

NOTRE DAME INTERMÉDICA PARTICIPAÇÕES S.A.
Brazilian Corporate Taxpayer ID No. 19.853.511/0001-84
Company Register No. 35.300.463.242

**MINUTES OF THE BOARD OF DIRECTORS MEETING
HELD ON MARCH 16, 2021**

DATE, TIME AND PLACE: On March 16, 2021, at 11:00 a.m., at the headquarters of Notre Dame Intermédica Participações S.A. ("**Company**"), at Avenida Paulista, No. 867, 8th floor, cj. 82, room A, Bela Vista, Zip Code 01311-100, in the city and state of São Paulo.

ATTENDANCE: All the directors of the company attended the meeting.

PRESENÇA: Presente a totalidade dos membros do Conselho de Administração da Companhia, incluindo a participação de determinados membros por meio de teleconferência, nos termos do artigo 16, parágrafo 3º, do estatuto social da Companhia.

PRESIDING BOARD: Chairman: Mr. Michel David Freund; Secretary: Mr. Marcelo Marques Moreira Filho.

AGENDA: To examine, discuss and resolve about the following matters: (i) the financial statements of the Company for the fiscal year ended December 31, 2020; and (ii) the proposal of allocation of the result of the fiscal year ended December 31, 2020, to be submitted for approval of the annual general meeting to be held on April 06, 2021.

RESOLUTIONS: After the analysis and discussion of the relevant documents, the following matter were approved, by all members of the Board of Directors, without any qualification or restriction:

(i) the Company's financial statements for the fiscal year ended December 31, 2020, which comprise the management report, the balance sheet, the income statements, the statements of changes in net worth position, the statements of cash flows and the statements of added value, including the respective explanatory notes, accompanied by the Company's independent auditors' opinion; and

(ii) the proposal of allocation of the result of the fiscal year ended December 31, 2020, to be submitted for approval of the annual general meeting to be held on April 26, 2021, that, based on the net income of **R\$ 736,188,285.54**, shall be allocated as follows:

(a) **R\$ 36,809,414.28**, equivalent to 5% of the net income calculated, allocated to the legal reserve account, pursuant to section 196 of the Brazilian Corporation Law;

- (b) **R\$ 174,844,717.82**, equivalent to 25% of the net income calculated after the allocation to the legal reserve account provided for in item "a" above, allocated to the mandatory dividends account, pursuant to article 29, item "iii", of the Company's by-laws; and
- (c) the remaining balance, in the amount of **R\$ 524,534,153.45**, equivalent to 70% of the net income calculated after the allocation to the legal reserve account provided for in item "a" above, allocated to the statutory reserve account for investments, pursuant to article 29, paragraph 2, item "iv", of the Company's bylaws.

Drawing Up of Minutes: By unanimous vote, the directors approved the drawing up of these minutes in summary form, in accordance with article 130, paragraph 1, of the Brazilian Corporation Law.

Closing: There being no further matters to discuss, the Board of Directors Meeting was closed, and these minutes were drawn up, read, approved and signed by all those present. Presiding Board: Mr. Sr. Michel David Freund – Chairman; Mr. Marcelo Marques Moreira Filho – Secretary. Directors present: Christopher Riley Gordon, T. Devin O'Reilly, José Luiz Teixeira Rossi, Michel David Freund, Irlau Machado Filho e Plínio Villares Musetti.

(this is a free English translation of the original minutes drawn up in the Company's records)

São Paulo, March 16, 2021.

PRESIDING BOARD:

Michel David Freund
Chairman

Marcelo Marques Moreira Filho
Secretary

ATTORNEY: _____
Lino José Rodrigues Alves
OAB/SP 92.462