EBITDA margin | 45.8\% | 41.2\% | 41.5\% | 40.0\% | 38.8\% | 41.2\% | 41.9\% | 0.7 p.p. | 44.8\% | 44.3\% | -0.5 p.p. |


| 2 Q 20 | 2 Q 21 | Var. |
| :---: | :---: | :---: |
| 289.0 | 327.5 | 13.3\% |
| 164.1 | 231.2 | 40.9\% |
| 453.1 | 558.7 | 23.3\% |
| (27.3) | (31.4) | 15.0\% |
| 0.2 | (0.2) | -200.0\% |
| 261.7 | 296.1 | 13.1\% |
| 164.3 | 231.0 | 40.6\% |
| 426.0 | 527.1 | 23.7\% |
| (48.0) | (71.4) | 48.8\% |
| (152.0) | (175.0) | 15.1\% |
| 226.0 | 280.7 | 24.2\% |
| (0.8) | (29.7) | 3612.5\% |
| (10.4) | (14.7) | 41.3\% |
| (32.3) | (15.3) | -52.6\% |
| (2.1) | (1.9) | -9.5\% |
| (2.8) | (2.4) | -14.3\% |
| 177.6 | 216.7 | 22.0\% |
| (24.3) | (7.3) | -70.0\% |
| (62.3) | (60.0) | -3.7\% |
| 91.0 | 149.4 | 64.2\% |
| 21.4\% | 28.3\% | 6.9 p.p. |
| 214.8 | 236.3 | 10.0\% |
| 50.4\% | 44.8\% | -5.6 p.p. |


| OPERATING data | 2016 | 2017 | 2017 | 2018 | 2019 | 2019 | 2020 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 31,908 | 36,804 | 36,804 | 44,404 | 55,726 | 55,726 | 59,801 | 7.3\% |
| Total Average rented fleet | 31,222 | 35,424 | 35,424 | 42,321 | 53,029 | 53,029 | 59,244 | 11.7\% |
| Average rented fleet | 31,222 | 35,424 | 35,424 | 42,321 | 53,029 | 53,029 | 57,706 | 8.8\% |
| Average rented fleet - Car Rental fleet replacement |  |  |  |  |  | - | 1,538 |  |
| Average operating fleet age (in months) | 18.0 | 18.1 | 18.1 | 15.1 | 15.1 | 15.1 | 17.4 | 15.2\% |
| End of period fleet |  |  |  |  |  |  |  |  |
| Rented Fleet | 34,960 | 44,877 | 44,877 | 54,430 | 68,957 | 68,957 | 61,657 | -10.6\% |
| Managed Fleet | 145 | 94 | 94 | 57 | 32 | 32 | 105 | 228.1\% |
| Number of rental days - in thousands | 11,240.0 | 12,752.7 | 12,752.7 | 15,235.7 | 19,090.5 | 19,090.5 | 21,328.0 | 11.7\% |
| Average daily rental revenues per car (R\$) | 58.23 | 58.77 | 58.77 | 55.62 | 53.92 | 53.92 | 53.81 | -0.2\% |
| Annualized average depreciation per car (R\$) | 3,714.0 | 3,104.3 | 3,104.3 | 3,601.1 | 3,923.4 | 3,923.4 | 2,178.9 | -44.5\% |
| Utilization rate (Does not include cars in preparation and decomissioning) (*) (**) | 98.9\% | 98.2\% | 98.2\% | 96.8\% | 96.6\% | 96.6\% | 97.4\% | 0.8 p.p. |
| Number of cars purchased | 11,762 | 20,286 | 20,286 | 26,148 | 31,242 | 31,242 | 16,578 | -46.9\% |
| Number of cars sold | 10,853 | 13,653 | 13,653 | 16,334 | 19,238 | 19,238 | 22,144 | 15.1\% |
| Average sold fleet age (in months) | 31.4 | 31.8 | 31.8 | 31.2 | 28.6 | 28.6 | 28.9 | 1.0\% |
| Average total fleet | 33,436 | 39,605 | 39,605 | 48,776 | 61,374 | 61,374 | 63,919 | 4.1\% |
| Average value of total fleet - $\mathrm{R} \$$ million | 1,130.4 | 1,482.5 | 1,482.5 | 1,943.1 | 2,520.6 | 2,520.6 | 2,812.1 | 11.6\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 33.8 | 37.4 | 37.4 | 39.8 | 41.1 | 41.1 | 44.0 | 7.1\% |


| $1 \mathrm{H2O}$ | 1H21 | Var. |
| :---: | :---: | :---: |
| 61,439 | 60,478 | -1.6\% |
| 58,594 | 62,500 | 6.7\% |
| 58,594 | 59,007 | 0.7\% |
| - | 3,493 | - |
| 16.1 | 19.8 | 23.0\% |
| 65,585 | 65,822 | 0.4\% |
| 27 | 84 | 211.1\% |
| 10,546.9 | 11,249.9 | 6.7\% |
| 53.51 | 56.09 | 4.8\% |
| 2,244.1 | 1,187.0 | -47.1\% |
| 96.6\% | 98.5\% | 1.9 p.p. |
| 7,665 | 12,459 | 62.5\% |
| 9,461 | 8,123 | -14.1\% |
| 28.7 | 30.2 | 5.2\% |
| 66,487 | 64,743 | -2.6\% |
| 2,885.6 | 3,103.0 | 7.5\% |
| 43.4 | 47.9 | 10.4\% |


| 2 Q 20 | 2 Q 21 | Var. |
| :---: | :---: | :---: |
| 61,686 | 61,832 | 0.2\% |
| 58,632 | 63,774 | 8.8\% |
| 58,632 | 60,324 | 2.9\% |
| - | 3,450 | - |
| 16.8 | 20.0 | 19.0\% |
| 65,585 | 65,822 | 0.4\% |
| 27 | 84 | 211.1\% |
| 5,276.8 | 5,739.6 | 8.8\% |
| 53.86 | 57.05 | 5.9\% |
| 2,092.4 | 989.9 | -52.7\% |
| 96.4\% | 98.4\% | 2.0 p.p. |
| 1,729 | 4,484 | 159.3\% |
| 3,876 | 4,182 | 7.9\% |
| 29.3 | 30.3 | 3.4\% |
| 66,976 | 65,745 | -1.8\% |
| 2,895.0 | 3,208.7 | 10.8\% |
| 43.2 | 48.8 | 13.0\% |

${ }^{(* *)}$ The 2015 utilization rate was calculated only on the basis of the fourth quarter of 2015 .
$\left({ }^{* *)}\right.$ The 2015 utiiration rate was calculated only on the basis
$\left({ }^{* *}\right)$ Does not include replacement service from Car Rental

## 17.3 - Table 3 - Consolidated - R\$ million

| CONSOLDATED RESULTS | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | Var. | 1 H 20 | 1 H 21 | Var. | 2020 | 2021 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations | 1,504.9 | ${ }^{1,916.3}$ | 1,916.3 | 2,588.9 | 3,367.4 | 3,367.4 | 3,475.2 | 3.2\% | 1,517.3 | 2,109.5 | 39.0\% | ${ }^{531.3}$ | 1,027.2 | 93.3\% |
| Fleet Rental gross revenues, net of discounts and cancellations | 664.1 | 757.4 | 757.4 | 857.8 | 1,039.1 | 1,039.1 | 1,163.7 | 12.0\% | 572.1 | 638.1 | 11.5\% | 289.0 | 327.5 | 13.3\% |
| Car and Fleet Rentals and Franchising total gross revenues | 2,169.0 | 2,673.7 | 2,673.7 | 3,446.7 | 4,406.5 | 4,406.5 | 4,638.9 | 5.3\% | 2,089.4 | 2,747.6 | 31.5\% | 820.3 | 1,354,7 | 65.1\% |
| Taxes on reverues - Car and Fleet Rentals and Franchisising ()) | (72.2) | (66.6) | (66.6) | (61.4) | (59.7) | (417.6) | (440.4) | 5.5\% | (199.0) | (260.7) | 31.0\% | (79.0) | (128.0) | 62.0\% |
| Car and Fleet Rentals and Franchising net revenues | 2,096.8 | 2,607.1 | 2,607.1 | 3,385.3 | 4,346.8 | 3,988.9 | 4,198.5 | 5.3\% | 1,890.4 | 2,486.9 | 31.6\% | 741.3 | 1,226.7 | 65.5\% |
| Car sales gross revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car sales for fleet renewal - Car Rental, net of discounts and cancellations Car sales for fleet renewal - Fleet Rental, net of discounts and cancellations | $1,997.8$ 347.8 | $\begin{array}{r} 2,990.0 \\ 466.5 \end{array}$ | $\begin{array}{r} 2,990.0 \\ 466.5 \end{array}$ | $\begin{array}{r} 3,919.2 \\ 599.5 \end{array}$ | $\begin{array}{r} 5,479.6 \\ 742.4 \end{array}$ | $\begin{array}{r} 5,479.6 \\ 742.4 \end{array}$ | 5,150.7 969.2 | $\begin{gathered} -6.0 \% \\ 30.5 \% \end{gathered}$ | $\begin{gathered} 2,079.7 \\ 398.8 \end{gathered}$ | 2,574.1 435.1 | 23.8\% ${ }_{\text {9.1\% }}$ | $\begin{aligned} & 665.3 \\ & 164.1 \end{aligned}$ | $\begin{array}{r} 1,239.4 \\ 231.2 \end{array}$ | 86.3\% $40.9 \%$ |
| Car sales for fleet renewal- total gross revenues (") | 2,345.6 | 3,456.5 | 3,456.5 | 4,518.7 | 6,222.0 | 6,222.0 | 6,119.9 | -1.6\% | 2,478.5 | 3,009.2 | 21.4\% | 829.4 | 1,470.6 | 77.3\% |
| Taxes on revenues - Car sales for fleet renewal | (3.1) | (5.3) | (5.3) | (8.3) | (15.3) | (15.3) | (10.8) | -29.4\% | (4.2) | (3.3) | -21.4\% | (0.6) | (1.6) | 166.7\% |
| Car sales for fleet renewal - net revenues | 2,342.5 | 3,451.2 | 3,451.2 | 4,510.4 | 6,206.7 | 6,206.7 | 6,109.1 | -1.6\% | 2,474.3 | 3,005.9 | 21.5\% | 828.8 | 1,469.0 | 77.2\% |
| Total net revenues | 4,439.3 | 6,058.3 | 6,058.3 | 7,895.7 | 10,553.5 | 10,195.6 | 10,307.6 | 1.1\% | 4,364.7 | 5,492.8 | 25.8\% | 1,570.1 | 2,695.7 | 71.7\% |
| Direct costs and expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental and franchising | (717.1) | (935.3) | (879.6) | (1,187.7) | (1,484.5) | (1,112.0) | (1,124.3) | 1.1\% | (478.1) | (753.4) | 57.6\% | (181.3) | (390.8) | 115.6\% |
| Fleet Rental | (193.7) | (220.4) | (220.1) | (245.9) | (304.1) | (220.5) | (221.5) | 0.5\% | (101.4) | (146.4) | 44.4\% | (48.0) | (71.4) | 48.8\% |
| Total Car and Fleet Rentals and Franchising | (910.8) | (1,155.7) | (1,099.7) | (1,433.6) | (1,788.6) | (1,332.5) | (1,345.8) | -1.0\% | (579.5) | (899.8) | 55.3\% | ${ }^{(229.3)}$ | ${ }^{(462.2)}$ | $\begin{array}{r}101.6 \% \\ 5.8 \\ \hline\end{array}$ |
| Car sales for fleet renewal - Car rental Car sales for fleet renewal - Fleet Rental | (1,727.5) | $\underset{(2,603.2)}{(392.1)}$ | $\underset{(2,603.2)}{(392)}$ | $(3,542.5)$ $(525.9)$ | $\begin{array}{r} (5,040.5) \\ (650.2) \end{array}$ | $(5,037.8)$ <br> (650.1) | $(4,629.7)$ <br> (832.0) | -8.1\% 28.0\% | $\underset{(357.2)}{(1,94.8)}$ | $\underset{(332.1)}{(2,034.2)}$ | $4.1 \%$ <br> $-7.0 \%$ | $(641.3)$ <br> $(152.0)$ | (175.0) | 52.8\% |
| Total Car sales for fleet renewal (book value) and preparation for sale | (2,006.9) | (2,995.3) | (2,995.3) | (4,068.4) | $(5,690.7)$ | $(5,687.9)$ | (5,461.7) | -4.0\% | (2,312.) | (2,366.3) | 2.3\% | (793.3) | $(1,154.6)$ | 45.5\% |
| Total costs | (2,917.7) | (4,151.0) | (4,095.0) | (5,502.0) | (7,479.3) | (7,020.4) | (6,807.5) | -3.0\% | (2,891.5) | $(3,266.1)$ | 13.0\% | (1,022.6) | (1,616.8) | 58.1\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 0.0\% |
| Gross profit | 1,521.6 | 1,907.3 | 1,963.3 | 2,393.7 | 3,074.2 | 3,175.2 | 3,500.1 | 10.2\% | 1,473.2 | 2,226.7 | 51.1\% | 547.5 | 1,078.9 | 97.1\% |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising, promotion and selling: Car rental and franchising | (149.2) | (200.7) | (194.4) | (285.8) | ${ }^{(357.3)}$ | ${ }^{(357.3)}$ | (460.3) | 28.8\% | (212.7) | (259.9) | 22.2\% | (102.5) | (119.4) | 16.5\% |
| Fleet Rental | (14.0) | (18.8) | (18.8) | (27.7) | (36.0) | (35.6) | (38.2) | 7.3\% | (18.8) | (31.8) | 69.1\% | (9.4) | (16.6) | 76.6\% |
| Car sales for fleet renewal | (191.6) | (232.3) | (232.3) | (279.5) | (357.1) | (301.6) | (328.4) | 8.9\% | (152.7) | (192.9) | 26.3\% | (59.7) | (86.1) | 44.2\% |
| Total advertising, promotion and selling | (354.8) | ${ }^{(451.8)}$ | (445.5) | (593.0) | ${ }^{(750.4)}$ | ${ }^{(694.5)}$ | (826.9) | 19.1\% | (384.2) | ${ }^{(484.6)}$ | 26.1\% | (171.6) | (222.1) | 29.4\% |
| General, administrative and other expenses | (151.2) | (215.3) | (203.6) | (210.6) | (268.0) | (267.9) | (205.1) | -23.4\% | (21.5) | (166.6) | 674.9\% | 58.9 | (87.1) | -247.9\% |
| Total Operating expenses | (506.0) | (667.1) | (649.1) | (803.6) | (1,018.4) | (962.4) | (1,032.0) | 7.2\% | (405.7) | (651.2) | 60.5\% | (112.7) | (309.2) | 174.4\% |
| Depreciation expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cars depreciation: Car rental |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental Fleet Rental | $(87.8)$ $(118.5)$ | ${ }_{(114.3)}^{(117.7)}$ | ${ }_{(114.3)}^{(117.7)}$ | ${ }_{( }^{(131.7)}$ (159.9) | $(332.8)$ $(218.7)$ | (332.8) | $(342.6)$ | $2.9 \%$ -40.4 | $(251.7)$ $(69.0)$ | $\begin{gathered} (54.8) \\ (359) \end{gathered}$ | $-78.2 \%$ <br> $-48.0 \%$ | $\underset{(32.3)}{(135.2)}$ | (28.8) | $-78.7 \%$ $.52 .6 \%$ |
| Total cars depreciation expenses | (206.3) | (232.0) | (232.0) | (291.6) | (551.5) | (551.5) | (473.0) | -14.2\% | (320.7) | (90.7) | -71.7\% | (167.5) | (44.1) | -73.7\% |
| Other assets depreciation and amortization | (38.2) | (39.1) | (39.1) | (43.9) | (46.3) | (171.7) | (193.4) | 12.6\% | (94.0) | (103.1) | 9.7\% | (48.9) | (52.3) | 7.0\% |
| Total depreciation and amortization expenses | (244.5) | (271.1) | (271.1) | (335.5) | (597.8) | (723.2) | (666.4) | -7.9\% | (414.7) | (193.8) | -53.3\% | (216.4) | (96.4) | -55.5\% |
| Operating profit before financial results and taxes (EBT) | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 1,489.6 | 1,801.7 | 21.0\% | 65.8 | 1,381.7 | 111.7\% | 218.4 | 673.3 | 208.3\% |
| Financial expenses, net: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Expense | (445.5) | (511.9) | (511.9) | (536.8) | (591.2) | $(630.0)$ | (512.4) | - $-18.7 \%$ | ${ }^{(3088.8)}$ | (142.2) | -54.0\% | (145.7) | (92.9) | -36.2\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Financial (expenses) revenues, net | (243.5) | (315.0) | (315.0) | (368.9) | (360.6) | (409.8) | (374.4) | -8.6\% | (254.9) | (68.2) | -73.2\% | ${ }^{(127.3)}$ | (45.9) | -63.9\% |
| Income before tax and social contribution | 527.6 | 654.1 | 728.1 | 85.7 | 1,097.4 | 1,079.8 | 1,427.3 | 32.2\% | 397.9 | 1,313.5 | 230.1\% | 91.1 | 627.4 | 588.7 |
| Income tax and social contribution | (118.3) | (148.4) | (164.7) | (226.5) | (249.9) | (245.9) | (379.1) | 54.2\% | (77.1) | (388.3) | 397.1\% | (1.2) | (179.5) | 14858.3 |
| Net income for the period | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 1,048.2 | 25.7\% | 320.8 | 930.2 | 190.0\% | 89.9 | 447.9 | 398.2\% |
| Ebitda | 1,015.6 | 1,240.2 | 1,314.2 | 1,590.1 | 2,055.8 | 2,212.8 | 2,468.1 | 11.5\% |  | 1,575.4 | 47.6\% | 434.8 | 769.7 | 77.0\% |
| Ebit | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 1,489.6 | 1,801.7 | 21.0\% | 652.8 | 1,381.7 | 111.7\% | 218.4 | 673.3 | 208.3\% |
| Consolidated EBTT Margin (calculated over rental revenues) | 36.8\% | 37.2\% | 40.0\% | 37.1\% | 33.5\% | 37.3\% | 42.9\% | 5.6 p.p. | 34.5\% | 55.6\% | 21.0 p.p. | 29.5\% | 54.9\% | 25.4 p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 887.8 | 1,037.0 | 1,111.0 | 1,454.3 | 1,930.6 | 2,029.2 | 2,187.6 | 7.8\% | 1,075.5 | 1,153.3 | 7.2\% | 467.6 | 554.6 | 18.6\% |
| EBITDA Margin | 42.3\% | 39.8\% | 42.6\% | 43.0\% | 44.4\% | 50.9\% | 52.1\% | 1.2 p.p. | 56.9\% | 46.4\% | -10.5 p.p. | 63.1\% | 45.2\% | -17.9 p.p. |
| Used Car Sales (Seminovos) EBITDA | 127.8 | 203.2 | 203.2 | 135.8 | 125.2 | 183.6 | 280.5 | 52.8\% | (8.0) | 422.3 | -5378.7\% | (32.8) | 215.2 | -756.1\% |
| EBITDA Margin | 5.5\% | 5.9\% | 5.9\% | 3.0\% | 2.0\% | 3.0\% | 4.6\% | 1.6 p.p. | -0.3\% | 14.0\% | 14.3 p.p. | -4.0\% | 14.6\% | 18.6 p.p. |

## 18 - Table 4 - Operating data

| SELECTED OPERATING DATA | 2016 | 2017 | 2018 | 2019 | 2020 | Var. | 1H2O | 1H21 | Var. | 2 Q 20 | 2Q21 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 70,185 | 94,194 | 130,058 | 173,649 | 200,742 | 15.6\% | 208,221 | 193,931 | -6.9\% | 204,931 | 190,882 | -6.9\% |
| Fleet Rental | 31,908 | 36,804 | 44,404 | 55,726 | 59,801 | 7.3\% | 61,439 | 60,478 | -1.6\% | 61,686 | 61,832 | 0.2\% |
| Total | 102,093 | 130,998 | 174,462 | 229,375 | 260,543 | 13.6\% | 269,660 | 254,409 | -5.7\% | 266,617 | 252,714 | -5.2\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 51,515 | 69,762 | 97,245 | 128,718 | 140,151 | 8.9\% | 132,464 | 146,921 | 10.9\% | 108,307 | 140,375 | 29.6\% |
| Fleet Rental | 31,222 | 35,424 | 42,321 | 53,029 | 59,244 | 11.7\% | 58,594 | 62,500 | 6.7\% | 58,632 | 63,774 | 8.8\% |
| Total | 82,737 | 105,186 | 139,566 | 181,747 | 199,395 | 9.7\% | 191,058 | 209,421 | 9.6\% | 166,939 | 204,149 | 22.3\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 7.9 | 6.5 | 7.2 | 7.0 | 10.0 | 42.9\% | 8.6 | 13.0 | 51.2\% | 9.5 | 13.4 | 41.1\% |
| Fleet Rental | 18.0 | 18.1 | 15.1 | 15.1 | 17.4 | 15.2\% | 16.1 | 19.8 | 23.0\% | 16.8 | 20.0 | 19.0\% |
| Average age of total operating fleet | 11.0 | 9.8 | 9.3 | 9.0 | 11.7 | 30.0\% | 10.3 | 14.7 | 42.4\% | 11.2 | 15.1 | 34.8\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 94,156 | 135,578 | 177,672 | 238,174 | 216,334 | -9.2\% | 225,870 | 208,520 | -7.7\% | 225,870 | 208,520 | -7.7\% |
| Fleet Rental | 34,960 | 44,877 | 54,430 | 68,957 | 61,657 | -10.6\% | 65,585 | 65,822 | 0.4\% | 65,585 | 65,822 | 0.4\% |
| Total | 129,116 | 180,455 | 232,102 | 307,131 | 277,991 | -9.5\% | 291,455 | 274,342 | -5.9\% | 291,455 | 274,342 | -5.9\% |
| Managed fleet at end period - Fleet Rental | 145 | 94 | 57 | 32 | 105 | 228.1\% | 27 | 84 | 211.1\% | 27 | 84 | 211.1\% |
| Fleet investment ( $\mathbf{R}$ \$ million) (does not include accessories) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 2,782.2 | 4,581.8 | 5,785.2 | 8,802.1 | 4,541.9 | -48.4\% | 1,590.6 | 2,536.7 | 59.5\% | 57.4 | 1,481.6 | 2481.2\% |
| Fleet Rental | 503.4 | 881.5 | 1,189.2 | 1,472.6 | 975.7 | -33.7\% | 417.3 | 788.7 | 89.0\% | 114.4 | 314.0 | 174.5\% |
| Total | 3,285.6 | 5,463.3 | 6,974.4 | 10,274.7 | 5,517.6 | -46.3\% | 2,007.9 | 3,325.4 | 65.6\% | 171.8 | 1,795.6 | 945.2\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 18,864.8 | 25,494.0 | 35,514.6 | 47,029.0 | 51,286.4 | 9.1\% | 24,097.5 | 26,572.7 | 10.3\% | 9,851.8 | 12,773.4 | 29.7\% |
| Rental days for Fleet Rental replacement service | (202.4) | (230.4) | (230.1) | (283.0) | (839.9) | 196.7\% | (130.5) | (800.3) | 513.3\% | (52.4) | (397.0) | 657.6\% |
| Car Rental - Net | 18,662.4 | 25,263.6 | 35,284.5 | 46,745.9 | 50,446.5 | 7.9\% | 23,967.0 | 25,772.4 | 7.5\% | 9,799.4 | 12,376.4 | 26.3\% |
| Fleet Rental | 11,240.0 | 12,752.7 | 15,235.7 | 19,090.5 | 21,328.0 | 11.7\% | 10,546.9 | 11,249.9 | 6.7\% | 5,276.8 | 5,739.6 | 8.8\% |
| Total | 29,902.4 | 38,016.3 | 50,520.2 | 65,836.5 | 71,774.5 | 9.0\% | 34,513.9 | 37,022.3 | 7.3\% | 15,076.2 | 18,116.0 | 20.2\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,251.2 | 1,250.1 | 1,012.4 | 1,917.6 | 1,706.8 | -11.0\% | 2,417.9 | 564.7 | -76.6\% | 2,640.2 | 603.0 | -77.2\% |
| Fleet Rental | 3,714.0 | 3,104.3 | 3,601.1 | 3,923.4 | 2,178.9 | -44.5\% | 2,244.1 | 1,187.0 | -47.1\% | 2,092.4 | 989.9 | -52.7\% |
| Total | 2,020.9 | 1,771.0 | 1,671.2 | 2,405.2 | 1,815.2 | -24.5\% | 2,378.3 | 713.5 | -70.0\% | 2,513.5 | 697.6 | -72.2\% |
| Average annual gross revenues per operating car (R\$ thousand) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 21.2 | 20.2 | 19.8 | 19.3 | 17.3 | -10.2\% | 14.7 | 21.8 | 48.3\% | 10.4 | 19.4 | 86.5\% |
| Fleet Rental | 20.5 | 20.4 | 19.1 | 18.5 | 19.2 | 3.9\% | 18.6 | 21.1 | 13.4\% | 18.7 | 19.2 | 2.7\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental (*) | 79.67 | 75.16 | 72.86 | 71.57 | 68.52 | -4.3\% | 62.93 | 81.36 | 29.3\% | 53.84 | 82.53 | 53.3\% |
| Fleet Rental | 58.23 | 58.77 | 55.62 | 53.92 | 53.81 | -0.2\% | 53.51 | 56.09 | 4.8\% | 53.84 | 57.05 | 6.0\% |
| Utilization rate (does not include cars in preparation and decomissioning): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 78.0\% | 78.6\% | 79.6\% | 79.1\% | 73.5\% | -5.6 p.p. | 66.9\% | 78.1\% | 11.2 p.p. | 55.6\% | 75.9\% | 20.3 p.p. |
| Fleet Rental | 98.9\% | 98.2\% | 96.8\% | 96.6\% | 97.4\% | 0.8 p.p. | 96.6\% | 98.5\% | 1.9 p.p. | 96.4\% | 98.4\% | 2.0 p.p. |
| Number of cars purchased - consolidated (**) | 87,833 | 135,252 | 165,421 | 223,534 | 109,379 | -51.1\% | 43,750 | 55,013 | 25.7\% | 2,871 | 28,653 | 898.0\% |
| Average price of cars purchased (R\$ thsd) - consolidated | 37.41 | 40.39 | 42.16 | 45.96 | 50.45 | 9.8\% | 45.90 | 60.45 | 31.7\% | 59.84 | 62.67 | 4.7\% |
| Numbers of cars sold - consolidated | 68,449 | 90,554 | 111,279 | 147,915 | 135,490 | -8.4\% | 58,097 | 55,675 | -4.2\% | 19,736 | 26,643 | 35.0\% |
| Average price of cars sold (R\$ thsd) ( ${ }^{* * \star}$ ) - consolidated | 31.23 | 35.38 | 37.86 | 39.80 | 42.46 | 6.7\% | 39.73 | 50.15 | 26.2\% | 38.56 | 51.47 | 33.5\% |

${ }^{(*)}$ ) Not included the rentals for Fleet Rental Division.
(**) Does not include cars from Hertz Brazil in 2017
$\left.{ }^{* * *}\right)$ Net of SG\&A expenses related to the sale of cars decomissioned for fleet renewal.

## 19 - Consolidated financial statements - IFRS - R\$ million

| ASSETS | 2016 | 2017 | 2018 | 2019 without IFRS 16 | 2019 | 2020 | 1H21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |  |  |  |
| Cash and cash equivalents | 1,692.3 | 1,338.2 | 2,175.3 | 2,220.1 | 2,220.1 | 2,586.4 | 497.5 |
| Financial assets | - | 1,275.7 | 267.5 | 610.8 | 610.8 | 1,380.2 | 3,602.4 |
| Trade accounts receivable | 424.5 | 585.1 | 1,016.5 | 1,274.7 | 1,274.7 | 1,107.5 | 1,109.4 |
| Derivative financial instruments - swap | 2.2 | - | - | - | - | 154.3 | 71.6 |
| Other current assets | 115.0 | 128.6 | 182.7 | 246.8 | 246.8 | 300.7 | 298.3 |
| Decommissioning cars to fleet renewal | 8.8 | 103.4 | 51.8 | 141.7 | 141.7 | 40.5 | 44.0 |
| Total current assets | 2,242.8 | 3,431.0 | 3,693.8 | 4,494.1 | 4,494.1 | 5,569.6 | 5,623.2 |
| NON CURRENT ASSETS: |  |  |  |  |  |  |  |
| Long-term assets: |  |  |  |  |  |  |  |
| Marketable securities | - | - | - | - | - | - | - |
| Derivative financial instruments - swap | 7.4 | 16.7 | 2.8 | 18.2 | 18.2 | 353.0 | 482.7 |
| Trade accounts receivable | 3.2 | 4.7 | 3.8 | 1.8 | 1.8 | 2.0 | 1.8 |
| Escrow deposit | 60.1 | 83.1 | 96.3 | 114.6 | 114.6 | 113.7 | 115.1 |
| Deferred income tax and social contribution | - | 42.0 | 42.2 | 32.4 | 32.4 | 24.4 | 24.0 |
| Investments in restricted accounts | - | 40.6 | 43.0 | 22.3 | 22.3 | 44.9 | 45.5 |
| Other non current assets | 0.1 | 0.7 | 0.1 | 0.1 | 0.1 | 0.1 | - |
| Total long-term assets | 70.8 | 187.8 | 188.2 | 189.4 | 189.4 | 538.1 | 669.1 |
| Property and equipment |  |  |  |  |  |  |  |
| Cars | 4,614.8 | 6,934.7 | 9,481.6 | 13,374.1 | 13,374.1 | 12,923.3 | 13,672.4 |
| Right of use | - | - | - | - | 625.0 | 624.5 | 644.2 |
| Other | 405.8 | 549.3 | 550.3 | 570.5 | 570.5 | 633.5 | 670.5 |
| Intangible: |  |  |  |  |  |  |  |
| Software and others | 61.1 | 52.8 | 47.8 | 49.9 | 49.9 | 46.7 | 41.8 |
| Goodwill on acquisition of investments | 22.0 | 30.6 | 30.7 | 90.0 | 90.0 | 105.4 | 105.4 |
| Total non current assets | 5,174.5 | 7,755.2 | 10,298.6 | 14,273.9 | 14,898.9 | 14,871.5 | 15,803.4 |
| TOTAL ASSETS | 7,417.3 | 11,186.2 | 13,992.4 | 18,768.0 | 19,393.0 | 20,441.1 | 21,426.6 |


| LIABILITIES AND SHAREHOLDERS' EQUITY | 2016 | 2017 | 2018 | $\qquad$ | 2019 | 2020 | 1H21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |  |  |  |
| Trade accounts payable | 910.9 | 1,331.7 | 2,202.6 | 2,565.4 | 2,565.4 | 1,661.0 | 1,120.7 |
| Social and labor obligations | 95.0 | 109.2 | 135.0 | 161.8 | 161.8 | 218.5 | 215.6 |
| Loans, financing and debentures | 654.6 | 537.2 | 616.6 | 144.3 | 144.3 | 1,615.0 | 2,459.2 |
| Lease liability |  |  |  | - | 116.0 | 130.2 | 139.3 |
| Derivative financial instruments - swap | - | 6.8 | 18.7 | 26.8 | 26.8 | 66.4 | 56.9 |
| Income tax and social contribution | 23.0 | 31.3 | 41.1 | 58.7 | 54.6 | 117.6 | 38.0 |
| Dividends and interest on own capital | 39.7 | 36.4 | 42.6 | 63.4 | 63.4 | 72.4 | 64.3 |
| Other current liabilities | 118.5 | 181.5 | 282.8 | 390.0 | 390.0 | 415.3 | 306.2 |
| Total current liabilities | 1,841.7 | 2,234.1 | 3,339.4 | 3,410.4 | 3,522.3 | 4,296.4 | 4,400.2 |
| NON CURRENT LIABILITIES: |  |  |  |  |  |  |  |
| Loans, financing and debentures | 3,131.3 | 5,940.5 | 7,029.4 | 9,235.1 | 9,235.1 | 8,882.7 | 8,703.5 |
| Lease liability |  |  |  | - | 526.8 | 532.5 | 552.6 |
| Derivative financial instruments - swap | - | 10.8 | 21.9 | 62.3 | 62.3 | 37.2 | 46.0 |
| Provisions | 63.1 | 126.5 | 148.8 | 207.2 | 207.2 | 158.6 | 145.8 |
| Deferred income tax and social contribution | 171.9 | 219.7 | 297.3 | 352.7 | 352.7 | 412.1 | 642.4 |
| Restricted Obligations | - | 40.6 | 43.1 | 22.5 | 22.5 | 45.4 | 45.9 |
| Other non current liabilities | 12.3 | 13.3 | 18.0 | 16.6 | 16.6 | 23.6 | 26.8 |
| Total non current liabilities | 3,378.6 | 6,351.4 | 7,558.5 | 9,896.4 | 10,423.2 | 10,092.1 | 10,163.0 |
| Total liabilities | 5,220.3 | 8,585.5 | 10,897.9 | 13,306.8 | 13,945.5 | 14,388.5 | 14,563.2 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |  |  |  |
| Capital | 976.7 | 1,500.0 | 1,500.0 | 4,000.0 | 4,000.0 | 4,000.0 | 4,000.0 |
| Expenses with share issues | - | - | - | (43.1) | (43.1) | (43.1) | (43.1) |
| Treasury Shares | - | - | - | - | - | (175.5) | (162.1) |
| Capital Reserves | 34.0 | 94.9 | 125.0 | 163.2 | 163.2 | 174.9 | 178.2 |
| Earnings Reserves | 1,186.3 | 1,005.8 | 1,469.5 | 1,341.1 | 1,327.4 | 2,096.3 | 2,890.4 |
| Total shareholders' equity | 2,197.0 | 2,600.7 | 3,094.5 | 5,461.2 | 5,447.5 | 6,052.6 | 6,863.4 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 7,417.3 | 11,186.2 | 13,992.4 | 18,768.0 | 19,393.0 | 20,441.1 | 21,426.6 |

## 20 - Consolidated financial statements - Income statements - R\$ million

| STATEMENT OF INCOME | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 and without reclassification of PIS/COFINS credits | 2019 | 2020 | 1H21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net revenues | 4,439.3 | 6,058.3 | 6,058.3 | 7,895.7 | 10,553.5 | 10,195.6 | 10,307.6 | 5,492.8 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |  |
| Direct costs | $(2,917.7)$ | $(4,151.0)$ | $(4,095.0)$ | $(5,502.0)$ | $(7,479.3)$ | $(7,020.4)$ | $(6,807.5)$ | (3,266.1) |
| Selling, general, administrative and other expenses | (506.0) | (667.1) | (649.1) | (803.6) | $(1,018.4)$ | (962.4) | $(1,032.0)$ | (651.2) |
| Cars depreciation | (206.3) | (232.0) | (232.0) | (291.6) | (551.5) | (551.5) | (473.0) | (90.7) |
| Other assets depreciation and amortization | (38.2) | (39.1) | (39.1) | (43.9) | (46.3) | (171.7) | (193.4) | (103.1) |
| Total costs and expenses | $(3,668.2)$ | $(5,089.2)$ | $(5,015.2)$ | $(6,641.1)$ | $(9,095.5)$ | $(8,706.0)$ | $(8,505.9)$ | $(4,111.1)$ |
| Income before financial results and taxes (EBIT) | 771.1 | 969.1 | 1,043.1 | 1,254.6 | 1,458.0 | 1,489.6 | 1,801.7 | 1,381.7 |
| FINANCIAL EXPENSES, NET | (243.5) | (315.0) | (315.0) | (368.9) | (360.6) | (409.8) | (374.4) | (68.2) |
| Income before taxes | 527.6 | 654.1 | 728.1 | 885.7 | 1,097.4 | 1,079.8 | 1,427.3 | 1,313.5 |
| INCOME TAX AND SOCIAL CONTRIBUTION |  |  |  |  |  |  |  |  |
| Current | (88.0) | (119.4) | (135.7) | (139.8) | (183.7) | (180.7) | (311.7) | (152.8) |
| Deferred | (30.3) | (29.0) | (29.0) | (86.7) | (66.2) | (65.2) | (67.4) | (230.5) |
|  | (118.3) | (148.4) | (164.7) | (226.5) | (249.9) | (245.9) | (379.1) | (383.3) |
| Net income | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 1,048.2 | 930.2 |

## 21 - Statements of Cash Flows - R\$ million

| CONSOLIDATED CASH FLOW | 2016 | 2017 | 2017 adjusted | 2018 | 2019 without IFRS 16 | 2019 | 2020 | 1H21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITES: |  |  |  |  |  |  |  |  |
| Net income | 409.3 | 505.7 | 563.4 | 659.2 | 847.5 | 833.9 | 1,048.2 | 930.2 |
| Adjustments to reconcile net income and cash and cash equivalents provided by operating activities: |  |  |  |  |  |  |  |  |
| Depreciation and amortization | 244.5 | 271.1 | 271.1 | 335.5 | 597.9 | 723.1 | 666.4 | 193.8 |
| Net book value of vehicles written off | 2,102.5 | 3,106.6 | 3,106.6 | 4,198.5 | 5,863.6 | 5,863.6 | 5,599.9 | 2,477.9 |
| Deferred income tax and social contribution | 30.3 | 29.1 | 29.1 | 86.7 | 65.2 | 65.2 | 67.4 | 230.5 |
| Interest on loans, financing, debentures and swaps of fixed rates | 438.1 | 476.2 | 476.2 | 529.8 | 552.9 | 552.9 | 423.7 | 109.0 |
| Lease interest | - | - | - | - | - | 49.40 | 59.60 | 29.90 |
| Other | 26.9 | 81.7 | 81.7 | 87.8 | 103.6 | 103.6 | 9.3 | 60.4 |
| (Increase) decrease in assets: |  |  |  |  |  |  |  |  |
| Trade receivable | 56.8 | (151.8) | (151.8) | (489.0) | (275.9) | (275.9) | 118.8 | (53.5) |
| Purchases of cars (see supplemental disclosure below) | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | $(6,113.7)$ | $(9,941.4)$ | (9,941.4) | $(6,513.3)$ | $(3,893.1)$ |
| Escrow deposits | (7.2) | (17.5) | (17.5) | (13.1) | (17.9) | (17.9) | 0.9 | (1.3) |
| Taxes recoverable | (6.0) | 2.6 | 2.6 | 3.4 | (1.6) | (1.6) | 11.5 | 12.9 |
| Prepaid expenses | 0.0 | 2.7 | 2.7 | 1.3 | (4.9) | (4.9) | (7.9) | (70.2) |
| Other assets | (3.6) | (8.8) | (8.8) | (71.9) | (44.7) | (44.7) | (44.7) | 65.0 |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |  |
| Accounts payable (except car manufacturers) | 29.6 | (4.8) | (4.8) | 3.1 | 21.0 | 21.0 | 84.2 | 22.6 |
| Social and labor obligations | 9.4 | 7.5 | 7.5 | 25.8 | 26.8 | 26.8 | 56.5 | (2.9) |
| Income tax and social contribution | 88.0 | 119.4 | 135.7 | 139.8 | 184.7 | 180.7 | 311.7 | 152.8 |
| Insurance premium | 8.6 | 19.3 | 19.3 | 37.0 | 23.2 | 23.2 | 20.8 | (57.9) |
| Other liabilities | (19.5) | 40.1 | 40.1 | 60.1 | 52.0 | 52.0 | 13.4 | (46.5) |
| Cash provided by (used in) operating activities | 308.8 | (573.3) | (499.3) | (519.7) | (1,948.0) | $(1,791.0)$ | 1,926.4 | 159.6 |
| Income tax and social contribution paid | (93.3) | (108.3) | (108.3) | (131.2) | (146.1) | (146.1) | (250.1) | (232.4) |
| Interest on loans, financing and debentures paid | (442.3) | (485.7) | (485.7) | (424.7) | (562.2) | (562.2) | (366.9) | (144.5) |
| Lease interest paid | - | - | - |  | - | (53.5) | (56.8) | (20.3) |
| Financial assets | - | $(1,275.8)$ | $(1,275.8)$ | 1,008.2 | (343.4) | (343.4) | (769.4) | $(2,222.2)$ |
| Net cash provided by (used in) operating activities | (226.8) | $(2,443.1)$ | $(2,369.1)$ | (67.4) | $(2,999.7)$ | $(2,896.2)$ | 483.2 | $(2,459.8)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |  |  |  |  |
| Acquisition of investment, goodwill and fair value surplus | - | (333.2) | (333.2) | - | (123.7) | (123.7) | (7.9) | (3.6) |
| Purchases of other property and equipment and addition of intangible assets | (126.6) | (175.0) | (175.0) | (42.8) | (70.0) | (70.0) | (108.0) | (62.9) |
| Net cash provided by (used in) investing activities | (126.6) | (508.2) | (508.2) | (42.8) | (193.7) | (193.7) | (115.9) | (66.5) |
| CASH FLOWS FROM FINANCING ACTVIIIES: |  |  |  |  |  |  |  |  |
| Loans and financings: |  |  |  |  |  |  |  |  |
| Proceeds | 266.3 | 950.1 | 950.1 | 742.8 | 1,351.5 | 1,351.5 | 1,250.2 | 1,602.9 |
| Repayment | (297.9) | (510.1) | (510.1) | (518.5) | (930.2) | (930.2) | (15.0) | (569.9) |
| Debentures |  |  |  |  |  |  |  |  |
| Proceeds | 943.4 | 2,626.9 | 2,626.9 | 1,690.7 | 2,283.7 | 2,283.7 | 988.6 | - |
| Repayment | (105.0) | (355.0) | (355.0) | (815.0) | (975.0) | (975.0) | $(1,660.8)$ | (380.1) |
| Lease liability: |  |  |  |  |  |  |  |  |
| Repayment | - | - | - | - | - | (103.5) | (119.2) | (72.9) |
| Capital Increase | - | - | - | - | 1,821.6 | 1,821.6 | - | - |
| Treasury shares (acquired)/ sold | (25.0) | 2.1 | 2.1 | 3.20 | 2.6 | 2.6 | (180.5) | 4.4 |
| Expenses with issuance of shares. | - |  | - | - | (65.3) | (65.3) | - | - |
| Exercise of stock options with treasury shares, net | 18.2 | 50.1 | 50.1 | 16.4 | 25.1 | 25.1 | 4.80 | (1.3) |
| Dividends paid | (1.0) | - | - | - | (7.2) | (7.2) | - | (18.1) |
| Interest on own capital | (138.4) | (166.9) | (166.9) | (172.3) | (268.6) | (268.6) | (269.1) | (127.6) |
| Net cash provided by (used in) financing activities | 660.6 | 2,597.2 | 2,597.2 | 947.3 | 3,238.2 | 3,134.7 | (1.0) | 437.4 |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR | 307.2 | (354.1) | (280.1) | 837.1 | 44.8 | 44.8 | 366.3 | $(2,088.9)$ |
| Cash flow without incurred one-time costs Hertz and franchisees |  |  |  |  |  |  |  |  |
| NET CASH FLOW PROVIDED (USED) In the year after one time costs | 307.2 | (354.1) | (354.1) | 837.1 | 44.8 | 44.8 | 366.3 | $(2,088.9)$ |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR | 1,385.1 | 1,692.3 | 1,692.3 | 1,338.2 | 2,175.3 | 2,175.3 | 2,220.1 | 2,586.4 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 1,692.3 | 1,338.2 | 1,338.2 | 2,175.3 | 2,220.1 | 2,220.1 | 2,586.4 | 497.5 |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | 307.2 | (354.1) | (354.1) | 837.1 | 44.8 | 44.8 | 366.3 | (2,088.9) |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |  |  |  |
| Cash paid during the period for cars acquisition |  |  |  |  |  |  |  |  |
| Cars acquisition in the year/period - renewal | $(2,563.6)$ | $(3,660.9)$ | $(3,660.9)$ | $(4,696.7)$ | $(6,804.6)$ | $(6,804.6)$ | $(5,524.1)$ | $(3,330.2)$ |
| Cars acquisition in the year/period - growth | (726.0) | (1,807.0) | $(1,807.0)$ | $(2,285.1)$ | $(3,478.7)$ | $(3,478.7)$ | - |  |
| Suppliers - automakers: |  |  |  |  |  |  |  |  |
| Balance at the end of the year Balance at the beginning of the year | 782.0 | 1,197.5 | 1,197.5 | 2,065.6 | 2,407.5 | 2,407.5 | 1,418.3 | 855.4 |
| Balance at the beginning of the year | (591.3) | (782.0) | (782.0) | $(1,197.5)$ | $(2,065.6)$ | (2,065.6) | $(2,407.5)$ | $(1,418.3)$ |
| Cash paid for cars purchased | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | $(6,113.7)$ | $(9,941.4)$ | (9,941.4) | $(6,513.3)$ | $(3,893.1)$ |

- Adjusted: Financials have been recalculated to exclude the impact of incurred one-time costs related with the acquisition of Hertz Brazil and the integration of 20 franchised branches in 2017.
- Average Rented Fleet: In the car rental division it is the number of daily rentals in the period divided by the number of days in the period. In the Fleet Rental is the actual number of cars rented.
-CAGR: Compounded annual growth rate.
- CAPEX: Capital expenditure.
- Carrying Cost of Cash: Consists of the cost to maintain minimum cash position. This is the difference between the average rate of fundraising and the average rate of investment.
- Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of the selling expenses. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental and Fleet Rental divisions, depreciation method used is linear. The residual value is the estimated sale price net of the estimated selling expense.
- Depreciated cost of used cars sales (book value): Consists of the acquisition value of vehicles, depreciated up to the date of sale.
-EBITDA: is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization, and exhaustions, as defined by CVM instruction 527/12.
- EBITDA Margin: EBITDA divided by the net revenues.
-EBIT: is the net income of the period added by the income tax and net financial expenses.
- EBIT Margin: EBIT divided by the rental net revenues.
- IFRS 16: As of January 1, 2019, all companies had to adapt to the new rules of IFRS 16. Lessees now have to recognize the assets of the rights over leased assets and the liabilities of future payments for medium or long-term leases, including operating leases. The major impact we had was on the real estate lease agreements of our locations and stores.
- Operating Fleet: Includes the cars in the fleet from the licensing until they become available for sale.
- Net debt: Short and long-term debts +/- the results from the swap operations, net of the cash, cash equivalents and short-term financial investments. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
- Net Investment in cars: Capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
$\bullet$ One-time costs (OTC): Non-recurring costs and expenses related to the acquisition of Hertz Brazil's operations and the integration of 20 franchised branches.
- Reclassification of PIS and COFINS credits: To better reflect the nature of its operating costs, Localiza performed the reclassification of PIS and COFINS credits for the years ended December 31, 2019. The credits were reclassified in the income statement by division and consolidated, from the income tax heading to the cost heading.
- ROIC: Return on invested capital.
- Royalties and integration fee: Amount calculated on the amounts charged in the rental contracts, for the use of the brand and transfer of know-how, in addition to the fees related to the marketing campaigns conducted by Localiza Franchising; and amount paid by the franchisee shortly after signing the adhesion contract, corresponding to the concession to use the brand.
- Swap: Financial transactions carried out to hedge exchange rate and interest rate risks.
- Utilization Rate: It is the number of rental days of the period divided by the fleet available for rental multiplied by the number of days of the period and therefore, it does not include cars being prepared or being decommissioned.


## 23-2Q21 Webinar

Date: Friday, July 30, 2021.

## Portuguese (with simultaneous translation to English) <br> 12pm (BRT) | 11am (EDT) | 4pm (BST) <br> Registration link: https://zoom.us/webinar/register/WN_P3rZ9cT7RuOB8E5skrQ-4g

Replay available at ri.localiza.com/en/ after the event

To access the results, please visit Results Center.

For further investor relations information, please visit the investor relations section of the website at ri.localiza.com/en/. IR Contact: (55 31) 3247-7024 - ri@localiza.com
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