

Corporate Presentation

2nd Quarter 2024

For additional information, please read carefully the notice at the end of this presentation

BTG Pactual at-a-glance

1

BTG Pactual Overview

2

ESG & Impact Investing

3

BTG Pactual Business Units

4

Financial Highlights

5

2nd Quarter 2024 Highlights



Section 1

BTG Pactual Overview

BTG Pactual at-a-glance

Investment Banking

- Financial
 Advisory (M&A)
- ECM
- DCM

Corporate Lending & Business Banking

Financing Structured Credit Letters of Credit BTG Empresas

Sales & Trading

FI / FX Equities Insurance Energy Brokerage Credit Agricultural

commodities
Principal
Investments

Asset Management

- LatAm FI & Eq.
 Alternative
 Investments
- Fund Services
 Global Hedge
- Global Hedge Funds

Wealth Management & Personal Banking

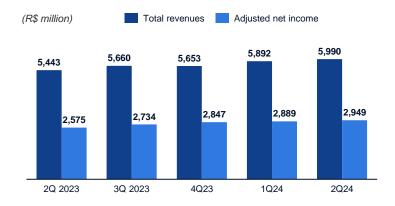
- Investment Advisory
- Financial Planning to HNWI
- BTG Investimentos
- Empiricus

Participations

Banco Pan Too Seguros EFG Interest & Others

Interest on capital

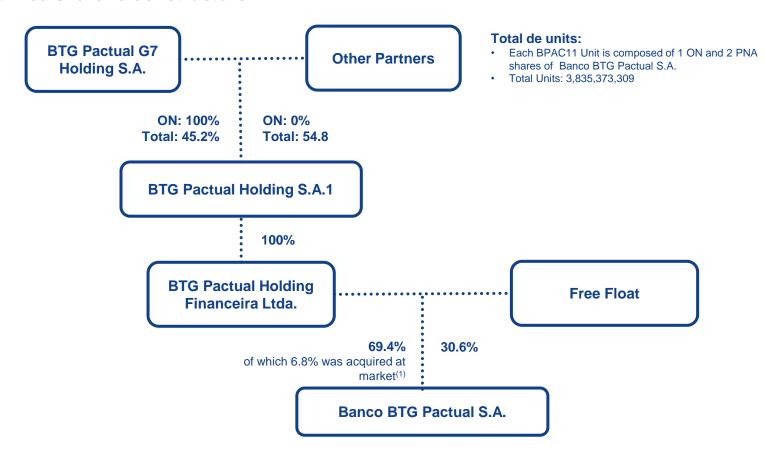
Net Revenues and Net Income



Highlights⁽¹⁾

	2023	6M 2024
Total Assets	R\$493.2 bn (US\$101.9 bn)	R\$600.4 bn (US\$108.0 bn)
Shareholders' Equity	R\$49.4 bn (US\$10.2 bn)	R\$53.1 bn (US\$9.5 bn)
Revenues	R\$21.6 bn (US\$4.5 bn)	R\$11.9 bn (US\$2.1 bn)
Adjusted Net Income	R\$10.4 bn (US\$2.2 bn)	R\$5.8 bn (US\$1.1 bn)
AuM/AuA	R\$855.8 bn (US\$176.8 bn)	R\$919.9 bn (US\$165.5 bn)
WuM	R\$713.2 bn (US\$147.3 bn)	R\$799.0 bn (US\$143.7 bn)

Summarized shareholder structure



Note:

BTG Pactual history

Commencement of Wealth Management activities

2000

Creation of Pactual Asset Management

2002



BTG is founded by a group of former Pactual partners and former UBS MDs

2009

™ PanAmericano

Acquisition of cocontrolling stake in Banco Pan for R\$450mm

2012

2011

Start of operations of BTG Pactual Seguradora and BTG Pactual Resseguradora in Brazil

ErG

Sale of BSI and a 30% stake in the combination of FFG BSI

Distribution of ECTP to BBTG11 shareholders

2017

2019

BBTG11 Units

migration into

BPAC11 and

BBTG12 units

Follow-on secondary offering of R\$2.5 billion (55.2mm units) from our Holding Co., adhering to Nível II of B3

> Follow-on of R\$2.7 billion (35.6mn units)



Launch of new brand identity

P BANCO PAN

BTG Pactual purchases a controlling stake of Banco Pan in the amount of R\$3.7bn

2022

Commencement of Banking Activities and opening of an office in São Paulo

1989

1990

1983



Commencement of regional expansion in Brazil: opening of Belo Horizonte (MG) and Recife (PE) offices

UBS Pactual

UBS acquires Banco Pactual creating UBS Pactual

2008

2006

2010

US\$1.8bn

increase from

international

investors

capital

BTG acquires UBS Pactual, establishing BTG Pactual

BTGPactual

2013

IPO: primary capital increase of R\$3.2 billion

-celfincapital Uma companhia do BTG Pactual

Acquisition of Celfin Capital in Chile

BOLSA RENTA

Acquisition of Bolsa Y Renta in Colombia

BS/

2014

Announced the acquisition of BSI, a private banking business based in Switzerland, for CHF1.2 Bn

2016

Chilean banking license approval

Follow-on of

2020

R\$2.6 billion (27.8mm units)

2021

Colombian banking license approval

Follow-on of R\$3.0 billion (24.4mn units) FIS Privatbank

2023

Acquisition of FIS Privatbank S.A.

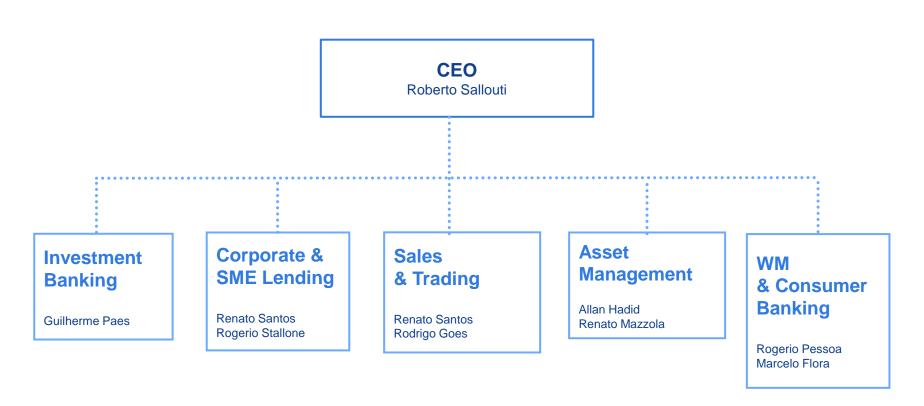
Organizational chart

Board Members Elected

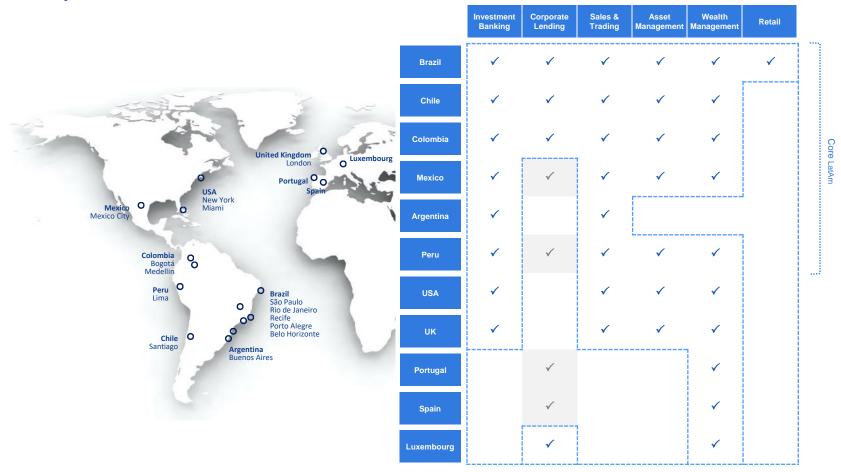


Organizational chart and main executives

Main Executives



Dominant presence in Latin America





Section 2

ESG & Impact Investing

ESG & Impact Investing | Our goals for 2025



More than just a financial advisor, BTG Pactual aims to advise clients on ESG and climate agendas



Assist LatAm clients in the transition to a sustainable low-carbon economy

- 10x the volume of ESG bonds issued in 2020
- Offer ESG planning for all ECM transactions and engage with Wealth Management Clients on their investment decisions
- Educate 50% of our Single-Family Offices
- Develop new products to generate positive impact and mitigate the effects of climate change

2

BTG Pactual as a reference on climate change advisory in LatAm

- Report our financed CO2 emissions from credit and Asset Management
- Engage corporate and IB clients in the Oil & Gas and Energy sectors in issues related to climate change
- Foster the development of the clean energy market

3

Provide credit and foster sustainable practices in the SME segment

- Advise and engage SME customers in ESG aspects
- Democratize access to financial products and services

ESG & Impact Investing

Commitments, ratings and awards



Commitments & Memberships





Indexes & Ratings

ISEB3





ICO2 B3









Awards









Best ESG Team LatAm

Awards

2022

































ESG & Impact Investing | Achievements

Fully incorporated into our culture







US\$ 550mn Green Bond

US\$ 300mn Financing Agreement

US\$ 200mn Financing Agreement

Unsecured Funding | Sustainable Issuances

In 2024, we continued to expand our funding strategy through sustainable finance instruments, such as the Sustainable Time Deposits Program which, in addition to the other labeled instruments, reached a volume of R\$10.4 billion within our Unsecured Funding base in the period.

R\$

3.8bn

Programa de Captação Sustentável

Our Programa de Captação Sustentável (Sustainable Financing Program) is the first initiative of its kind in LatAm, through which we reached over R\$3.8 billion in outstanding sustainable deposits (Bank Deposit Certificates and Letters of Credit) in 2Q24, the largest amount since its launch in 2021.

Small & Medium Enterprises

SMEs have a strong social impact in Brazil as they represent almost 90% of local companies and are the biggest source of job creation. BTG Pactual positively impacts SMEs in different Brazilian regions by offering cheaper and more flexible products and services. As of 4Q23, our SME Lending Portfolio added up to R\$20.5 billion.



R\$

7.6bn

Eligible Corporate Lending Portfolio

In 2Q 2024, R\$7.6 billion of our Corporate & SME Lending portfolio was eligible for our Sustainable Financing Framework.

72.3%

Corporate & SME Lending Framework ESG

72.3% of the Corporate & SME Lending Portfolio has a social, environmental and climate risk analysis based on international best practices, leaded by the ESG team. We enforce IFC Performance Standards since 2015 for every transaction larger than US\$30 million.

SME Lending Portfolio

ESG & Impact Investing | Achievements

Fully incorporated into our culture

US\$

21.2bn

Sustainable Finance | DCM Issuances

BTG Pactual has been actively working to promote the sustainable finance market in Latin America, through coordination, placement and advisory on public and private green, social, sustainable and sustainability-linked offers. As of 2Q2024, we have already contributed to the structuring and distribution of US\$21.2 billion in labeled issuances since 2016.



ESG Committee

The ESG committee is chaired by the CEO of BTG Pactual and composed of c-levels from the BTGP. The committee supports the Board of Directors in the performance of its duties related to ESG matters within BTG Pactual's Prudential Conglomerate, as well as to assess potential impacts on the image and reputation of subsidiaries. The ESG theme is also monitored by the Risk and Capital and Audit committees.

R\$

769mn

Impact Investing Strategy

As a result of our initiative to connect global investors to sustainable and impact investing opportunities, we are increasingly developing such strategies in asset management. In addition to the Impact Investing Fund closed in 2021, we have launched our Venture Debt Fund I and II in Chile, our ESG EM Bond Fund and our Crédito Corporativo ESG RF IS, reaching R\$769 million of AuM in such strategies, as of 2Q2024.



Timberland Investment Group

TIG is a division within BTG Pactual Asset Management. It is one of the world's largest forest investment management firms, with US\$7.1 billion in assets under management and approximately 1.2 million hectares under its administration. Focused on gaining returns on attractive investments with high standards of environmental and social governance, TIG has more than 40 years of experience in the area.



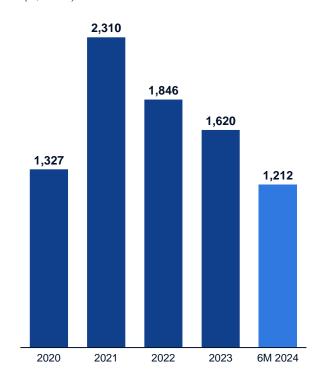
Section 3

Business Units

Leading Investment Banking franchise in Latin America

Revenues

(R\$ million)





Top 1 M&A LatAm

M&A LatAm ranking since 2020 in # of transactions

276

M&A transactions in LatAm since 2020

+US\$14.4bn +R\$ 92.8bn

ECM deal volume in LatAm since 2019

198

ECM transactions in LatAm since 2019

DCM deal volume in Brazil since 2020

Relevant Recent Deals

M&A

DCDC amil

Financial advisor to DASA on the creation of its Hospital JV with Amil Undisclosed

2023 BTGP advised EDP on the delisting tender offer of Energias do Brasil

> **ALIANSCE** SONAE

BTG Pactual advised Aliansce Sonae in the merger with brMalls. R\$11.5bn

amil 2023 BTG Pactual acted as

exclusive financial advisor to UHG on the sale of Amil Undisclosed

BTG Pactual advised Equatorial in the acquisition of CELG-D from Enel Brasil R\$7.6bn

***hapvida**

BTG Pactual advised Hapvida in the merger with Grupo Notre Dame Intermedica R\$54bn

ECM (O) mallplaza

US\$192mn Follow-on June 2024

US\$34mn Follow-on April 2024



US\$156mn Follow-on March 2024

US\$124mn

ABB

June 2024

US\$410mn

Follow-on

April 2024

[X] INFRA FIBRAE

US\$360mn IPO March 2024

DCM



R\$1.5bn **Debentures** June 2024



R\$2.0bn CRA June 2024



R\$200mn **Debentures** May 2024



R\$704.5mn **Debentures** June 2024



R\$3.0bn Debentures Incentivadas June 2024



Debentures February 2024

Corporate Lending & Business Banking

Financing and loan guarantees to corporations in Latin America

Main Highlights:

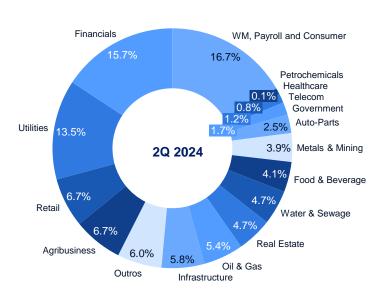
- Integrated origination platform
- Anticipation of demand and needs of our clients
- Partners actively involved in credit and risk analysis
- Cross-selling with IBD, Wealth Management and FICC distribution desk

Main booking areas:

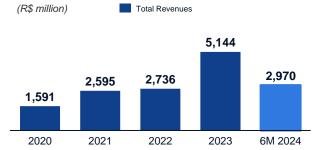
- High Grade Credit Desk: tailored credit solutions for large corporations
- Special Situations: diversified range of strategies (Corporate solutions, NPLs, Legal Claims and others)
- SME Lending: digitally-originated supplier financing portfolio and credit card receivables

Corporate Lending Portfolio by Industry^(1,2)

(%)



Revenues



Corporate & SME Lending Portfolio



17

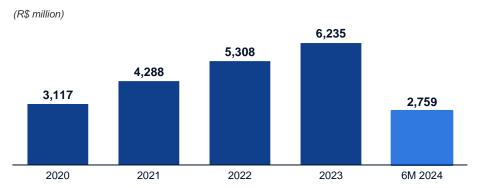
Notes

(2) As of June 30, 2024

⁽¹⁾ Does not include Banco Pan Loan Portfolio and includes off balance sheet items (loans, debentures, CRIs, FIDCs, FIPs, TDs, corporate bonds, letter of credit, commitments and others)

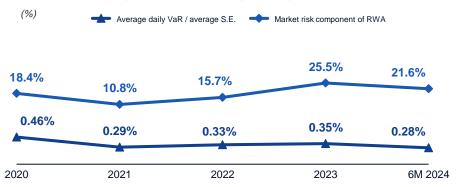
Sales & Trading: growth based on broader client franchise, diversification and lower risk

Revenues⁽¹⁾

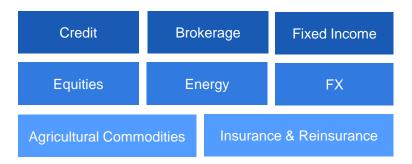


Institutional Investor	2024	2023	2022	2021
Research LatAm	19	19	19	19
Corporate Access LatAm	19	19	19	19
Trading LatAm	19	19	19	19
Sales LatAm	19	19	19	19

VaR and RWA (market risk component)



Main Areas:



Leader in Asset Management and fund services in Latam

1,122

6M 2024

1,186

2021

2022

2023

1,013

2020

R\$920 billion in assets, with a complete range of both traditional and alternative investment products

LatAm Fixed Income **Brazil Fixed Income** Alternative Global Hedge Fund and Equities and Equities Investments Funds Services **Revenues** AuM/AuA **Net New Money** (R\$ million) (R\$ billion) (R\$ billion) 1,849 920 856 160.0 1,554 707 133.8

2022

2023

6M 2024

553

2021

377

2020

80.4

2023

48.3

6M 2024

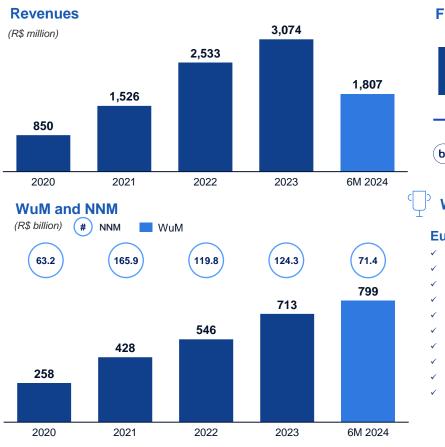
63.7

2020

2021

2022

Wealth Management & Personal Banking: increased net inflows with record revenue generation



Full Client Spectrum Coverage



Wealth Management Awards | 2Q 2024

Euromoney

- Best Regional Private Bank Latam
- ✓ Best Family Office Services Latam
- ✓ Best for Next-Gen Latam
- ✓ Best for Sustainability Latam
- Best Domestic Private Bank Brasil
- ✓ Best for Sustainability Brasil
- Best International Private Bank Chile
- ✓ Best Family Office Services Chile
- Door and one control of
- ✓ Best for Succession Planning Chile
- Best for Next-Gen Colombia

World Finance

- ✓ Best Private Bank Chile
- ✓ Best Private Bank Colombia
- Best Private Bank Brasil

Professional Wealth Management (PWM Tech)

✓ Best Client Report Platform



Section 4

Financial Highlights

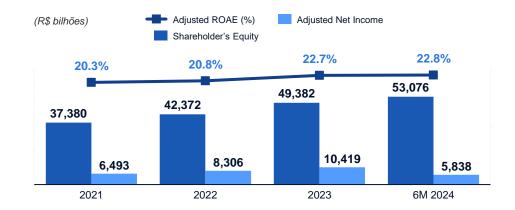
Track record of strong, controlled and profitable growth, built on top of a fortress balance sheet

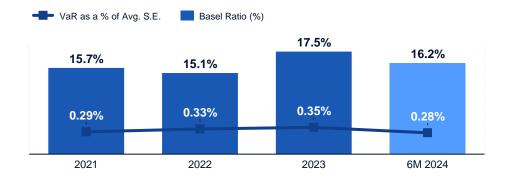
Net Income, Shareholder's Equity, ROAE

- Strong and consistent ROAE across economic cycles
- Solid profitability
- Strong capitalization

Basel Ratio & VaR

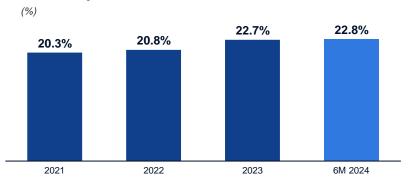
- Excellence in risk management, proven in extremely adverse market conditions
- Declining risk allocation despite increasing Sales & Trading revenues



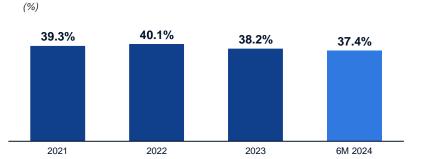


Industry-leading operating and profitability metrics

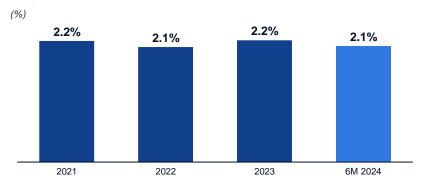
ROAE Adjusted



Adjusted Cost to Income Ratio¹

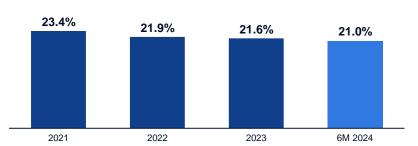


Adjusted ROAA



Compensation Ratio²

(%)



Rating summary

Moody's

Outlook	Positive
Long Term Deposit	Ba2/NP
NSR Bank Deposits - Dom Currency	AAA.br

Fitch Ratings

Outlook	Stable
Foreign and local currency Long Term IDR Short Term IDR	BB B
Local Long Term IDR Short Term IDR	AAA(bra) F1+(bra)

S&P Global Ratings

Outlook	Stable
Issuer Credit Rating	ВВ
Issuer Credit Rating (local):	brAAA



Section 5

Q2 2024 Highlights

- Another quarter of record results driven by revenue growth and increased operational leverage, reaching 22.5% adj. ROAE
- 2 Investment Banking posted robust results led mostly by DCM revenues
- Record results in Corporate Lending driven by strong portfolio growth with revenue diversification and healthy spreads
- Total AuM/WuM surpassed R\$1.7 trillion with R\$56bn NNM, up 23% y-o-y amidst challenging market conditions
- Continued funding base expansion (+30% y-o-y or R\$54bn) with strong capital and liquidity metrics

Total Revenues

(R\$)

6.0bn

10% y-o-y growth

1Q 24	5.9bn
2Q 23	5.4bn
LTM 2Q24	23.2bn

Adjusted Net Income

(R\$)

2.9bn

15% y-o-y growth

1Q 24	2.9bn
2Q 23	2.6bn
LTM 2Q24	11.4bn

Adj. ROAE

22.5%

2Q 2024

1Q 24	22.8%
2Q 23	22.7%
LTM 2Q24	22.9%

Net New Money

(R\$)

56bn

2Q 2024

1Q 24	64bn
2Q 23	61bn
LTM 2Q24	220bn

WuM

(R\$)

27%

y-o-y growth

2Q 24	799bn
1Q 24	756bn
2Q 23	630bn

AuM/AuA

(R\$)

20%

y-o-y growth

2Q 24	920bn
1Q 24	880bn
2Q 23	768bn

Unsecured Funding

(R\$)

30%

y-o-y growth

2Q 24	236bn
1Q 24	225bn
2Q 23	182bn

Credit Portfolio

(R\$)

27%

y-o-y growth

	Total	SME
2Q 24	195bn	23bn
1Q 24	182bn	22bn
2Q 23	154bn	15bn

Basel Ratio

(R\$)

16.2%

2Q 2024

Total Net Equity	
2Q 24	53bn
1Q 24	52bn
2Q 23	47bn

Performance Summary 2Q24

Record revenues and net income with 22.5% ROAF

Total revenues of R\$5,990mn and adj. net income of R\$2,949mn

- Adj. ROAE^(1,2): 22.5%
- Adj. net income per unit⁽²⁾: R\$0.77
- Acc. net income: R\$2,823mn

Improved operational leverage, with adj. cost-to-income below historical average

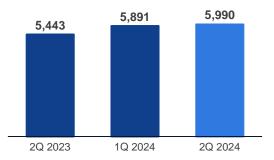
- Adj. cost-to-income ratio⁽³⁾: 37.3%
- Compensation ratio: 20.8%

Total assets of R\$600.4bn, with BIS ratio at 16.2% and shareholders' equity reaching R\$53bn

- Average VaR decreased to 0.21% of average adj. shareholders' equity
- JCP distribution of R\$1.55bn

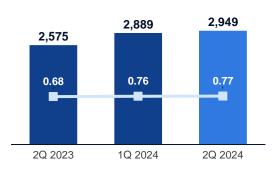
Total Revenues

(R\$ million)



Adjusted Net Income (R\$ million)

Adj. Net Income/Unit



Adj. net income

Shareholders' Equity and ROAE(1,2)

(R\$ million)







⁽¹⁾ Balance sheet data as of the end of the period

⁽²⁾ Annualized adjusted ROAE and net income per unit uses adjusted net income as the basis for the calculations

⁽³⁾ Adjusted cost-to-income excludes only goodwill amortization

Performance Summary First Half 2024

Best half year performance ever with +21% net income expansion

Total revenues of R\$11,881mn and adj. net income of R\$5,838mn

- Adj. ROAE^(1,2): 22.8%
- Adj. net income per unit⁽²⁾: R\$1.53
- Acc. net income: R\$5,597mn

Adj. cost-to-income⁽³⁾ below historical levels as we continue to increase our revenues base in a faster pace

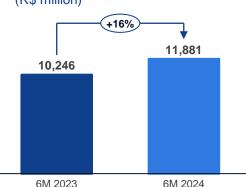
- Adj. cost-to-income ratio⁽³⁾: 37.4%
- Compensation ratio: 21.0%

Shareholders' Equity increased 13.6% y-o-y and ended the period at R\$53.1bn

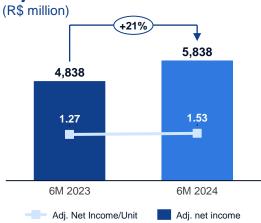
 Average daily VaR was 0.28% of average shareholders' equity, very conservative and way bellow historical levels

Total Revenues

(R\$ million)



Adjusted Net Income



Shareholders' Equity and ROAE^(1,2)

(R\$ million)

Shareholder's Equity



Notoe:

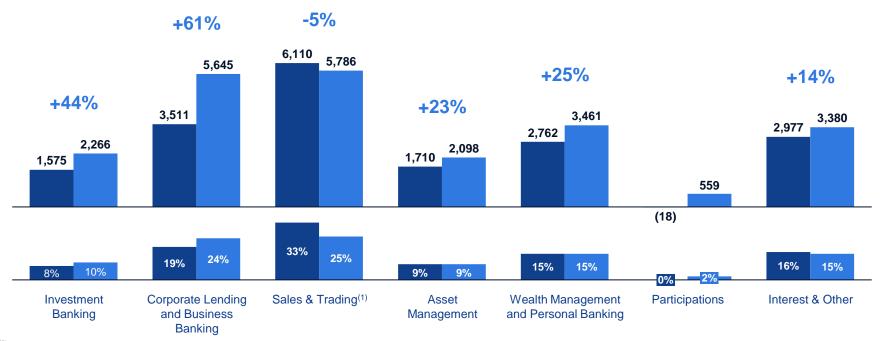
⁽¹⁾ Balance sheet data as of the end of the period

⁽²⁾ Annualized adjusted ROAE and net income per unit uses adjusted net income as the basis for the calculations

⁽³⁾ Adjusted cost-to-income excludes only goodwill amortization

Revenue breakdown by business unit





Note: (1) Includes Principal Investments

Expenses and Main Ratios Consistent operational leverage gains through effective cost management

Highlights of 2Q 2024

Total operating expenses slightly increased 1.9% in the quarter

S&B slightly increased by 1.7% while A&O remained flat during the quarter

Goodwill amortization increased 8.9% related to the closing of Orama's acquisition in March

Effective income tax rate remained stable at 19.9% and was mostly impacted by JCP distribution (interest on equity)

Adjusted cost-to-income ratio⁽¹⁾ at 37.3% and compensation ratio of 20.8%

(R\$ million)

		Quarter 2Q 2024 % change to		•	Year to Date		6M 2024 % change to	
(in R\$ mm, unless stated)	2Q 2023	1Q 2024	2Q 2024	2Q 2023	1Q 2024	6M 2023	6M 2024	6M 2023
Bonus	(681)	(635)	(623)	-9%	-2%	(1,206)	(1,258)	4%
Salaries and benefits	(536)	(615)	(625)	17%	2%	(1,065)	(1,240)	16%
Administrative and other	(625)	(653)	(656)	5%	0%	(1,224)	(1,309)	7%
Goodwill amortization	(246)	(210)	(229)	-7%	9%	(478)	(439)	-8%
Tax charges, other than income tax	(299)	(305)	(331)	11%	9%	(534)	(636)	19%
Total operating expenses	(2,386)	(2,419)	(2,464)	3%	2%	(4,508)	(4,883)	8%
Adjusted cost to income ratio	39%	37%	37%			39%	37%	
Compensation ratio	22%	21%	21%			22%	21%	
Income tax and social contribution	(615)	(699)	(702)			(1,163)	(1,401)	21%
Effective income tax rate	20.1%	20.1%	19.9%			20.3%	20.0%	

Balance Sheet Analysis

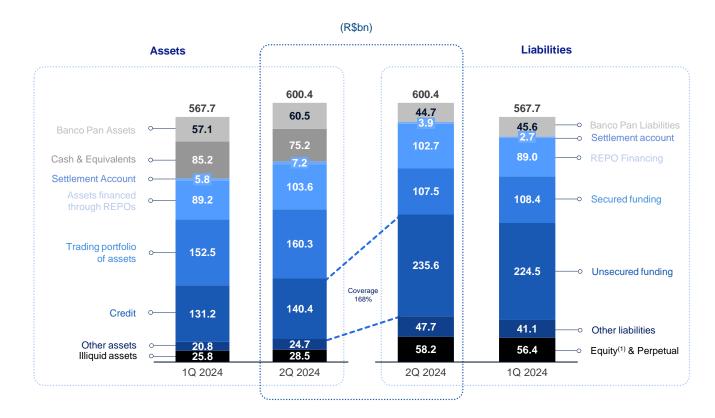
Highlights of 2Q 2024

Total assets (10.3x equity¹) increased 5.8% in the quarter

Strong liquidity levels, with R\$75.2bn of cash and cash equivalents, resulting in a LCR of 191%

Comfortable coverage ratio at 168% as our unsecured funding base grows more than our onbalance credit portfolio

Corporate Lending & Business Banking represents 3.7x Net Equity



Note:

(1) Includes minority shareholders

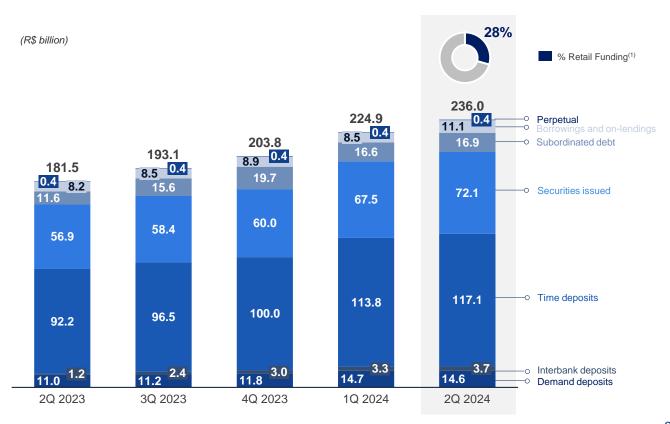
Unsecured Funding Base

Highlights of 2Q 2024

Strong funding base growth in the quarter (+R\$11.1 billion) led by increase in both time deposits and securities issued

Retail funding remained stable, keeping up with the accelerated growth of the total funding base

In April we successfully issued a 5Y Senior Unsecured Note, totaling US\$500mn, impacting the "securities issued" line



Note:

(1) Includes Banco Pan's funding base

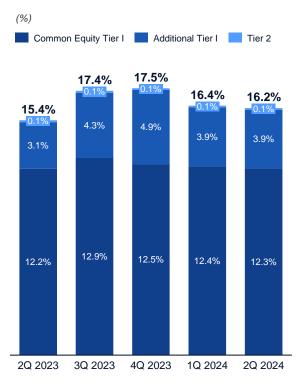
BIS Ratio and VaR

Highlights of 2Q 2024

BIS capital ratio slightly decreased to 16.2% in line with the distribution of R\$1.55bn of interest on capital

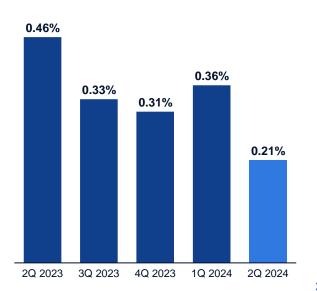
Total average daily VaR as a % of average equity decreased to 0.21%, as we maintain a conservative risk allocation approach to our balance sheet

BIS Ratio



Average daily trading VaR

(% of average shareholders' equity)



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