

**SIMPAR S.A.**  
Listed Company  
CNPJ/ME 07.415.333/0001-20  
NIRE 35.300.323.416

**Notice to the Market**

**CS INFRA EXPANDS ITS OPERATIONS WITH A STRATEGIC MOVE INTO THE SOCIAL INFRASTRUCTURE SEGMENT**

**SIMPAR S.A.** ("**SIMPAR**" or the "**Company**") (B3: SIMH3) hereby informs its shareholders and the market that, on March 24, 2026, following a public session held at B3, the Commission declared **CS Infra S.A.** ("**CS Infra**") the winner of the concession bids for the **North and South lots** related to the **construction, maintenance, conservation and operation of educational units** located in the State of Paraná, with capacity for **29,000 elementary, middle and high school students** ("**Concessions**"). These Concessions mark the launch and development of **CS Infra's social infrastructure business** and are aligned with the strategic plan to allocate capital into assets with **long-term, resilient and diversified contracts, offering high predictability and strong value creation potential.**

The **fixed monthly payments of approximately R\$13.5 million for the North lot and approximately R\$15.4 million for the South lot** include the provision of **non-pedagogical services** such as: (i) cleaning and sanitation; (ii) security and surveillance; (iii) maintenance and conservation; (iv) utilities and energy; (v) information technology; (vi) administrative services; and (vii) school meal preparation; as well as **limited pedagogical support, including:** (i) inclusion and school support; and (ii) school management. Government payments are annually adjusted by inflation (IPCA), and the concessions are expected to start generating revenue in the second year and positive net cash flow from the fourth year onward.

**North Lot**

The **North Lot concession has a term of 20 years** and involves the construction of 18 educational units across 12 municipalities, with capacity for 13,000 students. The investment plan will be funded 80% through financing and cash generation, and 20% through equity.

**Key highlights of the North Lot Concession<sup>1</sup>**

Financial Data - As per Bidding documents - North Lot	
Concession term	20 years
	<b>Year 4 (maturity)</b>
Net Revenue	R\$173 million
EBITDA	R\$101 million
EBITDA Margin	59%
Mandatory equity contribution (3 installments <sup>2</sup> )	R\$140 million
Total Capex	R\$697 million
Avg. annual Capex during the first 3 years	R\$187 million
Avg. annual Capex from the 4th year onwards	R\$8 million



- Municipalities:**
- Arapongas
  - Cambé
  - Campo Mourão
  - Cianorte
  - Londrina
  - Mandaguçu
  - Marialva
  - Maringá
  - Rolândia
  - Sarandi
  - Telêmaco Borba
  - Umuarama

**South Lot**

The **South Lot concession has a term of 20 years** and involves the construction of 22 educational units across 19 municipalities, with capacity for 16,000 students. The investment plan will be funded 80% through financing and cash generation, and 20% through equity.

**Key highlights of the South Lot Concession<sup>1</sup>**

Financial Data - As per Bidding documents - South Lot	
Concession term	20 years
	<b>Year 4 (maturity)</b>
Net Revenue	R\$199 million
EBITDA	R\$116 million
EBITDA Margin	58%
Mandatory equity contribution (3 installments <sup>2</sup> )	R\$159 million
Total Capex	R\$797 million
Avg. annual Capex during the first 3 years	R\$216 million
Avg. annual Capex from the 4th year onwards	R\$9 million



- Municipalities:**
- Assis Chateaubriand
  - Castro
  - Contenda
  - Fazenda Rio Grande
  - Foz do Iguaçu
  - Guaratuba
  - Marechal Cândido Rondon
  - Matelândia
  - Matinhos
  - Morretes
  - Palmas
  - Palmeira
  - Palotina
  - Pato Branco
  - Ponta Grossa
  - São José dos Pinhais
  - São Miguel do Iguaçu
  - Tijucas do Sul
  - Toledo

Notes: (1) Source: Bidding documents and attachments (<https://www.educacao.pr.gov.br/mais-escolas-parana/licitacao>); (2) 3 equal installments, with the first installment due upon signing and the remaining two at the end of the first and second years.



The execution of these concession agreements is subject to the fulfillment of the conditions precedent set forth in the bidding documents.

#### About CS Infra

**CS Infra**, a wholly owned subsidiary of **SIMPAR**, is **consolidating a portfolio of infrastructure concessions focused on services and attractive returns**, in line with its strategic plan and **without impacting the development of the Group's other businesses**.

The concessions operated by CS Infra are characterized by lower **investment requirements, long-term contracts, and resilient and diversified revenues** across different **industries, strategic sectors and geographies**. They also present **strong development potential**, supported by the Company's ability to leverage its expertise and service-oriented approach, delivering efficiency and quality and contributing to the experience and quality of life of users.

Within this strategy, **CS Infra's portfolio** is structured into **four business segments: 1) CS Portos**, which includes **three port terminals (ATU12, ATU18 and MCP01)**; **2) CS Rodovias**, with three assets (**CS Grãos do Piauí, CS Rodovias Rota da Integração and CS Rodovias Mercosul**); **3) CS Mobi**, with **CS Mobi Cuiabá, CS Mobi Leste SP and BRT Sorocaba**; and **4) CS Infrasocial**, with the addition of the North and South lots in the State of Paraná.

São Paulo, March 24, 2026.

**Denys Marc Ferrez**

Executive Vice President of Corporate Finance  
and Investor Relations Officer of SIMPAR

