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Overview of the Provisional Measure published on June 5, 2023

Purpose:

Establish a **discount mechanism** for the acquisition of new vehicles up to R\$120,000.00

Discount Value:

Incentives for passenger cars ranged from **R\$2 thousand** to **R\$8 thousand**

Target Audience:

The Provisional Measure initially applied only to individuals and at the end of June was extended to companies

Duration:

Initially, **120 days** or up to the total discount of **R\$500.0 million**, with this amount increased by another **R\$300.0 million** throughout the quarter

IMPACTS ON LOCALIZA'S OPERATION



Impact on fleet residual value: R\$631.4 million, before taxes, accounted for in the 2Q23 result



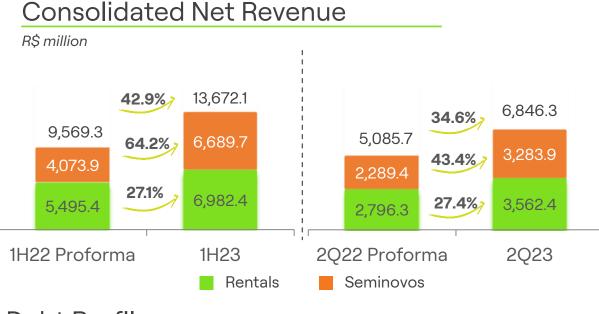
Positive Impact on Cash Flow: Around 23 thousand cars were purchased with discounts between the end of June and the beginning of July.

In this quarter, together with the effects related to the business combination (one-offs), we will also highlight the effects from the Provisional Measure No. 1,175 and the write-off of Car Rental Systems tax loss, as follows:

Description	EBIT Impact	Net Income Impact
Fleet write-up amortization	(122.3)	(80.7)
Amortization of the customer portfolio write-up	(1.1)	(0.7)
Impact of Provisional Measure No. 1,175	(631.4)	(416.7)
Write-off of Tax Losses		(9.7)
Total	(754.8)	(507.8)

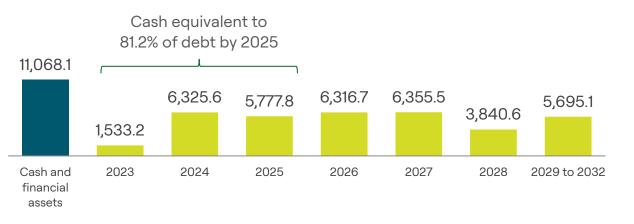
- **Fleet write-up:** (accounting of the difference between the fair value net of cost of sales and the book value of the fleet acquired in the business combination): amortization according to the criterion used for depreciation of the vehicles in the fleet or in the event of the car being written off
- Customer relationship write-up (accounting for the fair value of customer relationships)
- Write-off of Tax Losses: Write-off of Car Rental Systems' tax loss
- **Provisional Media Impact No. 1,175:** accounting of R\$631.4 million, being R\$153.3 million in **Seminovos**, highlighted as "Adjustment to the Recoverable Value of Assets" and R\$478.1 million in the car depreciation line

\mathbf{b} --- OPERATIONAL HIGHLIGHTS



Debt Profile (as of 06/30/2023)

R\$ million



Consolidated EBITDA R\$ million 33.8% 5,121.9 3,828.0 27.9% 153.3 🔁 2.498.9 1,953.5 52.0 153.3 25.8 4,968.6 3,776.0 2,345.6 1.927.7 1H22 Proforma 1H23 2Q22 Proforma 2Q23 Adjusted for the effects Adjusted for the effects of EBITDA business combination of PM No. 1,175 **Debt Ratios** R\$ million 0.58x 2.78x 44,671.1 25,897.1 25,897.1 9,301.6

2Q23

Fleet value

Net debt

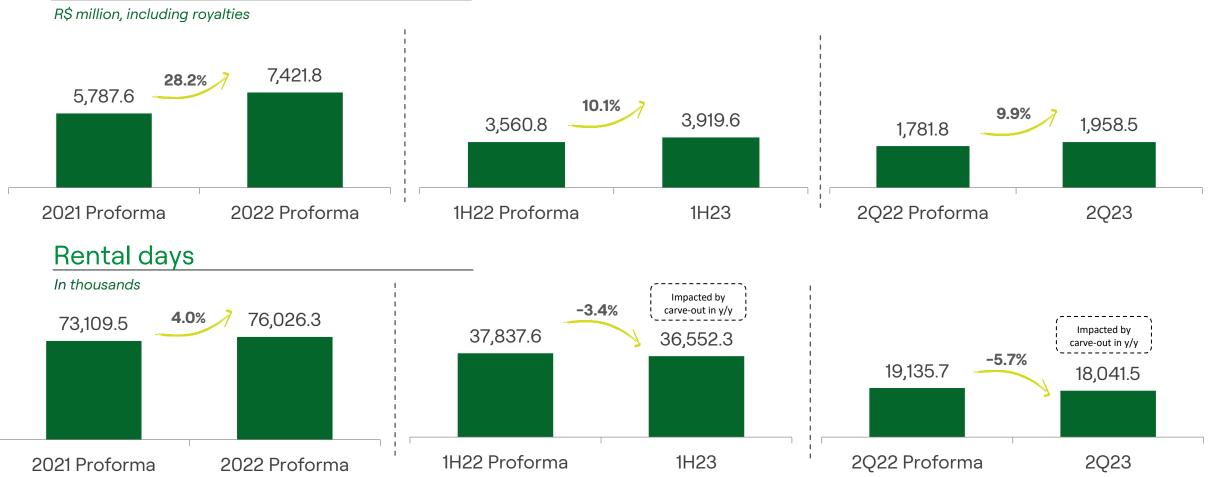
2Q23

Net debt

EBITDA



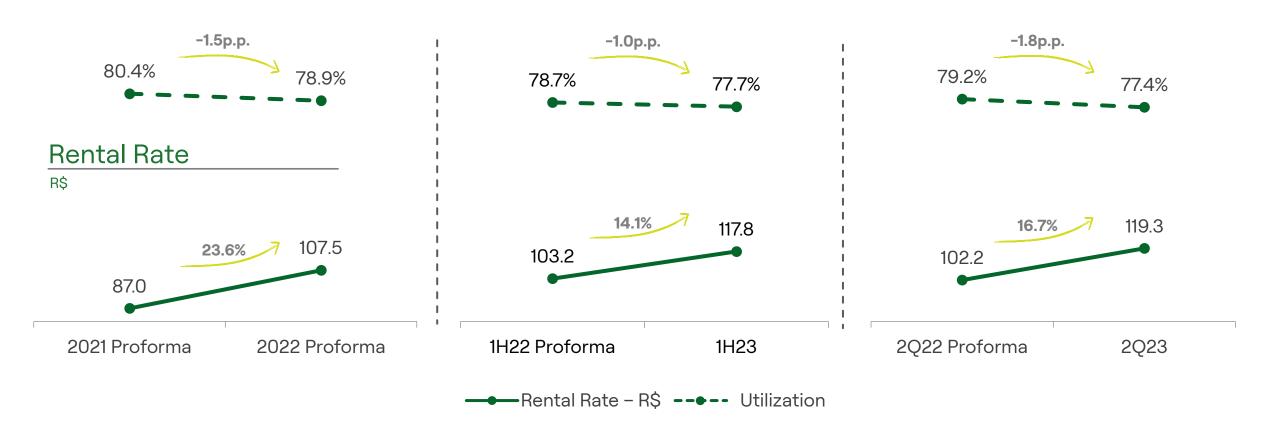
Net Revenue



NET REVENUE GROWTH IN THE ANNUAL COMPARISON, EVEN WITH THE CARVE-OUT IMPACTING THE RENTAL VOLUMES

Utilization Rate

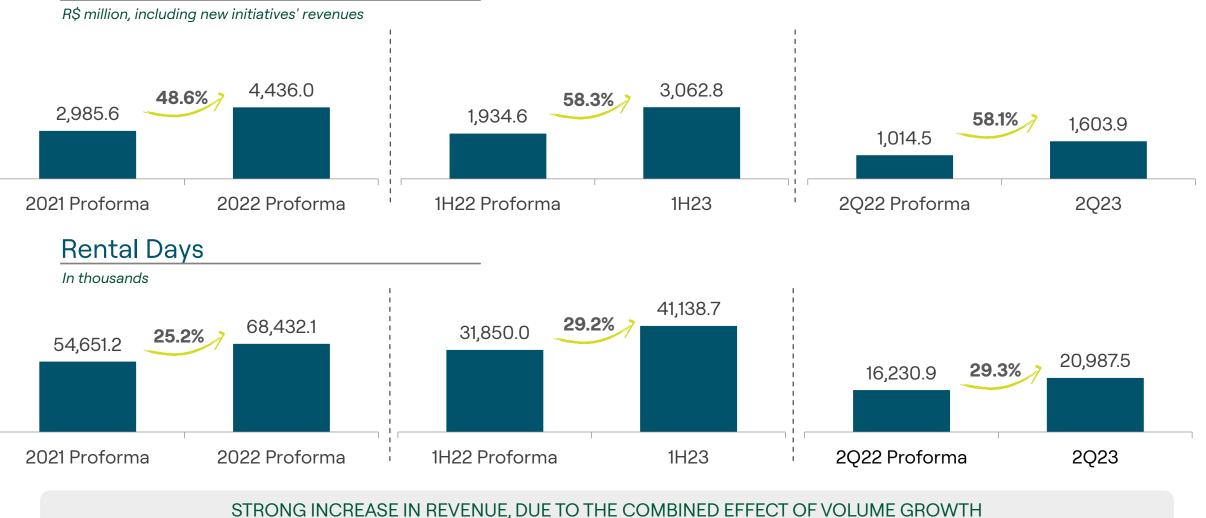
%



STRONG YOY GROWTH IN THE AVERAGE RENTAL RATE, REFLECTING MIX AND PRICE MANAGEMENT



Net Revenue



AND CAPTURING HIGHER PRICES IN NEW CONTRACTS

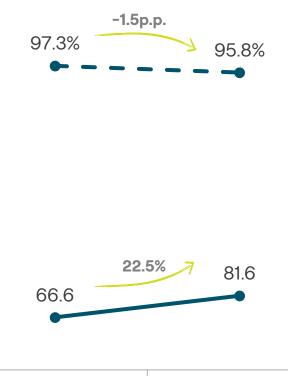


2022 Proforma

2021 Proforma

Utilization Rate % -1.9p.p. 0.6p.p. 97.4% 97.0% 95.5% 96.4% **Rental Rate** RŚ 22.7% 79.6 16.3% 69.1 64.9 59.4

1H22 Proforma

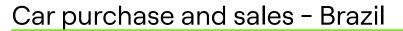


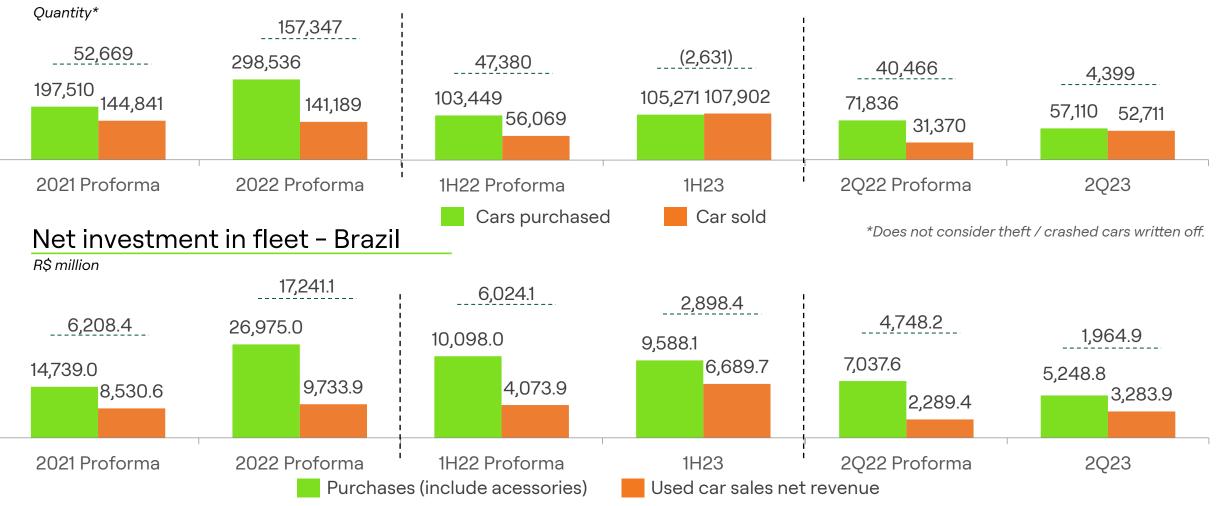
2Q22 Proforma

----- Rental Rate – R\$ ---- Utilization

1H23

INCREASE IN AVERAGE RATE, REFLECTING NEW CONTRACTS PRICED IN A CONTEXT OF MORE EXPENSIVE CARS AND HIGHER INTEREST CURVE 2Q23

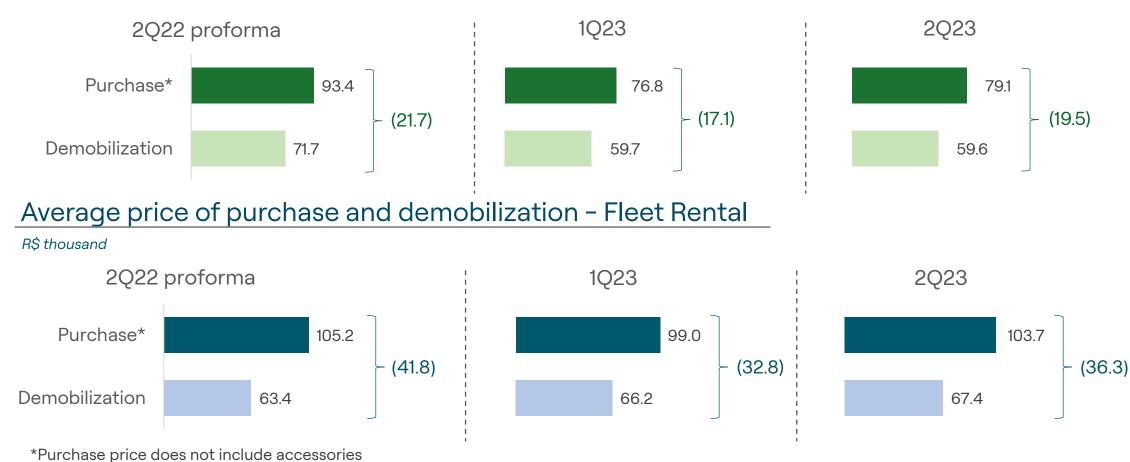




THE EXPECTATION OF A REDUCTION IN CAR PRICES, AFTER THE ANNOUNCEMENT OF THE PROVISIONAL MEASURE, RESULTED IN THE DECELERATION OF THE CARS PURCHASE AND SALE. IN THE QUARTER. AT THE END OF JUNE, THE COMPANY RESUMED PURCHASING CARS WITH BETTER CONDITIONS

Average price of purchase and demobilization - Car Rental

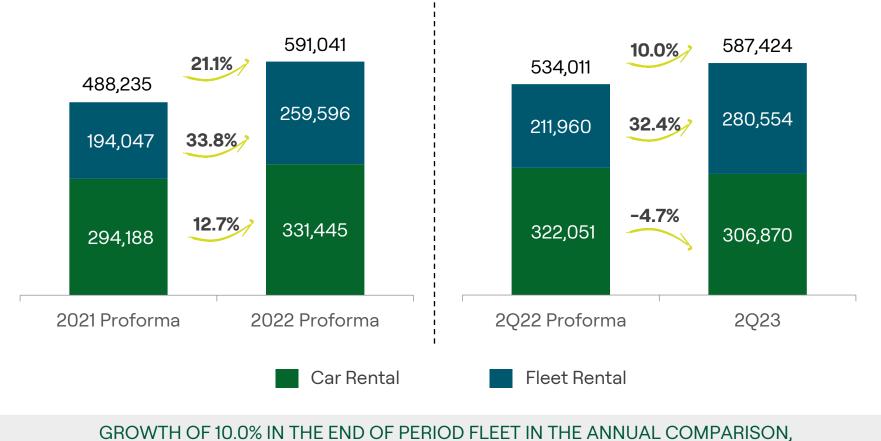
R\$ thousand



WITH THE ANNOUNCEMENT OF THE MEASURE, THE COMPANY PRIORITIZED THE PURCHASE OF CARS OVER R\$120 THOUSAND IN THE MONTHS OF MAY AND JUNE, IMPACTING THE AVERAGE PURCHASE PRICE IN THE SEQUENTIAL COMPARISON



Quantity

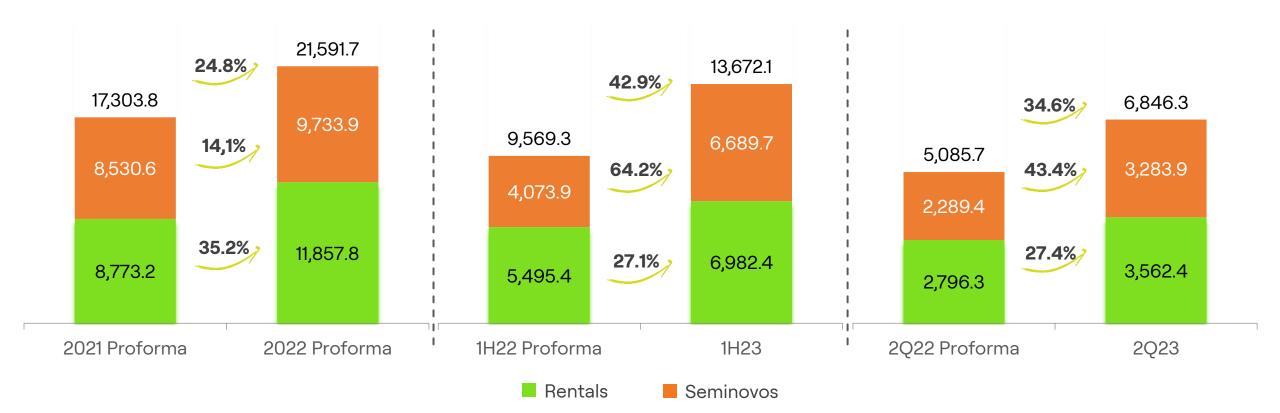


WITH IMPROVEMENT IN GLOBAL FLEET UTILIZATION



CONSOLIDATED NET REVENUE

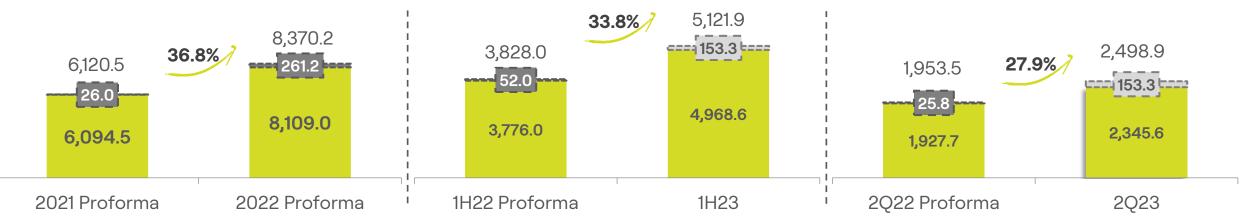
R\$ million



STRONG GROWTH IN CONSOLIDATED NET REVENUE, ADVANCING 34.6% IN THE QUARTER AND 42.9% IN THE SEMESTER

Sector Consolidated adjusted ebitda

R\$ million



EBITDA 📓 Adjusted for the effects of the business combination 📳 Adjusted for the effects of PM No. 1,175

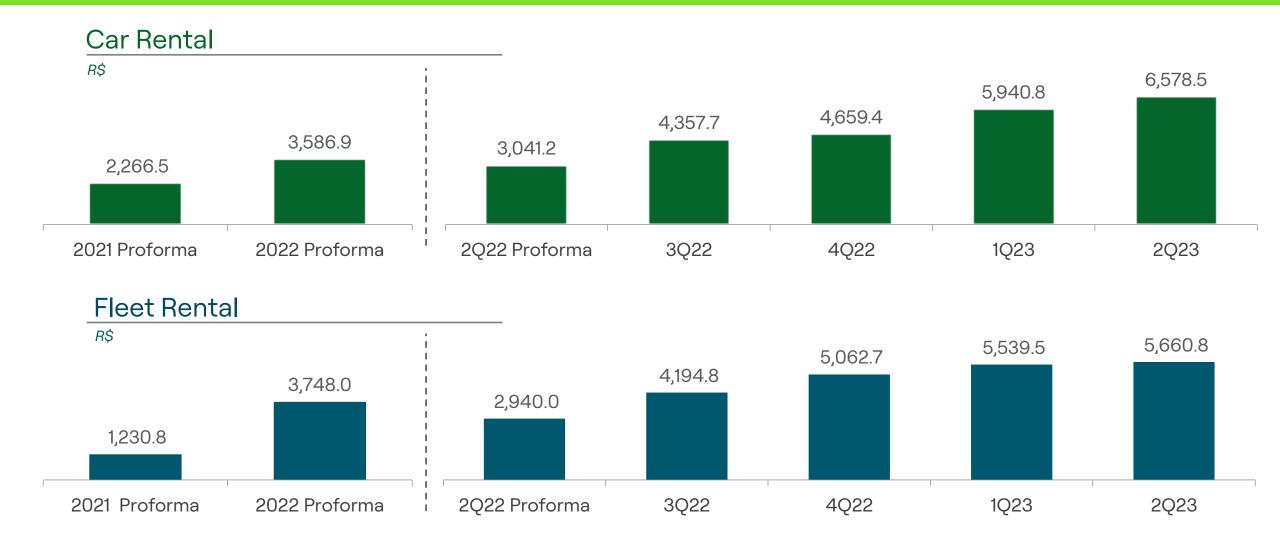
EBITDA Margin:	2021 proforma adjusted*	2022 proforma adjusted*	1H22 proforma adjusted*	1H23 adjusted**	2Q22 proforma adjusted*	1Q23	2Q23 adjusted**
Car Rental and Franchising	49.6%	57.6%	55.1%	65.3%	55.2%	66.1%	64.5%
Fleet Rental	65.7%	67.9%	65.5%	72.7%	65.0%	76.2%	69.5%
Rental Consolidated	55.1%	61.5%	58.8%	68.5%	58.8%	70.4%	66.8%
Seminovos	15.1%	11.2%	14.7%	5.0%	13.6%	6.4%	3.7%
Consolidated (over rental revenues)	69,8%	70.6%	69.7%	73,4%	69.9%	76.7%	70.1%

*Adjusted for One-offs related to the integration expenses and the discontinuity of operations

**Adjusted for the effects of PM No. 1,175

IN 2Q23, CONSOLIDATED ADJUSTED EBITDA REACHED R\$2.5 BILLION, GROWING 27.9% IN THE QUARTER AND 33.8% IN THE SEMESTER

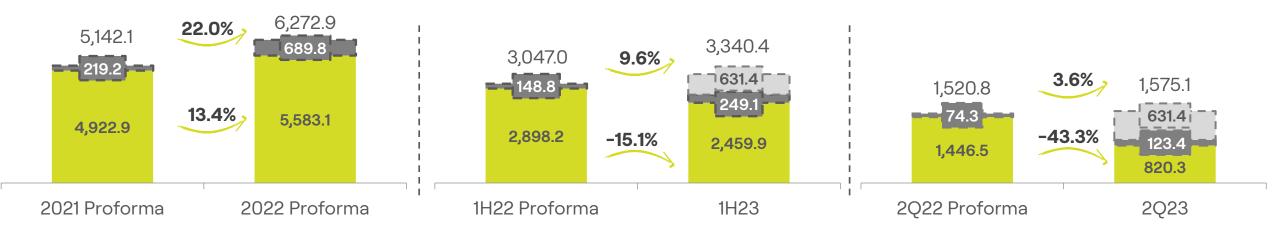
— AVEREGE ANNUALIZED DEPRECIATION PER CAR



THE HIGHER SEQUENTIAL DEPRECIATION REFLECTS THE REPLACEMENT OF CARS FULLY DEPRECIATED BY NEW CARS



R\$ million



EBIT 🛛 🗱 Adjusted for the effects of the business combination 🛛 🗒 Adjusted for the effects of PM No. 1,175

EBIT margins include Seminovos and is calculated over the rental revenues:

EBIT Margin:	2021 proforma adjusted*	2022 proforma adjusted*	1H22 proforma adjusted*	1H23 adjusted**			
Car Rental and Franchising	55.2%	49.2%	51.1%	42.0%	50.4%	38.6%	
Fleet Rental	65.3%	59.0%	63.4%	55.3%	61.3%	51.1%	
Consolidated (over rental revenues)	58.6%	52.9%	55.4%	47.8%	54.4%	44.2%	

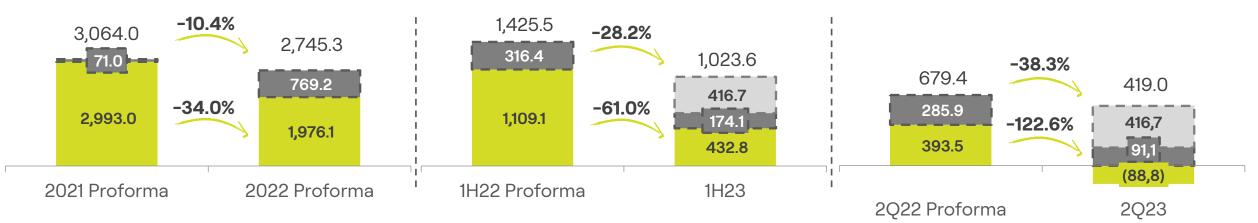
*Adjusted for One-offs related to integration expenses, in addition to the amortization of fleet and customer relationship write up;

** Adjusted for the amortization of fleet and customer relationship write up and for the Provisional Measure's effect.

ADJUSTED EBIT OF R\$1.6 BILLION IN THE QUARTER, GROWING 3.6% IN THE QUARTER AND 9.6% IN THE SEMESTER



R\$ million



Net income 🛛 📕 Adjusted for the effects of the business combination 🛛 🔲 Adjusted for the effects of PM No. 1,175

EBITDA x Net income reconciliation	2021 proforma 202	22 proforma	Var. R\$	Var. %	1H22 proforma	1H23	Var. R\$	Var. %	1Q23	2Q23	Var. R\$	Var. %
Consolidated EBITDA	6,120.5	8,370.2	2,249.7	36.8%	3,828.0	5,121.9	1,293.9	33.8%	1,953.5	2,498.9	545.4	27.9%
Cars depreciation	(672.6)	(1,762.0)	(1,089.4)	162.0%	(614.8)	(1,577.1)	(962.3)	156.5%	(350.6)	(813.6)	(463.0)	132.1%
Other PP&E depreciation and amortization	(305.8)	(335.3)	(29.5)	9.6%	(166.2)	(204.4)	(38.2)	23.0%	(82.1)	(110.2)	(28.1)	34.2%
Equity equivalence result		0.2			0.1	-	(0.1)	0.0%	-	-	-	-
EBIT	5,142.1	6,272.9	1,130.8	22.0%	3,047.0	3,340.4	293.4	9.6% I	1,520.8	1,575.1	54.3	3.6%
Financial expenses, net	(785.0)	(2,726.0)	(1,941.0)	247.3%	(1,094.8)	(2,167.2)	(1,072.4)	98.0%	(604.1)	(1,097.3)	(493.2)	81.6%
Income tax and social contribution	(1,293.1)	(801.8)	491.3	-38.0%	(526.8)	(149.6)	377.2	-71.6%	(237.3)	(58.8)	178.5	-75.2%
Adjusted net income of the period	3,064.0	2,745.3	(318.7)	-10.4%	1,425.5	1,023.6	(401.9)	-28.2%	679.4	419.0	(260.5)	-38.3%

IN 2Q23, NET INCOME ADJUSTED TOTALED R\$419.0 MILLION, MAINLY IMPACTED BY THE INCREASE IN DEPRECIATION AND INTEREST

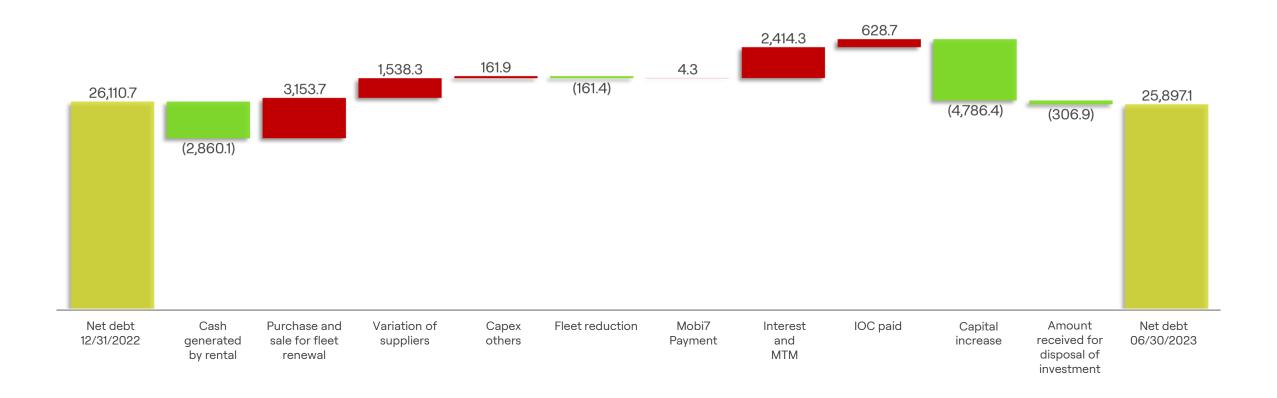
	Free cash flow (R\$ million)	2020 actual	2021 actual	2022 actual	1H23
$\overline{\qquad}$	EBITDA	2,468.1	3,697.5	6,589.2	4,968.6
S	Used car sale revenue, net of taxes	(6,109.1)	(5,308.0)	(7,833.6)	(6,618.5)
Operations	Net book value of vehicles written-off	5,599.9	4,346.0	6,085.3	5,635.4
pera	(-) Income tax and social contribution	(250.1)	(307.1)	(83.4)	(32.2)
0	Change in working capital	91.6	(568.3)	(1,284.3)	(1,093.2)
	Cash generated by rental operations	1,800.4	1,860.1	3,473.2	2,860.1
)	Used car sale revenue, net from taxes – fleet renewal	4,886.9	5,308.0	7,833.6	6,457.1
renewal	Fleet renewal investment	(5,524.1)	(6,366.9)	(9,902.5)	(9,610.8)
	Change in accounts payable to car suppliers for fleet renewal	(466.6)	(282.6)	1,619.6	(374.0)
Сарех	Net investment for fleet renewal	(1,103.8)	(1,341.5)	(449.3)	(3,527.7)
	Fleet renewal – quantity	109,379	92,845	118,538	107,902
Investm	ent, property and intangible	(108.0)	(143.4)	(352.8)	(161.9)
Free cas	n flow from operations, before fleet increase or reduction	588.6	375.2	2,671.1	(829.5)
wth	(Investment) / Divestment in cars for fleet growth	1,222.2	(1,289.0)	(12,636.4)	161.4
Growth	Change in accounts payable to car suppliers	(522.5)	571.6	2,298.3	(1,164.3)
хә	Net investment for fleet growth	699.7	(717.4)	(10,338.1)	(1,002.9)
Capex	Fleet increase / (reduction) – quantity	(26,111)	18,665	136,391	(2,631)
Free cas	n flow after growth	1,288.3	(342.2)	(7,667.0)	(1,832.4)
Other invest.	Acquisitions - except fleet value	(7.9)	(3.6)	(11.5)	(4.3)
Free cas	n generated (applied) before interest and others	1,280.4	(345.8)	(7,678.5)	(1,836.7)

For the FCF, short term financial investments were considered cash

STRONG GENERATION OF OPERATING CASH, CONSUMED BY THE INCREASE IN CAPEX FOR RENEWAL AND REDUCTION OF ACCOUNTS PAYABLE TO CAR SUPPLIERS

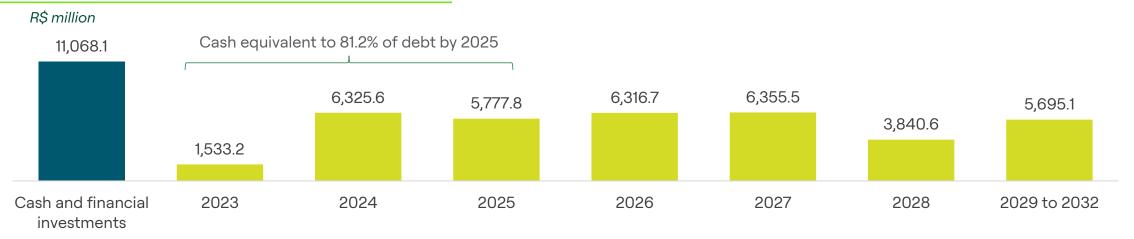
As of 06/30/2023

R\$ million

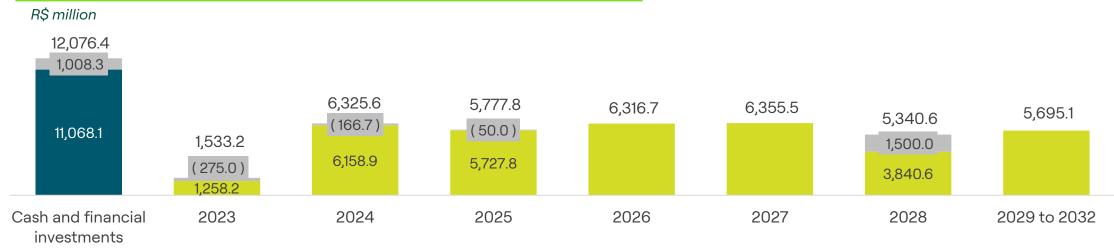


THE COMPANY ENDED THE SEMESTER WITH A NET DEBT OF R\$25 BILLION

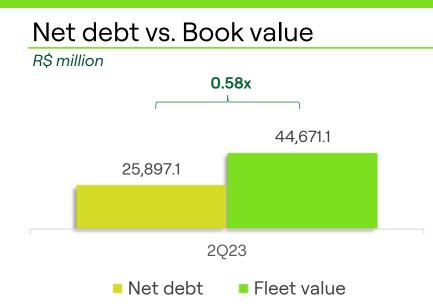
As of 06/30/2023



Proforma after issuances and amortizations in Jul/23

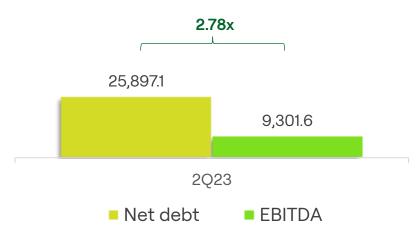


THE COMPANY ENDED THE SEMESTER WITH R\$11.1 BILLION IN CASH, MAINTAINING ACTIVE DEBT PROFILE MANAGEMENT



Net debt vs. EBITDA LTM

R\$ million



Net debt vs. Equity R\$ million 1.04x 25,897.1 24,876.1 2023

Equity

Net Debt

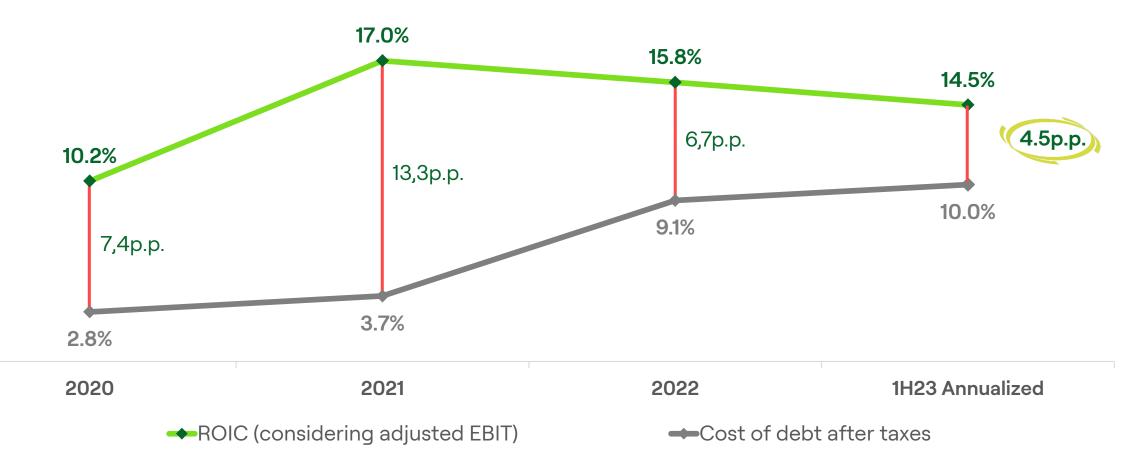
EBITDA vs. Net financial expenses LTM

R\$ million



COMFORTABLE DEBT RATIOS

L_{O}^{δ} — ROIC VERSUS COST OF DEBT AFTER TAXES



ROIC 2Q23 annualized ROIC calculated from:

Nopat = EBIT x (1 - Effective Tax Rate); Invested Capital = Total fleet + working capital

ANNUALIZED ROIC OF 14.5%, WITH A SPREAD OF 4.5P.P.

THANK YOU!

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