

RESULTS
1Q26



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NYSE

EMBJ
B3 LISTED NM



DISCLAIMER

This conference call may include statements about future events, based on Embraer's expectations and market financial trends. Such statements are subject to uncertainties that may cause actual results to differ from those expressed or implied in this conference call. Except in accordance with the applicable rules, the company assumes no obligation to publicly update any forward-looking statements. For detailed financial information, the company encourages reviewing publications filed by the company with the CVM.



SUSTAINABLE AND PROFITABLE GROWTH

Driven by Efficiency and Innovation

- ▶ Highest 1Q deliveries in the last 10 years (44 aircraft)
- ▶ Another all-time high backlog record (US\$32.1 bn)
- ▶ Best 1Q revenue in the company's history (US\$1.5 bn)
- ▶ Production leveling improvement across all operations
- ▶ 2026 Guidance reiterated
- ▶ Midterm goal of double-digit revenue (US\$Bn) and EBIT margins

SAFETY FIRST, QUALITY ALWAYS IN EVERYTHING WE DO!





1Q26 HIGHLIGHTS



COMMERCIAL AVIATION

Finnair orders 18 E195-E2 plus 16 options and 12 purchase rights
10 aircraft delivered in the quarter - highest level this decade



EXECUTIVE AVIATION

All-time high 1Q revenues (c.\$420 million)
New Praetor 500E and Praetor 600E to redefine private flight experience



DEFENSE & SECURITY

Double-digit revenue growth reflecting strong operating momentum
Partnership with Northrop Grumman KC-390 for USAF NGAS program



SERVICES & SUPPORT

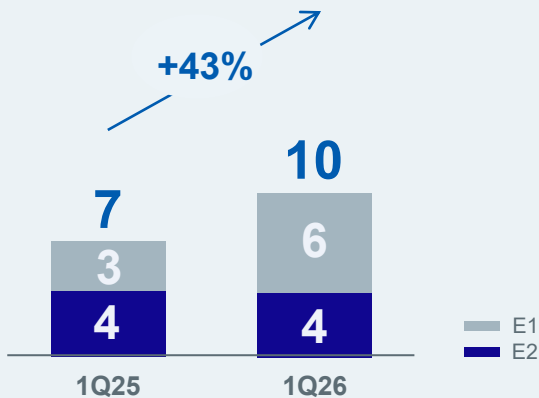
New contract with Airnorth to support the E170 and E190 fleet
Services agreement with Hungary to support the C-390 fleet



DELIVERIES COMMERCIAL AVIATION



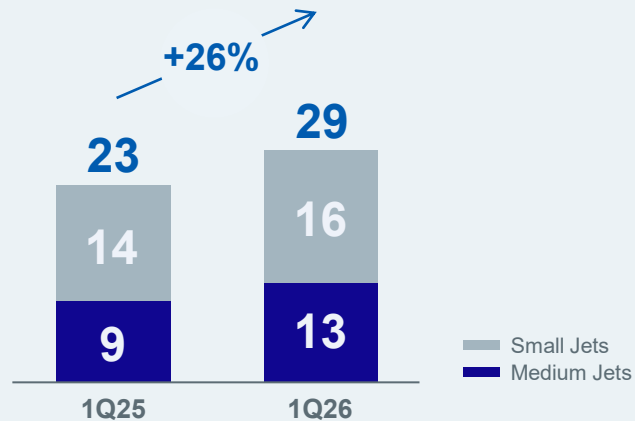
DELIVERIES EXECUTIVE AVIATION



GUIDANCE 2026:
80 to 85



1Q26: 10 (12% mid-point; 11% 5Y avg)



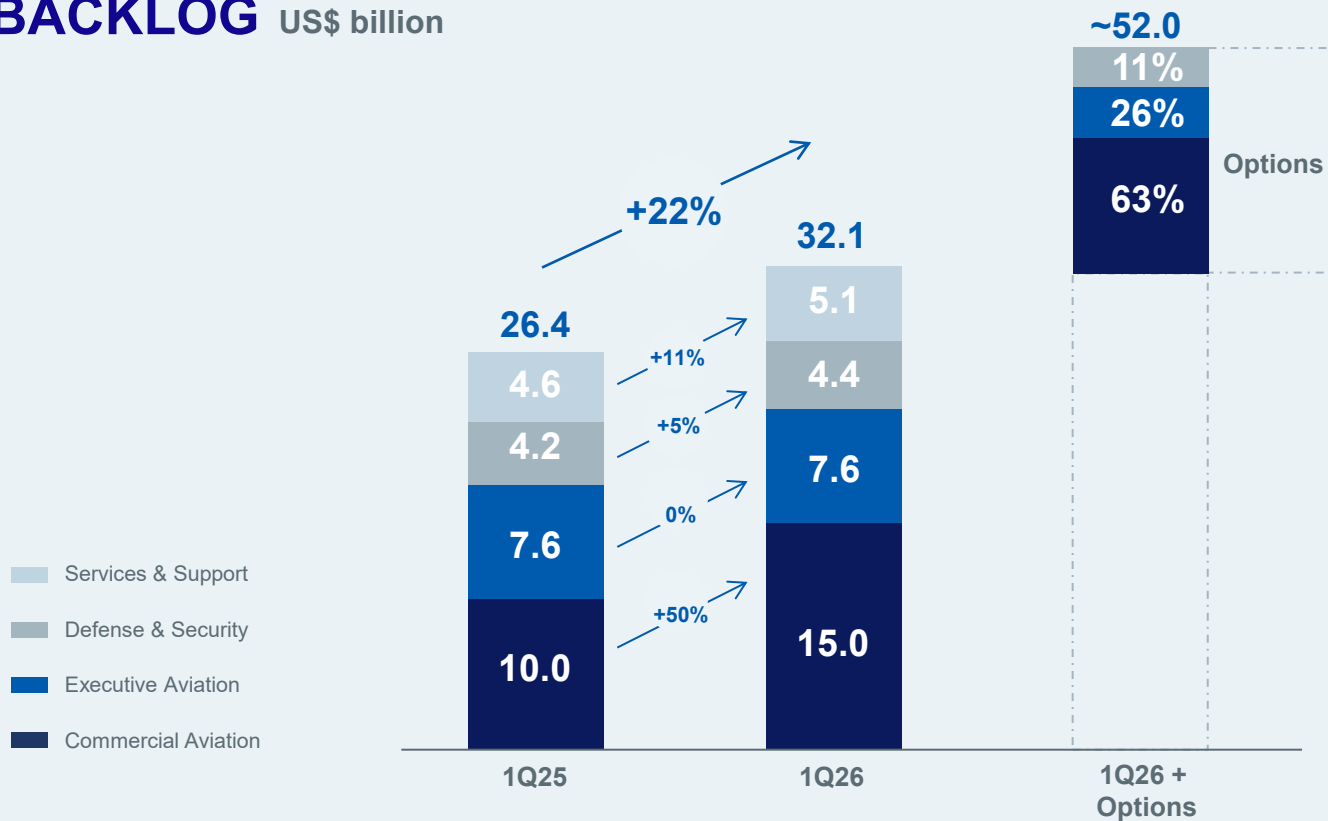
GUIDANCE 2026:
160 to 170



1Q26: 29 (18% mid-point; 11% 5Y avg)



BACKLOG US\$ billion

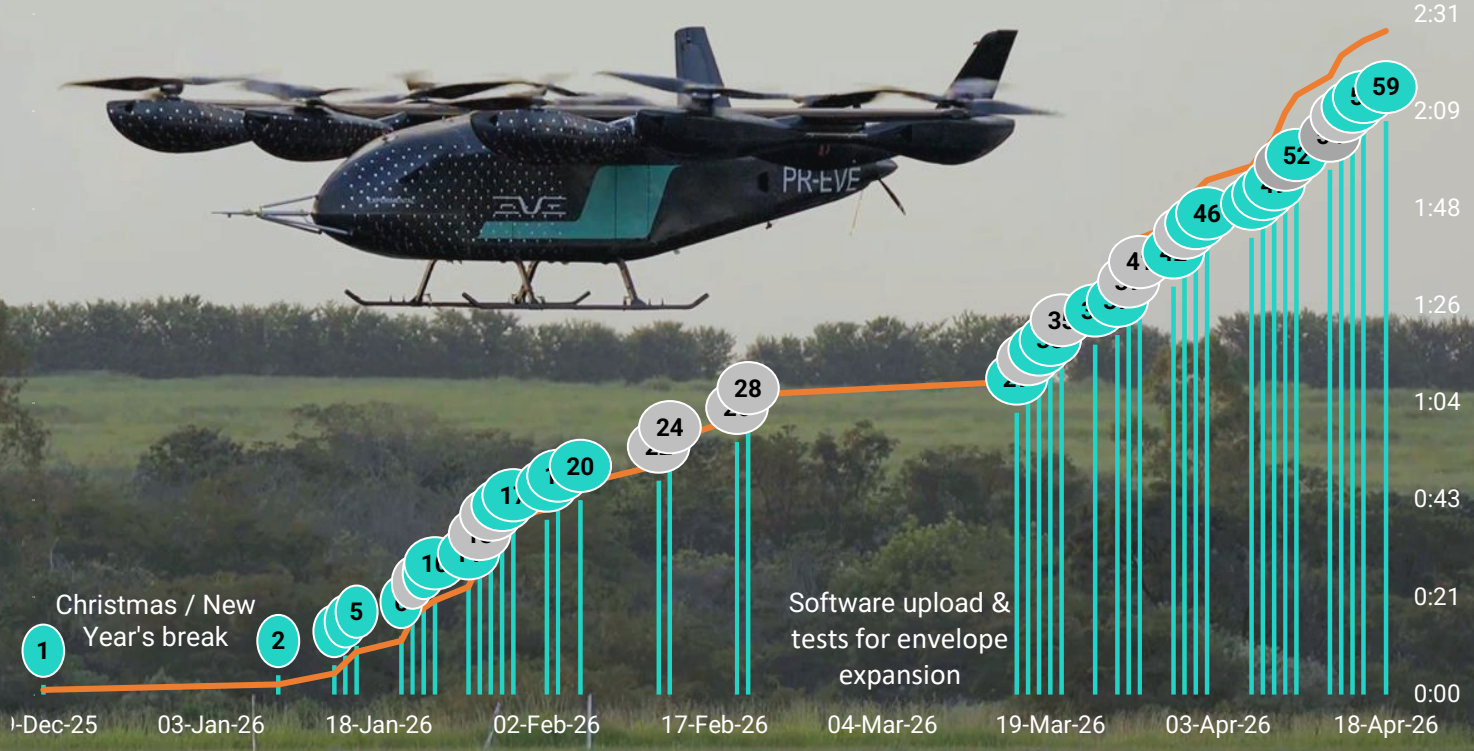


*Book-to-bill LTM: Consolidated 1.7x; Commercial Aviation 3.0x; Executive Aviation 1.0x; Defense & Security 1.2x; Services & Support 1.2x.

PROTOTYPE FLIGHT CAMPAIGN



59
TOTAL FLIGHTS
2h 27min
TOTAL FLIGHT TIME



Christmas / New Year's break

Software upload & tests for envelope expansion

■ Total flights, left axis — Total time (hour:minutes), right axis ○ Denotes two flights / day



1Q26 / BUSINESS RESULTS



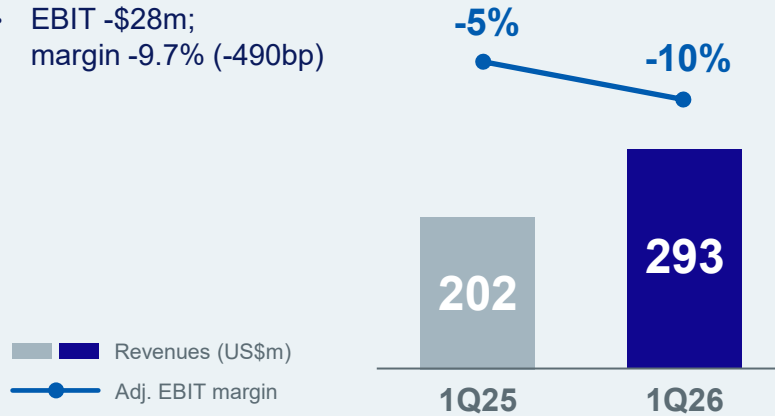
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COMMERCIAL AVIATION

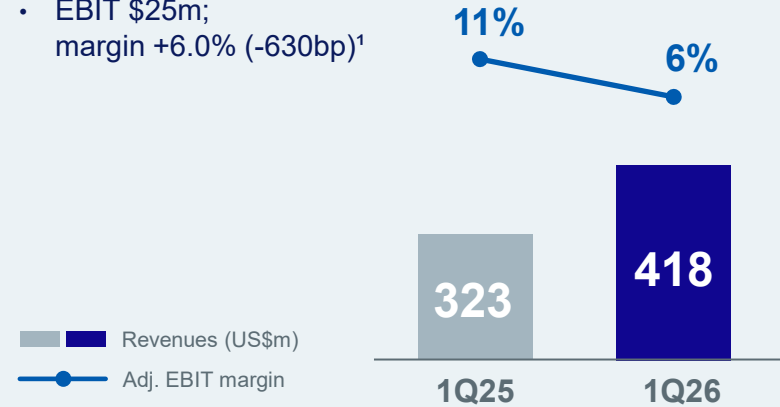
- Revenue +45% yoy
- EBIT -\$28m; margin -9.7% (-490bp)



EXECUTIVE AVIATION



- Revenue +30% yoy
- EBIT \$25m; margin +6.0% (-630bp)¹

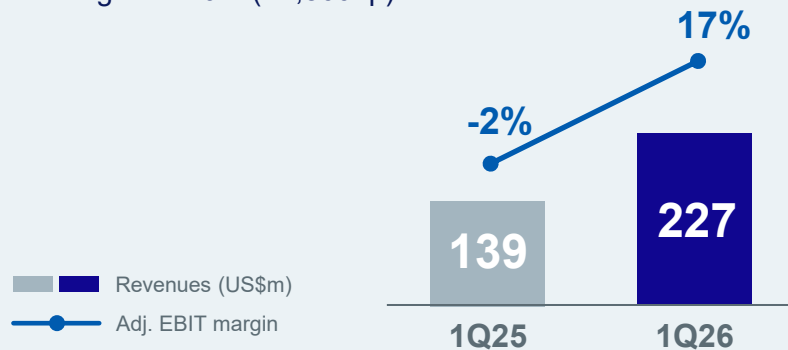


¹ Ex U.S. import tariff +8.8% (-250bp yoy).



DEFENSE & SECURITY

- Revenue +63% yoy
- EBIT \$38m (+\$40m yoy); margin +17.0% (+1,860bp)¹

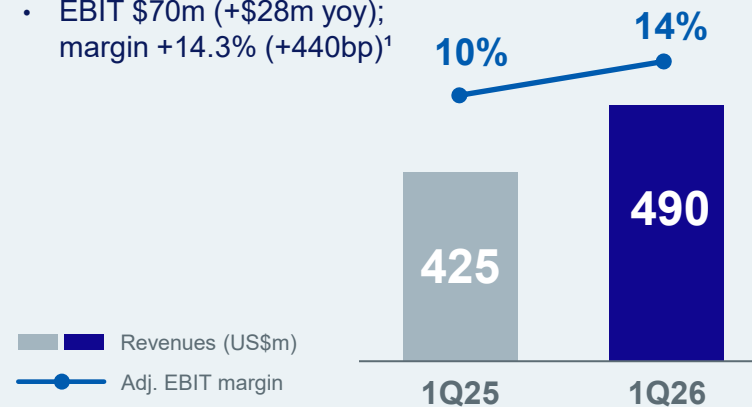


¹ Ex one-time items +6.0% (+760bp yoy).



SERVICES & SUPPORT

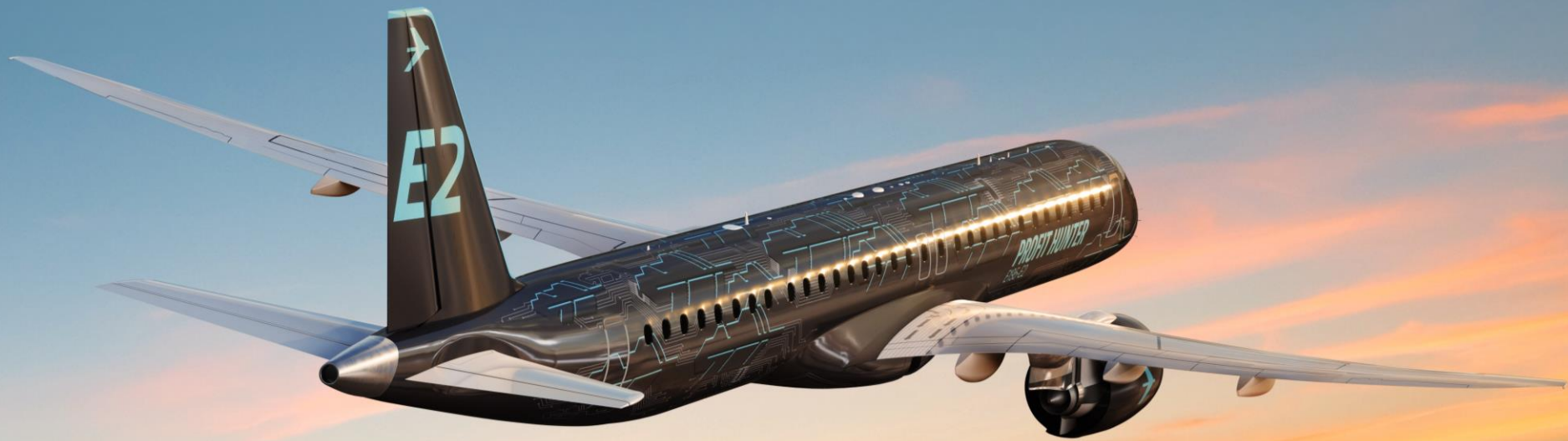
- Revenue +15% yoy
- EBIT \$70m (+\$28m yoy); margin +14.3% (+440bp)¹



¹ Ex U.S. import tariff +14.6% (+470bp yoy).

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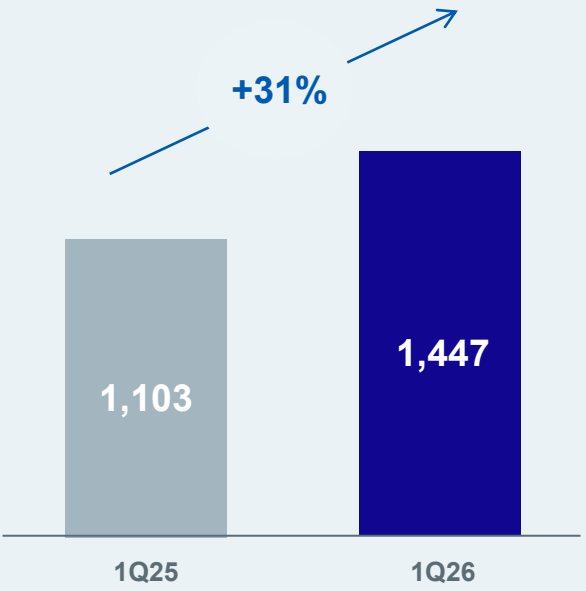


1Q26

CONSOLIDATED
RESULTS

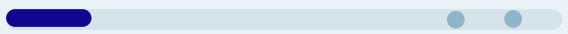


NET REVENUES US\$ million

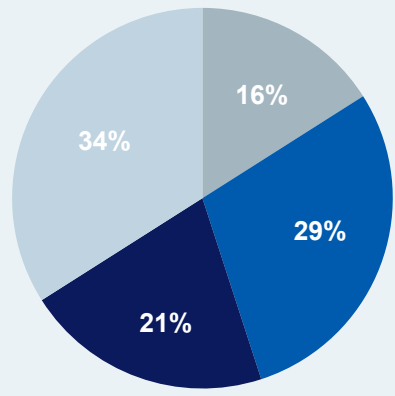


GUIDANCE 2026:

US\$8.2 – 8.5 billion



1Q26: US\$1,447 million (17% mid-point; 15% 5Y avg)



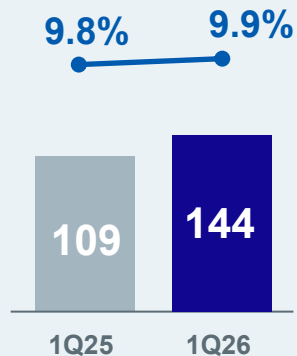
BREAKDOWN BY BUSINESS 1Q26¹

- Services & Support
- Defense & Security
- Executive Aviation
- Commercial Aviation

¹Revenue breakdown does not include "Others" Business Unit.

ADJUSTED EBITDA

US\$ million

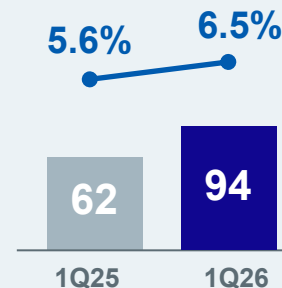


Reported EBITDA ¹ Margin	1Q25	1Q26
	98	131
	+8.9%	+9.1%

1Q26: \$144m; \$39m 5Y avg

ADJUSTED EBIT

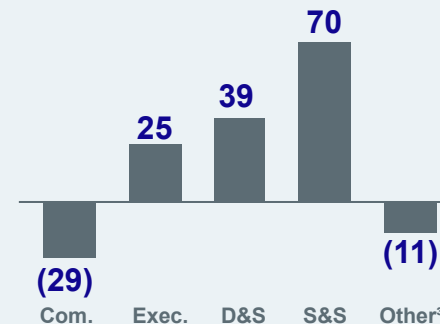
US\$ million



Reported EBITDA ¹ Margin	1Q25	1Q26
	51	82
	+4.6%	+5.6%

1Q26: \$94m; -\$4m 5Y avg

BREAKDOWN BY BUSINESS 1Q26



GUIDANCE 2026:

8.7% – 9.3%

1Q26: +6.5%; -1.2% 5Y avg

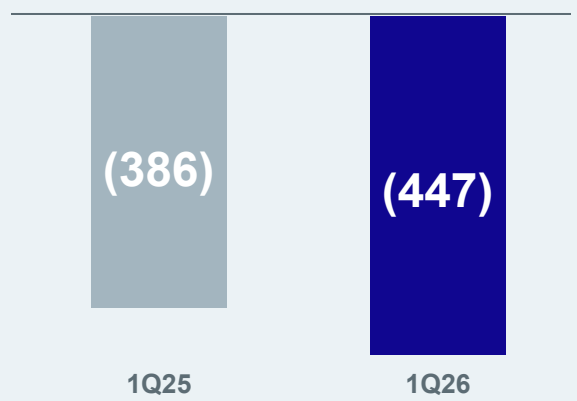
¹ Reported EBITDA and EBIT Eve expenses/warranties, all numbers from Eve are IFRS.

² Adjusted EBITDA and Adjusted EBIT do not consider Eve expenses/warranties.

³ Other includes unallocated operating income (expenses).



ADJUSTED FCF US\$ million

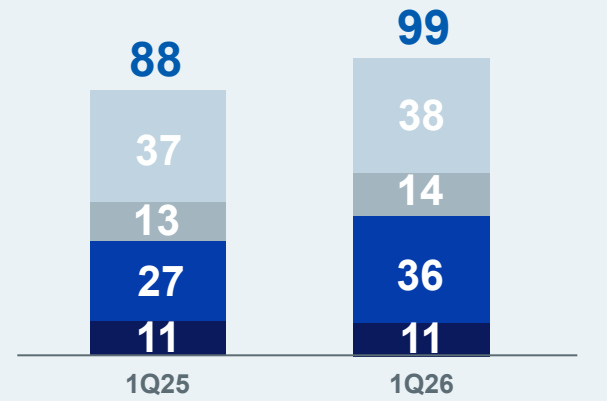


GUIDANCE 2026:

US\$200 million or higher

1Q26: -5.4% mid-point revenue; -5.0% 5Y avg revenue

INVESTMENTS US\$ million Excludes Eve

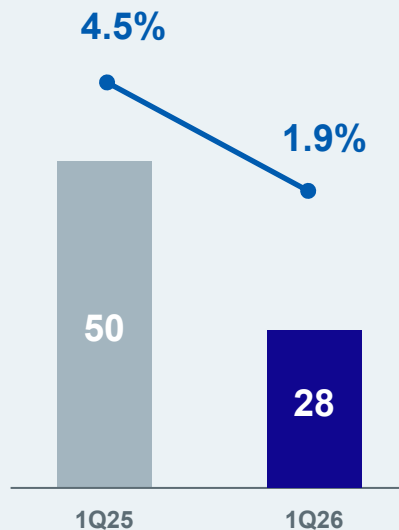


- Capex
- Net add Pool Program
- Additions to intangible
- Research¹

¹ Research is expensed (i.e. not capitalized)

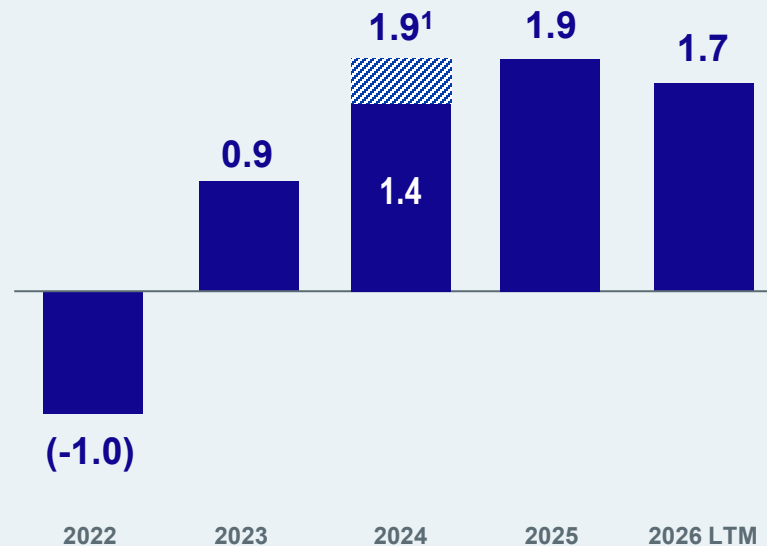


ADJ. NET INCOME US\$ million



■ Adj. Net Income ● Adj. Net Income Margin

EARNINGS PER SHARE US\$ ADS basics



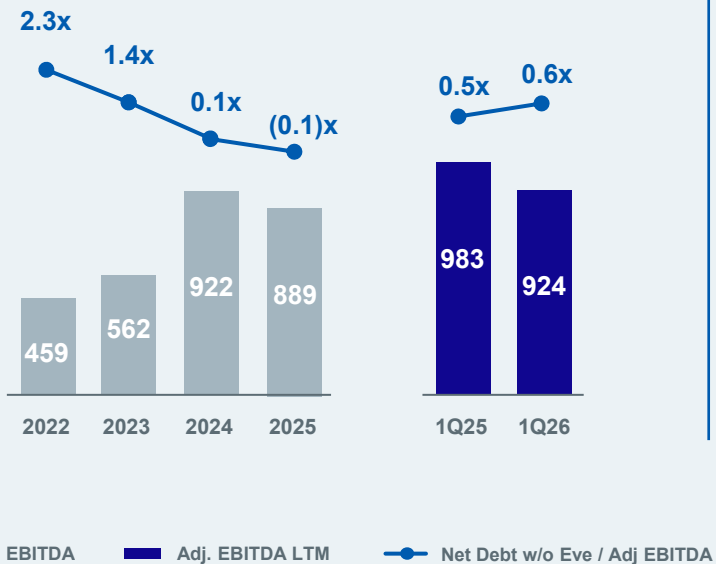
¹Hatched area represents BA agreement with nominal 34% income tax rate.



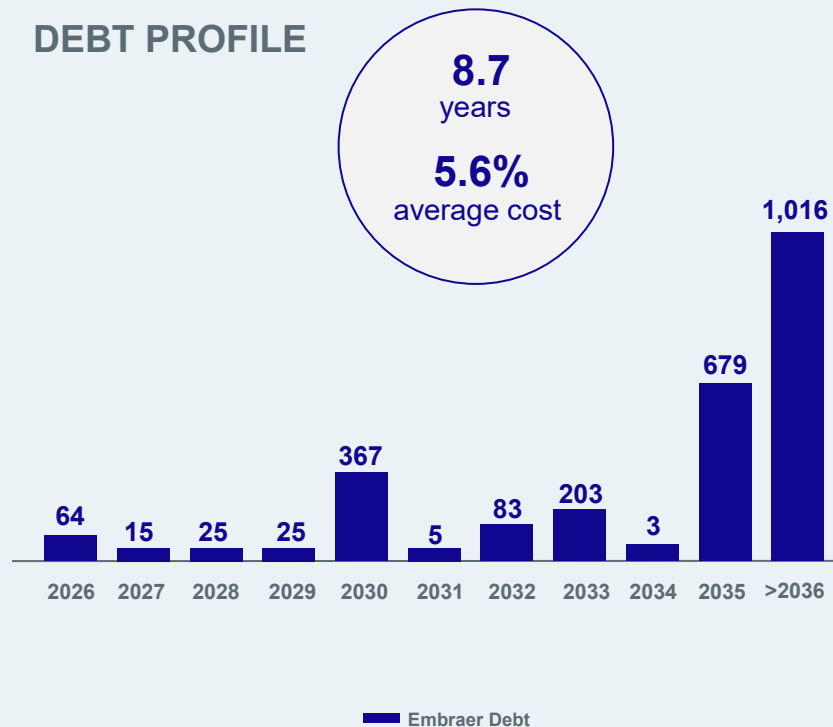
FINANCIAL POSITION US\$ million

Excludes Eve

DELEVERAGING



DEBT PROFILE



SHAREHOLDER REMUNERATION



Period	Declared Income	Gross Amount Declared (R\$ million)	Gross Value per Share (R\$)	Gross Value per ADS (US\$) ¹
2025	IoE	437.3	0,60	0.43
2025	Interim Dividends	80.0	0.11	0.08
2025	<i>Dividends</i>	7.6	0.01	0.01
	Total	524.9	0.72	0.52
		Dividend yield (%)²	0.94%	0.88%

¹ Estimated value (i.e. dependent on spot foreign exchange rate).

² Dividend yield was calculated based on the share price as of March 31, 2026.



CLOSING REMARKS

Francisco Gomes Neto - CEO

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PRAE TOR® 600E
BY EMBRAER



Continuous focus on sales and efficiency to maximize midterm results while investing in new technologies for a more ambitious long-term expansion



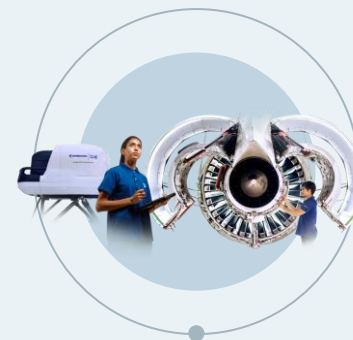
Market success and increased delivery



Continued strong demand



Positive momentum for KC-390 and A-29



Recurring revenue generation growth

SAFETY FIRST, QUALITY ALWAYS IN EVERYTHING WE DO!



THANK YOU!

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