



INVESTOR→TOUR

MELBOURNE - FL

JUN 13, 2022



WELCOME SPEECH AND INTRODUCTION

ANTONIO GARCIA (CFO)

SCHEDULE

10:00 AM: Registration

10:30 AM: Welcome Speech and Introduction - Antonio Garcia

10:35 AM: Welcome Remarks - Alexandre Silva

10:40 AM: Opening Remarks - Francisco Gomes

10:55 AM: Equity Story and Financial Performance - Antonio Garcia

11:05 AM: ESG - Carlos Alberto Griner

11:15 AM: Innovation - Luis Carlos Afonso

11:30 AM: Executive Aviation Market Overview (20min) Q&A (10min) - Michael Amalfitano

12:00 PM: Lunch

12:35 PM: Commercial Aviation Market Overview (20min) Q&A (10min) - Arjan Meijer

1:05 PM: Defense & Security Market Overview (20min) Q&A (10min) - Jackson Schneider

1:35 PM: Service & Support (20min) Q&A (10min) - Johann Bordais

2:05 PM: EVE (20min) Q&A (10min) – Gerard Demuro

2:35 PM: Closing Session - Francisco Gomes

2:40 PM: Tour of Campus

3:40 PM: Networking Time

05:00 PM: End of Event



WELCOME REMARKS

ALEXANDRE SILVA (CHAIRMAN)

corporate governance

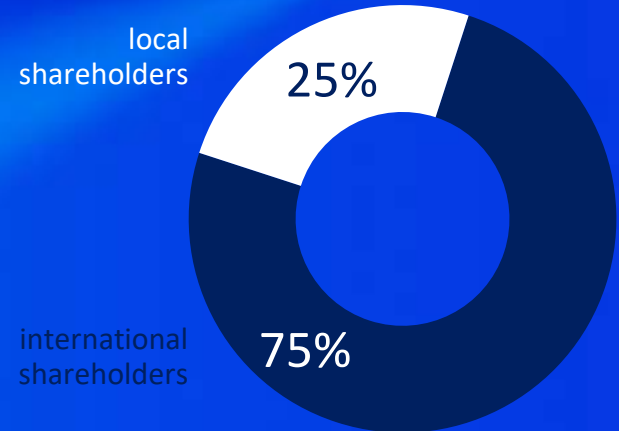


golden shares rights

Golden Share confers the Brazilian Government only veto powers over Corporation's name and logo, creation/changes in military programs and change in controlling interest.

ownership structure

as of mar22





OPENING REMARKS

FRANCISCO GOMES (CEO)

A low-angle, front-facing view of a large commercial airplane, likely a Boeing 747, on a wet tarmac. The aircraft's nose, cockpit, and four engines are prominent. The wet surface reflects the plane and the sky. A small figure of a person is visible on the left side of the frame, providing a sense of scale. The sky is clear and blue.

strategy and future



over 8 thousand aircraft delivered
in more than 100 countries

On average, about every 10 seconds an aircraft manufactured by Embraer takes off somewhere in the world, transporting over 145 million passengers a year



where are we

USA

Mesa

MEXICO

Chihuahua

IRELAND

Dublin

UNITED KINGDOM

Farnborough

NETHERLANDS

Amsterdam

FRANCE

Le Bourget

PORTUGAL

Evora

Alverca

CHINA

Beijing

UNITED ARAB EMIRATES

Dubai

SINGAPORE

Singapore

BRAZIL

São José dos Campos

Belo Horizonte

Gavião Peixoto

São Paulo

Botucatu

Rio de Janeiro

Taubaté

Sorocaba

Brasília

Campinas

our people make us fly

employees

+18,000 / 2,400

all around the world

outside Brazil

master degree in
aeronautical
engineering

+1,300

employees have master's degrees, PhDs
or post-graduate qualifications.

new program

specialization in
software
development



embraer business

Commercial
Aviation



Executive
Aviation



Defense &
Security



Services &
Support



EmbraerX





future

2025

2024

2023

2022

2021

2020

context keypoints - 2020

Covid-19 crisis impact

Aeronautical market directly affected by
the lockdown and travel ban policy

non-deal with boeing company

Action that had been planned for over 2 years



crisis response

2020



Business continuity through
cash preservation

Protect our people

Restructuring



recovery

2021-2022



Recovery and growth trends
on existing markets

Innovation projects turning
into reality

Enterprise Efficiency



growth

2023-2026



Best in the Industry

Profitable & sustainable

Lead in the new world of
Aviation


recovery 2021-2022
execution & turnaround




growth 2023-2026
capture full potential of Embraer

fit for growth

objectives: increase revenues & improve profitability

pillars:  incremental sales of our current portfolio

 focus on enterprise efficiency

 strategic partnerships

 innovation

 ESG initiatives

**safety first,
quality always**



recovery 2021-2022
execution & turnaround



growth 2023-2026
capture full potential of Embraer

enterprise efficiency



higher inventory turns



production cycle reduction



cost of goods sold reduction



focus on productivity



footprint optimization



strong cash generation

 **recovery** 2021-2022
execution & turnaround



growth 2023-2026
capture full potencial of Embraer 

innovation – future growth driver



innovation verticals



EVE - UAM



Embraerx – disruptive innovation



sustainable aviation energia family, tpng



A photograph of four children running on a sandy beach towards the ocean at sunset. The sun is low on the horizon, creating a warm, golden glow. One child in the center-right is holding a white model airplane high in the air. The children are silhouetted against the bright light of the setting sun.

RIGHT FOR THE WORLD AHEAD

**RIGHT
NOW.**

thank you!





EQUITY STORY AND FINANCIAL PERFORMANCE

ANTONIO GARCIA (CFO)

equity story





health, safety
& security

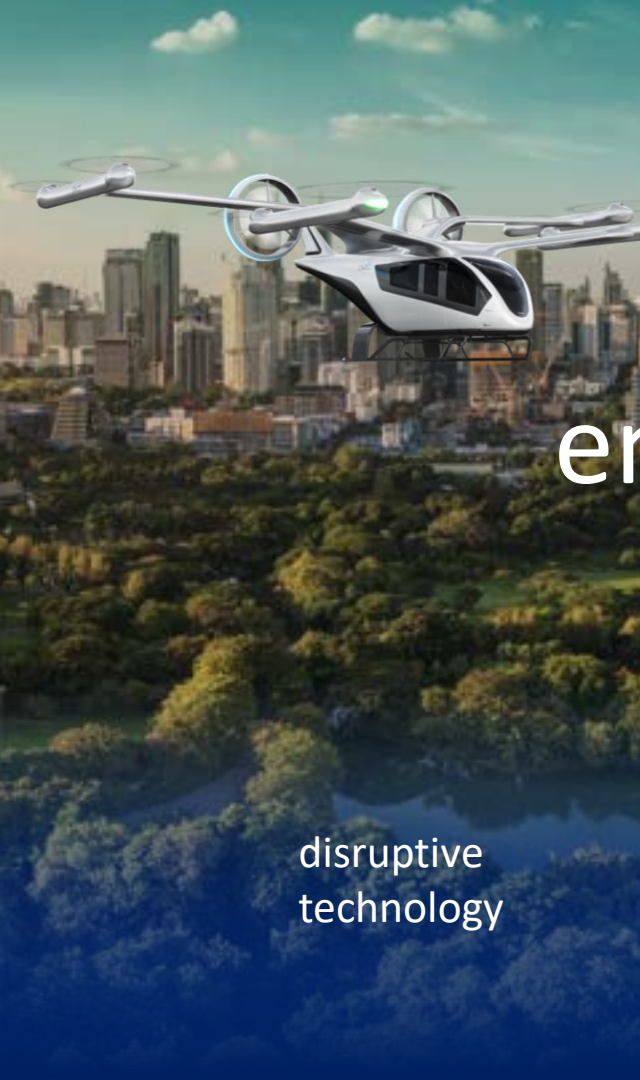


sustainability



seamless travel

market demands



disruptive
technology



digital
transformation



regional
markets

emerging trends

*EMPOWERING
AIR MOBILITY
THROUGH
INNOVATION ➔*



delivering value today



right products
for the right time

strong
financial position

prioritizing

profitability

ready for the

future

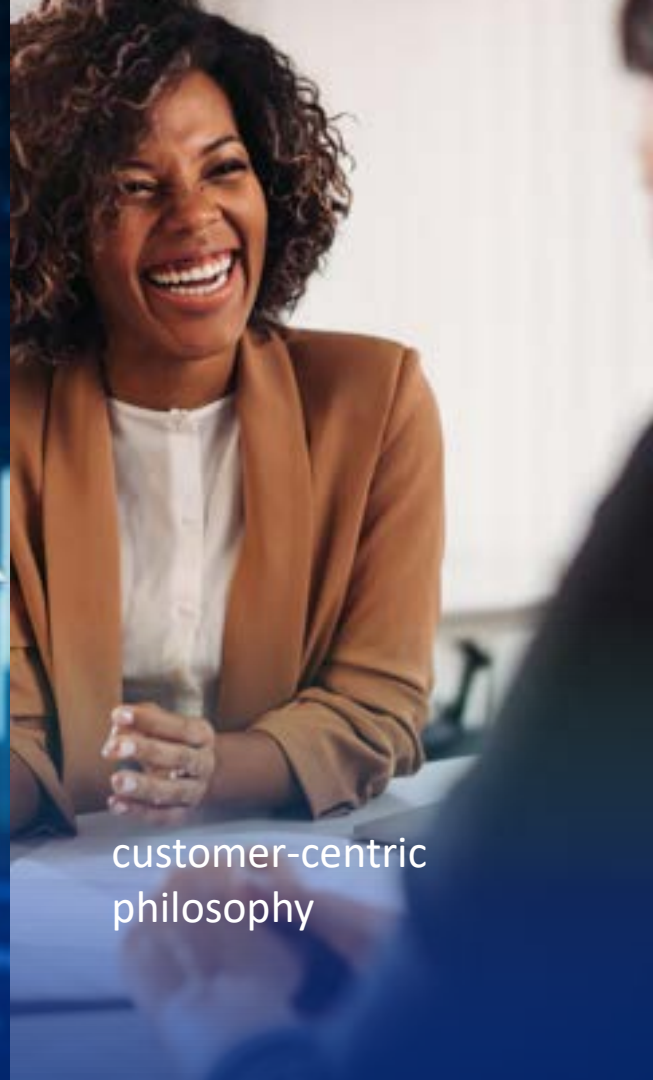




engineering
excellence



enterprise
efficiency



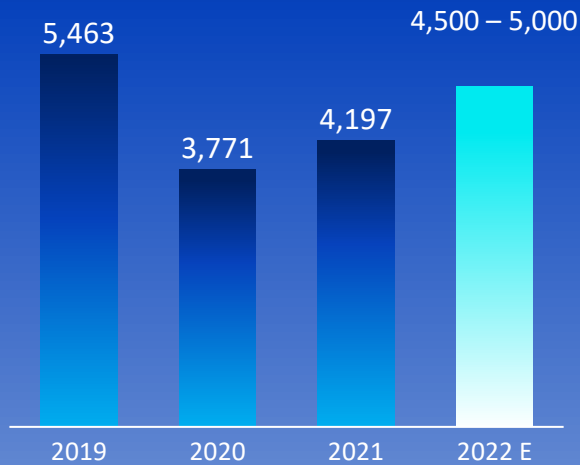
customer-centric
philosophy

financing

Annual basis

net revenue

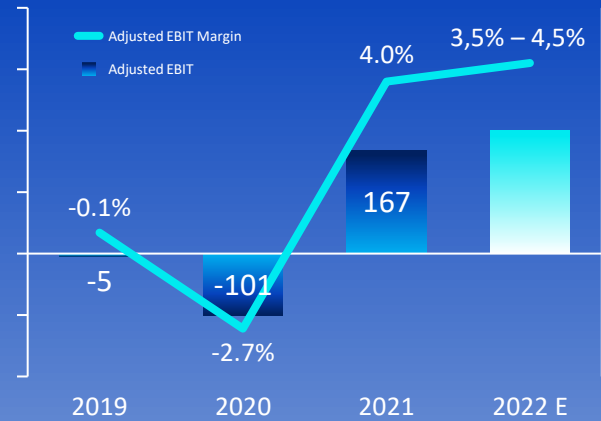
US\$ MM



2022 outlook: US\$ 4.5 – 5.0 billion

adjusted ebit

US\$ MM



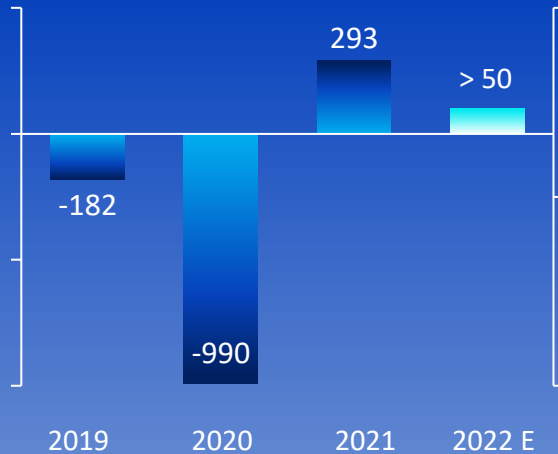
2022 Outlook: 3.5% - 4.5%

financing

Annual basis

adjusted free cash flow

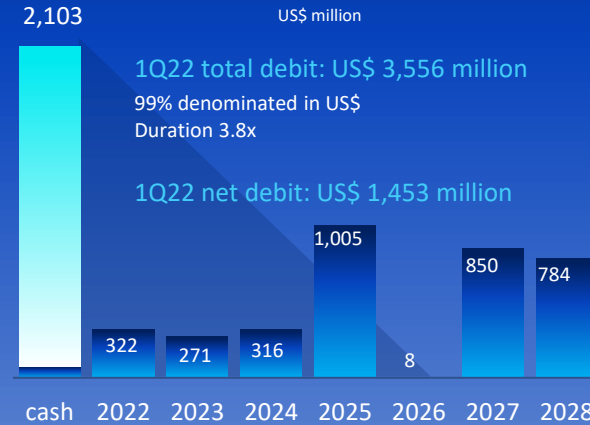
US\$ MM



2022 outlook: US\$ 50 million or better

maturities 1Q22

US\$ million



RIGHT FOR THE WORLD AHEAD

RIGHT NOW.

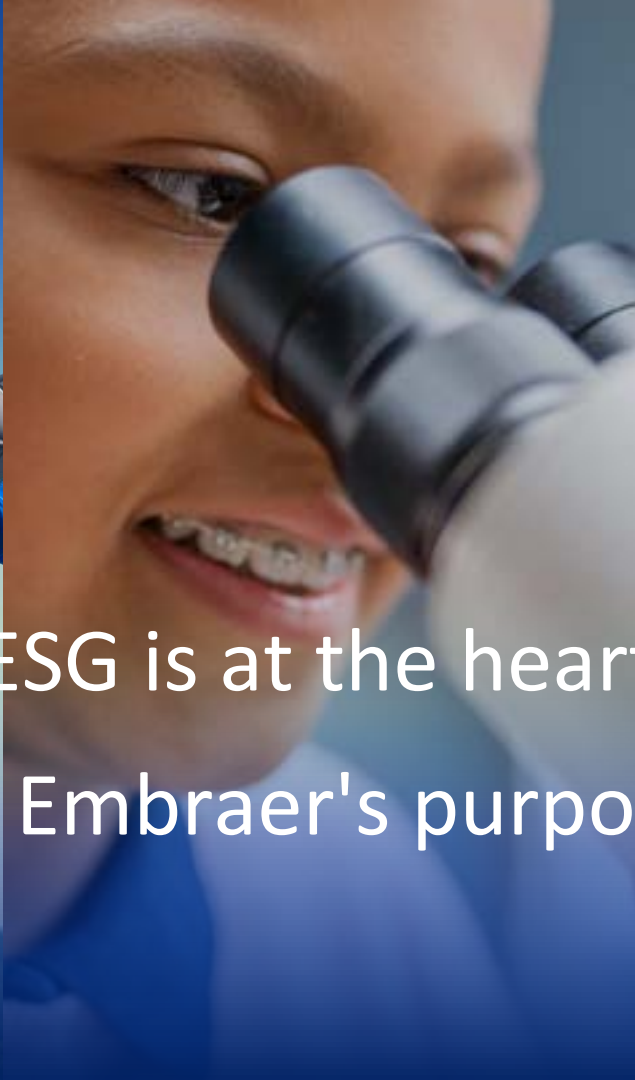




ESG

CARLOS ALBERTO GRINER (VP PEOPLE & ESG)

esg➔



ESG is at the heart
of Embraer's purpose



most sustainable aircraft
on the market



institute dedicated
to education with more
than 20 years

governance above
internationally required
standards

our biggest challenge

GOAL

providing solutions for net zero
emissions aviation by 2050



GOAL

carbon neutral operations by 2040

SAF sustainable
aviation fuels

efficiency
and reduction

renewable
energy

GOAL 25%

of total fuel use will be with

neat SAF by 2040

(= 80% with 30/70 SAF-blend)



embraer started
using SAFs regularly
in

2021

in USA operations



Powered by
SUSTAINABLE
AVIATION FUEL

GOAL
reducing
the use of fossil fuels





solar water heating

in gavião peixoto site





GOAL 100%
renewable electricity
by 2030

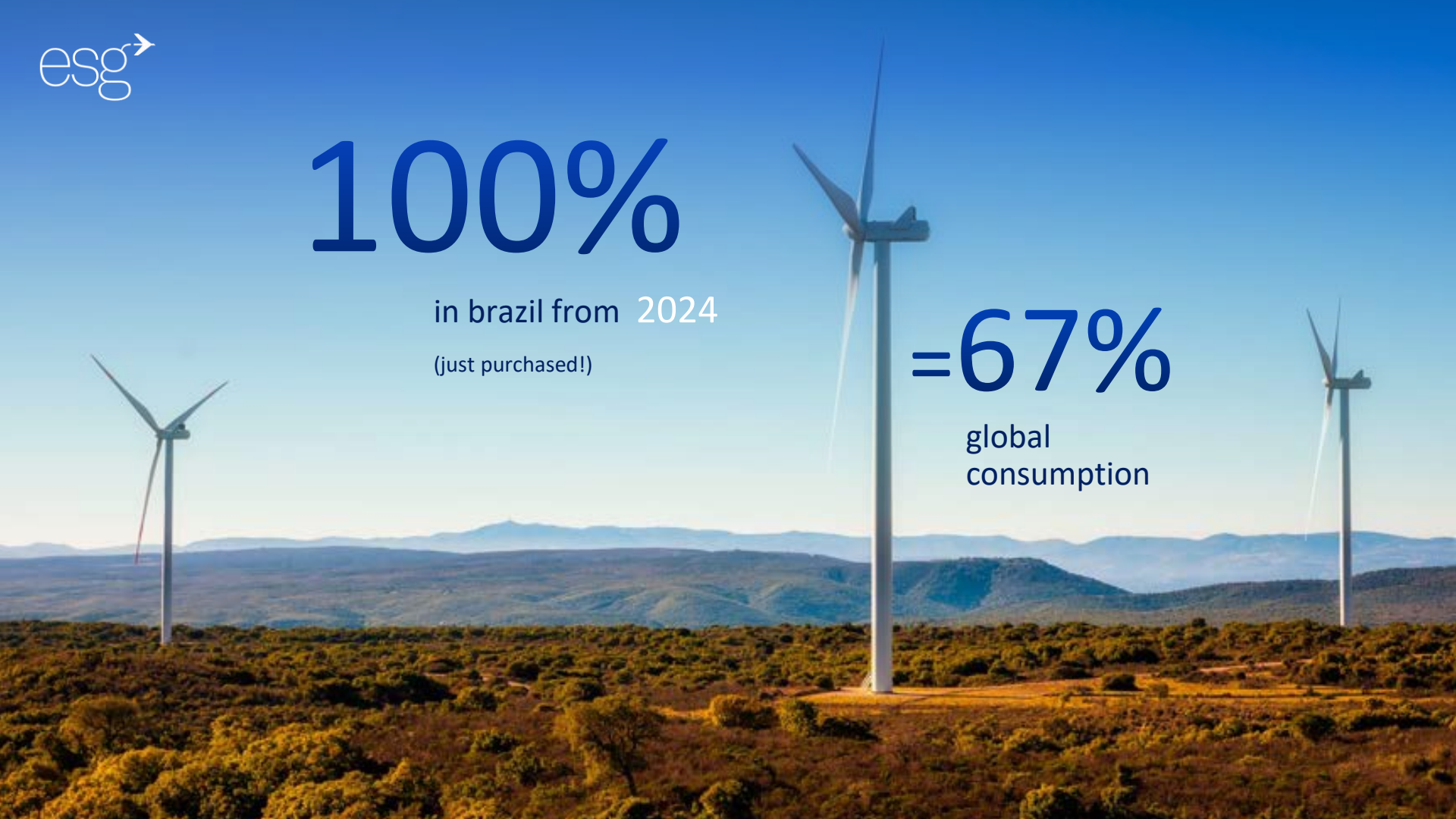
100%

in brazil from 2024

(just purchased!)

=67%

global
consumption



The background of the slide features a photograph of three people of diverse backgrounds smiling. The image is overlaid with a color gradient: orange on the left, green in the center, and blue on the right. The text is centered over the green portion of the image.

social commitments
diversity and inclusion



GOAL ongoing
training
in diversity & inclusion

GOAL
25% women
in the master's program
in aeronautical engineering

50% **GOAL**
diversity in entry level
programs

GOAL
20%
women in senior leadership
positions



social commitments
education as a competitive advantage

embraer high school

800

high school students
each year

+4k

students graduated
since 2002

+80%

accepted by the best
universities in brazil



social tech

GOAL

1,500

people trained by 2025

300 + 300

in 2021

in 2022



master in
aeronautical engineering

1,600
graduated

21
years

from
105
≠ universities /
20 states

3,000/hour
class + ITA master's

specialization in
software development

35

students in first class

2022

A professional meeting in an office setting. A woman with blonde hair and glasses, wearing a light blue shirt, is leaning over a desk and writing on a document with a black pen. She is looking down at the document. In the background, a man with dark hair and a beard, wearing a dark blue suit jacket over a light blue shirt, is looking towards the camera. To the right, another man with dark hair, wearing a dark suit jacket, is partially visible, looking towards the woman. The office environment is bright and modern, with a laptop and some papers on the desk.

governance
commitments

governance

commitments

- ✓ ethics and compliance program
- ✓ highest international standards of governance
- ✓ highest safety standards of our products

our people
make us fly





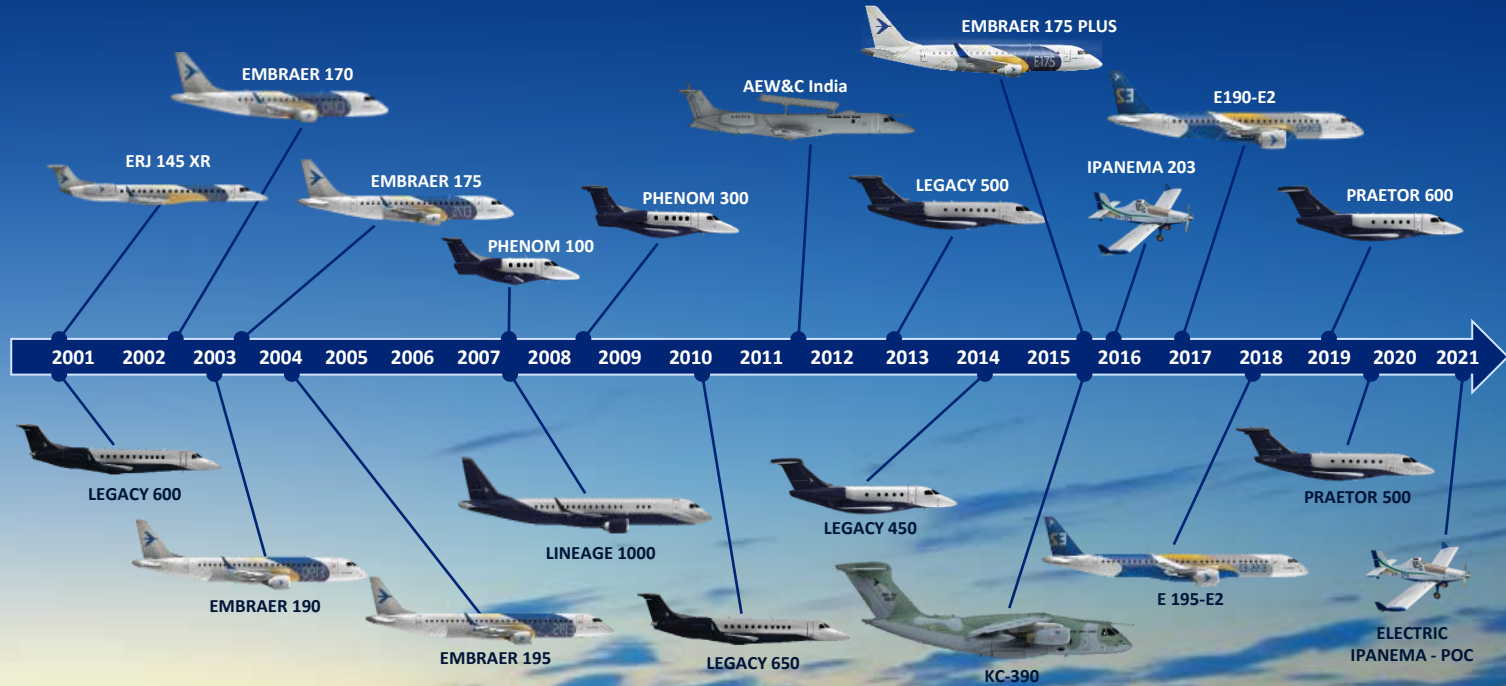
INNOVATION

LUIS CARLOS AFONSO (VP OPERATIONS)

INNOVATION@EMBRAER



EMBRAER IS AN UNSTOPPABLE INNOVATOR



40% of EMBRAER revenues from Products & Services launched in the last 5 Years

MAIN LEVERS TO INNOVATE



TECH DEVELOPMENT &
CONCEPTUAL DESIGN



DISRUPTIVE
INNOVATION



INNOVATION
CULTURE



DIGITAL
TRANSFORMATION



OPEN
INNOVATION



NEW BUSINESS
DEVELOPMENT

COLLABORATIVE ECOSYSTEM

OPEN INNOVATION AND NETWORKS ARE KEY





EMBRAER^X

EMPOWERING PEOPLE, TRANSFORMING BUSINESS.

INNOVATION VERTICALS



STRATEGIC MAP

COMMERCIAL | EXECUTIVE
DEFENSE | EMBRAERX
SERVICES & SUPPORT



TRENDS



EMERGING
TECHNOLOGIES



TRENDS IN
AEROSPACE
INDUSTRY



NEW BUSINESS

=

INNOVATION PRIORITIES

ZERO EMISSIONS

AUTONOMOUS FLIGHT

AI & DATA SCIENCE

INDUSTRY 4.0

AIRFRAME COMPETITIVENESS

PLATFORM BASED BUSINESS

CYBERSECURITY

PASSENGER EXPERIENCE

DISRUPTIVE PROPULSION APPLICABILITY

1-9 PAX

10-19 PAX

20-49 PAX

50-99 PAX

100-149 PAX

150+ PAX

Wide-bodies



Fully electric



Hybrid-electric



H₂ Fuel Cell



LH₂ or dual fuel (LH₂ + SAF) combustion



100% Sustainable Alternative Fuels

Regional aviation in the spotlight for the tech revolution

Energia Family



ENERGIA HYBRID

9-SEAT CAPACITY, 500 NM RANGE, EIS 2030

50% less CO₂ with JetA1

90% less CO₂ with SAF

60% lower External Noise



Parallel hybrid-electric propulsion

100% SAF compatible

Rear mounted engines for low noise and better aerodynamics

ENERGIA H2 FUEL CELL

19-SEAT CAPACITY, 200 NM RANGE, EIS BY 2035

Zero CO₂ emissions

70% lower External Noise



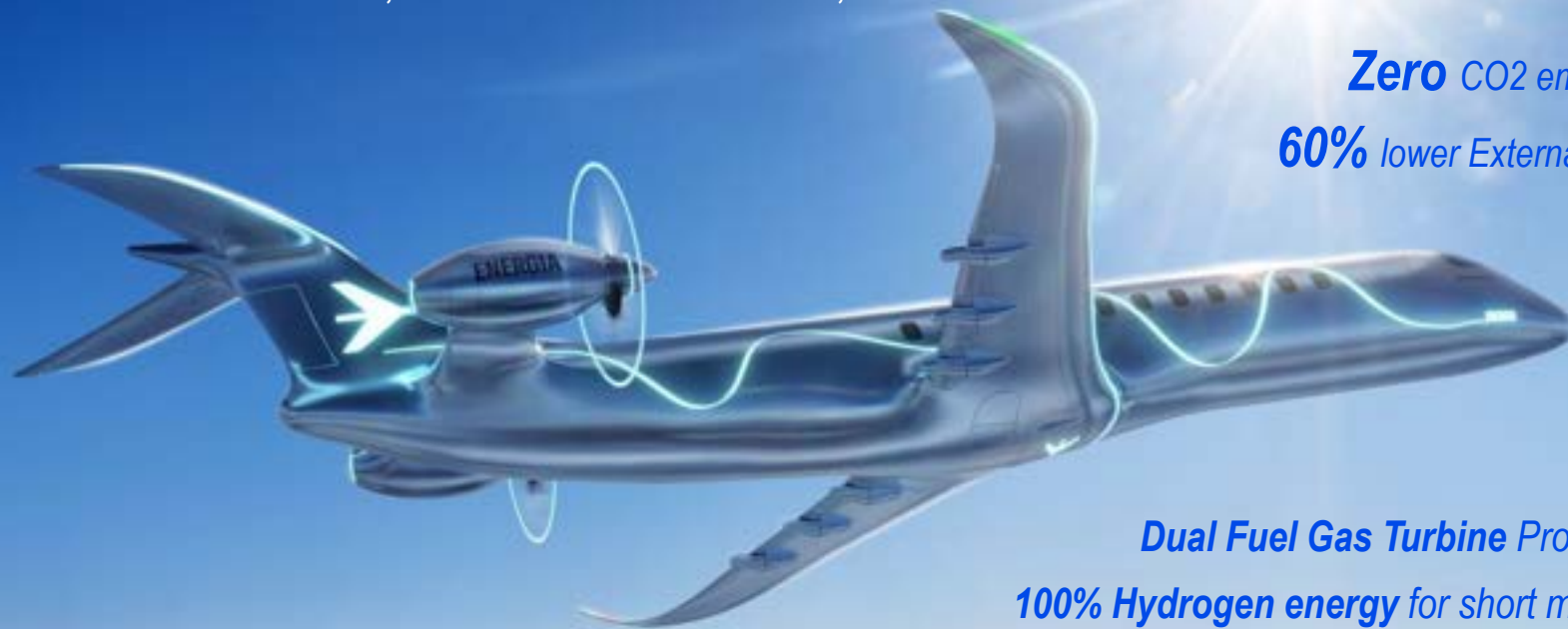
*Electric propulsion **powered by liquid hydrogen***

*Hydrogen fuel cell powering **electric motors***

ENERGIA H2 GAS TURBINE

35-50 SEATS CAPACITY, 350 TO 500 NM RANGE, EIS BY 2040

Zero CO₂ emissions
60% lower External Noise



Dual Fuel Gas Turbine Propulsion
100% Hydrogen energy for short missions
SAF or JetA option for range extension

TPNG

100% SAF on EIS

***State of the art
Avionics
and Fly by Wire***

Jet like interior noise

Low drag clean wing



DECARBONIZING AVIATION

TODAY



E2 – Most efficient
single-aisle aircraft

2025

NG
Turboprop
100% SAF



2030

E2 100%
SAF



Energia
Hybrid



2035

Energia H2
Fuel Cell



Energia
Electric



2040

Energia H2
Gas Turbine



2045

NG Turboprop H2
or Hybrid Electric



2050

E2 H2





EXECUTIVE AVIATION MARKET OVERVIEW

MICHAEL AMALFITANO (VP EXECUTIVE AVIATION)



***EMPOWERING
AIR MOBILITY
THROUGH
INNOVATION***



EMERGING TRENDS

CONNECTIVITY



SUSTAINABILITY, HEALTH & SAFETY





EXECUTING RESULTS

**TURN
AROUND**

GROWTH

**MARKET
DOMINANCE**

DELIVER VALUE

PERFORMANCE

TECHNOLOGY

COMFORT

SUPPORT





PHENOM® 100EV
BY EMBRAER



PHENOM® 300E
BY EMBRAER

DISRUPTIVE INNOVATION



PRAETOR 500
BY EMBRAER



PRAETOR 600
BY EMBRAER



LEADING CHOICE



2050

Supporting civil
aviation's Commitment
to Fly Net Zero

2040

Fly carbon neutral

Powered by
SUSTAINABLE
AVIATION FUEL



**EMBRACE
SUSTAINABILITY**

A collage of futuristic aircraft and a cockpit, representing an advanced aviation ecosystem. The background features a bright, cloudy sky. In the upper left, a sleek, silver, delta-wing aircraft flies. In the upper right, a dark blue, stealthy fighter jet is shown. In the lower left, a small white and blue propeller plane is labeled "ELECTRIC DEMONSTRATOR" and "EMBRASER". In the lower right, a large, white, bullet-shaped aircraft is visible. A cockpit with a large screen displaying a tropical scene is positioned in the center. The entire scene is overlaid with a circuit board pattern at the bottom.

ADVANCE ECOSYSTEM



#ForADifferentWorld





COMMERCIAL AVIATION MARKET OVERVIEW

ARJAN MEIJER (VP COMMERCIAL AVIATION)



PRODUCT PORTFOLIO



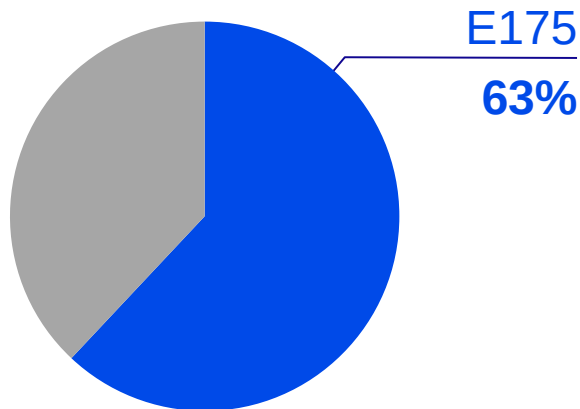


E175 LEADERSHIP

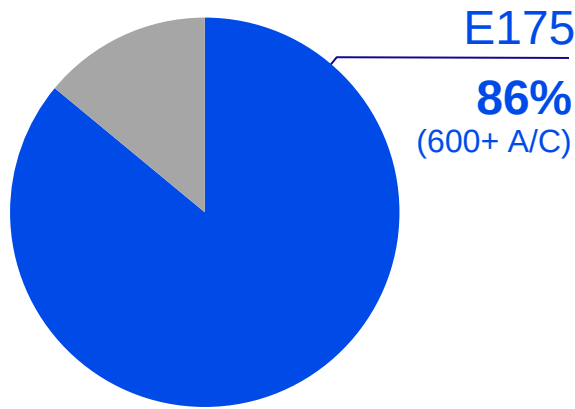
SHARE OF NET ORDERS – 70 TO 90-SEAT SEGMENT



WORLDWIDE



NORTH AMERICA

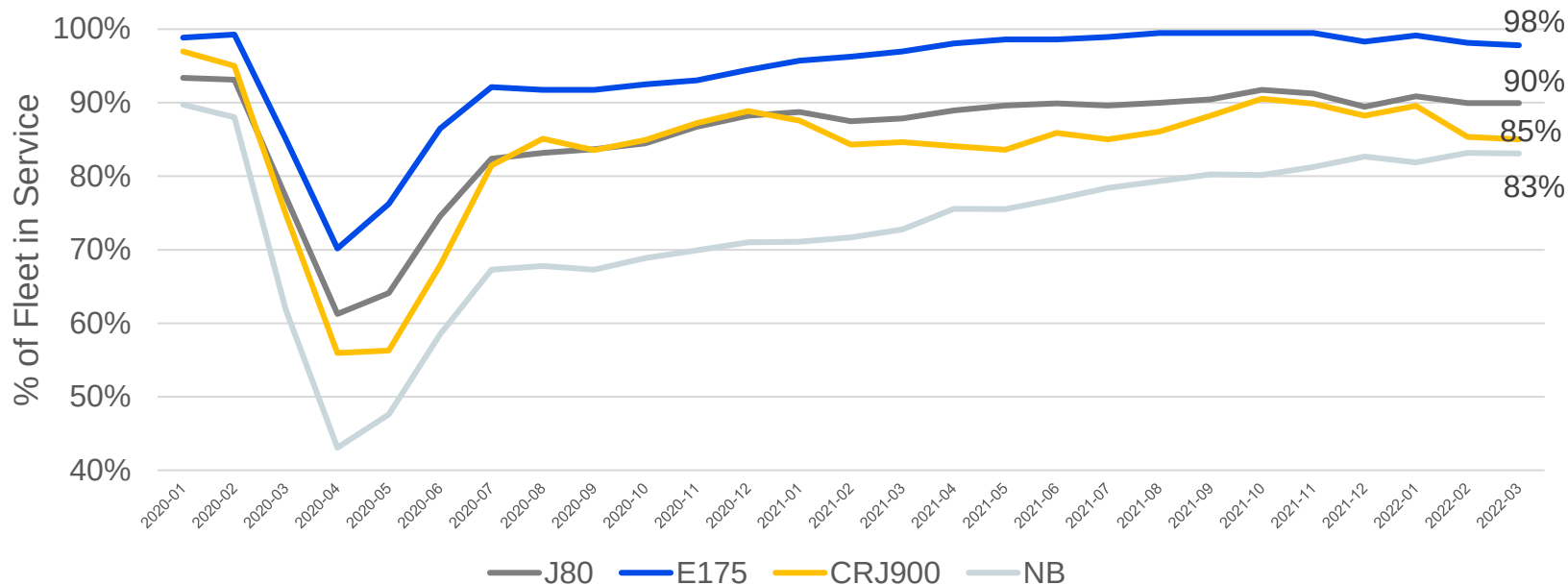


70 TO 90-SEAT SEGMENT ORDERS SINCE 2013
CURRENT GENERATION AIRCRAFT ONLY



E175 HAD THE HIGHEST UTILIZATION IN SINGLE AISLE

US MARKET





CHALLENGE.
CREATE.
OUTPERFORM.

The Incredible E2 Profit Hunter



E2 HIGH MARKET ACCEPTANCE

CUSTOMER	AIRCRAFT	FIRM ORDERS	OPTIONS or PR	ANNOUNCEMENTS	
				Orders	Options or PR
AerCap	E190-E2	5	-	-	-
Air Kiribati		2	2	-	-
ICBC		-	10	-	-
Helvetic		8	12	-	-
Air Castle		2	15	-	-
Widerøe		3	12	-	-
Congo Airways		2	-	-	-
Undisclosed		-	10	-	-
Subtotal		22	61	0	0
AerCap	E195-E2	45	-	-	-
Azul		51	20	-	-
ICBC		10	-	-	-
Binter		5	-	-	-
Air Castle		23	10	-	-
Air Peace		13	17	-	-
Congo Airways		2	-	-	-
Helvetic		4	-	-	-
Porter		30	50	-	-
Azorra		20	30	-	-
Subtotal		203	127	0	0
Total		225	188	0	0

Source: Embraer, Q1 2022



400+
E-JETS E2
COMMITMENTS



MATURE E2 AT SERVICE ENTRY



52 DELIVERED
AIRCRAFT



127K
ACC. FLIGHT HOURS



1,400 FH/YEAR
PER AIRCRAFT



1,100 FC/YEAR
PER AIRCRAFT



99.47%
SCHEDULE RELIABILITY
(last 12 months)



99.92%
COMPLETION RATE
(last 12 months)

*As of March, 2022

E2 LESSORS



Aercap

45x E195-E2 + 5x E190-E2



Aircastle

23x E195-E2 + 2x E190-E2



ICBC

10x E195-E2



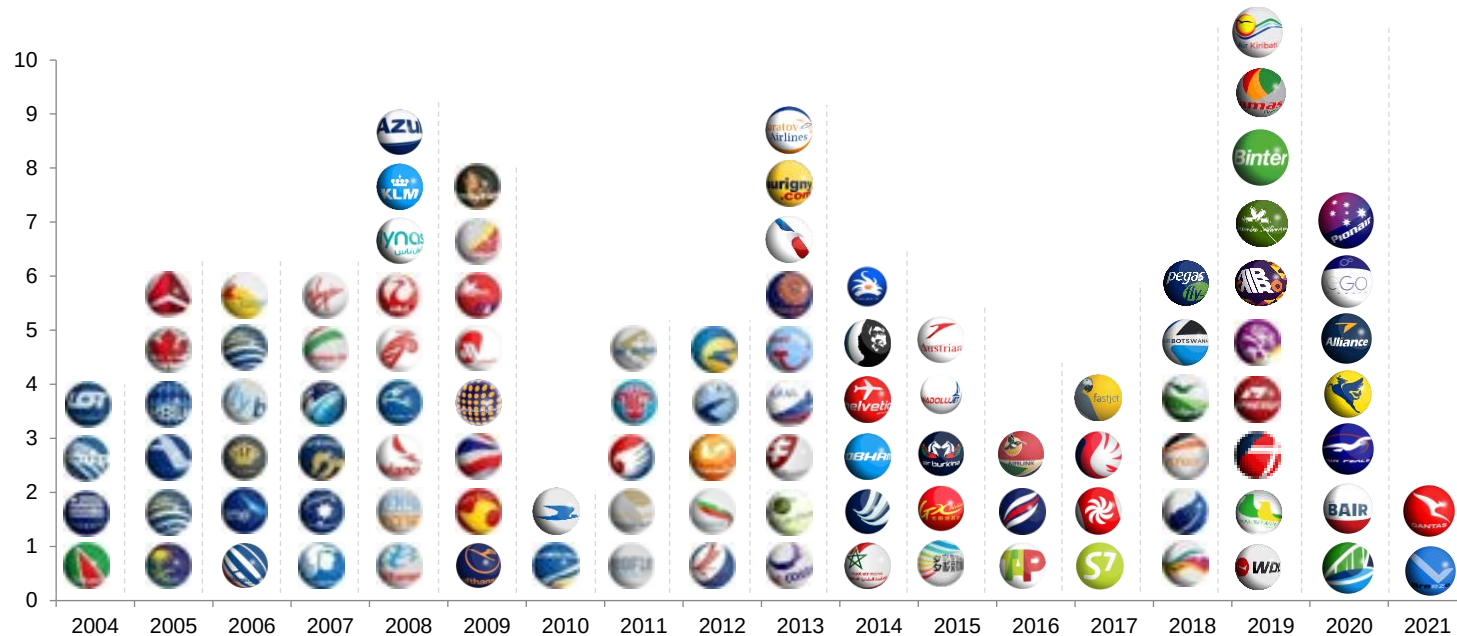
AZORRA

20x E195-E2



E-JETS GLOBAL MARKET SUCCESS

CONTINUOUS INCREASE IN OPERATORS



80
Operators

50+
Countries

Adding new
customers
every year

NORTH AMERICA LAUNCH CUSTOMER

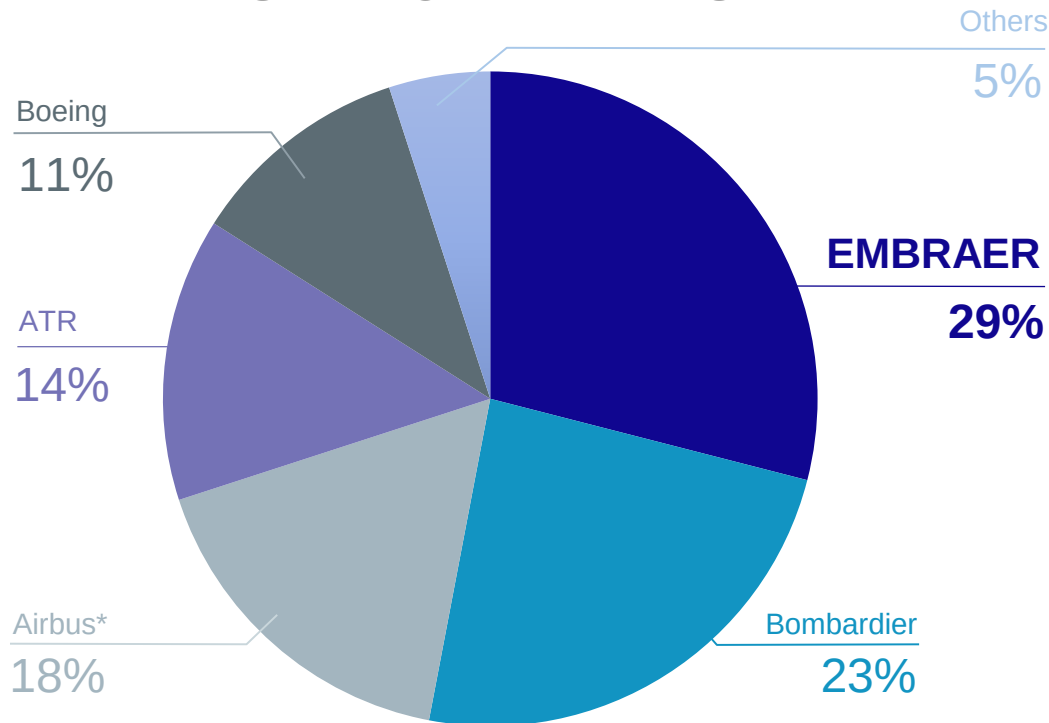


DELIVERIES LEADERSHIP

UP TO 150-SEAT AIRCRAFT



SHARE OF DELIVERIES



Source: Cirium (Jan/04 – Apr/22) | * All A220/C-Series deliveries are considered under Airbus. ** All CRJ/Q-Series deliveries are considered under Bombardier.

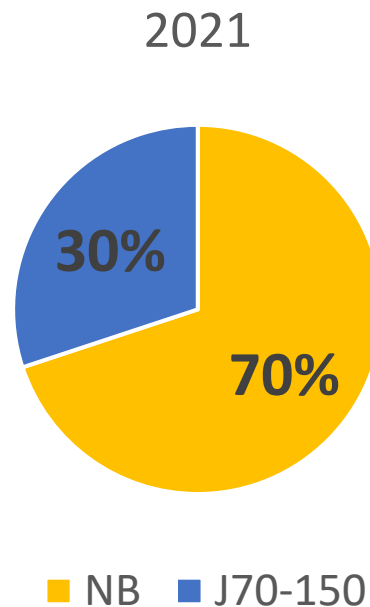
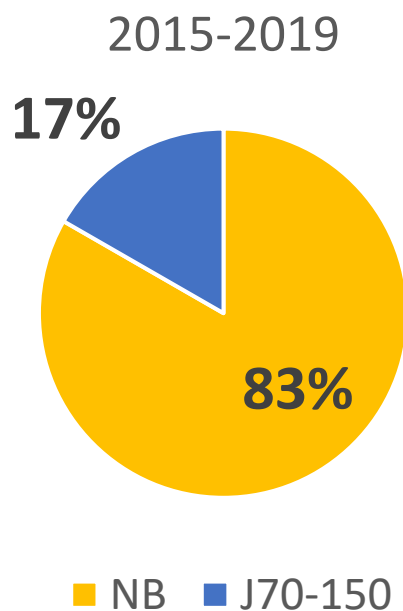


A DIFFERENT AVIATION WORLD



SEGMENT GAINING RELEVANCE

SHARE OF NET ORDERS BEFORE AND AFTER THE PANDEMIC

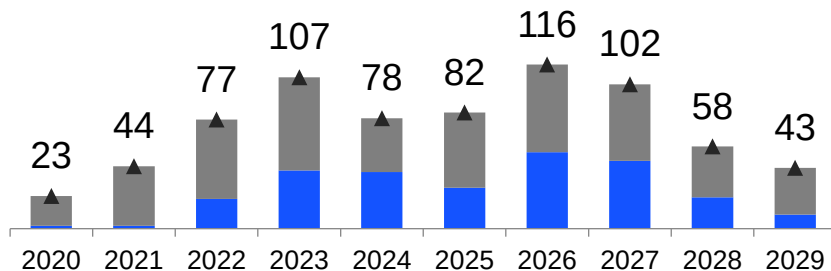


REPLACEMENT OPPORTUNITIES

RETIREMENT PROFILE

J70-80

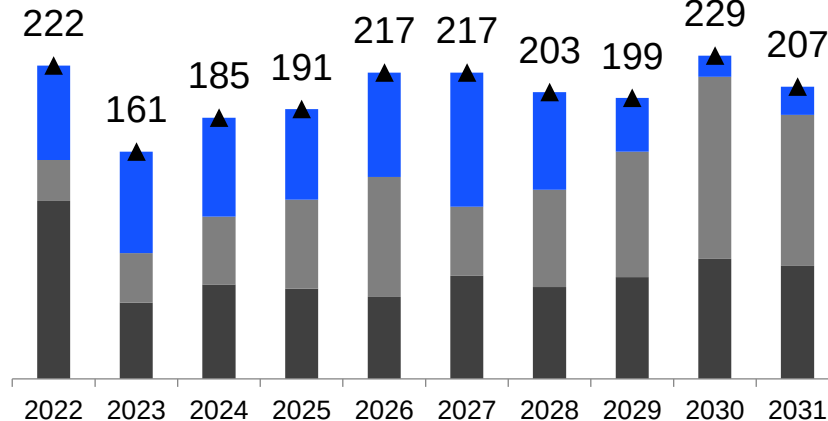
■ E-Jets ■ CRJs ▲ Total



~850 aircraft

J100-150

■ 737s ■ A319s ■ E-Jets ▲ Total



~2,000

Source: Cirium, J70-80: E-Jets: E170/E175; CRJs: CRJ700/CRJ 900. Retirement age: E-Jets: 20 years; CRJs: 20y

J100-150 Retirement: 737-family and A319/A318: 25years; E-Jets: 15years. 737-family variants: -200, -300, -500, -600, -700; Others not considered in the chart: MD's, Fokker's, 717's, CRJ1000, Bae, Antonov, Superjet, Yak



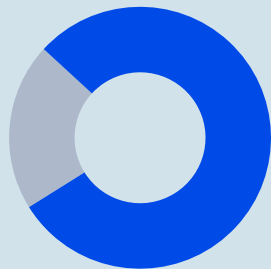


FORECAST RESULTS

2021-2040 DELIVERIES | UP TO 150 SEATS

10,900
NEW DELIVERIES WORLDWIDE

2,260
TPs



8,640
JETs

Growth

43%

Replacement

57%



THE NEW AIRLINE INDUSTRY



ADVANTAGE OF FLEXIBILITY



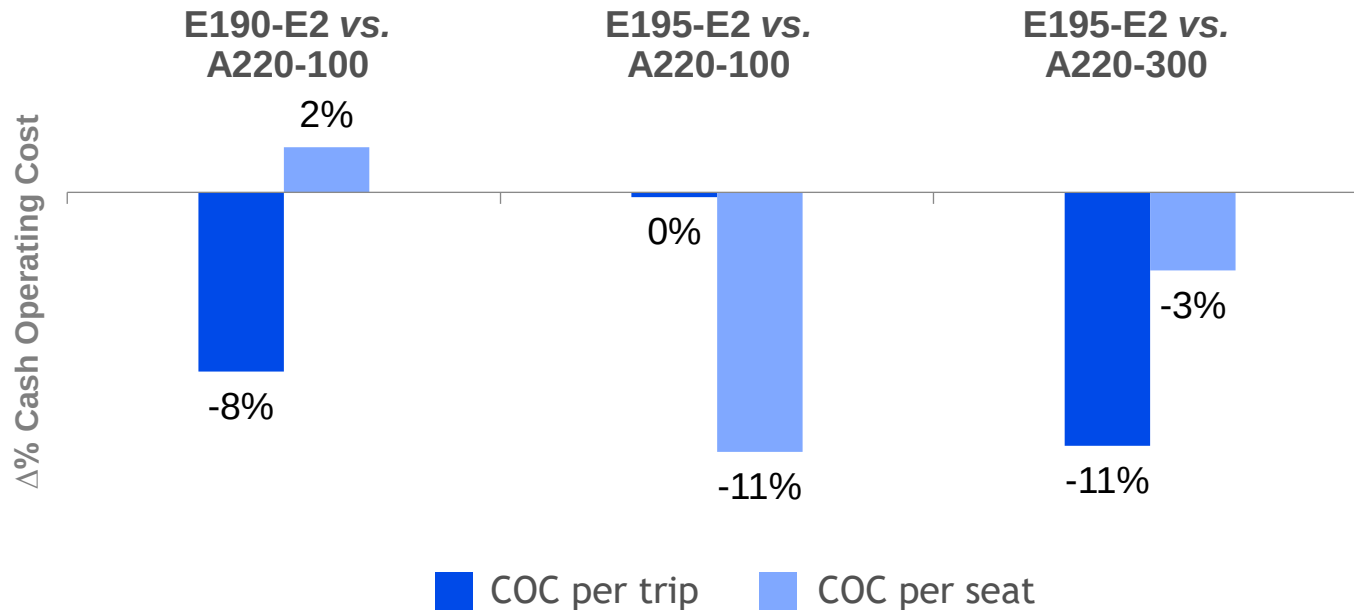
RISK RESILIENT OPERATIONS



RIGHT-SIZING



E2 VS A220



600nm - USA mainline environment

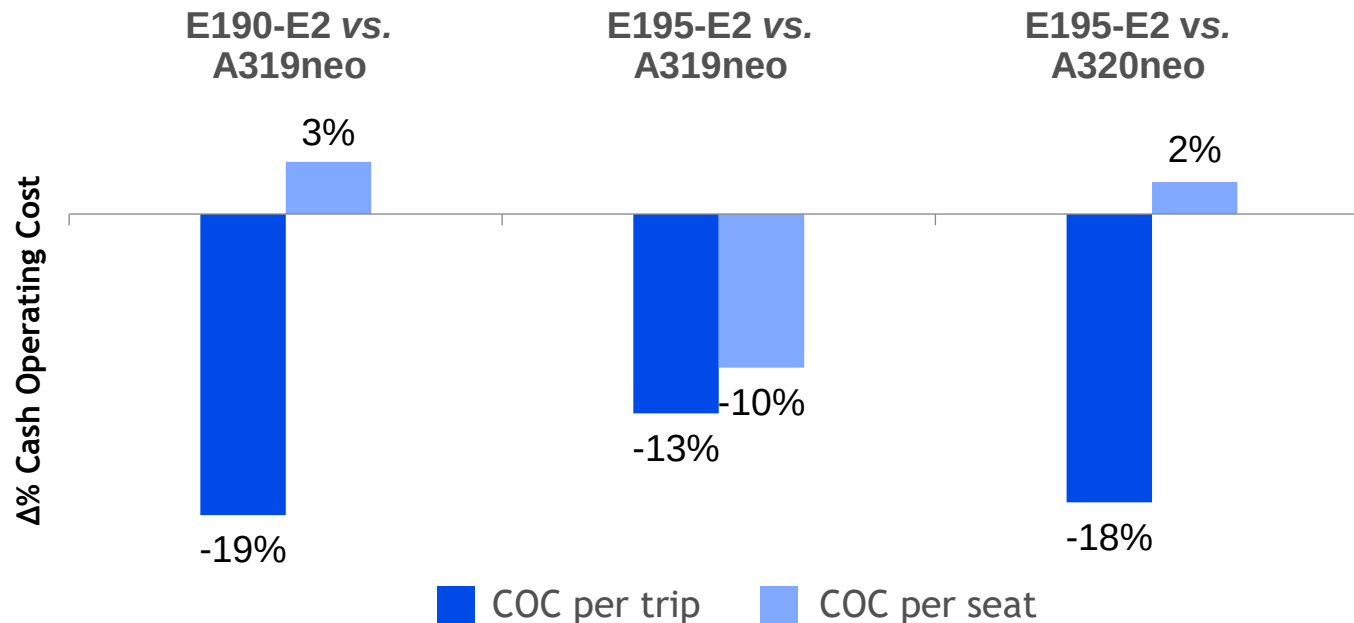
Fuel: 72 USD/barrel (IHS Global Insight 2025)

Seats: E190-E2 97, E195-E2 120, A220-100 107, A220-300 130



ECONOMICS COMPARISON

E2 VS NB

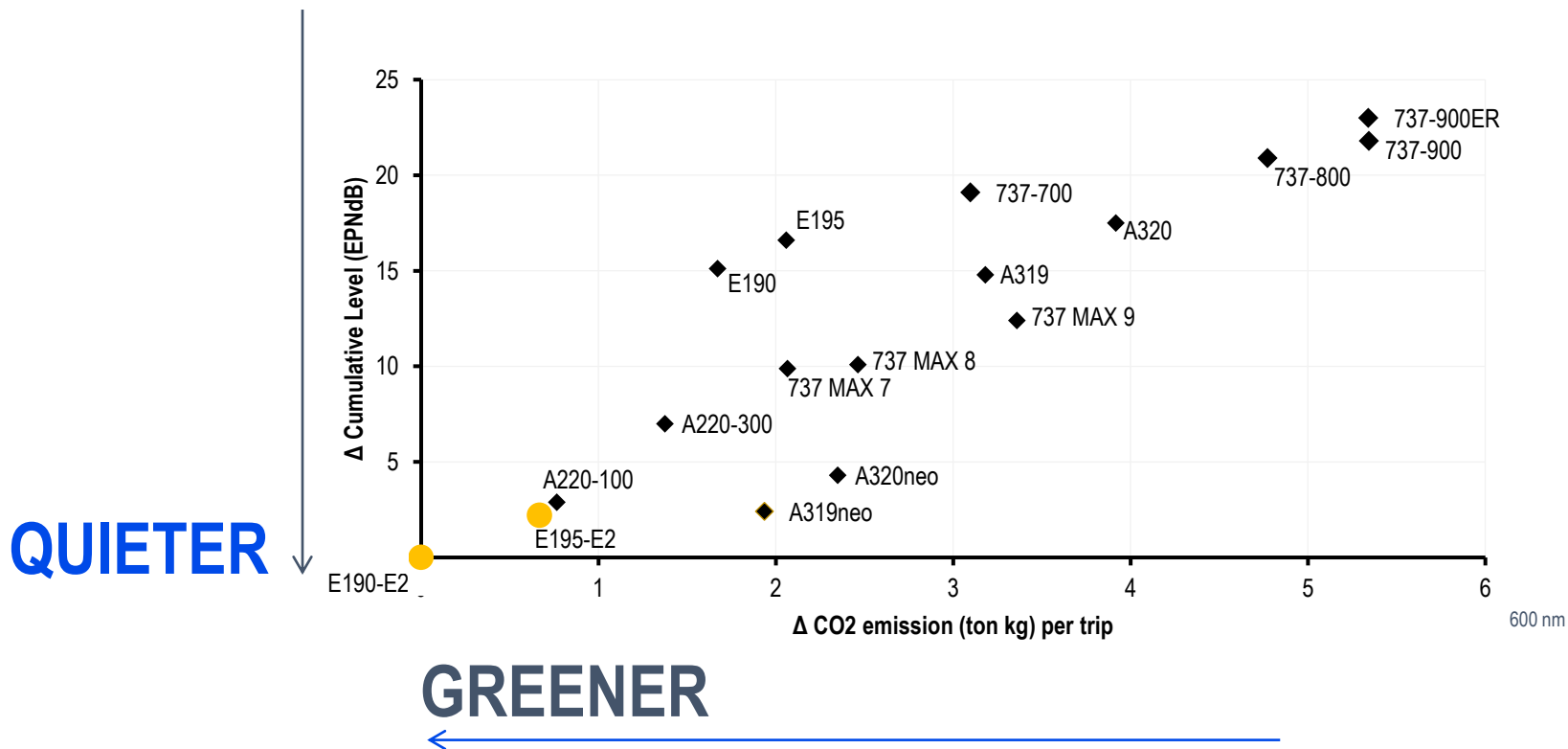


600nm - USA mainline environment

Fuel: 72 USD/barrel (IHS Global Insight 2025)

Seats: E190-E2 97, E195-E2 120, A319neo 124, A320neo 150

THE MOST ENVIRONMENTALLY FRIENDLY AIRCRAFT





E2 FLYING WITH 100% SAF





FULL CARGO CONVERSION

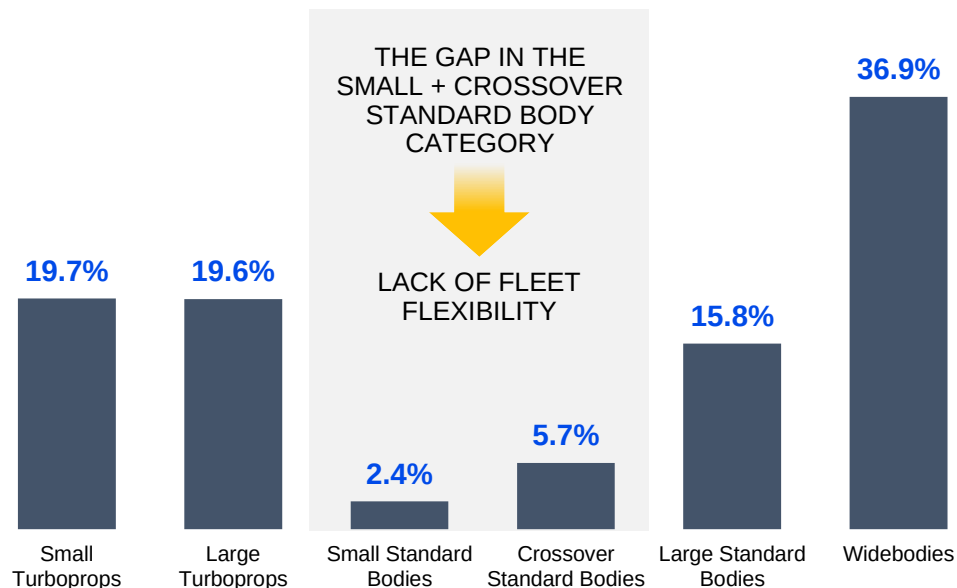
E190/195 FREIGHTER





CARGO MARKET TRENDS

TO BE ADDRESSED BY AN OPTIMIZED FLEET



e-commerce growth
fast delivery required

decentralization
Increased number of
destinations

P2F PROGRAM STATUS

EMBRAER P2F MILESTONES

1st agreement signed
with NAC

Entry-into-service in
2024 (both models)

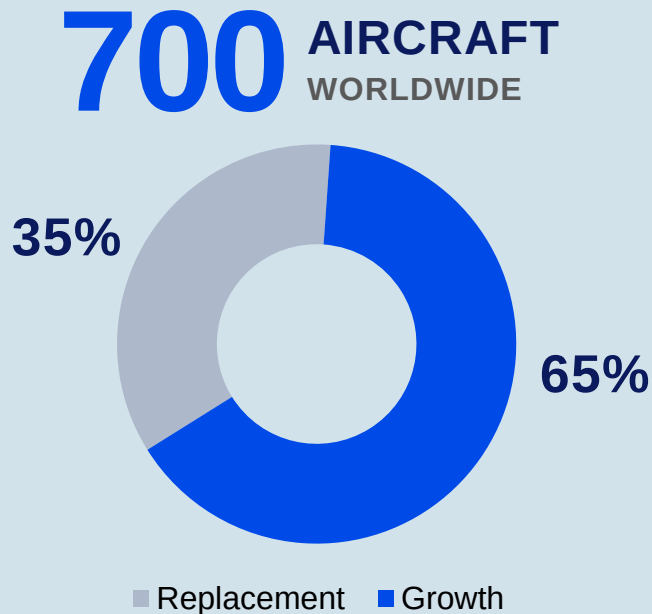
Intensive engagement
with lessors and
operators





CARGO MARKET OUTLOOK - FORECAST RESULTS

2021-2040 DELIVERIES | SMALL AND CROSSOVER STANDARD BODY JETS



REPLACEMENT OPPORTUNITIES



E-COMMERCE EXPONENTIAL GROWTH



NEW LOGISTIC REQUIREMENTS

- NEXT-DAY DELIVERIES
- CAPILARITY
- RELIABILITY



FUTURE PERSPECTIVES





EMBRAER TURBOPROP





KEY PRODUCT TARGETS

VALUE PROPOSITION

The most **cost-efficient solution** for short-haul operators, while providing the **best passenger appeal** and a **unique operational efficiency** through global services support

Disruptive Economics Compared to ATR72

15% Lower operational cost per pax

25% More Seats

20% Faster

10% More personal Space

3x Less interruptions





TPNG TIMELINE



Notes: Preliminary schedule, subject to change along Advanced Design phase.
Second member to be certified 1 year after first



ENERGIA FAMILY





ENERGIA FAMILY



	E9-HE	E9-FE	E19-H2FC	E50-H2GT
Seats	9	9	19	35-50
Range (nm)	500	200	200	350 - 500
EIS	<2030	2035	2035	2040
CO2 Emissions	-50% to -90%	Zero	Zero	Zero
Noise	-60%	-80%	-70%	-60%

Bold and viable solutions for a net zero carbon emissions aviation



DEFENSE & SECURITY MARKET OVERVIEW

JACKSON SCHNEIDER (VP D&S)



INVESTORS DAY 2022
DEFENSE & SECURITY



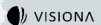
EMBRAER DEFENSE & SECURITY

LEADER IN SOLUTIONS FOR DEFENSE AND SPACE
IN BRAZIL AND A GLOBAL DEFENSE EXPORTER



CUSTOMERS

DEFENSE & SECURITY



AIRCRAFT DELIVERED



58

RADARS
IN SERVICE



+1.400

GOVERNMENTS
AND ARMED FORCES

+60



SUBSIDIARY COMPANIES



System house

TEMPEST

Cyber Security



VISIONA

Space Technology

Remote Sensing &
Satellite Telecommunications

MAIN PORTFOLIO



MAIN PORTFOLIO



C-390 MILLENNIUM



UP TO MAY 2022
+5,000
FLIGHT HOURS

BRAZIL
22
AIRCRAFT
1ST DELIVERY IN 2019

PORTUGAL
5
AIRCRAFT
1ST DELIVERY IN 2023
NATO CONFIGURATION

HUNGARY
2
AIRCRAFT
1ST DELIVERY IN 2024
NATO CONFIGURATION

MEDIUM AIRLIFTER MARKET

GLOBAL FLEET
~1,500
AIRCRAFT

56%
NORTH AMERICA

AVERAGE AGE
31,2 YEARS
(24,5 TO 49 YEARS)

4%
LATIN AMERICA

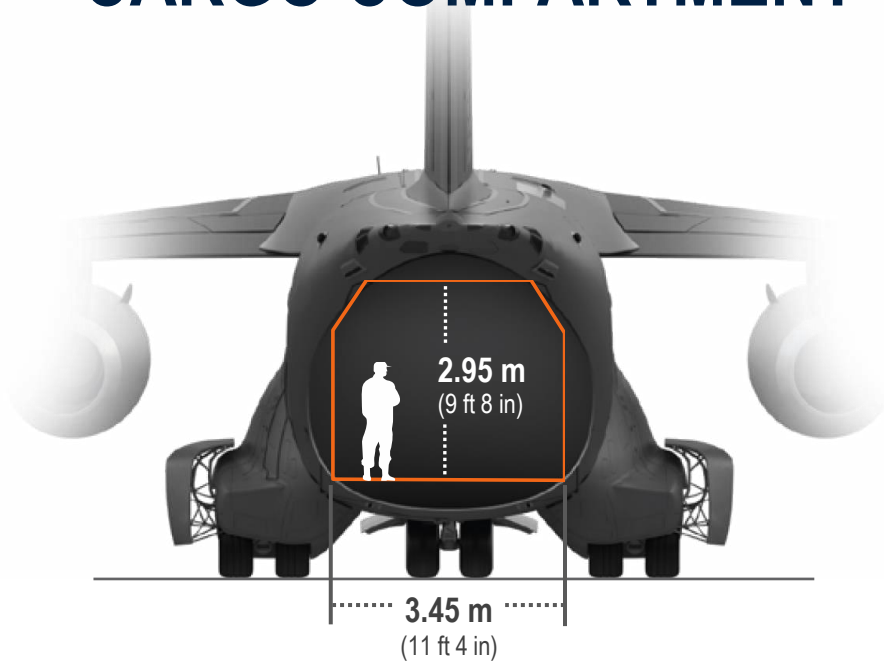
9%
EUROPE

10%
MIDDLE EAST

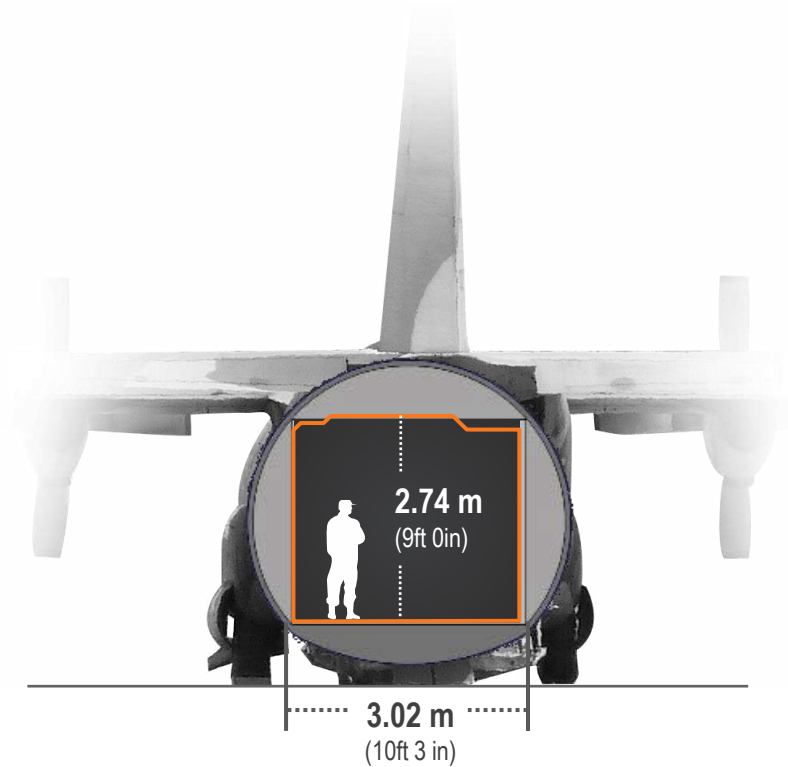
7%
AFRICA

14%
ASIA PACIFIC

CARGO COMPARTMENT

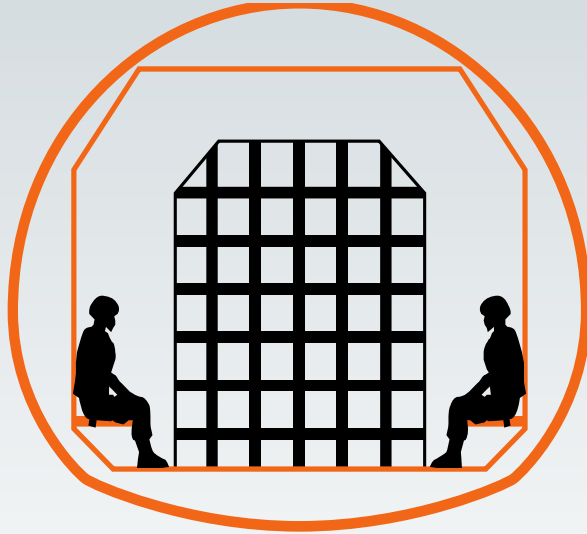


**C-390
MILLENNIUM**



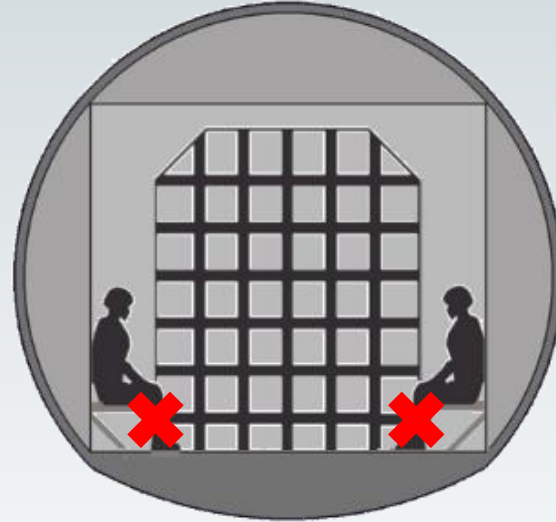
C-130J-30

TROOPS AND CARGO CONFIGURATION



C-390
MILLENNIUM

PAYLOAD: 26,000 kg



C-130J-30

PAYLOAD: 19,958 kg

A-29 SUPER TUCANO



16
AIR FORCES

+260
AIRCRAFT ORDERED

500.000
FLIGHT HOURS

**PROVEN
PLATFORM**

SPECIAL OPERATIONS



SPECIAL
TRANSPORTATION

FLIGHT INSPECTION
SYSTEMS



MULTI-ENGINE
PILOT TRAINING

MEDEVAC





SISFRON

LARGEST BORDER MONITORING PROJECT ON THE PLANET

16,886^{KM}

11<sup>BRAZILIAN
STATES</sup>

10<sup>NEIGHBORING
COUNTRIES</sup>





SISFRON

LARGEST BORDER MONITORING PROJECT ON THE PLANET

2ND PHASE

*CONTRACT
SIGNED*

PHASE 2

PHASE 1



DEFENSE & SECURITY

2021
US\$ 2 TRI

*The first time the world defense spending
has reached this amount*

DEFENSE & SECURITY

2022

European nations increasing defense investments

Southeast Asia / Middle East defense logistic needs

Worldwide training demand increasing

1,1 TRI

2000

1,8 TRI

2010-11

2 TRI 2021

NEW OPPORTUNITIES



C-390 MILLENNIUM AS
TACTICAL AIRLIFTER



A-29 SUPER TUCANO
AS ADVANCED TRAINER

SOURCE: SIPRI- STOCKHOLM INTERNATIONAL PEACE RESEARCH INSTITUTE



SERVICE & SUPPORT

JOHANN BORDAIS (VP S&S)



VISION

Delight customers being the best-in-class Services & Support partner, generating value to all stakeholders.

MISSION

Offer and deliver a comprehensive portfolio of Service & Support solutions with *high return-benefit* to all customers ensuring **best aircraft availability** with competitive operational costs through the lifecycle.

AT A GLANCE

5700+ products/ 2000+ customers/ 100+ countries



OGMA

60+ Customers

30+ Countries



COMMERCIAL AVIATION

200+ Customers

2,580+ In Service

75 Countries



AGRICULTURA

800+ Customers

1200+ In Service

3 Countries



SISFRON

27% Brazil's Frontier's Protection

Brazilian Army Project



FRIGATES

1 Customers

4 Under Development



EXECUTIVE JETS

940+ Customers

1,525+ In Service

70 Countries



DEFENSE & SECURITY

50+ Customers

475+ In Service



30 Countries

SENSORS & RADAR

4 Customers

108 In Service

2 Countries





WE ARE “GloCal”



2300+ EMBRAER

1700+ OGMA

08

Warehouses

09

Owned Service Center

83

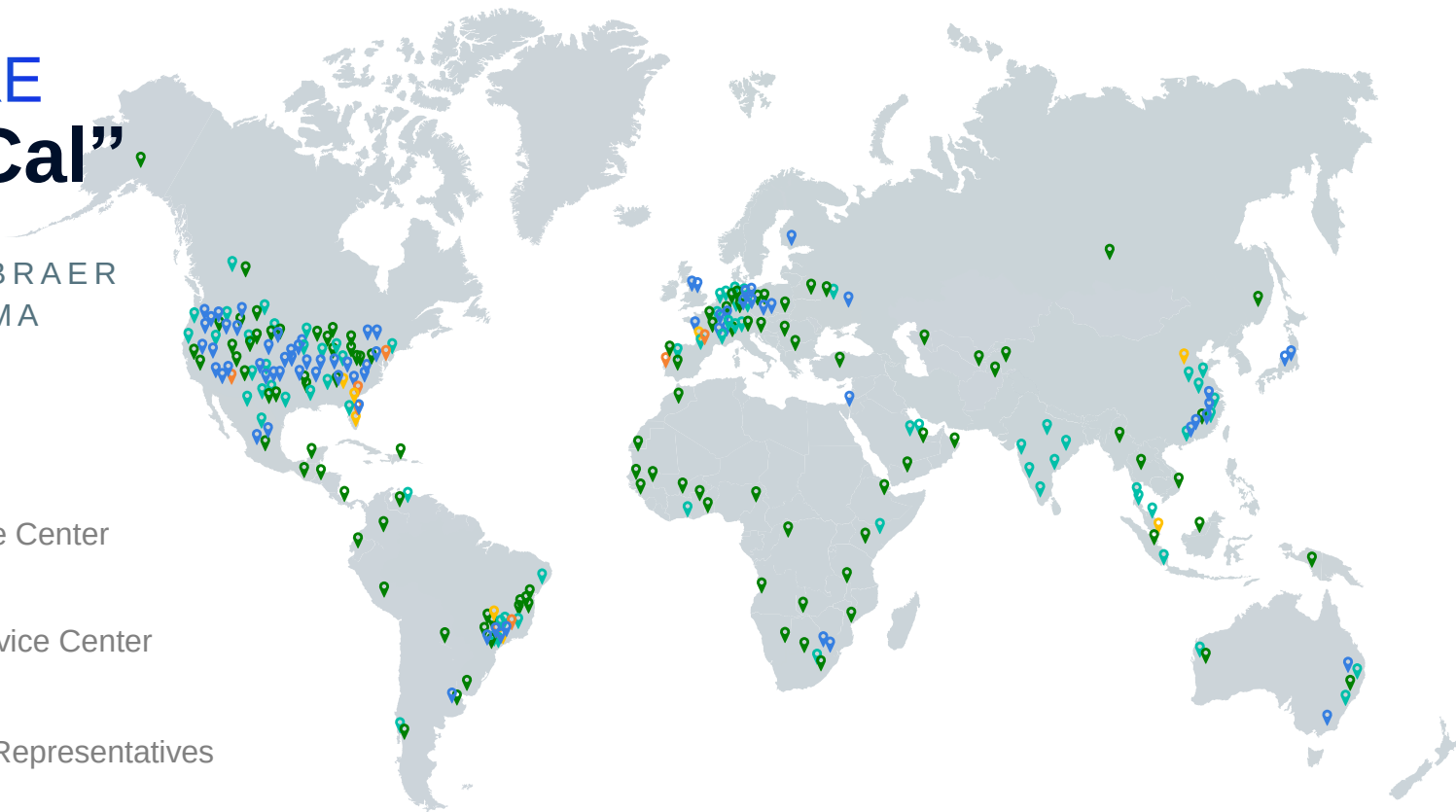
Authorized Service Center

210

Field Support Representatives

92

Flight Simulators





Customer Experience

- » High availability and competitive operational costs
- » Customer-centric solutions
- » Compelling global footprint
- » Easy to adopt products & services

Operational Excellence

- » Drive excellence in service levels
- » Support in-service fleet expansion
- » Guarantee spare parts availability and increase inventory turn
- » Footprint synergy

Growth

- » Increase services backlog
- » Grow in organic and agnostic markets
- » Develop competitive solutions
- » Increase digital & innovative solutions

I DO

*Exceptional
customer experience
in every detail*





TOP 10 MRO

SERVICE COMPANIES IN EUROPE 2021
BY AEROSPACE & DEFENSE REVIEW

Ogma

85% IN CUSTOMER
SATISFACTION SURVEY

Defense & Security

85% IN CUSTOMER
SATISFACTION SURVEY

Commercial Aviation

Customer Satisfaction

DRIVEN

#1 IN PRO PILOT'S PRODUCT SUPPORT SURVEY

Executive Jets



SERVICES & SUPPORT HIGHLIGHTS



FINANCIAL RESULTS

1Q2022

US\$ 271.2 M

Net Revenue, representing
45% of Embraer's total in
1Q22

26.5%

Gross Margin, higher than 1Q21

3.6%

Backlog increase, compared to 4Q21





» GROWTH HIGHLIGHTS

OGMA PARTNERSHIP **WITH PRATT & WHITNEY GTF ENGINE**

PW1100G-JM and PW1900G engine maintenance capability expected to generate EUR 13 billion in revenue over 30 years.

PASSENGER TO FREIGHTER **CONVERSION PROGRAM**

E-190 and E-195 Conversion positioned to fill the gap in the freighter market between turboprops and larger narrowbody jets, with 1st delivery expected to 2024.

PHENOM 300E **NEW FULL-FLIGHT SIMULATOR**

Embraer-CAE Training Services (ECTS) announced a new full-flight simulator for the Phenom 300E planned for the second half of 2022.

MRO EXPANSION **IN LATIN AMERICA**

MRO expansion in Sorocaba, SP will double Embraer's capacity to support Customers from all segments (Commercial Jets, Executive Jets and Defense).

SPECIAL MISSION **AND CONVERSION BUSINESS**

Executive jets fleet additional services packages to increase aircraft utilization such as Medevac mission and Legacy 450 to Praetor 500 conversion package.



» SUPPORT

MRO COMMERCIAL 20TH ANNIVERSARY

The Embraer Services Center in Nashville, TN celebrates 20 years of activities.

KA BAND CONNECTIVITY PACKAGE

Embraer Installation of KA Band connectivity package in Flexjet's Legacy 500 fleet in Europe.

SUPER TUCANO 500 THOUSAND FLIGHT HOURS

A-29 Super Tucano has the ability to continuously fulfill its operational role in 15 air forces around the world.

SUPPORT TO BRAZILIAN AIR FORCE

Missions for fighting Covid-19 with the **KC-390 fleet**. More than **300** flights were carried out.

OGMA DELIVERY OF CUSTOMIZED SERVICES

To clients such as Portuguese Air Force (P-3), Royal Netherlands Air Force (F-16), and Brazilian Air Force (C-130), in addition to ERJ-145 deliveries.



EVE

GERARD DEMURO (CO-CEO EVE)

An aerial photograph of a dense forest, showing a mix of green and brown tree canopies. The image is partially obscured by a dark, semi-transparent overlay on the left and bottom. The text 'EVE AIR MOBILITY' is positioned on the left side of the dark area.

EVE AIR MOBILITY

EVE

2022 HIGHLIGHTS

EVE LISTED ON NYSE (EVEX), \$2.0BN CURRENT MARKET CAP

CAPITAL RAISE OF \$377MILLION FROM STRATEGIC AND FINANCIAL INVESTORS

EMBRAER REMAINS THE CONTROLLING SHAREHOLDER

1,910 EVTOL ORDERS FROM 21 CUSTOMERS (\$5.5 BN BACKLOG)

CONCEPT OF OPERATIONS IN MIAMI, BRAZIL, AUSTRALIA AND LONDON

EVTOL CERTIFICATION STARTED WITH BRAZIL'S AUTHORITIES (ANAC)

INITIAL TESTS IN THE PROOF OF CONCEPT VEHICLE (POC1) UNDERWAY

EVE
LISTED
NYSE

VEHICLE DESIGN OPTIMIZED FOR URBAN MOBILITY

Flexible Seating Capacity

4 passengers at entry into service
Up to 6 in autonomous mode

High Utilization Rate

Designed for **thousands** of flight cycles per year with industry-leading reliability

Lift + Cruise Design

Most practical design choice for efficiency and certifiability



Tailored for Urban Mobility

100 km (60 mile) range at EIS

Addresses **99%** of UAM missions in cities and metropolitan areas

Leading Cost Efficiency

Over **6x** lower cost-per-seat than helicopters and best-in-class for eVTOLs

Community Friendly

Approximately **90%** lower noise footprint compared to equivalent helicopters



EMBRAER'S STRATEGIC SUPPORT

Heritage of Aviation Leadership (Long Certification Experience)

Availability of Embraer's World-Class Capabilities (Royalty-Free IP and 1,600 engineers)

Superior Engineering Track Record and Lower Development Costs

Leveraging Existing Infrastructure and Production Capabilities

Worldwide Sales and Support Network

EVE HAS AN EXTREMELY COST EFFICIENT AND

EXPERIENCED DEVELOPMENT STRATEGY WITH EMBRAER

CERTIFICATION PROCESS KICK-STARTED

FASTER PATH TO CERTIFICATE IN BRAZIL (ANAC)
EVE HAS UNDIVIDED ATTENTION

ANAC HAS BILATERAL AGREEMENTS WITH FAA
Allowing concurrent certification and EASA follow-on

> 30 PROJECTS CERTIFIED
IN THE LAST 25 YEARS

ENTRY INTO SERVICE
EXPECTED FOR 2026



BACKLOG

Non-Binding Order Pipeline of
\$5.5B and 1,910 Vehicles*



ASCENT



PARTNERSHIPS

INFRASTRUCTURE



TECHNOLOGY



THALES

DEFENSE

BAE SYSTEMS

FINANCING



LESSORS

