

RESULTS

1Q26



Market Value (05/07): R\$ 4.5 billion

Average daily liquidity (90 days): R\$ 46 million

Conference Call and Webcast

Portuguese (with simultaneous translation into English)

Friday, May 08, 2026 | 09:00 am (São Paulo) | 08:00 am (NY)

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1Q26

Continuous results improvement, combining:
1) strong EBITDA growth, 2) profitability expansion,
3) lower Net Capex, and 4) the lowest financial leverage in the last 15 years

GROSS REVENUE


R\$ 12.2 bn

+6% vs. 1Q25

ADJUSTED NET INCOME


-R\$ 13 mn

vs. R\$ 8 mn in 1Q25

ADJUSTED EBITDA


R\$ 3.2 bn

+14% vs. 1Q25

LTM ROIC (ex-BBC)


17.7%

(productive)¹

+2.0 p.p. above third-party cost of capital

CONSISTENT AND DIVERSIFIED ORGANIC GROWTH


Net Revenue from Services up **8.6% y/y** in 1Q26

HIGHER OPERATIONAL EFFICIENCY


Adjusted EBITDA up **14% y/y** to **R\$3.2 bn** in 1Q26
 LTM EBITDA² per employee up **14% y/y** to **R\$218 K** in 1Q26

LOWER INVESTMENT NEEDS


-68% y/y reduction in Net Capex in 1Q26
Lowest amount in a first quarter since 2020³

BROAD ACCESS TO LONG-TERM CAPITAL SOURCES


+R\$4.2 bn in debt raised (avg. cost: **CDI + 1.9%** | average tenor: **5.1 years**)
+R\$2.9 bn in combined capital increases⁴

YEAR-OVER-YEAR LEVERAGE REDUCTION


0.6x y/y reduction in leverage (to 3.0x)
2.8x when including the capital increases

MONETIZATION OF A NON-LISTED COMPANY


Sale of Ciclus Amazônia in April/26 for **R\$270 mn⁵** (total equity value)
Strong value creation based on an implied valuation of **3x 2025 book value**

Notes: (1) Excludes capital employed in operations that have not yet contributed to revenue generation — see ROIC section for details. Excluding the positive impact from the sale of Ciclus Rio, ROIC would be 15.7%; (2) Adjusted LTM EBITDA; (3) Since SIMPAR's founding; (4) The effective achievement of the total subscription will still depend on the settlement of remainder and additional remainder orders and on approval by the Boards of Directors. The combined total value of the Transaction excludes the amount of SIMPAR's capital contribution to MOVIDA and VAMOS; (5) R\$121 mn represents the equity value corresponding to SIMPAR's 45% stake.

MESSAGE FROM MANAGEMENT

We are pleased to report **SIMPAR's** results for the first quarter of 2026, reflecting the **consistency of our management model and disciplined execution of our strategic plan**, with continued improvement in profitability and sustained growth in operating cash flow.

We thank our **shareholders, clients, suppliers and investors** for their continued **trust**, and **our PEOPLE**. With more than 56 thousand employees who are the key differentiator across our companies, for their dedication, efficiency and commitment to delivering high-quality service and anticipating our clients' needs.

We also thank the shareholders who participated in the **Private Capital Increases**, reaffirming their alignment with the Company's strategy and confidence in the growth and value creation opportunities across our businesses. To date¹, these transactions totaled **R\$1,8 billion at SIMPAR, R\$750 million at MOVIDA and R\$529 million at VAMOS**. These amounts are close to the **respective maximums of R\$2.0 billion at SIMPAR, R\$750 million at MOVIDA and R\$600 million at VAMOS under the Private Capital Increases**, demonstrating the confidence of the **capital markets and BNDESPAR, a leading institution with a strong track record of long-term value creation, in SIMPAR's business model**.

SIMPAR's companies have been expanding value creation organically through appropriate pricing and cost pass-through in both existing and new contracts, strict discipline in expense management, asset optimization, and the monetization of investments, as demonstrated by the sale of **Ciclus Rio** in Dec/25 and the sale of **Ciclus Amazônia**, announced² in Apr/26 for **\$121.5 million** in equity value, corresponding to **SIMPAR's 45% stake** in the company. These transactions reinforce the value and potential of **SIMPAR's** portfolio, including operations in new sectors such as infrastructure that are not yet fully reflected in the Group's market value.

In the quarter, **SIMPAR** reported **Gross Revenue of R\$12.2 billion (+6% y/y)** and **Adjusted EBITDA of R\$3.2 billion (+14% y/y)**, alongside a **68% y/y reduction in Net CAPEX** (R\$222 million in 1Q26) - **the lowest level for a first quarter since 2020**. As a result, **EBITDA/Net CAPEX** ratio increased to **2.1x**, compared to historical averages of 0.6x (2020–2022), 1.1x (2023–2024) and slightly above 1.9x in 2025, highlighting our focus on maximizing **returns from the asset base built** between 2020 and 2024.

Pro forma financial leverage stood at **2.8x LTM Net Debt/EBITDA**, reaching the lowest level in the past 15 years, including the **capital increases at SIMPAR, MOVIDA and VAMOS**.

The **holding company ended 1Q26 with R\$3.3 billion in cash**, providing sufficient liquidity to cover debt maturities through mid-2031. **Consolidated cash totaled R\$13.9 billion**, a figure that does not include R\$1.6 billion in available and undrawn committed credit lines, as well as floor plan lines and the total amount of **R\$2.9 billion from the capital increases**. During the period, the Group **raised R\$4.2 billion in debt**, at an **average cost of CDI + 1.9% per year** and an **average tenor of 5.1 year**.

JSL delivered results that reflect its **ability to consistently generate cash**, supported by **strong capital allocation discipline**. **Operating cash flow after growth** totaled **R\$258 million in 1Q26** (~34% of market cap). **Gross CAPEX was reduced to R\$29.5 million (-82.1% y/y)**, while **Asset Sales** totaled **R\$104.0 million (+4.4% y/y)**, exceeding investments in the period, reflecting the asset rental strategy, which requires less capital employed and enhances balance sheet efficiency. As a result, financial leverage declined to **2.8x Net Debt/EBITDA (-0.5x y/y)**. **JSL Digital** and **INTRALOG** grew 28% and 11% y/y in 1Q26, respectively. **INTRALOG's** strong growth potential, combined with our solid culture, **Brunno Matta is the new CEO of this company**, who joins the team to lead the next phase of expansion, given the opportunities in the intralogistics segment. **JSL Dedicated Services** remained stable y/y following intentional adjustments made throughout 2025 to improve margins and profitability.

¹ The effective full subscription will still depend on the settlement of subscriptions for Remaining Shares and Additional Remaining Shares, as well as ratification by the Boards of Director

² The closing of the transaction is conditioned to the fulfillment of obligations and conditions precedent usual to this type of operation, including the approval of the Administrative Council for Economic Defense - CADE and authorization by the granting authority

At **MOVIDA**, disciplined execution of the strategic plan resulted in new records for the quarter. The Company reported **Net Revenue of R\$3.8 billion (+6% y/y)**, **EBITDA of R\$1.6 billion (+17% y/y)** and **Net Income of R\$125 million (+59% y/y)**, in line with guidance (R\$110–130 million). **Customer experience remains a core strategic pillar** for the Company, reflected in the **increase in utilization across a total fleet of 267 thousand cars (+4% y/y)**, as well as in operational efficiency gains, with reductions in costs and expenses. Pro forma financial leverage (Net Debt/LTM EBITDA), including the full R\$750 million capital increase, declined to 2.5x, marking the fourth consecutive quarter of deleveraging. ROIC for 1Q26 LTM reached 16.4% (+4.0 p.p. y/y), equivalent to a 5.3 p.p. spread over the cost of capital. **MOVIDA has consistently delivered on its guidance and exceeded market expectations over the past two years.** For 2Q26, the Company issued Net Income guidance of R\$110–130 million (+78% y/y), approximately 24% above market consensus.

VAMOS reported **Net Income of R\$87 million in 1Q26**, up 74% vs. 3Q25, **marking the second consecutive quarter of profitability expansion.** This reinforces the view that **3Q25 was a turning point for profitability**, supported by improvements across key metrics: **(i) a 60% y/y increase in assets sold, with Used Vehicles Gross Revenue reaching R\$471 million (+58% y/y); (ii) a 3 p.p. y/y increase in fleet utilization (88%); (iii) a 12% reduction in inventory vs. 4Q25, reaching the lowest level of idle assets since 4Q23; and (iv) pro forma leverage of 2.8x, the lowest level since 2022. These results reinforce consistent progress toward delivering on 2026 guidance:** (i) Net CAPEX of R\$1.2–R\$1.9 billion, (ii) Consolidated Net Revenue of R\$6.3–R\$6.9 billion, and (iii) EBITDA of R\$3.75–R\$4.0 billion.

AUTOMOB delivered operational improvements that reflect its ability to consistently execute its strategy, quarter after quarter. In **Light Vehicles**, a **20% y/y increase in Gross Revenue transacted and 55% y/y growth in F&I gross revenue drove Net Income to R\$35 million in 1Q26.** In **Trucks and Buses**, 1.6 thousand units were sold, outperforming the market by 11.7 p.p., with Net Income of R\$18 million. In **Agricultural Machinery and Equipment**, paid inventory was reduced by R\$285 million over the last twelve months, while Net Loss was R\$49 million. Consistent with the strategy of active portfolio management and discipline and prioritization of capital allocation, in Apr/26, the **Seu Carro** operation was discontinued, with an estimated positive impact on Net Income of R\$1.8 million/month starting June/26. Additionally, in line with our strategic focus on regional clustering and operational synergies, we monetized the rights to a BYD dealership in Campo Grande for R\$16 million and opened a new BYD dealership in Maranhão, bringing the total to six BYD dealerships across São Paulo and Maranhão, regions where **AUTOMOB** has a strong presence.

CS Infra delivered strong performance in 1Q26, with Net Revenue from Services of R\$114 million (+134% y/y) and EBITDA of R\$42 million (+1,720% y/y), reflecting the **initial ramp-up of CS Portos Aratu, CS Rodovias Mercosul and CS Mobi Leste SP.** In 2026, the six new toll plazas under construction on **CS Grãos do Piauí** are expected to come online, alongside the start of toll collection on **CS Rodovias Rota da Integração.** In May 2026, **CS Infra** obtained ratification of the **CS Portos Amapá** concession, awarded in February 2026. The **North and South lots** (awarded in March 2026), which **mark the creation of CS Infrasocial and involve 40 schools in Paraná**, have already been ratified and awarded, but remain subject to the fulfillment of conditions precedent prior to the start of operations.

In 1Q26, **Ciclus Ambiental** reported revenue of R\$89 million (+9% y/y) and EBITDA of R\$18 million (+1% y/y) from **Ciclus Amazônia**, while **Ciclus Centroeste** is expected to begin operations in mid-2026. In April 2026, we announced the sale of our 45% stake in **Ciclus Amazônia** for R\$121 million, reinforcing **SIMPAR's** ability to create value through disciplined capital allocation across new businesses in different sectors and scales. The transaction remains subject to the fulfillment of conditions precedent, including CADE approval and consent from the granting authority.

In 1Q26, **CS Brasil** increased Gross Revenue from Services by 5% y/y, reaching **R\$143 million**. Net Revenue from Asset Sales totaled **R\$11 million** in 1Q26 (vs. R\$26 million in 1Q25), with the decline reflecting lower inventory availability in the period (-28% y/y and -37% q/q), driven **by greater efficiency in the fleet management, resulting in strong sales pace recorded in previous quarters**.

BBC Digital expanded its **credit portfolio** to **R\$2.3 billion** in 1Q26 (+15% y/y). Portfolio delinquency remained 40 bps below the market average, reaching 5.3% in 1Q26, while financial intermediation revenue increased 33.9% y/y. **Net Income** totaled **R\$2 million** in 1Q26 (vs. -R\$3 million in 1Q25), **reflecting a strategy of sustainable growth supported by a high-quality credit portfolio**.

SIMP remains fully committed to **executing its long-term strategic plan, focused on value creation and the Group's sustainable development**, supported by **strong corporate governance, a differentiated management model, high operational efficiency and the strength of our People**.

Thank you,

Fernando Antonio Simões - Chief Executive Officer, SIMPAR S.A.

SIMPAR CONSOLIDATED – FINANCIAL HIGHLIGHTS

Disclaimer: The 2025 figures presented in this release reflect the accounting reclassification of Ciclus Rio as a discontinued operation.

SIMPAR - Consolidated						
Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲Y o Y	▲Q o Q	1Q26 LTM
Net Revenue	10,443.1	11,277.4	11,075.6	+6.1%	-1.8%	44,160.9
Net Revenue from Construction	109.6	100.8	70.0	-36.1%	-30.6%	341.6
Net Revenue excluding Construction	10,333.5	11,176.6	11,005.6	+6.5%	-1.5%	43,819.3
Net Revenue from Services	8,298.6	9,038.5	9,009.2	+8.6%	-0.3%	35,551.7
Net Revenue from Asset Sales	2,034.9	2,138.1	1,996.5	-1.9%	-6.6%	8,267.6
EBIT	1,734.2	2,923.2	1,784.1	+2.9%	-39.0%	8,220.1
<i>Margin (% Net Revenue ex-Construction)</i>	<i>16.8%</i>	<i>26.2%</i>	<i>16.2%</i>	<i>-0.6 p.p.</i>	<i>-10.0 p.p.</i>	<i>18.8%</i>
Net Financial Result	(1,788.4)	(2,113.7)	(2,028.0)	+13.4%	-4.1%	(8,155.7)
Net Income (Loss)	(6.4)	543.4	(174.1)	-	-132.0%	44.9
<i>Margin (% Net Revenue ex-Construction)</i>	<i>-0.1%</i>	<i>4.9%</i>	<i>-1.6%</i>	<i>-1.5 p.p.</i>	<i>-6.5 p.p.</i>	<i>0.1%</i>
Net Income (controllers)	(51.0)	432.9	(179.6)	-	-141.5%	(89.2)
<i>Margin (% Net Revenue ex-Construction)</i>	<i>-0.5%</i>	<i>3.9%</i>	<i>-1.6%</i>	<i>-1.1 p.p.</i>	<i>-5.5 p.p.</i>	<i>-0.2%</i>
EBITDA	2,816.8	4,063.6	3,037.7	+7.8%	-25.2%	12,975.3
<i>Margin (% Net Revenue ex-Construction)</i>	<i>27.3%</i>	<i>36.4%</i>	<i>27.6%</i>	<i>+0.3 p.p.</i>	<i>-8.8 p.p.</i>	<i>29.6%</i>
(+) Cost of Asset Sales	1,905.3	1,814.9	1,897.8	-0.4%	+4.6%	7,689.0
Added-EBITDA	4,722.1	5,878.5	4,935.5	+4.5%	-16.0%	20,664.4
Adjusted EBIT	1,757.0	2,040.9	1,991.8	+13.4%	-2.4%	7,696.8
<i>Margin (% Net Revenue ex-Construction)</i>	<i>17.0%</i>	<i>18.3%</i>	<i>18.1%</i>	<i>+1.1 p.p.</i>	<i>-0.2 p.p.</i>	<i>17.6%</i>
Adjusted Net Income	7.7	(55.4)	(13.3)	-	-76.0%	(267.6)
<i>Margin (% Net Revenue ex-Construction)</i>	<i>0.1%</i>	<i>-0.5%</i>	<i>-0.1%</i>	<i>-0.2 p.p.</i>	<i>+0.4 p.p.</i>	<i>-0.6%</i>
Adjusted Net Income (controllers)	(40.8)	(169.6)	(63.5)	+55.6%	-62.6%	(478.2)
<i>Margin (% NR)</i>	<i>-0.4%</i>	<i>-1.5%</i>	<i>-0.6%</i>	<i>-0.2 p.p.</i>	<i>+0.9 p.p.</i>	<i>-1.1%</i>
Adjusted EBITDA	2,816.0	3,151.2	3,218.5	+14.3%	+2.1%	12,339.4
<i>Margin (% Net Revenue ex-Construction)</i>	<i>27.3%</i>	<i>28.2%</i>	<i>29.2%</i>	<i>+1.9 p.p.</i>	<i>+1.0 p.p.</i>	<i>28.2%</i>
Gross Capex	2,771.3	4,994.1	2,256.8	-18.6%	-54.8%	14,566.7
Renewal and others	1,627.8	2,543.9	1,623.0	-0.3%	-36.2%	8,945.6
Expansion	1,143.5	2,450.3	633.9	-44.6%	-74.1%	5,621.2
Net Capex	692.7	2,924.9	222.0	-68.0%	-92.4%	6,157.1
Net Debt - ex BBC	41,099.8	39,577.0	40,738.3	-0.9%	+2.9%	40,738.3

1Q26								
Financial Highlights ¹ (R\$ million)	JSL	Vamos	Movida	Automob	CS Infra	Ciclus Ambiental	CS Brasil	BBC
Net Revenue	2,372.7	1,620.3	3,780.6	3,126.5	210.6	93.9	138.3	1.5
Net Revenue from Services	2,272.8	1,206.5	2,205.6	3,089.6	114.3	89.3	127.8	1.5
Net Revenue from Construction	-	-	-	-	96.2	4.6	-	-
Net Revenue of Asset Sales	99.9	458.3	1,575.0	36.9	-	-	10.6	-
Eliminations	-	(44.5)	-	-	-	-	-	-
EBIT	269.2	656.0	918.1	95.9	33.2	12.3	15.9	(44.5)
<i>Margin (% NR from Services)</i>	<i>11.8%</i>	<i>54.4%</i>	<i>41.6%</i>	<i>3.1%</i>	<i>29.1%</i>	<i>13.7%</i>	<i>12.5%</i>	<i>-</i>
Financial Result	(275.9)	(541.4)	(753.8)	(136.5)	(52.7)	(1.4)	(46.7)	45.6
Net Income	6.5	86.6	124.5	(47.2)	(9.2)	7.3	(20.6)	2.3
<i>Margin (% NR)</i>	<i>0.3%</i>	<i>5.3%</i>	<i>3.3%</i>	<i>-1.5%</i>	<i>-4.4%</i>	<i>7.7%</i>	<i>-14.9%</i>	<i>2.0%</i>
EBITDA	471.2	943.2	1,568.7	143.3	42.2	18.6	26.1	(42.6)
<i>Margin (% NR from Services)</i>	<i>20.7%</i>	<i>78.2%</i>	<i>71.1%</i>	<i>4.6%</i>	<i>37.0%</i>	<i>20.9%</i>	<i>20.5%</i>	<i>-</i>
Net Capex	(74.5)	42.3	(46.0)	22.1	68.8	6.0	5.8	-
Net Debt	5,437.9	11,999.1	16,259.9	1,869.9	1,501.1	5.8	938.4	2,082.2

1Q25								
Financial Highlights (R\$ million)	JSL	Vamos	Movida	Automob	CS Infra	Ciclus Ambiental	CS Brasil	BBC
Net Revenue	2,319.9	1,332.0	3,568.2	2,907.9	258.1	82.0	146.3	1.8
Net Revenue from Services	2,229.5	1,045.6	1,878.9	2,889.3	48.9	82.0	121.2	1.8
Net Revenue from Construction	-	-	-	-	209.2	-	-	-
Net Revenue of Asset Sales	90.5	290.5	1,689.3	18.6	-	-	25.1	-
Eliminations	-	(4.1)	-	-	-	-	-	-
EBIT	298.8	643.2	766.0	91.2	(5.1)	11.9	17.9	(37.0)
<i>Margin (% NR from Services)</i>	<i>13.4%</i>	<i>61.5%</i>	<i>40.8%</i>	<i>3.2%</i>	<i>-10.4%</i>	<i>14.5%</i>	<i>14.8%</i>	<i>-</i>
Financial Result	(275.8)	(493.2)	(655.2)	(121.7)	(13.2)	(3.1)	(50.9)	32.2
Net Income	45.1	107.8	78.5	(24.1)	(11.3)	6.7	(18.7)	(2.5)
<i>Margin (% NR)</i>	<i>1.9%</i>	<i>8.1%</i>	<i>2.2%</i>	<i>-0.8%</i>	<i>-4.4%</i>	<i>8.2%</i>	<i>-12.8%</i>	<i>-2.9%</i>
EBITDA	458.2	886.8	1,338.3	140.5	2.3	18.4	27.5	(35.8)
<i>Margin (% NR from Services)</i>	<i>20.6%</i>	<i>84.8%</i>	<i>71.2%</i>	<i>4.9%</i>	<i>4.7%</i>	<i>22.4%</i>	<i>22.7%</i>	<i>-1971.1%</i>
Net Capex	64.8	536.1	(244.9)	55.4	107.9	0.5	82.0	-
Net Debt	5,717.0	11,818.6	15,541.7	1,898.0	1,040.2	9.2	959.9	1,722.1

Note: (1) Includes adjusted figures for JSL, Automob, and CS Brasil

In 1Q26, **Net Revenue from Services** increased **9% y/y** (+R\$711 million). The main highlights were **MOVIDA**, with **17% y/y** growth (+R\$327 million), **AUTOMOB**, with an **8% increase y/y** (+R\$219 million), and **VAMOS**, with **15% growth Y/Y** (+R\$161 million). Revenue performance reflects: (i) the ramp-up of contracts added over the last twelve months, and (ii) continued yield maximization in RAC and GTF operations.

Net Revenue from Asset Sales totaled R\$2.0 bn in 1Q26, stable y/y, with strong growth at **VAMOS** and **JSL**, up 56% and 10% y/y, respectively, partially offset by a 7% y/y decline at **MOVIDA**. Nevertheless, the current level remains sufficient to maintain the fleet's average age at healthy levels.

Adjusted EBITDA totaled **R\$3.2 bn** in 1Q26, up **14%**. **EBITDA margin increased 1.9 p.p. y/y in 1Q26**, reaching **29.2%**¹. This performance reflects consistent execution of the Group's strategic plan, supported by three pillars: **price adjustments** in existing contracts, **appropriate pricing of new contracts**, and **disciplined cost and expense management**. Notably, Cost of Services grew 1.3 p.p. below the growth in Net Revenue from Services, while SG&A as a percentage of Net Revenue from Services declined 0.4 p.p. q/q, reaching 11.4%

Adjusted Net Loss for **SIMPAR on a consolidated basis** totaled **R\$13.4 million** in 1Q26, compared to Net Income of R\$7.7 million in 1Q25. This was mainly driven by a more challenging macroeconomic environment, with higher interest rates in Brazil (average CDI increased from 12.93% in 1Q25 to 14.87% in 1Q26).

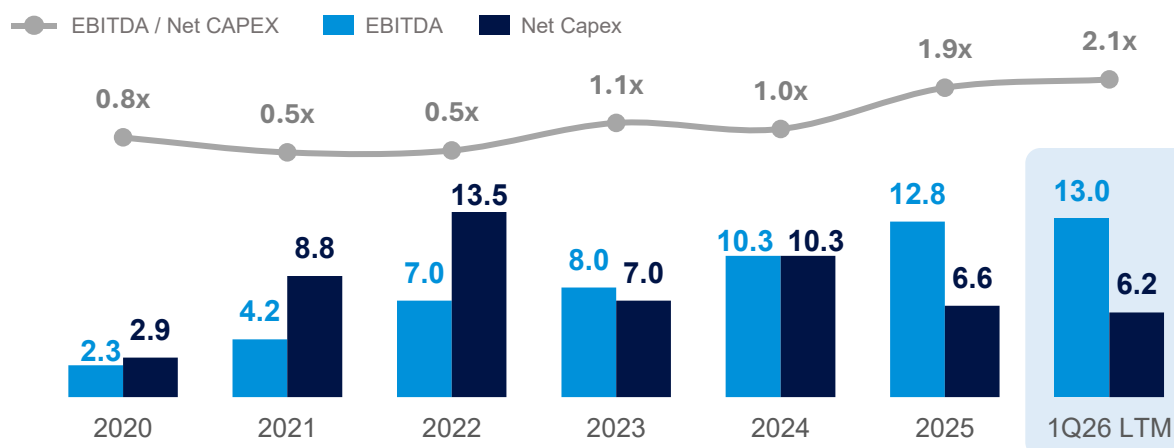
Net CAPEX decreased 68% y/y, marking the **lowest level recorded** for a first quarter since the creation of **SIMPAR**. **Lower investment needs**, combined with **improved profitability**, contributed to deleveraging, with **Pro Forma Net Debt/EBITDA**² declining from 3.6x in 1Q25 to **2.8x in 1Q26**, the **lowest level in the past 15 years**.

We reaffirm our **commitment to sustainable value creation**, with **disciplined capital allocation**, **operational efficiency** and a focus on **consistent returns**.

Note: (1) Excludes Net Construction Revenue; (2) Includes proceeds from the capital increase.

INVESTMENTS

Consolidated EBITDA / Net CAPEX¹ Over Time (R\$ billion)



Note: (1) Excludes acquisitions

The **LTM EBITDA/Net CAPEX** ratio was **2.1x in 1Q26**, an **improvement of 0.2x** compared to **2025**, driven by EBITDA growth and lower investments in 1Q26 (-68% y/y).

2026 reflects the continuation of the **current phase of the strategic plan**, focused on **extracting value** from the asset base built over the 2020–2024 period.

CAPITAL STRUCTURE - HOLDING

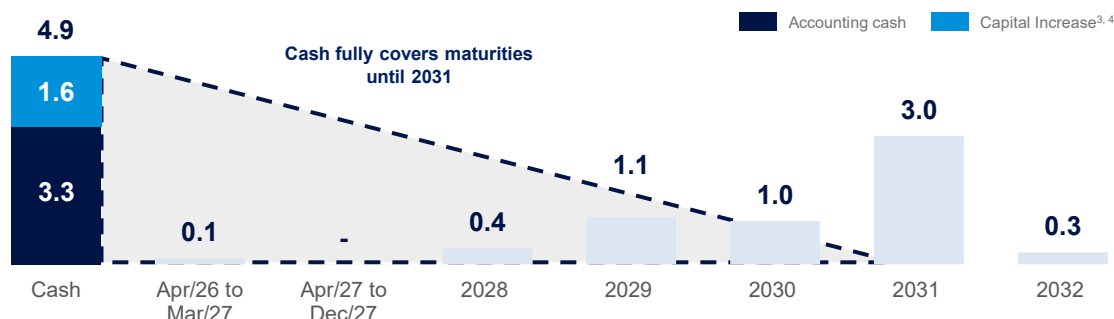
- **1Q26 Net Debt: R\$ 2.8 bn** (Gross Debt: R\$ 6.1 bn | Cash: R\$ 3.3 bn), **down by 2.3%** vs. 1Q25
- **Average Term of Net Debt: 5.2 years**
- **Coverage of short-term gross debt¹: 23.1x**
- **Strong cash position** covers the gross debt amortization schedule through **mid-2031**
- **Capital increase:**
 - **+R\$1.8 billion** was raised, 89% of the maximum offering. Excluding SIMPAR's capital contributions to the capital increases of **MOVIDA** and **VAMOS**, total proceeds amounted to **R\$1.6 billion**
 - Pro Forma Net Debt (1Q26): **R\$ 0,7 billion**, a **74% reduction** compared to Reported Net Debt in 1Q26

Evolution of cash and indebtedness - Holding (R\$ million)

Indebtedness - SIMPAR Holding (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q
Cash and Investments	3,579.8	3,641.1	3,316.0	-7.4%	-8.9%
Gross debt	6,425.0	6,296.4	6,095.9	-5.1%	-3.2%
Loans and financing	3,297.9	2,068.3	1,910.3	-42.1%	-7.6%
Local Bonds	3,465.6	3,200.0	3,126.0	-9.8%	-2.3%
Confirming payable	-	-	-	-	-
Derivative financial instruments on the contracted curve ²	(338.5)	1,028.1	1,059.6	-	+3.1%
Net Debt³	2,845.2	2,655.3	2,779.9	-2.3%	+4.7%
Short-term gross debt	640.3	677.7	539.5	-15.8%	-20.4%
Long-term gross debt	5,784.7	5,618.7	5,556.4	-3.9%	-1.1%
Average Cost of Gross Debt (p.a.)	18.8%	19.5%	19.4%	+0.6 p.p.	-0.2 p.p.
Average term of gross debt (years)	5.0	4.5	4.3	-0.8	-0.2
Average term of net debt (years)	6.1	5.5	5.2	-0.9	-0.3

Notes: (1) Excluding derivative financial instruments; (2) Derivative financial instruments at contracted terms include derivative financial instruments recognized on the balance sheet (assets and liabilities) and exclude MTM variations recognized in shareholders' equity (hedge accounting); (3) As of 4Q25, derivatives previously designated as cash flow hedges, whose MTM variations were recognized in Other Comprehensive Income (OCI), are now accounted for as fair value hedges, with MTM effects reflected directly in the balance of the hedged debt. It is worth noting that this change does not affect gross debt or net debt, as MTM of derivatives was already considered regardless of their accounting classification; (4) Amount corresponding to 80% of the total R\$769 million received at the transaction closing. The remaining amount was received through CS Brasil Holding, a wholly owned subsidiary of SIMPAR.

Gross Debt Amortization Schedule 1Q26 (R\$ bn)



CAPITAL STRUCTURE - CONSOLIDATED

- 1Q26 Net Debt (ex-BBC): **R\$ 40.7 bn**, down by **0.9%** vs. 1Q25
- Average Term of Net Debt: **3.9 years**
- Liquidity: **R\$ 18.5 bn** (Cash, available undrawn lines, available floor plan lines, and proceeds from the capital increases)
- Coverage of short-term gross debt: **2.5x** (Includes cash, available and undrawn committed credit lines, available floor plan lines, and proceeds from the capital increases, and excludes BBC's cash and funding)

Increase in consolidated cash:

New debt issuances - 1Q26

Total amount: **+R\$4.2 billion**

Average Cost: **CDI + 1.9%**

Average Term: **5.1 years**

High participation of minority shareholders in the capital increases – 2Q26

The combined transactions resulted in **+R\$2.9 billion⁵**
Amount that may be even higher following the allocation of remaining shares

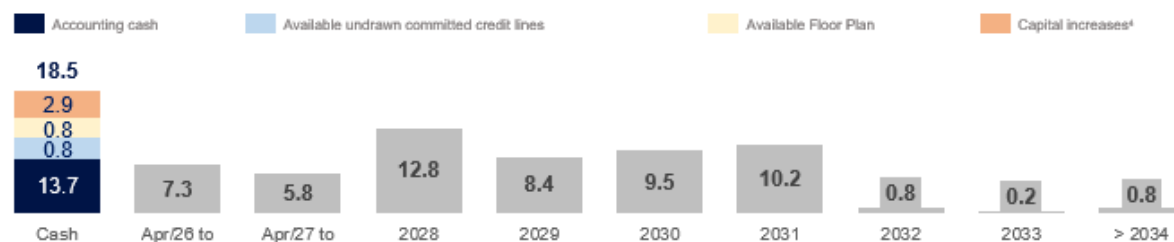
	Total raised ⁴	% of maximum offering	Status
SIMPAR	R\$1.8 bn	89%	Results of the Remaining Shares
movida	R\$750 mn	100%	Results of the Remaining Shares
VAMOS	R\$529 mn	88%	Remaining Shares Subscription Period

Cash and Indebtedness - Consolidated (R\$ million)

Indebtedness - SIMPAR Consolidated (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q
Cash and Investments	13,424.5	12,749.0	13,906.5	+3.6%	+9.1%
Cash and Investments - Book value	13,424.5	17,095.6	18,054.1	+34.5%	+5.6%
Credit note - CLN ¹	-	(4,346.6)	(4,147.6)	-	-4.6%
Gross debt	56,246.5	54,288.9	56,726.9	+0.9%	+4.5%
Credit note - CLN ¹	-	(4,346.6)	(4,147.6)	-	-4.6%
Loans and financing	31,823.3	31,228.7	30,452.1	-4.3%	-2.5%
Local Bonds	24,895.6	25,440.0	27,533.5	+10.6%	+8.2%
Finance lease payable	196.2	91.1	119.4	-39.2%	+31.1%
Confirming payable	2.3	17.9	0.8	-62.4%	-95.3%
Derivative financial instruments on the contracted curve ²	(670.9)	1,857.8	2,768.7	-512.7%	+49.0%
Net Debt³	42,821.9	41,539.9	42,820.4	-0.0%	+3.1%
BBC Net Debt	1,722.1	1,962.9	2,082.2	+20.9%	+6.1%
Net Debt - ex BBC	41,099.8	39,577.0	40,738.3	-0.9%	+2.9%
Short-term gross debt	8,345.8	10,120.1	9,249.5	+10.8%	-8.6%
Long-term gross debt	47,900.6	44,168.8	47,477.5	-0.9%	+7.5%
Average Cost of Gross Debt (p.a.)	15.6%	17.2%	16.9%	+1.3 p.p.	-0.2 p.p.
Average term of gross debt (years)	3.5	3.5	3.4	-0.1	-0.1
Average term of net debt (years)	4.1	4.0	3.9	-0.1	-0.1

Notes: (1) The CLN is used to internalize funds and results in a duplication effect on the balance sheet, with simultaneous recognition of the corresponding asset and liability; (2) Derivative financial instruments at contracted terms include derivative financial instruments recognized on the balance sheet (assets and liabilities) and exclude MTM variations recognized in shareholders' equity (hedge accounting) and disregards the MTM of inactive contracts; (3) For net debt purposes, the Company excludes MTM variations related to hedges that are recognized in shareholders' equity under Other Comprehensive Income (OCI), as these are unrealized market fluctuations that will not exist at maturity.

Gross Debt Amortization Schedule 1Q26 (R\$ bn)



FINANCIAL RESULTS

SIMPAR - Consolidated

Financial Result (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q
Net Interest	(1,532.6)	(1,771.3)	(1,752.0)	+14.3%	-1.1%
<i>Financial Investments</i>	321.5	376.2	448.4	+39.5%	+19.2%
<i>Debt interest expenses</i>	(1,613.8)	(1,638.0)	(1,818.0)	+12.7%	+11.0%
<i>Exchange variation</i>	754.5	-403.6	552.4	-26.8%	-
<i>Swap - Portion of interest rate swap</i>	-994.7	(106.0)	(934.8)	-6.0%	-
Interest on right of use (IFRS 16)	(53.9)	(60.5)	(59.0)	+9.5%	-2.5%
Other financial income and expenses	(201.9)	(282.0)	(217.1)	+7.5%	-23.0%
Net Financial Result	(1,788.4)	(2,113.7)	(2,028.0)	+13.4%	-4.1%

Net Financial Expenses totaled **R\$ 2.0 billion** in **1Q26**. Below are the main drivers:

- **1Q25 vs. 1Q26: +13.4%** or **+R239.6 million** → Despite the stability of average gross debt (+0.6% y/y), the increase is mainly explained by the higher average cost of gross debt (from 15.6% p.a. in 1Q25 to 16.9% p.a. in 1Q26), reflecting the 15% y/y increase in Brazil's average interest rate (average CDI increased from 12.93% in 1Q25 to 14.87% in 1Q26).
- **4T25 x 1Q26: -4.1%** or **-R\$85.6** → The decrease is explained by the stability of average gross debt (+0.7% q/q) and a 5.0% q/q increase in average cash for the period.

LEVERAGE INDICATORS *(based on Covenant criteria)*

Leverage Indicators ¹	1Q25	2Q25	3Q25	4Q25	1Q26	Covenants	Event
Net Debt / EBITDA ² - Bond	3.6x	3.6x	3.5x	3.0x	3.0x	Max 4.0x	Incurrence
Net Debt / EBITDA-A - Local debts	2.3x	2.3x	2.2x	2.0x	2.0x	Max 3.5x	Maintenance
EBITDA-A / Net interest expenses - Local debts	3.4x	3.2x	3.0x	3.1x	3.0x	Min 2.0x	Maintenance

Notes: (1) For purposes of covenant calculation, EBITDA excludes impairment and includes LTM EBITDA of acquired businesses; (2) Net debt/EBITDA indicator considers the definition of net debt as set forth in the Bond indentures, which excludes negative amounts resulting from swaps, as reconciled below

Bonds – Net Debt/EBITDA (Incurrence Covenant³):

- **Reduction** to **3.0x** in 1Q26 vs. 3.6x in 1Q25. **Pro forma leverage** stood at **2.8x**, considering the R\$2.9 billion raised through the **capital increases⁴ of SIMPAR, MOVIDA and VAMOS**.

Local debt - Net Debt/EBITDA-A (Maintenance Covenant⁵):

- **Reduction** to **2.0x** in 1Q26 vs. 2.3x in 1Q25. We emphasize that the **EBITDA-A metric** — which adds the residual book cost of asset sales — is the most appropriate measure for assessing the Company's ability to meet its financial obligations.
- **EBITDA-A, or EBITDA Added**, is defined as EBITDA plus the residual accounting cost of asset disposals, which does not represent an operating cash outflow as it is merely an accounting representation of the write-down of assets at the time of sale. As such, the Company's management believes that EBITDA-A is a more appropriate practical measure than traditional EBITDA as an approximation of cash generation, in order to gauge the Company's ability to meet its financial obligations.

Net Debt / EBITDA of the subsidiaries: Averaged **2.9x⁶**, based on annualized 1Q26 EBITDA, which more accurately reflects the cash generation from investments made compared to the sum of the last twelve months.

Notes: (3) Incurrence covenant: concept used solely for the Bond issuance and does not trigger acceleration; however, there are pre-established conditions that must be met. (4) The combined total value of the transaction excludes SIMPAR's capital contributions to MOVIDA and VAMOS. (5) Maintenance covenant: concept applicable to all local issuances—any breach of the required limit would require negotiations with creditors to avoid a potential debt acceleration. (6) Excludes CS Infra and Ciclus.

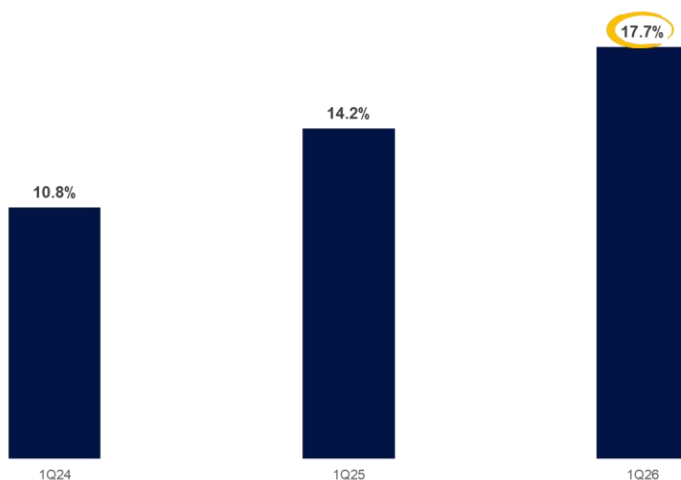
FREE CASH FLOW

Cash Flow (R\$ million)	1Q25	4Q25	1Q26	▲ YoY	▲ QoQ
EBITDA	2,816.8	4,063.6	3,037.7	7.8%	-25.2%
Change in Working Capital	(2,566.8)	1,740.8	(1,397.9)	-45.5%	-180.3%
Cost of sale of assets used in lease and services rendered	1,905.3	1,814.9	1,897.8	-0.4%	4.6%
Renewal Capex	(1,577.3)	(2,484.5)	(1,582.5)	0.3%	-36.3%
Cash Flow from Operations	578.0	5,134.8	1,955.0	238.3%	-61.9%
(-) Taxes	(94.6)	(122.0)	(14.6)	-84.6%	-88.1%
(-) Other Capex	(50.5)	(59.4)	(40.4)	-19.9%	-31.9%
Cash Flow Before Expansion	433.0	4,953.5	1,900.0	338.9%	-61.6%
(-) Expansion Capex	(1,143.5)	(2,450.3)	(633.9)	-44.6%	-74.1%
(-) Companies Acquisitions	(152.3)	10.4	(104.7)	-31.2%	-
Free Cash flow Generated (Consumed) after Growth and before Interest	(862.8)	2,513.6	1,161.4	-234.6%	-53.8%

Free cash flow after growth at SIMPAR totaled **R\$1.2 billion** in 1Q26, reversing the negative R\$0.9 billion reported in 1Q25. This performance reflects stronger **cash generation from operating activities**, which increased from R\$578 million in 1Q25 to **R\$1,955 million in 1Q26** (+238% y/y), driven by **higher EBITDA** (+7.8% y/y) and **improved working capital** (-45.5% y/y), mainly supported by lower payments to suppliers and reduced inventory levels. In addition, **expansion CAPEX decreased 44.6% y/y**. The **stronger cash generation** reflects SIMPAR Group's strategy of **improving capital efficiency and reducing investment needs**.

RETURNS

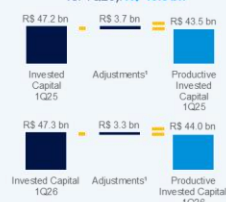
Consolidated LTM Productive ROIC – 1Q26



What is Productive ROIC?

Excludes capital employed in operations that have not yet impacted our revenue generation

• Average productive invested capital (1Q25 vs. 1Q26): **R\$ 43.8 bn**



(1) Includes:

(i) JSL projects under implementation (R\$0.9 bn in 1Q25 and R\$0.9 bn in 1Q26)

(ii) excess inventory at Automob (R\$0.5 bn in 1Q25 and R\$0.1 bn in 1Q26)

(iii) capital invested in CS Infra (R\$1.2 bn in 1Q25 and R\$1.6 bn in 1Q26)

(iv) normalization of VAMOS's utilization rate (R\$1.1 bn in 1Q25 and R\$0.6 bn in 1Q26)

¹ Excluding the positive impact from the sale of Ciclus Rio, ROIC would have been 15.7%

ROIC 1Q26 LTM (R\$ million)	Productive	Accounting								
	SIMPAR (ex-BBC)	SIMPAR (ex-BBC)	JSL ²	Movida	Vamos	Automob ³	CS Infra ⁴	Ciclus Ambiental	CS Brasil ⁴	BBC
EBIT 1Q26 LTM	8,362.9	8,362.9	1,211.1	3,408.3	2,610.0	348.7	74.2	61.4	88.8	-
Effective rate	-8%	-8%	-22%	-9%	-22%	-34%	-34%	-34%	-34%	-
Taxes	(629.5)	(629.5)	(266.4)	(312.3)	(582.2)	(118.5)	(25.2)	(21.0)	(30.2)	-
Noplat	7,733.4	7,733.4	944.7	3,096.0	2,027.7	230.1	49.0	40.3	58.6	-
Average Net Debt¹	37,815.6	41,135.6	4,994.7	16,040.2	11,908.8	1,883.9	1,270.6	7.5	949.1	-
Average Equity¹	5,936.5	6,108.2	1,478.7	2,832.2	2,546.5	2,066.2	171.7	79.6	-358.6	-
Average Invested Capital¹	43,752.0	47,243.8	6,473.4	18,872.4	14,455.3	3,950.2	1,442.4	87.1	590.5	-
ROIC 1Q26 LTM	17.7%	16.4%	14.6%	16.4%	14.0%	5.8%	3.4%	46.3%	9.9%	Financial Institution

PRE-OPERATIONAL

Notes: (1) Average between the current period and March 2025; (2) Based on the running-rate ROIC; (3) Based on adjusted EBIT and a 34% tax rate; (4) Based on pro forma EBIT and a 34% tax rate.

FINANCIAL HIGHLIGHTS – Listed Companies

JSL

 For the full Press Release, [click here](#).

JSL

Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue	2,319.9	2,454.0	2,372.7	+2.3%	-3.3%	9,693.4
Net Revenue from Services	2,229.5	2,354.7	2,272.8	+1.9%	-3.5%	9,271.5
Net Revenue from Asset Sales	90.5	99.3	99.9	+10.5%	+0.7%	421.9
Gross Profit	374.1	371.5	350.0	-6.4%	-5.8%	1,498.0
<i>Margin (% NR)</i>	<i>16.8%</i>	<i>15.8%</i>	<i>15.4%</i>	<i>-1.4 p.p.</i>	<i>-0.4 p.p.</i>	<i>16.2%</i>
EBIT Adjusted¹	298.8	304.2	269.2	-9.9%	-11.5%	1,211.1
<i>Margin (% NR from Services)</i>	<i>13.4%</i>	<i>12.9%</i>	<i>11.8%</i>	<i>-1.6 p.p.</i>	<i>-1.1 p.p.</i>	<i>13.1%</i>
Financial Result	(275.8)	(283.6)	(275.9)	+0.1%	-2.7%	(1,144.7)
Taxes	22.0	9.2	13.2	-39.9%	+43.8%	42.0
Net Income Adjusted¹	45.1	29.8	6.5	-85.6%	-78.2%	108.4
<i>Margin (% NR)</i>	<i>1.9%</i>	<i>1.2%</i>	<i>0.3%</i>	<i>-1.6 p.p.</i>	<i>-0.9 p.p.</i>	<i>1.1%</i>
EBITDA Adjusted¹	458.2	505.0	471.2	+2.8%	-6.7%	1,994.0
<i>Margin (% NR from Services)</i>	<i>20.6%</i>	<i>21.4%</i>	<i>20.7%</i>	<i>+0.1 p.p.</i>	<i>-0.7 p.p.</i>	<i>21.5%</i>

Note: (1) Figures adjusted as disclosed by JSL.

In 1Q26, **JSL** reported **Net Revenue** of **R\$2.4 billion** (+2.3% y/y), **Adjusted EBITDA** of **R\$471.2 million** (+2.8% y/y), and **Adjusted Net Profit** of **R\$6.5 million** (-85.6% y/y). JSL also reported **solid cash generation**, combined with **disciplined capital allocation**. The asset rental strategy reduced **Net CAPEX** to **-R\$74.5 million**, optimizing capital employed and improving balance sheet efficiency. **Operating cash flow after growth** reached **R\$258 million**, equivalent to approximately 34% of the Company's market cap. As a result, **financial leverage** declined to **2.8x Net Debt/EBITDA**, **down 0.5x y/y**. Across segments, **JSL Dedicated Services** reported stable revenue y/y, reflecting the intentional reductions carried out throughout 2025 to adjust margins and improve profitability. At **JSL Digital** and **INTRALOG**, **revenue grew 29% and 11% y/y** in 1Q26, respectively. **INTRALOG's** strong growth potential, combined with our solid culture, has attracted highly qualified professionals, including **Brunno Matta**, the company's new CEO, who joins the team to lead the next phase of expansion, given the opportunities in the intralogistics segment.

MOVIDA For the full Press Release, [click here](#).

Movida

Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue	3,568.2	3,659.0	3,780.6	+6.0%	+3.3%	14,884.5
Net Revenue from Services	1,878.9	2,096.4	2,205.6	+17.4%	+5.2%	8,205.5
Net Revenue from Sale of Assets	1,689.3	1,562.6	1,575.0	-6.8%	+0.8%	6,679.0
Gross Profit	1,145.6	1,243.7	1,337.1	+16.7%	+7.5%	4,953.8
<i>Gross Profit</i>	<i>32.1%</i>	<i>34.0%</i>	<i>35.4%</i>	<i>+3.3 p.p.</i>	<i>+1.4 p.p.</i>	<i>33.3%</i>
EBIT	766.0	850.7	918.1	+19.9%	+7.9%	3,408.3
<i>Margin (% NR from Services)</i>	<i>40.8%</i>	<i>40.6%</i>	<i>41.6%</i>	<i>+0.8 p.p.</i>	<i>+1.0 p.p.</i>	<i>41.5%</i>
Financial Result	(655.2)	(763.9)	(753.8)	+15.0%	-1.3%	(3,007.1)
Taxes	(32.3)	15.6	-39.8	+23.3%	-355.4%	-36.7
Adjusted Net Income	78.5	102.3	124.5	+58.7%	+21.7%	364.4
<i>Margin (% NR)</i>	<i>2.2%</i>	<i>2.8%</i>	<i>3.3%</i>	<i>+1.1 p.p.</i>	<i>+0.5 p.p.</i>	<i>2.4%</i>
EBITDA	1,338.3	1,490.1	1,568.7	+17.2%	+5.3%	5,916.5
<i>Margin (% NR from Services)</i>	<i>71.2%</i>	<i>71.1%</i>	<i>71.1%</i>	<i>-0.1 p.p.</i>	<i>-</i>	<i>72.1%</i>

At **MOVIDA**, disciplined execution of the strategic plan resulted in new records for the quarter. The Company reported **record Net Revenue** of **R\$3.8 billion** (+6.0% y/y), **record EBITDA** of **R\$1.6 billion** (+17.2% y/y), and **Net Income** of **R\$125 million**, up 58.7% y/y, in line with guidance (R\$110–130 million). The focus on **customer experience** remains a key strategic pillar and is reflected in the **higher fleet utilization rate**, with a total fleet of 267,000 vehicles (+4% y/y), as well as a **7% y/y** increase in RAC pricing in 1Q26 and a **3.7% yield on new GTF contracts** in 1Q26 (vs. a 3.2% average yield for the current portfolio). In **Used Cars**, **EBITDA margin remained stable** at 1.1%, and disciplined asset cycle management with consistent margins continues to support a healthy fleet age (11.6 months in RAC and 19.0 months in GTF). Additionally, **pro forma financial leverage** (Net Debt/EBITDA 1Q26 LTM), considering the maximum capital increase of R\$750 million, **declined to 2.5x**, marking the fourth consecutive quarter of deleveraging. **ROIC for 1Q26 LTM** reached **16.4%** (+4.0 p.p. y/y), equivalent to a 5.3 p.p. spread over the cost of capital.

VAMOS For the full Press Release, [click here](#).

Vamos

Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue	1,332.0	1,483.0	1,620.3	+21.6%	+9.3%	6,044.0
Net Revenue from Services	1,045.6	1,184.9	1,206.5	+15.4%	+1.8%	4,753.8
Net Revenue from Asset Sales	290.5	326.9	458.3	+57.8%	+40.2%	1,372.2
Elimination	(4.1)	(28.7)	(44.5)	+985.4%	+55.3%	(82.1)
Gross Profit	730.2	793.5	764.9	+4.8%	-3.6%	3,052.3
<i>Margin (% NR)</i>	<i>54.8%</i>	<i>53.5%</i>	<i>47.2%</i>	<i>-7.6 p.p.</i>	<i>-6.3 p.p.</i>	<i>50.5%</i>
EBIT	643.2	693.0	656.0	+2.0%	-5.3%	2,610.0
<i>Margin (% NR from Services)</i>	<i>48.3%</i>	<i>46.7%</i>	<i>40.5%</i>	<i>-7.8 p.p.</i>	<i>-6.2 p.p.</i>	<i>43.2%</i>
Financial Result	(493.2)	(591.6)	(541.4)	+9.8%	-8.5%	(2,226.8)
Taxes	(42.1)	(23.7)	(27.9)	-33.7%	+17.8%	(85.5)
Net Income	107.8	77.7	86.6	-19.7%	+11.5%	297.7
<i>Margin (% NR)</i>	<i>8.1%</i>	<i>5.2%</i>	<i>5.3%</i>	<i>-2.8 p.p.</i>	<i>+0.1 p.p.</i>	<i>4.9%</i>
EBITDA	886.8	956.9	943.2	+6.4%	-1.4%	3,699.5
<i>Margin (% NR from Services)</i>	<i>84.8%</i>	<i>80.8%</i>	<i>78.2%</i>	<i>-6.6 p.p.</i>	<i>-2.6 p.p.</i>	<i>77.8%</i>

VAMOS' results in 1Q26 reinforce the view that 3Q25 marked an **inflection point in the Company's profitability**. **Net Revenue** totaled **R\$1.6 billion** (+21.6% y/y), **EBITDA** reached **R\$943.2 million**, and **Net Income** came in at **R\$86.6 million** in 1Q26, up 74% versus 3Q25 and marking the second consecutive quarter of profitability expansion. **Fleet utilization** increased to **88%** (+3 p.p. y/y), and **inventories** were reduced by **R\$215 million** in the quarter (-9% q/q), reaching the lowest level of idle assets since 4Q23. In **Used Vehicles**, the volume of assets sold grew 60% y/y and **Net Revenue** increased 12% y/y, driven by a higher mix of equipment and attachments, which accounted for 26% of total volume. **Yield on new contracts** reached **2.9%** in the quarter (+0.2 p.p. y/y), with a **greater concentration among large clients**. **Pro forma financial leverage** stood at **2.8x**, considering the capital increase and the partial monetization of used asset inventory, **the lowest level since 2022**. **Normalized LTM ROIC²** reached **17.1%**, representing a 6.5 p.p. spread over the cost of debt. These results reinforce consistent execution toward delivering on 2026 guidance: (i) Net CAPEX of R\$1.2–R\$1.9 billion, (ii) Consolidated Net Revenue of R\$6.3–R\$6.9 billion, and (iii) EBITDA of R\$3.75–R\$4.0 billion.

Notes: (1) Based on normalized fleet utilization of 91% and a 70% EBIT margin.

AUTOMOB For the full Press Release, [click here](#).

Automob

Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue	2,907.9	3,354.7	3,126.5	+7.5%	-6.8%	13,034.0
Gross Profit	431.5	470.1	452.9	+5.0%	-3.7%	1,874.6
<i>Margin (% Total NR)</i>	<i>14.8%</i>	<i>14.0%</i>	<i>14.5%</i>	<i>-0.3 p.p.</i>	<i>+0.5 p.p.</i>	<i>14.4%</i>
EBIT Adjusted¹	91.2	88.2	95.9	+5.2%	+8.7%	348.7
<i>Margin (% Total NR)</i>	<i>3.1%</i>	<i>2.6%</i>	<i>3.1%</i>	<i>+0.0 p.p.</i>	<i>+0.5 p.p.</i>	<i>2.7%</i>
Financial Result	(121.7)	(138.3)	(136.5)	+12.1%	-1.3%	(714.6)
Taxes	6.4	-11.5	-6.6	-203.8%	-42.5%	154.4
Net Income Adjusted¹	(24.1)	(61.6)	(47.2)	+95.9%	-23.4%	(211.5)
<i>Margin (% Total NR)</i>	<i>-0.8%</i>	<i>-1.8%</i>	<i>-1.5%</i>	<i>-0.7 p.p.</i>	<i>+0.3 p.p.</i>	<i>-1.6%</i>
EBITDA Adjusted¹	140.5	134.1	143.3	+2.0%	+6.9%	531.7
<i>Margin (% Total NR)</i>	<i>4.8%</i>	<i>4.0%</i>	<i>4.6%</i>	<i>-0.2 p.p.</i>	<i>+0.6 p.p.</i>	<i>4.1%</i>

Note: (1) Figures adjusted as disclosed by Automob

AUTOMOB recorded operational improvements that reflect its ability to consistently execute its strategic plan quarter after quarter. **Net Revenue** totaled **R\$3.1 billion** (+7.5% y/y), **Adjusted EBITDA** reached **R\$143.3 million** (+2.0% y/y), and **Adjusted Net Loss** came in at **R\$47.2 million** (-23.4% vs. 4Q25). In **Light Vehicles**, a 19.5% y/y increase in Net Revenue transacted and 55% y/y growth in F&I gross revenue drove Net Income to R\$35 million. In **Trucks and Buses**, 1.5 thousand units were sold, outperforming the market by 11.7 p.p., with Net Income of R\$18 million. In **Agricultural Machinery and Equipment**, paid inventory was reduced by R\$285 million over the last twelve months, while Net Loss narrowed to R\$49 million. **Total paid inventory** was reduced by **R\$488 million** compared to 1Q25 (-37.3% y/y), and **Net CAPEX** totaled **R\$22 million** in 1Q26 (-60.0% y/y), marking the lowest level in the past three years and reflecting the completion of the investment cycle to support higher returns. Additionally, **financial leverage** (Net Debt/EBITDA 1Q26 LTM) stood at **3.5x**, down 0.2x versus 4Q25.


CSBRASIL

FINANCIAL HIGHLIGHTS – Non-Listed Companies

CS BRASIL

CS Brasil

Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue	146.3	174.0	138.3	-5.5%	-20.5%	682.7
Net Revenue from Services	121.2	134.0	127.8	+5.4%	-4.6%	526.2
GTF with driver	86.2	95.1	90.7	+5.2%	-4.6%	376.0
GTF - Light Vehicles	11.9	16.7	15.8	+32.3%	-5.6%	61.6
GTF - Heavy Vehicles	4.6	3.0	1.8	-60.7%	-40.6%	11.5
Municipal Passenger Transportation and Ot	18.6	19.2	19.5	+5.2%	+1.8%	77.1
Net Rev. from Sale of Assets	25.1	40.0	10.6	-57.9%	-73.6%	156.6
Total Costs	(119.2)	(130.6)	(110.4)	-7.3%	-15.5%	(533.9)
Cost of Services	(97.3)	(102.7)	(99.7)	+2.5%	-2.9%	(405.8)
Cost of Asset Sales	(21.9)	(27.9)	(10.7)	-51.1%	-61.6%	(128.1)
Gross Profit	27.2	43.3	27.9	+2.7%	-35.7%	148.8
Operational Expenses	(10.9)	162.7	54.8	-604.3%	-66.3%	192.2
Equity Equivalence	14.2	-	(6.4)	-	-	(18.9)
EBIT	30.4	206.1	76.3	+150.5%	-63.0%	322.1
Margin (% NR from Services)	25.1%	153.8%	59.7%	+34.6 p.p.	-94.1 p.p.	61.2%
Financial Result	(87.2)	(103.2)	(90.6)	+3.8%	-12.2%	(385.8)
Taxes	26.6	-37.6	2.4	-91.0%	-106.4%	9.1
Net Income	(30.2)	65.3	(11.9)	-60.6%	-118.2%	(54.7)
Margin (% Total NR)	-20.6%	37.5%	-8.6%	+12.0 p.p.	-46.1 p.p.	-8.0%
EBITDA	40.0	216.0	86.5	+116.0%	-60.0%	366.3
Margin (% NR from Services)	33.0%	161.3%	67.7%	+34.7 p.p.	-93.6 p.p.	69.6%
Adjusted EBIT	17.9	20.7	15.9	-11.1%	-22.9%	88.8
Margin (% NR from Services)	14.8%	15.4%	12.5%	-2.3 p.p.	-2.9 p.p.	16.9%
Adjusted Net Income	(18.7)	(26.7)	(20.6)	+10.0%	-22.8%	(85.3)
Margin (% Total NR)	-12.8%	-15.3%	-14.9%	-2.1 p.p.	+0.4 p.p.	-12.5%
Adjusted EBITDA	27.5	30.6	26.1	-5.0%	-14.7%	133.1
Margin (% NR from Services)	22.7%	22.9%	20.5%	-2.2 p.p.	-2.4 p.p.	25.3%

- **Net Revenues from Services: Net Revenue from Services increased 5.4% y/y** in 1Q26, with positive highlights in GTF with driver services (+R\$4.5 million) and Light GTF (+R\$3.8 million), driven by new contracts added throughout 2025. On a quarterly basis, revenue **declined 4.6%**, reflecting contract terminations in GTF with driver services, Light GTF and Heavy GTF segments.
- **Net Revenue from Asset Sales: Asset sales totaled R\$10.6 million in 1Q26**, compared to R\$25.1 million in 1Q25 and R\$40.0 million in 4Q25. The decline reflects lower inventory availability during the period (-28% y/y and -37% q/q), following the strong sales pace recorded in previous quarters.
- **Adjusted EBITDA¹ totaled R\$26.1 million in 1Q26** (-5.0% y/y and -14.7% q/q), with **Adjusted EBITDA margin declining 2.2 p.p. y/y and 2.4 p.p. q/q**. The result reflects the operational performance described above and lower margins in asset sales, due to the mix of vehicles sold during the period.;
- **Adjusted Net Loss² totaled R\$20.6 million in 1Q26** (-5.0% y/y and -14.7% q/q). Despite stable average net debt on a y/y basis and a 9% decline q/q, the operational performance described above impacted the results for the period.

Notes: (1) Excludes non-operating effects in 1Q26: (i) recognition of accounts receivable in an amount higher than originally recorded from a contract that had already been terminated, in favor of CS Brasil, totaling R\$66.8 million, and (ii) equity income of -R\$6.4 million. (2) Excludes non-operating effects in 1Q26, net of income tax: (i) recognition of accounts receivable in favor of CS Brasil totaling R\$44.1 million, (ii) results from equity method investments of -R\$6.4 million, and (iii) R\$29.0 million in interest related to the transaction involving the sale of shares of SIMPAR's subsidiaries through a synthetic forward agreement, as disclosed in the Notice to the Market dated December 22, 2023.



CS INFRA



CS Infra Consolidated - Proforma

Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue from Services	48.9	101.9	114.3	+133.6%	+12.2%	348.6
CS Portos (Ports)	26.9	29.0	42.0	+56.0%	+44.8%	144.1
CS Rodovias (Highways)	20.4	45.7	50.7	+149.2%	+10.9%	149.0
CS Mobilidade (Mobility)	1.7	27.2	21.6	-	-20.5%	55.5
Cost of Services	(39.1)	(49.4)	(60.8)	+55.3%	+23.0%	(211.3)
Gross Profit	9.8	52.5	53.6	+447.0%	+2.0%	137.3
Operational Expenses	(14.9)	(12.1)	(20.3)	+36.6%	+68.1%	(63.0)
EBIT	(5.1)	40.4	33.2	-	-17.8%	74.3
<i>Margin (% NR from Services)</i>	<i>-10.4%</i>	<i>39.7%</i>	<i>29.1%</i>	<i>+39.5 p.p.</i>	<i>-10.6 p.p.</i>	<i>21.3%</i>
Financial Result	(13.2)	(28.8)	(52.7)	+298.4%	+83.2%	(115.4)
Taxes	7.1	-0.2	10.3	+45.9%	-	23.2
Net Income (Loss)	(11.3)	11.5	(9.2)	-18.4%	-180.2%	(18.0)
<i>Margin (% Total NR)</i>	<i>-23.0%</i>	<i>11.2%</i>	<i>-8.0%</i>	<i>+15.0 p.p.</i>	<i>-19.2 p.p.</i>	<i>-5.1%</i>
EBITDA	2.3	42.1	42.2	-	+0.3%	102.1
<i>Margin (% NR from Services)</i>	<i>4.7%</i>	<i>41.3%</i>	<i>37.0%</i>	<i>+32.3 p.p.</i>	<i>-4.3 p.p.</i>	<i>29.3%</i>

In addition to CS Portos, CS Rodovias and CS Mobi Leste SP the proforma figures take into account the BRT and CS Mobi Cuiabá operations, which are in the process of being transferred to CS Infra.

Strong revenue and EBITDA growth driven by the initial ramp-up of concessions in the portfolio.

- Net Revenue from Services** totaled **R\$114.9 million** in **1Q26** (+133.6% y/y and +12.2% q/q), mainly driven by:
 - CS Portos:** higher volumes handled at ATU-12 (+57.1% y/y and +46.7% q/q);
 - CS Rodovias:** traffic increased by +56.5% y/y and +12.1% q/q on **Rodovia Grãos do Piauí**, and the first full quarter of operations at **Rodovia Mercosul** in 1Q26;
 - CS Mobilidade:** second full quarter of operations of **CS MOBI Leste SP** in 1Q26.
- EBITDA** totaled **R\$42.2 million** in **1Q26** (vs. R\$2.3 million in 1Q25 and R\$42.1 million in 4Q25¹), mainly reflecting improved operating performance at CS Portos, CS Rodovias, and the contribution from CS Mobi Leste SP;
- Net Loss** totaled **R\$9.2 million** in **1Q26**. At CS Portos, certain operating assets that were in the final stages of construction were completed in 1Q26, resulting in the recognition of the related financial expenses in the quarter's results². In addition, operational progress was accompanied by a 51% y/y and 9% q/q increase in average net debt in 1Q26, required to support the development of concessions. The ramp-up of existing assets and the start-up of new concessions are expected to materially support CS Infra's growth throughout 2026. .

Note: (1) 4Q25 results were impacted by non-recurring effects at CS Rodovias and CS Mobilidade. For further details, please refer to the notes in the respective sections. (2) Financial expenses incurred on borrowings related to concession assets are capitalized to the intangible asset during the construction phase and begin to impact the Company's results upon completion of construction (in accordance with CPC 20, ICPC 01 and OCPC 05).



CS PORTOS (Ports)



PRE-OPERATIONAL CONCESSION

Highlights - Ports (R\$ million)	CS Infra - Ports					
	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue from Services	26.9	29.0	42.0	+56.0%	+44.8%	144.1
Import	23.6	23.7	37.4	+58.8%	+58.1%	125.3
Export	1.3	0.3	1.1	-15.5%	+322.2%	4.1
Storage	0.0	0.0	1.0	-	-	1.2
Other revenues	1.9	5.1	2.5	+29.9%	-50.5%	13.6
EBITDA	(3.7)	(11.0)	6.9	-	-	(8.9)
<i>Margin (% NR from Services)</i>	<i>-13.7%</i>	<i>-38.1%</i>	<i>16.4%</i>	<i>+30.1 p.p.</i>	<i>+54.5 p.p.</i>	<i>-6.2%</i>
EBIT'	(9.4)	(11.2)	(0.6)	-93.1%	-94.3%	(29.9)
<i>Margin (% NR from Services)</i>	<i>-34.8%</i>	<i>-38.7%</i>	<i>-1.5%</i>	<i>+33.3 p.p.</i>	<i>+37.2 p.p.</i>	<i>-20.7%</i>
Volume handled - thousand ton	391.6	419.2	615.1	+57.1%	+46.7%	2,049.4
Storage - thousand ton	54.4	17.8	73.2	+34.5%	+311.9%	220.4

- **ATU-12:** Operations have been running since the end of Feb/25, with modernized infrastructure.
- **ATU-18:**
 - **Completion** of dredging depth certification for the ATU-18 pier berth by the Navy (14.2 meters);
 - **Panamax vessel operations commenced in April 2026.**
- **Throughput totaled 615 thousand tons in 1Q26** (+57.1% y/y and +46.7% q/q), with 100% of volumes related to fertilizers. The increase both y/y and q/q is explained by **higher cargo handling at ATU-12**, which has been **operating with upgraded infrastructure** since the end of February 2025;;
- **Net Revenue from Services** totaled **R\$42.0 million** in **1Q26** (+56.0% y/y and +44.8% q/q), reflecting the operational ramp-up at ATU-12.
- **EBITDA totaled R\$6.9 million** in **1Q26** (vs. -R\$3.7 million in 1Q25 and -R\$11.0 million in 4Q25), **marking a return to positive operating results**, driven by **improved performance at ATU-12**. It is worth noting that 1Q26 results still reflect fixed costs and expenses related to ATU-18, whose Panamax vessel operations began after the close of the quarter.



CS RODOVIAS (highways)



CS Infra - Highways

Highlights - Highways (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue from Services¹	20.4	45.7	50.7	+149.2%	+10.9%	149.0
Grãos do Piauí	20.4	42.2	36.8	+80.8%	-12.9%	131.5
Rota da Integração	-	-	-	-	-	-
Mercosul	-	3.5	13.9	-	+297.3%	17.4
EBITDA	9.3	35.5	27.3	+192.3%	-23.3%	90.4
<i>Margin (% NR from Services)</i>	<i>45.8%</i>	<i>77.7%</i>	<i>53.7%</i>	<i>+7.9 p.p.</i>	<i>-24.0 p.p.</i>	<i>60.7%</i>
EBIT²	7.6	34.1	25.8	+240.8%	-24.2%	83.9
<i>Margin (% NR from Services)</i>	<i>37.3%</i>	<i>74.5%</i>	<i>50.9%</i>	<i>+13.6 p.p.</i>	<i>-23.6 p.p.</i>	<i>56.3%</i>
Traffic - "Equivalent Vehicles" (thousands)	405	565	634	+56.5%	+12.1%	2,591
Traffic - "Equivalent Vehicles" (thousands)	0	62	261	-	+322.4%	323

NOTE: 4Q25 results were positively impacted by R\$8.0 million in retroactive revenue related to traffic volume protection provided for in the concession.

- **Net Revenue from Services** totaled **R\$50.7 million** in **1Q26** (+149.2% y/y and +10.9% q/q), mainly driven by increased vehicle traffic on CS Grãos do Piauí, supported by stronger crop outflows (+56.5% y/y and +12.1% q/q), as well as the first full quarter of operations at **CS Rodovias Mercosul**.
- **EBITDA** totaled **R\$27.3 million** in **1Q26** (vs. R\$9.3 million in 1Q25 and R\$35.5 million in 4Q25), reflecting the operational improvements described above.

Transcerrados II (Contractual Amendment): CS Rodovias signed a contract amendment to double the size of its highway network (+307 km and six new toll plazas). Three toll plazas are expected to begin operations in 2Q26, with the remaining three by the end of 2026.

CS MOBILIDADE (Mobility)

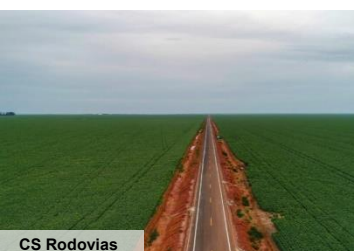


CS Infra - Mobility

Highlights - CS Mobi Cuiabá (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue from Services	1.7	27.2	21.6	-	-20.5%	55.5
Mobi Cuiabá ¹	1.7	9.4	4.8	+182.7%	-49.2%	17.6
Mobi Leste SP	-	17.8	16.9	-	-5.3%	37.8
EBITDA	(0.3)	20.1	9.3	-	-54.0%	33.7
<i>Margin (% NR from Services)</i>	<i>-17.1%</i>	<i>73.9%</i>	<i>42.8%</i>	<i>+59.9 p.p.</i>	<i>-31.1 p.p.</i>	<i>60.8%</i>
EBIT	0.3	20.1	9.1	-	-54.5%	33.5
<i>Margin (% NR from Services)</i>	<i>16.9%</i>	<i>73.8%</i>	<i>42.2%</i>	<i>+25.3 p.p.</i>	<i>-31.6 p.p.</i>	<i>60.3%</i>

Note: (1) Net Revenue from Services in 4Q25 includes R\$5.5 million related to the remuneration of the concession financial asset recognized in the period (Jan/25 – Dec/25), reclassified from financial income to operating revenue in accordance with ICPC 01. (2) Includes the BRT Sorocaba operation under the equity method. (3) In addition to the non-recurring effect described in note (1), the following effects impacted 4Q25: (i) accounting reclassification of R\$2.4 million at Mobi Leste SP, and (ii) recognition of R\$2.8 million in retroactive revenue at BRT Sorocaba (both effects had a positive impact on 4Q25).

- **Net Revenue from Services** totaled **R\$21.6 million** in **1Q26** (vs. R\$1.7 million in 1Q25 and R\$27.2 million¹ in 4Q25). The positive performance in both periods mainly reflects the start of operations of **CS Mobi Leste SP** in 3Q25, with 1Q26 marking the second full quarter of operations;
- **EBITDA** totaled **R\$9.3 million** in **1Q26** vs. -R\$0.3 million in 1Q25, driven by improved operating performance at CS Mobi Cuiabá and the start-up of CS Mobi Leste SP. On a quarterly basis, excluding non-recurring effects in 4Q25³, EBITDA in 4Q25 would have been R\$9.4 million, broadly stable compared to 1Q26;
- Construction works for the municipal market remain underway, with completion expected in 3Q26. Meanwhile, on-street parking operations remain fully functional.



CS Rodovias



CS Rodovias



CS Mobilidade



CS Mobilidade

NEW CONCESSIONS WON IN 2026

CS Portos Amapá

- Auction won in **Feb/26**. Concessions awarded and ratified, pending fulfillment of certain conditions precedent (no contribution to 1Q26 results).
- Lease of the MCP01 area at the **Organized Port of Santana** (Amapá)
- Handling and storage of **agricultural bulk commodities**
- Total planned investment of **R\$138 million**



Financial Data - As per Bidding documents	
Concession term	25 years
	Year 5 (maturity)
Net Revenue	R\$40 million
EBITDA	R\$16 million
EBITDA Margin	39%
Total Capex	R\$138 million
Capex during the first 6 years	R\$117 million
Avg. annual Capex from the 7 th year onwards	R\$1 million

PR Schools - North and South Lots

These concessions mark the launch and development of the CS Infrasoocial business

- Auction won in **March/26**. Concessions awarded and ratified, pending fulfillment of certain conditions precedent (no contribution to 1Q26 results).
- Construction, maintenance, conservation and operation of **40 educational units** located in the State of Paraná
- **+29 thousand** students from 1st to 12th grade
- Provision of non-pedagogical services¹ and limited pedagogical support²
- Term of **20 years**
- The investment plan will be funded **80% through financing and cash generation** and 20% through own funds

Financial Data – per the bidding documents	North Lot	South Lot
	Year 4 (maturity)	Year 4 (maturity)
Net Revenue	R\$173 million	R\$199 million
EBITDA	R\$101 million	R\$116 million
EBITDA Margin	59%	58%
Mandatory equity contribution (3 installments ³)	R\$140 million	R\$159 million
Total Capex	R\$697 million	R\$797 million
Avg. annual Capex during the first 3 years	R\$187 million	R\$216 million
Avg. annual Capex from the 4th year onwards	R\$8 million	R\$9 million

Notes: (1) (i) cleaning and sanitation; (ii) security and surveillance; (iii) maintenance and conservation; (iv) utilities and energy; (v) information technology; (vi) administrative services; and (vii) school meal preparation; (2) (i) inclusion and school support; and (ii) school management; (3) Paid in three equal installments, with the first installment paid upon signing and the remaining two at the end of the first and second years.

CICLUS AMBIENTAL



Highlights - Ciclus Ambiental (R\$ million)	Ciclus Ambiental					
	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Revenue	82.0	89.3	89.3	+9.0%	-	355.5
Carbon Credits	82.0	89.3	89.3	+9.0%	-	355.5
Cost of Services	(63.5)	(66.0)	(68.7)	+8.2%	+4.1%	(260.9)
Gross Profit	18.5	23.3	20.6	+11.7%	-11.5%	94.6
Operational Expenses	(6.6)	(9.0)	(8.4)	+26.6%	-6.7%	(32.7)
EBIT	11.9	14.3	12.3	+3.4%	-14.5%	61.9
<i>Margin (% NR)</i>	<i>14.5%</i>	<i>16.0%</i>	<i>13.7%</i>	<i>-0.8 p.p.</i>	<i>-2.3 p.p.</i>	<i>17.4%</i>
Financial Result [†]	(3.1)	(1.2)	(1.4)	-55.6%	+16.6%	(5.8)
Taxes	(2.1)	(4.5)	(3.6)	+73.6%	-19.2%	(20.0)
Net Income	6.7	8.7	7.3	+8.4%	-16.2%	36.1
<i>Margin (% Total NR)</i>	<i>8.2%</i>	<i>9.7%</i>	<i>8.1%</i>	<i>-0.1 p.p.</i>	<i>-1.6 p.p.</i>	<i>10.2%</i>
EBITDA	18.4	21.3	18.6	+1.3%	-12.4%	89.1
<i>Margin (% NR)</i>	<i>22.4%</i>	<i>23.8%</i>	<i>20.9%</i>	<i>-1.5 p.p.</i>	<i>-2.9 p.p.</i>	<i>25.1%</i>

NOTE: The table above includes the operations of Ciclus Amazônia and Ciclus Centroeste in all comparative periods.

- **Net Revenue from Services** totaled **R\$89.3 million** in **1Q26**, up **9.0% y/y** and **stable q/q**, mainly reflecting the annual **tariff adjustment** implemented in 3Q25.
- **EBITDA** totaled **R\$18.6 million** in **1Q26** (+1.3% y/y and -12.4% q/q), with an **EBITDA margin** of **20.9%** in **1Q26** (-1.5 p.p. y/y and -2.9 p.p. q/q). Performance reflects higher cost of services, mainly due to increased personnel and waste transportation costs.
- **Net Income** totaled **R\$7.3 million** in **1Q26** (+8.4% y/y and -16.2% q/q), reflecting the factors mentioned above, as well as an improvement in net financial results y/y, supported by the reduction in Net Debt from R\$9.2 million in 1Q25 to R\$5.8 million in 1Q26.



BBC Digital

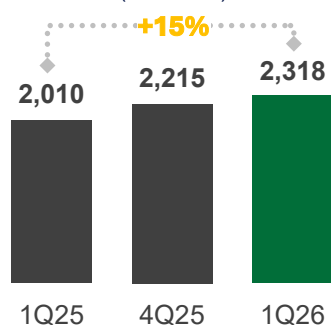


BBC Consolidated

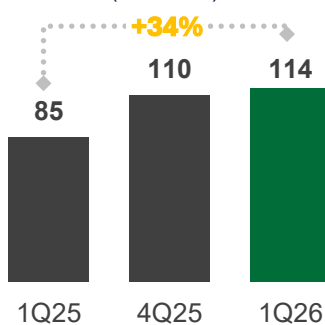
Financial Highlights (R\$ million)	1Q25	4Q25	1Q26	▲ YoY	▲ QoQ	1Q26 LTM
Net Revenue	1.8	1.5	1.5	-18.8%	-3.7%	6.9
Total Costs	(1.4)	(1.3)	(1.3)	-7.4%	+0.9%	(5.0)
Gross Profit	0.5	0.3	0.2	-53.0%	-23.8%	1.8
Operational Expenses	(37.4)	(46.7)	(44.7)	+19.4%	-4.2%	(144.7)
Financial Result	32.2	45.7	45.6	+41.5%	-0.2%	157.2
EBT	(4.8)	-0.7	1.1	-122.0%	-245.4%	14.4
Taxes	2.2	(0.0)	1.3	-44.0%	-5809.1%	(4.8)
Net Income	(2.5)	-0.7	2.3	-190.5%	-409.5%	9.5
Margin ¹	-2.9%	-0.7%	2.0%	+5 p.p.	+3 p.p.	2.2%
Portfolio Balance	2,009.5	2,214.8	2,318.3	+15.4%	+4.7%	2,318.3
Delinquency over 90 days	3.93%	4.81%	5.28%	+1 p.p.	+1 p.p.	5.28%
Income from Financial Intermediation	85.0	109.7	113.9	+33.9%	+3.8%	425.8
Market Funding Expenses	(53.0)	(70.3)	(72.4)	+36.6%	+3.0%	(276.0)
TVM Applications and Operations Results	6.1	6.3	6.9	+14.0%	+10.3%	25.8
Result of Financial Intermediation	38.1	45.7	48.4	+27.1%	+6.0%	175.5

Notes: (1) Margin calculation = Net Income / (Total Net Revenue + Financial Intermediation Revenue).

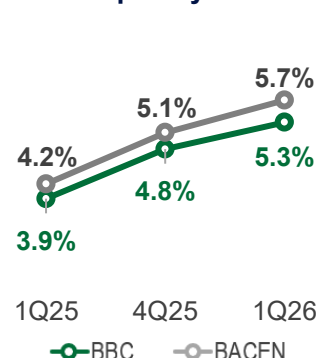
Loan Portfolio Balance (R\$ million)



Financial Intermediation Income (R\$ million)

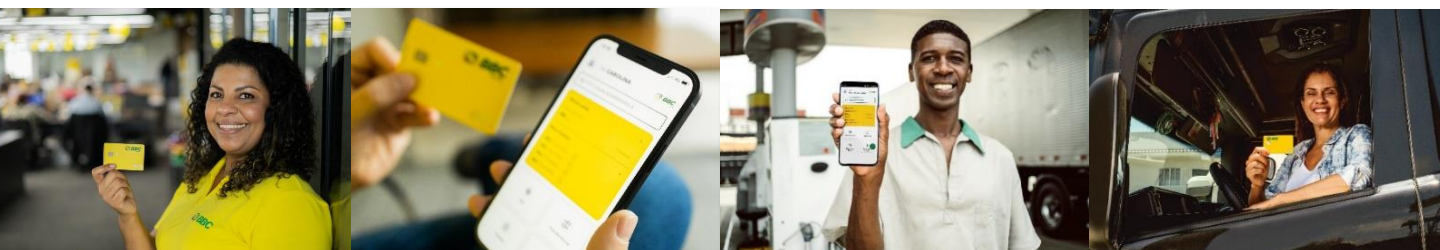


Over-90-day Delinquency Rate



- **New Operations: R\$447.6 million in 1Q26** (-5% y/y and +36% q/q);
- **Loan Portfolio 1Q26: R\$2.3 billion** (+15% y/y);
- **Delinquency Rate over 90 days 1Q26: 5.3%**, 0.4 p.p. below the market average, demonstrating the high quality of the credit portfolio;
- **Basel Ratio 1Q26: 11.4%**
- **Operating Efficiency Ratio²: 39.3% in 1Q26**, a decrease of 4.7 p.p. compared to 1Q25 (44.0%);
- **1Q26 Net Income: R\$2.3 million** (vs -R\$2.5 million in 1Q25), reflecting the **sustainable growth strategy, high-quality loan portfolio, and continued improvement in the operating efficiency.**

Notes: (2) Operating efficiency ratio = Operating Expenses / Financial Intermediation Revenue.



ESG

SIMPAR embeds sustainability as a strategic pillar, reflected in the operations of its independent companies and recognized through inclusion in leading ESG indices and rankings:

- Corporate Sustainability Index (ISE B3): one of the business groups with the highest number of listed companies (**SIMPAR**, **JSL**, **VAMOS** and **MOVIDA**). In 2026, **SIMPAR** was included in the ISE portfolio for the fifth consecutive year, alongside **MOVIDA** (seventh consecutive year), **VAMOS** (fourth consecutive year) and **JSL** (third consecutive year).
- CDP (former Carbon Disclosure Project): Group companies rank among the top performers globally in the transportation and logistics sectors. **SIMPAR** received a score of “A-”; **MOVIDA** was included in the “A List,” alongside 28 other Brazilian companies; and **JSL** and **VAMOS** received a “B” score.
- B3 Carbon Efficient Index (ICO2): **SIMPAR** was included in the portfolio for the second consecutive year, joining its subsidiaries **MOVIDA** and **VAMOS**, which have been part of the index for three consecutive years.

On the **environmental** front, climate management is a priority and is integrated into the risk matrix, with initiatives focused on emissions reduction, waste management and the efficient use of resources.

Within the **social pillar**, initiatives focused on productive inclusion and diversity stand out, supported by the Júlio Simões Institute, as well as proprietary programs developed by each Group company, operating in surrounding communities with monitored impact to promote continuous improvement. **SIMPAR** also reaffirmed, for another year, its commitment to the United Nations Global Compact, aligning its practices with international principles on human rights, labor, the environment and anti-corruption.

Regarding **diversity**, in recognition of Women’s Month, the holding promoted a series of initiatives aimed at female audiences, focusing on awareness, empowerment and gender equity. Highlights included a keynote by the founder of the Mulheres 360 movement, of which **SIMPAR**, **VAMOS**, **JSL**, **MOVIDA**, **AUTOMOB** and **CS Brasil** are signatories.

In **governance**, **SIMPAR** maintains a solid structure and active engagement, supporting its subsidiaries in the continuous creation of value and sustainable development.



EXHIBITS

CONSOLIDATED INCOME STATEMENT

SIMPAR - Consolidated

Income Statement (R\$ million)	1Q25	4Q25	1Q26	▲ YoY	▲ Q o Q	1Q26 LTM
Gross Revenue	11,451.9	12,405.0	12,161.7	6.2%	-2.0%	48,475.3
(-) Deductions from Revenue	(1,008.9)	(1,127.6)	(1,086.1)	7.7%	-3.7%	(4,314.4)
(=) Net Revenue	10,443.1	11,277.4	11,075.6	6.1%	-1.8%	44,160.9
Net Revenue from Services	8,298.6	9,038.5	9,009.2	8.6%	-0.3%	35,551.7
Net Revenue from Construction	109.6	100.8	70.0	-36.1%	-30.6%	341.6
Net Revenue of Asset Sales	2,034.9	2,138.1	1,996.5	-1.9%	-6.6%	8,267.6
(-) Total Costs	(7,733.0)	(8,305.3)	(8,099.4)	4.7%	-2.5%	(32,502.5)
(=) Gross Profit	2,710.1	2,972.1	2,976.2	9.8%	0.1%	11,658.4
<i>Gross Margin</i>	<i>26.0%</i>	<i>26.4%</i>	<i>26.9%</i>	<i>+0.9 p.p.</i>	<i>+0.5 p.p.</i>	<i>26.4%</i>
(-) Operating expenses	(975.9)	(48.9)	(1,192.1)	22.2%	-	(3,438.3)
Administrative and Sales Expenses	(884.1)	(988.9)	(1,017.3)	15.1%	2.9%	(3,976.5)
Tax Expenses	(18.0)	(21.2)	(22.4)	24.4%	5.7%	(86.5)
Other Operating Revenues (Expenses)	(73.9)	961.1	-152.5	106.4%	-115.9%	624.7
EBIT	1,734.2	2,923.2	1,784.1	2.9%	-39.0%	8,220.1
<i>Margin (% NR from Services)</i>	<i>20.9%</i>	<i>32.3%</i>	<i>19.8%</i>	<i>-1.1 p.p.</i>	<i>-12.5 p.p.</i>	<i>23.1%</i>
(+-) Financial Results	(1,788.4)	(2,113.7)	(2,028.0)	13.4%	-4.1%	(8,155.7)
(=) Income before tax	(54.2)	809.5	-244.0	-	-130.1%	64.4
Provision for income tax and social contribution	35.8	-234.5	69.8	95.0%	-129.8%	(4.8)
Net income (Loss) from discontinued operations	12.1	-31.6	-	-100.0%	-100.0%	-14.7
(=) Net income	(6.4)	543.4	-174.1	-	-132.0%	44.9
<i>Margin</i>	<i>-0.1%</i>	<i>4.8%</i>	<i>-1.6%</i>	<i>-1.5 p.p.</i>	<i>-6.4 p.p.</i>	<i>0.1%</i>
EBITDA	2,816.8	4,063.6	3,037.7	7.8%	-25.2%	12,975.3
<i>Margin (% NR from Services)</i>	<i>33.9%</i>	<i>45.0%</i>	<i>33.7%</i>	<i>-0.2 p.p.</i>	<i>-11.3 p.p.</i>	<i>36.5%</i>
EBITDA-A	4,722.1	5,878.5	4,935.5	4.5%	-16.0%	20,664.4
<i>Margin (% NR from Services)</i>	<i>45.2%</i>	<i>52.1%</i>	<i>44.6%</i>	<i>-0.6 p.p.</i>	<i>-7.5 p.p.</i>	<i>46.8%</i>

EXHIBITS

RECONCILIATION OF EBITDA, EBIT, AND NET INCOME

SIMPAR - Consolidated						
EBITDA and EBITDA-Added Reconciliation (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Net Income	(6.4)	543.4	(174.1)	-	-132.0%	44.9
Net income (Loss) from discontinued operations	(12.1)	31.6	-	-	-100.0%	14.7
Financial Result	1,788.4	2,113.7	2,028.0	+13.4%	-4.1%	8,155.7
Income tax and Social contribution	-35.8	234.5	(69.8)	-	-129.8%	4.8
Depreciation and Amortization	951.0	974.0	1,078.5	+13.4%	+10.7%	4,107.0
Amortization (IFRS 16)	131.6	166.3	175.1	+33.1%	+5.3%	648.2
EBITDA	2,816.8	4,063.6	3,037.7	+7.8%	-25.2%	12,975.3
Cost from Asset Sales	1,905.3	1,814.9	1,897.8	-0.4%	+4.6%	7,689.0
EBITDA-Added	4,722.1	5,878.5	4,935.5	+4.5%	-16.0%	20,664.4

SIMPAR - Consolidated						
EBITDA Reconciliation (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
EBITDA	2,816.8	4,063.6	3,037.7	+7.8%	-25.2%	12,975.3
JSL - Additional value from acquisitions	4.0	7.1	6.8	-	-	24.7
JSL - Sistema S	-	-	167.3	-	-	167.3
Vamos - Non-recurring reversal provision	-	-	-	-	-	(14.8)
Automob - Administrative expenses	(4.8)	4.1	6.6	-	-	10.7
Automob - Adjustment of accounting provisions	-	3.9	-	-	-	3.9
Automob - Impairment: Taxes and judicial deposits	-	-	-	-	-	23.9
Automob - Impairment: Inventory	-	-	-	-	-	65.5
Automob - Impairment: Accounts receivable	-	-	-	-	-	10.5
Ciclus Rio - Positive impact from the sale of Ciclus Rio	-	(927.5)	-	-	-	(927.5)
Adjusted EBITDA	2,816.0	3,151.2	3,218.5	+14.3%	+2.1%	12,339.4

SIMPAR - Consolidated						
EBIT Reconciliation (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
EBIT	1,734.2	2,923.2	1,784.1	+2.9%	-39.0%	8,220.1
JSL - PPA amortization	16.0	22.5	19.1	-	-	80.2
JSL - Additional value from acquisitions	4.0	7.1	6.8	-	-	24.7
JSL - Sistema S	-	-	167.3	-	-	167.3
Vamos - Non-recurring reversal provision	-	-	-	-	-	(14.8)
Automob - PPA amortization	7.6	7.6	7.8	-	-	32.4
Automob - Administrative expenses	(4.8)	4.1	6.6	-	-	10.7
Automob - Adjustment of accounting provisions	-	3.9	-	-	-	3.9
Automob - Impairment: Taxes and judicial deposits	-	-	-	-	-	23.9
Automob - Impairment: Inventory	-	-	-	-	-	65.5
Automob - Impairment: Accounts receivable	-	-	-	-	-	10.5
Ciclus Rio - Positive impact from the sale of Ciclus Rio	-	(927.5)	-	-	-	(927.5)
Adjusted EBIT	1,757.0	2,040.9	1,991.8	+13.4%	-2.4%	7,696.8

SIMPAR - Consolidated						
Net Income Reconciliation (R\$ million)	1Q25	4Q25	1Q26	▲ Y o Y	▲ Q o Q	1Q26 LTM
Accounting Net Income	(6.4)	543.4	-174.1	-	-132.0%	44.9
JSL - PPA amortization	10.6	14.8	12.6	-	-	52.9
JSL - Additional value from acquisitions	2.7	4.7	4.5	-	-	16.3
JSL - Sistema S	-	-	134.2	-	-	134.2
Vamos - Non-recurring reversal provision	-	-	-	-	-	(9.8)
Automob - PPA amortization	5.0	5.0	5.2	-	-	21.4
Automob - Administrative expenses	(4.1)	2.7	4.3	-	-	7.1
Automob - Adjustment of accounting provisions	-	2.6	-	-	-	2.6
Automob - Impairment: Taxes and judicial deposits	-	-	-	-	-	13.6
Automob - Impairment: Inventory	-	-	-	-	-	67.4
Automob - Impairment: Accounts receivable	-	-	-	-	-	10.5
Automob - Financial Result	-	(16.5)	-	-	-	(16.5)
Ciclus Rio - Positive impact from the sale of Ciclus Rio	-	(612.2)	-	-	-	(612.2)
Adjusted Net Income	7.7	(55.4)	(13.3)	-	-	(267.6)

Adjusted EBITDA, EBIT and Net Income are intended to provide a more accurate and representative view of the Company's recurring operating performance, by excluding the effects of non-recurring or non-operating items which, by their nature, do not reflect the Company's ability to generate results under normal operating conditions.

EBITDA-A, or EBITDA Added, is defined as EBITDA plus the residual accounting cost of asset disposals, which does not represent an operating cash outflow as it is merely an accounting representation of the write-down of assets at the time of sale. As such, the Company's management believes that EBITDA-A is a more appropriate practical measure than traditional EBITDA as an approximation of cash generation, in order to gauge the Company's ability to meet its financial obligations.

EXHIBITS

CONSOLIDATED BALANCE SHEET

Assets (R\$ million)	1Q25	4Q25	1Q26	Liabilities (R\$ million)	1Q25	4Q25	1Q26
Current Assets				Current liabilities			
Cash and cash equivalents	1,800.1	3,030.0	3,526.9	Suppliers	5,656.5	7,377.3	6,321.4
Securities	11,614.3	11,074.7	11,703.6	Floor plan vehicles	708.9	1,027.6	1,380.5
Derivative financial instruments	521.7	147.1	116.7	Confirming payable (Automakers) (ICVM 01/2016)	2.3	17.9	0.8
Accounts receivables	6,943.6	7,700.6	7,877.4	Loans, financing and debentures	7,536.8	9,148.9	8,083.7
Inventory	3,020.7	2,831.9	2,529.2	Leasing payable	115.1	79.8	74.8
Recoverable taxes	461.7	527.0	600.2	Lease for right use	458.5	383.2	386.8
Income tax and social contribution	1,111.5	1,135.4	1,151.7	Assignment of receivables	1,676.6	2,047.1	1,801.7
Dividends	0.2	0.4	3.3	Derivative financial instruments	1,213.4	1,020.5	1,206.8
Assets available for sales (fleet renewal)	2,188.2	1,337.7	1,542.3	Labor obligations	800.5	868.7	1,156.1
Other credits	958.5	1,113.4	1,564.3	Deferred Income tax and Social contribution	57.3	52.3	82.6
				Taxes payable	469.7	683.8	533.3
				Dividends and interest on equity payable	139.7	322.4	321.9
				Forward acquisition of common shares of subsidiaries	80.3	166.9	1,235.2
				Acquisition of companies payable	235.5	384.9	385.1
				Other accounts payabl	550.0	670.4	570.7
Current Assets - Total	28,620.5	28,898.1	30,615.6	Current liabilities - total	19,701.1	24,251.9	23,541.4
Noncurrent Assets				Noncurrent liabilities			
Securities	211.2	2,991.0	2,823.7	Loans, financing and debentures	48,627.9	47,519.8	49,901.9
Derivative financial instruments	1,259.6	594.4	493.4	Leasing payable	81.2	11.3	44.6
Accounts receivables	331.6	328.1	557.9	Lease for right use	1,855.5	1,930.5	1,907.7
Recoverable taxes	507.3	681.2	631.4	Assignment of receivables	683.7	1,257.1	1,226.5
Income tax and Social Contribution	102.8	289.5	293.6	Derivative financial instruments	1,409.7	1,602.4	1,847.6
Deposit in court	154.5	144.7	148.2	Taxes payable	15.5	13.6	12.7
Income tax and Social Contribution Deferred	1,612.5	1,507.3	1,681.1	Provision for litigation and administrative demands	647.3	535.4	505.6
Related parties	0.9	0.9	0.9	Deferred Income tax and Social contribution	1,607.6	1,931.5	2,020.3
Indemnity Asset	494.4	381.9	349.5	Acquisition of companies payable	1,169.7	918.3	847.0
Other credits	245.6	272.2	421.1	Forward acquisition of common shares of subsidiaries	1,081.1	1,079.6	-
Long-term Assets - Total	4,920.5	7,191.3	7,401.0	Other accounts payabl	218.0	179.7	166.3
				Noncurrent liabilities - total	57,397.3	56,979.3	58,480.1
Shareholders' equity							
Investments	41.9	43.4	46.9	Capital stock	1,174.4	1,174.4	1,174.4
Property, plant and equipment	44,896.9	47,944.4	46,501.2	Capital Reserve	1,963.7	2,140.9	1,961.4
Intangible	4,243.5	4,565.0	4,589.3	Treasury shares	(181.9)	(182.0)	-
Total	49,182.2	52,552.8	51,137.4	Reserves of earnings	181.4	202.4	22.9
				Other comprehensive income	(613.6)	170.2	170.2
				Other equity adjustments from subsidiaries	132.3	132.3	132.3
				Minority interest	2,973.2	2,898.2	2,877.6
				Asset Valuation	(4.5)	874.5	793.7
Noncurrent Assets - Total	54,102.7	59,744.0	58,538.4	Shareholders' equity - Total	5,624.9	7,411.0	7,132.5
Total Asset	82,723.2	88,642.1	89,154.0	Total liabilities and shareholders' equity	82,723.3	88,642.1	89,154.0

EXHIBITS

RECONCILIATION OF LEVERAGE INDICATORS

The breakdowns of Net Debt, EBITDA and EBITDA-A used in the calculation of the Leverage Indicators are as follows: (i) **Net Debt/EBITDA (Bond covenant)**; and (ii) **Net Debt/EBITDA-A (Local debt covenant)**:

(i) Net debt/EBITDA (Bond Covenant)

Net Debt Reconciliation for Covenant of Bonds (R\$ mn)	1Q26
(+) Gross Debt	58,105.8
(-) Cash and equivalents and securities, marketable securities and financial investments	18,054.1
(+) Derivative financial instruments	2,444.3
(+) Effect of Hedge MTM	-159.7
(+) Allocation of fair value variation of hedge instruments – inactive contracts	484.2
(-) BBC Holding and BBC Pagamentos Net Debt - "unrestricted subsidiaries"	2,082.2
(=) NET DEBT for Covenant of Bonds	40,738.3

EBITDA reconciliation for Covenant of Bonds (R\$ mn)	1Q26 LTM
Accounting Net Income	44.9
(+) Net income (Loss) from discontinued operations	14.7
(+) Financial Result	8,155.7
(+) Income tax and Social contribution	4.8
(+) Depreciation / Amortization	4,107.0
(+) Amortization (IFRS 16)	648.2
(=) EBITDA	12,975.3
(+) EBITDA LTM of Acquired Companies	-
(+) Equity income result	18.3
(-) BBC Holding and BBC Pagamentos EBITDA LTM - "unrestricted subsidiaries"	(135.5)
(+) Impairment	63.6
(+) Cost of damaged and loss-making vehicles written off, net of the amount recovered by sale	243.7
(=) EBITDA for Bond Covenant Purposes	13,436.5

As companies in the financial sector, **SIMPAN**'s subsidiaries BBC Holding Financeira Ltda. and BBC Pagamentos Ltda. have financial indicators that are not comparable with the other companies in the Group, which ultimately distorts some indicators at the consolidated level (e.g. profitability and leverage indicators).

In order to avoid these distortions and to comply with all the conditions set forth in the Bonds indenture, **SIMPAN**'s Board of Directors approved the designation of these subsidiaries as "Unrestricted Subsidiaries". As a result, since 2Q23, the Debt and EBITDA of BBC Holding Financeira Ltda. and BBC Pagamentos should be excluded from the calculation of Net Debt/EBITDA.

(ii) Net Debt/EBITDA-A (Local Debt Covenant)

Net Debt Reconciliation for Covenant of local Debts (R\$ mn)	1Q26
(+) Gross Debt	58,105.8
(-) Cash and equivalents and securities, marketable securities and financial investments	18,054.1
(+) Derivative financial instruments	2,444.3
(+) Allocation of fair value variation of hedge instruments – inactive contracts	484.2
(+) Hedging MTM effect	-159.7
(=) NET DEBT for Covenant of local Debts	42,820.4

EBITDA reconciliation for Covenant of local Debts (R\$ mn)	1Q26 LTM
(=) EBITDA	12,975.3
(+) Cost of selling assets	7,689.0
(=) EBITDA Added	20,664.4
(+) EBITDA LTM of Acquired Companies	-
(+) Equity income result	18.3
(+) Impairment	63.6
(+) Cost of selling assets - Acquired Companies	0.2
(+) Expected impairment of accounts receivable	288.9
(=) EBITDA Added for Local Debt Covenant Purposes	21,035.4

EXHIBITS

HEDGE ACCOUNTING

The SIMPAR Group enters into non-speculative derivative financial instruments, generally swap, NDF or option contracts, to hedge its exposure to fluctuations in foreign exchange rates and interest rates on certain loans, financings and debentures. The Company has elected to apply hedge accounting in order to avoid distortions in financial results caused by mark-to-market fluctuations of these hedging instruments. Two hedge accounting methods are applied. One is the cash flow hedge, used for transactions with foreign exchange risk, with mark-to-market fluctuations recorded as Other Comprehensive Income in Equity. The other is the fair value hedge, used for transactions with interest rate risk, where mark-to-market changes are recorded in the hedged instrument.

In this way, changes in the fair value of these hedging instruments recognized in the income statement relate only to the offsetting of positive or negative effects caused by the hedged risks, so that the interest expense corresponding to the contracted rates under the hedge is effectively recognized in financial results.

Mark-to-market fluctuations recognized in Equity are reversed when the hedging instruments mature. As of March 31, 2026, the Company reported in its consolidated financial statements negative mark-to-market fluctuations of hedging instruments accounted for under the cash flow hedge method, recognized directly in Shareholders' Equity, in the amount of 105.4 million, net of taxes, R\$159.7 million on a gross basis.

ADDITIONAL CORPORATE INFORMATION

The purpose of this press release is to detail the financial and operating results of SIMPAR S.A. for the first quarter of 2026. SIMPAR S.A. presents its 1Q26 results, which include JSL, Vamos, Movida, CS Brasil, Automob, BBC, CS Infra, and Ciclus Ambiental, whose combined performance is reflected in the consolidated figures. The financial information is presented in millions of Brazilian Reais (R\$) unless otherwise indicated. The Company's interim financial information is prepared in accordance with the Brazilian Corporation Law and is presented on a consolidated basis under CPC-21 (R1) Interim Financial Reporting and IAS 34 - Interim Financial Reporting, issued by the IASB. Comparisons refer to the revised data from 1Q25, 4Q25, and 1Q26, except where otherwise indicated.

DISCLAIMER

We make forward-looking statements that are subject to risks and uncertainties. Such statements are based on the beliefs and assumptions of our Management and are based on information currently available to the Company. Forward-looking statements include information about our intentions, beliefs, or current expectations and those of the Company's Board of Directors and Management.

Disclaimers for forward-looking information and statements also include information about possible or supposed operating results, as well as statements that are preceded by, followed by, or that include the words "believes," "may," "will," "continues," "expects," "predicts," "intends," "plans," "estimates," or similar expressions. Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they refer to future events and therefore depend on circumstances that may or may not occur. Future results and shareholder value creation may differ materially from those expressed or implied by the forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.