

FLEURY S.A.
Publicly held Corporation
CNPJ No. 60.840.055/0001-31

**MINUTES TO THE EXTRAORDINARY GENERAL MEETING
HELD ON JUNE 2nd, 2023**

- 1. Date, time and place:** held on June 2nd, 2023, at 11 a.m., in an exclusively digital form, through the virtual meetings platform Ten Meetings, pursuant to article 5º, § 2nd, item I, and article 28, §§ 2nd and 3rd, of CVM Resolution No. 81, of March 29, 2022 ("CVM Resolution 81"). Pursuant to article 5th, §3rd of CVM Resolution 81, this Extraordinary General Meeting ("Meetings" or "AGE") of Fleury S.A. ("Company" or "Fleury") considered as held at the Company's headquarters.
- 2. Call notice:** The call notice published in the newspaper "Valor Econômico" in its printed editions of May 03, 04 and 05, 2023, respectively on pages E6, E8 and E2, and in its digital editions, on the same date, pursuant to article 124, §1st, item II, of the Law No 6.404/1976, as amended ("Corporations Law").
- 3. Disclosures:** The documents relevant to the matters on the agenda, including the management's proposal for this extraordinary meeting, were made available to the shareholders at the Company's headquarters and disclosed on the websites of the Company, CVM and B3 S.A. – Brasil, Bolsa, Balcão (B3), pursuant to the Corporations Law. and the applicable CVM regulations.
- 4. Quorum:** Shareholders holding common shares representing 64,2% of the Company's voting capital stock were present, in compliance with the minimum legal quorum, as recorded in the electronic system Ten Meeting and validly received remote voting statements.
- 5. Attendance:** Also present: (i) Jeane Mike Tsutsui, the Company's Chief Executive Officer; (ii) José Antonio de Almeida Filippo, Chief Financial and Investor Relations Officer; (iii) Amanda Sobral Fontura, representing Apsis Consultoria e Avaliações Ltda; and (iv) Giuliana Rossi, representing PWC – PricewaterhouseCoopers.
- 6. Presiding Board:** Chairman: Marcio Pinheiro Mendes; Secretary: Vânia Marques Ribeiro.
- 7. Agenda:**
 - (i)** To examine, discuss and approve the "Protocol and Justification of the Merger of Laboratório Marcelo Magalhães S.A. into Fleury S.A.", entered into on April 26, 2023 between the Company and Laboratório Marcelo Magalhães S.A. (CNPJ/MF: 11.696.937/0001-60) ("Laboratory"), containing the terms and

conditions of the merger of the Laboratory into the Company (the “Protocol and Justification”);

- (ii) to ratify the appointment of Apsis Consultoria e Avaliação Ltda., a limited liability company headquartered at Rua do Passeio, nº 62, 6th floor, Centro, City of Rio de Janeiro, State of Rio de Janeiro, registered with the CNPJ/MF under No. 08.681. 365/0001-30 and registered with the Regional Accounting Council of Rio de Janeiro under No. 005112/O9 (“Specialized Company”), as a specialized company responsible for the preparation of the appraisal report in order to determine the value of book net equity value of the Laboratory to be merged into the Company (“Appraisal Report”)
- (iii) approve the Appraisal Report prepared by the Specialized Company; and
- (iv) approve the merger of the Laboratory into the Company, under the terms and conditions of the Protocol and Justification.

8. Resolutions: First, the shareholders waived the reading of the consolidated voting map, disclosed to the market on June 1st, 2023, as well as authorized the drawing up of these minutes in summary form and their publication without the shareholders' signatures, as permitted by article 130, §§1st and 2nd of the Corporations Law. The shareholders then resolved as follows:

- (i) To approve, by unanimity of votes, having been computed 334.097.880 votes in favor, the terms and conditions of the Protocol and Justification, whose entire content was disclosed by the Company in the Management's Proposal to this Meeting and which will be attached to these minutes for registration purposes.
- (ii) To approve, by unanimity of votes, having been computed 333.763.911 votes in favor, and 333.969 abstentions, the ratification of the appointment of the Specialized Company that prepared the Appraisal Reports.
- (iii) To approve, by unanimity of votes, having been computed 334.097.880 votes in favor, the Appraisal Reports, whose entire content was disclosed by the Company in the Management's Proposal to this Meeting, and which will be attached to these minutes for registration purposes.
- (iv) To approve, by unanimity of votes, having been computed 334.097.880 votes in favor, the merger of the Laboratory into the Company, under the terms and conditions of the Protocol and Justification. Considering that the Company already held all the shares/quotas of the Laboratory, this merger will not result in the issuance of shares in the Company, and its capital stock will remain unchanged.

9. Closing, Drawing-up, Approval and Signatures: There being no further business to discuss, the minutes of the Meeting was read, approved and signed by the Board. Pursuant to Article 47, §§1st and 2nd, of Resolution 81, shareholders who sent the remote voting statements and those who registered their presence in the electronic remote participation system Ten Meetings were considered present in the meeting, as identified below.

São Paulo, June 2nd, 2023

Presiding Board:

Marcio Pinheiro Mendes
Chairman

Vânia Marques Ribeiro
Secretary

This is a free translation of the original document executed in Portuguese.

Shareholders present through the Ten Meetings electronic system:

ADAGMAR ANDRIOLO, ALEXANDRE DA COSTA PEREIRA, APARECIDO BERNARDO PEREIRA, ARTHUR TEIXEIRA MENDES NETO, AUGUSTO LANGE VIEIRA, B-INDEX MORNINGSTAR BRASIL PESOS IGUAIS FUNDO DE INDICE, B-INDEX MORNINGSTAR SETORES DEFENSIVOS BRASIL FUNDO DE INDIC, BEST INVESTMENT CORPORATION, Bradesco Diagnóstico em Saúde S.A., BRADESCO FF ÍNDICE ATIVO FUNDO DE INVESTIMENTO EM AÇÕES, BRADESCO FIA IBOVESPA PLUS, BRADESCO FIA INSTITUCIONAL IBRX ATIVO, BRADESCO FIA MASTER IBOVESPA, BRADESCO FIA MASTER SMALL CAP, BRADESCO FIA SMART ALLOCATION, BRADESCO FUNDO DE INVESTIMENTO EM ACOES ZINCO, BRADESCO H FI EM ACOES IBOVESPA, BRADESCO H FIA SMALL CAPS, BRADESCO PRIVATE FIA IBOVESPA ATIVO, BRAM FIA IBOVESPA ATIVO, BRAM FIA IBRX ATIVO, BRAM FIA SMALL CAPS, BRAM FUNDO DE INVESTIMENTO EM ACOES, BRAM H FI EM ACOES IBOVESPA GESTAO, BRAM H FI EM ACOES PASSIVO IBRX, BRAM H FIA INSTITUCIONAL, CAROLINA LANGE VIEIRA BARCELLOS, CAROLINA RENOFIO MARTINS DUCHENE, CELSO FRANCISCO HERNANDES GRANATO, CONTI INTERNATIONAL, ETF BRADESCO IBOVESPA FUNDO DE INDICE, EWALDO MARIO KUHLMANN RUSSO, FADHAU LLC, FERNANDA DA COSTA PEREIRA, FERNANDO LOPES ALBERTO, FERNANDO TEIXEIRA MENDES FILHO, FIA IBOVESPA 157, GILBERTO ALONSO, GUILHERME PASETTO LESER, IT NOW IBOVESPA FUNDO DE ÍNDICE, IT NOW IGCT FUNDO DE INDICE, IT NOW ISE FUNDO DE INDICE, IT NOW SMALL CAPS FUNDO DE INDICE, ITAU CAIXA ACOES FI, ITAÚ EXCELÊNCIA SOCIAL AÇÕES FUNDO DE INVESTIMENTO, ITAU GOVERNANCA CORPORATIVA ACOES FI, ITAU IBOVESPA ATIVO MASTER FIA, ITAÚ IBRX ATIVO MASTER FIA, ITAÚ INDEX AÇÕES IBOVESPA FI, ITAU INDEX ACOES IBRX FI, ITAÚ LONG AND SHORT PLUS MULTIMERCADO FI, ITAÚ MASTER GLOBAL DINÂMICO MULTIMERCADO FUNDO DE INVESTIMENTO, ITAÚ MASTER GLOBAL DINÂMICO ULTRA MULTIMERCADO FUNDO DE INVESTIMENTO, ITAÚ PREVIDÊNCIA IBRX FIA, ITAU SMALL CAP MASTER FUNDO DE INVESTIMENTO EM ACOES, JOSE GILBERTO HENRIQUES VIEIRA, JOSE MARCELO AMATUZZI DE OLIVEIRA, JULIANA RENOFIO MARTINS, LONG BIAS MULTIMERCADO FI, LUIZ ROBERTO FERNANDES MARTINS, Marcio Pinheiro Mendes, MARCOS BOSI FERRAZ, MARIA DE LOURDES LOPES F CHAUFFAILLE, MARIA LUCIA CARDOSO GOMES FERRAZ, MARINA LANGE VIEIRA GUIMARAES DA SILVA, MARIO ENDSFELDZ CAMARGO, MONEDA LUXEMBOURG SICAV - LATIN AMERICA SMALL CAP FUND, NELSON CARVALHAES NETO, PAULO GUILHERME LESER, PEDRO ALMEIDA TEIXEIRA MENDES, QUANTAMENTAL HEDGE MASTER FUNDO DE INVESTIMENTO MULTIMERCADO, RENDRIK FRANCA FRANCO, ROBERTO TEIXEIRA MENDES, ROGERIO RABELO, RUI MONTEIRO DE

BARROS MACIEL, SERGIO LUIS RAMOS MARTINS, VIVIEN BOUZAN GOMEZ NAVARRO ROSSO.

Shareholders present by sending the Remote Voting Statements:

ALASKA PERMANENT FUND, ALLIANZ GL INVESTORS GMBH ON BEHALF OF ALLIANZGI-FONDS DSPT, ALLIANZ GLOBAL INVESTORS FUND - ALLIANZ BEST STYLE, AMANA DEVELOPING WORLD FUND, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME, AMERICAN HEART ASSOCIATION, INC., AMG GWK EMERGING MARKETS EQUITY FUND, ÁUREA MARIA PARDINI, AXA WORLD FUNDS, BELLEVUE FUNDS (LUX), BLACKROCK ADVANTAGE E. M. FUND OF BLACKROCK FUNDS, BLACKROCK ADVANTAGE ESG EMERGING MARKETS EQUITY FUND OF BLAC, BLACKROCK ADVANTAGE GLOBAL FUND INC, BLACKROCK BALANCED CAPITAL FUND, INC., BLACKROCK BALANCED CAPITAL PORTFOLIO OF BLACKROCK SERIES FUN, BLACKROCK GLOBAL FUNDS - S. GLOBAL SMALLCAP FUND, BLACKROCK STRATEGIC FUNDS - BLACKROCK SYSTEMATIC GLOBAL E F, BMO MSCI GENOMIC INNOVATION INDEX ETF, BMO MSCI INNOVATION INDEX ETF, BNY MELLON SUSTAINABLE GLOBAL EMERGING MARKETS FUN, BORDER TO COAST EMERGING MARKETS EQUITY FUND, BUREAU OF LABOR FUNDS - LABOR PENSION FUND, BUREAU OF LABOR FUNDS - LABOR RETIREMENT FUND, CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, CCL Q EMERGING MARKETS EQUITY FUND LP, CDN ACWI ALPHA TILTS FUND, CHANG HWA CO BANK, LTD IN ITS C AS M CUST OF N B FUND, CITY OF LOS ANGELES FIRE AND POLICE PENSION PLAN, CLARITAS LONG SHORT MASTER FUNDO INVESTIMENTO MULTIMERCADO, CLARITAS QUANT MASTER FIM, CLARITAS QUANT MASTER II FIA, COLLEGE RETIREMENT EQUITIES FUND, COMMONWEALTH GLOBAL SHARE FUND 30, CONSULTING GROUP CAPITAL MKTS FUNDS EMER MARKETS EQUITY FUND, CUSTODY B. OF J. LTD. RE: STB D. B. S. M. F., DFC EMERGING MARKETS EQUITY FUND, DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM, EATON VANCE COLLECTIVE INVESTMENT TFE BEN PLANS EM MQ EQU FD, EATON VANCE INT (IR) F PLC-EATON V INT (IR) PAR EM MKT FUND, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, EMERGING MARKETS SMALL CAPIT EQUITY INDEX NON-LENDABLE FUND, EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND, EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND B, EMPLOYEES RET SYSTEM OF THE STATE OF HAWAII, ETHOS EM SMID MASTER FUND LP, EVTC CIT FOF EBP-EVTC PARAMETRIC SEM CORE EQUITY FUND TR, FAMA FIFE ICATU PREVIDENCIRIO FUNDO DE INVESTIMENTO EM AES, FAMA MASTER FUNDO DE INVESTIMENTO DE ACOES, FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND,

FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F, FORD MOTOR CO DEFINED BENEF MASTER TRUST, GLOBAL ALPHA TILTS FUND A, GLOBAL ALPHA TILTS FUND B, GLOBAL EX-US ALPHA TILTS FUND, GLOBAL EX-US ALPHA TILTS FUND B, GMO BENCHMARK-FREE FUND, A SERIES OF GMO TRUST, GMO EMERGING M. FUND, A SERIES OF GMO TRUST, GMO EMERGING MARKETS EX-CHINA FUND, A SERIES OF GM, GMO GLOBAL R RETURN (UCITS) F, A SUB-FUND OF GMO FUNDS PLC, GOLDMAN SACHS FUNDS - GOLDMAN SACHS E M C (R) EQ PORTFOLIO, GOLDMAN SACHS TRUST - GOLDMAN SACHS EMERGING MARKETS E I F, HANDELSBANKEN BRASILIEN TEMA, HANDELSBANKEN LATINAMERIKA TEMA, HANDELSBANKEN TILLVAXTMARKNAD TEMA, HOSPITAL AUTHORITY PROVIDENT FUND SCHEME, IBM 401 (K) PLUS PLAN, INTERNATIONAL LP I, INTERNATIONAL MONETARY FUND, ISHARES CORE MSCI EMERGING MARKETS ETF, ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF, ISHARES CORE MSCI TOTAL INTERNATIONAL STOCK ETF, ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND, ISHARES III PUBLIC LIMITED COMPANY, ISHARES IV PUBLIC LIMITED COMPANY, ISHARES MSCI BRAZIL SMALL CAP ETF, ISHARES MSCI EMERGING MARKETS SMALL CAP ETF, ISHARES PUBLIC LIMITED COMPANY, JOHN HANCOCK FUNDS II EMERGING MARKETS FUND, KAISER FOUNDATION HOSPITALS, KAISER PERMANENTE GROUP TRUST, KRANESHARES EMERGING MARKETS HEALTHCARE INDEX ETF, LAERERNES PENSION FORSIKRINGSAKTIESELSKAB, LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD, LEGAL GENERAL U. ETF P. LIMITED COMPANY, LETKO BROUSSEAU EMERGING MARKETS EQUITY FUND, LETKO BROUSSEAU EMERGING MARKETS EQUITY FUND (US), LOS ANGELES COUNTY EMPLOYEES RET ASSOCIATION, MACKENZIE MAXIMUM DIVERSIFICATION EMERGING MARKETS INDEX ETF, MACQUARIE INV M. AUSTRALIA L. AS R. E. FOR W. S. E. MKTS F., MDPIEM EMERGING MARKETS EQUITY POOL, MERCER EMERGING MARKETS SHARES FUND, MERCER QIF FUND PLC, METALLRENTE FONDS PORTFOLIO, MINISTRY OF ECONOMY AND FINANCE, MIP ACTIVE STOCK MASTER PORTFOLIO, MSCI ACWI EX-U.S. IMI INDEX FUND B2, NATIONAL WESTMINSTER BANK PLC AS TRUSTEE OF ST. JA, NAVARRO 1 FUND LLC, NCS GROUP TRUST, NORGE BANK, NORTHERN TRUST COLLECTIVE EAFE SMALL CAP INDEX FUND-NON LEND, NORTHERN TRUST COLLECTIVE EMERGING MARKETS EX CHIN, NTGI-QM COMMON DAC WORLD EX-US INVESTABLE MIF - LENDING, NVIT GS EMERGING MARKETS EQUITY INSIGHTS FUND, PARAMETRIC EMERGING MARKETS FUND, PARAMETRIC TAX-MANAGED EMERGING MARKETS FUND, PARAMETRIC TMEFC FUND, LP, PEOPLE S BANK OF CHINA, PUBLIC EMPLOYEES RETIREMENT ASSOCIATION OF NEW MEX, PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, RBC EMERGING MARKETS SMALL-CAP EQUITY FUND, RBC FUNDS (LUX) - EMERGING MARKETS SMALL CAP EQUITY FUND, REGINA PARDINI, SHELL TR (BERM) LTD AS TR O SHELL OV CON P F, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP, SPDR SP EMERGING

MARKETS SMALL CAP ETF, SSGA SPDR ETFS EUROPE I PLC, SSGATC I. F. F. T. E. R. P. S. S. M. E. M. S. C. I. S. L.F., ST ST MSCI EMERGING MKT SMALL CI NON LENDING COMMON TRT FUND, ST STR MSCI ACWI EX USA IMI SCREENED NON- LENDING COMM TR FD, STATE OF NEW MEXICO STATE INV. COUNCIL, STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS, STATE STREET E M S CAP A S L QIB C TRUST FUND, STATE STREET G. A. L. SICAV - S. S. E. M. S. C. ESG S.E. F., STATE STREET GLOBAL A LUX SICAV - SS EM SRI ENHANCED E F, STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO, STICHTING DEPOSITARY APG EMERGING MARKETS EQUITY POOL, STICHTING PENSIOENFONDS VOOR DE ZORG EN WELZIJN, STICHTING SHELL PENSIOENFONDS, SUNSUPER SUPERANNUATION FUND, THE BANK OF NEW YORK MELLON CORPORATION RETIREMENT PLANS MAS, THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA, THE MASTER T BK OF JPN, LTD AS T OF NIKKO BR EQ MOTHER FUND, THE MONETARY AUTHORITY OF SINGAPORE, THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, THE SHELL CONTRIBUTORY PENSION FUND, TRILOGY INVESTMENT FUNDS PLC, UPS GROUP TRUST, UTAH STATE RETIREMENT SYSTEMS, VANECK EMERGING MARKETS PORTFOLIO, VANECK FUNDS - EMERGING MARKETS FUND, VANECK ICAV, VANECK VECTORS BRAZIL SMALL-CAP ETF, VANECK VIP EMERGING MARKETS FUND, VANGUARD EMERGING MARKETS STOCK INDEX FUND, VANGUARD ESG INTERNATIONAL, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T, VANGUARD FUNDS PLC / VANGUARD ESG EMERGING MARKETS, VANGUARD FUNDS PLC / VANGUARD ESG GLOBAL ALL CAP U, VANGUARD INV FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX F, VANGUARD INVESTMENT SERIES PLC / VANGUARD ESG EMER, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, VERGER CAPITAL FUND LLC, VIRGINIA RETIREMENT SYSTEM, VOYA MULTI-MANAGER EMERGING MARKETS EQUITY FUND, WALTER SCOTT PARTNERS CAN INST TR- WALTER SCOTT A P E M F, WASHINGTON STATE INVESTMENT BOARD, WISDOMTREE EMERGING MARKETS SMALLCAP DIVIDEND FUND.