

BANCO BTG PACTUAL S.A.

Publicly Held Company

Corporate Taxpayer's ID (CNPJ/MF): 30.306.294/0001-45

State Registration (NIRE) No. 33.300.000.402

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS

HELD ON AUGUST 5, 2025

- DATE, PLACE, AND TIME:** Meeting held on August 5, 2025, at 6:00 p.m., at the principal place of business of Banco BTG Pactual S.A. ("Banco BTG Pactual" or "Company"), located at Praia de Botafogo, 501, 6° floor, in the City of Rio de Janeiro, State of Rio de Janeiro, Torre Corcovado, Zip Code (CEP) 22.250-040.
- CALL NOTICE AND ATTENDANCE:** Call notice waived in accordance with paragraph two of article 9 of the Company's Articles of Incorporation, given the presence of all members of the Company's Board of Directors.
- PRESIDING OFFICERS:** Mr. André Santos Esteves, chairperson of the Board of Directors, chaired the meeting, who designated me, Fernanda Jorge Stallone Palmeiro, as secretary for the meeting.
- AGENDA AND RESOLUTIONS:** Approval, by unanimous vote of the members of the Board of Directors, pursuant to the Bylaws of the Company, of the distribution of dividends arising from profits earned in the first half of the current fiscal year, in accordance with applicable legislation, which will be distributed as interest on equity and will be subject to withholding income tax, pursuant to applicable legislation and at the applicable rate; the gross amount per common or preferred share is R\$ 0.201335623, and the net amount, calculated based on a 15% withholding rate, is R\$ 0.171135280 per share. Said proceeds will be paid to shareholders registered in the Company's records as of the close of business on August 8, 2025, and the Company's shares will be traded "ex-rights" as from August 11, 2025, inclusive. The payment of the interest on equity hereby approved will take place on August 15, 2025. The members of the Company's Executive Board are hereby authorized to take all necessary steps to disclose the corresponding "Notice to Shareholders," as well as to inform the market of the resolution hereby approved.
- CLOSING AND SIGNATURES:** There being no other business to be discussed, this Board of Directors' Meeting was adjourned, these minutes were drawn up and read aloud, and, having been found in order, were signed by all members of the Board of Directors. **Board:** André Santos Esteves – Chairperson, Fernanda Jorge Stallone Palmeiro – Secretary; **Members of the Board of Directors:** André Santos Esteves, Nelson Azevedo Jobim, Roberto Balls Sallouti, John Huw Gwili Jenkins, Mark Clifford Maletz, Guillermo Ortiz Martínez, Máira Habimorad, João Marcello Dantas Leite e Eduardo Henrique de Mello Motta Loyo.

Rio de Janeiro, August 5, 2025.

Checked with the original copy recorded in the proper book.

Fernanda Jorge Stallone Palmeiro

- Secretary -