

NOTRE DAME INTERMÉDICA PARTICIPAÇÕES S.A.

Publicly Held Company

Corporate Taxpayer ID (CNPJ/ME) No. 19.853.511/0001-84

Company Register (NIRE) 35.300.463.242

MINUTES OF THE BOARD OF DIRECTORS MEETING HELD ON DECEMBER 08, 2020

Date, Time and Place: On December 08, 2020, at 6:00 p.m., at the headquarters of Notre Dame Intermédica Participações S.A. ("Company"), at Avenida Paulista, No. 867, 8th floor, cj 82, room A, Bela Vista, Zip Code 01311-100, in the city and state of São Paulo.

Call Notice: Call notice formalities were waived since all the directors were present, pursuant to article 14, paragraph 6, of the Company's Bylaws.

Attendance: All directors were present, including the participation of certain members by teleconference, pursuant to article 16, paragraph 3, of the Company's Bylaws.

Presiding Board: Chairman: Michel David Freund, Secretary: Pedro Guilherme Calandrino.

Agenda: To discuss the following subject matters: **(i)** authorize NOTRE DAME INTERMÉDICA SAÚDE S.A., an indirect subsidiary of the Company, to acquire up to 100% (one hundred percent) of shares issued by **LIFECENTER SISTEMA DE SAÚDE S.A.** and **(ii)** authorize the assignment, in whole or in part, of the rights and obligations concerning the Transaction to any other company direct or indirectly owned by BCBF.

Resolutions: After analysis and discussions of the relevant documents, all directors decided, without any restrictions:

(i) to authorize NOTRE DAME INTERMÉDICA SAÚDE S.A. to acquire upon payment and pursuant to the terms and conditions of the purchase and sale agreement to be executed between the parties acquire up to 100% (one hundred percent) of shares issued of LIFECENTER SISTEMA DE SAÚDE S.A., inscribed in the corporate taxpayers register (CNPJ/ME) under nº 04.123.021/0001-55 with headquarters at Contorno Avenue, n.º 4.747 — Zip Code 30110-921, in the city of Belo Horizonte, and the state of Minas Gerais;

(ii) to authorize, at BCBF's sole discretion, the assignment, in whole or in part, of the rights and obligations concerning the Transaction to any other company direct or indirectly owned by BCBF.

Drawing Up of Minutes: By unanimous vote, the directors approved the drawing up of these minutes in summary form, in accordance with article 130, paragraph 1, of the Brazilian Corporate Law.

Closing: There being no further matters to discuss, the Board of Directors Meeting was closed, these minutes were drawn up, read, approved and signed by all those present. Board: Mr Michel David Freund – Chairman; Mr. Pedro Guilherme Calandrino – Secretary. Directors Present: Mr. Christopher Riley Gordon, T. Devin O'Reilly, Irlau Machado Filho, Michel David Freund, José Luiz Teixeira Rossi e Plínio Villares Musetti.

(This is a free English translation of the original minutes drawn up in the Company's records)

São Paulo, December 08, 2020.

Presiding Board:

Michel David Freund
Chairman of the Presiding Board

Pedro Guilherme Calandrino
Secretary

Attorneys' Initials: _____

Lino José Rodrigues Alves
OAB/SP nº 92.492