



EMBJ  
B3 LISTED NM



**EMBRAER S.A.**  
**Publicly Held Company**  
**CNPJ/MF: 07.689.002/0001-89**  
**NIRE: 35.300.325.761**

### **NOTICE TO THE MARKET**

**EMBRAER S.A.** (“Company”) (B3: EMBJ3; NYSE: EMBJ), with reference to the notice to the market disclosed on July 15, 2014, March 9, 2017, July 17, 2018, and December 19, 2018, informs its shareholders and the market in general that, on November 26, 2025, it executed an agreement with Azul Linhas Aéreas Brasileiras S.A. (“Azul”), through which they renegotiated the instruments originally executed under the firm order for a total of 51 E195-E2 aircraft, placed between 2014 and 2018. Among other terms and conditions, the parties agreed to amend the firm orders from 51 to 25 aircraft.

The renegotiation takes place amid Azul’s restructuring plan, which is being discussed in the context of the Chapter 11 process pending before the United States Bankruptcy Court of the Southern District of New York (“Court”). The agreement was ratified by the Court at a hearing held on December 18, 2025, and the court order was published on December 22, 2025.

If you have any questions, please contact the Company’s Investor Relations team through the following channels: website (<https://ri.embraer.com.br/outras-informacoes/fale-com-ri/>) or email ([investor.relations@embraer.com.br](mailto:investor.relations@embraer.com.br)).

São José dos Campos, December 23, 2025.

**Antonio Carlos Garcia**  
Executive Vice President, Financial & Investor Relations