## Farnings Release



## Dear stakeholders,

In 2Q23, we continued to advance in the integration process and capture of synergies, with engaged teams, maintaining the focus on our customers and high NPS rates in all the Company's businesses. We continue to grow with value creation, maintaining discipline in the capital allocation and seeing a positive perspective for our businesses.

Despite this, we had a very challenging quarter, impacted by the Provisional Measure No. 1,175 (PM), initially intended for individuals, which reduced the price of new cars up to $\mathrm{R} \$ 120,000$ by $\mathrm{R} \$ 2,000$ to $\mathrm{R} \$ 8,000$. As a result of this Measure, we reduced the speed of cars' purchase for rentals, in addition to reducing the prices and sales volumes of Seminovos, with a temporary impact on the pace of growth and the process of fleet renewal.

In the Car Rental division, after the end of the high season and without the effects of the summer holidays, we noticed a reduction in the volume of rentals, offset by the higher average rental rate. In this context, net revenue remained in line with the previous quarter and increased $9.9 \%$ in the annual comparison, evidencing our effective price and mix management. In the Fleet Rental, we once again showed strong net revenue growth, $9.9 \%$ higher in the sequential comparison and $58.1 \%$ in the annual comparison, even with the impact of the Provisional Measure, which reflected in lower purchases and deployment of cars in this division between the months of May and June, resulting in a backlog of 21,000 cars.

With the extension of the discounts offered under the Provisional Measure to companies at the end of June, we accelerated the purchase of cars, acquiring around 23 thousand cars with discounts between the end of June and the beginning of July. In the quarter, 57,110 cars were purchased, being 32,242 in Car Rental and 24,868 in Fleet Rental. 52,711 cars were sold at Seminovos, also impacted by the Measure.

In the second quarter, we posted consolidated net revenue of $\mathrm{R} \$ 6.8$ billion and EBITDA of R $\$ 2.5$ billion. As a result of the impacts of PM No. 1,175, we recognized R $\$ 631.4$ million in the earnings before tax, referring to the expected reduction in the recoverable value of cars and in the depreciation.

On June 16, 2023, we announced a follow-on in the total amount of $R \$ 4.5$ billion, with demand multiple times greater than the size of the offering, demonstrating the confidence deposited by our shareholders in our ability to allocate capital and create value. As a result, we ended the second quarter with $\mathrm{R} \$ 11.1$ billion in cash and net debt/EBITDA LTM and net debt/fleet value ratios at $2.78 x$ and $0.58 x$, respectively.

The proceeds from the offering contribute to strengthening our competitive position to capture opportunities in a market with ample room for growth, especially in a context of reducing interest rates, which tends to boost the car rental sector.

Despite the quarter's challenges, we believe we have reached a turning point with the beginning of the interest rate reduction cycle; signs of improvement in car rental demand and process of increasing new car prices to pre-Provisional Measure levels. Finally, we expect an improvement in the cash generation cycle as a result of the reduction in renewal capex.

## Combined Results

Following the disclosure format of the last quarters, considering the completion of the business combination, the presentation of the 2 Q23 results includes consolidated information from Localiza and Locamerica (LCAM). For comparison purposes, we will bring the proforma quarterly results, adding the values of the two companies, from 1Q21 until the business combination on July 1, 2022. Annual comparisons will be made based on the historical proforma numbers of the two companies.

The proforma results are based on available information directly attributable to the business combination and factually supportable. This presentation is intended exclusively to illustrate the business combination's impact on the Company's historical financial information, as if the transaction had taken place on January 1, 2021. There is no assurance on the part of the Company or the independent auditors that the result of the transaction, if taken place on January 1, 2021, would be as presented. We emphasize that the operational quantitative data were not reviewed by the independent auditors.

In 2Q23, in addition to the effects related to the write up of cars and the customer portfolio, which were already being highlighted in previous releases, we will also highlight the effects of the Car Rental Systems tax loss writeoff and the impacts signaled via Material Fact of June 9, 2023, from the Provisional Measure No. 1,175, as follows:

## $R$ \$ millions

| Description | EBIT Impact | Net Income Impact |
| :--- | :---: | :---: |
| Fleet write-up amortization | $(122.3)$ | $(80.7)$ |
| Amortization of the customer portfolio write-up | $(1.1)$ | $(0.7)$ |
| Impact of Provisional Measure No. 1,175 | $(631.4)$ | $(416.7)$ |
| Write-off of Tax Losses |  | $(9.7)$ |
| Total | $(754.8)$ | $(507.8)$ |

## OPERATIONAL HIGHLIGHTS

## Consolidated net revenue

R\$ million


Operational improvement in RAC and Fleet Rental, compensating the normalization of Seminovos.


Debt profile (as of 06/30/2023)


R $\$ 11.1$ billion in cash, with coverage of $81.2 \%$ of the maturities up to 2025.

The net debt/fleet value and net debt/EBITDA LTM ratios ended the quarter at 0.58 x and 2.78 x , respectively.


## 1-Car Rental



In 2Q23, the net revenue from the Car Rental division was R\$1,958.5 million, an increase of $9.9 \%$ compared to 2 Q22 proforma, as a result of the $16.7 \%$ increase in the average daily rate, which reached $R \$ 119.3$, partially offset by the reduction in volume, impacted by the carve-out ( 49.2 thousand cars sold in the context of the business combination, as part of the measures imposed by CADE). In 1 H 23 , revenue grew $10.1 \%$ compared to the same period of the previous year.


The utilization rate, despite remaining at a healthy level, decreased 1.8p.p. in the annual comparison, and reflects the accommodation of demand after the peak season.

## 2 - Fleet Rental



Rental days
In thousands


In 2Q23, the Fleet Rental division presented a net revenue of $\mathrm{R} \$ 1,603.9$ million, $58.1 \%$ higher than the same period of last year in the proforma comparison, as a result of the strong growth in volumes and average daily rate, even with the impact of the Provisional Measure that resulted in fewer car purchased and deployed between May and June. In 1 H 23 , there was an increase of $29.2 \%$ in volume and $58.3 \%$ in revenue in this division, compared to the same period of the previous year.

Demand for fleet rental and subscription remains robust, with an increase in the backlog to 21 thousand cars, at the end of 2Q23.


The utilization rate remains at healthy level, reaching $95.8 \%$ in 2 Q 23 , down 1.5p.p. in the annual comparison, but already bringing advances in the sequential comparison (95.2\% in 1Q23).

## 3.1 - Net investment in the fleet



In 2Q23, 57,110 cars were purchased, being 32,242 in the Car Rental division and 24,868 in the Fleet Rental division. On June 5, 2023, the Federal Government published the Provisional Mesure No. 1,175, which provided for a discount mechanism for the acquisition of new vehicles, initially intended for individuals. Between May and June, the Company significantly reduced the volume of cars purchased, resuming purchases under better conditions in the last week of June, with the extension of the Measure to companies.

The prior announcement of the Provisional Measure and the expectation of reducing car prices of cars, resulted in a slower Seminovos' turnover. Even in this context, 52,711 vehicles were sold, an increase of $68.0 \%$ in the 2 Q 23 compared to the same period of last year, contributing to the process of Car Rental's fleet renewal.

In the year, 9 Seminovos stores were opened, a movement that tends to accelerate throughout 2 H 23 , in order to support the sales need for the next fleet renewal cycle. We ended 2Q23 with 195 Seminovos stores, distributed in 96 Brazilian cities.

In July, Seminovos volumes picked up again. Furthermore, we observe that public prices for new cars have returned to levels prior to the Provisional Measure, which is beginning to reflect on the price charged at dealerships.

## 3.2 - Average price of purchase and demobilization

## Average price of purchase and demobilization - Car Rental

R\$ thousand

*Purchase price does not include accessories
In the Car Rental division, the average purchase price was $15.3 \%$ lower than the same period of the previous year. In the sequential comparison, the increase in the average purchase price reflects the prioritization of purchases of the cars not impacted by the Provisional Measure (priced higher than R\$120.0 thousand), between May and the end of June. On the car demobilization, the average price of R $\$ 59.6$ thousand reflects the impacts of the Provisional Measure and sales of entry-level cars with higher average mileage.

*Purchase price does not include accessories
In Fleet Rental, the average purchase price of $\mathrm{R} \$ 103.7$ thousand reflects the mix also made up of heavy and special vehicles, in addition to light vehicles, while the average sale price of $\mathrm{R} \$ 67.4$ thousand is composed almost exclusively of Light vehicles. The sequential increase in the average purchase price takes place in the context of the Provisional Measure, in which we prioritized the purchase of cars priced higher than the ceiling of the Measure ( $\mathrm{R} \$ 120.0$ thousand) between May and the end of June.

The ROIC spread of new contracts remains in line with the Company's profitability objectives.

## 3.3 - End of period fleet

End of period fleet
Quantity


We ended 2Q23 with a fleet of 587,424 cars, a growth of $10.0 \%$ in the annual comparison, with an increase of $32.4 \%$ in the Fleet Rental division and a reduction of $4.7 \%$ in the Car Rental division. The fleet reduction in the Car Rental division reflects the acceleration in Seminovos sales volume, improving global utilization of the fleet in the sequential comparison.

## 4 - Consolidated net revenue

## Consolidated net revenues

R\$ million


In 2Q23, consolidated net revenue increased $34.6 \%$ compared to the 2 Q22 in the proforma comparison, totaling $R \$ 6,846.3$ million. Net revenue from rentals grew by $27.4 \%$, of which $9.9 \%$ in the Car Rental division and $58.1 \%$ in the Fleet Rental division.

Seminovos revenue totaled $R \$ 3,283.9$ million in the quarter, an increase of $43.4 \%$ compared to the same period of the previous year, as a result of the significant increase in Seminovos sales in the annual comparison, continuing the fleet renewal process.

## 5 -EBITDA

## Consolidated adjusted EBITDA

$R$ \$ million


In 2Q23, adjusted EBITDA totaled R\$2,498.9 million, a growth of $27.9 \%$ compared to the adjusted proforma EBITDA of the same period of the previous year.

In the quarter, we recognized a negative impact of $\mathrm{R} \$ 631.4$ million, before taxes, related to the effects of the Provisional Measure, of which $\mathrm{R} \$ 153.3$ million impacted Seminovos EBITDA and $\mathrm{R} \$ 478.1$ million impacted the EBIT.

## 5 - EBITDA

We present below the Adjusted Seminovos EBITDA margin, excluding the effects of the Provisional Measure:

| EBITDA Margin: | 2021 proforma adjusted* | 2022 proforma adjusted* | 1H22 proforma adjusted* | $\begin{gathered} 1 \mathrm{H} 23 \\ \text { adjusted** } \end{gathered}$ | 2Q22 proforma adjusted* | 1Q23 | $\begin{gathered} 2 \mathrm{Q} 23 \\ \text { adjusted** } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental and Franchising | 49.6\% | 57.6\% | 55.1\% | 65.3\% | 55.2\% | 66.1\% | 64.5\% |
| Fleet Rental | 65.7\% | 67.9\% | 65.5\% | 72.7\% | 65.0\% | 76.2\% | 69.5\% |
| Rental Consolidated | 55.1\% | 61.5\% | 58.8\% | 68.5\% | 58.8\% | 70.4\% | 66.8\% |
| Seminovos | 15.1\% | 11.2\% | 14.7\% | 5.0\% | 13.6\% | 6.4\% | 3.7\% |
| Consolidated (over rental revenues) | 69,8\% | 70.6\% | 69.7\% | 73,4\% | 69.9\% | 76.7\% | 70.1\% |

*Adjusted for One-offs related to the integration expenses and the discontinuity of operations.
**Adjusted for the effects of PM No. 1,175
In 2Q23, the Car Rental division's adjusted EBITDA margin was $64.5 \%$, an increase of 9.3 pp . in relation to the adjusted margin of 2Q22. In the Fleet Rental division, the adjusted EBITDA margin was 69.5\%, a growth of 4.5p.p. compared to the same quarter of the previous year. In the annual comparison, the margins of both divisions reflect higher average rental rate, greater efficiency in maintenance costs resulting from the fleet renewal process and operational synergy gains.

Compared to 1Q23, the Car Rental margin decreased by 1.6p.p. It's worth to remind that in the first quarter EBITDA margin was positively impacted by the adherence to the Zero Litigation program (+1.0p.p.). In 2Q23, we had higher maintenance costs, as well as advertising and third-party services' expenses. On the other hand, we had the positive effect of $\mathrm{R} \$ 39.1$ million related to a new report of accelerating depreciation for tax purposes. The amount generated by the new report already reflects the exclusions of ICMS from the credit base, according to Provisional Measure No. 1,159, which came into force in May 2023.

In the sequential comparison, the Fleet Rental margin decreased by 6.7 pp . In 1Q23, EBITDA margin was positively impacted by the effect of the accelerating tax depreciation report on cars, with a positive impact on PIS/COFINS credits, in addition to adherence to the Zero Litigation Program, which added roughly 6.5 p.p. to the margin. In 2Q23, we had one-off expenses related to the discontinuation of projects and systems from Locamerica as well as higher maintenance and preparation costs. The new initiatives associated with mobility, international expansion, telemetry, and auto workshops, impacted EBITDA by another R\$9.2 million. Excluding only the effects of new initiatives, EBITDA margin would have been $72.2 \%$.

The Car Rental and Fleet Rental margins continue to offset the normalization of Seminovos margin, which reached $3.7 \%$. In 2Q23 the Provisional Measure impacted the turnover and price of sold cars, compared to the Company's estimates, which resulted in a mismatch between cars preparation and sales, and in a lower fixed costs dilution.

Depreciation is calculated using the straight-line method, considering the difference between the purchase price of the car and the estimated selling price at the end of its useful life, net of estimated selling costs and expenses. The sales price estimate is reassessed quarterly so that the book value of the cars seeks to converge with the prices practiced by the market.

In the quarter, as highlighted at the beginning of this release and in line with the material fact published on June 9, 2023, the Company accounted for R\$631.4 million related to the impact of the Provisional Measure, of which $R \$ 153.3$ million in Seminovos, as "Adjustment to Recoverable Value of Assets" and $R \$ 478.1$ million in the car depreciation line. Below, we highlight the average annualized depreciation per car excluding the effects of the Measure.

## 6.1 - Average annualized depreciation per car (RS) - Car Rental



In 2Q23, the Car Rental average annualized depreciation (excluding the effects of the Provisional Measure) amounted to $\mathrm{R} \$ 6,578.5$ per car, mainly explained by the higher proportion of depreciating cars in the fleet due to the renewal process. We still see an upward trend in the 2 H 23 as depreciated cars continue to be replaced. For these new cars, we observe a level of ROIC spread in line with the Company's profitability objectives.

## 6.2 - Average annualized depreciation per car (R\$) - Fleet Rental



In the Fleet Rental, the average depreciation per car (excluding the effects of the Provisional Measure) of R $\$ 5,660.8$ in 2Q23, reflects: (i) the addition of new cars, with higher depreciation; (ii) the mix of special and heavy vehicles added throughout 2022; and (iii) the effect of the sale of fully depreciated cars, acquired up to 1 H 21 . In this division, we also continue to observe an upward trend in depreciation for the coming quarters.

## Consolidated adjusted EBIT

R\$ million


In 2Q23, EBIT totaled R $\$ 820.3$ million, a decrease of $43.3 \%$ compared to 2 Q22 proforma, impacted by a $\mathrm{R} \$ 123.4$ million non-cash effect of fleet and customer relationship write-up and a $\$ \$ 631.4$ million related to the Provisional Measure. Adjusted EBIT, excluding those effects, totaled $\mathrm{R} \$ 1,575.1$ million in the quarter, representing an increase of $3.6 \%$ compared to 2 Q22 proforma.

The EBIT Margin includes the result of Seminovos, but is calculated on the rent revenue:

| EBIT Margin: | 2021 proforma <br> adjusted* | 2022 proforma <br> adjusted* | 1H22 <br> proforma <br> adjusted* | $1 H 23$ <br> adjusted** | 2Q22 <br> proforma <br> adjusted* | 2Q23 <br> adjusted** |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental and Franchising | $55.2 \%$ | $49.2 \%$ | $51.1 \%$ | $42.0 \%$ | $50.4 \%$ | $38.6 \%$ |
| Fleet Rental | $65.3 \%$ | $59.0 \%$ | $63.4 \%$ | $55.3 \%$ | $61.3 \%$ | $51.1 \%$ |
| Consolidated (over rentar revenues) | $58.6 \%$ | $52.9 \%$ | $55.4 \%$ | $47.8 \%$ | $54.4 \%$ | $44.2 \%$ |

*Adjusted for One-offs related to the integration expenses, discontinuity of operations, and fleet and customer relationship write-up amortization
** Adjusted for the amortization of write-up from cars and customer relationships and for the effect of the PM No. 1,175
In 2Q23, the adjusted EBIT margin in the Car Rental Division was $38.6 \%$, a reduction of 11.9 p.p. compared to the adjusted proforma 2Q22. In the Fleet Rental Division, the EBIT margin reached 51.1\%, a decrease of 10.2 p.p. compared to the same period of the previous year. The reduction in EBIT margins is explained by the increase in car depreciation.

## 8 - Consolidated adjusted net income

Consolidated adjusted net income
$R$ \$ million


This quarter, the non-cash impact arising from the amortization of the write-up, in addition to the impacts of the Provisional Measure and the write-off of Car Rental Systems' tax loss added up to R\$507.8 million, resulting in an accounting loss of R $\$ 88.8$ million.

Excluding those effects, the adjusted net income of $\mathrm{R} \$ 419.0$ million in 2 Q 23 , when compared to 2 Q 22 , reflects:
(+) $\mathrm{R} \$ 545.4$ million increase in EBITDA, as a result of growth in volumes and prices, as well as operational efficiency, even in a context of the Provisional Measure which impacted the implementation of new contracts in Fleet Rental, alongside the prices and volumes of sold cars;
(-) $\mathrm{R} \$ 491.1$ million increase in the depreciation of cars and others, in line with the Seminovos normalization process;
(-) $\mathbf{R} \$ 493.2$ million higher net financial expenses, mainly impacted by (i) the increase in the basic interest rate and average debt balance (-R\$445.1 million) and (ii) the negative effect of MTM (-R\$67.1 million);
(+) $\mathbf{R} \$ 178.5$ million reduction in income tax and social contribution, mainly explained by the lower effective rate in this quarter.

Compared to 1Q23, adjusted net income mainly reflects the effects of seasonality in Car Rental and the lower net revenue growth in Fleet Rental and Seminovos impacted by the Provisional Measure, in addition to the increase in car depreciation and financial expenses.

## 9 - Free Cash Flow (FCF)

|  | Free cash flow (R\$ million) | 2020 actual | 2021 actual | 2022 actual | 1H23 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | EBITDA | 2,468.1 | 3,697.5 | 6,589.2 | 4,968.6 |
|  | Used car sale revenue, net of taxes <br> Net book value of vehicles written-off <br> (-) Income tax and social contribution <br> Change in working capital | $\begin{array}{r} (6,109.1) \\ 5,599.9 \\ (250.1) \\ 91.6 \end{array}$ | $\begin{gathered} (5,308.0) \\ 4,346.0 \\ (307.1) \\ (568.3) \end{gathered}$ | $\begin{array}{r} (7,833.6) \\ 6,085.3 \\ (83.4) \\ (1,284.3) \end{array}$ | $\begin{array}{r} (6,618.5) \\ 5,635.4 \\ (32.2) \\ (1,093.2) \end{array}$ |
|  | Cash generated by rental operations | 1,800.4 | 1,860.1 | 3,473.2 | 2,860.1 |
|  | Used car sale revenue, net from taxes - fleet renewal Fleet renewal investment <br> Change in accounts payable to car suppliers for fleet renewal | $\begin{array}{r} 4,886.9 \\ (5,524.1) \\ (466.6) \end{array}$ | $\begin{array}{r} 5,308.0 \\ (6,366.9) \\ (282.6) \end{array}$ | $\begin{array}{r} 7,833.6 \\ (9,902.5) \\ 1,619.6 \end{array}$ | $\begin{array}{r} 6,457.1 \\ (9,610.8) \\ (374.0) \end{array}$ |
|  | Net investment for fleet renewal | $(1,103.8)$ | $(1,341.5)$ | (449.3) | $(3,527.7)$ |
|  | Fleet renewal - quantity | 109,379 | 92,845 | 118,538 | 107,902 |
| Investment, property and intangible |  | (108.0) | (143.4) | (352.8) | (161.9) |
| Free cash flow from operations, before fleet increase or reduction |  | 588.6 | 375.2 | 2,671.1 | (829.5) |
|  | (Investment) / Divestment in cars for fleet growth Change in accounts payable to car suppliers | $\begin{aligned} & 1,222.2 \\ & (522.5) \end{aligned}$ | $\begin{array}{r} (1,289.0) \\ 571.6 \end{array}$ | $\begin{array}{r} (12,636.4) \\ 2,298.3 \end{array}$ | $\begin{array}{r} 161.4 \\ (1,164.3) \end{array}$ |
|  | Net investment for fleet growth | 699.7 | (717.4) | (10,338.1) | $(1,002.9)$ |
|  | Fleet increase / (reduction) - quantity | $(26,111)$ | 18,665 | 136,391 | $(2,631)$ |
| Free cash flow after growth |  | 1,288.3 | (342.2) | $(7,667.0)$ | $(1,832.4)$ |
| $\underbrace{\text { ¢ ¢ }}$ ¢ | Acquisitions - except fleet value | (7.9) | (3.6) | (11.5) | (4.3) |
| Free cash generated (applied) before interest and others |  | 1,280.4 | (345.8) | $(7,678.5)$ | $(1,836.7)$ |

For the FCF, short term financial investments were considered as cash
In 1H23, rental activities generated $\mathrm{R} \$ 2,860.1$ million in cash. The strong cash generation from rental activities was mainly consumed by higher renewal capex, as shown in item 3.2, and a reduction in the supplier account.

## 10.1-Change in net debt - R\$ million

As of 06/30/2023
R\$ millions


On June 30, 2023, the Company's net debt totaled R $\$ 25,897.1$ million.

## 10.2 - Debt Maturity Profile (Principal)

As of 06/30/2023


## Proforma after Jul/23 issuances and amortizations

R\$ millions


The Company ended the quarter with $\mathrm{R} \$ 11,068.1$ million in cash. Considering the issuances and amortizations announced until 07/31/2023, we would have a proforma cash position of $\mathrm{R} \$ 12,076.4$ million.

## 10.3 - Net Debt composition - R\$ million

| Debt | Issuance | Contract rate | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 to 2032 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debentures 12th Issuance | 15/05/2017 | CDI + 1,35\% |  | - | 673.5 | - | - | - | - | - | 673.5 |
| Debentures 13th Issuance - 1st serie | 15/12/2017 | 111,30\% CDI |  | - | 94.1 | 94.1 | - | - | - | - | 188.1 |
| Debentures 14th Issuance - 1st serie | 18/09/2018 | 107,9\% CDI |  | - | 200.0 | - | - | - | - | - | 200.0 |
| Debentures 14th Issuance - 2nd serie | 18/09/2018 | 112,32\% CDI |  | - | 111.2 | 111.2 | 222.5 |  |  | - | 444.9 |
| Debentures 15th Issuance | 15/04/2019 | 107,25\% CDI |  | - | - | 377.4 | 377.4 | - | - | - | 754.9 |
| Debentures 16th Issuance | 29/11/2019 | CDI + 1,05\% |  | - | 333.3 | 333.3 | 333.3 | - | - | - | 1,000.0 |
| Debentures 17th Issuance | 07/04/2021 | IPCA + 5,4702\% |  | - | - | - | - |  |  | 1,200.0 | 1,200.0 |
| Debentures 18th Issuance | 05/10/2021 | CDI + 1,15\% |  | - | - | - | 1,500.0 | - | - | - | 1,500.0 |
| Debentures 19th Issuance - 1st serie | 25/02/2022 | CDI + 1,60\% |  | - | - | - | - | 950.0 | - | - | 950.0 |
| Debentures 19th Issuance - 2nd serie | 25/02/2022 | CDI + 2,00\% |  | - | - | - | - | - |  | 1,550.0 | 1,550.0 |
| Debentures 21st Issuance | 15/07/2022 | CDI + 1,60\% |  | - | - | - | - | 1,450.0 | - | - | 1,450.0 |
| Debentures 22nd Issuance | 05/10/2022 | CDI + 1,87\% |  | - | - | - | - |  | 2,450.0 | - | 2,450.0 |
| Debentures 22th Issuance - 1st serie | 10/05/2023 | CDI + 1,50\% |  | - | - | 250.0 |  |  | - | - | 250.0 |
| Debentures 22th Issuance - 2nd serie | 10/05/2023 | CDI + 1,60\% |  | - | - | 700.0 | - | - | - | - | 700.0 |
| Commercial Note - Localiza | 05/10/2022 | CDI + 1,30\% |  | - | 600.0 | - | - |  |  | - | 600.0 |
| Real State Receivables Certificate (CRI) Localiza | 01/06/2022 | CDI + 0,95\% |  | - | - | - | - | 300.0 | - | - | 300.0 |
| 2nd Real State Receivables Certificate (CR1) Localiza-1st serie | 10/03/2023 | CDI + 1,25\% |  | - | - | - | - |  | 210.0 | - | 210.0 |
| 2nd Real State Receivables Certificate (CRI) Localiza-2nd serie | 10/03/2023 | CDI +1,40\% |  | - | - | - | - |  | - | 490.0 | 490.0 |
| Debentures 5th Issuance of Localiza Fleet | 31/07/2018 | 112,0\% CDI |  | - | - | 202.4 | - | - | - | - | 202.4 |
| Debentures 6th Issuance of Localiza Fleet | 21/12/2018 | 110,4\% CDI |  | - | 310.1 | - | - |  | - | - | 310.1 |
| Debentures 7th Issuance of Localiza Fleet | 29/07/2019 | 109,0\% CDI |  | 100.0 | 100.0 | 100.0 | - | - | - | - | 300.0 |
| Debentures 8th Issuance of Localiza Fleet | 14/02/2020 | CDI + 1,0\% |  | - | 333.3 | 333.3 | - | - | - | - | 666.7 |
| Debentures 9th Issuance of Localiza Fleet | 08/10/2021 | CDI + 1,30\% |  | - | - | - | 500.0 | - | - | - | 500.0 |
| Debentures 10th Issuance of Localiza Fleet - 1st serie | 05/04/2022 | CDI + 1,60\% |  | - | - | - | - | 950.0 | - | - | 950.0 |
| Debentures 10th Issuance of Localiza Fleet - 2nd serie | 06/04/2022 | CDI + 1,75\% |  | - | - | - | - | - | 500.0 | - | 500.0 |
| Debentures 11th Issuance of Localiza Fleet | 05/10/2022 | CDI + 1,60\% |  | - | - | - | - | 1,000.0 | - | - | 1,000.0 |
| Debentures 12th Issuance of Localiza Fleet | 20/03/2023 | CDI + 1,40\% |  | - | 750.0 | 750.0 | - | - | - | - | 1,500.0 |
| Foreign currency loan with swap | - | Several |  | 65.0 | 804.3 | 1,356.7 | 538.9 | - | - | - | 2,764.8 |
| Real State Receivables Certificate (CRI) Rental Brasil | 26/02/2018 | 99\% CDI |  | 12.3 | 15.0 | 20.1 | 25.1 | 30.6 | 37.5 | 190.1 | 330.7 |
| Working Capital / Others | - | Several |  | 1,000.9 | 226.7 | - | 295.2 | 0.2 | 0.1 | - | 1,523.2 |
| Debentures 16th Issuance of Locamerica | 27/04/2018 | 119\% do CDI |  | - | 116.7 | - | - | - | - |  | 116.7 |
| Debentures 17th Issuance of Locamerica | 27/09/2018 | 113\% do CDI |  | 200.0 | - | - | - | - | - | - | 200.0 |
| Debentures 18th Issuance of Locamerica | 20/09/2019 | 108\% do CDI |  | - | 200.0 | - | - | - | - | - | 200.0 |
| Debentures 19th Issuance of Locamerica | 15/12/2020 | CDI + 2,40\% |  | - | - | 750.0 | 750.0 | - | - | - | 1,500.0 |
| Debentures 20th Issuance of Locamerica - 1st serie | 20/05/2021 | CDI + 2,00\% |  | - | - | - | - | 175.0 | 175.0 | - | 350.0 |
| Debentures 20th Issuance of Locamerica - 2nd serie | 20/05/2021 | CDI + 2,40\% |  | - | - | - | - | - | - | 400.0 | 400.0 |
| Agro business Receivables Certificate - CRA 104 Locamerica | 23/07/2021 | IPCA + 4,825\% |  | - | - | - | - | - | - | 200.0 | 200.0 |
| Debentures 21st Issuance of Locamerica | 23/09/2021 | IPCA + 6,5119\% |  | - | - | - | - | - | - | 1,100.0 | 1,100.0 |
| Debentures 22nd Issuance of Locamerica | 08/12/2021 | CDI + 1,15\% |  | - | - | - | 1,000.0 | - | - | - | 1,000.0 |
| 1st Commercial Note - Locamerica | 10/03/2022 | CDI + 1,35\% |  | - | 800.0 | - | - | - | - | - | 800.0 |
| Debentures 23rd Issuance of Locamerica - 1st serie | 15/04/2022 | CDI +1,85\% |  | - | - | - | - | 685.0 | - | - | 685.0 |
| Debentures 23rd Issuance of Locamerica - 2nd serie | 15/04/2022 | IPCA + 7,2101\% |  | - | - | - | - | - | - | 515.0 | 515.0 |
| Debentures 24th Issuance of Locamerica | 10/05/2022 | CDI +1,85\% |  | - | - | - | - | 265.5 | - | - | 265.5 |
| Debentures 16th Issuance of Locamerica Rent a Car | 20/12/2021 | CDI + 1,8\% |  | - | - | - | 425.0 | 425.0 | - | - | 850.0 |
| Debentures 15th Issuance of Locamerica Rent a Car | 26/02/2021 | CDI + 2,25\% |  | - | - | 225.0 | 225.0 | - | - | - | 450.0 |
| Agro business Receivables Certificate - CRA 157 Locamerica-1st serie | 23/07/2021 | IPCA + 6,6018\% |  | - | - | - | - | - | 167.2 | - | 167.2 |
| Agro business Receivables Certificate - CRA 157 Locamerica -2nd serie | 23/09/2021 | CDI + 1,00\% |  | $\checkmark$ | - | - | - | - | 250.8 | - | 250.8 |
| Debentures 12th Issuance of Locamerica Rent a Car - 1st series | 15/09/2018 | 110,6\% do CDI |  | 75.0 | - | - | - | - | - | - | 75.0 |
| Debentures 12th Issuance of Locamerica Rent a Car - 2nd series | 15/09/2018 | IPCA $+7,30 \%$ |  | - | 50.0 | 50.0 | - | - | - | - | 100.0 |
| Debentures 13th Issuance Locamerica Rent a Car - 1st series | 10/04/2019 | 107,9\% do CDI |  | - | 527.4 | - | - | - | - | - | 527.4 |
| Debentures 13th Issuance of Locamerica Rent a Car - 2nd series | 10/04/2019 | 110,5\% do CDI |  | - | - | 124.2 | 124.2 | 124.2 | - | - | 372.6 |
| Debentures 13th Issuance Locamerica Rent a Car - 3rd series | 10/04/2019 | 112,0\% do CDI |  | - | - | - | - | - | 50.0 | 50.0 | 100.0 |
| Debentures 14th Issuance of Locamerica Rent a Car - single series | 18/11/2019 | 109,72\% CDI |  | 80.0 | 80.0 | - | - | - | - | - | 160.0 |
| Interest accrued |  |  |  | 1,120.7 | - | - | - | - | - | - | 1,120.7 |
| Cash and cash equivalents on 06/30/2023 |  |  |  | (11,068.1) | - | - | - | - | - | - | (11,068.1) |
| Net debt | - | - |  | $(8,414.2)$ | 6,325.6 | 5,777.8 | 6,316.7 | 6,355.5 | 3,840.6 | 5,695.1 | 25,897.1 |

## 10.4 - Debt ratios - R\$ million



On June 29, 2023, the Company concluded the follow-on, in the total amount of R $\$ 4,500.0$ million, ending 2 Q 23 with comfortable debt ratios.

## 11 - Spread (ROIC minus Cost of debt after taxes)



ROIC 1H23 annualized calculated from:
Nopat = EBIT x (1-Effective Tax Rate); Invested Capital = Total fleet + working capital
In 1 H 23 , the annualized ROIC was $14.5 \%$, with a spread of 4.5 p.p. to the after-tax cost of debt. In 2Q23, ROIC was impacted by the lower growth in net revenue from Fleet Rental and Seminovos in the context of the Provisional Measure and by the greater relative weight of cars from the 2 nd vintage, which have higher depreciation.

## 12 - RENT3

Up to June 30, 2023, RENT3 average daily trading volume was $\mathrm{R} \$ 450.8$ million. We ended the period with a market value of $\mathrm{R} \$ 67$ billion. Under the ADR level I program, the Company had 5.199.122 ADRs at the end of the period.


## 

## 13-ESG

We continue to advance on our Sustainability journey. In this quarter, we published our 6th Sustainability Report with emphasis on:

- Maintenance of the Gold Seal for our GHG inventory (GHG Protocol), published for the fourth time
- Launch of Neutraliza, a program to neutralize emissions arising from customer travel, which has already offset +14 thousand tons of CO
- Beginning of the preparation of the Study of Climate Risks
- $100 \%$ of the energy used by the Company comes from clean and renewable sources
- Instituto Localiza's first year of operation, impacting more than 12,000 young people, supporting 49 projects across the country, with an investment of R\$ 3.6 million in direct donations
- Launch of Pluraliza, a program to develop self-declared black and brown analysts
- Achieved 4th place in the Great Place to Work (GPTW)
- Among the Best Companies to Work For in the GPTW Women ranking

Access the Report by clicking on: Sustainability Report 2022

## 14 - Results per division

In the tables below, we report the results per division of the combined company and present the proforma from 1Q21 to 2Q22 for comparability purposes. In addition, we present the adjusted results for the business combination one-offs.
14. Results per division
14.1. Proforma Car Rental Result up to 2 Q 22 and adjusted for the one-off effects of the business combination: Revenue, Costs, Expenses, EBITDA, Depreciation, EBIT.
14.2. Proforma Fleet Rental Result up to 2 Q 22 and adjusted for the one-off effects of the business combination: Revenue, Costs, Expenses, EBITDA, Depreciation, EBIT.
14.3. Proforma consolidated results until 2 Q 22 and adjusted for one-off effects of the business combination: Revenue, Costs, Expenses, EBITDA, Depreciation, EBIT, Financial Expenses, Taxes, Net Income.
15. Proforma and adjusted operating data
16. Accounting results (Localiza stand-alone until 2Q22, including Locamerica's results from 3Q22)
16.1. Car Rental Result
16.2. Fleet Rental Result
16.3. Consolidated result
17. Operating data
18. Consolidated financial statements - IFRS
19. Consolidated financial statements - Income statements IFRS

## 14.1 - Table 1 - Adjusted Car Rental - R\$ million

| PROFORMA CONSIDERING THE TRANSACTION ON O1TO12021* |  |  |  |  |  |  |  |  |  |  | ADUUSTED TRANSACTION EXPENSES AND PPAEFFECTS* |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CAR RENTAL AND FRANCHISING PROFORMA RESULTS | 1021 | 2021 | 3021 | 4021 | 1022 | 2022 | 3022 | 4022 | 1023 | 2023 | 1021A | 2021 A | 3021A | 4021A | 1022A | 2022A | 3022A | 4022A | 1023A | 2023A | 2022Ax2023A |
| Car rental and franchising gross revenues, net of discounts and cancellations | 1,421.3 | ${ }^{1,357.4}$ | 1,6877.8 | 1,924.4 | 1,959.9 | 1,966.4 | 2,212.8 | 2,076.1 | 2,165.8 | 2,163.5 | 1,421.3 | 1,357.4 | 1,687.8 | 1,924.4 | 1,959.9 | $1,1966.4$ | 2,212.8 | 2,076.1 | 2,165.8 | 2,163.5 | 10.0\% |
| Taxes on revenues | (137.4) | (129.1) | (157.3) | (179.5) | (180.9) | (184.6) | (213.2) | (214) | (204.7) | (205.0) | (137.4) | (129.1) | (157.3) | (179.5) | (180.9) | (184.6) | (213.2) | (214.7) | (204.7) | (205.0) | 11.1\% |
| Car rental net revenues | 1,283.9 | 1,228.3 | 1,530.5 | 1,744.9 | 1,779.0 | 1,781.8 | 1,999.6 | 1,861.4 | 1,961.1 | 1,958.5 | 1,283.9 | 1,228.3 | 1,530.5 | 1,744.9 | 1,799.0 | 1,781.8 | 1,999.6 | 1,861.4 | 1,961.1 | 1,958.5 | 9.9\% |
| Car rental and franchising costs | (465.4) | (501.3) | (305.2) | (543.1) | (541.5) | (558.3) | (585.9) | (461.0) | (471.7) | (451.7) | (465.4) | (501.3) | (305.2) | (543.1) | (541.5) | (558.3) | (585.9) | (461.0) | (471.7) | (451.7) | 19.1\% |
| Gross profit | 818.5 | 727.0 | 1,225.3 | 1,201.8 | 1,237.5 | 1,223.5 | 1,413.7 | 1,400.4 | 1,489.4 | 1,506.8 | 818.5 | 727.0 | 1,225.3 | 1,201.8 | 1,237.5 | 1,223.5 | 1,413.7 | 1,400.4 | 1,489.4 | 1,506.8 | 23.2\% |
| Operating expenses (SGaA) | (262.7) | (246.1) | (290.4) | (318.0) | (271.5) | (253.0) | (283.3) | (299.1) | (194.0) | (243.7) | (261.5) | ${ }^{(243.5)}$ | (288.0) | (309.0) | (258.5) | (240.5) | ${ }^{(2336.6)}$ | (264.2) | (194.0) | (243.7) | 1.3\% |
| Ebitda | 55.8 | 480.9 | 934.9 | 883.8 | 966.0 | 970.5 | 1,130.4 | 1,101.3 | 1,295.4 | 1,263.1 | 557.0 | 483.5 | 9377.3 | 892.8 | 979.0 | 983.0 | 1,177.1 | 1,136.2 | 1,295.4 | 1,263.1 | 28.5\% |
| EBITDA Margin | 43.3\% | 39.2\% | 61.1\% | 50.7\% | 54.3\% | 54.5\% | 56.5\% | 59.2\% | 66.1\% | 64.5\% | 43.4\% | 39.4\% | 61.2\% | 51.2\% | 55.0\% | 55.2\% | 58.9\% | 61.0\%, | 66.1\% | 64.5\% | 9.3 p.p. |
| Other assets depreciaion and amorization | (38.2) | (39.1) | (42.7) | (44.7) | (46.5) | (45.6) | (59.9) | (39.9) | (60.2) | (68.0) | (38.2) | (39.1) | (42.7) | (44.7) | (46.5) | (45.6) | (59.9) | (39.9) | (60.2) | (68.0) | 49.1\% |
| Operating profit before financial results and taxes (EBIT) | 517.6 | 441.8 | 892.2 | 839.1 | 919.5 | 924.9 | 1,070.5 | 1,061.4 | 1,235.2 | 1,195.1 | 518.8 | 444.4 | 89.6 | 848.1 | 932.5 | 937.4 | 1,117.2 | 1,996.3 | 1,235.2 | 1,195.1 | 27.5\% |
| USED CAR SALES PROFORMARESULTS | 1021 | 2021 | 3021 | 4021 | 1022 | 2022 | 3022 | 4022 | 1023 | 2023 | 1021A | 2021A | 3021 A | 4021 A | 1022A | 2022A | 3022A | 4022A | 1023A | 2023 A | 2022AA2023A |
| Gross revenues, net of discounts and cancellaions | 1,930.2 | 1,758.7 | 1,393.6 | 1,0010.9 | 1,121.9 | 1,581.5 | 2,180.9 | 1,891.9 | 2,496.9 | 2,353.6 | 1,930.2 | 1,758.7 | 1,393.6 | 1,000.9 | 1,121.9 | 1,581.5 | 2,180.9 | 1,891.9 | 2,496.9 | 2,353.6 | 488\% |
| Taxes on revenues | (2.4) | (2.4) | (2.2) | (1.4) | (1.6) | (1.9) | (2.2) | (1.9) | (1.5) | (1.2) | (2.4) | (2.4) | (2.2) | (1.4) | ${ }^{\text {(1.6) }}$ | (1.9) | (2.2) | (1.9) | (1.5) | (1.2) | 37.2\% |
| Net revenues | 1,927.8 | 1,756.3 | 1,391.4 | 1,009.5 | 1,120.3 | 1,579.6 | 2,178.7 | 1,890.0 | 2,495.4 | 2,352.4 | 1,927.8 | 1,756.3 | 1,391.4 | 1,009.5 | 1,120.3 | 1,579.6 | 2,178.7 | 1,890.0 | 2,495.4 | 2,35.4 | 48.9\% |
| Book value of cars sold and preparation for sale | (1,542.1) | $(1,394.7)$ | (1,038.3) | (775.1) | (878.6) | ${ }^{(1,267.3)}$ | (1,823.9) | (1,673,1) | (2,271.7) | (2,175.8) | (1,542.1) | (1,394.7) | (1,038.3) | (775.1) | (878.6) | (1,267.3) | $(1,823.9)$ | (1,673.1) | (2,271.7) | (2,175.8) | 71.7\% |
| Adiustment to the Recoverable Value of Assets Gross profit |  |  |  |  |  |  |  |  |  | $\underset{\substack{(114.3) \\ 623}}{(1202}$ |  |  |  |  |  |  |  |  |  |  |  |
| Gross profit | 385.7 | 361.6 | 353.1 | 234.4 | ${ }_{\text {(83.1) }}^{24.7}$ | (123.3) | ${ }_{\text {(140.2) }}^{354.8}$ | ( $\begin{gathered}216.9 \\ (139.9\end{gathered}$ | (122.0) | 62.3 | 385.7 | ${ }^{361.6}$ | 353.1 (109.6) | 234.4 (101.5) | 241.7 <br> $(81.4)$ | 312.3 (121.9) | 354.8 (134,1) | 216.9 $(1349$ | ${ }_{\text {2 }}^{223.7}$ | ${ }^{176.6}$ | -43.4\% |
| - | ${ }_{244.4}^{(14.7)}$ | ${ }_{\text {251.7 }}$ | ${ }_{243.3}$ | ${ }_{131.6}$ | ${ }^{158.6}$ | ${ }^{188.8}$ | ${ }_{214.6}$ | (17.0) | 1017 | ${ }_{(78.7)}^{(14.0)}$ | ${ }^{244.6}$ | ${ }^{2} 525.1$ | ${ }_{243.5}^{1(10.6)}$ | ${ }^{(1329.9}$ | ${ }^{160.3}$ | ${ }^{190.4}$ | ${ }^{220.7}$ | (134.9, | ${ }^{1017.7}$ | ${ }^{(144.6}$ | -8.1.3\% |
| EBitda Margin | 12.7\% | 14.3\% | 17.5\% | 13.0\% | 14.2\% | 12.0\% | 9.8\% | 4.1\% | 4.1\% | -3.3\% | 12.7\% | 14.4\% | 17.5\% | 13.2\% | 14.3\% | 12.1\% | 10.1\% | 4.3\% | 4.1\% | 1.5\% | 10.6 p.p. |
| Cars depreciation | (55.6) | (66.1) | (83.2) | (117.7) | (154.7) | (212.6) | (325.4) | (321.0) | (425.5) | (891.5) | (54.6) | (61.1) | (88.2) | (117.7) | (154.7) | (212.6) | (325.4) | (321.0) | (425.5) | (453.8) | 113.5\% |
| Other assets depreciation and amorization | ${ }^{(18.2)}$ | ${ }^{(18.2)}$ | ${ }^{(17.0)}$ | (16.9) | ${ }^{(16.4)}$ | (16.5) | (18.6) | (17.5) | (19.6) | (21.2) | (18.2) | (18.2) | (17.0) | (16.9) | (16.4) | (16.5) | (18.6) | (17.5) | (19.6) | (21.2) | 28.5\% |
| Operating profit (loss) before financial results and taxes (EBIT) | 171.9 | 172.7 | 143.4 | (2.7) | (12.2) | (40.2) | (174.4) | (280.6) | (347.7) | (989.2) | 171.8 | 172.8 | 143.3 | (1.7) | (10.8) | (38.7) | (123.3) | (256.5) | (343.4) | (439.4) | 1035.4\% |
| CAR RENTAL AND FRANCHISING PROFORMA RESULTS TOTAL | $1{ }^{121}$ | $22^{21}$ | 3 т21 | 4721 | 1722 | 2722 | 3 з22 | 4022 | 1023 | 2023 | 1021 A | 2021 A | 3021 A | 4021 A | 1022 A | 2022 A | 3022A | 4022 A | 1023 A | 2023 A | 2022AA2023A |
| Net revenues | 3,211.7 | 2,984.6 | 2,921.9 | 2,754.4 | 2,899.3 | 3,361.4 | 4,178.3 | 3,751.4 | 4,456.5 | 4,310.9 | 3,211.7 | 2,984.6 | 2,921.9 | 2,754.4 | 2,899.3 | 3,361.4 | 4,178.3 | 3,751.4 | 4,456.5 | 4,310.9 | 28.2\% |
| Direct oosts | $(2,007.5)$ | (1,896.0) | (1,343,5) | (1,318.2) | (1,420.1) | (1,825.6) | (2,409.8) | (2,134.1) | (2,743.4) | ${ }^{(2,627.5)}$ | (2,007.5) | (1,896.0) | (1,343.5) | (1,318.2) | (1,420.1) | (1,825.6) | (2,409.8) | (2,134.1) | (2,743.4) | (2,627.5) | 43.9\% |
| Adiustment to the Recoverable Value of Assets Gross rofit | 1,204.2 | 1,088.6 | 1.578 .4 | 1,436.2 | 1,479.2 | 1.535 .8 | 1,768.5 | 1,617.3 | 1,713.1 | ${ }_{1}^{1.569 .1}$ | 1,204.2 | 1,088.6 | 1.578 .4 | 662 | 1.479 .2 | 5.8 | 1,768.5 | 17.3 | 1.713 .1 | 1,683.4 | .6\% |
| Operating expenses (SGiAA) | (404.0) | (356.0) | (400.2) | (420.8) | (354.6) | (376.5) | (423.5) | (439.0) | (316.0) | (384.7) | (402.6) | (353.0) | (397.6) | (410.5) | (339.9) | (362.4) | (370.7) | (399.1) | (316.0) | (384.7) | 6.2\% |
| EBITDA | 800.2 | 732.6 | 1,178.2 | 1,015.4 | 1,124.6 | 1,159.3 | 1,345.0 | 1,178.3 | 1,397.1 | 1,184.4 | ${ }^{801.6}$ | ${ }^{735.6}$ | 1,180.8 | 1,025.7 | 1,139.3 | 1,173.4 | 1,397.8 | 1,218.2 | 1,397.1 | 1,298.7 | 10.7\% |
| EBITDA margin | 24.9\% | 24.5\% | 40.3\% | 36.9\% | 38.8\% | 34.5\% | 32.2\% | 31.4\% | 31.3\% | 27.5\% | 25.0\% | 24.6\% | 40.4\% | 37.2\% | 39.3\% | 34.9\% | 33.5\% | 32.5\%, | 31.3\% | 30.1\% | -4.8 p.p. |
| Cars depreciation | (54.6) | (61.1) | ${ }^{(83.2)}$ | (117.7) | (154.7) | (212.6) | (325.4) | (321.0) | (425.5) | (891.5) | (54.6) | (61.1) | (83.2) | (117.7) | (154.7) | (212.6) | ${ }^{(325.4)}$ | (321.0) | (425.5) | (453.8) | ${ }^{113.5 \%}$ |
| Other asselts depreciation and amorization | ${ }_{\text {c }}^{\text {(56.4) }}$ | ${ }_{\text {(57.3) }}^{0.3}$ | ${ }_{0.3}^{(59.7)}$ | (61.6) | ${ }^{(62.9)}$ | ${ }_{\text {cki }}^{\text {(62.1) }}$ | $(78.5)$ $(45.0)$ | (19.1) | $\underset{(4.3)}{(79.8)}$ | ${ }_{\text {cher }}^{\text {(89.2) }}$ | (56.4) | (57.3) | (59.7) | ${ }^{(61.6)}$ | (62.9) | ${ }^{(62.1)}$ | ${ }^{(78.5)}$ | (57.4) | (79.8) | (89.2) |  |
| Operating profit (loss) before financial results and taxes (EBIT) | 689.5 | 614.5 | 1,035.6 | 836.4 | 907.3 | 884.7 | 896.1 | 780.8 | 887.5 | 205.9 | 69.6 | 617.2 | 1,037.9 | 846.4 | 921.7 | 898.7 | 993.9 | 839.8 | 89.8 | 755.7 | -15.9\% |
| CAR RENTAL PROFORMA OPERATING dATA | 1021 | 202 | 3021 | 4021 | 1022 | 2022 | 3022 | 4022 | 1023 | 2023 |  |  |  |  |  |  |  |  |  |  |  |
| Average operating fieet (".) | 261,517 | 252,016 | 261,215 | 264,082 | 276,599 | 279,600 | 298,645 | 275,545 | 286,260 | 277,086 |  |  |  |  |  |  |  |  |  |  |  |
| Average rented fleet ( ${ }^{(\cdots)}$ | 204,748 | 190,191 | 210,207 | 213,639 | 212,315 | 214,947 | 225,359 | 198,560 | 210,215 | 203, 104 |  |  |  |  |  |  |  |  |  |  |  |
| Average operating fleet age (in monts) | 12.1 | 12.9 | 13.5 | 14.9 | 16.1 | 16.8 | 15.7 | 13.7 | 13.0 | 12.7 |  |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{275} 5.691$ | 279,212 | 277,680 | 294,188 | 297,587 | 322,051 | 345,530 | $\begin{array}{r}331,445 \\ \hline 17.855 \\ \hline\end{array}$ | $\begin{array}{r}314.550 \\ \hline 18.508\end{array}$ | 306,870 18.815 |  |  |  |  |  |  |  |  |  |  |  |
| Number of rental days - in thousands (net of lleet replacement serice) Average daily | 18,009.2 | 16,909.8 | 18,938.8 | 19,251.8 | 18,701.9 | 19,135.7 | 20,333.4 | 17,855.4 | 18,510.8 | 18,041.5 |  |  |  |  |  |  |  |  |  |  |  |
| Annualized average depreciation per car (R\$) | 884.0 | 969.3 | 1,272.3 | 1,782.5 | 2,237.8 | 3,041.2 | 4,357.7 | 4,659.4 | 5,940.8 | 6.578.5 |  |  |  |  |  |  |  |  |  |  |  |
| Utilization rate (Does not include cars in preparation and decomissioning) | 80.2\% | 77.3\% | 82.1\% | 82.0\% | 78.1\% | 79.2\% | 80.2\% | 77.9\% | 78.0\% | 77.4\% |  |  |  |  |  |  |  |  |  |  |  |
| Number of cars purchased | 23,183 | 35,816 | ${ }^{22,953}$ | 33,449 | 19,678 | 47,084 | 57,225 | 67,58 | 25,629 | 32,242 |  |  |  |  |  |  |  |  |  |  |  |
| Number of cars sold | 36,026 | 30,974 | 22,792 | 15,480 | 15,652 | 21,888 | 32,796 | $\begin{array}{r}30,207 \\ \hline 20.4\end{array}$ | ${ }^{41,858}$ | 39,514 |  |  |  |  |  |  |  |  |  |  |  |
| Average sold fleet age (in monts) | 1887 277,616 | 20.6 274,182 | 278,918 | 24.5 285,802 | 295,027 | 27.1 308,588 | 28.0 336,297 | 29.4 323,290 | 29.7 316,676 | 28.3 310,212 |  |  |  |  |  |  |  |  |  |  |  |
| Average value of toat lleet-R\$ million | 13,464.1 | 13,828.6 | 14,684.9 | 15,848.6 | 17,049.5 | 18,891.6 | 22,080.7 | 20,962.9 | 21,936.9 | 21,390.1 |  |  |  |  |  |  |  |  |  |  |  |
| Average value per car in the period - Rs thsd | 48.5 | 50.4 | 52.6 | 55.5 | 57.8 | 61.2 | 65.7 | 64.8 | 69.3 | 69.0 |  |  |  |  |  |  |  |  |  |  |  |
| (*) The proforma result shows the result assuming the business combination <br> (**) Exclusion of the effects of expenses related to the merger, as well as high <br> ${ }^{(* * *)}$ ) in 4Q22 the Company concluded the carve-out sale, with a reduction of 49 | 2021, reflect her segmen period fleet |  | reclassificatio <br> bers accoun | ns and purch <br> for these cars | price alloc | on effects. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## 14.2 - Table 2 - Adjusted Fleet Rental - R\$ million

| FLEET RENTAL PROFORMA RESULTS | ${ }_{1021} \quad \begin{gathered}\text { ProFc } \\ 2021\end{gathered}$ |  | ${ }_{3}{ }^{\text {an2 }}$ | ERING THE | ravsactio | Now 0101212021 |  |  | 1023 | 2023 | 1021A | ${ }_{2021 \mathrm{~A}}^{\text {ADJU }}$ | TED TRANS | 4021A | 1022A | 2022A | 3022A | 4022A | 1023A | 2023 A | 2022ax2023A |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 4021 | 1022 | 2022 | 3022 | 4022 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fleet rental gross revenues, net of discounts and cancellations | 738.1 | 791.1 |  | 842.1 | 933.4 | 1,018.7 | 1,121.9 | 1,287.2 | 1,479.4 | 1,610.3 | 1,769.4 | 738.1 | 791.1 | 842.1 | 933.4 | 1,018.7 | ${ }^{1,121.9}$ | 1,287.2 | 1,479.4 | 1,610.3 | 1,769.4 | 57.7\% |
| Taxes on revenues (") | (72.8) | (75.3) | ${ }^{(81.5)}$ | (89.5) | (98.6) | (107.4) | (126.9) | (138.3) | (151.4) | (165.5) | (72.8) | (75.3) | ${ }^{(81.5)}$ | (89.5) | (98.6) | (107.4) | (126.9) | (138.3) | (151.4) | (165.5) | 54.1\% |
| Fleet rental net revenues | 665.3 | 715.8 | 760.6 | 843.9 | 920.1 | 1,014.5 | 1,160.3 | 1,341.1 | 1,458.9 | 1,603.9 | 665.3 | 715.8 | 760.6 | 843.9 | 920.1 | 1,014.5 | 1,160.3 | 1,341.1 | 1,458.9 | 1,603.9 | 58.1\% |
| Fleet rental costs | (146.1) | (156.2) | (174.5) | (219.1) | (217.1) | ${ }^{(251.5)}$ | (190.1) | (290.1) | (239.0) | (330.4) | (146.1) | (156.2) | (174.5) | (219.1) | (217.1) | ${ }_{(2515)}$ | (190.1) | (290.1) | (239.0) | (330.4) | 31.4\% |
| Gross profit | 519.2 | 559.6 | 586.1 | 624.8 | 703.0 | 763.0 | 970.2 | 1,051.0 | 1,219.9 | 1,273.5 | 519.2 | 559.6 | 586.1 | 624.8 | 703.0 | 763.0 | 970.2 | 1,051.0 | 1,219.9 | 1,273.5 | 66.9\% |
| Operating expenses (SG\&A) | (66.7) | (80.2) | (87.9) | (100.5) | (106.5) | (114.2) | (159.5) | (195.0) | (108.6) | (158.0) | (66.0) | (79.0) | (85.9) | (96.1) | ${ }^{(95.6)}$ | (103.1) | (116.4) | (158.6) | (108.6) | (158.0) | 53.2\% |
| EBITDA | 45.5 | 479.4 | 498.2 | 524.3 | 59.5 | 648.8 | 810.7 | 85.0 | 1,111.3 | 1,1115.5 | 453.2 | 480.6 | 500.2 | 528.7 | 607.4 | 659.9 | 85.8 | 892.4 | 1,111.3 | 1,115.5 |  |
| ebitda Margin | 68.\% | 67.0\% | 65.5\% | 62.1\% | 64.8\% | 64.0\% | 69.9\% | 63.8\% | 76.2\% | 69.5\% | 68.1\% | 67.1\% | 65.8\% | 62.6\% | 66.0\% | 65.0\% | 73.6\% | 66.5\%; | 76.2\% | 69.5\% | 4.5 p.p. |
| Other assets depreciation and amorization | (10.7) | (10.7) | (10.4) | (15.6) | (12.0) | (10.6) | (12.3) | (7.9) | (9.9) | (16.8) | (10.7) | (10.7) | (10.4) | (15.6) | (12.0) | (10.6) | (12.3) | (7.9) | 9.9) | (16.8) | 58.5\% |
| write ep a amorization ${ }^{\text {a }}$ (in | (5.5) | (5.5) | (55.5) | (50.5) | (57.5) | ${ }_{\text {(532) }}$ | ${ }^{\text {(6.6) }}$ | (9.4) | 1110 | ${ }^{(1.1)}$ |  |  |  |  |  |  |  |  |  |  |  |
| Operating profit before financial results and taxes (EBIT) | 436.3 | 463.2 | 482.3 | 503.2 | 579.0 | 632.7 | 79.8 | 838.7 | 1,112.4 | 1,097.6 | 442.5 | 469.9 | 489.8 | 513.1 | 595.4 | 649.3 | 841.5 | 884.5 | 1,101.4 | 1,098.7 | 9.2\% |
| USED CAR SALES PROFORMA RESULTS | 1021 | 2021 | 3021 | 4021 | 1022 | 2022 | 3022 | 4022 | 1023 | 2023 | 1021A | 2021A | 3021A | 4021A | 1022 A | 2022A | 3022A | 4022A | 1023A | 2023A | 2022A*2023A |
| Gross revenues, net of discounts and cancellations | 54.6 | 60.7 | 703.2 | 597.1 | 664.9 | 710.5 | 80.2 | 795.4 | 911.6 | 933.6 | 54.6 | 60.7 | 703.2 | 597.1 | 664.9 | 710.5 | 80.2 | 70.6 | 911.6 | 933.6 | 31.4\% |
| Taxes on revenues | (0.7) | (0.7) | (0.9) | (0.7) | (0.7) | (0.7) | (2.9) | (2.4) | (1.2) | (2.1) | (0.7) | (0.7) | (0.9) | (0.7) | (0.7) | (0.7) | (2.9) | (1.0) | (1.2) | (2.1) | 200.0\% |
| Net revenues | 541.9 | 605.0 | 702.3 | 596.4 | 664.2 | 709.8 | 798.3 | 793.0 | 910.4 | 931.5 | 541.9 | 605.0 | 702.3 | 596.4 | 664.2 | 709.8 | 798.3 | 708.6 | 910.4 | 931.5 | 31.2\% |
| Book value of cars sold and preparation for sale | (434.4) | (464.5) | (518.8) | (437.4) | (489.3) | (533.7) | (613.9) | (688.2) | (750.8) | (796.5) | (434.4) | (464.5) | (518.8) | (437.4) | (489.3) | (533.7) | (613.9) | (598.0) | (750.8) | (796.5) | 49.2\% |
| Adjustment to the Recoverable Value of Assets |  |  |  |  |  |  |  |  |  | (39.0) |  |  |  |  |  |  |  |  |  |  |  |
| Gross profit | ${ }^{107.5}$ | 140.5 | 183.5 | ${ }^{159.0}$ | 174.9 | ${ }^{176.1}$ | 184.4 | 104.8 | 159.6 | ${ }^{96.0}$ | 107.5 | 140.5 | ${ }^{183.5}$ | ${ }_{159.0}^{1585}$ | 174.9 | 176.1 | 184.4 583 | ${ }_{1}^{110.6}$ | 159.6 | 135.0 1503) | -23.3\% |
| Operating expenses (SGGA) | ${ }^{(366.3)}$ | (34.0) 106.5 18.5 | ${ }_{1356}{ }^{(47.9)}$ | ${ }^{\text {chen }}$ | ${ }_{127.2}^{(47.7)}$ | ${ }^{(565.5)}$ | ${ }_{121.9}^{(62.5)}$ |  | ${ }_{10}^{(45.6)}$ | ${ }^{\text {450.3) }}$ | ${ }^{(366.3)}$ | 133.9) 106.6 | ${ }_{135.6}$ | ${ }^{\text {c/ }} 100.75$ | ${ }_{1}{ }_{127.8}^{(47.1)}$ | ${ }_{\text {chen }}^{(55.9)}$ | ${ }_{\text {cher }}{ }_{\text {126.3) }}$ | ${ }_{53.9}{ }_{5} 5.7$ | ${ }_{\text {14, }}^{(45.6)}$ | ${ }_{84.7}$ | -10.0\% |
| EBITDA Margin | 13.1\% | 17.6\% | 19.3\% | 16.8\% | 19.2\% | 16.8\% | 15.3\% | 2.7\% | 12.6\% | 4.9\% | 13.1\% | 17.6\% | 19.3\% | 16.9\% | 19.2\% | 16.9\% | 15.8\% | 7.6\%, | 12.6\% | 9.1\% | -7.8 p.p. |
| Cars depreciaion | (76.1) | (91.6) | (83.8) | (104.5) | (109.5) | (138.0) | (212.7) | (288.1) | (338.0) | (400.2) | (76.1) | (91.6) | ${ }^{(83.8)}$ | (104.5) | (109.5) | (138.0) | (212.7) | 288.1) | (338.0) | 359.8) | 160.7\% |
| Other assets depreciation and amorization | (5.4) | (5.5) | (7.2) | (5.3) | (9.2) | (9.4) | (7.0) | (7.0) | (4.5) | (4.2) | (5.4) | (5.5) | (7.2) | (5.3) | (9.2) | (9.4) | (7.0) | (6.) | (4.5) | (4.2) | -55.3\% |
| write up amorization | (43.1) | (43.1) | (43.1) | (43.1) | (43.1) | (43.1) | (131.0) | (199.7) | (132.4) | (124.5) |  |  |  |  |  |  |  |  |  |  |  |
| Operating profit (loss) before financial results and taxes (EBIT) | (55.4) | (33.7) | 1.5 | (52.5) | (34.6) | (70.9) | (228.8) | (393.7) | (360.3) | (483.2) | (10.3) | 9.5 | 44.6 | (9.1) | 9.1 | (27.2) | (93.6) | (240.2): | (227.9) | (279.3) | 6.8\% |
| Fleet rental proformaresult total | 1021 | 2021 | 3021 | 4021 | 1022 | 2022 | 3022 | 4022 | 1023 | 2023 | 1021A | 2021A | 3021A | 4021A | 1022A | 2022A | 3022A | 4022A | 1023A | 2023 A | 2022Ax2023A |
| Net revenues | 1,207.2 | 1,320.8 | 1,462.9 | 1,440.3 | 1,584.3 | 1,724.3 | 1,958.6 | 2,134.1 | 2,369.3 | 2,535.4 | 1,207.2 | 1,320.8 | 1,462.9 | 1,40.3 | 1,584.3 | 1,724.3 | 1,956.6 | 2,049.7 | 2,369.3 | 2,535.4 | 47.0\% |
| Direct costs | (580.5) | (620.7) | (693.3) | (656.5) | (706.4) | (785.2) | (804.0) | (978.3) | (989.8) | (1,126.9) | (580.5) | (620.7) | (693.3) | (656.5) | (706.4) | (785.2) | (804.0) | (888.1), | (989.8) | $(1,126.9)$ | 43.5\% |
| Adiustment to the Recoverable Value of Assets Gross profit | 626.7 | 700.1 | 769.6 | 783.8 | 877.9 | 939.1 | 1,154.6 | 1,15.8. | 1,379.5 | ${ }_{1,369.5}^{13.0)}$ | 626.7 | 700.1 | 769.6 | 783.8 | 877.9 | 939.1 | 1,154.6 | ${ }^{1,161.6}$ | 1.379 .5 | 1.408 .5 |  |
| Operating expenses (SG8A) | (103.0) | (114.2) | (135.8) | (159.1) | (154.2) | (170.7) | (222.0) | (278.7) | (153.6) | (208.3) | (102.3) | (112.9) | (133.8) | (154.4) | (142.7) | (159.0) | (174.7) | (215.3) | (153.6) | ${ }^{(208.3)}$ | 31.0\% |
| EBITDA | 523.7 | 585.9 | 633.8 | 624.7 | 723.7 | 768.4 | ${ }_{932.6}$ | 877.1 | 1,225.9 | 1,161.2 | 524.4 | 587.2 | 635.8 | 629.4 | 735.2 | 780.1 | 979.9 | 946.3 | 1,225.9 | 1,200.2 | 53.3\% |
| EBITDA margin | 43.4\% | 44.4\% | 43.3\% | 43.4\% | 45.7\% | 44.6\% | 47.6\% | 41.1\% | 51.7\% | 45.8\% | 43.4\% | 44.5\% | 43.5\% | 43.7\% | 46.4\% | 45.2\% | 50.0\% | 46.2\%, | 51.7\% | 47.3\% | 2.1 p.p. |
| Cars depreciation | (76.1) | (91.6) | (83.8) | (104.5) | (109.5) | (138.0) | (212.7) | (288.1) | (338.0) | (400.2) | (76.1) | (91.6) | ${ }^{(83.8)}$ | (104.5) | (109.5) | (138.0) | (212.7) | (288.1) | (338.0) | (359.8) | 160.7\% |
| Other assets depreciation and amorization | ${ }^{(16.1)}$ | (16.2) | ${ }^{(17.6)}$ | ${ }^{(20.9)}$ | ${ }^{(21.2)}$ | ${ }^{(20.0)}$ | ${ }^{(19.3)}$ | (14.9) | (14.4) | ${ }^{(21.0)}$ | (16.1) | (16.2) | (17.6) | (20.9) | (21.2) | (20.0) | (19.3) | (13.9) | (14.4) | (21.0) | 5.0\% |
| write up amorizazion | ${ }^{(48.6)}$ | (48.6) | ${ }^{(48.6)}$ | (48.6) | ${ }^{(48.6)}$ | ${ }^{(48.6)}$ | ${ }^{(1376)}$ | (129.1) | (121.4) | ${ }^{(125.6)}$ |  |  |  |  |  |  |  |  |  |  |  |
| Operating profit (loss) before financial results and taxes (EBIT) | 382.9 | 429.5 | 483.8 | 450.7 | 544.4 | 561.8 | 563.0 | 445.0 | 75.1 | 614.4 | 432.2 | 479.4 | 534.4 | 504.0 | 604.5 | 622.1 | 747.9 | 644.3 | 873.5 | 819.4 | 31.7\% |
| Proforma operating data | 1021 | 2021 | 3021 | 4021 | 1022 | 2022 | 3022 | 4022 | 1023 | 2023 |  |  |  |  |  |  |  |  |  |  |  |
| Average operating fleet | 145,037 | 153,169 | 160,722 | 169,465 | 180,509 | 187,771 | 203,971 | 227,593 | 244,056 | 252,899 |  |  |  |  |  |  |  |  |  |  |  |
| Total Average rented fleet | 143,928 | 151,866 | 158,362 | 166,518 | 176,633 | 183,283 | 196,618 | 214,786 | 225,889 | 234,977 |  |  |  |  |  |  |  |  |  |  |  |
| Average rented fleet | 140,351 | 148,416 | 155,064 | 163,364 | ${ }^{173,546}$ | 180,343 | 193,988 | 212,479 | 223,003 | 233,195 |  |  |  |  |  |  |  |  |  |  |  |
| Average rented fieet - Car Rental lieet replacement | ${ }^{3.537}$ | 3,450 | 3,298 | 3,154 | 3,087 | 2,940 | 2,630 | 2,307 | 1,986 | 1,782 |  |  |  |  |  |  |  |  |  |  |  |
| Average operating fleet age (in months) End of period fieet | 18.8 | 18.8 | 19.0 | 19.0 | 19.4 | 19.7 | 19.1 | 18.2 | 18.1 | 18.3 |  |  |  |  |  |  |  |  |  |  |  |
| Rented Fleet | 161,367 | 177,001 | 175,313 | 194,047 | 197,069 | 211,960 | 240,923 | 259,596 | 268,749 | 280,554 |  |  |  |  |  |  |  |  |  |  |  |
| Managed Fleet | 103 | 84 | 65 | 57 | 56 | 47 | 30 | 20 | 19 | 11 |  |  |  |  |  |  |  |  |  |  |  |
| Number of rental days - in thousands | 12,635.1 | 13,357.5 | 13,955.8 | 14,702.8 | 15,619.1 | 16,230.9 | 17,459.0 | 19,123.1 | 20,151.2 | 20,987.5 |  |  |  |  |  |  |  |  |  |  |  |
| Averagi daily rental reverues per car (RS) (do not consider new initiatives revenue) | 57.51 | 58.26 | 59.59 | ${ }^{61.95}$ | ${ }^{63.14}$ | 66.55 | 70.67 | 74.69 | 77.45 | 81.58 |  |  |  |  |  |  |  |  |  |  |  |
| Amualized average depreciaition per car ( $\mathrm{R} \$$ ) | 2,097.6 | 2,391.0 | 2,090.3 | 2,465.7 | 2,425.8 | 2,940.0 | 4,194.8 | 5,062.7 | 5,539.5 | 5,660.8 |  |  |  |  |  |  |  |  |  |  |  |
| Utilization rate (Does not include cars in preparation and decomissioning) | 96.0\% | 96.4\% | 96.4\% | 96.9\% | 97.5\% | 97.3\% | 96.9\% | ${ }^{96.46 \%}$ | ${ }^{95.2 \%}$ | 95.8\% |  |  |  |  |  |  |  |  |  |  |  |
| Number of cars purchased | 19,093 | 19,408 | 15,695 | 27,913 | 11,935 | 24,752 | 40,504 | 29,850 | 22,532 | 24,868 |  |  |  |  |  |  |  |  |  |  |  |
| Number of cars sold | 9,689 | 10,167 | ${ }^{11,033}$ | 8.680 | 9,047 | 9,482 | 10,831 | 11,286 | ${ }^{13,333}$ | 13,197 |  |  |  |  |  |  |  |  |  |  |  |
| Average sold fleet age (in months) | $\begin{array}{r}30.1 \\ \hline 16125 \\ \hline 1\end{array}$ | - $\begin{array}{r}31.0 \\ 16734\end{array}$ | 32.7 173.25 | $\begin{array}{r}33.4 \\ 18727 \\ \hline 154\end{array}$ | 34.1 195024 | \% 36.3 | 330.211 |  | - $\begin{gathered}364788 \\ 2688\end{gathered}$ | 275.610 |  |  |  |  |  |  |  |  |  |  |  |
| Average value of toatal feet - R\$ million | 8,126.1 | ${ }_{8,791.1}^{167,334}$ | ${ }_{9,764.6}^{17,625}$ | 11,354.7 | ${ }_{\text {12,473.6 }}$ | ${ }^{20,152.3}$ | - ${ }_{16,991.6}^{23021}$ | ${ }^{291,860} 19$. | ${ }_{21,197.0}^{26488}$ | ${ }_{22,523.6}^{25,610}$ |  |  |  |  |  |  |  |  |  |  |  |
| Average value per car in the period - Rs thsd | 50.4 | 52.5 | 56.2 | 60.6 | 64.0 | 68.6 | 73.8 | 76.6 | 80.1 | 81.7 |  |  |  |  |  |  |  |  |  |  |  |

(). The proforma result shows the result assuming the business combination with LCAM since $01 / 01 / 20221$, reflecting accounting reclassifications and purchase price allocation effects.
(i) Exclusion of the effectis of expenses related to the merger, as well as highighting the results of other segments.

## 14.3 - Table 3 - Adjusted Consolidated Result - R\$ million

| ProForma consolidated results |  |  |  |  |  | NoN01072 |  | 4022 |  | 2023 |  | DJUS | 3021A | 4021A | 1022A | afrect | 3022 A |  |  |  | 2022Ax2023A |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car and Fleet Rentals and Franchising total gross revenues | 2,159.4 |  |  | 28578 |  |  |  |  |  | 3.932.9 |  |  |  |  |  |  |  |  |  |  | 27.3\% |
| Taxes on revenues | (210.2) | (204.4) | (238.8) | (269.0) | (279.5) | (292.0) | (340.1) | (353.0) | (356.1); | (370.5) | (210.2) | (204.4) | (238.8) | (269.0) | (279.5) | (292.0) | (340.1) | (355.0) | (356.1): | (370.5) | 26.9\% |
| Car and Fleet Rentals and Franchising net revenues | ${ }^{1,9499.2}$ | ${ }^{1,944.1}$ | 2,291.1 | 2.588 .8 | 2,699.1 | ${ }^{2,7996.3}$ | ${ }^{3,15979}$ | ${ }^{3,2025}$ | ${ }^{3,4220.0}$ | ${ }^{3,562.4}$ | 1,949.2 | ${ }^{1,944.1}$ | 2,291.1 | ${ }^{2,5888.8}$ | ${ }^{2,6999.1}$ | ${ }^{2,796.3}$ | 3,159.9 | ${ }^{3,202.5}$ | ${ }^{3,420.0}$ | ${ }^{3,562.4}$ | 27.4\% |
| Car sales tor fleet renewal - net revenues | 2,469.7 | ${ }^{2,3661.3}$ | 2,093.7 | 1,6059,9 | 1,784,5 | 2,289.4 | 2,977.0 | 2,683,0 | 3,405.8 | 3,283.9 | 2,469.7 | ${ }^{2,361.3}$ | 2,093.7 | 1,605.9 | $1,784.5$ | ${ }_{2}^{2,289.4}$ | 2,977.0 | ${ }^{2,598.6}$ | 3,405.8. | 3,283,9 | 43.4\% |
| Total net revenues | 4,418.9 | 4,305.4 | 4,384.8 | 4,194.7 | 4,483.6 | 5,085.7 | 6,136.9 | 5,885.5 | $6,825.8$ | 6,846.3 | 4,418.9 | $4,305.4$ | $4,384.8$ | 4,194.7 | 4,483.6 | 5,085.7 | 6,136.9 | 5,801.1 | 6,825.8 | 6,846.3 | 34.6\% |
| Direct costs and expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car and Fliet Rentals and Franchisisg Total Car sales for feet renewal (book value) and preparation for sale | ${ }_{(1,976.5)}^{(611.5)}$ | ${ }_{\left({ }_{(6,859.2)}^{(657.5)}\right.}$ | $\underset{(4795.7)}{(4,55)}$ | $\begin{gathered} (762.2) \\ (1,212.5) \end{gathered}$ | ${ }_{(1,36.9)}^{(759.6)}$ | $\begin{aligned} & (809.8) \\ & (1,801.0) \end{aligned}$ | $\begin{gathered} (777.00) \\ (2,437 \end{gathered}$ | $\underset{(2,361.3)}{(751.1)}$ | ${ }_{(3,022.5)}^{(710.7)}$ | ${ }_{(2,982.1)}^{(2,3)}$ | $\begin{gathered} (611.5) \\ (1,976.5) \end{gathered}$ | $\begin{gathered} (657.5) \\ (1,859.2) \end{gathered}$ | ${ }_{(1,557.1)}^{(49.7)}$ | $\begin{gathered} (762.2) \\ (, 212) \end{gathered}$ | ${ }_{(1,365.9)}^{(755.6)}$ | $\begin{gathered} (809.8) \\ (1,8010) \end{gathered}$ | $\begin{gathered} (777.0) \\ (2,437.8) \end{gathered}$ | $\begin{gathered} (751.1) \\ (7271.1) \end{gathered}$ | $\begin{aligned} & (710.7) \\ & (, 022.5) \end{aligned}$ | $\underset{(2,972.3)}{(782.1)}$ | -35.0\% |
| Adiusment to the Recoverable Value of Assets |  |  |  |  |  |  |  |  |  | 53.3) |  |  |  |  |  |  |  |  |  |  |  |
| Total costs | (2,588.0) | (2,516.7) | $(2,036.8)$ | $(1,974.7)$ | (2,126.5) | (2,610.8) | $(3,213.8)$ | (3,112.4); | (3,733.2) | ${ }^{(3,907.7)}$ | (2,588.0) | (2,516.7) | (2,036.8) | $(1,974.7)$ | (2,126.5) | (2,610.8) | (3,213.8) | (3,022.2) | (3,733.2) | (3,754.4) | 43.8\% |
| Gross profit | 1,830.9 | 1,788.7 | 2,348.0 | 2,220.0 | 2,357.1 | 2,474.9 | 2,923.1 | 2,73.1 | 3,092.6 | 2,938.6 | 1,830.9 | 1,788.7 | 2,348.0 | 2,220.0 | 2,357.1 | 2,474.9 | 2,923.1 | 2,778.9 | 3,092.6 | 3,091.9 | 24.9\% |
| Operating expenses (SGQA) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car and Fleet Rentals and Franchising Car sales | (329.4) (177.6) |  | $\underset{(1577.7)}{(378.3)}$ | ${ }_{\text {(161.4) }}^{(418.5}$ | ( ${ }_{\text {c }}^{(378.0)}$ | (367.2) (180.0 | (442.8) (2027) | ${ }_{(234.1)}^{(494.1)}$ |  | $\begin{aligned} & (40.7) .7) \\ & (191.3) \end{aligned}$ | $\begin{aligned} & (327.5) \\ & (177.4) \end{aligned}$ | $\begin{aligned} & (322.5) \\ & (143.4) \end{aligned}$ | $\begin{aligned} & (373.9) \\ & (1575) \end{aligned}$ | (405.1) | (354.1) | (343.6) | $\begin{aligned} & (353.0) \\ & (1924) \end{aligned}$ | $\begin{gathered} 422.8) \\ \hline 100 \end{gathered}$ | $\left(\begin{array}{c}(302.6) \\ (167.0)\end{array}\right.$ | $\underset{\substack{\text { (401.7) } \\ \text { (191.3) }}}{ }$ | ${ }_{\text {l }}^{\text {7.9\%\% }}$ |
| Car sales ${ }_{\text {Cotal }}^{\text {Coperating expenses }}$ | ${ }_{\text {(577.0) }}^{(177.6)}$ | ${ }_{(470.2)}^{(143.9)}$ | ${ }_{(5356.0)}^{(157)}$ | ${ }_{\text {(1579.9) }}$ | ${ }_{(508.8)}^{(130.8)}$ | ${ }_{(5477.2)}^{(180.0)}$ | ${ }_{(645.5)}^{(202.7)}$ | ${ }_{(0)}^{(7177.7)}$ | ${ }_{(469.6)}^{(167.0)}$ | ${ }_{(593.0)}^{(199.3)}$ | ${ }_{(504.9)}^{(17.4)}$ | ${ }^{(4655.9)}$ | (531.4) | (564.9) | ${ }_{(482.6)}^{(128.5)}$ | (521.4) | ${ }_{(5545.4}$ | (614.4) | ${ }_{(4699.6)}^{(167)}$ | ${ }_{\text {(593.0) }}$ | 73.7\% |
| EBITDA | 1,323.9 | 1,318.5 | 1,812.0 | 1,640.1 | 1,848.3 | 1,927.7 | 2,277.6 | 2,055.4 | 2,623.0 | 2,345.6 | 1,326.0 | 1,322.8 | 1,816.6 | 1,655.1 | 1,874.5 | 1,953.5 | 2,377.7 | 2,164.5 | 2,623.0 | 2,498.9 | 27.9\% |
| Cars depreciation expenses | (130.7) | (152.7) | (167.0) | (222.2) | (264.2) | (350.6) | (538.1) | (609.1) | (763.5) | (1,291.7) | (130.7) | (152.7) | (167.0) | (222.2) | (264.2) | (350.6) | (538.1) | (609.1) | (763.5) | (813.6) | 132.1\% |
| Other asselt depreciation and amorization | ${ }^{(72.5)}$ | ${ }_{(0)}^{(73.5)}$ | ${ }^{(77.3)}$ | ${ }^{(882.5)}$ | (84.1) | (82.1) | ${ }_{\text {(1826) }}(978)$ | (1723) | (94.2) | ${ }_{(110.2)}^{(1234)}$ | (72.5) | (73.5) | (77.3) | (82.5) | (84.1) | (82.1) | ${ }^{(97.8)}$ | (71.3) | (94.2) | (110.2) | 34.2\% |
| Write up amortization | ${ }^{(48.3)}$ | (48.3) | (48.3) | (48.3) | (48.3) | (48.5) | ${ }^{(1822.6)}$ | (148.2) | ${ }^{(1255)}$ | (123.4) |  |  |  |  |  |  |  |  |  |  |  |
| $\frac{\text { Total depreciation and amorization expenses }}{\text { Operating profit before financial results and taxes (EBIT) }}$ | (203.2) | (226.2) | (244.3) | (304.7) | (348.3) | (432.7) | (635.9) | (681.4) | (857.7) | (1,401.9) | (203.2) | (226.2) | (244.3) | ${ }^{(304.7)}$ | ${ }^{(3482.3)}$ | (432.7) | (635.9) | (680.4) | (857.7). | ${ }^{(923.8)}$ | 13.5\% |
| Equity equivalence eresult | 0.1 | ${ }_{(0.1)}$ |  |  | -, ${ }_{0}$ |  | 0.1 |  | 1,03.6 |  | 0.1 | (0.1) |  | -,30.4 | 0.1 |  | 0.1 |  |  | -,כ\%.1 |  |
| Financial (expenses) revenues, net | (991.0) | (99.6) | (185.9) | (296.9) | (462.3) | (579.1) | (899.3) | (748.0) | (1,069.9) | $(1,097.3)$ | (118.6) | (127.4) | (213.9) | (325.1) | (490.7) | (604.1) | (883.2) | (788.0) | (1,069.9) | (1,097.3) | 81.6\% |
| Income before tax and social contribution | 981.5 | 944.3 | 1,333.5 | 990.2 | 989.5 | 887.4 | 589.9 | 47.8 | 569.7 | (277.0) | 1,004.3 | 969.1 | 1,358.4 | 1,025.3 | 1,035.6 | 916.7 | 858.7 | ${ }^{736.1}$ | 695.4 | 47.8 |  |
| Income tax and social contribution | $\left.{ }^{(2993}\right)$ | ${ }^{(2770.6)}$ | ${ }^{4088.1)}$ | ${ }^{(284.5)}$ | ${ }^{(273.9)}$ | ${ }^{(473.9)}$ | ${ }^{(166.3)}$ | (34.4) | (48.1) | 188.2 | ${ }^{(307.1)}$ | (279.0) | ${ }^{(416.6)}$ | ${ }^{(296.4)}$ | (2896) | (237.3) | ${ }^{(176.6)}$ | (98.4) | ${ }^{(90.8)}$ | ${ }^{(55.8)}$ | -75.2\% |
| Net income for the period | 688.2 | 67.7 | 925.4 | 705.7 | 715.6 | 393.5 | 423.6 | 443.4 | 521.6 | (88.8) | 703.2 | 690.1 | 941.8 | 728.9 | 746.0 | 679.4 | 68.1 | 637.7 | 604.6 | 419.0 | -38.3\% |
| Car and Fleet Rentals and Franchising EBITDA | 1,008.3 | 960.3 | 1,433.1 | 1,008.1 | 1,562.5 | 1,619.3 | 1,941.1 | 1,957.3 | 2,406.7 | 2,378.6 | 1,010.2 | 964.1 |  |  | 1,586.4 | 1,642.9 | 2,03.9 | 2,028.6 | 2,406.7 | 2,378.6 | 44.8\% |
| EBITDA Margin (calculated on rental net revenues) | 51.7\% | 49.4\% | 62.6\% | 54.4\% | 57.9\% | 57.9\% | 61.4\% | 61.1\%, | 70.4\%, | 66.8\% | 51.8\% | 49.6\% | 62.7\% | 54.9\% | 58.8\% | 58.8\% | 64.3\% | 63.3\% | 70.4\%; | 66.8\% | 8.0 p.p. |
| Used Car Sales (Seminovos) EBITDA | 315.6 | 355.2 | 378.9 | ${ }^{232.0}$ | 285.8 | 308.4 | ${ }^{336.5}$ | 98.1 | 216.3 | (33.0) | 315.8 | ${ }^{358.7}$ | ${ }^{379.1}$ | ${ }^{233.6}$ | 288.1 | 310.6 | ${ }^{346.8}$ | 135.9 | 216.3 | ${ }^{20.3}$ | 61.3\% |
| Seminovos EBITDA Margin | 12.8\% | 15.2\% | 18.1\% | 14.4\% | 16.0\% | 13.5\% | 11.3\% | 3.7\% ; | 6.4\%; | -1.0\% | 12.8\% | 15.2\% | 18.1\% | 14.5\% | 16.1\% | 13.6\% | 11.6\% | 5.2\% | 6.4\%; | 3.7\% | -9.9 p.p. |

## 15 - Table 4 - Adjusted operating data

| SELECTED OPERATING DATA | 1Q21 | 2 Q 21 | 3Q21 | 4Q21 | 1 Q22 | 2 Q 22 | 3 Q 22 | 4Q22 | 1Q23 | 2 Q 23 | $2 \mathrm{Q} 22 \times 2 \mathrm{O} 23$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental (**) | 261,517 | 252,016 | 261,215 | 264,082 | 276,599 | 279,600 | 298,645 | 275,545 | 286,260 | 277,086 | -0.9\% |
| Fleet Rental | 145,037 | 153,169 | 160,722 | 169,465 | 180,509 | 187,771 | 203,971 | 227,593 | 244,056 | 252,899 | 34.7\% |
| Total | 406,554 | 405,185 | 421,937 | 433,546 | 457,108 | 467,370 | 502,616 | 503,138 | 530,316 | 529,985 | 13.4\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental ( ${ }^{* *}$ ) | 204,748 | 190,191 | 210,207 | 213,639 | 212,315 | 214,947 | 225,359 | 198,560 | 210,215 | 203,104 | -5.5\% |
| Fleet Rental | 143,928 | 151,866 | 158,362 | 166,518 | 176,633 | 183,283 | 196,618 | 214,786 | 225,889 | 234,977 | 28.2\% |
| Total | 348,676 | 342,057 | 368,569 | 380,157 | 388,948 | 398,230 | 421,977 | 413,346 | 436,104 | 438,081 | 10.0\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 12.1 | 12.9 | 13.5 | 14.9 | 16.1 | 16.8 | 15.7 | 13.7 | 13.0 | 12.7 | -24.2\% |
| Fleet Rental | 18.8 | 18.8 | 19.0 | 19.0 | 19.4 | 19.7 | 19.1 | 18.2 | 18.1 | 18.3 | -7.0\% |
| Average age of total operating fleet | 14.6 | 15.2 | 15.7 | 16.6 | 17.4 | 18.0 | 17.1 | 16.8 | 15.4 | 15.1 | -16.0\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental (**) | 275,691 | 279,212 | 277,680 | 294,188 | 297,587 | 322,051 | 345,530 | 331,445 | 314,550 | 306,870 | -4.7\% |
| Fleet Rental | 161,367 | 171,001 | 175,313 | 194,047 | 197,069 | 211,960 | 240,923 | 259,596 | 268,749 | 280,554 | 32.4\% |
| Total | 437,058 | 450,213 | 452,993 | 488,235 | 494,656 | 534,011 | 586,453 | 591,041 | 583,299 | 587,424 | 10.0\% |
| Managed fleet at end period - Fleet Rental | 103 | 84 | 65 | 57 | 56 | 47 | 30 | 20 | 19 | 11 | -76.6\% |
| Fleet investment (R\$ million) (include accessories) |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,395.2 | 2,300.5 | 1,705.8 | 2,780.2 | 1,744.6 | 4,424.9 | 4,797.7 | 5,178.2 | 2,051.8 | 2,616.5 | -40.9\% |
| Fleet Rental | 1,253.0 | 1,412.2 | 1,478.9 | 2,413.2 | 1,315.8 | 2,612.7 | 3,997.7 | 2,903.4 | 2,287.5 | 2,655.0 | 1.6\% |
| Total | 2,648.2 | 3,712.7 | 3,184.7 | 5,193.4 | 3,060.4 | 7,037.6 | 8,795.4 | 8,081.6 | 4,339.3 | 5,271.5 | -25.1\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 18,412.5 | 17,306.7 | 19,337.1 | 19,654.6 | 19,109.2 | 19,559.4 | 20,727.7 | 18,270.5 | 18,921.5 | 18,479.6 | -5.5\% |
| Rental days for Fleet Rental replacement service | (403.3) | (397.0) | (398.3) | (402.8) | (407.3) | (423.7) | (394.3) | (415.1) | (410.7) | (438.2) | 3.4\% |
| Car Rental - Net | 18,009.2 | 16,909.8 | 18,938.8 | 19,251.8 | 18,701.9 | 19,135.7 | 20,333.4 | 17,855.4 | 18,510.8 | 18,041.5 | -5.7\% |
| Fleet Rental | 12,635.1 | 13,357.5 | 13,955.8 | 14,702.8 | 15,619.1 | 16,230.9 | 17,459.0 | 19,123.1 | 20,151.2 | 20,987.5 | 29.3\% |
| Total | 30,644.3 | 30,267.2 | 32,894.6 | 33,954.6 | 34,321.0 | 35,366.6 | 37,792.3 | 36,978.5 | 38,662.0 | 39,029.0 | 10.4\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 884.0 | 969.3 | 1,272.3 | 1,782.5 | 2,237.8 | 3,041.2 | 4,357.7 | 4,659.4 | 5,940.8 | 6,578.5 | 116.3\% |
| Fleet Rental | 2,097.6 | 2,391.0 | 2,090.3 | 2,465.7 | 2,425.8 | 2,940.0 | 4,194.8 | 5,062.7 | 5,539.5 | 5,660.8 | 92.5\% |
| Total | 1,317.0 | 1,506.7 | 1,583.9 | 2,049.6 | 2,312.1 | 3,000.5 | 4,291.6 | 4,841.9 | 5,756.1 | 6,140.6 | 104.6\% |
| Average annual gross revenues per operating car (R\$ thousand) |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 21.9 | 21.7 | 26.1 | 29.4 | 28.6 | 28.4 | 29.9 | 30.4 | 30.5 | 31.5 | 11.0\% |
| Fleet Rental | 20.3 | 20.6 | 21.0 | 21.8 | 22.2 | 23.3 | 24.5 | 25.4 | 25.9 | 27.5 | 17.7\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental ( ${ }^{*}$ ) | 78.48 | 79.88 | 88.67 | 99.46 | 104.21 | 102.23 | 108.24 | 115.70 | 116.34 | 119.26 | 16.7\% |
| Fleet Rental | 57.51 | 58.26 | 59.59 | 61.95 | 63.14 | 66.55 | 70.67 | 74.69 | 77.45 | 81.58 | 22.6\% |
| Utilization rate (does not include cars in preparation and decom |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 80.2\% | 77.3\% | 82.1\% | 82.0\% | 78.1\% | 79.2\% | 80.2\% | 77.9\% | 78.0\% | 77.4\% | 1.8 p.p. |
| Fleet Rental | 96.0\% | 96.4\% | 96.4\% | 96.8\% | 97.5\% | 97.3\% | 96.9\% | 96.4\% | 95.2\% | 95.8\% | -1.5 p.p. |
| Number of cars purchased - consolidated | 42,276 | 55,224 | 38,648 | 61,362 | 31,613 | 71,836 | 97,729 | 97,358 | 48,161 | 57,110 | -20.5\% |
| Average price of cars purchased (R\$ thsd) - consolidated | 62.64 | 67.23 | 82.40 | 84.64 | 96.81 | 97.97 | 90.00 | 83.01 | 90.10 | 92.30 | -5.8\% |
| Numbers of cars sold - consolidated | 45,715 | 41,141 | 33,825 | 24,160 | 24,699 | 31,370 | 43,627 | 41,493 | 55,191 | 52,711 | 68.0\% |
| Average price of cars sold (R\$ thsd) (***) - consolidated | 49.71 | 52.87 | 55.35 | 58.12 | 64.00 | 64.53 | 61.27 | 57.94 | 58.26 | 57.93 | -10.2\% |

${ }^{*}$ ) Not included the rentals for Fleet Rental Division.
${ }^{(* *)}$ ) 4 Q22 the Company concluded the carve-out sale, with a reduction of 49,296 cars in the end of period fleet. The 3 Q22 numbers account for these cars
${ }_{\left({ }^{* * *}\right)}$ Net of SG\&A expenses related to the sale of cars decomissioned for fleet renewal.

## 16 - Accounting Data - R\$ million (as disclosed, without proforma

## 16.1 - Table 5 - Car Rental - R\$ million

| CAR RENTAL RESULTS | 2020 | 2021 | 2022 | Var. | 1 S 22 | 1523 | Var. | 2 Q 22 | 2 Q 23 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations Taxes on revenues | $\begin{gathered} \hline 3,475.2 \\ (330.2) \\ \hline \end{gathered}$ | $\begin{array}{r} \hline 4,851.3 \\ (455.9) \\ \hline \end{array}$ | $\begin{array}{r} 7,211.5 \\ (701.3) \end{array}$ | 48.7\% $53.8 \%$ | $\begin{array}{r} \hline 2,922.6 \\ (273.3) \end{array}$ | $\begin{array}{r} 4,329.3 \\ (409.7) \end{array}$ | $48.1 \%$ $49.9 \%$ | $\begin{array}{c\|} \hline 1,459.1 \\ (137.5) \\ \hline \end{array}$ | $\begin{array}{r\|} \hline 2,163.5 \\ (205.0) \\ \hline \end{array}$ | 48.3\% $49.1 \%$ |
| Car rental net revenues | 3,145.0 | 4,395.4 | 6,510.2 | 48.1\% | 2,649.3 | 3,919.6 | 47.9\% | 1,321.6 | 1,958.5 | 48.2\% |
| Car rental and franchising costs | $(1,124.3)$ | $(1,406.9)$ | $(1,840.4)$ | 30.8\% | (793.5) | (923.4) | 16.4\% | (405.7) | (451.7) | 11.3\% |
| Gross profit | 2,020.7 | 2,988.5 | 4,669.8 | 56.3\% | 1,855.8 | 2,996.2 | 61.5\% | 915.9 | 1,506.8 | 64.5\% |
| Operating expenses (SG\&A) | (595.4) | (832.6) | (950.7) | 14.2\% | (368.3) | (437.7) | 18.8\% | (185.9) | (243.7) | 31.1\% |
| Other assets depreciation and amortization | (120.7) | (142.6) | (181.6) | 27.3\% | (81.8) | (128.2) | 56.7\% | (40.5) | (68.0) | 67.9\% |
| Operating profit before financial results and taxes (EBIT) | 1,304.6 | 2,013.3 | 3,537.5 | 75.7\% | 1,405.7 | 2,430.3 | 72.9\% | 689.5 | 1,195.1 | 73.3\% |
| EBITDA | 1,425.3 | 2,155.9 | 3,719.1 | 72.5\% | 1,487.5 | 2,558.5 | 72.0\% | 730.0 | 1,263.1 | 73.0\% |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| USED CAR SALES RESULTS (SEMINOVOS) | 2020 | 2021 | 2022 | Var. | 1522 | 1523 | Var. | 2 O 22 | 2 Q 23 | Var. |
| Gross revenues, net of discounts and cancellations | 5,150.7 | 4,413.3 | 5,994.8 | 35.8\% | 1,922.0 | 4,850.5 | 152.4\% | 1,108.9 | 2,353.6 | 112.2\% |
| Taxes on revenues | (10.0) | (5.2) | (6.5) | 25.0\% | (2.3) | (2.7) | 17.4\% | (1.3) | (1.2) | -7.7\% |
| Net revenues | 5,140.7 | 4,408.1 | 5,988.3 | 35.8\% | 1,919.7 | 4,847.8 | 152.5\% | 1,107.6 | 2,352.4 | 112.4\% |
| Book value of cars sold and preparation for sale | $(4,629.7)$ | $(3,416.2)$ | $(5,027.1)$ | 47.2\% | (1,530.1) | $(4,447.5)$ | 190.7\% | (893.6) | $(2,175.8)$ | 143.5\% |
| Adjustment to the recoverable value of assets | - | - | - | - | - | (114.3) | - | - | (114.3) | - |
| Gross profit | 511.0 | 991.9 | 961.2 | -3.1\% | 389.6 | 286.0 | -26.6\% | 214.0 | 62.3 | -70.9\% |
| Operating expenses (SG\&A) | (316.1) | (360.7) | (445.5) | 23.5\% | (165.4) | (263.0) | 59.0\% | (97.0) | (141.0) | 45.4\% |
| Cars depreciation | (342.6) | (183.7) | (954.6) | 419.7\% | (244.1) | $(1,319.1)$ | 440.4\% | (139.2) | (889.3) | 538.9\% |
| Other assets depreciation and amortization | (54.3) | (56.1) | (61.4) | 9.4\% | (25.3) | (40.8) | 61.3\% | (12.4) | (21.2) | 71.0\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (202.0) | 391.4 | (500.3) | -227.8\% | (45.2) | $(1,336.9)$ | 2857.7\% | (34.6) | (989.2) | 2759.0\% |
| EBITDA | 194.9 | 631.2 | 515.7 | -18.3\% | 224.2 | 23.0 | -89.7\% | 117.0 | (78.7) | -167.3\% |
| EBITDA Margin | 3.8\% | 14.3\% | 8.6\% | -5.7 p.p. | 11.7\% | 0.5\% | -11.2 p.p. | 10.6\% | -3.3\% | -13.9 p.p. |


| CAR RENTAL TOTAL FIGURES |  |  |  |
| :--- | ---: | ---: | ---: | ---: |



| 2 Q 22 | 2 Q 23 | Var. |
| :---: | :---: | :---: |
| 1,459.1 | 2,163.5 | 48.3\% |
| 1,108.9 | 2,353.6 | 112.2\% |
| 2,568.0 | 4,517.1 | 75.9\% |
| (137.5) | (205.0) | 49.1\% |
| (1.3) | (1.2) | -7.7\% |
| 1,321.6 | 1,958.5 | 48.2\% |
| 1,107.6 | 2,352.4 | 112.4\% |
| 2,429.2 | 4,310.9 | 77.5\% |
| (405.7) | (451.7) | 11.3\% |
| (893.6) | (2,175.8) | 143.5\% |
| - | (114.3) | - |
| 1,129.9 | 1,569.1 | 38.9\% |
| (185.9) | (243.7) | 31.1\% |
| (97.0) | (141.0) | 45.4\% |
| (139.2) | (889.3) | 538.9\% |
| (40.5) | (68.0) | 67.9\% |
| (12.4) | (21.2) | 71.0\% |
| 654.9 | 205.9 | -68.6\% |
| 847.0 | 1,184.4 | 39.8\% |
| 34.9\% | 27.5\% | -7.4 p.p. |


| CAR RENTAL OPERATING DATA |  |  |  |
| :--- | ---: | ---: | ---: | ---: |


| 1S22 | 1 S23 | Var. |
| ---: | ---: | ---: |
| 206,749 | 281,673 | $36.2 \%$ |
| 158,298 | 206,660 | $30.6 \%$ |
| 17.1 | 12.8 | $-24.9 \%$ |
| 235,000 | 306,870 | $30.6 \%$ |
| $27,820.3$ | $36,552.3$ | $31.4 \%$ |
| 104.40 | 117.78 | $12.8 \%$ |
| $2,361.6$ | $6,254.5$ | $164.8 \%$ |
| $79.1 \%$ | $77.7 \%$ | $-1.4 \mathrm{p.p}$ |
| 46,017 | 57,871 | $25.8 \%$ |
| 26,482 | 81,372 | $207.3 \%$ |
| 27.7 | 29.0 | $4.5 \%$ |
| 221,981 | 313,453 | $41.2 \%$ |
| $12,876.2$ | $21,623.1$ | $67.9 \%$ |
| 58.0 | 69.0 | $19.0 \%$ |


| 2 Q 22 | 2 Q 23 | Var. |
| ---: | ---: | ---: |
| 208,127 | 277,086 | $33.1 \%$ |
| 159,216 | 203,104 | $27.6 \%$ |
| 17.4 | 12.7 | $-27.0 \%$ |
| 235,000 | 306,870 | $30.6 \%$ |
| $14,064.3$ | $18,041.5$ | $28.3 \%$ |
| 103.12 | 119.26 | $15.6 \%$ |
| $2,675.3$ | $6,578.5$ | $145.9 \%$ |
| $79.7 \%$ | $77.4 \%$ | $-2.3 \mathrm{p.p}$ |
| 31,228 | 32,242 | $3.2 \%$ |
| 15,287 | 39,514 | $158.5 \%$ |
| 28.4 | 28.3 | $-0.2 \%$ |
| 226,585 | 310,212 | $36.9 \%$ |
| $13,544.1$ | $21,390.1$ | $57.9 \%$ |
| 59.8 | 69.0 | $15.4 \%$ |

(*) In 4Q22, the Company sold the carve-out, with a reduction of 49,296 cars in the fleet at the end of the period. The 3Q22 figures consider these cars.
16.2 - Table 6 - Fleet Rental - R\$ million

| FLEET RENTAL RESULTS |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | 2020 |  |  |  |  |


| 1S22 |  |  |
| ---: | ---: | ---: |
|  | S23 | Var. |
| 801.1 | $3,379.7$ | $321.9 \%$ |
| $(77.9)$ | $(316.9)$ | $306.8 \%$ |
| 723.2 | $\mathbf{3 , 0 6 2 . 8}$ | $323.5 \%$ |
| $(198.4)$ | $(569.4)$ | $187.0 \%$ |
| 524.8 | $\mathbf{2 , 4 9 3 . 4}$ | $375.1 \%$ |
| $(78.8)$ | $(266.6)$ | $238.3 \%$ |
| $(4.5)$ | $(16.8)$ | $273.3 \%$ |
| 441.5 | $\mathbf{2 , 2 1 0 . 0}$ | $400.6 \%$ |
| 446.0 | $\mathbf{2 , 2 2 6 . 8}$ | $399.3 \%$ |
| $61.7 \%$ | $\mathbf{7 2 . 7 \%}$ | $\mathbf{1 1 . 0}$ p.p. |


| 2 Q 22 | 2 Q 23 | Var. |
| :---: | :---: | :---: |
| 418.5 | 1,769.4 | 322.8\% |
| (40.2) | (165.5) | 311.7\% |
| 378.3 | 1,603.9 | 324.0\% |
| (110.4) | (330.4) | 199.3\% |
| 267.9 | 1,273.5 | 375.4\% |
| (42.7) | (158.0) | 270.0\% |
| (2.3) | (17.9) | 678.3\% |
| 222.9 | 1,097.6 | 392.4\% |
| 225.2 | 1,115.5 | 395.3\% |
| 59.5\% | 69.5\% | 10.0 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) |  |  |  |
| :--- | ---: | ---: | ---: | ---: |


| 1522 | 1523 | Var. |
| :---: | :---: | :---: |
| 469.4 | 1,845.2 | 293.1\% |
| (0.5) | (3.3) | 560.0\% |
| 468.9 | 1,841.9 | 292.8\% |
| (325.1) | $(1,547.3)$ | 375.9\% |
| - | (39.0) | - |
| 143.8 | 255.6 | 77.7\% |
| (45.4) | (95.3) | 109.9\% |
| (48.2) | (995.1) | 1964.5\% |
| (7.7) | (8.7) | 13.0\% |
| 42.5 | (843.5) | -2084.7\% |
| 98.4 | 160.3 | 62.9\% |
| 21.0\% | 8.7\% | -12.3 p.p. |


| 2022 | 2 O 23 | Var. |
| ---: | ---: | ---: |
| 242.2 | 933.6 | $285.5 \%$ |
| $(0.3)$ | $(2.1)$ | $600.0 \%$ |
| 241.9 | 931.5 | $285.1 \%$ |
| $(170.5)$ | $(796.5)$ | $367.2 \%$ |
| - | $(39.0)$ | - |
| 71.4 | 96.0 | $34.5 \%$ |
| $(26.4)$ | $(50.3)$ | $99.5 \%$ |
| $(26.3)$ | $(524.7$ | $189.1 \%$ |
| $(4.0)$ | $(4.2)$ | $5.0 \%$ |
| 14.7 | $(483.2$ | $-338.1 \%$ |
| 45.0 | 45.7 | $1.6 \%$ |
| $18.6 \%$ | $4.9 \%$ | -13.7 p.p. |


| FLEET RENTAL TOTAL FIGURES |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: |


| 1S22 | 1S23 | Var. |
| :---: | :---: | :---: |
| 801.1 | 3,379.7 | 321.9\% |
| 469.4 | 1,845.2 | 293.1\% |
| 1,270.5 | 5,224.9 | 311.2\% |
| - | - |  |
| (77.9) | (316.9) | 306.8\% |
| (0.5) | (3.3) | 560.0\% |
| 723.2 | 3,062.8 | 323.5\% |
| 468.9 | 1,841.9 | 292.8\% |
| 1,192.1 | 4,904.7 | 311.4\% |
| (198.4) | (569.4) | 187.0\% |
| (325.1) | $(1,547.3)$ | 375.9\% |
| - | (39.0) |  |
| 668.6 | 2,749.0 | 311.2\% |
| - | - |  |
| (78.8) | (266.6) | 238.3\% |
| (45.4) | (95.3) | 109.9\% |
| (48.2) | (995.1) | 1964.5\% |
| - | - |  |
| (4.5) | (16.8) | 273.3\% |
| (7.7) | (8.7) | 13.0\% |
| 484.0 | 1,366.5 | 182.3\% |
| 544.4 | 2,387.1 | 338.5\% |
| 45.7\% | 48.7\% | 3.0 p.p. |


| 2 Q22 | 2 Q 23 | Var. |
| :---: | :---: | :---: |
| 418.5 | 1,769.4 | 322.8\% |
| 242.2 | 933.6 | 285.5\% |
| 660.7 | 2,703.0 | 309.1\% |
| (40.2) | (165.5) | 311.7\% |
| (0.3) | (2.1) | 600.0\% |
| 378.3 | 1,603.9 | 324.0\% |
| 241.9 | 931.5 | 285.1\% |
| 620.2 | 2,535.4 | 308.8\% |
| (110.4) | (330.4) | 199.3\% |
| (170.5) | (796.5) | 367.2\% |
| - | (39.0) |  |
| 339.3 | 1,369.5 | 303.6\% |
| (42.7) | (158.0) | 270.0\% |
| (26.4) | (50.3) | 90.5\% |
| (26.3) | (524.7) | 1895.1\% |
| (2.3) | (17.9) | 678.3\% |
| (4.0) | (4.2) | 5.0\% |
| 237.6 | 614.4 | 158.6\% |
| 270.2 | 1,161.2 | 329.8\% |
| 43.6\% | 45.8\% | 2.2 p.p. |


| OPERATING DATA | 2020 | 2021 | 2022 | Var. |
| :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 59,801 | 61,962 | 142,703 | 130.3\% |
| Total Average rented fleet | 59,244 | 63,493 | 137,700 | 116.9\% |
| Average rented fleet | 57,706 | 60,133 | 134,959 | 124.4\% |
| Average rented fleet - Car Rental fleet replacement | 1,538 | 3,360 | 2,741 | -18.4\% |
| Average operating fleet age (in months) | 17.4 | 20.3 | 19.9 | -1.7\% |
| End of period fleet |  |  |  |  |
| Rented Fleet | 61,657 | 73,503 | 259,596 | 253.2\% |
| Managed Fleet | 105 | 57 | 30 | -47.4\% |
| Number of rental days - in thousands | 21,328.0 | 22,857.3 | 48,585.1 | 112.6\% |
| Average daily rental revenues per car (R\$) | 53.81 | 57.49 | 72.97 | 26.9\% |
| Annualized average depreciation per car ( R \$) | 2,178.9 | 1,152.7 | 3,855.1 | 234.4\% |
| Utilization rate (Does not include cars in preparation and decomissioning) (*) | 97.4\% | 98.0\% | 96.7\% | -1.3 p.p. |
| Number of cars purchased | 16,578 | 28,128 | 84,179 | 199.3\% |
| Number of cars sold | 22,144 | 15,939 | 29,053 | 82.3\% |
| Average sold fleet age (in months) | 28.9 | 31.8 | 36.3 | 14.2\% |
| Average total fleet | 63,919 | 66,451 | 158,386 | 138.4\% |
| Average value of total fleet - $\mathrm{R} \$$ million | 2,812.1 | 3,370.7 | 11,313.5 | 235.6\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 44.0 | 50.7 | 71.4 | 40.8\% |


| 1S22 | 1 S23 | Var. |
| ---: | ---: | ---: |
| 69,623 | 248,477 | $256.9 \%$ |
| 69,697 | 230,433 | $230.6 \%$ |
| 6,684 | 228,549 | $242.7 \%$ |
| 3,013 | 1,884 | $-37.5 \%$ |
| 21.3 | 18.2 | $-14.6 \%$ |
| 80,137 | 280,554 | $250.1 \%$ |
| 47 | 11 | $-76.6 \%$ |
| $12,545.5$ | $41,138.7$ | $227.9 \%$ |
| 62.93 | 79.56 | $26.4 \%$ |
| $1,383.5$ | $5,601.2$ | $304.9 \%$ |
| $96.8 \%$ | $95.5 \%$ | $-1.3 p . p$ |
| 13,825 | 47,400 | $242.9 \%$ |
| 6,936 | 26,530 | $282.5 \%$ |
| 35.7 | 36.7 | $2.9 \%$ |
| 75,719 | 270,191 | $256.8 \%$ |
| $4,481.7$ | $21,859.5$ | $387.7 \%$ |
| 59.2 | 80.9 | $36.7 \%$ |


| 2 Q 22 | 2 Q 23 | Var. |
| :---: | :---: | :---: |
| 70,993 | 252,899 | 256.2\% |
| 70,854 | 234,977 | 231.6\% |
| 67,914 | 233,195 | 243.4\% |
| 2,940 | 1,782 | -39.4\% |
| 21.3 | 18.3 | -14.1\% |
| 80,137 | 280,554 | 250.1\% |
| 47 | 11 | -76.6\% |
| 6,376.9 | 20,987.5 | 229.1\% |
| 64.77 | 81.58 | 26.0\% |
| 1,482.1 | 5,660.8 | 281.9\% |
| 96.8\% | 95.8\% | -1.0 p.p. |
| 9,934 | 24,868 | 150.3\% |
| 3,575 | 13,197 | 269.1\% |
| 37.1 | 37.1 | 0.0\% |
| 77,938 | 275,610 | 253.6\% |
| 4,742.0 | 22,523.6 | 375.0\% |
| 60.8 | 81.7 | 34.4\% |

(*) Does not include replacement service from Car Rental

## 16.3 - Table 8 - Consolidated Result - R\$ million

| CONSOLIDATED RESULTS | 2020 | 2021 | 2022 | Var. | 1522 | 1523 | Var. | 2 Q 22 | 2 Q 23 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental and franchising gross revenues, net of discounts and cancellations | 3,475.2 | 4,851.3 | 7,211.5 | 48.7\% | 2,922.6 | 4,329.3 | 48.1\% | 1,459.1 | 2,163.5 | 48.3\% |
| Fleet Rental gross revenues, net of discounts and cancellations | 1,163.7 | 1,325.2 | 3,567.7 | 169.2\% | 801.1 | 3,379.7 | 321.9\% | 418.5 | 1,769.4 | 322.8\% |
| Car and Fleet Rentals and Franchising total gross revenues | 4,638.9 | 6,176.5 | 10,779.2 | 74.5\% | 3,723.7 | 7,709.0 | 107.0\% | 1,877.6 | 3,932.9 | 109.5\% |
| Taxes on revenues - Car and Fleet Rentals and Franchising | (440.4) | (583.2) | $(1,044.3)$ | 79.1\% | (351.2) | (726.6) | 106.9\% | (177.7) | (370.5) | 108.5\% |
| Car and Fleet Rentals and Franchising net revenues | 4,198.5 | 5,593.3 | 9,734.9 | 74.0\% | 3,372.5 | 6,982.4 | 107.0\% | 1,699.9 | 3,562.4 | 109.6\% |
| Car sales gross revenues |  |  |  |  |  |  |  |  |  |  |
| Car sales for fleet renewal - Car Rental, net of discounts and cancellations | 5,150.7 | 4,413.3 | 5,994.8 | 35.8\% | 1,922.0 | 4,850.5 | 152.4\% | 1,108.9 | 2,353.6 | 112.2\% |
| Car sales for fleet renewal - Fleet Rental, net of discounts and cancellations | 969.2 | 900.7 | 2,066.0 | 129.4\% | 469.4 | 1,845.2 | 293.1\% | 242.2 | 933.6 | 285.5\% |
| Car sales for fleet renewal - total gross revenues | 6,119.9 | 5,314.0 | 8,060.8 | 51.7\% | 2,391.4 | 6,695.7 | 180.0\% | 1,351.1 | 3,287.2 | 143.3\% |
| Taxes on revenues - Car sales for fleet renewal | (10.8) | (6.0) | (12.3) | 105.0\% | (2.8) | (6.0) | 114.3\% | (1.6) | (3.3) | 106.3\% |
| Car sales for fleet renewal - net revenues | 6,109.1 | 5,308.0 | 8,048.5 | 51.6\% | 2,388.6 | 6,689.7 | 180.1\% | 1,349.5 | 3,283.9 | 143.3\% |
| Total net revenues | 10,307.6 | 10,901.3 | 17,783.4 | 63.1\% | 5,761.1 | 13,672.1 | 137.3\% | 3,049.4 | 6,846.3 | 124.5\% |
| Direct costs and expenses: |  |  |  |  |  |  |  |  |  |  |
| Car rental and franchising | (1,124.3) | $(1,406.9)$ | (1,840.4) | 30.8\% | (793.5) | (923.4) | 16.4\% | (405.7) | (451.7) | 11.3\% |
| Fleet Rental | (221.5) | (315.6) | (678.6) | 115.0\% | (198.4) | (569.4) | 187.0\% | (110.4) | (330.4) | 199.3\% |
| Adjustment to the recoverable value of assets | , | - | - | - | - | (153.3) | - | - | (153.3) | - |
| Total Car and Fleet Rentals and Franchising | $(1,345.8)$ | $(1,722.5)$ | $(2,519.0)$ | 46.2\% | (991.9) | $(1,646.1)$ | 66.0\% | (516.1) | (935.4) | 81.2\% |
| Car sales for fleet renewal - Car rental | $(4,629.7)$ | $(3,416.2)$ | $(5,027.1)$ | 47.2\% | $(1,530.1)$ | $(4,447.5)$ | 190.7\% | (893.6) | $(2,175.8)$ | 143.5\% |
| Car sales for fleet renewal - Fleet Rental | (832.0) | (659.3) | $(1,627.1)$ | 146.8\% | (325.1) | $(1,547.3)$ | 375.9\% | (170.5) | (796.5) | 367.2\% |
| Total Car sales for fleet renewal (book value) and preparation for sale | $(5,461.7)$ | $(4,075.5)$ | $(6,654.2)$ | 63.3\% | (1,855.2) | $(5,994.8)$ | 223.1\% | $(1,064.1)$ | $(2,972.3)$ | 179.3\% |
| Total costs | $(6,807.5)$ | $(5,798.0)$ | $(9,173.2)$ | 58.2\% | (2,847.1) | (7,640.9) | 168.4\% | $(1,580.2)$ | $(3,907.7)$ | 147.3\% |
| Gross profit | 3,500.1 | 5,103.3 | 8,610.2 | 68.7\% | 2,914.0 | 6,031.2 | 107.0\% | 1,469.2 | 2,938.6 | 100.0\% |
| Total Operating expenses | $(1,032.0)$ | $(1,405.8)$ | $(2,021.1)$ | 43.8\% | (657.9) | $(1,062.6)$ | 61.5\% | (352.0) | (593.0) | 68.5\% |
| Depreciation expenses: |  |  |  |  |  |  |  |  |  |  |
| Cars depreciation: |  |  |  |  |  |  |  |  |  |  |
| Car rental | (342.6) | (183.7) | (954.6) | 419.7\% | (244.1) | (1,319.1) | 440.4\% | (139.2) | (889.3) | 538.9\% |
| Fleet Rental | (130.4) | (71.4) | (799.7) | 1020.0\% | (48.2) | (995.1) | 1964.5\% | (26.3) | (524.7) | 1895.1\% |
| Total cars depreciation expenses | (473.) | (255.1) | (1,754.3) | 587.7\% | (292.3) | (2,314.2) | 691.7\% | (165.5) | (1,414.0) | 754.4\% |
| Other assets depreciation and amortization | (193.4) | (218.4) | (305.4) | 39.8\% | (119.3) | (194.5) | 63.0\% | (59.2) | (111.3) | 88.0\% |
| Total depreciation and amortization expenses | (666.4) | (473.5) | (2,059.7) | 335.0\% | (411.6) | $(2,508.7)$ | 509.5\% | (224.7) | $(1,525.3)$ | 578.8\% |
| Operating profit before financial results and taxes (EBIT) | 1,801.7 | 3,224.0 | 4,529.4 | 40.5\% | 1,844.5 | 2,459.9 | 33.4\% | 892.5 | 820.3 | -8.1\% |
| Equity equivalence result |  | - | - |  | - | - |  | 0.0 | 0.0 |  |
| Financial (expenses) revenues, net | (374.4) | (320.9) | $(2,110.6)$ | 557.7\% | (493.3) | (2,167.2) | 339.3\% | (266.3) | $(1,097.3)$ | 312.1\% |
| Income before tax and social contribution | 1,427.3 | 2,903.1 | 2,418.9 | -16.7\% | 1,351.2 | 292.7 | -78.3\% | 626.2 | (277.0) | -144.2\% |
| Income tax and social contribution | (379.1) | (859.4) | (577.8) | -32.8\% | (377.1) | 140.1 | -137.2\% | (169.5) | 188.2 | -211.0\% |
| Net income for the period | 1,048.2 | 2,043.7 | 1,841.1 | -9.9\% | 974.1 | 432.8 | -55.6\% | 456.7 | (88.8) | -119.4\% |
| Ebitda | 2,468.1 | 3,697.5 | 6,589.2 | 78.2\% | 2,256.1 | 4,968.6 | 120.2\% | 1,117.2 | 2,345.6 | 110.0\% |
| EBIT | 1,801.7 | 3,224.0 | 4,529.5 | 40.5\% | 1,844.5 | 2,459.9 | 33.4\% | 892.5 | 820.3 | -8.1\% |
| Consolidated EBIT Margin (calculated over rental revenues) | 42.9\% | 57.6\% | 46.5\% | -11.1 p.p. | 54.7\% | 35.2\% | -19.5 p.p. | 52.5\% | 23.0\% | -29.5 p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 2,187.6 | 2,897.0 | 5,831.9 | 101.3\% | 1,933.5 | 4,785.3 | 147.5\% | 955.2 | 2,378.6 | 149.0\% |
| EBITDA Margin | 52.1\% | 51.8\% | 59.9\% | 8.1 p.p. | 57.3\% | 68.5\% | 11.2 p.p. | 56.2\% | 66.8\% | 10.6 p.p. |
| Used Car Sales (Seminovos) EBITDA | 280.5 | 800.6 | 757.4 | -5.4\% | 322.6 | 183.3 | -43.2\% | 162.0 | (33.0) | -120.4\% |
| EBITDA Margin | 4.6\% | 15.1\% | 9.4\% | -5.7 p.p. | 13.5\% | 2.7\% | -10.8 p.p. | 12.0\% | -1.0\% | -13.0 p.p. |

## 17 - Table 9 - Operating Data

| SELECTED OPERATING DATA | 2020 | 2021 | 2022 | Var. | 1522 | 1523 | Var. | 2Q22 | 2Q23 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |  |
| Car Rental (**) | 200,742 | 195,242 | 246,922 | 26.5\% | 206,749 | 281,673 | 36.2\% | 208,127 | 277,086 | 33.1\% |
| Fleet Rental | 59,801 | 61,962 | 142,703 | 130.3\% | 69,623 | 248,477 | 256.9\% | 70,993 | 252,899 | 256.2\% |
| Total | 260,543 | 257,204 | 389,625 | 51.5\% | 276,372 | 530,150 | 91.8\% | 279,120 | 529,985 | 89.9\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |  |
| Car Rental (**) | 140,151 | 151,686 | 185,129 | 22.0\% | 158,298 | 206,660 | 30.6\% | 159,216 | 203,104 | 27.6\% |
| Fleet Rental | 59,244 | 63,493 | 134,959 | 112.6\% | 69,697 | 230,433 | 230.6\% | 70,854 | 234,977 | 231.6\% |
| Total | 199,395 | 215,179 | 320,087 | 48.8\% | 227,995 | 437,092 | 91.7\% | 230,070 | 438,081 | 90.4\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 10.0 | 13.9 | 15.9 | 14.4\% | 17.1 | 12.8 | -24.9\% | 17.4 | 12.7 | -27.0\% |
| Fleet Rental | 17.4 | 20.3 | 19.9 | -1.7\% | 21.3 | 18.2 | -14.6\% | 21.3 | 18.3 | -14.1\% |
| Average age of total operating fleet | 11.7 | 15.5 | 17.4 | 12.1\% | 18.2 | 15.2 | -16.3\% | 18.4 | 15.1 | -17.9\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |  |
| Car Rental (**) | 216,334 | 216,293 | 331,445 | 53.2\% | 235,000 | 306,870 | 30.6\% | 235,000 | 306,870 | 30.6\% |
| Fleet Rental | 61,657 | 73,503 | 259,596 | 253.2\% | 80,137 | 280,554 | 250.1\% | 80,137 | 280,554 | 250.1\% |
| Total | 277,991 | 289,796 | 591,041 | 104.0\% | 315,137 | 587,424 | 86.4\% | 315,137 | 587,424 | 86.4\% |
| Managed fleet at end period - Fleet Rental | 105 | 57 | 30 | -47.4\% | 47 | 11 | -76.6\% | 47 | 11 | -76.6\% |
| Fleet investment (R\$ million) (include accessories from 2022) |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 4,541.9 | 5,625.1 | 14,305.9 | 154.3\% | 4,300.2 | 4,668.3 | 8.6\% | 2,965.1 | 2,616.5 | -11.8\% |
| Fleet Rental | 975.7 | 2,022.1 | 8,094.4 | 300.3\% | 1,180.0 | 4,942.5 | 318.9\% | 843.6 | 2,655.0 | 214.7\% |
| Total | 5,517.6 | 7,647.2 | 22,400.3 | 192.9\% | 5,480.2 | 9,610.8 | 75.4\% | 3,808.7 | 5,271.5 | 38.4\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 51,286.4 | 55,358.0 | 67,649.5 | 22.2\% | 28,651.3 | 37,401.2 | 30.5\% | 14,488.0 | 18,479.6 | 27.6\% |
| Rental days for Fleet Rental replacement service | (839.9) | (1,601.4) | $(1,640.4)$ | 2.4\% | (831.0) | (848.9) | 2.2\% | (423.7) | (438.2) | 3.4\% |
| Car Rental - Net | 50,446.5 | 53,756.6 | 66,009.1 | 22.8\% | 27,820.3 | 36,552.3 | 31.4\% | 14,064.3 | 18,041.5 | 28.3\% |
| Fleet Rental | 21,328.0 | 22,857.3 | 48,585.1 | 112.6\% | 12,545.5 | 41,138.7 | 227.9\% | 6,376.9 | 20,987.5 | 229.1\% |
| Total | 71,774.5 | 76,613.9 | 114,594.2 | 49.6\% | 40,365.8 | 77,691.0 | 92.5\% | 20,441.2 | 39,029.0 | 90.9\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,706.8 | 941.1 | 3,606.3 | 283.2\% | 2,361.6 | 6,254.5 | 164.8\% | 2,675.3 | 6,578.5 | 145.9\% |
| Fleet Rental | 2,178.9 | 1,152.7 | 3,855.1 | 234.4\% | 1,383.5 | 5,601.2 | 304.9\% | 1,482.1 | 5,660.8 | 281.9\% |
| Total | 1,815.2 | 992.0 | 3,697.4 | 272.7\% | 2,115.2 | 5,948.3 | 181.2\% | 2,371.8 | 6,140.6 | 158.9\% |
| Average annual gross revenues per operating car (R\$ thousand) |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 17.3 | 24.7 | 29.0 | 17.5\% | 28.5 | 30.5 | 7.0\% | 28.3 | 31.5 | 11.3\% |
| Fleet Rental | 19.2 | 21.2 | 24.8 | 17.2\% | 23.0 | 26.3 | 14.2\% | 23.5 | 27.5 | 16.8\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |  |
| Car Rental (*) | 68.52 | 89.71 | 108.57 | 21.0\% | 104.43 | 117.78 | 12.8\% | 103.19 | 119.26 | 15.6\% |
| Fleet Rental | 53.81 | 57.49 | 72.97 | 26.9\% | 62.80 | 79.56 | 26.7\% | 64.50 | 81.58 | 26.5\% |
| Utilization rate (does not include cars in preparation and decomissioning): |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 73.5\% | 79.8\% | 79.6\% | -0.2 p.p. | 79.1\% | 77.7\% | -1.4 p.p. | 79.7\% | 77.4\% | -2.3 p.p. |
| Fleet Rental | 97.4\% | 98.0\% | 96.7\% | -1.3 p.p. | 96.8\% | 95.5\% | -1.3 p.p. | 96.8\% | 95.8\% | -1.0 p.p. |
| Number of cars purchased - consolidated | 109,379 | 111,510 | 254,929 | 128.6\% | 59,842 | 105,271 | 75.9\% | 41,162 | 57,110 | 38.7\% |
| Average price of cars purchased (R\$ thsd) - consolidated | 50.45 | 68.58 | 87.87 | 28.1\% | 91.58 | 91.30 | -0.3\% | 92.53 | 92.30 | -0.2\% |
| Numbers of cars sold - consolidated | 135,490 | 92,845 | 118,538 | 27.7\% | 33,418 | 107,902 | 222.9\% | 18,862 | 52,711 | 179.5\% |
| Average price of cars sold (R\$ thsd) ( $\left.{ }^{* * *}\right)$ - consolidated | 42.46 | 52.63 | 62.58 | 18.9\% | 65.25 | 58.10 | -11.0\% | 65.09 | 57.93 | -11.0\% |

${ }^{(*)}$ Not included the rentals for Fleet Rental Division.
${ }^{(* *)}$ in 4Q22 the Company concluded the carve-out sale, with a reduction of 49,296 cars in the end of period fleet. The 3Q22 numbers account for these cars.
$\left.{ }^{* * *}\right)$ Net of SG\&A expenses related to the sale of cars decomissioned for fleet renewal

| ASSETS | 2020 | 2021 | 2022 | 1H23 |
| :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |
| Cash and cash equivalents | 2,586.4 | 444.1 | 1,505.6 | 3,246.4 |
| Financial assets | 1,380.2 | 4,565.4 | 4,053.8 | 6,483.9 |
| Trade accounts receivable | 1,107.5 | 1,310.4 | 2,480.2 | 2,747.1 |
| Derivative financial instruments - swap | 154.3 | 89.6 | 283.0 | 109.2 |
| Other current assets | 300.7 | 351.3 | 1,316.4 | 1,567.3 |
| Decommissioning cars to fleet renewal | 40.5 | 182.0 | 1,976.1 | 2,611.0 |
| Total current assets | 5,569.6 | 6,942.8 | 11,615.1 | 16,764.9 |
| NON CURRENT ASSETS: |  |  |  |  |
| Long-term assets: |  |  |  |  |
| Financial assets | - | 3.0 | 1,349.9 | 1,337.8 |
| $(-)$ Fair value adjustment of the deposit tied to linked account | - | - | (423.0) | (381.8) |
| Derivative financial instruments - swap | 353.0 | 448.1 | 365.6 | 382.8 |
| Trade accounts receivable | 2.0 | 2.7 | 9.8 | 10.7 |
| Escrow deposit | 113.7 | 121.8 | 220.6 | 230.3 |
| Deferred income tax and social contribution | 24.4 | 24.3 | 23.0 | 15.3 |
| Investments in restricted accounts | 44.9 | 46.1 | 51.4 | 54.6 |
| Other non current assets | 0.1 | 286.3 | 580.9 | 651.5 |
| Total long-term assets | 538.1 | 932.3 | 2,178.2 | 2,301.2 |
| Investments: | - | - | 1.2 | 1.1 |
| Property and equipment |  |  |  |  |
| Cars | 12,923.3 | 15,842.9 | 41,254.1 | 42,060.1 |
| Right of use | 624.5 | 736.0 | 834.7 | 993.4 |
| Other | 633.5 | 715.0 | 931.7 | 988.1 |
| Intangible: |  |  |  |  |
| Software and others | 46.7 | 37.6 | 373.7 | 383.8 |
| Goodwill on acquisition of investments | 105.4 | 105.4 | 8,463.3 | 8,463.3 |
| Total non current assets | 14,871.5 | 18,369.2 | 54,036.9 | 55,191.0 |
| total Assets | 20,441.1 | 25,312.0 | 65,652.0 | 71,955.9 |


| LIABILITIES AND SHAREHOLDERS' EQUITY | 2020 | 2021 | 2022 | 1H23 |
| :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |
| Trade accounts payable | 1,661.0 | 2,059.3 | 6,177.8 | 4,623.0 |
| Assignment of credit rights | - | - | 141.8 | 118.3 |
| Social and labor obligations | 218.5 | 276.1 | 333.7 | 395.4 |
| Loans, financing and debentures | 1,615.0 | 1,884.8 | 3,353.5 | 6,815.3 |
| Lease liability | 130.2 | 157.0 | 185.2 | 222.8 |
| Derivative financial instruments - swap | 66.4 | 9.1 | 137.4 | 403.0 |
| Income tax and social contribution | 117.6 | 9.0 | 11.7 | 29.4 |
| Dividends and interest on own capital | 72.4 | 288.8 | 320.4 | 313.2 |
| Other current liabilities | 415.3 | 300.4 | 575.3 | 600.8 |
| Total current liabilities | 4,296.4 | 4,984.5 | 11,236.8 | 13,521.2 |
| NON CURRENT LIABILITIES: |  |  |  |  |
| Assignment of credit rights | - | - | 134.2 | 84.8 |
| Loans, financing and debentures | 8,882.7 | 10,548.3 | 29,917.6 | 30,036.3 |
| Lease liability | 532.5 | 635.2 | 727.3 | 847.6 |
| Derivative financial instruments - swap | 37.2 | 134.7 | 260.1 | 202.6 |
| Provisions | 158.6 | 163.6 | 672.5 | 614.6 |
| Deferred income tax and social contribution | 412.1 | 1,147.9 | 2,010.9 | 1,622.8 |
| Restricted Obligations | 45.4 | 47.0 | 52.1 | 55.1 |
| Other non current liabilities | 23.6 | 33.7 | 69.9 | 81.2 |
| Total non current liabilities | 10,092.1 | 12,710.4 | 33,844.6 | 33,545.0 |
| Total liabilities | 14,388.5 | 17,694.9 | 45,081.4 | 47,066.2 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |
| Capital | 4,000.0 | 4,000.0 | 12,150.7 | 17,012.4 |
| Expenses with share issues | (43.1) | (43.1) | (43.1) | (118.3) |
| Treasury Shares | (175.5) | (162.1) | (144.6) | (137.9) |
| Capital Reserves | 174.9 | 203.0 | 4,089.1 | 4,116.0 |
| Earnings Reserves | 2,096.3 | 3,618.4 | 4,516.3 | 4,219.8 |
| Equity Valuation Adjustment | - | 0.9 | (9.2) | - |
| Participation of non-controlling partners | - | - | 11.4 | 9.4 |
|  | - | - | - | (211.7) |
| Total shareholders' equity | 6,052.6 | 7,617.1 | 20,570.6 | 24,889.7 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 20,441.1 | 25,312.0 | 65,652.0 | 71,955.9 |


| STATEMENT OF INCOME | 2020 | 2021 | 2022 | 1H23 |
| :---: | :---: | :---: | :---: | :---: |
| Total net revenues | 10,307.6 | 10,901.3 | 17,783.4 | 13,672.1 |
| COSTS AND EXPENSES: |  |  |  |  |
| Direct costs | $(6,807.5)$ | $(5,798.0)$ | $(9,173.2)$ | $(7,640.9)$ |
| Selling, general, administrative and other expenses | $(1,032.0)$ | $(1,405.8)$ | $(2,021.1)$ | $(1,062.6)$ |
| Cars depreciation | (473.0) | (255.1) | $(1,754.3)$ | (2,314.2) |
| Other assets depreciation and amortization | (193.4) | (218.4) | (305.4) | (194.5) |
| Total costs and expenses | $(8,505.9)$ | $(7,677.3)$ | (13,254.0) | (11,212.2) |
| Income before financial results and taxes (EBIT) | 1,801.7 | 3,224.0 | 4,529.4 | 2,459.9 |
| EQUITY EQUIVALENCE RESULT | - |  | 0.1 |  |
| FINANCIAL EXPENSES, NET | (374.4) | (320.9) | $(2,110.6)$ | (2,167.2) |
| Income before taxes | 1,427.3 | 2,903.1 | 2,418.9 | 292.7 |
| INCOME TAX AND SOCIAL CONTRIBUTION | (379.1) | (859.4) | (577.8) | 140.1 |
| Net income | 1,048.2 | 2,043.7 | 1,841.1 | 432.8 |


| CONSOLIDATED CASH FLOW | 2020 | 2021 | 2022 | 1 Q23 |
| :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERA TING ACTIVITIES: |  |  |  |  |
| Net income | 1,048.2 | 2,043.7 | 1,841.2 | 432.8 |
| Adjustments to reconcile net income and cash and cash equivalents provided by operating activities: |  |  |  |  |
| Depreciation and amortization | 666.4 | 473.5 | 2,063.6 | 2,508.5 |
| Net book value of vehicles written off | (509.3) | (962.0) | $(1,748.3)$ | (983.1) |
| Adjustment to the recoverable value of assets | - | - | - | 153.3 |
| Deferred income tax and social contribution | 67.4 | 735.4 | 484.9 | (304.2) |
| Interest on loans, financing, debentures and sw aps of fixed rates | 423.7 | 502.3 | 2,898.6 | 2,508.5 |
| Lease interest | 59.6 | 61.8 | 76.3 | 48.2 |
| Outros | 9.3 | 73.8 | 18.7 | 235.5 |
| (Increase) decrease in assets: |  |  |  |  |
| Trade receivable | 118.8 | (248.1) | (827.9) | (351.3) |
| Purchases of cars (see supplemental disclosure below) | $(6,513.3)$ | $(7,366.9)$ | $(18,621.0)$ | $(11,149.1)$ |
| Escrow deposits | 0.9 | (8.1) | (6.8) | (6.7) |
| Taxes recoverable | 11.5 | (266.9) | (187.7) | (242.3) |
| Prepaid expenses | (7.9) | (11.6) | 92.2 | (272.6) |
| Other assets | (44.7) | 85.1 | (475.4) | (152.0) |
| Increase (decrease) in liabilities: |  |  |  |  |
| Accounts payable (except car manufacturers) | 84.2 | 109.3 | 230.9 | (16.4) |
| Social and labor obligations | 56.5 | 57.7 | (18.0) | (43.0) |
| Income tax and social contribution | 311.7 | 124.0 | 92.8 | 164.0 |
| Amount received for disposal of investment |  |  | - | 306.9 |
| Insurance premium | 20.8 | (93.2) | 50.9 | 32.8 |
| Other liabilities | 13.4 | (71.3) | 271.8 | (188.7) |
| Cash provided by (used in) operating activities | $(4,182.8)$ | (4,761.5) | (13,763.2) | $(7,318.9)$ |
| Revenue from the sale of decommissioned cars, net of taxes | 6,109.2 | 5,308.0 | 7,833.6 | 6,618.5 |
| Income tax and social contribution paid | (250.1) | (307.1) | (83.4) | (32.2) |
| Interest on loans, financing and debentures paid | (366.9) | (372.9) | $(2,349.3)$ | $(2,330.7)$ |
| Payment of interest on credit assignment by suppliers |  |  | (6.2) | (2.7) |
| Lease interest paid | (56.8) | (49.7) | (61.5) | (42.0) |
| Financial assets | (769.4) | $(3,188.2)$ | (396.6) | $(2,418.0)$ |
| Net cash provided by (used in) operating activities | 483.2 | $(3,371.4)$ | $(8,826.6)$ | $(5,526.0)$ |
| CASH FLOWS FROM INVESTING ACTIVIIES: |  |  |  |  |
| Acquisition of investment, goodw ill and fair value surplus | (7.9) | (3.6) | (11.5) | (4.3) |
| Additions to property and equipment and intangible, net | (108.0) | (143.4) | (352.8) | (161.9) |
| Acquisition of vehicles for resale |  |  | (86.3) | - |
| Purchases of other property and equipment and addition of intangible assets | - | - | 1,752.5 | - |
| Cash received on sale of asset held for sale |  |  | 3,220.5 | - |
| Amount received for disposal of investment | - | - | - | - |
| Net cash provided by (used in) investing activities | (115.9) | (147.0) | 4,522.4 | (166.2) |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Loans and financings: |  |  |  |  |
| Proceeds | 1,250.2 | 3,098.0 | 1,289.4 | 3,613.3 |
| Repayment | (15.0) | $(1,395.8)$ | (820.2) | (1,414.8) |
| Debentures |  |  |  |  |
| Proceeds | 988.6 | 498.1 | 9,051.2 | 2,408.4 |
| Repayment | $(1,660.8)$ | (383.1) | (728.6) | $(1,134.5)$ |
| Lease liability: |  |  |  |  |
| Repayment | (119.2) | (144.0) | (187.3) | (114.1) |
| Capital payment - with subscription of shares | - | - | 116.2 | 4,786.4 |
| Payment of suppliers' assignment of credit rights | - | - | $(1,649.8)$ | - |
| Amortization of assignment of credit rights | - | - | - | (73.0) |
| Other comprehensive results | - | - | (0.3) | (7.8) |
| Mutual w ith third parties | - | - | (270.0) | - |
| Treasury shares (acquired)/ sold | (180.5) | 4.4 | 4.6 |  |
| Exercise of stock options w ith treasury shares, net | 4.8 | (1.3) | 2.5 | (2.2) |
| Dividends paid | - | (18.1) | (631.2) | - |
| Interest on ow $n$ capital | (269.1) | (282.1) | (725.9) | (628.7) |
| Net cash provided by (used in) financing activities | (1.0) | 1,376.1 | 5,450.6 | 7,433.0 |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR | 366.3 | $(2,142.3)$ | 1,146.4 | 1,740.8 |
| CASH AND EQUIVALENTS: |  |  |  |  |
| At the begining of the period | 2,220.1 | 2,586.4 | 444.1 | 1,505.6 |
| At the end of the period | 2,586.4 | 444.1 | 1,505.6 | 3,246.4 |
| At the end of the period - held for sale |  |  | 84.9 | - |
| INCREASE (DECREASE) IN CASH AND CASH EQUIV ALENTS | 366.3 | $(2,142.3)$ | 1,146.4 | 1,740.8 |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Cash paid during the period for cars acquisition |  |  |  |  |
| Cars acquisition in the year/period - renew al | (5,524.1) | $(6,366.9)$ | $(9,317.0)$ | $(9,610.8)$ |
| Cars acquisition in the year/period - grow th | - | (1,289.0) | $(13,222.0)$ | - |
| Suppliers - automakers: |  |  | - | - |
| Balance at the end of the year | 1,418.3 | 1,707.4 | 5,625.3 | 4,087.0 |
| Balance at the beginning of the year | $(2,407.5)$ | $(1,418.4)$ | $(1,707.4)$ | $(5,625.3)$ |
| Cash paid for cars purchased | $(6,513.3)$ | $(7,366.9)$ | $(18,621.0)$ | $(11,149.1)$ |

## 21 - Glossary and other information

- Adjusted Results: Refers to the adjusted result of expenses specifically related to the integration process with Locamerica and the carve-out of the Car Rental and Used Cars assets that were sold.
- Average Rented Fleet: In the car rental division it is the number of daily rentals in the period divided by the number of days in the period. In the Fleet Rental is the actual number of cars rented.
- Backlog: Number of cars contracted and not yet implemented.
- Business combination one-offs: refers to expenses specifically related to the integration process with Locamerica and the carve-out of the Car Rental and Used Cars assets that were sold.
- CAGR: Compounded annual growth rate.
- CAPEX: Capital expenditure.
- Carrying Cost of Cash: Consists of the cost to maintain minimum cash position. This is the difference between the average rate of fundraising and the average rate of investment.
- Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of the selling expenses. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental and Fleet Rental divisions, depreciation method used is linear. The residual value is the estimated sale price net of the estimated selling expense.
- Depreciated cost of used cars sales (book value): Consists of the acquisition value of vehicles, depreciated up to the date of sale.
- EBITDA: is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization, and exhaustions, as defined by CVM instruction 156/22.
- EBITDA Margin: EBITDA divided by the net revenues.
- EBIT: is the net income of the period added by the income tax and net financial expense.
- EBIT Margin: EBIT divided by the rental net revenue.
- IFRS 16: As of January 1, 2019, all companies had to adapt to the new rules of IFRS 16. Lessees now have to recognize the assets of the rights over leased assets and the liabilities of future payments for medium or long-term leases, including operating leases. The major impact we had was on the real estate lease agreements of our locations and stores.
- LTM: Last twelve months
- MTM: Mark-to-market of debt and swaps.
- Net debt: Short and long-term debts +/- the results from the swap operations, net of the cash, cash equivalents and short-term financial investments. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
- Net Investment in cars: Capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
- Operating Fleet: Includes the cars in the fleet from the licensing until they become available for sale.
- One-time costs (OTC): non-recurring costs and expenses related to business combinations and acquisitions.
- Proforma Results: It refers to the historical result prepared in a proforma manner to simulate a scenario in which Localiza and Locamerica were already combined and reporting their results on a consolidated basis since 01/01/21, using the same accounting criteria.
- ROIC: Return on invested capital).
- Royalties and integration fee: Amount calculated on the amounts charged in the rental contracts, for the use of the brand and transfer of know-how, in addition to the fees related to the marketing campaigns conducted by Localiza Franchising; and amount paid by the franchisee shortly after signing the adhesion contract, corresponding to the concession to use the brand.
- Swap: financial transactions carried out made to protect risks associated with FX and basic interest rate variation.
- Utilization Rate: it is the number of rental days of the period divided by the fleet available for rental multiplied by the number of days of the period and therefore, it does not include cars being prepared or being decommissioned.


## 22 - 2Q23 Webinar

Date: Tuesday, August 15, 2023.

## Portuguese Webinar (with simultaneous translation to English): <br> 12pm (BRT) | 11am (EDT) | 3pm (BST) <br> Register on this link: <br> Register here

Replay available at ri.localiza.com after the event.
To access the results, please visit Results Center.

For further investor relations information, please visit the investor relations section of the website at ri.localiza.com. Contact: (31) 3247-7024 ri@localiza.com.
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