Webcast

3Q26

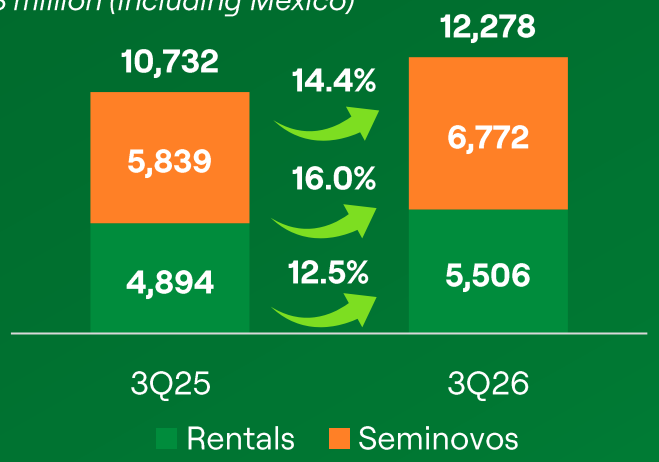
Localiza&co

B3 BRASIL BOLSA BALCÃO | NOVO MERCADO BM&FBOVESPA | Índice Brasil 50 IBRX 50 | Índice Carbono Eficiente ICO2 | Índice de Ações com Tag Along Diferenciado ITAG | OTC QX | IGPTW B3 | Localiza&co

QUARTER HIGHLIGHTS

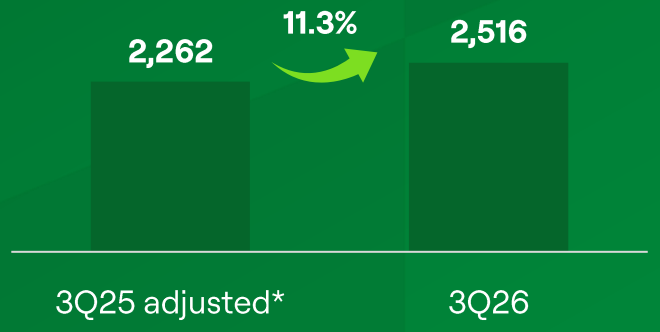
Consolidated Net Revenue

R$ million (including Mexico)



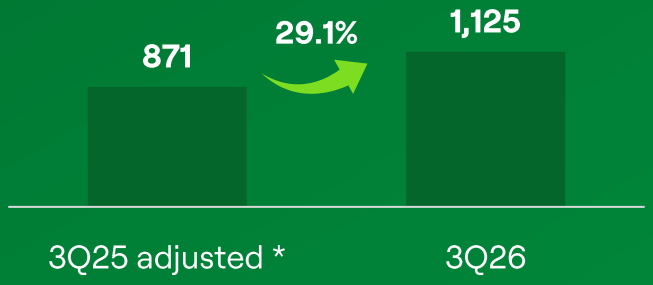
EBIT

R$ million



Net Income

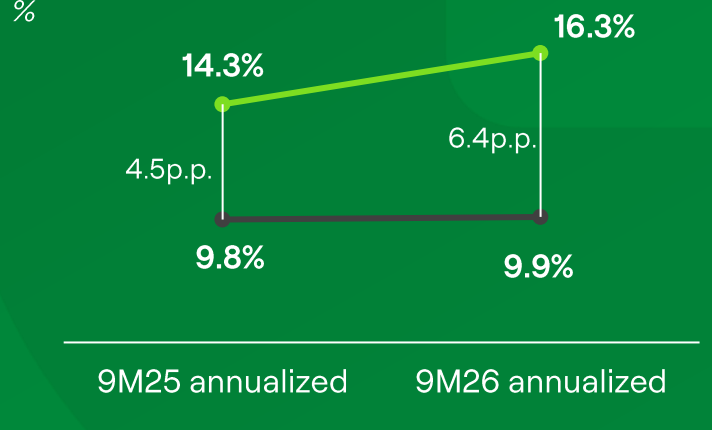
R$ million



*Adjusted for the effects of the Green IPI (Tax on Industrialized Products)

ROIC versus cost of debt after taxes

%

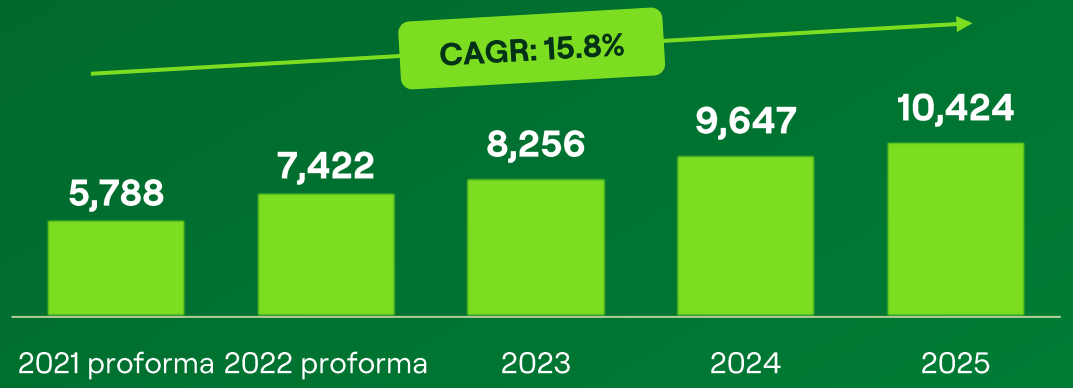


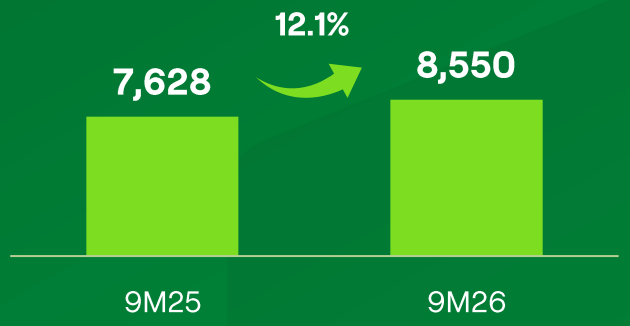
Classificação da Informação: INTERNA

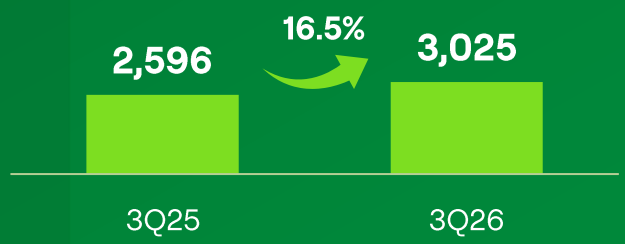
16.5% GROWTH IN CAR RENTAL NET REVENUE IN 3Q26 YEAR-OVER-YEAR

Net Revenue – Car Rental

R$ million, including royalties

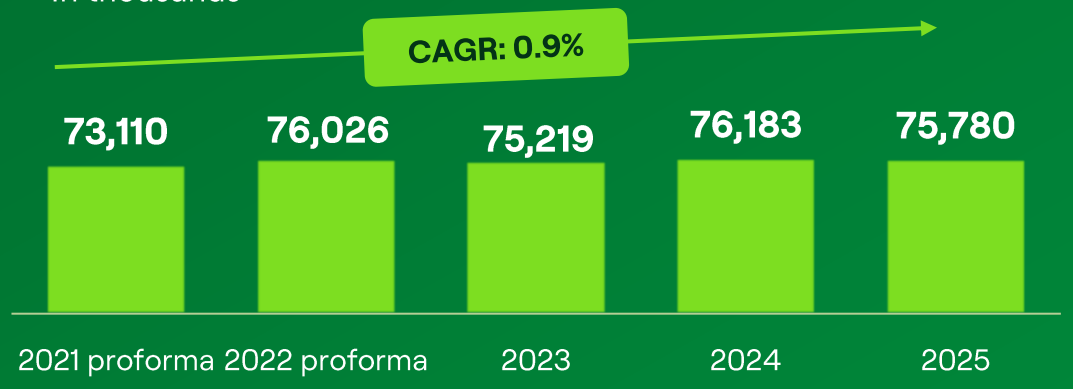


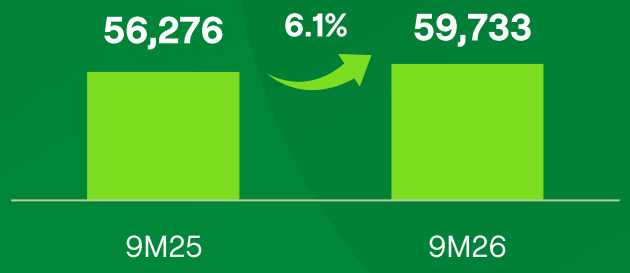


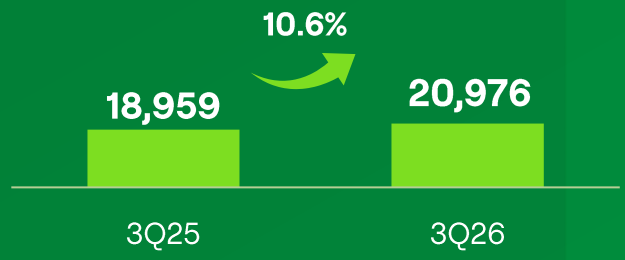


Rental Days – Car Rental

In thousands







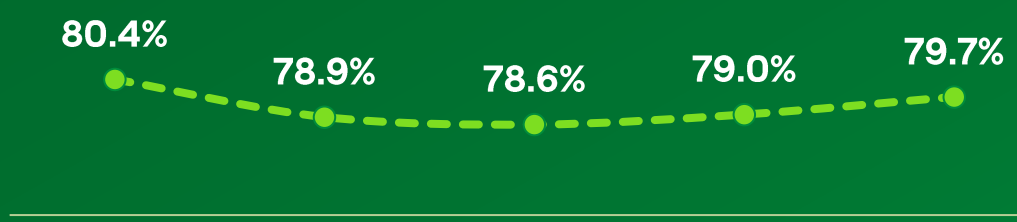
Data for the Brazilian operation

Classificação da Informação: INTERNA

HIGHER AVERAGE DAILY RATE AND A 1.6P.P. INCREASE IN THE UTILIZATION RATE REINFORCE COMMERCIAL EXCELLENCE AND EFFECTIVE MANAGEMENT OF PRICING, FLEET MIX AND PRODUCTIVITY

Utilization Rate – Car Rental

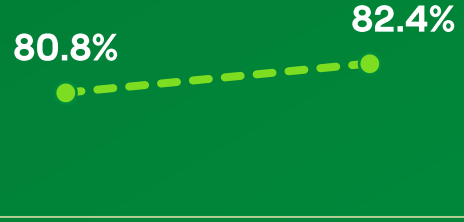
%



2021 proforma | 2022 proforma | 2023 | 2024 | 2025



9M25 | 9M26



3Q25 | 3Q26

Rental Rate – Car Rental

R$



2021 proforma | 2022 proforma | 2023 | 2024 | 2025



9M25 | 9M26



3Q25 | 3Q26

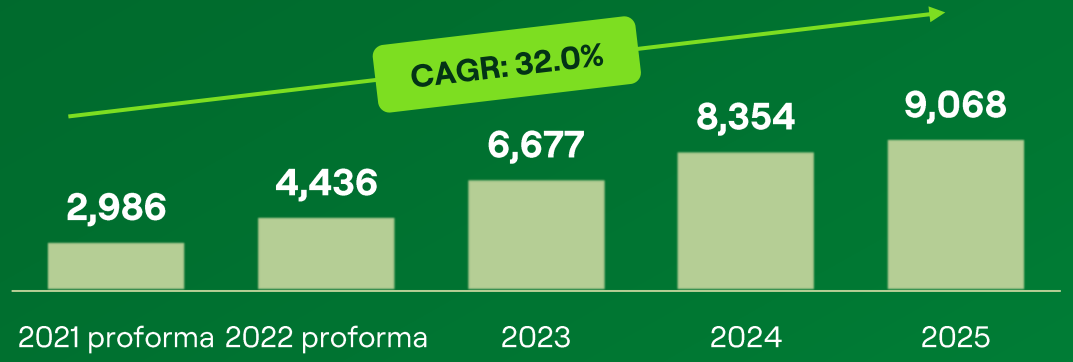
Data for the Brazilian operation

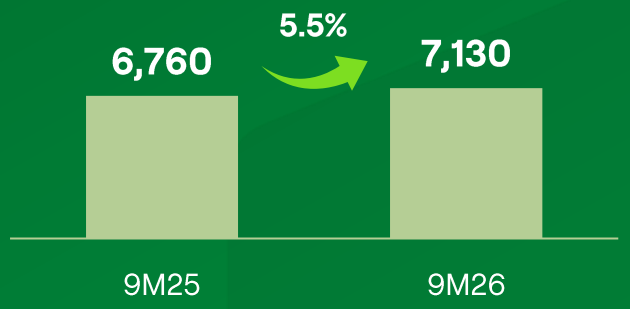
Classificação da Informação: INTERNA

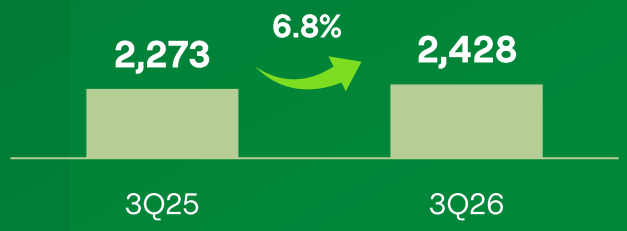
FLEET RENTAL NET REVENUE GREW 6.8% YEAR OVER YEAR IN 3Q26, WITH RENTAL DAYS UP 1.9% AND REDUCED EXPOSURE TO SEVERE USAGE CONTRACTS

Net Revenue – Fleet Rental

R$ million, including telematics and other initiatives

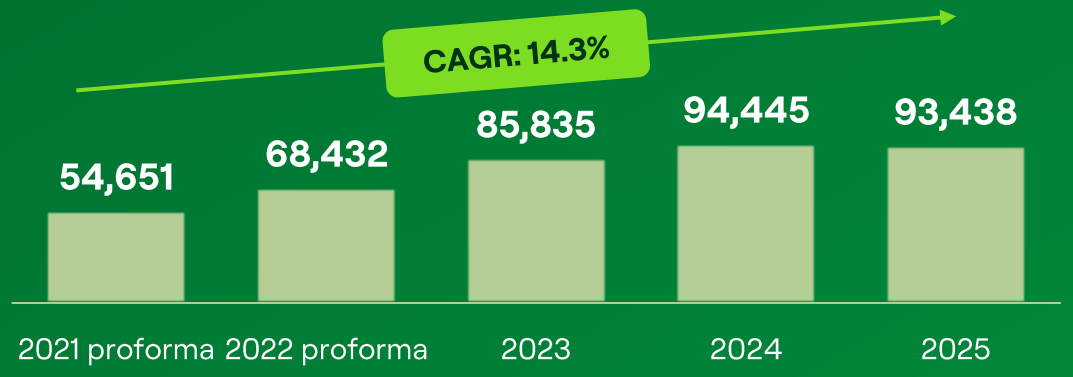


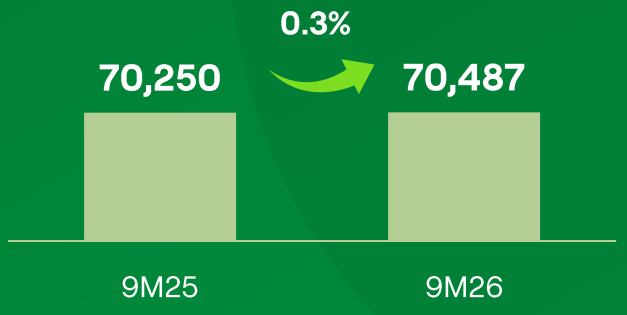


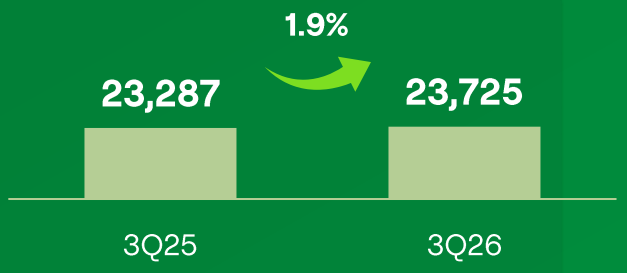


Rental Days – Fleet Rental

In thousands







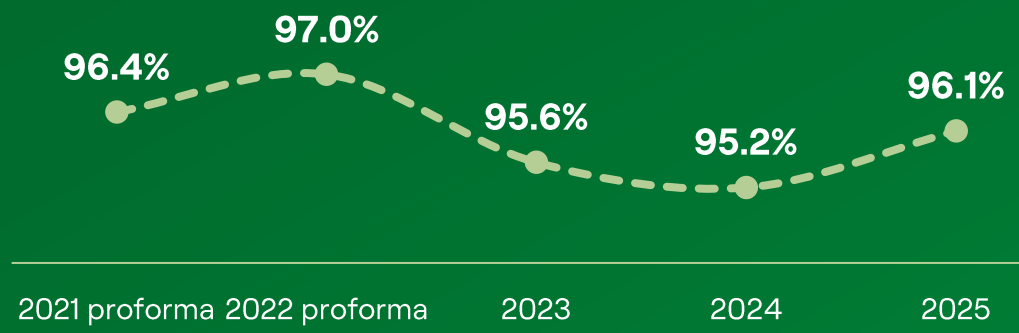
Data for the Brazilian operation

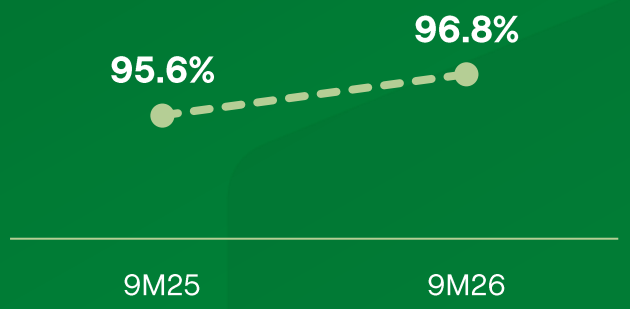
Classificação da Informação: INTERNA

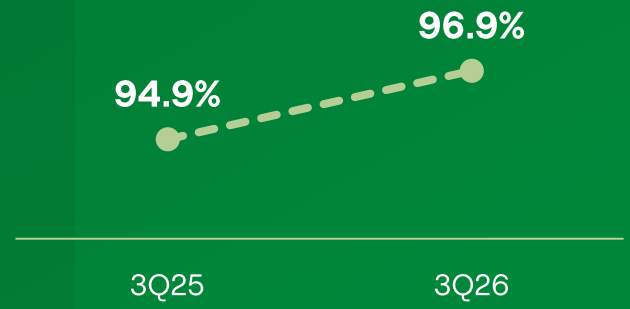
HIGHER AVERAGE DAILY RATE AND A 2.0P.P. INCREASE IN THE FLEET UTILIZATION RATE REFLECT GREATER OPERATING EFFICIENCY AND PRODUCTIVITY

Utilization Rate – Fleet Rental

%

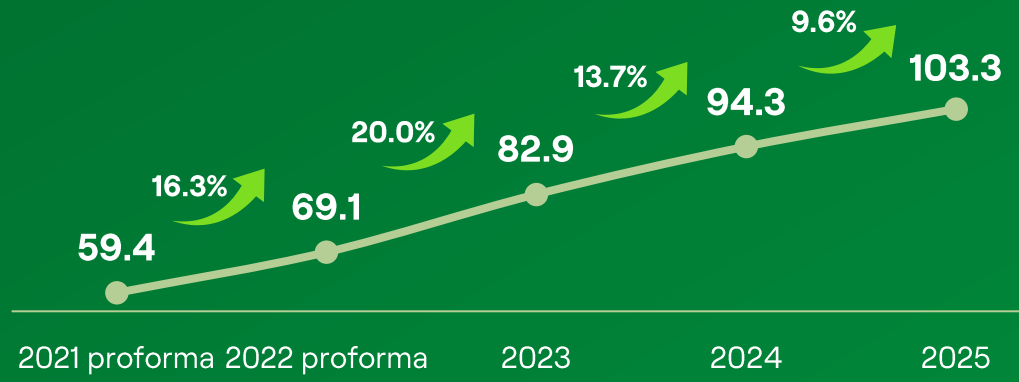


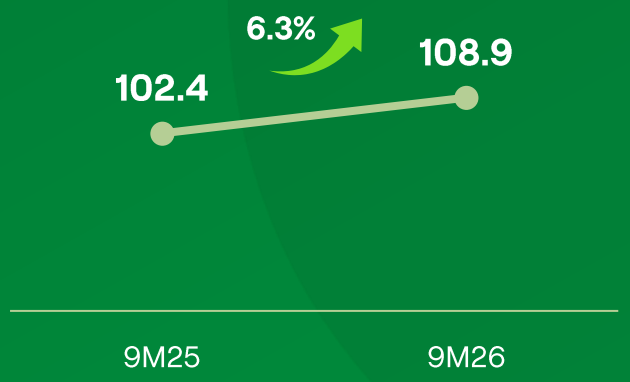


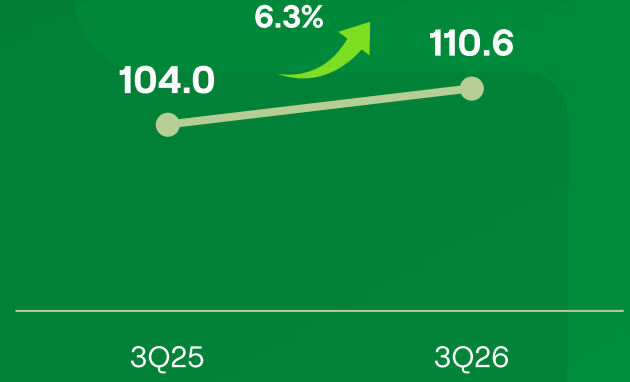


Rental Rate – Fleet Rental

R$







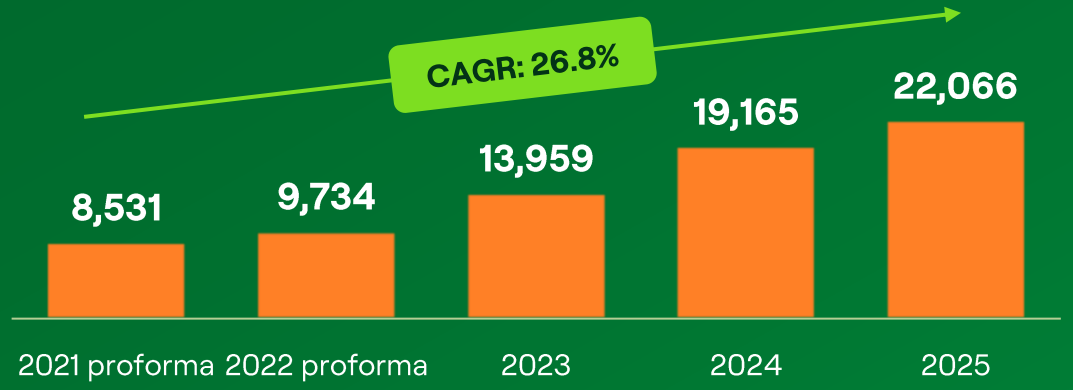
Data for the Brazilian operation

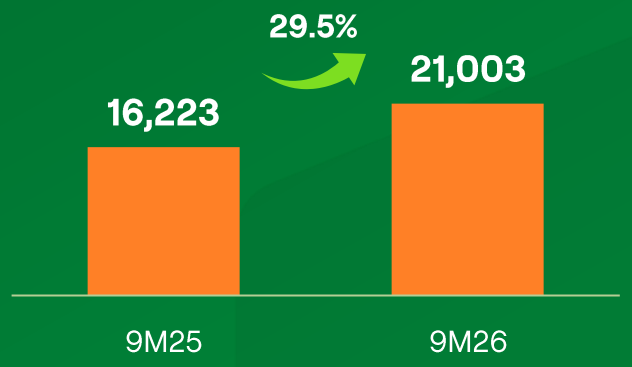
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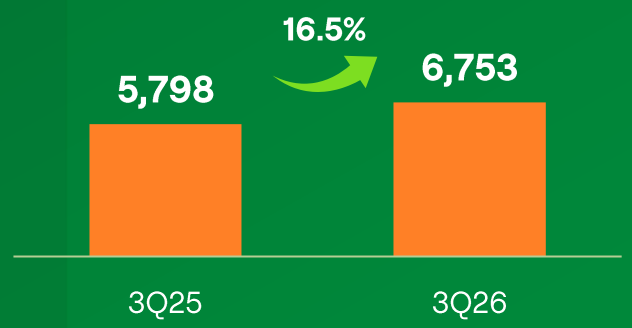
16.5% GROWTH IN SEMINOVOS NET REVENUE IN BRAZIL, SUSTAINING THE SALES PACE TO OPTIMIZE THE FLEET CYCLE

Net Revenue – Seminovos

R$ million

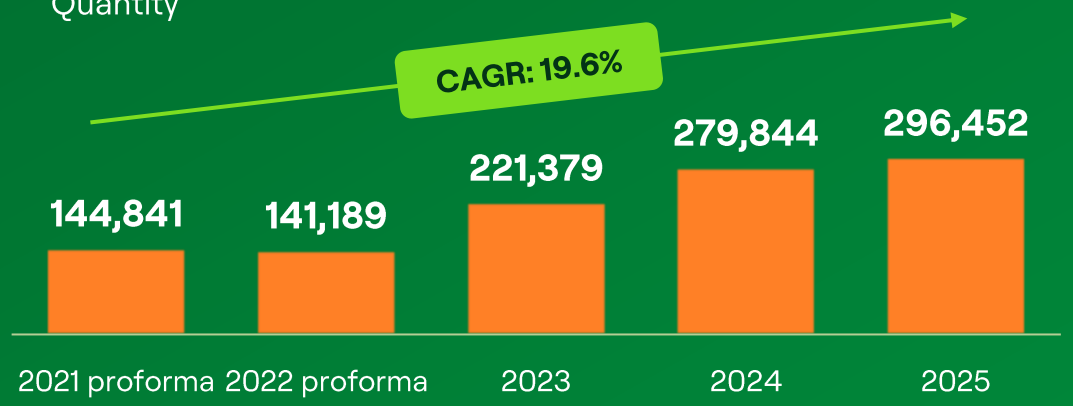


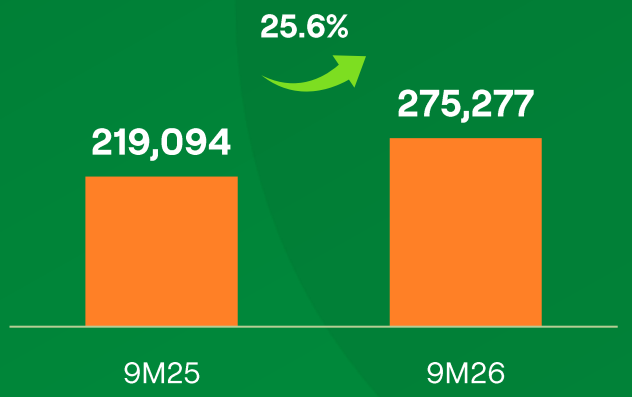


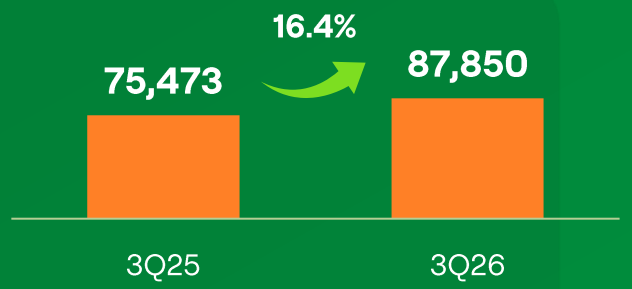


Cars sold – Seminovos

Quantity







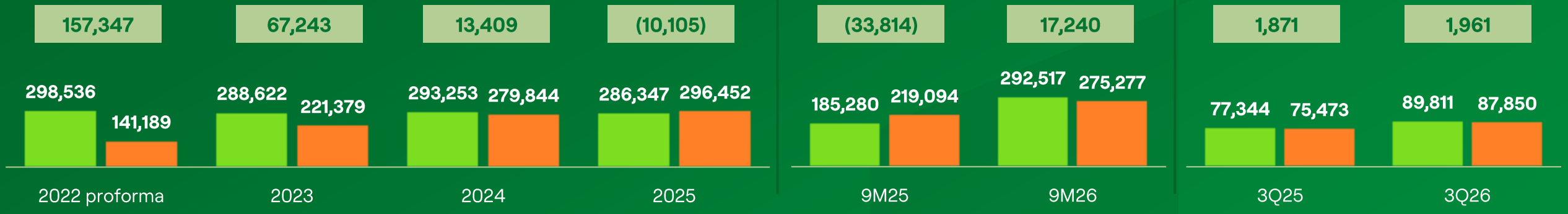
Data for the Brazilian operation

Classificação da Informação: INTERNA

IN 3Q26, 1.96 THOUSAND CARS WERE ADDED TO THE FLEET, RESULTING IN NET FLEET INVESTMENT OF R$1.8 BILLION IN THE QUARTER.

Car purchases and sales

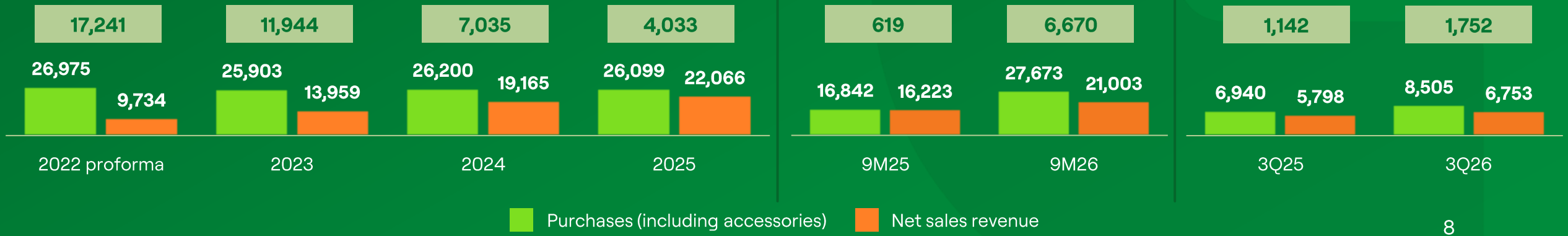
Quantity*



*Does not include cars written off due to theft or accidents.

Net fleet investment

R$ million



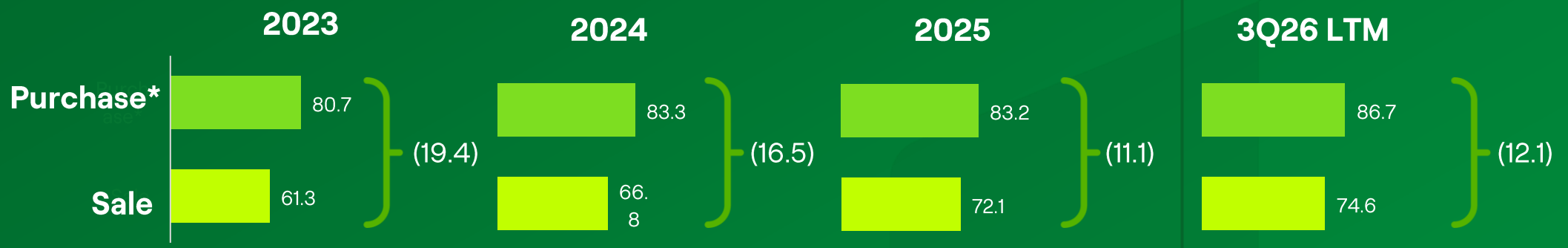
Data for the Brazilian operation

Classificação da Informação: INTERNA

RENEWAL CAPEX OF R$12.1 THOUSAND PER CAR IN CAR RENTAL AND R$19.2 THOUSAND IN FLEET RENTAL

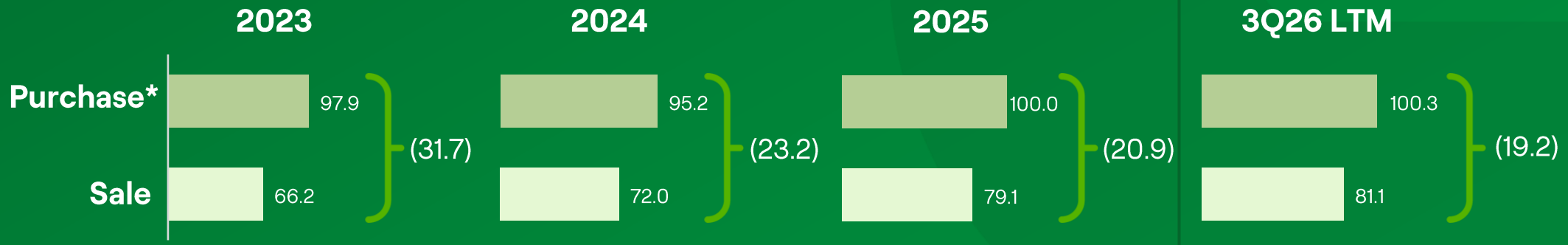
Average purchase and sale price – Car Rental

R$ thousand



Average purchase and sale price – Fleet Rental

R$ thousand



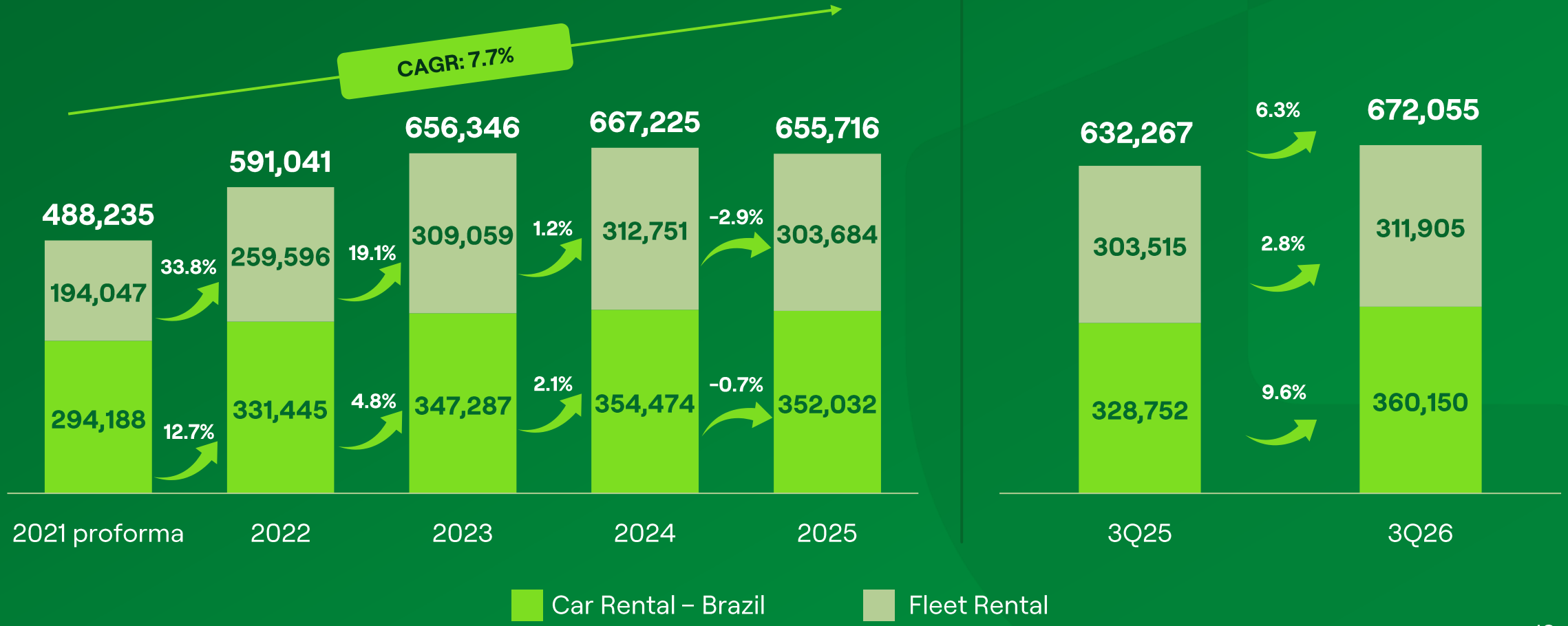
Data for the Brazilian operation

Classificação da Informação: INTERNA

*Does not include accessories

END-OF-PERIOD FLEET OF MORE THAN 672 THOUSAND CARS IN BRAZIL, A 6.3% INCREASE YEAR-OVER-YEAR

End-of-period fleet
Quantity



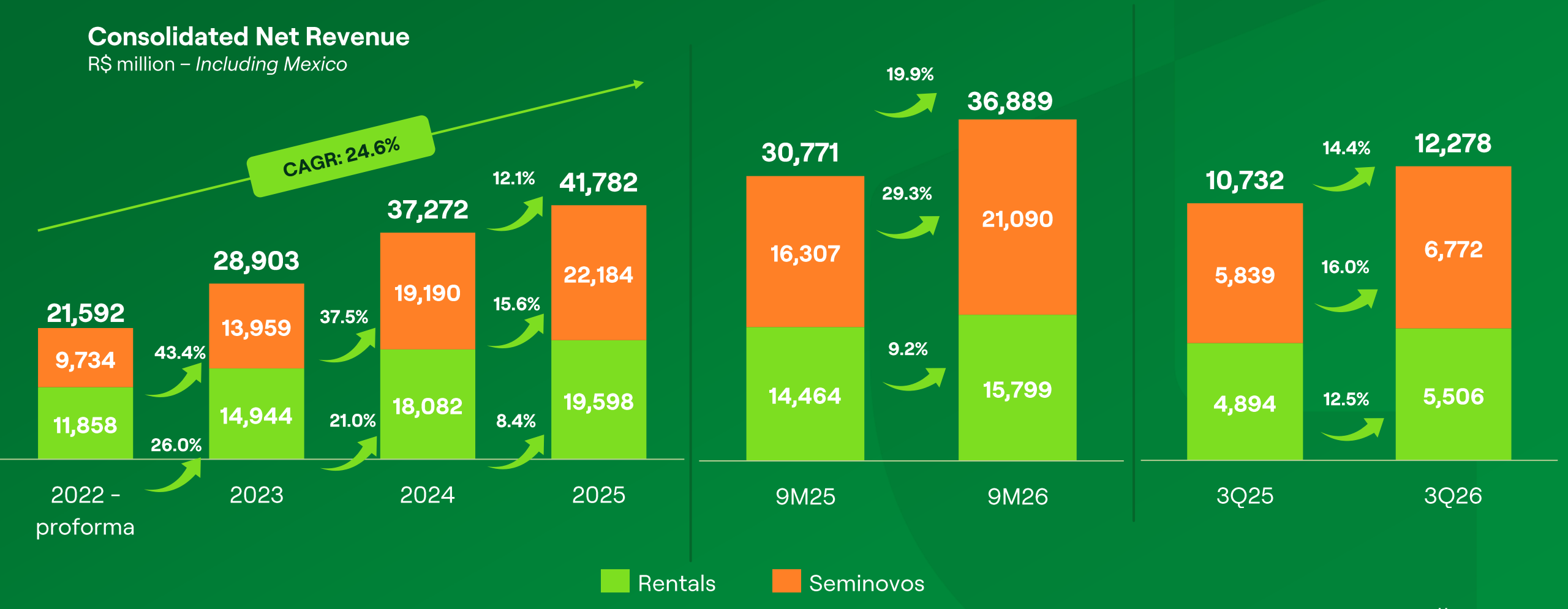
Data for the Brazilian operation

Classificação da Informação: INTERNA

CONSOLIDATED NET REVENUE OF R$12.3 BILLION IN THE QUARTER, WITH RENTALS UP 12.5% AND SEMINOVOS UP 16.0% YEAR-OVER-YEAR

Consolidated Net Revenue

R$ million – *Including Mexico*

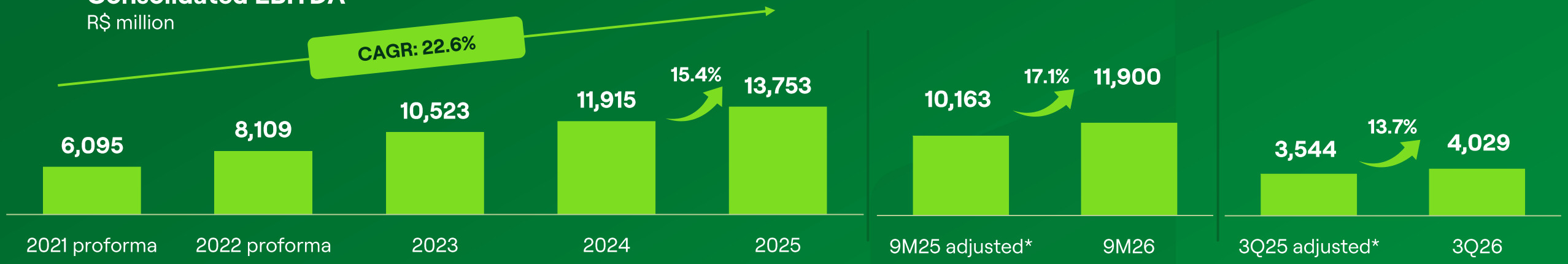


Classificação da Informação: INTERNA

CONSOLIDATED EBITDA TOTALED R$4.0 BILLION IN 3Q26, UP 13.7% FROM ADJUSTED 3Q25

Consolidated EBITDA

R$ million



EBITDA Margin	2022 proforma	2023	2024	2025	9M25 adjusted*	9M26	3Q25 adjusted*	3Q26
Car Rental Brazil and Franchising	56.2%	64.4%	62.0%	67.0%	66.5%	67.4%	67.7%	67.1%
Fleet Rental	65.6%	72.6%	66.8%	72.6%	71.5%	80.7%	73.4%	78.7%
Consolidated Rentals	59.7%	68.1%	64.2%	69.6%	68.8%	73.4%	70.4%	72.3%
Consolidated Rentals+ Mexico	59.7%	67.8%	63.4%	68.5%	67.9%	72.4%	69.3%	71.2%
Seminovos + Mexico	10.6%	2.9%	2.3%	1.5%	2.1%	2.2%	2.6%	1.6%
Consolidated (over rental revenues)	68.4%	70.4%	65.9%	70.2%	70.3%	75.3%	72.4%	73.2%

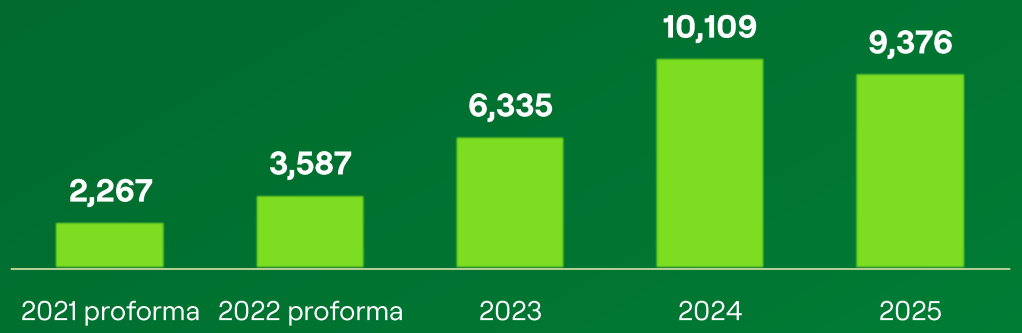
*Adjusted for the effects of the Green IPI (Tax on Industrialized Products).

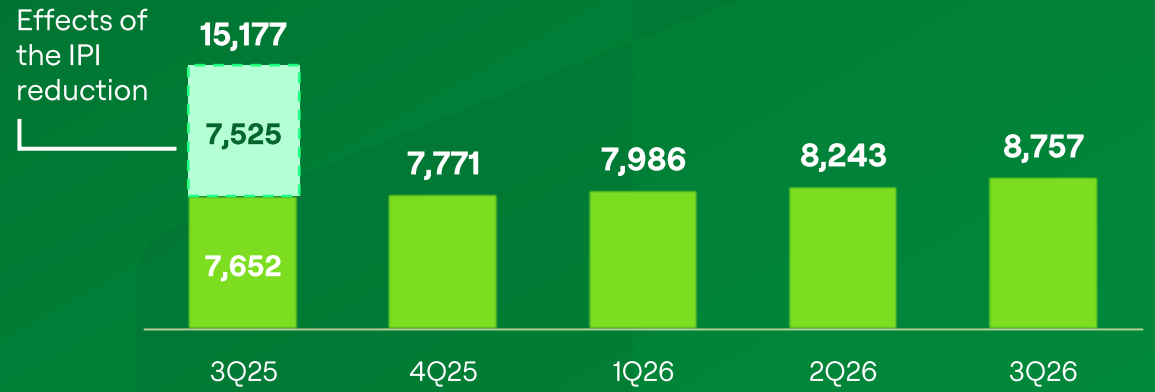
Classificação da Informação: INTERNA

DUE TO COMPETITIVE DYNAMICS IN THE AUTOMOTIVE INDUSTRY, DEPRECIATION CONTINUES ITS SEQUENTIAL UPWARD TREND, ESPECIALLY IN CAR RENTAL

Average annualized depreciation per car – Car Rental

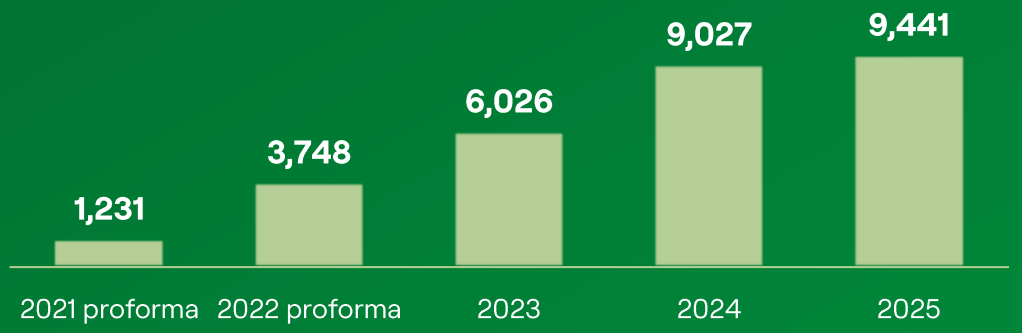
R$ thousand

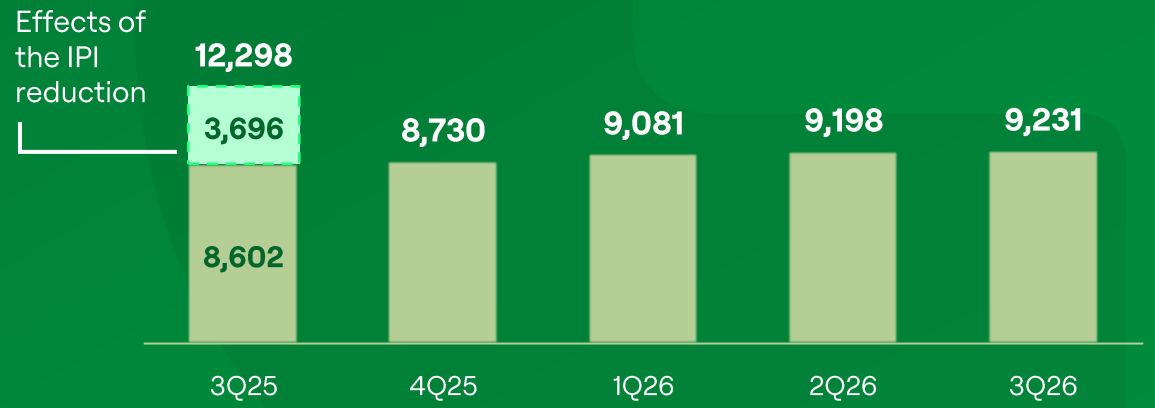




Average annualized depreciation per car – Fleet Rental

R$ thousand





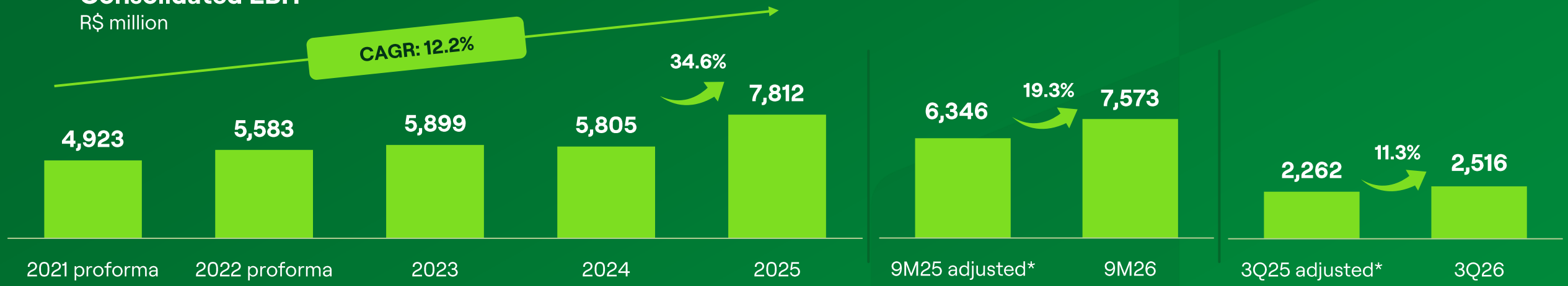
Data related to the Brazilian operation

Classificação da Informação: INTERNA

R$2.5 BILLION IN EBIT IN THE QUARTER, UP 11.3% YEAR-OVER-YEAR

Consolidated EBIT

R$ million



EBIT Margin includes the result of Seminovos and is calculated on rental revenues:

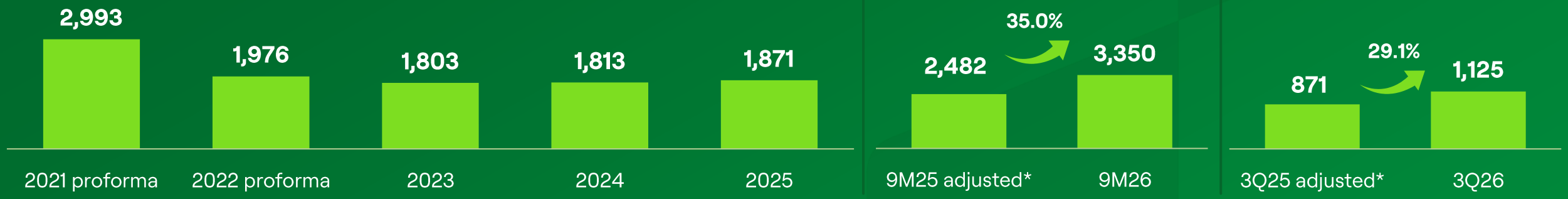
EBIT Margin	2022 proforma	2023	2024	2025	9M25 adjusted*	9M26	3Q25 adjusted*	3Q26
Car Rental Brazil and Franchising	46.7%	33.9%	29.3%	38.0%	43.4%	44.5%	45.8%	42.0%
Fleet Rental	47.7%	47.3%	37.5%	44.5%	46.7%	55.2%	49.1%	53.7%
Consolidated (over rental revenues)	47.1%	39.9%	33.1%	41.0%	45.0%	49.4%	47.3%	47.2%
Consolidated Rentals + Mexico	**47.1%**	**39.5%**	**32.1%**	**39.9%**	**43.9%**	**47.9%**	**46.2%**	**45.7%**

*3Q25 and 9M25: Adjusted to exclude the R$929 million IPI impact in 3Q25 (R$137 million in EBITDA, R$792 million in EBIT and R$613 million in Net Income);

NET INCOME OF R$1.1 BILLION IN 3Q26, UP 29.1% FROM ADJUSTED 3Q25

Consolidated Net Income

R$ million



EBITDA x Net income reconciliation	2024	2025	2025 adjusted*	9M25 adjusted*	9M26	Var. R$	Var. %	3Q25 adjusted*	3Q26	Var. R$	Var. %
Consolidated EBITDA	**11,915**	**13,753**	**13,890**	**10,163**	**11,900**	**1,737**	**17.1%**	**3,544**	**4,029**	**486**	**13.7%**
Cars depreciation	(5,610)	(5,413)	(4,621)	(3,428)	(3,860)	(431)	12.6%	(1,153)	(1,349)	(197)	17.1%
Other PP&E depreciation and amortization	(524)	(573)	(573)	(424)	(475)	(51)	12.0%	(144)	(167)	(23)	15.8%
Write-up amortization	24	45	45	36	8	(27)	(76.5%)	15	3	(12)	(80.7%)
EBIT	**5,805**	**7,812**	**8,741**	**6,346**	**7,573**	**1,228**	**19.3%**	**2,262**	**2,516**	**255**	**11.3%**
Financial expenses, net	(3,939)	(4,614)	(4,614)	(3,415)	(3,496)	(80)	2.4%	(1,220)	(1,249)	(29)	2.4%
Income tax and social contribution	(53)	(1,327)	(707)	(449)	(727)	(279)	62.2%	(170)	(142)	28	(16.6%)
Net income for the period	**1,813**	**1,871**	**3,420**	**2,482**	**3,350**	**868**	**35.0%**	**871**	**1,125**	**254**	**29.1%**

*3Q25 and 9M25: Adjusted for the effects of IPI totaling R$929 million in 3Q25, of which R$137 million in EBITDA, R$792 million in EBIT and R$613 million in Net Income, and for the derecognition of Locamerica's tax loss carryforwards.

Classificação da Informação: INTERNA

R$9.7 BILLION IN CASH GENERATED BY RENTAL OPERATIONS WAS PARTIALLY USED TO FUND NET VEHICLE CAPEX, INCLUDING FLEET RENEWAL AND GROWTH

Free Cash Flow

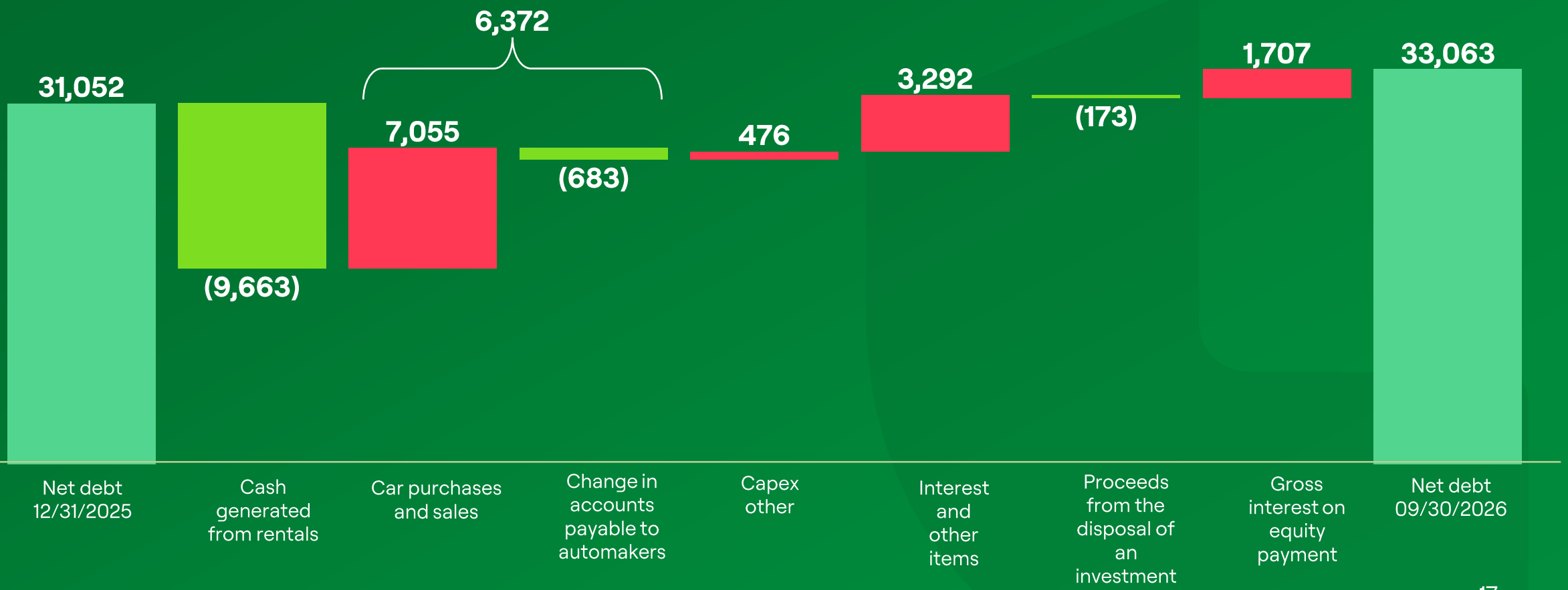
	Free cash flow (R$ million)	2021	2022	2023	2024	2025	9M26
Operations	EBITDA	3,698	6,589	10,523	11,915	13,753	11,900
	Used car sale revenue, net of taxes	(5,308)	(7,834)	(13,876)	(19,185)	(22,183)	(21,090)
	Net book value of vehicles written-off	4,346	6,085	12,250	17,750	20,847	19,766
	(-) Income tax and social contribution	(307)	(83)	(130)	(488)	(477)	(98)
	Change in working capital	(568)	(1,284)	(1,783)	(236)	(458)	(815)
	Cash generated by rental operations	**1,860**	**3,473**	**6,984**	**9,756**	**11,482**	**9,663**
Capex	Used car sale revenue, net of taxes	5,308	7,834	13,876	19,185	22,183	21,090
	Fleet investment	(7,656)	(22,539)	(25,950)	(26,297)	(26,319)	(28,145)
	Net capex – cars	**(2,348)**	**(14,705)**	**(12,074)**	**(7,112)**	**(4,135)**	**(7,055)**
	Change in accounts payable to car suppliers	289	3,918	2,587	1,086	(633)	683
	Net investment in fleet	**(2,059)**	**(10,787)**	**(9,487)**	**(6,027)**	**(4,768)**	**(6,372)**
	Investments, (divestments) in other property and intangibles	(147)	(364)	(392)	(453)	(437)	(318)
	Free cash generated (applied) before interest and others	**(346)**	**(7,679)**	**(2,895)**	**3,276**	**6,277**	**2,973**

Classificação da Informação: INTERNA

THE COMPANY ENDED THE QUARTER WITH NET DEBT OF R$33 BILLION

Change in net debt – as of 09/30/2026

R$ million

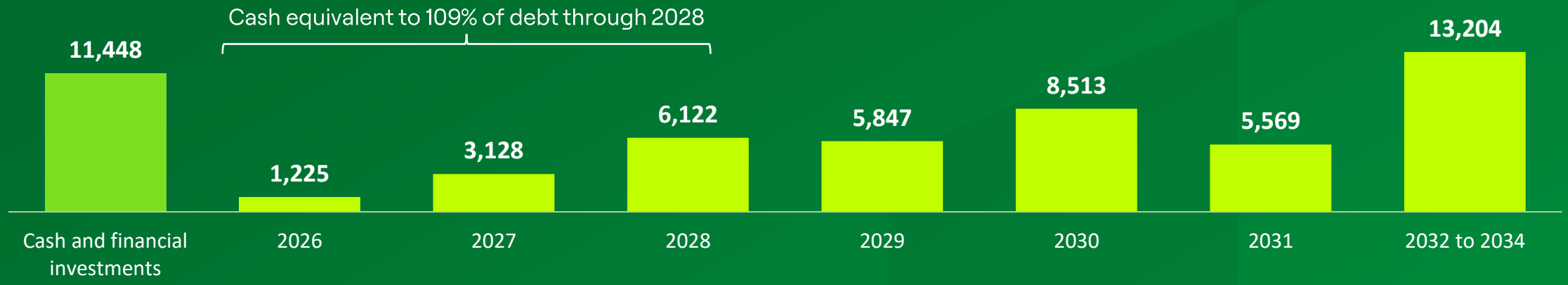


Classificação da Informação: INTERNA

STRONG CASH POSITION OF R$11.4 BILLION, COVERING MORE THAN 100% OF DEBT THROUGH 2028

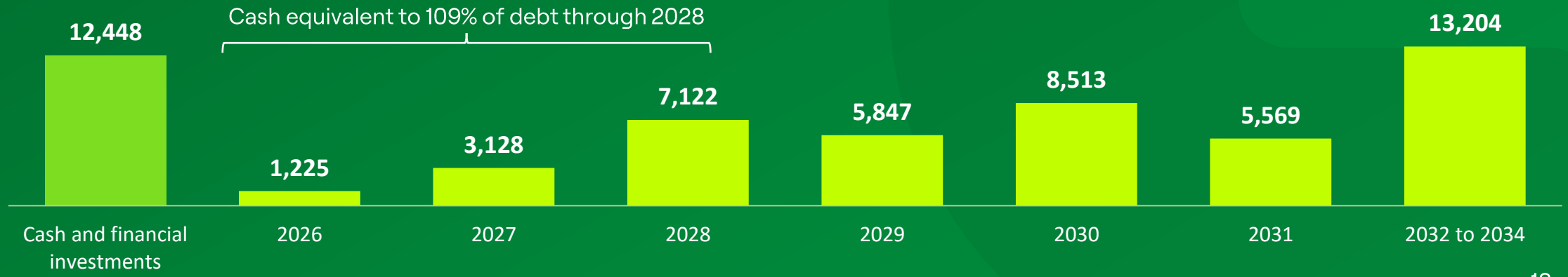
Debt maturity profile (principal) – as of 09/30/2026

R$ million



Proforma after settlements and issuances through October/2026

R$ million



Classificação da Informação: INTERNA

75% OF NET DEBT IS HEDGED AGAINST CDI FLUCTUATIONS THROUGH SWAP INSTRUMENTS

Consolidated net debt composition – as of 09/30/2026
R$ million

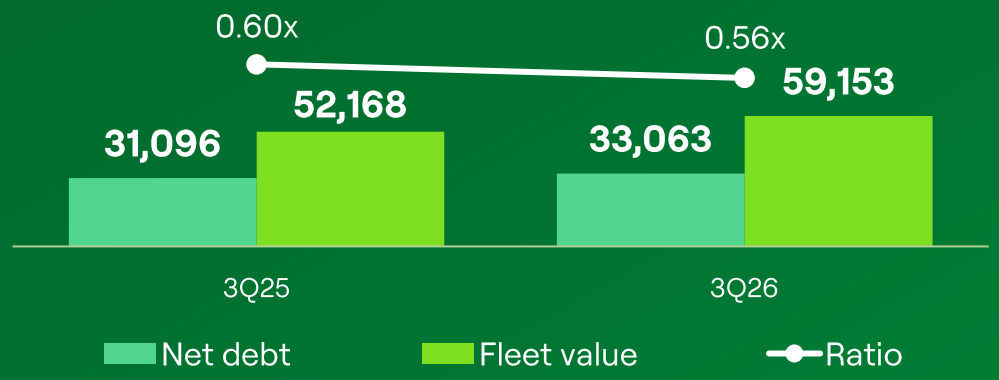


75% of debt is hedged through swaps, with duration aligned with Fleet Rental contracts, at an average rate of 12.59% + funding spread.

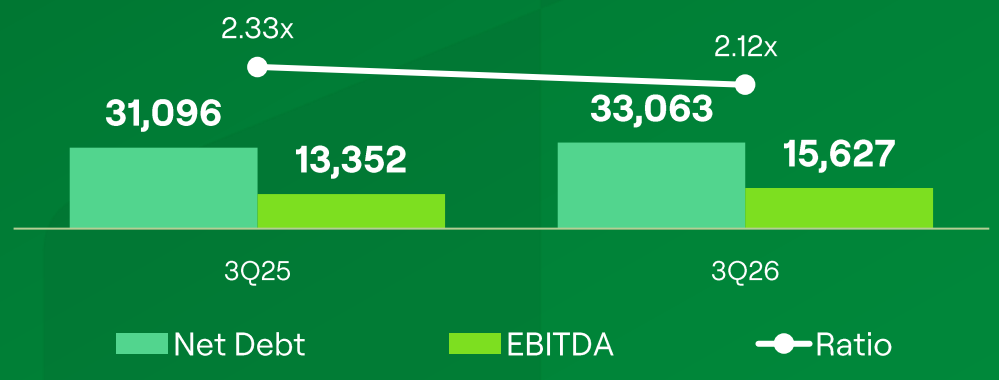
Classificação da Informação: INTERNA

IMPROVEMENT IN LEVERAGE RATIOS YEAR-OVER-YEAR

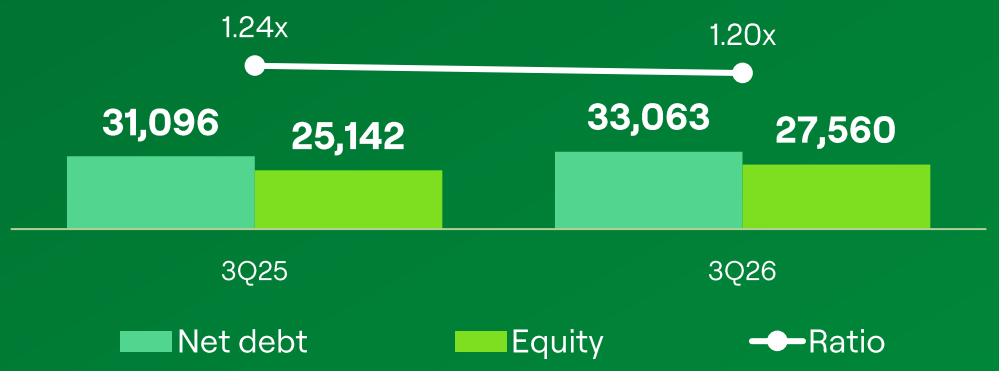
Net debt vs. fleet value
R$ million



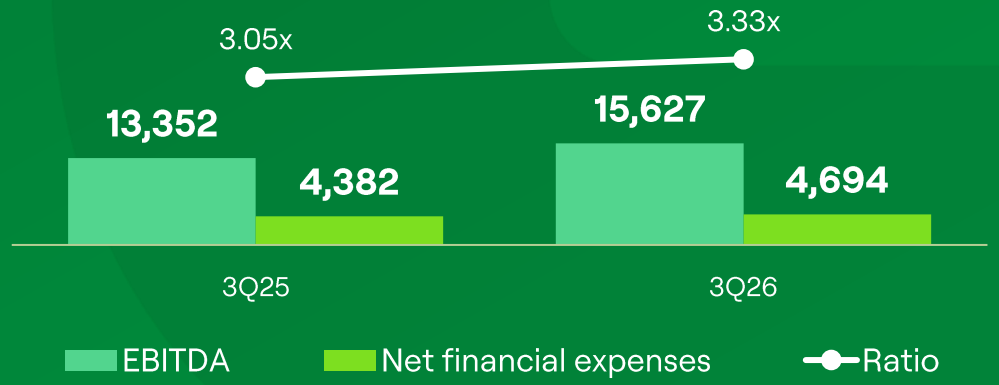
Net debt vs. EBITDA LTM
R$ million



Net debt vs. Equity
R$ million



EBITDA LTM vs. Net financial expenses LTM
R$ million

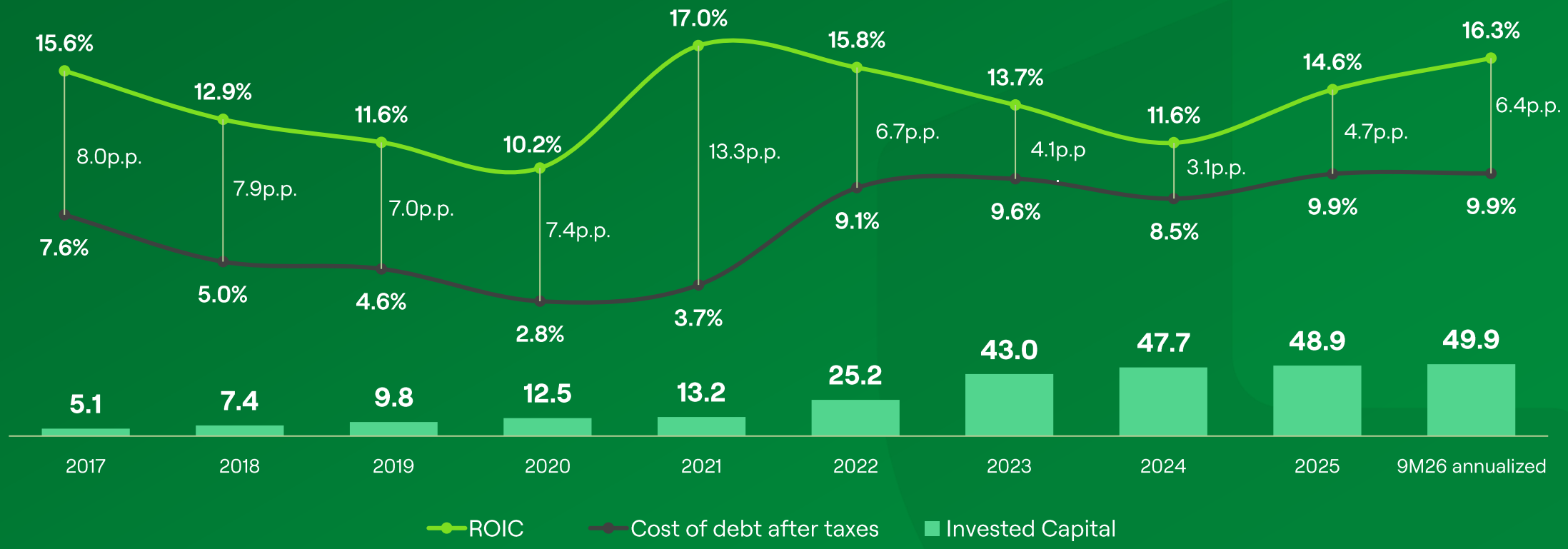


Classificação da Informação: INTERNA

ROIC SPREAD OF 6.4 P.P. REINFORCES THE CONSISTENT RECOVERY TRAJECTORY OF RETURNS

Evolution of ROIC spread and capital base

% and R$ billion



ROIC calculated as follows: NOPAT = EBIT X (1 - effective income tax rate); Invested Capital = Net Debt + Equity – Goodwill
Invested capital of Localiza stand-alone until June 30, 2022
In the 2025 ROIC, the effects of the write-off of Locamerica's tax loss carryforwards and the effects of the IPI were disregarded

THANK YOU

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