

**FLEURY S.A.**

Publicly Held Company

National Register of Legal Entities (CNPJ) No. 60.840.055/0001-31

State Registration (NIRE) 35.300.197.534

**CALL NOTICE TO EXTRAORDINARY GENERAL MEETING**

The Shareholders of Fleury S.A. (the “Company”) are hereby called to meet at the Extraordinary General Meeting, **in an exclusively digital form**, pursuant to article 5, paragraph 2, item I, and article 28, paragraphs 2 and 3, of CVM Resolution No. 81, of March 29, 2022 (“CVM Resolution No. 81”), to be held on **June 2, 2023**, at **11:00 a.m.**, through the digital platform of virtual meetings TEN MEETINGS (the “Digital Platform” and the “Meeting”, respectively), in order to discuss and vote the following matters of the agenda (the “Agenda”):

1. Examine, discuss and approve the “Protocol and Justification of the Merger of Laboratório Marcelo Magalhães S.A. into Fleury S.A.”, entered into on April 26, 2023 between the Company and Laboratório Marcelo Magalhães S.A. (CNPJ/MF: 11.696.937/0001-60) (“Laboratório”) containing the terms and conditions of the merger of the Laboratory into the Company (the “Protocol and Justification”).
2. To ratify the appointment of Apsis Consultoria e Avaliação Ltda., a limited liability company headquartered at Rua do Passeio, nº 62, 6th floor, Centro, City of Rio de Janeiro, State of Rio de Janeiro, registered with the CPNJ/MF under nº 08.681. 365/0001-30 and registered with the Regional Accounting Council of Rio de Janeiro under No. 005112/O-9 (“Specialized Company”), as a specialized company responsible for the preparation of appraisal report in order to determine the value of book net equity value the Laboratory to be merged into the Company (“Appraisal Report”).
3. Approve the Appraisal Report prepared by the Specialized Company.
4. Approve the merger of the Laboratory into the Company, under the terms and conditions of the Protocol and Justification.

**General Information:**

**Documents available for Shareholders:** The Management Proposal covering all documentation related to the matters included in the Agenda, the documents provided for in CVM Resolution No. 81 and other information relevant for the exercise of the right

to vote at the Meeting, were made available to the Company's Shareholders as of this date, as provided for in CVM Resolution No. 81, and can be accessed on the websites of the Company ([www.fleury.com.br/ir](http://www.fleury.com.br/ir)), of the Brazilian Securities Commission ("CVM") ([www.cvm.gov.br](http://www.cvm.gov.br)), and of B3 SA - Brasil, Bolsa, Balcão (<http://www.b3.com.br/>).

**Participation in the Meeting:** The Meeting will be carried out exclusively in the remote form, without possibility of attendance in person, reason why the Shareholder may only participate via the Digital Platform, personally or by an attorney duly appointed pursuant to article 28, paragraphs 2 and 3 of CVM Resolution No. 81, in which case the Shareholder may: (i) simply attend the Meeting, without necessarily voting; or (ii) participate and vote at the Meeting (in this case, if the shareholders have sent the remote voting statement, the previously-sent voting guidelines will be disregarded). Moreover, the shareholders may exercise their voting right by sending the remote voting statement.

Shareholders or proxies who wish to participate through the Digital Platform should access the pre-registration link <https://www.tenmeetings.com.br/assembleia/portal/?id=F47DE1A829F8>), absolutely **by May 31, 2023 (including)**, and fill in all requested information and provide all documents indicated in the Manual for Participation in the Annual and Extraordinary General Meetings of the Company (the "Participation Manual") disclosed as of this date and made available to the Shareholders at the Company's headquarters, on its Investor Relations website ([www.fleury.com.br/ri](http://www.fleury.com.br/ri)), and on the websites of B3 SA - Brasil, Bolsa, Balcão (<http://www.b3.com.br/>), and of the Brazilian Securities Commission - CVM (<https://www.gov.br/cvm/pt-br>). Pursuant to article 6, paragraph 3, of CVM Resolution No. 81, access to the Digital Platform will not be permitted for shareholders or attorneys who do not present the necessary participation documents by the deadline set forth herein.

The following documents shall be required to confirm the Identity of the Shareholders. The Shareholders may send a digital file of the original documents at least two (2) days prior to the Meeting date, *i.e.* by **May 31, 2023**:

- **For individuals:** ID document with shareholder's photo or, if applicable, ID document with a photo of their attorney-in-fact and respective proxy instrument.
- **For legal entities:** last restated articles of association or bylaws and corporate documents that evidence the legal representation of the shareholder; ID document with a photo of the legal representative.
- **For investment funds:** last restated fund rules; bylaws or articles of association of their administrator or manager, as applicable, subject to the fund's voting policy

and corporate documents evidencing the representation powers; ID document with photo of the legal representative.

In addition, the shareholder must present proof of ownership of the Company's shares issued by the custodian or proof issued by the financial institution, the custodian of the book-entry shares held by it, demonstrating ownership of the shares.

Moreover, pursuant to CVM Resolution No. 81, the shareholders may exercise their voting rights by completing and forwarding the remote voting statements to the custodian agents, to the bookkeeper or directly to the Company, according to the Participation Manual guidelines.

The Company warns that, in any of these events, the remote voting statement, accompanied by the necessary documentation, must be received within seven (7) days prior to the Meeting date, *i.e.* by **May 26, 2023**.

If the shareholder chooses to send the remote voting statement directly to the Company, they must send the original physical counterpart of the statement, duly completed, initialed and signed, or a digital file thereof, relating to the general meeting, as well as the documentation mentioned above, as outlined in the Participation Manual. The documents must be sent to the Company's Investor Relations Department, preferably to e-mail [ri@grupofleury.com.br](mailto:ri@grupofleury.com.br), receipt confirmation requested.

The Company clarifies that, exceptionally for this Meeting, it will waive the need to send the physical copies of the Shareholders' representation documents to the Company's office (including the remote voting statements, if the vote is so exercised), as well as the grantor's signature in the power of attorney to represent the Shareholder, the notarization, the legalization by consulate, the apostille and the sworn translation of all shareholder' representation documents, being sufficient to send a digital file of such documents to the Company's e-mail ([ri@grupofleury.com.br](mailto:ri@grupofleury.com.br)). Documents that have not been drawn in Portuguese or English shall be accompanied by their respective sworn translation to such languages.

São Paulo, May 2, 2023

**Marcio Pinheiro Mendes**  
**Chairman of the Board of Directors**