

## Summary

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**Company Data / Capital Composition**

QUANTITY OF SHARES (In Thousand)	CURRENT QUARTER 09/30/2023
<b>PAID-UP CAPITAL</b>	
COMMON – ON	963.227
PREFERRED - PN	0
<b>TOTAL</b>	<b>963.227</b>
<b>TREASURY SHARES</b>	
COMMON – ON	7.626
PREFERRED - PN	0
<b>TOTAL</b>	<b>7.626</b>

**Individual Statements / Balance Sheet-Asset****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Current period	Prior end of year
		09/30/2023	12/31/2022
1	Total Assets	15.798.975	16.446.765
1.01	Current assets	6.817.017	7.855.801
1.01.01	Cash and cash equivalents	2.458.140	2.640.732
1.01.02	Interest-earning bank deposits	255.883	233.451
1.01.02.01	Interest-earning bank deposits measured at fair value through profit or loss	255.883	233.451
1.01.02.01.02	Fair Value Titles	255.883	233.451
1.01.03	Trade Accounts Receivable	1.845.202	2.470.421
1.01.03.01	Customers	1.845.202	2.470.421
1.01.04	Inventories	1.730.111	1.562.813
1.01.06	Recoverable Taxes	405.040	816.349
1.01.06.01	Recoverable Current Taxes	405.040	816.349
1.01.08	Other Current Assets	122.641	132.035
1.01.08.03	Others	122.641	132.035
1.01.08.03.02	Derivative financial instruments	14.669	7.461
1.01.08.03.03	Other Assets	92.071	104.267
1.01.08.03.04	Credits with related parties	15.901	20.307
1.02	Non-Current Assets	8.981.958	8.590.964
1.02.01	Long-Term Assets	840.975	664.957
1.02.01.04	Trade Accounts Receivable	6.269	7.934
1.02.01.04.01	Customers	6.269	7.934
1.02.01.07	Deferred Taxes	384.174	251.519
1.02.01.07.01	Deferred Income Tax and Social Contribution	384.174	251.519
1.02.01.09	Credits with related parties	-	819
1.02.01.09.02	Credits with subsidiaries	-	819
1.02.01.10	Other Non-Current Assets	450.532	404.685
1.02.01.10.04	Recoverable Taxes	282.586	207.149
1.02.01.10.05	Other Assets	167.946	197.536
1.02.02	Investments	2.584.285	2.349.458
1.02.02.01	Shareholdings	2.584.285	2.349.458
1.02.02.01.02	Investments in Subsidiaries	2.584.285	2.349.458
1.02.03	Property, plant and equipment	4.601.636	4.705.770
1.02.03.01	Property, plant and equipment in Operation	2.384.010	1.569.461
1.02.03.02	Right-of-Use	2.140.503	2.278.024
1.02.03.03	Property, plant and equipment in Progress	77.123	858.285
1.02.04	Intangible	955.062	870.779
1.02.04.01	Intangible	955.062	870.779
1.02.04.01.02	Others Intangibles	955.062	870.779

**Individual Statements / Balance Sheet-Liabilities****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Current period	Prior end of year
		09/30/2023	12/31/2022
2	Total Liabilities	15.798.975	16.446.765
2.01	Current Liabilities	3.651.197	3.297.744
2.01.01	Social and Labor Obligations	285.389	249.709
2.01.01.01	Social Obligations	92.907	82.364
2.01.01.01.01	Social charges	92.907	82.364
2.01.01.02	Labor obligations	192.482	167.345
2.01.01.02.01	Wages payable	192.482	167.345
2.01.02	Suppliers	1.373.243	1.520.175
2.01.02.01	Domestic suppliers	1.152.879	1.338.928
2.01.02.01.01	Domestic suppliers	1.152.879	1.267.860
2.01.02.01.02	Obligations – Forfait	-	71.068
2.01.02.02	Foreign suppliers	220.364	181.247
2.01.03	Tax Obligations	140.373	414.476
2.01.03.01	Federal Tax Obligations	49.320	174.816
2.01.03.01.01	Income Tax and Social Contribution Payable	-	57.822
2.01.03.01.02	Other Federal Tax Obligations	49.320	116.994
2.01.03.02	State Tax Obligations	89.258	237.686
2.01.03.03	Municipal Tax Obligations	1.795	1.974
2.01.04	Loans, Financing and Debentures	515.943	53.571
2.01.04.02	Debentures	515.943	53.571
2.01.05	Other obligations	1.263.683	999.049
2.01.05.01	Related Party Liabilities	1.303	918
2.01.05.01.02	Debts with Subsidiaries	1.303	918
2.01.05.02	Others	1.262.380	998.131
2.01.05.02.01	Dividends and Interest on equity Payable	458.301	158.684
2.01.05.02.05	Other obligations	146.414	180.903
2.01.05.02.06	Statutory Participation	41	2.282
2.01.05.02.07	Obligations with Card Administrators	16.792	28.001
2.01.05.02.08	Derivative financial instruments	5.209	6.759
2.01.05.02.09	Leases payable	635.623	621.502
2.01.06	Provisions	72.566	60.764
2.01.06.01	Labor, Civil, Security and Tax Provisions	72.566	60.764
2.01.06.01.04	Civil Provisions	8.261	11.445
2.01.06.01.05	Labor Provisions	64.305	49.319
2.02	Non-Current Liabilities	2.382.687	3.061.506
2.02.01	Loans, Financing and Debentures	499.804	999.372
2.02.01.02	Debentures	499.804	999.372
2.02.02	Other obligations	1.835.871	2.016.566
2.02.02.02	Others	1.835.871	2.016.566
2.02.02.02.04	Other obligations	25.616	57.687
2.02.02.02.05	Leases payable	1.785.720	1.941.780
2.02.02.02.06	Domestic suppliers	24.535	17.099

**Individual Statements / Balance Sheet-Liabilities****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Current period	Prior end of year
		09/30/2023	12/31/2022
2.02.04	Provisions	47.012	45.568
2.02.04.01	Labor, Civil, Security and Tax Provisions	47.012	45.568
2.02.04.01.01	Tax Provisions	31.014	30.693
2.02.04.01.04	Civil Provisions	1.345	1.272
2.02.04.01.05	Labor Provisions	14.653	13.603
2.03	Shareholder's Equity	9.765.091	10.087.515
2.03.01	Capital	9.022.277	9.022.277
2.03.01.01	Capital	9.022.277	9.022.277
2.03.02	Capital reserves	(43.134)	(433.437)
2.03.02.04	Granted Options	122.518	119.375
2.03.02.05	Treasury Shares	(165.652)	(552.812)
2.03.04	Profit Reserves	740.301	1.382.939
2.03.04.01	Legal reserve	68.871	68.871
2.03.04.07	Tax Incentive Reserve	547.388	547.388
2.03.04.10	Reserve for Investment and Expansion	124.042	766.680
2.03.05	Accumulated Profit / Loss	(68.750)	-
2.03.08	Other Comprehensive Results	114.397	115.736

## Individual Statements / Income Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Same quarter of Current period 7/1/2023 to 9/30/2023	Acumulated of Current Year 1/1/2023 to 09/30/2023	Same quarter of Last Year 7/1/2022 to 9/30/2022	Acumulated of Last Year 1/1/2022 to 09/30/2022
3.01	Revenue from Sale of Goods and / or Services	2.373.040	7.136.605	2.337.042	7.192.549
3.01.01	Net sales revenue from goods	2.354.912	7.080.341	2.313.446	7.120.826
3.01.02	Services revenue	18.128	56.264	23.596	71.723
3.02	Cost of Goods and / or Services Sold	(1.122.026)	(3.350.856)	(1.099.231)	(3.281.919)
3.02.01	Cost of sales with goods	(1.122.026)	(3.350.856)	(1.099.231)	(3.281.919)
3.03	Gross Profit	1.251.014	3.785.749	1.237.811	3.910.630
3.04	Operating Expenses / Revenues	(1.130.846)	(3.464.891)	(1.028.110)	(3.149.831)
3.04.01	Selling Expenses	(728.197)	(2.197.178)	(705.423)	(2.124.091)
3.04.02	General and Administrative Expenses	(365.739)	(1.074.453)	(333.046)	(964.146)
3.04.03	Losses due to non-recoverability of assets	186	2.302	4.291	14.361
3.04.04	Other Operating Income	9.198	60.266	42.990	61.015
3.04.05	Other Operating Expenses	(30.883)	(114.768)	(33.155)	(150.963)
3.04.06	Equity on Profit/Loss of Subsidiaries	(15.411)	(141.060)	(3.767)	13.993
3.05	Income Before Interest and Taxes	120.168	320.858	209.701	760.799
3.06	Net Financial results	(6.187)	(30.422)	11.947	32.592
3.06.01	Financial income	90.801	253.604	155.470	447.226
3.06.02	Financial expenses	(96.988)	(284.026)	(143.523)	(414.634)
3.07	Income Before Taxes on Profit	113.981	290.436	221.648	793.391
3.08	Income Tax and Social Contribution on Profit	58.921	158.932	36.214	16.490
3.08.01	Current	10.050	23.055	12.818	(18.048)
3.08.02	Deferred	48.871	135.877	23.396	34.538
3.09	Net Income from Continuing Operations	172.902	449.368	257.862	809.881
3.11	Profit / Loss for the Period	172.902	449.368	257.862	809.881
3.99.01	Basic Earnings per Share	0,1809	0,4690	0,2661	0,8304
3.99.01.01	ON	0,1809	0,4690	0,2661	0,8304
3.99.02	Diluted Earnings per Share	0,1804	0,4675	0,2653	0,8279
3.99.02.01	ON	0,1804	0,4675	0,2653	0,8279

**Individual Statements / Comprehensive Income Statements****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Same quarter of Current period 7/1/2023 to 9/30/2023	Acumulated of Current Year 1/1/2023 to 09/30/2023	Same quarter of Last Year 7/1/2022 to 9/30/2022	Acumulated of Last Year 1/1/2022 to 09/30/2022
4.01	Net Income For The Period	172.902	449.368	257.862	809.881
4.02	Other Comprehensive Income	38.787	(1.339)	28.658	42.621
4.02.01	Cash Flow Hedge	46.981	9.475	27.944	19.079
4.02.02	Cash flow hedge in subsidiaries, net of taxes	2.855	268	413	(213)
4.02.03	Taxes related to cash flow hedge	(15.974)	(3.222)	(9.501)	(6.488)
4.02.04	Cumulative Translation Adjustments	4.925	(7.860)	9.802	30.243
4.03	Total Comprehensive Income For The Period	211.689	448.029	286.520	852.502

**Individual Statements / Cash Flow Statements****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Acumulated current period 1/1/2023 to 09/30/2023	Acumulated of Last Year 1/1/2022 to 09/30/2022
6.01	Net Cash From Operating Activities	1.598.602	1.299.498
6.01.01	Cash Flow From Operating Activities	1.392.516	1.834.900
6.01.01.01	Net Income For The Period	449.368	809.881
6.01.01.02	Depreciation and Amortization	645.159	626.379
6.01.01.05	Interest Expense and structuring costs of loans and leases	278.540	413.012
6.01.01.07	Equity on Profit/Loss of Subsidiaries	141.060	(13.993)
6.01.01.09	Income Tax and Social Contribution	(158.932)	(16.490)
6.01.01.12	Reversals on assets, net	(25.108)	(19.743)
6.01.01.13	Other adjustments of Net Income	62.429	55.840
6.01.01.15	Discounts - leases payable	-	(19.986)
6.01.02	Changes In Assets And Liabilities	352.944	(298.417)
6.01.02.01	Trade Accounts Receivable	650.456	649.444
6.01.02.02	Inventories	(153.541)	(429.226)
6.01.02.03	Recoverable Taxes	277.691	213.564
6.01.02.04	Other assets	43.288	(79.657)
6.01.02.06	Suppliers	(101.307)	(241.631)
6.01.02.07	Tax Obligations	(251.081)	(300.824)
6.01.02.11	Obligations With Card Administrators	(11.209)	361
6.01.02.12	Other obligations	(29.463)	(119.382)
6.01.02.13	Obligations – Forfait	(71.890)	8.934
6.01.03	Others	(146.858)	(236.985)
6.01.03.01	Subsidiaries Dividend Received	23.880	2.749
6.01.03.03	Payment of interest on loans and debentures	(148.306)	(221.434)
6.01.03.05	Interest-earning bank deposits	(22.432)	(18.300)
6.02	Net cash from investing activities	(846.792)	(827.179)
6.02.01	Acquisitions of Property, plant and equipment and intangible assets	(436.328)	(542.520)
6.02.04	Paid-up capital in subsidiaries	(410.464)	(284.659)
6.03	Net cash from financing activities	(934.402)	(1.915.289)
6.03.01	Capital increase	-	23.039
6.03.02	Share Buyback	(288.180)	(453.943)
6.03.04	Payments of loans and debentures	-	(450.000)
6.03.06	Leases payments	(488.720)	(420.198)
6.03.07	Interest on Equity and Dividends Paid	(157.502)	(614.187)
6.05	(Decrease) increase In Cash and Cash Equivalents	(182.592)	(1.442.970)
6.05.01	Cash And Cash Equivalents at the beginning of the period	2.640.732	5.216.237
6.05.02	Cash And Cash Equivalents at the end of the period	2.458.140	3.773.267



## Individual Statements / Changes in Shareholder's Equity - 1/1/2023 to 09/30/2023

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Capital	Capital Reserves, Stock Options Granted and Treasury Shares	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total
5.01	Opening Balances	9.022.277	(433.437)	1.382.939	-	115.736	10.087.515
5.03	Adjusted opening balances	9.022.277	(433.437)	1.382.939	-	115.736	10.087.515
5.04	Capital Transactions with Stockholders	-	390.303	(642.638)	(518.118)	-	(770.453)
5.04.04	Treasury Shares Acquired	-	(288.180)	-	-	-	(288.180)
5.04.07	Interest on Equity	-	-	-	(518.118)	-	(518.118)
5.04.09	Restricted Share Plan	-	17.064	-	-	-	17.064
5.04.10	Stock option plan	-	18.781	-	-	-	18.781
5.04.12	Cancellations of treasury shares	-	642.638	(642.638)	-	-	-
5.05	Total Comprehensive Income	-	-	-	449.368	(1.339)	448.029
5.05.01	Net Income for the Period	-	-	-	449.368	-	449.368
5.05.02	Other Comprehensive income	-	-	-	-	(1.339)	(1.339)
5.05.02.01	Adjustments of financial instruments	-	-	-	-	9.475	9.475
5.05.02.02	Taxes / Adjustments of financial instruments	-	-	-	-	(3.222)	(3.222)
5.05.02.03	Equity on Other Comprehensive Net Income	-	-	-	-	268	268
5.05.02.06	Period Translation Adjustments and Monetary Correction for Hyperinflation	-	-	-	-	(7.860)	(7.860)
5.07	Balances on September 30, 2023	9.022.277	(43.134)	740.301	(68.750)	114.397	9.765.091

## Individual Statements / Changes in Shareholder's Equity - 1/1/2022 to 09/30/2022

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Capital	Capital Reserves, Stock Options Granted and Treasury Shares	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total
5.01	Opening Balances	8.978.349	(22.654)	739.901	-	111.025	9.806.621
5.03	Adjusted opening balances	8.978.349	(22.654)	739.901	-	111.025	9.806.621
5.04	Capital Transactions with Stockholders	23.039	(421.291)	(341)	(469.727)	-	(868.320)
5.04.01	Capital Increases	23.039	-	-	-	-	23.039
5.04.04	Treasury Shares Acquired	-	(453.943)	-	-	-	(453.943)
5.04.07	Interest on Equity	-	-	-	(469.727)	-	(469.727)
5.04.09	Restricted Share Plan	-	15.331	-	-	-	15.331
5.04.10	Stock option plan	-	17.321	-	-	-	17.321
5.04.11	Prescribed dividends	-	-	(341)	-	-	(341)
5.05	Total Comprehensive Income	-	-	-	809.881	42.621	852.502
5.05.01	Net Income for the Period	-	-	-	809.881	-	809.881
5.05.02	Other Comprehensive income	-	-	-	-	42.621	42.621
5.05.02.01	Adjustments of financial instruments	-	-	-	-	19.079	19.079
5.05.02.02	Taxes / Adjustments of financial instruments	-	-	-	-	(6.488)	(6.488)
5.05.02.03	Equity on Other Comprehensive Net Income	-	-	-	-	(213)	(213)
5.05.02.06	Period Translation Adjustments and Monetary Correction for Hyperinflation	-	-	-	-	30.243	30.243
5.07	Balances on September 30, 2022	9.001.388	(443.945)	739.560	340.154	153.646	9.790.803

**Individual Statements / Statement of Added Value****(All amounts in thousands of Reais unless otherwise stated)**

<b>Code</b>	<b>Description</b>	<b>Accumulated Current period 1/1/2023 to 09/30/2023</b>	<b>Accumulated of Last Year 1/1/2022 to 09/30/2022</b>
7.01	Income	9.384.649	9.392.012
7.01.01	Sales of Goods, Products and Services	9.314.813	9.296.225
7.01.02	Other Revenues	67.534	81.426
7.01.04	Provision / Reversal of Credits Doubtful Settlement	2.302	14.361
7.02	Purchased Inputs From Third Parties	(5.184.132)	(5.047.530)
7.02.01	Cost of Sales of Goods, Financial Products and Services	(3.753.316)	(3.715.477)
7.02.02	Materials, Energy, Outsource Services And Others	(1.322.487)	(1.260.924)
7.02.03	Loss / Recovery of Assets	(108.329)	(71.129)
7.03	Gross Value Added	4.200.517	4.344.482
7.04	Retentions	(645.156)	(626.379)
7.04.01	Depreciation and Amortization	(645.156)	(626.379)
7.05	Value Added Net Produced	3.555.361	3.718.103
7.06	Value Added Received In Transfer	124.172	470.152
7.06.01	Equity on Profit/Loss of Subsidiaries	(141.060)	13.993
7.06.02	Financial income	265.232	456.159
7.07	Total Added Value to Distribute	3.679.533	4.188.255
7.08	Distribution of Added Value	3.679.533	4.188.255
7.08.01	Personnel Expenses	1.047.990	1.016.969
7.08.01.01	Compensation	762.070	757.226
7.08.01.02	Benefits	167.007	145.752
7.08.01.03	Government Severance Indemnity Fund For Employees	61.826	62.536
7.08.01.04	Others	57.087	51.455
7.08.01.04.01	Stock option plan and Restricted share plan	35.845	32.652
7.08.01.04.02	Management remuneration	21.242	18.803
7.08.02	Taxes, fees and contributions	1.652.893	1.715.014
7.08.02.01	Federal Taxes	333.105	476.272
7.08.02.02	State Taxes	1.265.813	1.185.116
7.08.02.03	Municipal Taxes	53.975	53.626
7.08.03	Remuneration of Third Party Capital	529.282	646.391
7.08.03.02	Rents	229.181	217.826
7.08.03.03	Others	300.101	428.565
7.08.03.03.01	Financial expenses	300.101	428.565
7.08.04	Remuneration of Shareholders' Equity	449.368	809.881
7.08.04.01	Interest on Equity	518.118	469.727
7.08.04.03	Retained Earnings / Loss for the Period	(68.750)	340.154

**Consolidated Statements / Balance Sheet-Asset****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Current period 09/30/2023	Prior end of year 12/31/2022
1	Total Assets	19.959.761	21.148.892
1.01	Current assets	11.701.873	13.053.770
1.01.01	Cash and cash equivalents	2.647.874	2.848.351
1.01.02	Interest-earning bank deposits	625.935	655.131
1.01.02.01	Interest-earning bank deposits measured at fair value through profit or loss	625.935	655.131
1.01.02.01.02	Fair Value Titles	625.935	655.131
1.01.03	Trade Accounts Receivable	5.691.095	6.524.832
1.01.03.01	Customers	5.691.095	6.524.832
1.01.04	Inventories	1.979.654	1.836.947
1.01.06	Recoverable Taxes	587.445	1.003.849
1.01.06.01	Recoverable Current Taxes	587.445	1.003.849
1.01.08	Other Current Assets	169.870	184.660
1.01.08.03	Others	169.870	184.660
1.01.08.03.02	Derivative financial instruments	15.917	8.204
1.01.08.03.03	Other Assets	153.953	176.456
1.02	Non-Current Assets	8.257.888	8.095.122
1.02.01	Long-Term Assets	1.233.531	1.015.666
1.02.01.07	Deferred Taxes	729.301	555.595
1.02.01.07.01	Deferred Income Tax and Social Contribution	729.301	555.595
1.02.01.10	Other Non-Current Assets	504.230	460.071
1.02.01.10.04	Recoverable Taxes	311.525	234.726
1.02.01.10.05	Other Assets	192.705	225.345
1.02.03	Property, plant and equipment	5.285.902	5.440.289
1.02.03.01	Property, plant and equipment in Operation	2.758.515	1.933.262
1.02.03.02	Right-of-Use	2.440.966	2.609.505
1.02.03.03	Property, plant and equipment in Progress	86.421	897.522
1.02.04	Intangible	1.738.455	1.639.167
1.02.04.01	Intangible	1.502.172	1.402.914
1.02.04.01.02	Others Intangibles	1.502.172	1.402.914
1.02.04.02	Goodwill	236.283	236.253

**Consolidated Statements / Balance Sheet-Liabilities****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Current period	Prior end of year
		09/30/2023	12/31/2022
2	Total Liabilities	19.959.761	21.148.892
2.01	Current Liabilities	6.901.670	7.005.579
2.01.01	Social and Labor Obligations	336.286	305.062
2.01.01.01	Social Obligations	106.509	96.784
2.01.01.01.01	Social charges	106.509	96.784
2.01.01.02	Labor obligations	229.777	208.278
2.01.01.02.01	Wages payable	229.777	208.278
2.01.02	Suppliers	1.536.308	1.702.930
2.01.02.01	Domestic suppliers	1.273.016	1.460.733
2.01.02.01.01	Domestic suppliers	1.266.410	1.381.885
2.01.02.01.02	Obligations – Forfait	6.606	78.848
2.01.02.02	Foreign suppliers	263.292	242.197
2.01.03	Tax Obligations	178.584	566.891
2.01.03.01	Federal Tax Obligations	75.826	299.113
2.01.03.01.01	Income Tax and Social Contribution Payable	4.337	147.617
2.01.03.01.02	Other Federal Tax Obligations	71.489	151.496
2.01.03.02	State Tax Obligations	97.898	261.747
2.01.03.03	Municipal Tax Obligations	4.860	6.031
2.01.04	Loans, Financing and Debentures	996.624	704.175
2.01.04.01	Loans and Financing	480.681	650.603
2.01.04.01.01	In Local Currency	365.115	581.371
2.01.04.01.02	In Foreign Currency	115.566	69.232
2.01.04.02	Debentures	515.943	53.572
2.01.05	Other obligations	3.755.520	3.641.442
2.01.05.02	Others	3.755.520	3.641.442
2.01.05.02.01	Dividends and Interest on equity Payable	458.301	158.684
2.01.05.02.05	Other obligations	252.740	288.739
2.01.05.02.06	Statutory Participation	41	2.282
2.01.05.02.07	Obligations with Card Administrators	2.307.571	2.464.968
2.01.05.02.08	Derivative financial instruments	5.604	6.940
2.01.05.02.09	Leases payable	731.263	719.829
2.01.06	Provisions	98.348	85.079
2.01.06.01	Labor, Civil, Security and Tax Provisions	98.348	85.079
2.01.06.01.04	Civil Provisions	27.711	32.376
2.01.06.01.05	Labor Provisions	70.637	52.703
2.02	Non-Current Liabilities	3.293.000	4.055.798
2.02.01	Loans, Financing and Debentures	1.164.193	1.701.200
2.02.01.01	Loans and Financing	664.389	701.828
2.02.01.01.01	In Local Currency	664.389	654.880
2.02.01.01.02	In Foreign Currency	-	46.948
2.02.01.02	Debentures	499.804	999.372
2.02.02	Other obligations	2.079.182	2.301.735
2.02.02.02	Others	2.079.182	2.301.735
2.02.02.02.04	Other obligations	42.338	94.350
2.02.02.02.05	Leases payable	2.011.770	2.190.081
2.02.02.02.06	Domestic suppliers	25.074	17.304
2.02.03	Deferred Taxes	620	3.618
2.02.03.01	Deferred Income Tax and Social Contribution	620	3.618
2.02.04	Provisions	49.005	49.245
2.02.04.01	Labor, Civil, Security and Tax Provisions	49.005	49.245
2.02.04.01.01	Tax Provisions	32.959	34.322

**Consolidated Statements / Balance Sheet-Liabilities****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Current period	Prior end of year
		09/30/2023	12/31/2022
2.02.04.01.04	Civil Provisions	1.346	1.273
2.02.04.01.05	Labor Provisions	14.700	13.650
2.03	Shareholder's Equity	9.765.091	10.087.515
2.03.01	Capital	9.022.277	9.022.277
2.03.01.01	Capital	9.022.277	9.022.277
2.03.02	Capital reserves	(43.134)	(433.437)
2.03.02.04	Granted Options	122.518	119.375
2.03.02.05	Treasury Shares	(165.652)	(552.812)
2.03.04	Profit Reserves	740.301	1.382.939
2.03.04.01	Legal reserve	68.871	68.871
2.03.04.07	Tax Incentive Reserve	547.388	547.388
2.03.04.10	Reserve for Investment and Expansion	124.042	766.680
2.03.05	Accumulated Profit / Loss	(68.750)	-
2.03.08	Other Comprehensive Results	114.397	115.736

## Consolidated Statements / Income Statements

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Same quarter of	Acumulated of Current Year	Same quarter of Last Year	Acumulated of Last Year
		Current period 7/1/2023 to 9/30/2023	1/1/2023 to 09/30/2023	7/1/2022 to 9/30/2022	1/1/2022 to 09/30/2022
3.01	Revenue from Sale of Goods and / or Services	3.097.096	9.376.471	3.017.632	9.256.993
3.01.01	Net sales revenue from goods	2.620.943	7.853.590	2.602.783	7.990.439
3.01.02	Services revenue	476.153	1.522.881	414.849	1.266.554
3.02	Cost of Goods and / or Services Sold	(1.249.415)	(3.728.539)	(1.241.428)	(3.681.228)
3.02.01	Cost of sales with goods	(1.217.112)	(3.624.697)	(1.201.983)	(3.592.022)
3.02.02	Cost of services	(32.303)	(103.842)	(39.445)	(89.206)
3.03	Gross Profit	1.847.681	5.647.932	1.776.204	5.575.765
3.04	Operating Expenses / Revenues	(1.755.853)	(5.358.335)	(1.575.209)	(4.796.288)
3.04.01	Selling Expenses	(869.559)	(2.636.141)	(861.679)	(2.581.348)
3.04.02	General and Administrative Expenses	(424.732)	(1.253.416)	(392.060)	(1.134.862)
3.04.03	Losses due to non-recoverability of assets	(329.561)	(1.072.481)	(236.888)	(685.863)
3.04.04	Other Operating Income	21.154	78.029	43.811	63.238
3.04.05	Other Operating Expenses	(153.155)	(474.326)	(128.393)	(457.453)
3.05	Income Before Interest and Taxes	91.828	289.597	200.995	779.477
3.06	Net Financial results	(15.452)	(59.148)	(130)	13.382
3.06.01	Financial income	161.065	454.596	240.500	645.949
3.06.02	Financial expenses	(176.517)	(513.744)	(240.630)	(632.567)
3.07	Income Before Taxes on Profit	76.376	230.449	200.865	792.859
3.08	Income Tax and Social Contribution on Profit	96.526	218.919	56.997	17.022
3.08.01	Current	44.332	38.661	96.871	(17.243)
3.08.02	Deferred	52.194	180.258	(39.874)	34.265
3.09	Net Income from Continuing Operations	172.902	449.368	257.862	809.881
3.11	Profit / Loss for the Period	172.902	449.368	257.862	809.881
3.11.01	Attributed to Parent Company Shareholders	172.902	449.368	257.862	809.881
3.99.01	Basic Earnings per Share	0,1809	0,4690	0,2661	0,8304
3.99.01.01	ON	0,1809	0,4690	0,2661	0,8304
3.99.02	Diluted Earnings per Share	0,1804	0,4675	0,2653	0,8279
3.99.02.01	ON	0,1804	0,4675	0,2653	0,8279

**Consolidated Statements / Comprehensive Income Statements****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Same quarter of	Acumulated of Current Year	Same quarter of Last Year	Acumulated of Last Year
		Current period 7/1/2023 to 9/30/2023			
		1/1/2023 to 09/30/2023		7/1/2022 to 9/30/2022	1/1/2022 to 09/30/2022
4.01	Net Income For The Period	172.902	449.368	257.862	809.881
4.02	Other Comprehensive Income	38.787	(1.339)	28.658	42.621
4.02.01	Cash Flow Hedge	51.306	9.880	28.569	18.755
4.02.03	Taxes related to cash flow hedge	(17.444)	(3.359)	(9.713)	(6.377)
4.02.04	Cumulative Translation Adjustments	4.925	(7.860)	9.802	30.243
4.03	Total Comprehensive Income For The Period	211.689	448.029	286.520	852.502
4.03.01	Attributed to Parent Company Shareholders	211.689	448.029	286.520	852.502



**Consolidated Statements / Cash Flow Statements****(All amounts in thousands of Reais unless otherwise stated)**

Code	Description	Acumulated Current	Acumulated of Last Year
		period 1/1/2023 to 09/30/2023	1/1/2022 to 09/30/2022
6.01	Net Cash From Operating Activities	1.632.182	858.631
6.01.01	Cash Flow From Operating Activities	1.649.068	2.593.201
6.01.01.01	Net Income For The Period	449.368	809.881
6.01.01.02	Depreciation and Amortization	804.852	772.238
6.01.01.05	Interest Expense and structuring costs of loans and leases	442.882	530.405
6.01.01.09	Income Tax and Social Contribution	(218.919)	(17.022)
6.01.01.12	Reversals on assets, net	66.322	403.698
6.01.01.13	Other adjustments of Net Income	104.563	119.906
6.01.01.15	Discounts - leases payable	-	(25.905)
6.01.02	Changes In Assets And Liabilities	237.281	(1.314.442)
6.01.02.01	Trade Accounts Receivable	765.410	(482.333)
6.01.02.02	Inventories	(131.483)	(454.010)
6.01.02.03	Recoverable Taxes	280.328	131.325
6.01.02.04	Other assets	58.058	(214.990)
6.01.02.06	Suppliers	(127.254)	(273.932)
6.01.02.07	Tax Obligations	(315.987)	(240.797)
6.01.02.11	Obligations With Card Administrators	(157.397)	309.397
6.01.02.12	Other obligations	(61.413)	(98.562)
6.01.02.13	Obligations – Forfait	(72.981)	9.460
6.01.03	Others	(254.167)	(420.128)
6.01.03.02	Payment of Income Tax and Social Contribution	(34.021)	(113.717)
6.01.03.03	Payment of interest on loans and debentures	(249.342)	(298.388)
6.01.03.05	Interest-earning bank deposits	29.196	(8.023)
6.02	Net cash from investing activities	(533.799)	(760.086)
6.02.01	Acquisitions of Property, plant and equipment and intangible assets	(533.769)	(674.871)
6.02.04	Paid-up capital in subsidiaries	(30)	(85.215)
6.03	Net cash from financing activities	(1.264.104)	(1.649.552)
6.03.01	Capital increase	-	23.039
6.03.02	Share Buyback	(288.180)	(453.943)
6.03.03	Borrowings and payments of loans and debentures	(249.656)	(110.745)
6.03.06	Leases payments	(568.766)	(493.716)
6.03.07	Interest on Equity and Dividends Paid	(157.502)	(614.187)
6.04	Net Foreign Exchange Variation in Cash and Cash Equivalents	(34.756)	1.798
6.05	(Decrease) increase In Cash and Cash Equivalents	(200.477)	(1.549.209)
6.05.01	Cash And Cash Equivalents at the beginning of the period	2.848.351	5.489.417
6.05.02	Cash And Cash Equivalents at the end of the period	2.647.874	3.940.208

**Consolidated Statements / Statement of Added Value****(All amounts in thousands of Reais unless otherwise stated)**

<b>Code</b>	<b>Description</b>	<b>Acumulated Current period 1/1/2023 to 09/30/2023</b>	<b>Acumulated of Last Year 1/1/2022 to 09/30/2022</b>
7.01	Income	10.853.242	11.023.246
7.01.01	Sales of Goods, Products and Services	11.832.448	11.622.839
7.01.02	Other Revenues	93.275	86.270
7.01.04	Provision / Reversal of Credits Doubtful Settlement	(1.072.481)	(685.863)
7.02	Purchased Inputs From Third Parties	(6.026.877)	(5.867.295)
7.02.01	Cost of Sales of Goods, Financial Products and Services	(4.164.620)	(4.133.590)
7.02.02	Materials, Energy, Outsource Services And Others	(1.744.464)	(1.648.945)
7.02.03	Loss / Recovery of Assets	(117.793)	(84.760)
7.03	Gross Value Added	4.826.365	5.155.951
7.04	Retentions	(804.852)	(772.238)
7.04.01	Depreciation and Amortization	(804.852)	(772.238)
7.05	Value Added Net Produced	4.021.513	4.383.713
7.06	Value Added Received In Transfer	467.354	655.039
7.06.02	Financial income	467.354	655.039
7.07	Total Added Value to Distribute	4.488.867	5.038.752
7.08	Distribution of Added Value	4.488.867	5.038.752
7.08.01	Personnel Expenses	1.338.275	1.294.244
7.08.01.01	Compensation	1.010.884	995.604
7.08.01.02	Benefits	195.323	171.869
7.08.01.03	Government Severance Indemnity Fund For Employees	72.962	73.702
7.08.01.04	Others	59.106	53.069
7.08.01.04.01	Stock option plan and Restricted share plan	35.845	32.652
7.08.01.04.02	Management remuneration	23.261	20.417
7.08.02	Taxes, fees and contributions	1.868.748	1.994.394
7.08.02.01	Federal Taxes	415.625	608.216
7.08.02.02	State Taxes	1.368.229	1.304.022
7.08.02.03	Municipal Taxes	84.894	82.156
7.08.03	Remuneration of Third Party Capital	832.476	940.233
7.08.03.02	Rents	301.172	292.254
7.08.03.03	Others	531.304	647.979
7.08.03.03.01	Financial expenses	531.304	647.979
7.08.04	Remuneration of Shareholders' Equity	449.368	809.881
7.08.04.01	Interest on Equity	518.118	469.727
7.08.04.03	Retained Earnings / Loss for the Period	(68.750)	340.154

## Consolidated Statements / Changes in Shareholder's Equity - 1/1/2023 to 09/30/2023

(All amounts in thousands of Reais unless otherwise stated)

Code	Description	Capital	Capital Reserves, Stock Options Granted and Treasury Shares	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total Attributed to Parent Company Shareholders	Non-Controlling Shareholder Interest	Shareholder's Equity
5.01	Opening Balances	9.022.277	(433.437)	1.382.939	-	115.736	10.087.515	-	10.087.515
5.03	Adjusted opening balances	9.022.277	(433.437)	1.382.939	-	115.736	10.087.515	-	10.087.515
5.04	Capital Transactions with Stockholders	-	390.303	(642.638)	(518.118)	-	(770.453)	-	(770.453)
5.04.04	Treasury Shares Acquired	-	(288.180)	-	-	-	(288.180)	-	(288.180)
5.04.07	Interest on Equity	-	-	-	(518.118)	-	(518.118)	-	(518.118)
5.04.09	Restricted Share Plan	-	17.064	-	-	-	17.064	-	17.064
5.04.10	Stock option plan	-	18.781	-	-	-	18.781	-	18.781
5.04.12	Cancellations of treasury shares	-	642.638	(642.638)	-	-	-	-	-
5.05	Total Comprehensive Income	-	-	-	449.368	(1.339)	448.029	-	448.029
5.05.01	Net Income for the Period	-	-	-	449.368	-	449.368	-	449.368
5.05.02	Other Comprehensive Income	-	-	-	-	(1.339)	(1.339)	-	(1.339)
5.05.02.01	Adjustments of financial instruments	-	-	-	-	9.880	9.880	-	9.880
5.05.02.02	Taxes / Adjustments of financial instruments	-	-	-	-	(3.359)	(3.359)	-	(3.359)
5.05.02.06	Period Translation Adjustments and Monetary Correction for Hyperinflation	-	-	-	-	(7.860)	(7.860)	-	(7.860)
5.07	Balances on September 30, 2023	9.022.277	(43.134)	740.301	(68.750)	114.397	9.765.091	-	9.765.091

## Consolidated Statements / Changes in Shareholder's Equity - 1/1/2022 to 09/30/2022

(All amounts in thousands of Reals unless otherwise stated)

Code	Description	Capital	Capital Reserves, Stock Options Granted and Treasury Shares	Revenue Reserves	Retained Earnings	Other Comprehensive Income	Total Attributed to Parent Company Shareholders	Non-Controlling Shareholder Interest	Shareholder's Equity
5.01	Opening Balances	8.978.349	(22.654)	739.901	-	111.025	9.806.621	-	9.806.621
5.03	Adjusted opening balances	8.978.349	(22.654)	739.901	-	111.025	9.806.621	-	9.806.621
5.04	Capital Transactions with Stockholders	23.039	(421.291)	(341)	(469.727)	-	(868.320)	-	(868.320)
5.04.01	Capital Increases	23.039	-	-	-	-	23.039	-	23.039
5.04.04	Treasury Shares Acquired	-	(453.943)	-	-	-	(453.943)	-	(453.943)
5.04.07	Interest on Equity	-	-	-	(469.727)	-	(469.727)	-	(469.727)
5.04.09	Restricted Share Plan	-	15.331	-	-	-	15.331	-	15.331
5.04.10	Stock option plan	-	17.321	-	-	-	17.321	-	17.321
5.04.11	Prescribed dividends	-	-	(341)	-	-	(341)	-	(341)
5.05	Total Comprehensive Income	-	-	-	809.881	42.621	852.502	-	852.502
5.05.01	Net Income for the Period	-	-	-	809.881	-	809.881	-	809.881
5.05.02	Other Comprehensive Income	-	-	-	-	42.621	42.621	-	42.621
5.05.02.01	Adjustments of financial instruments	-	-	-	-	18.755	18.755	-	18.755
5.05.02.02	Taxes / Adjustments of financial instruments	-	-	-	-	(6.377)	(6.377)	-	(6.377)
5.05.02.06	Period Translation Adjustments and Monetary Correction for Hyperinflation	-	-	-	-	30.243	30.243	-	30.243
5.07	Balances on September 30, 2022	9.001.388	(443.945)	739.560	340.154	153.646	9.790.803	-	9.790.803

# Highlights

- During 3T23, advances of actions implemented in the previous months have already been noticed, with and improvement in NPS across all businesses and growth in volume since September until now, despite the challenging macro scenario and the strong comparative base of 3Q22, when there was a year-on-year increase of 10.3%, a quarter when we reported growth at twice the market average (PMC- Monthly Retailing Survey).
- The price factor lost its significance as a detractor in the customer journey, a reflection of punctual adjustments to the price pyramid, strengthening our positioning and improving competitiveness, resulting in the recent months a better sell through rate for the new collection and, at the same time, preserving entry margins.
- At the end of the quarter, a series of reinforcement and brand presence campaigns were launched for stimulating customers to visit our stores. Combined with a more competitive value proposition, this gradually contributed to growth in the number of pieces.
- We exceeded pre-pandemic reactivity levels with a greater portion of the collection being developed and purchased in season, which gives us more flexibility to meet customer demand, as well as an increasingly integrated, partner and agile supply chain. These factors have contributed to well adjusted inventories and the gross margin at healthy levels.
- Equilibrium in expenses on the back of adjustments to structures during 1H23. If the additional expenditures arising from the transition process of the new DC are excluded, there was stability and in September, despite these temporary expenses, there was operational leverage. Once more, our digital channel posted enhanced efficiency with a leverage of 6.6p.p., thanks to initiatives for improving the management of the channel together with better levels of service.
- At Realize, we recorded a positive result in September and October. The NPL 90 formation decelerated in the quarter on the back of measures taken to improve credit quality contributing to the new customer cohorts.
- As for the SP DC, the ramp-up of the apparel businesses continues in line with plan, with more than 90% of the volume being purchased, stored, and processed in SKU format. During this process, there are additional costs and impacts in the execution characteristics of a transition of this size. However, upon implementation opportunities arise for new levels of productivity, accuracy, and level of service. At Camicado, whose migration started in 1H22 and where the operation is already stabilized, there was a notable reduction in lead time of store fulfillment as well as in costs.
- We reported robust liquidity (R\$ 3.3 billion), with the generation of a significant FCF (~R\$ 600 million), key aspects in confronting the current challenging environment. We are also adopting actions and making the necessary investments to ensure competitiveness and growth with profitability for the forthcoming periods.



Robust cash position of R\$ 3.3 billion, with net cash of R\$ 1.1 billion, R\$ 538MM more than 2Q23



SSS Renner BR: +1.5% versus 3Q22, above the consolidated



September positive in pieces with growth versus September/22, a tendency which has continued



Record FCF generation for a 3Q, of ~R\$ 600MM versus R\$ 84MM in 3Q22 and lower Financial Cycle



Equilibrium in expenses ex additional DC expenditures in the quarter with leverage in September



Improvement in NPS at all the businesses during the quarter



Realize reports a positive EBITDA in September and October and lower formation of nominal NPL vs 2Q23



Store digitalization: Self-checkout totems represented 37.6% of sales at stores where these devices are installed (+11.6p.p.)



Camicado: SSS at physical stores +9.0% and 3.7p.p. gain in Gross Margin (7<sup>th</sup> consecutive quarter of increase), with a reduction of 35% in inventory



Adjusted inventories by value (R\$): -3.3% versus 3Q22 and suitable levels in relation to the entry of the High Summer collection



Percentage of deliveries in up to 2 days (SP and RJ) improved 1.5p.p., reaching more than 79%



Digital efficiency: a participation reduction of 6.6p.p. in expenses on digital sales, for the 9<sup>th</sup> consecutive quarter, CAC being particularly outstanding



Minority investment by RX Ventures in Connecty, an American startup in Artificial Intelligence for conversational commerce



Approval of R\$ 172MM in IOC for 3Q and payment of R\$ 346MM with respect to 1Q and 2Q

## Results Video Conference

November 10, 2023

11:00 a.m. (BRT) | 9:00 a.m. (US-EST)

Access the webcast here or through the QR code.



## Reference in **fashion and lifestyle**

- The Renner brand continued to report progress in reactivity with approximately 40% of the collection being developed and purchased in season, a result of initiatives with the supplier chain, which brings greater flexibility and accuracy in relation to customer requirements as well as increased speed in acting on decisions involving the collections. In addition, the process of increasing the representativity of more affordable prices has enabled the Company to be more competitive in the items of the new collection, strengthening its positioning.
- During the quarter, substantial improvements were made to instruments for detecting fashion trends. Based on domestic and international fashion market data, the instruments have been potentialized to increase the precision and number of recommendations which are informed to the styling teams and incorporated in routines for creation of reactivity pieces. This combination permits greater chances of success by offering customers products with greater trends to generate customer appeal.
- And finally, in 3Q23 the system for transferring products between stores and DCs was implemented. This step forward has allowed the Company to make adjustments for the reallocation of merchandise, the outcome being greater agility and precision in meeting the demand.



## Reference in **responsible fashion**

- During the quarter, the Company became a component of IDIVERSA, the first Diversity index and the tenth in B3's series of ESG indices, being the fifth company with the greatest weighting in the portfolio on the index's launch date.
- Lojas Renner S.A. received an AA classification (on a scale that varies from CCC to AAA) from MSCI ESG Ratings, reinforcing the Company's commitment with environmental, social and governance issues.
- The Pitch Day for Sustainability Innovation Challenge was held during the period, with three startups (Aiper and ESG Now from Brazil and the German Rittec) being chosen for developing innovative projects supporting the ecosystem in the development of a more circular and regenerative supply chain with the aim of achieving the climatic neutrality.
- Finally, the Company announced to the market its Report on the Brazilian Corporate Governance Code 2023 showing 98.1% adhesion, a level that has been maintained since 2019, making the Company one of the corporations with the greatest adherence to the Code in the Report. In line with the leading corporate governance codes in the world, the Brazilian Code adopts the "apply or explain" approach and contains information on best practices for Shareholders, Board of Directors, Executive Board, Supervisory and Control Bodies, and Ethics and Conflict of Interests.

# Reference in **enchanting experiences**

## OMNICHANNEL

- At the Renner brand, the store digitalization process through the expansion of self-checkout totems has brought benefits to the customer journey, mainly through the reduction in checkout lines, resulting in a significant improvement in NPS in the physical stores (+7p.p.). At the end of the quarter, this technology was installed in 196 stores compared with 65 in 3Q22. Transactions using these devices account for 37.6% of the sales at these stores, an increase of 12p.p. versus the same period in 2022. This initiative together with the other digital payment modalities made by electronic devices, such as 'Venda Móvel' and 'Pague Digital', account for about 40% of total sales (+11p.p.).
- In relation to service levels, at Renner, deliveries within 2 days (Brazil) reached 52% of all online orders, +1p.p. compared with 3Q22. In turn, in the greater São Paulo and Rio de Janeiro regions, deliveries in up to 1 day (same day/next day) represented 51% of the orders while those in up to 2 days were 79% (+1.5p.p.).
- Additionally, the ramp up of the transfer process of apparel operations to the new Omni DC, continued to proceed according to plan and is at the final stages of implementation, with more than 90% of volume being purchased, stored and processed in SKU. It is important to mention that during this phase, there are additional costs and inefficiencies in execution characteristic of a transition of this size, however, once implemented, it will enable new levels of precision in the fulfillment of stores, with a completely omnichannel and much more agile operation. Already stabilized, the Camicado operation reported a significant reduction in lead time for store fulfillment as well as in costs.

## CONTENT AND CUSTOMERS

- The content front continued to focus on fomenting organic traffic for e-commerce, through an expanded presence in the Company's channels, exploring fashion and lifestyle trends. The result was an increase in visits via social media of 43% in 3Q23 versus the same period in 2022.
- The main campaign of the period was the launch of the Spring-Summer collection with integrated actions on all content fronts, with influencers that generated 35% of the visits to the site/app of this origin in 3Q23, in addition to content conveyed in the proprietary social media and the Estilo Renner Blog. The campaign launch live reached a relevant audience and generated an average ticket of 110% higher than the e-commerce average.
- These initiatives are important catalysts for creating linkage and complicity through a communication strategy based on the behavioral knowledge and the customer life cycle in each one of the brands.

**18.2MM**

ACTIVE  
CUSTOMERS

**31%**

OMNI CUSTOMER  
PARTICIPATION  
IN SALES

**3X MORE**

OMNI  
CUSTOMER  
EXPENDITURE

**77%**

IDENTIFIED  
TRANSACTIONS

**83%**

IDENTIFIED  
SALES

## FINANCIAL SOLUTIONS – REALIZE CFI

- Realize CFI continued to work on its proposition to provide retail-related financial solutions, with a focus on fostering customer frequency and average spending. Based on this strategy, Renner launched in the quarter, the 'Cashback Next Purchase' pilot operation at 25 of its stores offering 10% cashback on future purchases for Renner Card customers (Private Label and Co-branded).
- Revenue from Financial Services recorded a total of R\$ 142MM in 3Q23, a growth of 6.7% versus 3Q22, and representing 26.6% of revenues. In addition, Meu Cartão TPV, totaling R\$ 3.9 billion, a growth of 1.1% versus 3Q22.





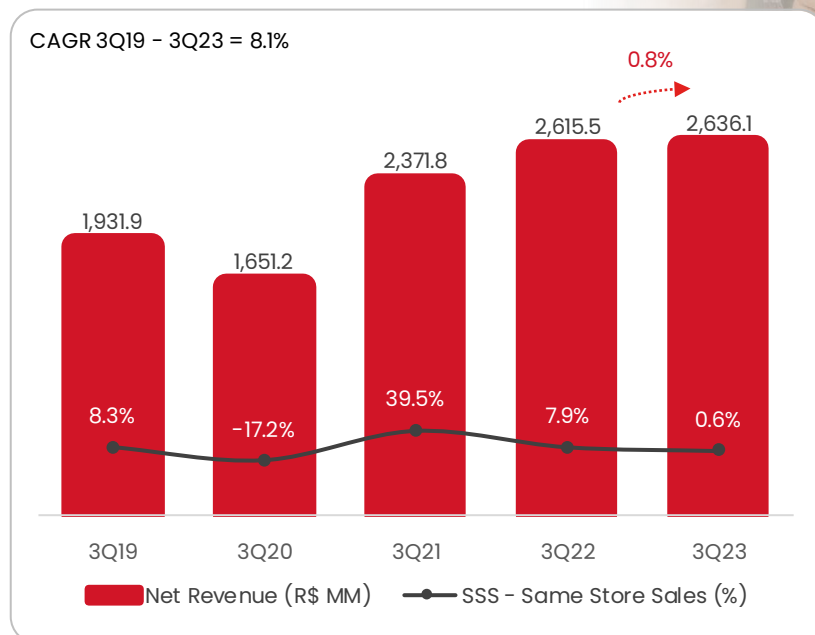
## (R\$ MM)

(R\$ MM)(R\$ MM)(R\$ MM)

<sup>3</sup> Total Adjusted EBITDA (post-FRS 16), without depreciation and financial expenses relating to leasing.



# Net Revenue from Retailing



The Retailing Operation includes net revenue from the sale of merchandise, as well as net revenues from services related to retailing. Ashua's sales revenue and Repassa services revenue are consolidated in Renner.

- During 3Q23, the scenario for consumption remained challenging, particularly in August. This impact continued more pronounced in stores with a more popular profile and exposed to consumers with more limited purchasing power and higher credit risk in the current context. However, in September sales reported an evolution with growth in the number of transactions and items per shopping bag, a tendency which persisted in October. In the light of the performance in domestic sales of apparel in Brazil alone, net revenue of the quarter increased 2.0% versus 3Q22.
- Additionally, it is important to mention the comparison basis for 3Q22, when the Company grew 10.3% year-on-year, and on average double the IBGE's Monthly Retailing Survey (PMC) for Apparel, which influenced the performance until September 2023.
- Adjustments introduced for improving perception of price through modifications in visual merchandising and execution, prioritizing the display of products with a lower price entry range as well as improving the offer of more affordable price items were reflected in the evolution of customer price perception and enhancing the positioning. In this context, the spring-summer collection presented a more competitive value proposition and a good sell-through of entry price products.
- Complementary to this, at the end of the quarter, marketing campaigns were launched, with the aim of promoting engagement and presence of the Renner brand, as well as stimulating customers to visit the stores.
- Finally, SSS accounted 0.6% in the quarter, while taking into consideration only Renner's operations in Brazil the growth was 1.5%, with a notably strong performance in September. This difference is due to the results from the Argentine business, impacted by restrictions on imports by the units in that country as well as currency devaluation during the period.

# Net Revenue from Retailing (continuation)

BREAKDOWN BY  
 BUSINESSS

(R\$ MM)	3Q23	3Q22	Var.	9M23	9M22	Var.
<b>Consolidated</b>	<b>2,636.1</b>	<b>2,615.5</b>	<b>0.8%</b>	<b>7,899.4</b>	<b>8,020.9</b>	<b>-1.5%</b>
(+) Apparel	2,516.7	2,488.3	1.1%	7,549.3	7,624.8	-1.0%
Renner Brazil*	2,335.8	2,290.5	2.0%	7,017.0	7,056.3	-0.6%
Renner Latam and others**	89.7	109.7	-18.2%	266.4	305.8	-12.9%
Youcom	91.2	88.1	3.5%	265.9	262.7	1.2%
(+) Camicado	119.3	127.2	-6.2%	350.2	396.2	-11.6%

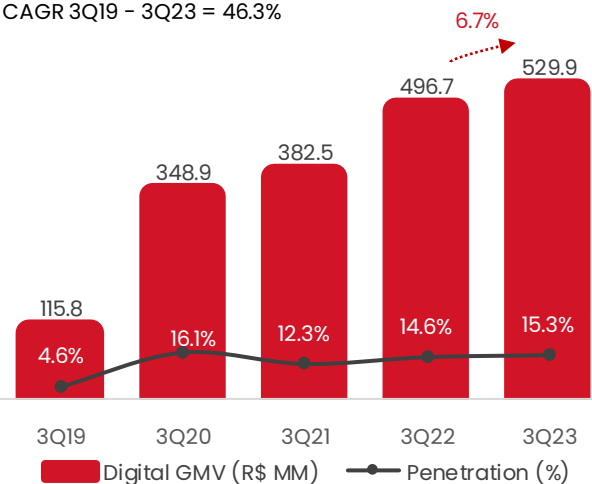
\* Includes Ashua' sales.  
 \*\*Operations in Uruguay and Argentina, Uello and Repassa.

- Youcom** reported growth in sales, reflecting the assertiveness of the collection and the greater concentration on light-weight items in the summer collection, notwithstanding the scenario for consumption remaining challenging. Changes were also made in visual merchandising, with greater displays of best-seller products such as dresses and skirts.
  - The digital channel posted an increase of 29% versus 3Q22 and continued on its trajectory of increasing the active customer base as well a reduction in CAC. There was also an expansion in omni modalities such as the pickup in store and ship from store same day.
  - Finally, mention should be made of the brand's NPS notably in September (+5p.p.), the key factors driving this performance being product quality and service.
- Camicado** posted lower revenues due to a reduction in square meterage in the light of the closure of units during the year. However, sales per m² recorded an increase of 6.1%. Worthy of note was the 9.0% growth in same store sales at the physical stores.
  - Revenue from the new sales channels registered more than 100% year-on-year growth, of particular note being sales through Whatsapp and accounting for 17% of the total.
  - The participation of digital sales rose 33% in the quarter, due to the investments in the channel as well as the implementation of omni cashback and improvements made to the site and the brand's app.
  - The proprietary brand 'Home Style' continued its growth trajectory, registering an increase in percentage share of 6p.p. (64% of the total) versus 3Q22, offering exclusive products to the customers.

## DIGITAL SALES

- Sales originating through the digital channels reported an increase versus 3Q22, a reflection of a larger customer base and greater conversion.
- And with greater efficiency (a decline of 6.6p.p. in SG&A/NOR) and the level of service provided.
- The Renner app continued to lead the market in terms of installed base, visits, downloads and MAU among the domestic fashion market players.

CAGR 3Q19 - 3Q23 = 46.3%



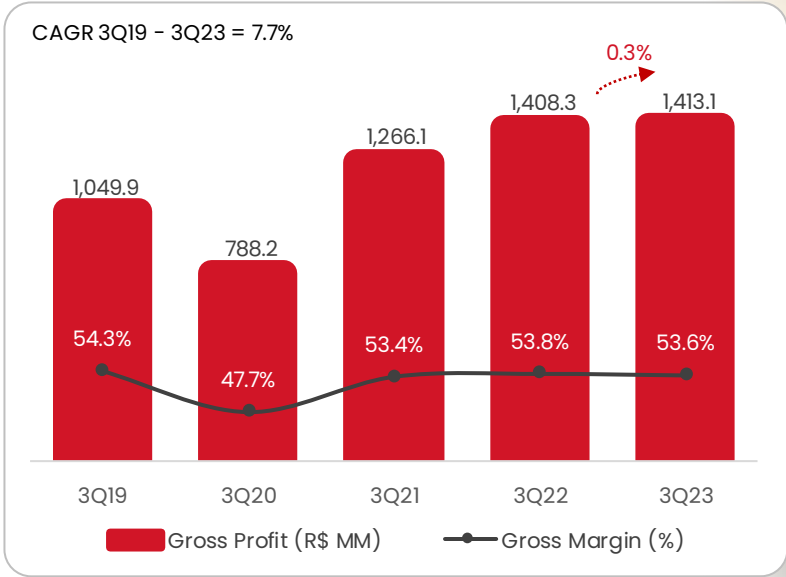
## App Renner

INSTALLED  
 BASE **5.3 MM**

MONTHLY  
 ACTIVE USERS **6.3 MM**  
 (MAU)

ONLINE  
 TRAFFIC **43.5 MM**

# Gross Margin from Retailing



The Retailing Operation includes net revenue from the sale of merchandise, as well as net revenues from services related to retailing.  
 Ashua's sales revenue and Repassa services revenue are consolidated in Renner.

- Gross margin from retailing was stable year-on-year and in line with the Company's forecasts, driven by a balance of costs and exchange rate as well as a lower level of markdowns in relation to 3Q22. The intensification of promotions during the 2Q23 was important for adjusting inventory at the stores to make way for the spring-summer collection as well as the correct execution of the ramp-up process at the new DC.
- Important to mention should be made of the negative impact of 0.5p.p. on gross margin during the third quarter due to Difal (sales tax differential), the collection of which was introduced on interstate operations transacted with the final consumer since January 2023. On a comparable basis, there was a year-on-year increase of 0.3p.p.
- Also, the higher levels of reactivity reached with a large part of the collection being developed and purchased in season has given greater flexibility to the operation. Thus, the Company's inventory fell 3.3% by value and turnover remained balanced, which when combined with the lower cost dynamic, will enable greater competitiveness and continued healthy levels of gross margin.

## BREAKDOWN BY BUSINESS

(R\$ MM)	3Q23	3Q22	Var.	9M23	9M22	Var.
Consolidated	53.6%	53.8%	-0.2p.p.	53.9%	55.1%	-1.2p.p.
Renner	53.4%	53.5%	-0.1p.p.	53.7%	54.9%	-1.2p.p.
Camicado	54.3%	50.6%	3.7p.p.	53.1%	50.6%	2.5p.p.
Youcom	59.3%	61.4%	-2.1p.p.	60.6%	61.0%	-0.4p.p.

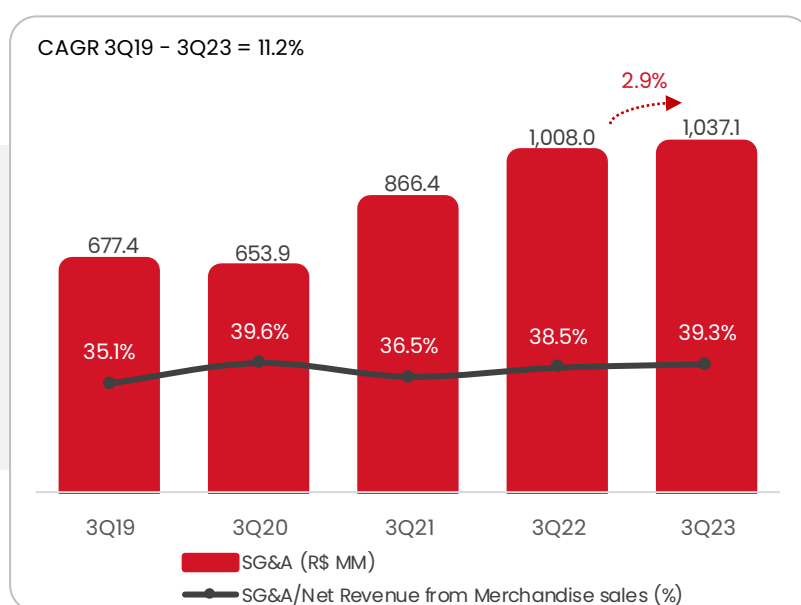
- For the seventh consecutive quarter, Camicado reported improvements in gross margin. This was the result of the continuing improvement in the operational and commercial execution of the business as well as more efficient inventory management, resulting in a reduction of approximately 35% against 3Q22 levels, and a greater percentage in own brand sales where margins are higher. In addition, the gross margin from digital business posted a 2.1 p.p. increase versus 3Q22, the result of efficient cost management.
- Finally, gross margin at Youcom narrowed due to higher levels of markdowns in the period, particularly in July and August, a reflection of above normal winter temperatures and the greater concentration of stores in colder regions of the country.



# Operating Expenses

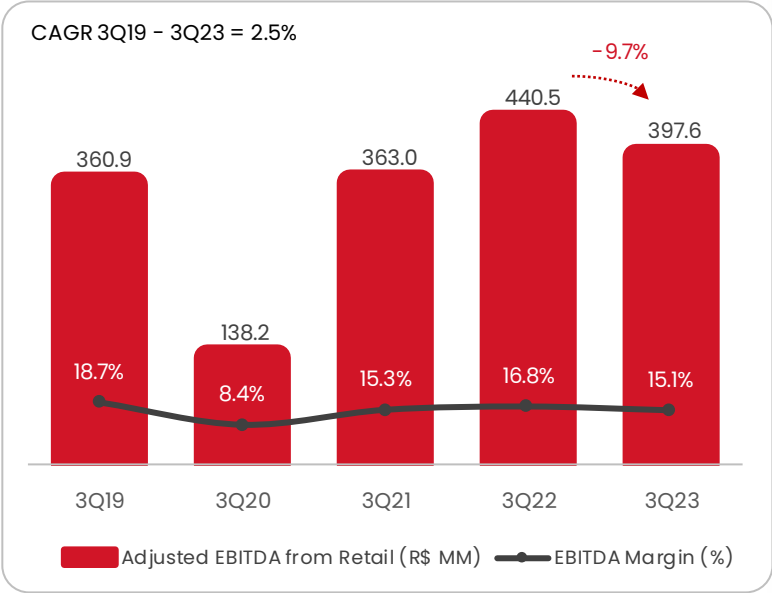
(R\$ MM)	3Q23	3Q22	Var.	9M23	9M22	Var.
<b>Sales, General and Administrative</b>	<b>(1,037.1)</b>	<b>(1,008.0)</b>	<b>2.9%</b>	<b>(3,139.5)</b>	<b>(2,993.4)</b>	<b>4.9%</b>
% of Net Revenue from Retailing	39.3%	38.5%	0.8p.p.	39.7%	37.3%	2.4p.p.
Sales	(690.5)	(675.5)	2.2%	(2,103.4)	(2,034.9)	3.4%
% of Net Revenue from Retailing	26.2%	25.8%	0.4p.p.	26.6%	25.4%	1.2p.p.
General and Administrative	(346.6)	(332.5)	4.2%	(1,036.1)	(958.5)	8.1%
% of Net Revenue from Retailing	13.1%	12.7%	0.4p.p.	13.1%	12.0%	1.1p.p.
<b>Other Operating Results</b>	<b>20.9</b>	<b>39.5</b>	<b>-47.1%</b>	<b>76.5</b>	<b>2.1</b>	<b>NA</b>
Profit Sharing Program	(0.1)	(0.5)	-80.9%	(1.5)	(57.7)	-97.4%
Recovery of Tax Credits	20.1	43.8	-54.1%	66.1	63.2	4.5%
Other revenues/operating expenses	0.9	(3.8)	NA	11.9	(3.4)	NA
<b>Total Operating Expenses, Net</b>	<b>(1,016.2)</b>	<b>(968.5)</b>	<b>4.9%</b>	<b>(3,063.0)</b>	<b>(2,991.3)</b>	<b>2.4%</b>
% of Net Revenue from Retailing	38.5%	37.0%	1.5p.p.	38.8%	37.3%	1.5p.p.

- Sales, General and Administrative Expenses as a percentage of Net Revenue from Retailing rose in relation to 3Q22, largely due to lower sales volume. However, an analysis of the result for September, when volumes rose, shows there was operational leverage.
- The increase in General and Administrative Expenses were reflected largely in additional expenditure relative to the new SP DC, impacting this line by approximately 8% (R\$27.0 million). If this effect is excluded, General and Administrative expenses would have shown a decrease of 4% in relation to the same quarter in 2022. Still, the adjustments in administrative and operational structures in 1H23, benefited the expenses dynamic.
- Excluding DC expenses, the participation of SG&A in relation to Net Revenue from Retailing would have been 38.3% in 3Q23, stable versus 3Q22 (-0.2p.p.), reflecting measures taken by the Company for adjusting structures over the course of 1H23.
- The digital channel continued to report improving efficiency with a reduction of 6.6p.p. in expenses relative to online revenue at Renner versus 3Q22, of particular note being the reduction in advertising.
- Finally, Other Operating Results were year-on-year lower in 3Q23 given the non-comparability of R\$ 43.8 million in Tax Credits recovered in 3Q22.



Operating Expenses do not include Depreciation and Amortization expenses.

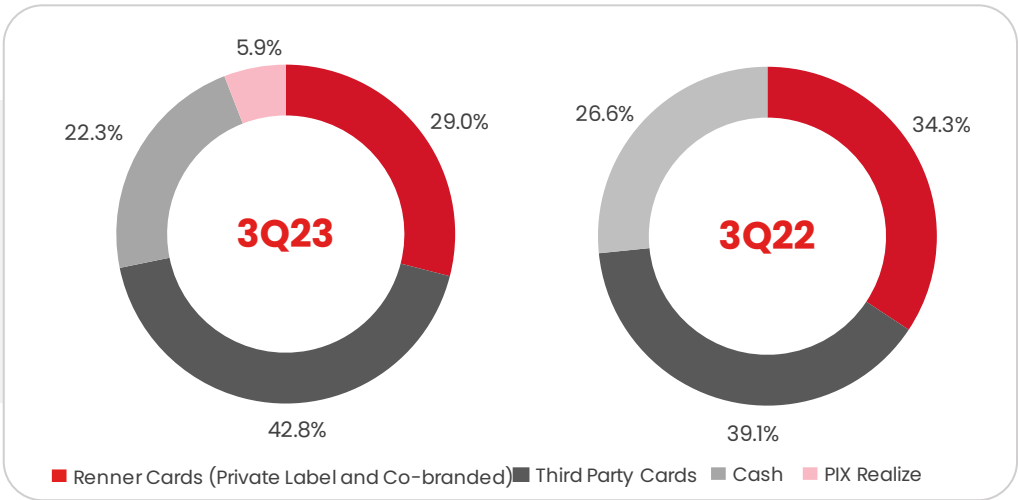
## Adjusted EBITDA from Retailing



- The lower Adjusted EBITDA from Retailing is due mainly to the reduced operational leverage and the non-comparability of the Other Operating Results line.



## Payment Conditions



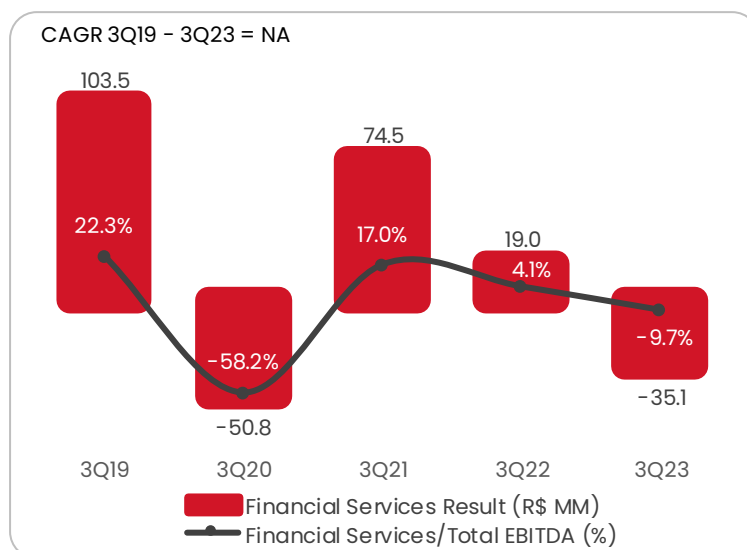
- The Company had a total of 5.2 million active cards in the period, equivalent to 29.0% of retail sales, a decrease of 5.3p.p. compared with 3Q22. This reduction was largely due to a greater level of competition in the credit segment as well as restrictions on concession and origination. Finally, it is worth pointing out the increased participation of payments via PIX enabled by Realize CFI, with a corresponding reduction in financial costs.





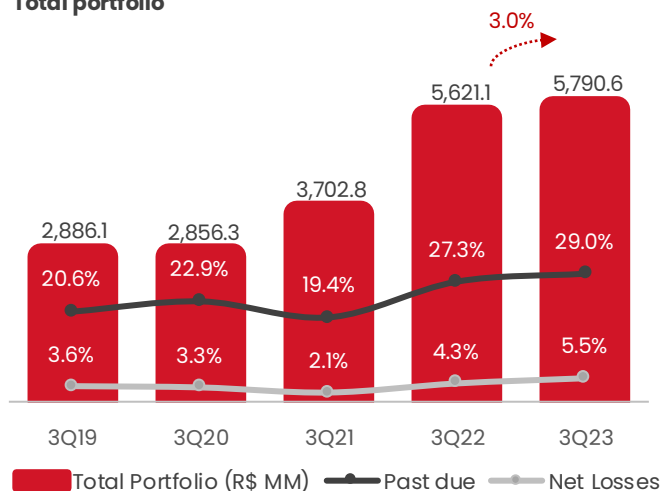
(R\$ MM)	3Q23	3Q22	Var.	9M23	9M22	Var.
<b>Revenues, net of cost of funding</b>	<b>434.6</b>	<b>367.9</b>	<b>18.1%</b>	<b>1,392.0</b>	<b>1,157.9</b>	<b>20.2%</b>
Renner Card	31.2	8.2	281.2%	134.5	115.7	16.3%
<i>% of Renner Card portfolio</i>	<i>4.3%</i>	<i>0.9%</i>	<i>3.4p.p.</i>	<i>16.6%</i>	<i>11.8%</i>	<i>4.8p.p.</i>
Co-Branded Card	402.1	358.1	12.3%	1255.0	1,036.3	21.1%
<i>% of Meu Cartão portfolio</i>	<i>7.7%</i>	<i>7.8%</i>	<i>-0.1p.p.</i>	<i>23.7%</i>	<i>24.6%</i>	<i>-0.9p.p.</i>
Other operating revenues	1.3	1.6	-18.8%	2.5	5.9	-57.5%
<b>Credit losses, net of recoveries</b>	<b>(329.5)</b>	<b>(236.9)</b>	<b>39.1%</b>	<b>(1,072.5)</b>	<b>(685.8)</b>	<b>56.4%</b>
Renner Card	(27.4)	(6.9)	299.4%	(104.9)	(71.7)	46.3%
<i>% of Renner Card portfolio</i>	<i>3.7%</i>	<i>0.7%</i>	<i>3.0p.p.</i>	<i>13.0%</i>	<i>7.3%</i>	<i>5.7p.p.</i>
Co-Branded Card	(302.1)	(230.0)	31.3%	(967.6)	(614.1)	57.6%
<i>% of Meu Cartão portfolio</i>	<i>5.8%</i>	<i>5.0%</i>	<i>0.8p.p.</i>	<i>18.3%</i>	<i>14.6%</i>	<i>3.7p.p.</i>
<b>Operating Expenses</b>	<b>(140.1)</b>	<b>(112.0)</b>	<b>25.1%</b>	<b>(418.5)</b>	<b>(355.8)</b>	<b>17.6%</b>
<i>% of total portfolio</i>	<i>2.4%</i>	<i>2.0%</i>	<i>0.4p.p.</i>	<i>7.2%</i>	<i>6.3%</i>	<i>0.9p.p.</i>
<b>Financial services result</b>	<b>(35.0)</b>	<b>19.0</b>	<b>NA</b>	<b>(99.0)</b>	<b>116.2</b>	<b>NA</b>
<i>% of total portfolio</i>	<i>-0.6%</i>	<i>0.3%</i>	<i>-0.9p.p.</i>	<i>-1.7%</i>	<i>2.1%</i>	<i>-3.8p.p.</i>
<i>% of Total Adjusted EBITDA</i>	<i>-9.7%</i>	<i>4.1%</i>	<i>-13.8p.p.</i>	<i>-9.0%</i>	<i>7.5%</i>	<i>-16.6p.p.</i>

- The growth in revenues was higher than that of the credit portfolio and reflecting improved portfolio management and adjustments in risks pricing. However, in the quarter changes were made to the invoice closing date, bringing a mismatch in revenue flows, in turn negatively impacting this line in ~R\$ 14 million, and whose value will recover throughout the 4Q23.
- Net Losses continued to be impacted by the persistently difficult macroeconomic conjuncture together with household indebtedness, the latter remaining at high levels, resulting in the need for greater provisioning for past due portfolio losses and ensuring necessary coverage. Data published by Serasa Experian to date, has once more shown an increase in the default base: 71.5 million at the end of 2Q23 to 71.8 million in September. At Realize, this trend was more accentuated for cohorts more than 12 months overdue, and, in more recent cohorts, there has been a continued improvement in delinquency levels. Also, it is important to remember that in 3Q22, the Company sold its written-off credit portfolio (maturities of more than 360 days), which benefited this line in the third quarter last year in the amount of R\$ 23.8 million.
- In the quarter, there was an improvement in the outstanding balance of more than 90 days nominal (NPL90 formation), 20.9% and 5.9% lower versus 2Q23 and 3Q22, respectively.
- Operational expenses as a percentage of the total portfolio increased relative to the preceding year, due to the low level of growth of the portfolio against its structure of fixed expenses and non-recurring credits booked in 3Q22.
- Finally, the Financial Services Result was lower than in 3Q22, albeit with sequential evolution versus 2Q23, September reporting a result already at positive levels and October revealing the same tendency.



# Credit Portfolio

## Total portfolio



- The total portfolio reported a slight growth compared with 3Q22, driven by greater volumes transacted in the Co-branded card, as well as an increase in overdue volumes for this product. Based on an analysis exclusively for the due portfolio, there was stability. Compared with 2Q23, the total portfolio fell 6.2% while on due credits fell 6.8%.

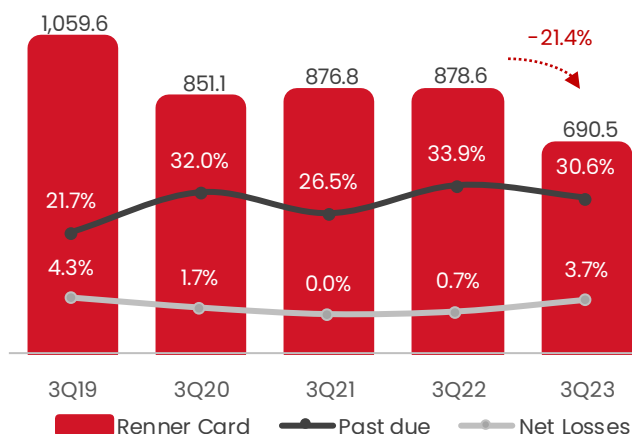
- The macroeconomic scenario continues to be a challenging one with household debt at record levels impacting purchasing power and consumer habits. Consequently, lower consumption in the period, a more conservative credit policy as well as a lower card base able to consume, has resulted in a lower degree of portfolio renewal.

- In the light of this scenario, Realize has maintained its restrictions on the offer of credit, focusing on better customer profiles as well as a more balanced product offering. Credit approval rates (~30% in September/23), posted a year-on-year decline of more than 17p.p. and 8.6p.p. versus June/23. In relation to customer mix approved, those ranked as minimal or low risk, stood at 94% of the total (versus 69% in September/22).

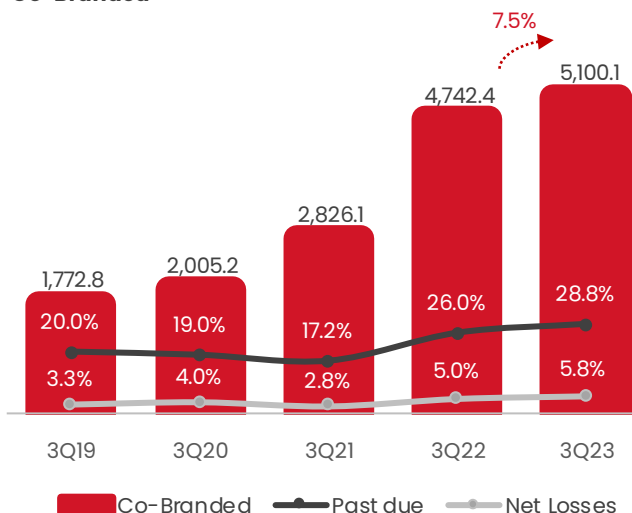
- Total past dues increased versus the same quarter in 2022, reflecting default levels in the market, which remained challenging. Again, in the quarter, there was an improvement in the NPL90 formation, 20.9% and 5.9% lower versus 2Q23 and 3Q22, respectively. As a percentage of the portfolio, there was an increase of 1.0p.p., sequentially versus 2Q23, reflecting low volumetry in the formation of new credits. Also, the behavior of customers among the new cohorts continued to indicate good quality albeit still at low levels in relation to the total customer base.

- Higher net losses were reflected in increased provisioning of the overdues portfolio, ensuring the necessary coverage for possible credit losses as well as higher levels of effective losses and reduced recoveries. Once more, it should be pointed out that the assignment of overdue credits worth R\$23.8 million in 3Q22 impacted the year-on-year comparison as mentioned above. Total coverage was 21.1%, +3.5p.p. versus 3Q22 and +1.2p.p. more than in 2Q23. Coverage for the NPL90 increased from 94.4% in 3Q22 to 96.4%.

## Renner Card



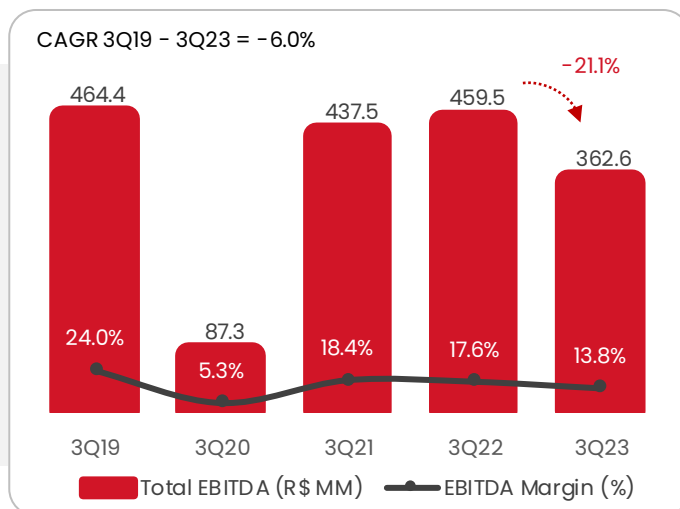
## Co-Branded



## Total Adjusted EBITDA

(R\$ MM)	3Q23	3Q22	Var.	9M23	9M22	Var.
<b>Net Income for the Period</b>	<b>172.9</b>	<b>257.9</b>	<b>-32.9%</b>	<b>449.4</b>	<b>809.9</b>	<b>-44.5%</b>
Income Tax and Social Contribution	(96.5)	(57.0)	69.4%	(218.9)	(17.0)	NA
Financial Result, Net	15.4	0.1	NA	59.1	(13.4)	NA
Depreciation and amortization	264.3	251.2	5.2%	768.5	737.3	4.2%
<b>Total EBITDA</b>	<b>356.1</b>	<b>452.2</b>	<b>-21.3%</b>	<b>1,058.1</b>	<b>1,516.8</b>	<b>-30.2%</b>
Stock Option Plan	6.5	6.5	0.2%	18.8	17.3	8.4%
Result of Disposals or Write-Offs of Fixed Assets	-	0.8	NA	19.1	10.3	84.5%
<b>Total Adjusted EBITDA</b>	<b>362.6</b>	<b>459.5</b>	<b>-21.1%</b>	<b>1,096.0</b>	<b>1,544.4</b>	<b>-29.0%</b>

- Total Adjusted EBITDA registered a decline year-on-year, largely a function of reduced performance on the part of the retailing and financial services segments.
- As already mentioned, certain non-recurring effects influenced the comparability of The Company's performance in approximately R\$ 88 million (sale of the overdue portfolio, change invoice cut-off date, recovery of tax credits and additional expenses in relation to the SP DC).



## Net Financial Result

(R\$ MM)	3Q23	3Q22	Var.	9M23	9M22	Var.
<b>Financial Revenues</b>	<b>106.7</b>	<b>159.2</b>	<b>-33.0%</b>	<b>271.0</b>	<b>439.1</b>	<b>-38.3%</b>
Income from cash equivalents and financial investments	85.9	135.6	-36.6%	236.5	389.7	-39.3%
Selic interest on tax credits	20.8	23.6	-11.9%	34.5	49.4	-30.1%
<b>Financial Expenses</b>	<b>(100.6)</b>	<b>(145.7)</b>	<b>-31.0%</b>	<b>(293.2)</b>	<b>(418.1)</b>	<b>-29.9%</b>
Interest on loans, financing and debentures	(41.5)	(89.0)	-53.4%	(122.0)	(252.8)	-51.7%
Interest on leasing	(59.1)	(56.7)	4.3%	(171.2)	(165.3)	3.6%
<b>Variations in foreign exchange and monetary restatement, net</b>	<b>(28.3)</b>	<b>(13.1)</b>	<b>117.0%</b>	<b>(41.1)</b>	<b>(14.3)</b>	<b>187.2%</b>
<b>Other revenues and expenses, net</b>	<b>6.8</b>	<b>(0.6)</b>	<b>NA</b>	<b>4.1</b>	<b>6.7</b>	<b>-39.3%</b>

<b>Financial Result, Net</b>	<b>(15.4)</b>	<b>(0.1)</b>	<b>NA</b>	<b>(59.1)</b>	<b>13.4</b>	<b>542.0%</b>
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- The Net Financial Result was negative at R\$ 15.4 million versus R\$ 0.1 million, also negative at 3Q22, the main reason being monetary corrections in Argentina.



## Free Cash Flow

(R\$ MM)	3Q23	3Q22	Var.	9M23	9M22	Var.
<b>Total Adjusted EBITDA (Post IFRS 16)</b>	<b>362.6</b>	<b>459.5</b>	<b>(97.0)</b>	<b>1,096.0</b>	<b>1,544.4</b>	<b>(448.4)</b>
(+/-) Income Tax, Social Contribution/Financial Revenue	76.1	118.0	(41.9)	198.9	320.0	(121.1)
<b>Operating Cash Flow</b>	<b>438.7</b>	<b>577.5</b>	<b>(138.8)</b>	<b>1,294.9</b>	<b>1,864.4</b>	<b>(569.5)</b>
<b>(+/-) Variation in Working Capital</b>	<b>415.4</b>	<b>(200.4)</b>	<b>615.8</b>	<b>(108.7)</b>	<b>(1,217.8)</b>	<b>1,109.1</b>
Accounts Receivable	443.5	226.1	217.4	833.6	(76.7)	910.3
Card Administrator Obligations	(54.0)	67.9	(121.9)	(157.4)	309.4	(466.8)
Inventory	(40.7)	(180.1)	139.4	(142.7)	(437.5)	294.8
Suppliers	177.6	(51.9)	229.6	(208.6)	(255.8)	47.2
Taxes	11.0	(45.7)	56.7	18.5	(76.4)	94.8
Other Accounts Receivable/Payable	(122.0)	(216.7)	94.7	(452.0)	(680.7)	228.7
<b>(-) Capex</b>	<b>(255.0)</b>	<b>(281.2)</b>	<b>26.3</b>	<b>(533.8)</b>	<b>(674.9)</b>	<b>141.1</b>
<b>(-) Investments in subsidiaries</b>	<b>-</b>	<b>(12.0)</b>	<b>12.0</b>	<b>(8.7)</b>	<b>(98.8)</b>	<b>90.1</b>
<b>(=) Free Cash Flow</b>	<b>599.1</b>	<b>83.8</b>	<b>515.3</b>	<b>643.8</b>	<b>(127.0)</b>	<b>770.8</b>

- The better free cash flow generation in 3Q23, compared to the previous year, was mainly due to better working capital management, as well as greater reactivity, which was also reflected in the Financial Cycle, which reduced by 134 for 130 days.

## (Cash) Net Debt

(R\$ MM)	9/30/2023	9/30/2022
<b>Loans and Financing</b>	<b>1,131.3</b>	<b>2,296.2</b>
Current	631.5	1,195.2
Non-current	499.8	1,101.0
<b>Financing of Customer Credit Operations</b>	<b>1,029.5</b>	<b>1,111.5</b>
Current	365.1	764.3
Non-current	664.4	347.2
<b>Gross Debt</b>	<b>2,160.8</b>	<b>3,407.7</b>
<b>Cash and Cash Equivalents and Financial Investments</b>	<b>(3,273.8)</b>	<b>(4,406.3)</b>
<b>Net (Cash) Debt</b>	<b>(1,113.0)</b>	<b>(998.6)</b>
Net (Cash) Debt/Total Adjusted EBITDA (Post-IFRS 16) (LTM)	-0.55x	-0.43x
Net (Cash) Debt/Total Adjusted EBITDA (Ex-IFRS 16) (LTM)	-0.83x	-0.62x

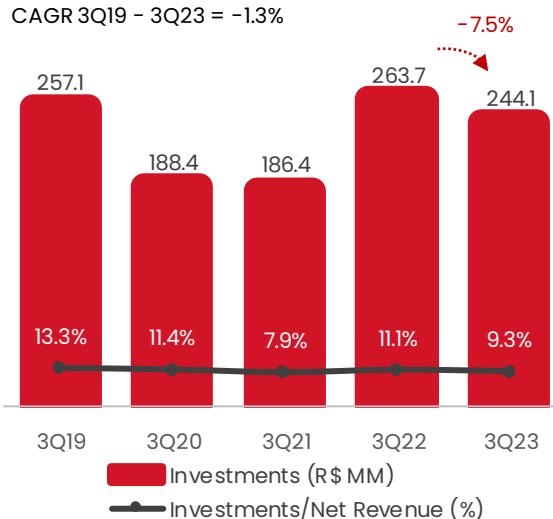
- The Company again reported a net cash position, notwithstanding the use of resources for payment of Interest on Capital and for executing the Share Buyback Program in the amount of R\$ 288 million, terminating in March 2023.

# Investments

(R\$ MM)	3Q23	3Q22	9M23	9M22
New stores	52.8	59.0	119.3	169.1
Remodeling of installations and others	85.5	52.1	169.4	92.2
IT equipment and systems	98.4	133.2	257.2	259.5
Distribution centers and others	7.4	19.5	15.5	65.7
<b>Total investments</b>	<b>244.1</b>	<b>263.7</b>	<b>561.4</b>	<b>586.5</b>

- In 3Q23, investments were lower than 3Q22, largely related to reduced CAPEX requirements for both the technological and logistics fronts (SP DC), despite greater investments for remodeling, which will contribute to the productivity of these stores. During the period, 12 stores had their remodeling completed.
- In the period, 6 Renner units were unveiled as well as 3 Youcom and 2 Ashua. In the first nine months of the year, 21 stores were inaugurated, of which 10 Renner, 90% in municipalities where the Company had previously no footprint, in addition to 7 Youcom and 4 Ashua, in line with the expansion plan for 2023. For the year to date, stores in new municipalities have posted EBITDA margins higher than remaining comparable cohorts.
- Depreciation and Amortization of fixed and intangible assets totaled R\$ 146.1 million in the quarter, 15.3% greater than 3Q22 and reflecting an increase in fixed assets. Depreciation of Right of Use assets (IFRS 16) amounted to R\$ 118.1 million, a 5.1% decrease due to contractual reevaluations of rental lease agreements with mall operators as well as the reduced inflationary effect on occupancy costs.

CAGR 3Q19 - 3Q23 = -1.3%

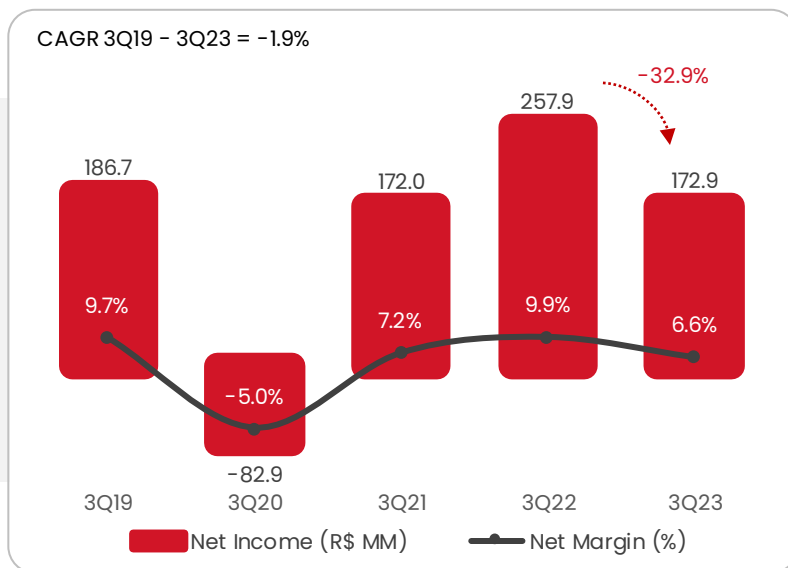


	3Q23	3Q22	Var.	9M23	9M22	Var.
<b>RENNER</b>						
Number of Stores	438	427	11	438	427	11
Openings, net	7	8	N/A	3	14	N/A
Sales Area (000 m²)	724	730	-0.7%	724	730	-0.7%
<b>CAMICADO</b>						
Number of Stores	107	123	-16	107	123	-16
Openings, net	-3	3	N/A	-16	4	N/A
Sales Area (000 m²)	46	52	-11.6%	46	52	-11.6%
<b>YOUCOM</b>						
Number of Stores	118	113	5	118	113	5
Openings, net	7	1	N/A	4	9	N/A
Sales Area (000 m²)	21	19	7.7%	21	19	7.7%

The Ashua units are consolidated under the Renner brand.  
 Sales area do not consider areas given over to stock, back office and administrative functions.  
 Closure of 1 Renner and 2 Camicado units in 3Q23.

## Net Income and Corporate Actions

- The Company posted a lower Net Income for the quarter in relation to 3Q22 due to reduced operational generation from the retailing and financial service segments and despite the lower effective rate of Income Tax and Social Contribution due to the greater representativity of Interest on Capital on the pre-tax Result.
- In the quarter, Lojas Renner S.A. allocated shareholders interest on capital worth R\$ 171.7 million, corresponding to R\$ 0.179690 per share. Approval was given to the payout of Interest on Capital for 1Q23 and 2Q23 as from October 5, 2023, and totaling R\$ 346.4 million.







## 1 OPERATIONS

Lojas Renner S.A. (the "Company" or "Parent Company") – corporation with headquarter at Av. Joaquim Porto Villanova, 401, Porto Alegre, Rio Grande do Sul State, listed on B3 S.A. – Brasil, Bolsa, Balcão under code LREN3 and its direct and indirect subsidiaries, individually or jointly ("Parent Company" or "Consolidated"), are mainly engaged in:

- i) **Retail:** trade of clothes and sports products, shoes, accessories, perfumery, domestic appliances, towels & linen, furniture, and decoration articles; and
- ii) **Services:** personal loans, financing of purchases, insurance, and credit and debit transactions inherent to credit companies, revenue from sales commissions through Marketplace between the Company and partner companies, sales intermediation commissions, urban delivery service, and complete and customized logistics management solutions, among others.

## 2 HIGHLIGHTS

Below, management discusses the important matters in these interim financial statements:

 <p><b>Merger of Rlog</b> In September 2023, we made a reverse merge of Rlog on Uello. Note 3.8.</p>	 <p><b>Distribution of IOE</b> IOE will be distributed and allocated as mandatory dividend for 2023. Note 28.1.</p>
 <p><b>RX Ventures</b> RX Ventures fund made a investment in martech Connectly. Notes. 3.7. and 37.1.</p>	 <p><b>Payment of IOE</b> In October 2023, we paid IOE, as stated in events after the reporting period. Note 37.2</p>

## 3 BASIS OF PREPARATION AND PRESENTATION OF INTERIM FINANCIAL STATEMENTS

### 3.1 Statement of compliance

The individual and consolidated interim financial statements for the period ended September 30, 2023 have been prepared in accordance with *CPC 21 (R1)* – Interim Financial Statements, issued by the Brazilian Financial Accounting Standards Board (CPC), and with IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), consistently with the standards issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR), and were approved by the Company management on November 6, 2023.

These interim financial statements were prepared by the Company in order to update the users on significant information presented in the period and should be analyzed together with the financial statements for the year ended December 31, 2022. In preparing the interim financial statements, the Company adopted all the standards, revised standards and interpretations issued by the CPC, IASB and regulatory authorities that were in effect on September 30, 2023.

As such, in order to disclose only information that is significant or that presented significant changes as compared with the annual individual and consolidated financial statements on December 31, 2022, the explanatory notes listed below were not completed or do not present the same level of detail as the notes included in the annual financial statements.

- Cash, cash equivalents and interest-earning bank deposits (Note 6.1);
- Trade accounts receivable (Note 8.3.3);
- Inventories (Notes 8.1 and 8.1.1);
- Income and social contribution taxes (Note 11.1);
- Investments (Note 13.3);
- Property and equipment and intangible assets (Note 13.1);
- Suppliers (Notes 19.1 and 20.3);

- Obligations - Forfait (Note 20.1)
- Provisions for tax, civil and labor contingencies, contingent liabilities and contingent assets (Note 23.1);
- Equity (Note 27.1);
- Dividends and interest on equity (Notes 28.1 and 28.2);
- Stock option plan (Notes 30.1 and 30.2); and
- Restricted share plan (Notes 31.1 and 31.2).

### 3.2 Statement of relevance

We applied accounting guidance OCPC 7 and CVM Rule No. 727/2014, complying with the minimum requirements and disclosing only relevant information to help readers in decision making. Therefore, all relevant information used in business management is disclosed in this document.

### 3.3 Basis of measurement

These financial statements have been prepared on a historical cost basis, except for the measurement of NDF and Swap (Note 24.4), the stock option plan (Note 30), and the restricted share plan (Note 31), which are measured at fair value.

### 3.4 Functional and presentation currency

The interim financial statements are presented in Brazilian reais (R\$), our functional currency, and the balances were rounded to the nearest thousand, unless otherwise stated. For foreign subsidiaries operating in a stable economic environment and with a functional currency other than the Parent Company's, the statements of income are translated into Brazilian reais at the average monthly exchange rate. Assets and liabilities are translated at the closing rate. For subsidiaries operating in a hyperinflationary economy, the balances of assets, liabilities and retained earnings/(accumulated losses) are translated at the closing rate. Equity items are held at the historical rate in all scenarios.

### 3.5 Significant accounting judgments, estimates and assumptions

Since the preparation of financial statements requires management to make assumptions and estimates related to the probability of future events that affect the balances of assets and liabilities and other transactions, actual results may differ from these estimates.

Significant accounting estimates that are essential to produce the best possible information on profit or loss and assets and liabilities, even if subjective, complex and inaccurate, have a significant impact on:

<b>Estimates</b>	<b>Note</b>
Expected credit losses	7.3
Estimated inventory losses	8.1.1
Discount rate applied to adjustments to present value	7.1, 8.1, 9, 18.4.1, 19.1 and 20.1
Realization of deferred income and social contribution taxes	11.3
Impairment testing of intangible assets with indefinite useful life	15
Provisions for tax, civil and labor contingencies and liabilities	23
Determination of fair values of derivative financial instruments and stock option plans	14.3, 30 and 31

### 3.6 Accounting policies

The significant accounting policies adopted in preparing the individual and consolidated interim financial statements are consistent with those adopted and disclosed in the notes of the financial statements for the year ended December 31, 2022, which were disclosed on February 16, 2023 and should be read together with these interim financial statements.

### 3.7 Fundo de Investimentos em Participações RX Ventures

The Fund was created as a closed-end fund, pursuant to the CVM Rule No. 578 of August 30, 2016, CVM Rule No. 579 of August 30, 2016, and the Third-Party Asset Management Code ("ANBIMA ART Code"), as well as other applicable legal and regulatory provisions.

On April 02, 2023, CVM Rule No. 578 was revoked by CVM No. 175 and the deadline for adaptation is the end of 2023. On September 30, 2023, the Fund's portfolio contained three investees, as follows:

	<b>logstore</b>	 <b>klavi</b>	<b>RADAR</b>	 <b>Connectly</b>
Investees	Logstore (i)	Klavi (ii)	Radar (iii)	Connectly (iv)
Date of investment	08/03/2022	11/08/2022	05/03/2023	09/06/2023
Investment	R\$ 1,260	R\$ 9,042	R\$ 5,023	R\$ 10,150
Type	Convertible loan	Convertible loan	Convertible loan	Equity

- (i) Phyigital platform of logistics solutions through automation aimed at companies that make deliveries from stores, warehouses and distribution centers;
- (ii) Open Finance solutions that enable instant access to various variables such as financial profile, credit score, identity verification and fraud prevention, risk analytics, among others;
- (iii) Combines RFID data and computer vision focused on better inventory management, customer behavior analysis, and self-checkout.
- (iv) Develops artificial intelligence solutions for conversational commerce that assist marketing campaigns through chat messaging apps.

### 3.8 Merger of Rlog Investimentos Ltda.

#### Assets

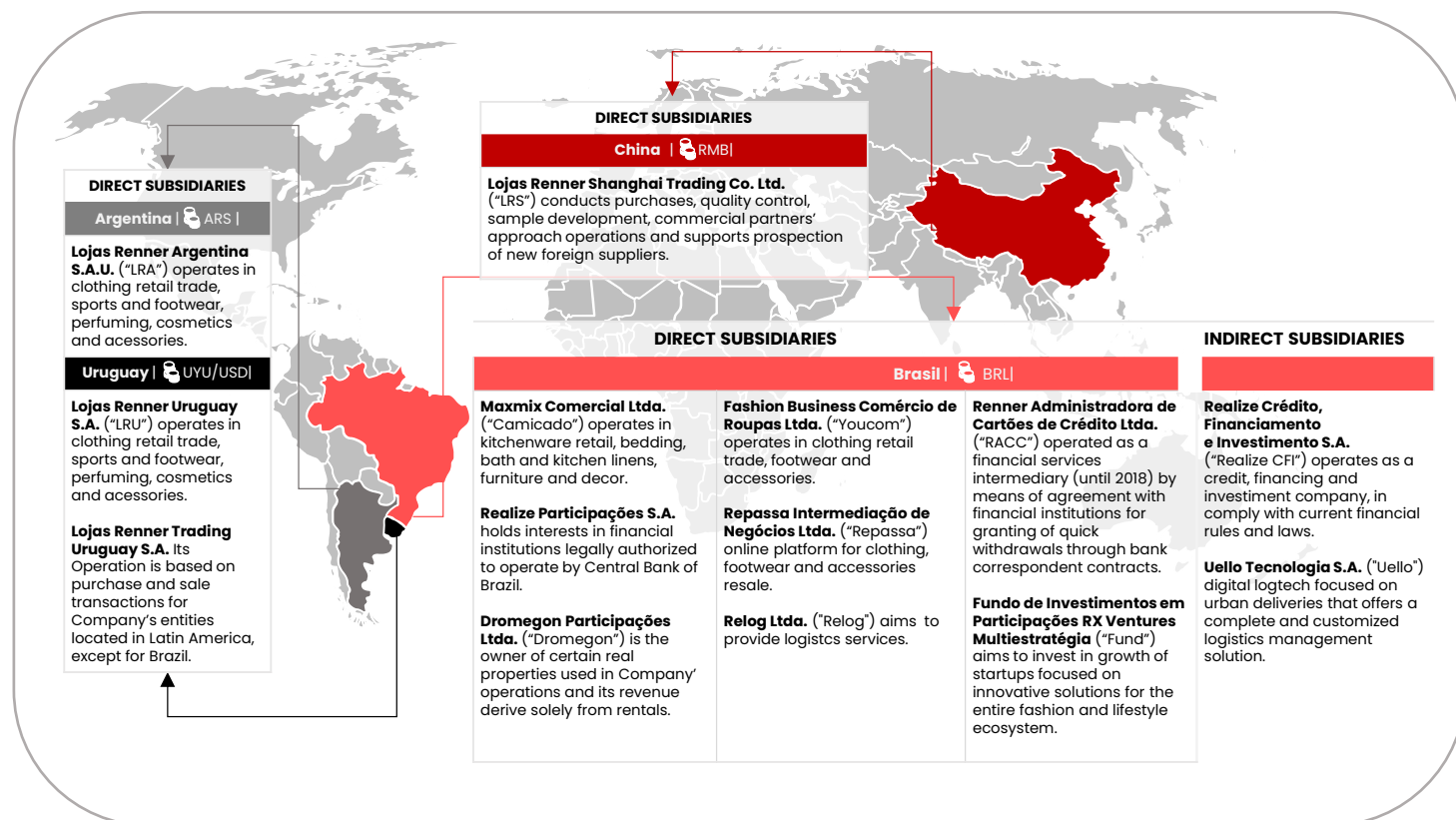
Noncurrent assets	78,940
Intangible assets	78,940
<b>Total assets</b>	<b>78,940</b>
<b>Liabilities and equity</b>	
Liabilities	17,379
Obligations - former shareholders	17,379
Equity	61,561
<b>Total liabilities</b>	<b>78,940</b>

On August 31, 2023, we approved the reverse merger of Rlog by Uello in order to streamline our corporate structure. According to the valuation report, Uello's equity increased by R\$ 61,561.



### 3.9 Basis of consolidation

This publication includes the following entities, in which the Company holds direct and indirect equity interest of 100.0% on September 30, 2023, and their interim financial statements as at the same reporting date of the Company were used. Investments are accounted for using the equity method.



### 3.10 CPC 42/IAS 29 Financial Reporting in Hyperinflationary Economies

LRA statements are restated in accordance with CPC 42/IAS 29. As such, in the period ended September 30, 2023, we recorded in equity, under other comprehensive income, inflation adjustment of R\$20,321 (R\$52,601 on December 31, 2022) and under finance income (costs) net income of R\$ 3,730 and R\$ 21,429, respectively in the three- and nine-month periods ended September 30, 2023 (R\$ 21,120 and R\$ 49,114 in the same periods in 2022), deriving from hyperinflation in LRA and recorded in the inflation adjustment account in assets and liabilities (Note 35).

## 4 STANDARDS AND INTERPRETATIONS NOT YET IN FORCE

The standards that will take effect as of January 1, 2024 and are applicable to our business are the following:

### 4.1 Amendments to IAS 1 - Classification of liabilities as current or noncurrent

The purpose of the amendment is to promote consistency in applying the requirements of this standard by helping companies determine whether, in the statement of financial position, borrowings and financing and other liabilities with an uncertain settlement date should be classified as current or noncurrent. We assessed the impacts of the amendment, and the classification and settlement of borrowings and financing reflect contractual conditions, thus there is no risk of breach of covenants (Note 5.2) on or after the reporting date.

## 4.2 Amendments to IAS 7 and IFRS 7 – Supplier Finance Arrangements

Its purpose is to add disclosure requirements, and “sign-posts” within existing disclosure requirements, that ask entities to provide qualitative and quantitative information about supplier finance arrangements. We assessed the impacts of the amendment, and are improving the disclosure requirements in the explanatory note 20.

## 4.3 IFRS S1 – General requirements for disclosure of sustainability-related financial information

Its purpose is to require an entity to disclose information about its sustainability-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity. We are currently assessing the impacts of the standard.

## 4.4 IFRS S2 – Climate-related disclosures

Its purpose is to set out the requirements for identifying, measuring, and disclosing information about climate-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity. We are currently assessing the impacts of the standard.

# 5 RISK MANAGEMENT

A multidisciplinary structure manages our risks and enables the Executive Board to assess the alignment of business management with the policies and guidelines defined by management. In April 2012, the Board of Directors created the Audit and Risk Management Committee, which identifies and monitors the main risk factors to which we are exposed in the normal course of operations:

- i) Market risk (including interest rate and currency risks);
- ii) Credit risk (Notes 6.3, 7.4 and 24.5);
- iii) Liquidity risk; and
- iv) Capital management.

We applied the requirements of *CPC 40 (R1)*/IFRS 7 and considered the guidance of CVM SNC/SEP Memorandum Circular No. 01/202 observing qualitative and quantitative aspects of risk management.

A description of main risks involved is provided below.

## 5.1 Market risks

### 5.1.1 Currency risk

Currency risk arises mainly from import of goods and our policy for currency risk management is to hedge up to 100% of imports through of hedging transactions – comprising currency Non-Deliverable Forwards (NDF) and swap transactions related to the borrowings in foreign currency (Bacen [Central Bank of Brazil] Law No. 4,131).

In addition, net exposure to currency risk refers to estimated future cash flows and installment payments for goods imported. Subsequently to their recording in inventories, we adjust the composition of prices in retail to offset the impact on costs. To mitigate the net exposure of imported product orders, in compliance with our currency risk management policy, management monitors the projections and expected scenarios for the exchange rates of foreign currencies, therefore analyzing the best timing for engaging in hedging transactions.

Net exposure and sensitivity analysis regarding goods import orders, payment flow related to customs cleared goods, import of property and equipment and borrowings in foreign currency as of September 30, 2023, taking into consideration the US dollar and Euro quotation in each scenario based on B3's future market projections for the next reporting date, are presented below:



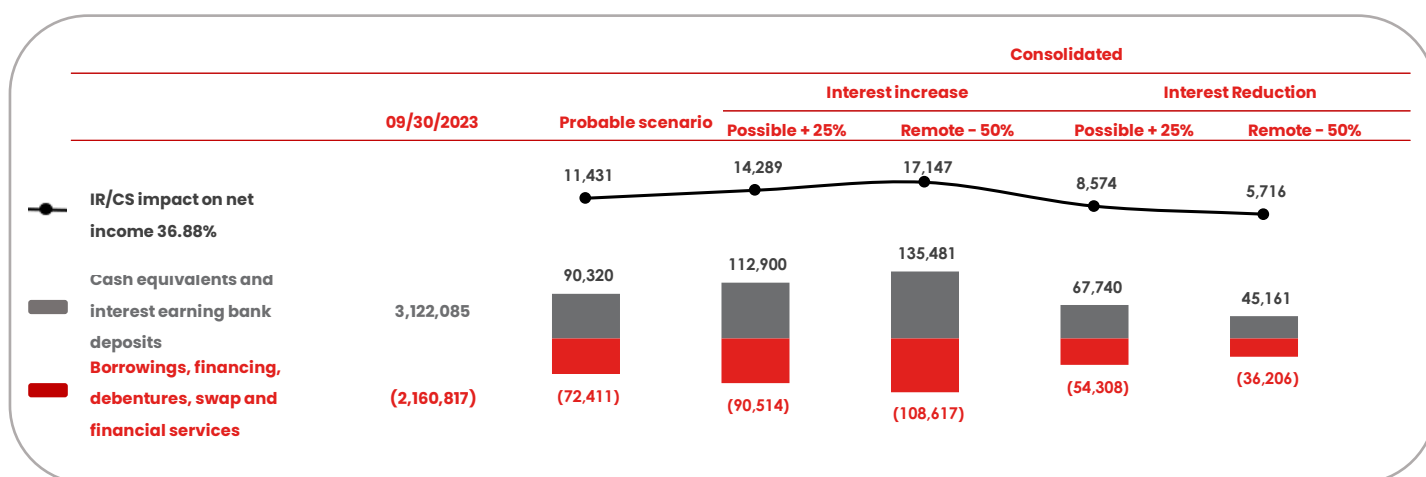
	Consolidated						
	Notional amount (Payable) Receivable	Quotation - next quarter	Probable scenario	Currency appreciation			
				Possible +25%	Remote +50%		
Derivatives designated for hedge accounting							
Projected orders (item)	US\$	(226,709)	R\$ 5.0835	R\$	6,261	R\$ (269,654)	R\$ (545,570)
NDF (instrument)	US\$	173,731	R\$ 5.0835	R\$	(4,798)	R\$ 206,640	R\$ 418,079
Net exposure	US\$	(52,978)		R\$	1,463	R\$ (63,014)	R\$ (127,491)
Not designated for hedge accounting							
Borrowing 4,131 (item)	€	(18,431)	R\$ 5.3994	R\$	807	R\$ (23,631)	R\$ (48,069)
Swap - (Instrument)	€	18,431	R\$ 5.3994	R\$	(807)	R\$ 23,631	R\$ 48,069
Net exposure	€	-		R\$	-	R\$ -	R\$ -
Payment flow	US\$	(11,648)	R\$ 5.0835	R\$	(275)	R\$ (14,838)	R\$ (29,402)
NDF (instrument)	US\$	11,648	R\$ 5.0835	R\$	275	R\$ 14,838	R\$ 29,402
Net exposure	US\$	-		R\$	-	R\$ -	R\$ -
Payment flow	€	(3,382)	R\$ 5.3994	R\$	(163)	R\$ (4,683)	R\$ (9,204)
NDF (instrument)	€	3,382	R\$ 5.3994	R\$	163	R\$ 4,683	R\$ 9,204
Net exposure	€	-		R\$	-	R\$ -	R\$ -
Total net exposure/effect				R\$	1,463	R\$ (63,014)	R\$ (127,491)
Total exposure, net of income tax/social contribution of 34.00%				R\$	966	R\$ (41,589)	R\$ (84,144)

### 5.1.2 Interest rate risk

This risk arises from cash equivalent transactions, interest-earning bank deposits, financing of financial services operations, debentures, borrowings and swap. Our policy is to keep 100% of our borrowings in the fixed rate market, with funding repayment at fixed rates, and adjusted for Interbank Deposit Certificates (CDI) and Central Bank Benchmark Rate (Selic). Since financial assets are pegged to the CDI and receivables are realizable in the short-term, restated at fixed interest rates, the risk level associated with interest rate fluctuation is relatively low.

We continuously analyze interest risk exposure, by comparing the contractual rates to market rates, simulating refinancing, position renewal and natural hedge scenarios, defining a reasonable change in the interest rate and calculating the impact on profit or loss.

On September 30, 2023, we conducted sensitivity tests for adverse scenarios of interest, considering the expected scenario for the next CDI and Selic interest rate disclosure of 12.26% p.a., based on B3 futures market projections. Yield from cash equivalents and interest-earning bank deposits are net of PIS and COFINS. Below are the estimated impacts for the next quarter:



## 5.2 Liquidity risk

We manage cash and cash equivalents by establishing a minimum strategic cash amount, based on the cash cycle of retail operations, as well as on the minimum capital required to guarantee the credit operations, ensuring sufficient cash to meet Company requirements and business plans:

### OBJECTIVES OF CASH AND CASH EQUIVALENTS MANAGEMENT



We continuously monitor the forecasts of liquidity requirements considering the debt financing plans, and monitor, on a quarterly basis, the financial and non-financial ratios provided for in loan agreements, based on the last 12 months, and confirms that it understands the contractual assumptions. The ratios monitored by us are the following:

Financials						
Instrument	Issue Date	Due Date	1 <sup>st</sup> Indicator:	Consolidated Net Debt	2 <sup>nd</sup> Indicator:	EBITDA
				EBITDA		Financial Income (Loss)
			Hired	Accurate	Hired	Accurate
12 <sup>th</sup> Debenture Issue	03/01/2021	2/18/2025	Until Dec 2023 ≤ 4.0 after ≤ 3.5	-0.62x	≥ 2.0 or < 0	-7.5x

Non Financials		
<b>Present Standardized Financial Statements –</b> Financial Standard Statements with the independent auditor's opinion up to three months after the end of each fiscal year or five working days after its publication.	<b>Comply with environment and labor laws</b> (health and security, no use of child or slave labor and fight against sexual exploitation).	<b>Adopt policies and procedures to comply with the Anti-corruption Law,</b> according to Federal Decree n° 8.420, from March 18th, 2015.

Our management represents that the non-financial ratios are in conformity with the table above.

Contractual cash flow includes principal plus estimated future interest. The contractual cash flows of financial liabilities in the Consolidated financial statements are as follows:

	Book balance	Contractual cash flow	Less than 3 months	4-6 months	7- 12 months	1-2 years	3-5 years	Above 5 years
Borrowings, financing and debentures	1,131,316	<b>1,379,978</b>	64,239	644,943	109,672	561,124	-	-
Financing – financial service operations	1,029,501	<b>1,173,287</b>	-	69,582	327,515	776,190	-	-
Leases payable	2,743,033	<b>3,914,729</b>	184,614	188,479	343,260	641,211	1,037,821	1,519,344
Suppliers	1,554,776	<b>1,571,972</b>	1,469,887	76,922	89	25,074	-	-
Obligations – Forfait	6,606	<b>6,740</b>	6,686	54	-	-	-	-
Obligations with credit card administrators	2,307,571	<b>2,307,571</b>	1,722,710	403,652	181,209	-	-	-
Derivative financial instruments	5,604	<b>5,686</b>	5,045	641	-	-	-	-
<b>Balance on September 30, 2023</b>	<b>8,778,407</b>	<b>10,359,963</b>	<b>3,453,181</b>	<b>1,384,273</b>	<b>961,745</b>	<b>2,003,599</b>	<b>1,037,821</b>	<b>1,519,344</b>

	Book balance	Contractual cash flow	Less than 3 months	4-6 months	7- 12 months	1-2 years	3-5 years	Above 5 years
Borrowings, financing and debentures	1,169,143	<b>1,422,638</b>	80,609	2,438	140,776	663,329	535,486	-
Financing – financial service operations	1,236,232	<b>1,506,416</b>	-	253,213	397,674	482,766	372,763	-
Leases payable	2,909,910	<b>3,980,044</b>	281,169	208,315	204,848	115,122	541,018	2,629,572
Suppliers	1,641,386	<b>1,644,028</b>	1,570,404	56,320	-	17,304	-	-
Obligations – Forfait	78,848	<b>79,721</b>	58,020	21,701	-	-	-	-
Obligations with credit card administrators	2,464,968	<b>2,464,968</b>	1,805,606	446,573	212,789	-	-	-
Derivative financial instruments	6,940	<b>7,121</b>	6,995	126	-	-	-	-
<b>Balance on December 31, 2022</b>	<b>9,507,427</b>	<b>11,104,936</b>	<b>3,802,803</b>	<b>988,686</b>	<b>956,087</b>	<b>1,278,521</b>	<b>1,449,267</b>	<b>2,629,572</b>

### 5.3 Capital management

In addition to equity, we use third-party capital to finance our activities, thereby optimizing our capital structure. Cash and net indebtedness reflect total exposure of the obligations payable to the financial system and capital market, therefore not including liabilities relating to leases payable.

Indebtedness levels are monitored in relation to our cash generation capacity and capital structure.

	<b>Consolidated</b>	
	<b>09/30/2023</b>	<b>12/31/2022</b>
<b>Borrowings, financing and debentures</b>	<b>(1,131,316)</b>	<b>(1,169,143)</b>
Current	(631,512)	(122,824)
Noncurrent	(499,804)	(1,046,319)
<b>Operating financing</b>	<b>(1,029,501)</b>	<b>(1,236,232)</b>
Current	(365,112)	(581,351)
Noncurrent	(664,389)	(654,881)
<b>Gross indebtedness</b>	<b>(2,160,817)</b>	<b>(2,405,375)</b>
Cash and cash equivalents and interest-earning bank deposits	3,273,809	3,503,482
<b>Net indebtedness (i)</b>	<b>1,112,992</b>	<b>1,098,107</b>
<b>Equity</b>	<b>9,765,091</b>	<b>10,087,515</b>
<b>Financial leverage ratio (ii)</b>	<b>-11.40%</b>	<b>-10.89%</b>

- (i) Due to the funds raised by us, especially the restricted share offers on May 4, 2021, when it raised approximately R\$3,978,000, we recorded cash and cash equivalents and interest-earning bank deposits above gross indebtedness.
- (ii) Relative ratio obtained by dividing cash (net debt) by equity.

## 6 CASH AND CASH EQUIVALENTS AND INTEREST-EARNING BANK DEPOSITS

### 6.1 Breakdown of cash and cash equivalents

			Parent Company		Consolidated	
	Index/rate	Weighted average rate p.a.	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Cash and banks						
			83,023	133,157	107,776	149,663
			4,601	2,347	-	-
			-	-	43,948	39,915
Cash equivalents						
	CDI	97.7% to 104.8%	2,365,354	2,497,770	2,448,393	2,631,520
	CDI	100.0%	-	-	24,704	14,598
	CDI	10.0%	5,131	7,350	5,131	7,350
	CDI	89.0% to 100.0%	31	108	17,922	5,305
Total			2,458,140	2,640,732	2,647,874	2,848,351

### 6.2 Breakdown of interest-earning bank deposits

	Index/rate	Weighted average rate p.a.	Parent Company		Consolidated	
			09/30/2023	12/31/2022	09/30/2023	12/31/2022
National Financial Treasury Bills	SELIC	100.0%	-	-	370,052	421,680
Fund of one (i)						
Financial bills	CDI	100.4%	219,693	180,123	219,693	180,123
National Financial Treasury Bills	SELIC	100.0%	22,655	23,131	22,655	23,131
CDB	CDI	111.0%	13,535	30,197	13,535	30,197
<b>Total</b>			<b>255,883</b>	<b>233,451</b>	<b>625,935</b>	<b>655,131</b>

- (i) The fund of one Brasil Plural Retail FI is a fixed-income equity fund managed by Plural Gestão and administered by BNY Mellon Serviços Financeiros DTVM S.A. and was organized for the sole purpose of holding interests of the Parent Company. The fund's financial investment was consolidated in full in these interim financial statements, pursuant to CVM Rule No. 2/20. Other obligations relating to this fund substantially refer to administrative fees for portfolio maintenance. Earnings recognized reflect the daily MTM of the fund's position and its assets have liquidity in a secondary market.

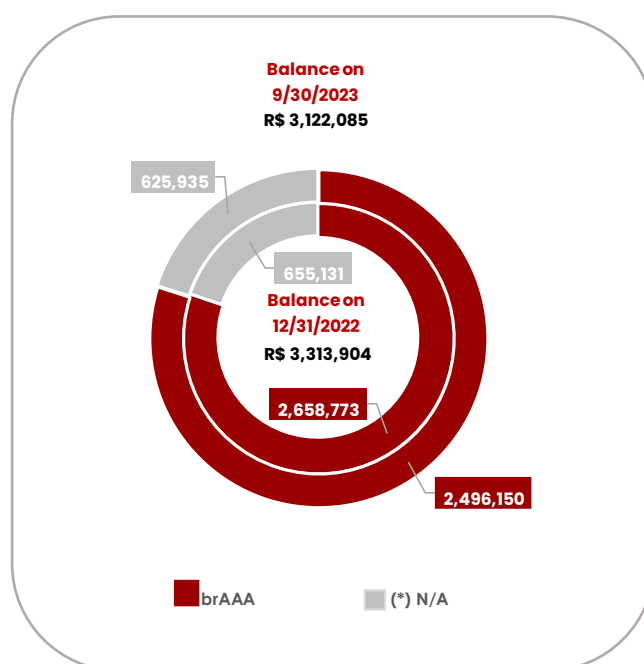
### 6.3 Credit risk

According to our financial policy, cash equivalents and interest-earning bank deposits are invested in financial institutions with long-term national scale rating of low credit risk and that are known for their soundness.

Rating agency Standard & Poor's rated the Company credit as brAAA with stable outlook in the national scale category (Brazil).

Next is the credit quality of our cash equivalents and interest-earning bank deposits.

(\*) Not applicable, since the main rating agencies have no risk rating for Funds – Brasil Plural Crédito Privado Retail FIRF and National Treasury Bills in national scale. However, these assets are rated AAA by at least one risk rating agency.



## 7 TRADE ACCOUNTS RECEIVABLE

### 7.1 Accounting policy

Trade accounts receivable include receivables for the sale of goods, use of the co-branded card ("Meu Cartão") at the network of affiliated stores of the Visa and Mastercard systems, and personal loans granted to our customers and loans granted to legal entities by indirect subsidiary Realize CFI.

Fixed credit sales were brought to present value at the transaction dates, based on the average rate disclosed on the website of the Central Bank of Brazil for prepaid receivables, which was 1.24% p.m. (1.41% on December 31, 2022). Present value adjustment is matched against trade accounts receivable and its realization is recorded as sales revenue over time.

### 7.2 Breakdown

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Renner credit card (Private Label)	-	-	702,247	982,593
Renner credit card (Private Label) - Related parties	391,680	611,603	-	-
Co-branded card (Meu Cartão)	-	-	5,118,802	5,385,933
Co-branded card (Meu Cartão) - Related parties	571,675	804,856	-	-
Third-party cards	923,086	1,108,959	1,085,354	1,341,711
Exports - Related parties	19,861	30,889	-	-
Other receivables	2,514	2,965	71,747	33,631
(-) Expected credit losses	-	-	(1,223,708)	(1,128,158)
(-) Adjustment to present value	(57,345)	(80,917)	(63,347)	(90,878)
<b>Total</b>	<b>1,851,471</b>	<b>2,478,355</b>	<b>5,691,095</b>	<b>6,524,832</b>
Current assets	1,845,202	2,470,421	5,691,095	6,524,832
Noncurrent assets	6,269	7,934	-	-
<b>Total</b>	<b>1,851,471</b>	<b>2,478,355</b>	<b>5,691,095</b>	<b>6,524,832</b>

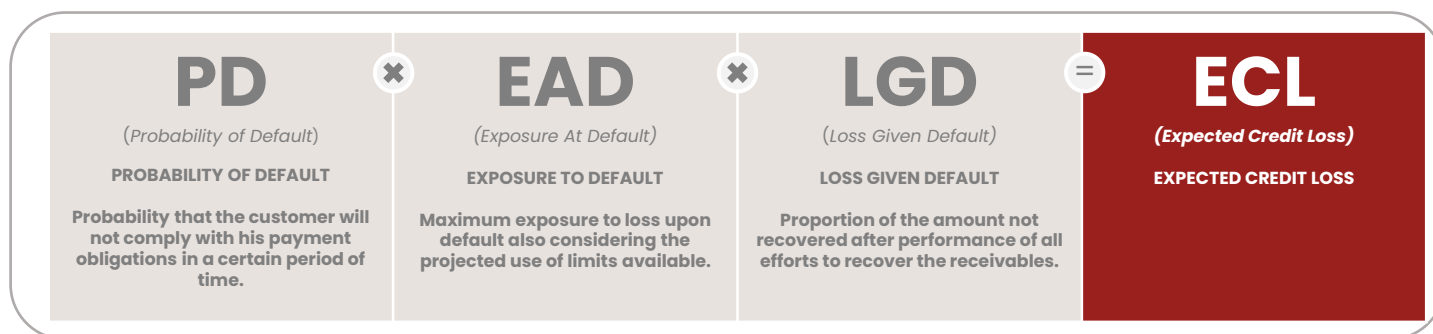
### 7.3 Expected credit losses

Expected credit losses are recorded using the general model of the CPC 48/IFRS 9 methodology. The model adopted by us is based on the measurement of expected losses, by observing the portfolio's behavior in recovering and granting credit, taking into

consideration the probability of, and exposure to default and effective loss in each late-payment bracket over the entire transaction term.

The allowance for expected credit losses is the total considered sufficient by management to cover any losses on realization of receivables based on customer portfolio analysis.

This methodology consists in classifying credit transactions on balance and credit limits off balance until the 8<sup>th</sup> day of default, taking into consideration the segregation into portfolios (Renner credit card and Co-branded card ("Meu Cartão")), allocation of transactions into three risk stages and sub-segmentation in each group (such as customer profile, score or regions), and the calculation components presented below.



The allocation of credit transactions to measure expected loss considers the criteria for migration from one stage to another, according to changes in credit risk, and the expected loss calculation components are applied to the three stages:

**Stage 1:** Transactions on time and up to 30 days overdue, with measurement of expected losses for the next 6 months;

**Stage 2:** Transactions that are 31 to 89 days overdue, with measurement of expected losses over the contract lifetime, projected for 12 months;

**Stage 3:** Transactions that are 90 days or more overdue, measured considering only the effective loss due to default.

For renegotiated transactions rated "A – D", the outstanding balances are allocated to stage 2, and for renegotiated transactions rated "E – H", the balances are allocated to stage 3.

### 7.3.1 Changes in expected credit losses

	Balances on 01/01/2022	(Recognition)	Write- offs	Balances on 12/31/2022	(Recognition)	Write- offs	Balances on 09/30/2023
Branded card	(405,250)	(1,015,947)	503,962	(917,235)	(1,013,027)	862,009	(1,068,253)
Renner credit card (Private Label)	(177,889)	(219,674)	186,640	(210,923)	(134,465)	189,933	(155,455)
<b>Total - Consolidated</b>	<b>(583,139)</b>	<b>(1,235,621)</b>	<b>690,602</b>	<b>(1,128,158)</b>	<b>(1,147,492)</b>	<b>1,051,942</b>	<b>(1,223,708)</b>

## 7.3.2 Breakdown per credit product and aging list – Resolution No. 2682/BACEN (Central Bank of Brazil)

Renner credit card (Private Label)	Consolidated					
	09/30/2023			12/31/2022		
	Falling due	Overdue	Balance	Falling due	Overdue	Balance
A – from 0 to 14 days	413,115	13,856	426,971	626,966	11,503	638,469
B – from 15 to 30 days	28,061	9,387	37,448	25,696	7,476	33,172
C – from 31 to 60 days	15,948	10,995	26,943	17,990	11,539	29,529
D – from 61 to 90 days	8,947	11,050	19,997	10,575	13,355	23,930
E – from 91 to 120 days	6,698	12,502	19,200	6,867	16,515	23,382
F – from 121 to 150 days	3,971	12,221	16,192	4,683	18,590	23,273
G – from 151 to 180 days	3,185	14,076	17,261	3,333	21,566	24,899
H – more than 180 days	11,302	126,933	138,235	9,410	176,529	185,939
<b>Total</b>	<b>491,227</b>	<b>211,020</b>	<b>702,247</b>	<b>705,520</b>	<b>277,073</b>	<b>982,593</b>

Co-branded card (Meu Cartão)	Consolidated					
	09/30/2023			12/31/2022		
	Falling due	Overdue	Balance	Falling due	Overdue	Balance
A – from 0 to 14 days	3,082,242	57,707	3,139,949	3,618,941	56,482	3,675,423
B – from 15 to 30 days	120,336	88,572	208,908	99,078	72,428	171,506
C – from 31 to 60 days	111,889	103,391	215,280	89,387	115,134	204,521
D – from 61 to 90 days	105,332	117,143	222,475	95,763	146,922	242,685
E – from 91 to 120 days	57,213	126,571	183,784	37,635	137,452	175,087
F – from 121 to 150 days	39,517	119,684	159,201	22,872	124,588	147,460
G – from 151 to 180 days	31,709	132,201	163,910	16,577	112,845	129,422
H – more than 180 days	100,517	724,778	825,295	52,380	587,449	639,829
<b>Total</b>	<b>3,648,755</b>	<b>1,470,047</b>	<b>5,118,802</b>	<b>4,032,633</b>	<b>1,353,300</b>	<b>5,385,933</b>

## 7.3.3 Breakdown of the ECL portfolio per on-balance and off-balance product, according to the aging list

Renner credit card (Private Label)	Consolidated				
	09/30/2023				
	Falling due	Overdue	Portfolio	Loss Allowance	% Coverage
<b>Credit transaction balance (On Balance)</b>	<b>491,227</b>	<b>211,020</b>	<b>702,247</b>	<b>153,528</b>	<b>21.9%</b>
Stage 1	453,356	31,412	484,768	9,169	1.9%
Stage 2	17,320	28,875	46,195	4,633	10.0%
Stage 3	20,551	150,733	171,284	139,726	81.6%
<b>Credit limit available (Off Balance)</b>	<b>-</b>	<b>-</b>	<b>698,579</b>	<b>1,927</b>	<b>0.3%</b>
<b>Grand total</b>			<b>1,400,826</b>	<b>155,455</b>	<b>11.1%</b>
<b>Coverage ratio on credit portfolio</b>					<b>22.1%</b>

Renner credit card (Private Label)	Consolidated 12/31/2022				
	Falling due	Overdue	Portfolio	Loss Allowance	% Coverage
<b>Credit transaction balance (On Balance)</b>	<b>705,520</b>	<b>277,073</b>	<b>982,593</b>	<b>208,047</b>	<b>21.2%</b>
Stage 1	664,985	28,179	693,164	13,073	1.9%
Stage 2	22,723	39,874	62,597	6,562	10.5%
Stage 3	17,812	209,020	226,832	188,412	83.1%
<b>Credit limit available (Off Balance)</b>	<b>-</b>	<b>-</b>	<b>977,978</b>	<b>2,876</b>	<b>0.3%</b>
<b>Grand total</b>			<b>1,960,571</b>	<b>210,923</b>	<b>10.8%</b>
<b>Coverage ratio on credit portfolio</b>					<b>21.5%</b>

Co-branded card (Meu Cartão)	Consolidated 09/30/2023				
	Falling due	Overdue	Portfolio	Loss Allowance	% Coverage
<b>Credit transaction balance (On Balance)</b>	<b>3,648,755</b>	<b>1,470,047</b>	<b>5,118,802</b>	<b>1,056,853</b>	<b>20.6%</b>
Stage 1	3,198,612	146,465	3,345,077	56,474	1.7%
Stage 2	221,937	221,052	442,989	52,541	11.9%
Stage 3	228,206	1,102,530	1,330,736	947,838	71.2%
<b>Credit limit available (Off Balance)</b>	<b>-</b>	<b>-</b>	<b>5,424,746</b>	<b>11,400</b>	<b>0.2%</b>
<b>Grand total</b>			<b>10,543,548</b>	<b>1,068,253</b>	<b>10.1%</b>
<b>Coverage ratio on credit portfolio</b>					<b>20.9%</b>

Co-branded card (Meu Cartão)	Consolidated 12/31/2022				
	Falling due	Overdue	Portfolio	Loss Allowance	% Coverage
<b>Credit transaction balance (On Balance)</b>	<b>4,032,633</b>	<b>1,353,300</b>	<b>5,385,933</b>	<b>902,233</b>	<b>16.8%</b>
Stage 1	3,720,127	126,150	3,846,277	69,169	1.8%
Stage 2	184,072	266,346	450,418	56,347	12.5%
Stage 3	128,434	960,804	1,089,238	776,717	71.3%
<b>Credit limit available (Off Balance)</b>	<b>-</b>	<b>-</b>	<b>5,639,780</b>	<b>15,002</b>	<b>0.3%</b>
<b>Grand total</b>			<b>11,025,713</b>	<b>917,235</b>	<b>8.3%</b>
<b>Coverage ratio on credit portfolio</b>					<b>17.0%</b>

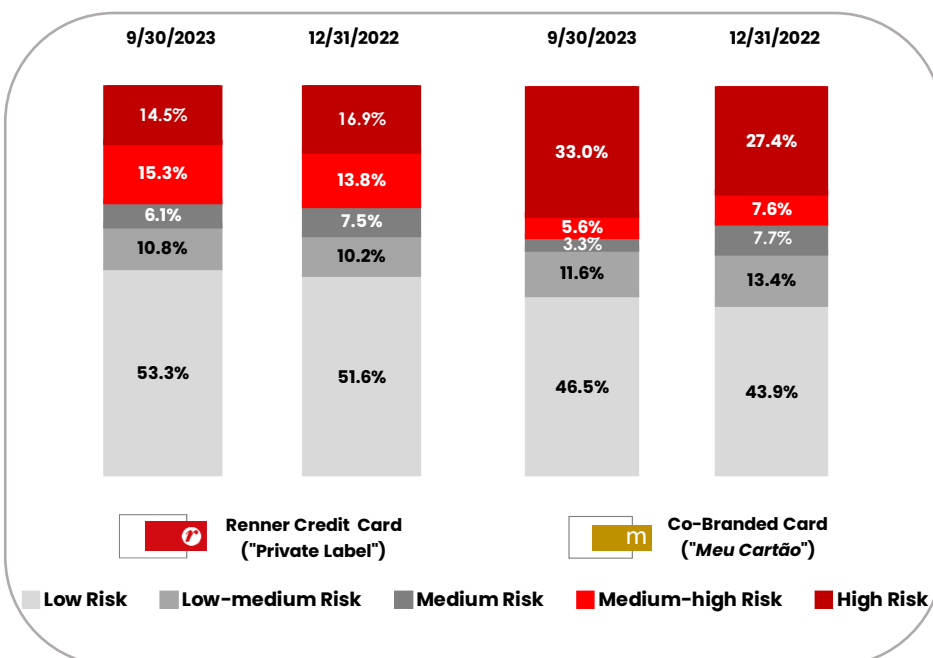
#### 7.4 Credit risk

Our sales and credit grant policies aim at minimizing problems arising from the default of our customers through a judicious selection of the portfolio, which takes into consideration their ability to pay and diversification of its operations. These policies are subordinated to the credit policies set out by management, supported by advanced technology systems and processes related to the risk and fraud functions.



Receivables derive from retail operations to individuals in a massified way, with individual credit analysis and low average ticket, having as characteristic the absolute spread of credit risk and lack of guarantee instruments. The amounts recorded in accounts receivable represent the appropriate size of our exposure to credit risk.

The internal credit risk rating is as follows:



Probability of being more than 60 days overdue:

- **Low risk:** probability  $\leq 9.3\%$ ;
- **Medium to low risk:** probability  $> 9.3\%$  and  $\leq 16.8\%$ ;
- **Medium risk:** customers holding Renner Credit Card or Meu Cartão for up to 4 months with low historical use for purposes of measuring the likelihood of default;
- **Medium to high risk:** probability  $> 16.8\%$  and  $\leq 31.3\%$ ;
- **High risk:** probability  $> 31.3\%$ .

Receivables from sales using third-party credit cards are not included in this analysis since these amounts are subject to the risk of default by the card issuer, with no historical losses or expected future losses.

## 8 INVENTORIES

### 8.1 Breakdown

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Goods for resale	1,483,171	1,361,252	1,726,408	1,624,770
Imports in transit	289,823	248,678	303,632	265,709
Advances to suppliers (i)	-	10,962	-	11,516
Auxiliary materials and warehouse	14,205	12,764	16,138	15,129
Adjustment to present value (ii)	(47,200)	(41,905)	(52,117)	(46,758)
Estimated losses	(9,888)	(28,938)	(14,407)	(33,419)
<b>Total</b>	<b>1,730,111</b>	<b>1,562,813</b>	<b>1,979,654</b>	<b>1,836,947</b>

- (i) On December 31, 2022, the amounts arose from forfait arrangements, as mentioned in Note 20.1.;
- (ii) We adjusted the discount rate to 1.54% p.m. (1.54% p.m. on December 31, 2022).

## 8.1.1 Estimated inventory losses

	Parent Company	Consolidated
<b>Balance on January 1, 2022</b>	<b>(18,420)</b>	<b>(17,120)</b>
(-) Estimated losses, net	(115,229)	(123,158)
(+) Actual loss	104,711	109,660
(+/-) Translation adjustments	-	(2,801)
<b>Balance on December 31, 2022</b>	<b>(28,938)</b>	<b>(33,419)</b>
(-) Estimated losses, net	(90,053)	(98,702)
(+) Actual loss	109,103	115,275
(+/-) Translation adjustments	-	2,439
<b>Balance on September 30, 2023</b>	<b>(9,888)</b>	<b>(14,407)</b>

After implementation of the Radio Frequency Identification system (RFID), initially in the Parent Company in November 2021, and subsequently in LRU and LRA in October 2022, we increased the frequency of inventory counts for all inventories at physical stores and, accordingly, recognizes the effects of inventory losses directly in profit or loss. An allowance for estimated losses was recognized for the Distribution Centers and Ecommerce based on the historical loss, as well as for the other subsidiaries, Camicado and Youcom. Furthermore, an allowance for estimated losses was recognized for the Distribution Centers and Ecommerce based on the historical loss, as well as for the subsidiaries Camicado and Youcom.

## 9 TAXES RECOVERABLE

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
State VAT (ICMS) (i)	361,162	339,843	422,369	400,314
ICMS on property and equipment	147,093	141,380	153,984	149,190
Income and social contribution taxes	130,769	97,545	203,815	201,088
Contribution Taxes on Gross Revenue for Social Integration Program (PIS) and Social Security Financing (COFINS) (ii)	34,210	371,947	78,673	385,169
Tax credits from foreign subsidiaries	-	-	11,682	12,138
Other taxes recoverable	14,392	72,783	31,192	94,801
Adjustment to present value (iii)	-	-	(2,745)	(4,125)
<b>Total</b>	<b>687,626</b>	<b>1,023,498</b>	<b>898,970</b>	<b>1,238,575</b>
Current assets	405,040	816,349	587,445	1,003,849
Noncurrent assets	282,586	207,149	311,525	234,726
<b>Total</b>	<b>687,626</b>	<b>1,023,498</b>	<b>898,970</b>	<b>1,238,575</b>

- (i) **ICMS Selectivity:** in November 2019, the Brazilian Supreme Court determined that the application of rates higher than those levied on the operations in general of the electricity and telecommunications industries is unconstitutional, thus allowing the recovery of amounts unduly paid by taxpayers that filed lawsuits until February 5, 2021. A final decision on the limitation of the effects of that ruling was reached on June 30, 2022. A final and unappealable decision has already been handed down for two lawsuits on this matter, the credit has already been fully offset in one state, and the offsetting should occur in the 4<sup>th</sup> quarter of 2023 in another state. The other lawsuits filed by the Parent Company before that date have not yet been granted a final and unappealable decision. The credit amount as at September 30, 2023 is R\$30,860 (R\$40,104 as at December 31, 2022). The Company expects to offset the tax credit by December 2024.
- (ii) **ICMS in the PIS/COFINS base:** the lawsuits filed by us and our subsidiaries have already received a final favorable decision. We expect to offset the tax credit by the end of the fourth quarter of 2023. On September 30, 2023, the restated balance, net of amounts already offset, was R\$7,508 (R\$345,839 on December 31, 2022). Additionally, in the third quarter of 2023, the credit on the same matter was approved for the subsidiary Camicado. The restated balance as at September 30, 2023, net of offsetting already made, is R\$31,634, and the tax credit is expected to be used in full until the fourth quarter of 2024.
- (iii) **Adjustment to present value:** considering the hyperinflation scenario in Argentina and since the term for tax recovery is longer than one year, direct subsidiary LRA has adopted the adjustment to present value. The discount rate used on September 30, 2023 was 123% p.a. (71% p.a. on December 31, 2022), observed in the market by the National Bank of Argentina.

**10 OTHER ASSETS**

	<b>Parent Company</b>		<b>Consolidated</b>	
	<b>09/30/2023</b>	<b>12/31/2022</b>	<b>09/30/2023</b>	<b>12/31/2022</b>
Prepaid expenses (i)	24,759	18,569	32,750	28,067
Judicial deposits – ICMS (ii)	117,345	111,908	137,053	126,514
Judicial deposits – Other taxes	9,375	9,498	4,140	9,743
Advances to third parties	7,715	13,314	19,963	34,607
Advances to employees	12,907	10,739	16,845	12,338
Credits from agreements with suppliers (iii)	38,387	61,397	38,387	61,399
Insurance indemnities in progress	1,354	1,415	4,924	5,239
Insurance commissions receivable	-	-	4,860	5,732
Other accounts receivable (iv)	40,458	65,034	79,582	106,557
Other accounts receivable – related parties (v)	7,717	9,929	8,154	11,605
<b>Total</b>	<b>260,017</b>	<b>301,803</b>	<b>346,658</b>	<b>401,801</b>
Current assets	92,071	104,267	153,953	176,456
Noncurrent assets	167,946	197,536	192,705	225,345
<b>Total</b>	<b>260,017</b>	<b>301,803</b>	<b>346,658</b>	<b>401,801</b>

(i) This refers mainly to system support services.

(ii) This refers mainly to judicial deposits relating to ICMS Rate Difference (EC 87/2015) in remote sales.

(iii) Balances of agreements with suppliers referring to transfers to the Brazilian Development Bank (BNDES).

(iv) This balance includes incentive agreements for retention of our executives entered into in May 2022 and approved by management. In September 2023, it amounts to R\$23,252 (R\$37,531 on December 31, 2022) in the Individual statements and R\$27,023 (R\$42,364 in December 2022) in the Consolidated statements.

(v) This balance includes the grant agreement for retention entered into in May 2022. In September 2023, it amounts to R\$7,663 (R\$9,817 in December 2022) in the Individual statements and R\$8,154 (R\$11,605 in December 2022) in the Consolidated statements.

## 11 INCOME AND SOCIAL CONTRIBUTION TAXES

### 11.1 Breakdown of deferred taxes

Taxable event	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
	IRPJ/CSLL	IRPJ/CSLL	IRPJ/CSLL	IRPJ/CSLL
Estimated losses in assets	3,956	12,492	239,887	209,448
Provisions for tax, civil and labor contingencies	41,028	36,364	52,468	48,685
Adjustment to present value	30,084	36,041	34,393	40,737
Provision for employee profit sharing	1,416	5,010	1,416	6,724
Restricted share plan	20,526	15,803	20,526	15,803
Income and social contribution tax losses (i)	309,261	148,973	444,176	278,883
Loan swap and financial hedging	519	-	5,226	4,706
Leases payable	88,360	90,567	97,907	99,610
Other provisions	6,493	6,240	12,969	13,862
<b>Deferred tax assets</b>	<b>501,643</b>	<b>351,490</b>	<b>908,968</b>	<b>718,458</b>
Goodwill on the acquisition of equity interest and revaluation surplus of assets	-	-	(49,375)	(49,375)
Difference between useful life for corporate purposes vs. tax purposes	(113,733)	(99,457)	(125,222)	(110,461)
Equity adjustments - hedge	(3,736)	(514)	(4,066)	(705)
Other provisions	-	-	(1,624)	(5,940)
<b>Deferred tax liabilities</b>	<b>(117,469)</b>	<b>(99,971)</b>	<b>(180,287)</b>	<b>(166,481)</b>
<b>Total</b>	<b>384,174</b>	<b>251,519</b>	<b>728,681</b>	<b>551,977</b>
Noncurrent assets	384,174	251,519	729,301	555,595
Noncurrent liabilities	-	-	(620)	(3,618)
<b>Total</b>	<b>384,174</b>	<b>251,519</b>	<b>728,681</b>	<b>551,977</b>

- (i) The credits recognized on income and social contribution tax losses of the Parent Company and of subsidiaries Camicado and Youcom are supported by reviews that occur at the end of each year, to verify the probability of generation of future taxable bases that would allow the recovery of these credits.

The rates for companies headquartered in Brazil are of 25% Corporate Income Tax (IRPJ) and 9% Social Contribution Tax on Net Profit (CSLL), except for indirect subsidiary Realize CFI, which is subject to 25% IRPJ and 15% CSLL. Foreign companies are subject to income tax ranging from 25% to 30%.

We offset deferred assets against deferred liabilities of the Parent Company and subsidiaries separately.

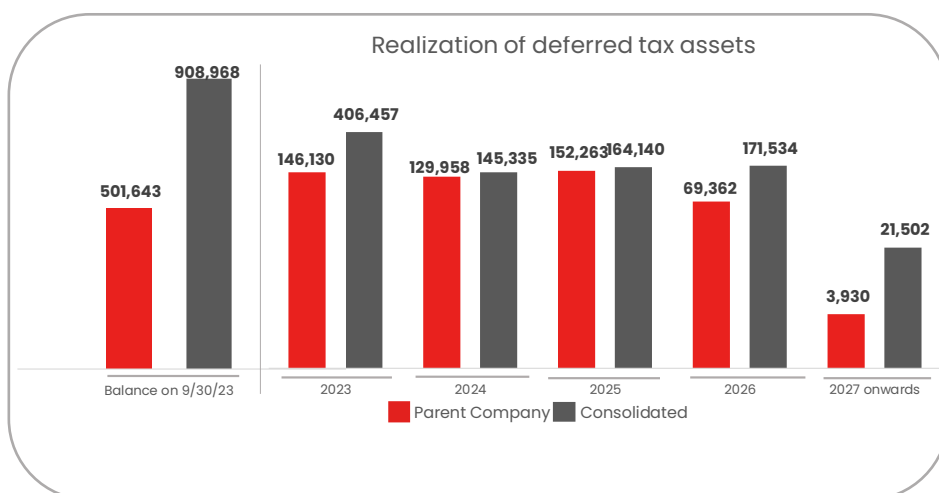
### 11.2 Changes in deferred taxes, net

The changes in deferred taxes recognized at weighted nominal rates are as follows:

	Parent Company	Consolidated
<b>Balance on January 1, 2022</b>	<b>248,617</b>	<b>454,145</b>
Recognized in profit or loss	(3,624)	91,911
Recognized in other comprehensive income	6,526	7,579
Translation adjustments	-	(1,658)
<b>Balance on December 31, 2022</b>	<b>251,519</b>	<b>551,977</b>
Recognized in profit or loss	135,877	180,258
Recognized in other comprehensive income	(3,222)	(3,359)
Translation adjustments	-	(195)
<b>Balance on September 30, 2023</b>	<b>384,174</b>	<b>728,681</b>

### 11.3 Realization of deferred tax assets

We check the recoverability of the balance of deferred taxes assets periodically. Our assessment is based on technical feasibility studies that demonstrate future taxable profit projections, allowing a credit recovery estimate within a period that does not exceed 10 years. Also, estimated deferred tax realization involves uncertainties of other estimates.



### 11.4 Analysis of effective rate of income and social contribution taxes

Reconciliation of the expense calculated by applying the combined tax rates and the income and social contribution tax expense charged to profit or loss is as follows:

	Parent Company			
	3Q23	9M23	3Q22	9M22
<b>Profit or loss before income and social contribution taxes</b>	<b>113,981</b>	<b>290,436</b>	<b>221,648</b>	<b>793,391</b>
Combined tax rate	34%	34%	34%	34%
<b>Tax expense at nominal rate</b>	<b>(38,754)</b>	<b>(98,748)</b>	<b>(75,360)</b>	<b>(269,753)</b>
<b>Permanent (additions) exclusions:</b>				
Stock option plan expense	(2,218)	(6,386)	(2,214)	(5,889)
Profit or loss on equity interest	(5,240)	(47,960)	(1,281)	4,758
Interest on equity	58,382	176,160	57,555	159,707
Tax benefits (PAT)	-	-	-	902
Investment grant (i)	23,039	108,394	32,071	93,790
Incentive for technological innovation (Law No. 11196/2005)	21,424	21,424	17,998	17,998
Other exclusions	2,288	6,048	7,445	14,971
Portion exempt from 10% surtax	-	-	-	6
<b>Income and social contribution taxes in P&amp;L</b>	<b>58,921</b>	<b>158,932</b>	<b>36,214</b>	<b>16,490</b>
Current	10,050	23,055	12,818	(18,048)
Deferred	48,871	135,877	23,396	34,538
<b>Effective rate</b>	<b>-51.69%</b>	<b>-54.72%</b>	<b>-16.34%</b>	<b>-2.08%</b>

	Consolidated			
	3Q23	9M23	3Q22	9M22
<b>Profit or loss before income and social contribution taxes</b>	<b>76,376</b>	<b>230,449</b>	<b>200,865</b>	<b>792,859</b>
Combined tax rate	34%	34%	34%	34%
<b>Tax expense at nominal rate</b>	<b>(25,968)</b>	<b>(78,353)</b>	<b>(68,294)</b>	<b>(269,572)</b>
<b>Permanent (additions) exclusions:</b>				
Stock option plan expense	(2,218)	(6,386)	(2,214)	(5,889)
Interest on equity	58,382	176,160	57,555	159,707
Tax benefits (PAT)	119	75	403	1,779
Investment grant (i)	23,039	108,585	32,185	94,334
Incentive for technological innovation (Law No. 11196/2005)	44,022	44,022	33,534	33,534
Income and social contribution tax differences of subsidiaries	987	3,392	4,120	1,525
Recovery – loan transactions	(461)	1,186	218	2,934
Deferred reversal due to non-recoverability	(182)	(23,158)	(4,950)	(9,183)
Other exclusions (additions)	(2,128)	(6,640)	4,428	7,812
Portion exempt from 10% surtax	12	36	12	41
<b>Income and social contribution taxes in P&amp;L</b>	<b>96,526</b>	<b>218,919</b>	<b>56,997</b>	<b>17,022</b>
Current	44,332	38,661	96,871	(17,243)
Deferred	52,194	180,258	(39,874)	34,265
<b>Effective rate</b>	<b>-126.38%</b>	<b>-95.00%</b>	<b>-28.38%</b>	<b>-2.15%</b>

- (i) Our import operations in the state of Santa Catarina are exempt from ICMS on import at the time of customs clearance and covered by the ICMS matching credit benefit upon interstate shipment of goods. Interstate shipments to end consumers of goods sold on the Internet are also benefited by the ICMS matching credit in the state of Rio de Janeiro, and we are entitled to reductions of ICMS under the tax substitution regime (ICMS ST (MVA – Added Value Margin)) in several states as well. These benefits are considered an investment grant under Supplementary Law No. 160/2017, thus should not be included in the income and social contribution tax base. In compliance with ICPC 22/IFRIC 23 and assisted by our legal advisors, management analyzed the acceptability of the tax treatment described above and concluded that it is probable that the taxation authorities will accept it.

## 12 INVESTMENTS

### 12.1 Breakdown of investments

In the individual interim financial statements, our investments are recorded using the equity method.

	Parent Company	
	09/30/2023	12/31/2022
Investments in subsidiaries	2,582,995	2,348,168
Goodwill on revaluation surplus of assets	1,290	1,290
<b>Total</b>	<b>2,584,285</b>	<b>2,349,458</b>

## 12.2 Changes in investments in subsidiaries

Subsidiaries	Balance on 12/31/2022	Capital contribution	Merger (ii)	Equity pickup	Other comprehensive income	Dividends	Balance on 09/30/2023
RACC	3,281	-	-	243	-	(2,500)	1,024
Dromegon	44,210	-	-	3,688	(26)	-	47,872
Camicado	625,779	-	-	(44,549)	163	-	581,393
Youcom	196,608	19,471	-	(3,319)	105	-	212,865
LRS	11,667	-	-	7,953	(1,224)	-	18,396
Realize Participações S.A.	739,726	300,000	-	(26,511)	3,306	-	1,016,521
LRU (i)	234,406	-	-	15,399	(970)	(24,485)	224,350
LRA	151,924	15,699	-	(40,531)	(5,382)	-	121,710
Realize CFI	111,618	-	-	(2,752)	(3,280)	-	105,586
Lojas Renner Trading Uruguay	5,806	-	-	(242)	(284)	-	5,280
Repassa	132,879	21,450	-	(15,109)	-	-	139,220
Fundo RX Ventures	10,423	17,724	-	(1,380)	-	-	26,767
RLog (iii)	79,829	34,410	(83,134)	(31,105)	-	-	-
Uello	-	1,700	83,134	(2,829)	-	-	82,005
Relog	12	10	-	(16)	-	-	6
<b>Total</b>	<b>2,348,168</b>	<b>410,464</b>	<b>-</b>	<b>(141,060)</b>	<b>(7,592)</b>	<b>(26,985)</b>	<b>2,582,995</b>

Subsidiaries	Balance on 01/01/2022	Capital contribution	Business combination (iv)	Equity pickup	Other comprehensive income	Dividends	Balance on 12/31/2022
RACC	1,483	-	-	3,274	-	(1,476)	3,281
Dromegon	10,835	29,200	-	5,448	-	(1,273)	44,210
Camicado	644,161	36,500	-	(53,552)	(1,330)	-	625,779
Youcom	171,040	14,590	-	11,483	(505)	-	196,608
LRS	5,393	-	-	7,230	(956)	-	11,667
Realize Participações S.A.	704,733	-	-	49,412	(14,419)	-	739,726
LRU	187,357	-	-	38,060	8,989	-	234,406
LRA	159,520	11,068	-	(29,696)	11,032	-	151,924
Realize CFI	4	100,000	-	(2,805)	14,419	-	111,618
Lojas Renner Trading Uruguay	1,426	4,900	-	(670)	150	-	5,806
Repassa	130,946	30,250	(2,808)	(25,509)	-	-	132,879
Fundo RX Ventures	-	12,305	-	(1,882)	-	-	10,423
RLog	-	110,965	-	(31,136)	-	-	79,829
Relog	-	12	-	-	-	-	12
<b>Total</b>	<b>2,016,898</b>	<b>349,790</b>	<b>(2,808)</b>	<b>(30,343)</b>	<b>17,380</b>	<b>(2,749)</b>	<b>2,348,168</b>

- (i) In June 2023, the indirect subsidiary LRU paid dividends totaling R\$24,485, of which R\$21,380 corresponds to the net amount of withholding taxes;
- (ii) In August 2023, we approved the merger of Rlog by the subsidiary Uello. According to the valuation report, Uello's equity increased by R\$61,561, corresponding to net assets in the amount of R\$83,134, net of the investment held by Rlog in Uello, in the amount of R\$21,573 (Note 3.8);
- (iii) As a result of the reverse merger by Uello, the subsidiary Rlog ceased to exist.
- (iv) Refers to the update of the PPA (Purchase Price Allocation) report.

**13 PROPERTY AND EQUIPMENT AND INTANGIBLE ASSETS****13.1 Reconciliation of net carrying amount of property and equipment****13.1.1 Parent Company**

Carrying amount	Balance on	Provisions /				Balance on	Accumulated	
	01/01/2023	Additions	Transfers	Write-offs (iii)	Depreciation	09/30/2023	Cost	Depreciation
Land	288	-	-	-	-	288	288	-
Properties	56,809	-	-	-	(619)	56,190	61,898	(5,708)
Furniture and fixtures	212,617	35,780	26,600	797	(30,782)	245,012	552,580	(307,568)
Facilities	274,958	22,887	634,437	(3,504)	(23,227)	905,551	1,248,249	(342,698)
Machinery and equipment	138,029	10,392	24,463	(2,378)	(12,938)	157,568	339,066	(181,498)
Leasehold improvements	741,270	72,772	151,540	(11,099)	(113,576)	840,907	2,236,811	(1,395,904)
Vehicles	977	-	-	(107)	(86)	784	1,509	(725)
Computers	144,513	6,676	58,764	535	(32,778)	177,710	412,419	(234,709)
Construction in progress (ii)	858,285	116,107	(895,804)	(1,465)	-	77,123	77,123	-
<b>Total</b>	<b>2,427,746</b>	<b>264,614</b>	<b>-</b>	<b>(17,221)</b>	<b>(214,006)</b>	<b>2,461,133</b>	<b>4,929,943</b>	<b>(2,468,810)</b>

Carrying amount	Balance on	Provisions /				Balance on	Accumulated	
	01/01/2022	Additions (i)	Transfers	Write-offs	Depreciation	12/31/2022	Cost	Depreciation
Land	288	-	-	-	-	288	288	-
Properties	57,634	-	-	-	(825)	56,809	61,898	(5,089)
Furniture and fixtures	201,091	33,074	25,484	(8,154)	(38,878)	212,617	489,854	(277,237)
Facilities	266,916	24,089	15,602	(2,625)	(29,024)	274,958	600,796	(325,838)
Machinery and equipment	132,103	12,328	11,089	(1,073)	(16,418)	138,029	310,081	(172,052)
Leasehold improvements	714,493	74,932	103,060	(1,838)	(149,377)	741,270	2,056,497	(1,315,227)
Vehicles	871	289	-	-	(183)	977	1,813	(836)
Computers	129,472	6,969	48,797	(1,201)	(39,524)	144,513	347,001	(202,488)
Construction in progress (ii)	755,581	308,065	(204,032)	(1,329)	-	858,285	858,285	-
<b>Total</b>	<b>2,258,449</b>	<b>459,746</b>	<b>-</b>	<b>(16,220)</b>	<b>(274,229)</b>	<b>2,427,746</b>	<b>4,726,513</b>	<b>(2,298,767)</b>



## 13.1.2 Consolidated

Carrying amount	Balance on 01/01/2023	Additions (i)	Transfers	Provisions / Write-offs (iii)	Depreciation	Translation adjustment / inflation adjustment	Balance on 09/30/2023	Accumulated	
								Cost	Depreciation
Land	288	-	-	-	-	-	288	288	-
Properties	65,996	-	-	-	(619)	-	65,377	76,965	(11,588)
Furniture and fixtures	261,502	38,254	30,617	1,510	(37,784)	(65)	294,034	658,669	(364,635)
Facilities	305,250	24,474	646,384	(3,787)	(26,744)	(61)	945,516	1,321,490	(375,974)
Machinery and equipment	157,361	10,924	25,021	(2,526)	(14,313)	(90)	176,377	366,762	(190,385)
Leasehold improvements	974,276	82,774	174,563	(12,895)	(145,403)	(862)	1,072,453	2,658,916	(1,586,463)
Vehicles	977	-	-	(107)	(86)	-	784	1,520	(736)
Computers	167,612	7,998	65,620	1,192	(38,535)	(201)	203,686	468,495	(264,809)
Construction in progress (ii)	897,522	132,676	(942,205)	(1,474)	-	(98)	86,421	86,421	-
<b>Total</b>	<b>2,830,784</b>	<b>297,100</b>	<b>-</b>	<b>(18,087)</b>	<b>(263,484)</b>	<b>(1,377)</b>	<b>2,844,936</b>	<b>5,639,526</b>	<b>(2,794,590)</b>

Carrying amount	Balance on 01/01/2022	Additions	Addition due to acquisition of subsidiary	Transfers	Provisions / Write-offs	Depreciation	Translation adjustment / inflation adjustment	Balance on 12/31/2022	Accumulated	
									Cost	Depreciation
Land	288	-	-	-	-	-	-	288	288	-
Properties	66,821	-	-	-	-	(825)	-	65,996	76,965	(10,969)
Furniture and fixtures	249,754	35,642	10	31,756	(9,672)	(46,903)	915	261,502	589,024	(327,522)
Facilities	298,080	26,427	-	19,110	(5,438)	(33,284)	355	305,250	664,973	(359,723)
Machinery and equipment	151,606	12,801	39	11,336	(1,310)	(18,052)	941	157,361	337,006	(179,645)
Leasehold improvements	952,942	82,796	-	136,092	(16,950)	(189,020)	8,416	974,276	2,459,903	(1,485,627)
Vehicles	872	299	-	-	-	(194)	-	977	1,824	(847)
Computers	150,549	9,095	194	55,664	(2,249)	(45,891)	250	167,612	394,535	(226,923)
Construction in progress (ii)	779,947	372,228	-	(253,958)	(1,342)	-	647	897,522	897,522	-
<b>Total</b>	<b>2,650,859</b>	<b>539,288</b>	<b>243</b>	<b>-</b>	<b>(36,961)</b>	<b>(334,169)</b>	<b>11,524</b>	<b>2,830,784</b>	<b>5,422,040</b>	<b>(2,591,256)</b>

- (i) For the purposes of the 2023 cash flow statement, of the total acquisitions for the period, R\$49,825 refers to 2023 and the disbursement will begin in 2024, and R\$21,784 was disbursed in 2023 and refers to the acquisitions in 2021;
- (ii) The main natures of the group "Construction in progress" refer to the opening of ours stores and distribution centers. In 2023, there was an important change relating to the beginning of operations of the Distribution Center in Cabreúva;
- (iii) Refers to the discontinued use of certain operating assets of stores.

### 13.2 Reconciliation of net carrying amount of intangible assets

#### 13.2.1 Parent Company

Carrying amount	Balance on	Additions	Transfers	Provisions / Write-offs (ii)	Amortization	Balance on	Accumulated	
	01/01/2023					09/30/2023	Cost	Amortization
IT systems	652,174	59,262	275,582	(344)	(111,739)	874,935	1,732,337	(857,402)
Right-of-use assets - properties	20,142	633	180	(720)	(2,542)	17,693	77,533	(59,840)
Trademarks and patents	7,114	314	-	-	-	7,428	7,511	(83)
Intangible assets in progress (i)	191,349	139,546	(275,762)	(127)	-	55,006	55,006	-
<b>Total</b>	<b>870,779</b>	<b>199,755</b>	<b>-</b>	<b>(1,191)</b>	<b>(114,281)</b>	<b>955,062</b>	<b>1,872,387</b>	<b>(917,325)</b>

Carrying amount	Balance on	Additions	Transfers	Provisions / Write-offs	Amortization	Balance on	Accumulated	
	01/01/2022					12/31/2022	Cost	Amortization
IT systems	451,722	5,807	306,430	(63)	(111,722)	652,174	1,397,936	(745,762)
Right-of-use assets - properties	21,934	257	2,132	(8)	(4,173)	20,142	79,926	(59,784)
Trademarks and patents	6,895	219	-	-	-	7,114	7,197	(83)
Intangible assets in progress (i)	175,520	324,647	(308,562)	(256)	-	191,349	191,349	-
<b>Total</b>	<b>656,071</b>	<b>330,930</b>	<b>-</b>	<b>(327)</b>	<b>(115,895)</b>	<b>870,779</b>	<b>1,676,408</b>	<b>(805,629)</b>

## 13.2.2 Consolidated

Carrying amount	Balance on 01/01/2023	Additions	Addition due to acquisition of subsidiary	Transfers	Provisions / Write-offs (ii)	Amort.	Translation adjustment / inflation adjustment	Balance on 09/30/2023	Accumulated Cost      Amort.	
IT systems	1,015,086	73,142	-	343,630	(672)	(156,934)	(558)	1,273,694	2,303,916	(1,030,222)
Right-of-use assets - properties	46,840	860	-	200	(348)	(4,807)	(699)	42,046	126,672	(84,626)
Trademarks and patents	102,171	314	-	-	-	(920)	-	101,565	103,488	(1,923)
Intangible assets in progress (i)	238,817	190,394	-	(343,830)	(127)	-	(387)	84,867	84,867	-
Goodwill	236,253	-	30	-	-	-	-	236,283	236,283	-
<b>Total</b>	<b>1,639,167</b>	<b>264,710</b>	<b>30</b>	<b>-</b>	<b>(1,147)</b>	<b>(162,661)</b>	<b>(1,644)</b>	<b>1,738,455</b>	<b>2,855,226</b>	<b>(1,116,771)</b>

Carrying amount	Balance on 01/01/2022	Additions	Addition due to acquisition of subsidiary	Transfers	Provisions / Write-offs	Amort.	Translation adjustment/ inflation adjustment	Balance on 12/31/2022	Accumulated Cost      Amort.	
IT systems	662,357	9,542	82,189	416,893	(76)	(156,476)	657	1,015,086	1,888,672	(873,586)
Right-of-use assets - properties	47,288	1,722	-	6,666	(1,252)	(8,297)	713	46,840	129,672	(82,832)
Trademarks and patents	56,861	220	46,010	-	-	(920)	-	102,171	103,174	(1,003)
Intangible assets in progress (i)	217,171	444,865	-	(423,559)	(256)	-	596	238,817	238,817	-
Goodwill	223,963	-	12,290	-	-	-	-	236,253	236,253	-
<b>Total</b>	<b>1,207,640</b>	<b>456,349</b>	<b>140,489</b>	<b>-</b>	<b>(1,584)</b>	<b>(165,693)</b>	<b>1,966</b>	<b>1,639,167</b>	<b>2,596,588</b>	<b>(957,421)</b>

- (i) The main natures of the group "Intangible assets in progress" refer to the development and implementation of information technology systems and licensing. In 2023, there was an important change relating to the beginning of operations of the Distribution Center in Cabreúva;
- (ii) Refers to the discontinued use of certain operating assets of stores.

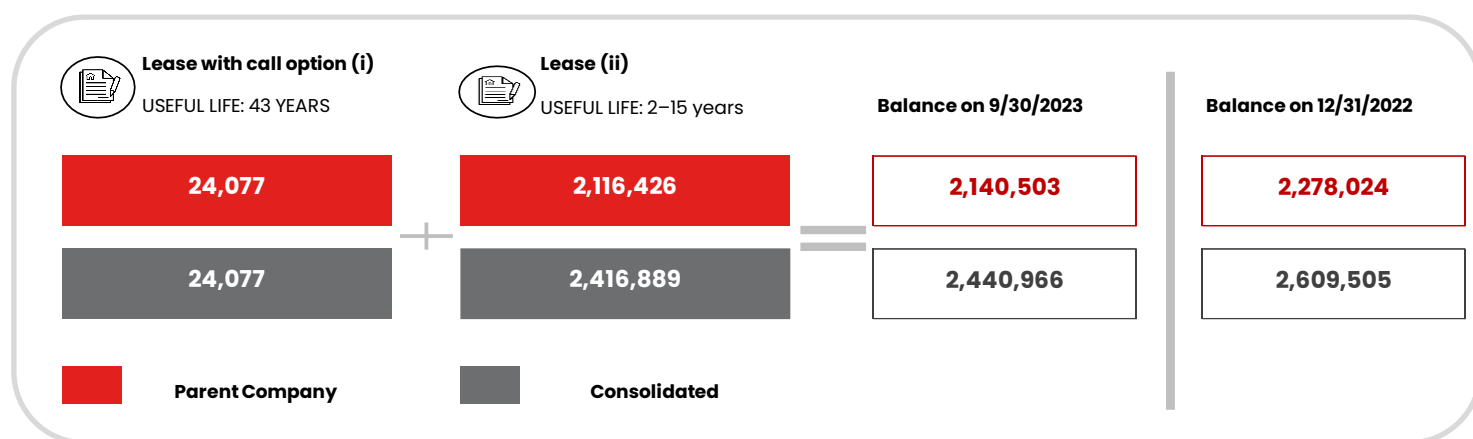
## 14 RIGHT OF USE

CPC 06 (R2)/IFRS 16 requires for all lease contracts within the scope of the standard - unless they are covered by exemption - that lessees recognize the liabilities assumed against the respective right-of-use assets.

### 14.1 Accounting policy

We elected to use the practical expedient for transition and to not consider initial costs for measurement of right-of-use assets that correspond to initial lease liability amount plus initial direct costs incurred, thus maintaining the initial lease liability amount. Depreciation is calculated on a straight-line basis over the remaining term of the contracts.

### 14.2 Breakdown of right of use



- (i) Headquarter;
- (ii) Lease of commercial spaces, distribution centers, IT infrastructure, and other administrative offices.

### 14.3 Changes in right of use

	Parent Company	Consolidated
<b>Balance on January 1, 2022</b>	<b>2,080,926</b>	<b>2,434,188</b>
(+/-) Remeasurement / new and terminated contracts	657,560	689,077
(-) Depreciation - rental	(460,462)	(541,163)
(+/-) Translation adjustment/ inflation adjustment	-	27,403
<b>Balance on December 31, 2022</b>	<b>2,278,024</b>	<b>2,609,505</b>
(+/-) Remeasurement / new and terminated contracts	179,351	198,338
(-) Depreciation - rental	(316,872)	(378,707)
(+/-) Translation adjustment/ inflation adjustment	-	11,830
<b>Balance on September 30, 2023</b>	<b>2,140,503</b>	<b>2,440,966</b>

## 15 IMPAIRMENT TEST OF GOODWILL AND INTANGIBLE ASSETS WITH AN INDEFINITE USEFUL LIFE

### 15.1 Impairment testing of goodwill and brand

To determine the recoverable amount of Camicado, Repassa and Uello, we used cash flow projections, before income and social contribution taxes, based on financial budgets approved by management for a 10-year period considering the following assumptions:

Assumptions used	Camicado	Repassa	Uello
<b>Goodwill and brand</b>	R\$ 144,741 (R\$ 144,741 in 2022)	R\$ 125,690 (R\$ 125,690 in 2022)	R\$ 15,098 (R\$ 15,098 in 2022)
<b>Revenues</b>	Projected from 2023 to 2032, considering the historical growth in sales, and an increase in sales through the plan of opening new stores and digital initiatives.	Projected from 2023 to 2032 considering the growth of digital initiatives and greater synergy with the Parent Company.	Projected from 2023 to 2032 considering the growth of digital initiatives and greater synergy with the Parent Company.
<b>Costs and expenses</b>	Projected for the same year of revenues according to the store dynamics, seeking synergy with the Parent Company.	Projected for the same year of revenues according to business growth, seeking synergy with the Parent Company.	Projected for the same year of revenues according to business growth, seeking synergy with the Parent Company.
<b>Discount rate</b>	13.3% p.a. (13.3% p.a. in 2022)	15.0% p.a. (15.0% p.a. in 2022)	15.0% p.a. (15.0% p.a. in 2022)
<b>Perpetuity growth rate</b>	6.5% p.a.	4.5% p.a.	5% p.a.

On September 30, 2023, we reviewed the last valuation as at December 31, 2022, and has no information to date that indicates impairment.

## 16 BORROWINGS, FINANCING AND DEBENTURES

### 16.1 Accounting policy

Borrowings, financing and debentures are initially recognized at fair value upon receipt and are subsequently measured at amortized cost as provided for by contract (plus charges, interest calculated at effective rate, inflation and currency fluctuation adjustments, and amortization charges incurred up to the reporting dates).

The balance of working capital borrowings (Law No. 4,131 of the Central Bank of Brazil) is measured at fair value, which reflects current market expectations of future amounts, using the discounted cash flow valuation technique (conversion of future cash flows into one single amount).

### 16.2 Breakdown of borrowings, financing and debentures

Description	Charges (p.a.)	Issue date	Contractual amount	Maturity	Parent Company		Consolidated	
					09/30/2023	12/31/2022	09/30/2023	12/31/2022
In domestic currency								
Debentures 12 <sup>th</sup> issue - single series (i)	CDI+1.60%	02/18/2021	1,000,000	02/18/2025	1,016,611	1,054,513	1,016,611	1,054,513
Debentures - Structuring costs	-	-	-	-	(864)	(1,570)	(864)	(1,570)
Working capital - CCB	3.80%	06/04/2020	20	10/04/2023	-	-	3	20
In foreign currency								
Working capital - under Law No. 4,131 (ii)	€+1.05%	10/14/2021	€9,390	10/16/2023	-	-	50,238	51,894
Working capital - under Law No. 4,131 (ii)	€+2.75%	07/27/2022	€9,041	07/15/2024	-	-	47,486	50,444
(+/-) Swap - working capital (ii)	CDI+1.5%	10/14/2021	60,000	10/16/2023	-	-	13,714	10,387
(+/-) Swap - working capital (ii)	109.57% of CDI	07/27/2022	50,000	07/15/2024	-	-	4,128	3,455
Total					1,015,747	1,052,943	1,131,316	1,169,143
Current liabilities					515,943	53,571	631,512	122,824
Noncurrent liabilities					499,804	999,372	499,804	1,046,319
Total					1,015,747	1,052,943	1,131,316	1,169,143

- (i) **Debentures:** refers to 12<sup>th</sup> issue in a single series through of an agreement for placement with restricted efforts of unsecured nonconvertible debentures, subject to payment of semi-annual interest and amortization of principal in the 3<sup>rd</sup> and 4<sup>th</sup> year, according to their respective maturities.
- (ii) **Working Capital - under Law No. 4,131:** refer to foreign currency borrowings, under Law No. 4,131, entered into with Banco Itaú S.A. and hedged by swap, having the Parent Company as guarantor (Note 26.1).

## 16.3 Changes in borrowings, financing and debentures

	Parent Company	Consolidated
<b>Balance on January 1, 2022</b>	<b>2,602,181</b>	<b>2,664,479</b>
(+) Net borrowings – structuring costs	-	50,000
(-) Amortization and swap adjustment received	(1,550,000)	(1,556,759)
(-) Payment of interest	(304,075)	(304,601)
(+) Interest expenses and structuring costs (i)	304,837	304,837
(+/-) Change in fair value (i)	-	11,187
<b>Balance on December 31, 2022</b>	<b>1,052,943</b>	<b>1,169,143</b>
(-) Amortization and swap adjustment received	-	(9,890)
(-) Payment of interest	(148,306)	(149,951)
(+) Interest expenses and structuring costs (i)	111,110	111,110
(+/-) Change in fair value (i)	-	10,904
<b>Balance on September 30, 2023</b>	<b>1,015,747</b>	<b>1,131,316</b>

(i) Non-cash changes.

The covenants and settlement schedule in accordance with the contractual cash flow (principal plus estimated future interest) are shown in Note 5.2.

## 16.4 Guarantees

The Parent Company is a guarantor and is jointly liable for all (main and accessory) obligations deriving from working capital under Law No. 4,131 and Bank Credit Notes (Note 26.1 Guarantees).

## 17 FINANCING – FINANCIAL SERVICE OPERATIONS AND GUARANTEES

## 17.1 Financing - financial service operations

Financing	Charges (p.a.)	Issue date	Contractual amount	Maturity	Consolidated	
					09/30/2023	12/31/2022
In domestic currency						
Interbank Deposit Certificates (i)	-	-	-	-	-	237,512
Interbank Deposit Certificates (i)	112.7% of CDI	02/09/2022	53,000	02/09/2024	66,513	59,784
Interbank Deposit Certificates (i)	115.1% to 115.3% of CDI	10/13/2022	300,000	10/02/2024	345,345	309,684
Interbank Deposit Certificates (i)	113.4% of CDI	07/14/2022	100,000	06/30/2025	119,074	106,957
Interbank Deposit Certificates (i)	114.3% of CDI	07/18/2022	150,000	07/02/2025	178,659	160,342
Bank Deposit Certificates (ii)	116.3% of CDI	09/2021-09/2023	273,440	10/2023-09/2024	298,599	343,839
Bank Deposit Certificates (ii)	115.1% of CDI	10/2022-09/2023	20,163	10/2024-09/2025	21,311	18,114
Total					1,029,501	1,236,232
Current liabilities					365,112	581,351
Noncurrent liabilities					664,389	654,881
Total					1,029,501	1,236,232

- (i) **Interbank Deposit Certificates (CDI)**: refer to short- and long-term borrowings from Banco Safra, Itaú and Votorantim, aimed at financing operations and the ordinary course of business.
- (ii) **Bank Deposit Certificates (CDB)**: refer to short and long-term issues with XP Investimentos, Nu Invest, Genial Investimentos and Órama Investimentos, aimed at financing operations and the ordinary course of business.

On September 30, 2023 and December 31, 2022, the above-mentioned outstanding transactions refer to the indirect subsidiary Realize CFI.

## 17.2 Changes in financing - financial service operations

	Consolidated
<b>Balance on January 1, 2022</b>	<b>802,623</b>
(+) Funds raised	1,276,256
(-) Amortization	(893,014)
(-) Payment of interest	(86,718)
(+) Interest expense (i)	137,085
<b>Balance on December 31, 2022</b>	<b>1,236,232</b>
(+) Funds raised	215,783
(-) Amortization	(455,549)
(-) Payment of interest	(99,391)
(+) Interest expense (i)	132,426
<b>Balance on September 30, 2023</b>	<b>1,029,501</b>

(i) Non-cash changes.

## 18 LEASES PAYABLE

## 18.1 Accounting policy

Of the contracts that were within the scope of *CPC 06 (R2)/IFRS 16*, only the minimum fixed rent amounts were considered to be a lease component for liability valuation purposes. Measurement of lease liabilities corresponds to total future fixed rent payments (gross of taxes), discounted at an incremental interest rate. The nominal discount rate corresponds to reference market rates plus risk spread for funding at amounts that represent total investments for opening new stores.

## 18.2 Breakdown of leases payable

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Rentals subject to purchase option (i)	45,035	43,427	45,035	43,427
Rentals	2,376,308	2,519,855	2,697,998	2,866,483
<b>Total</b>	<b>2,421,343</b>	<b>2,563,282</b>	<b>2,743,033</b>	<b>2,909,910</b>
Current liabilities	635,623	621,502	731,263	719,829
Noncurrent liabilities	1,785,720	1,941,780	2,011,770	2,190,081
<b>Total</b>	<b>2,421,343</b>	<b>2,563,282</b>	<b>2,743,033</b>	<b>2,909,910</b>

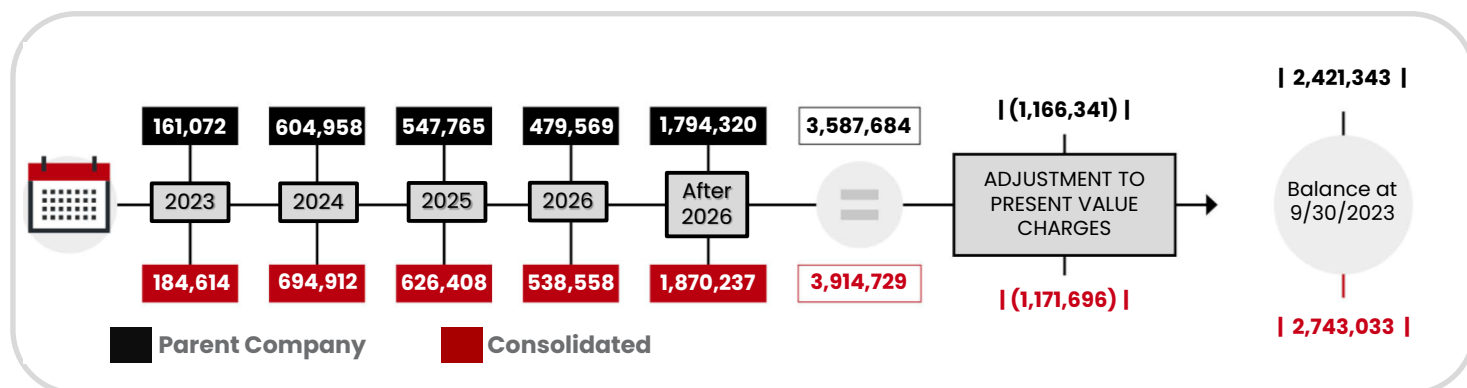
(i) The discount rate for rentals subject to a purchase option is in compliance with the rental agreement referring to the headquarter, entered into in July 2012 and restated based on the cumulative annual fluctuation of Brazil's National Consumer Price Index (INPC).

## 18.3 Changes in leases payable

	Parent Company	Consolidated
<b>Balance on January 1, 2022</b>	<b>2,287,231</b>	<b>2,661,036</b>
(+/-) Remeasurement / new and terminated contracts	657,560	689,077
(+) Charges	221,993	247,257
(-) Consideration (i)	(603,502)	(712,289)
(+) Translation adjustment	-	7,184
(+) Foreign exchange difference	-	17,645
<b>Balance on December 31, 2022</b>	<b>2,563,282</b>	<b>2,909,910</b>
(+/-) Remeasurement / new and terminated contracts	179,351	198,338
(+) Charges	167,430	188,443
(-) Consideration	(488,720)	(568,766)
(+) Translation adjustment	-	(34,855)
(+) Foreign exchange difference	-	49,963
<b>Balance on September 30, 2023</b>	<b>2,421,343</b>	<b>2,743,033</b>

- (i) In May 2020, IASB approved an amendment to IFRS 16, which grants lessees benefits in profit or loss in the period affected by the Covid-19 pandemic, not treating them as a lease modification. On July 7, 2020, CVM published Resolution No. 859/2020, which approves the revision of CPC 06 (R2)/IFRS 16 that came into effect on January 1, 2020. In 2022, we elected the practical expedient and recognized consideration discounts in profit or loss for the three- and six-month periods, in the amounts of R\$9,364 and R\$19,986 (Parent Company) and R\$12,055 and R\$25,905 (Consolidated). (Notes 34.1 and 34.2).

## 18.4 Future commitments





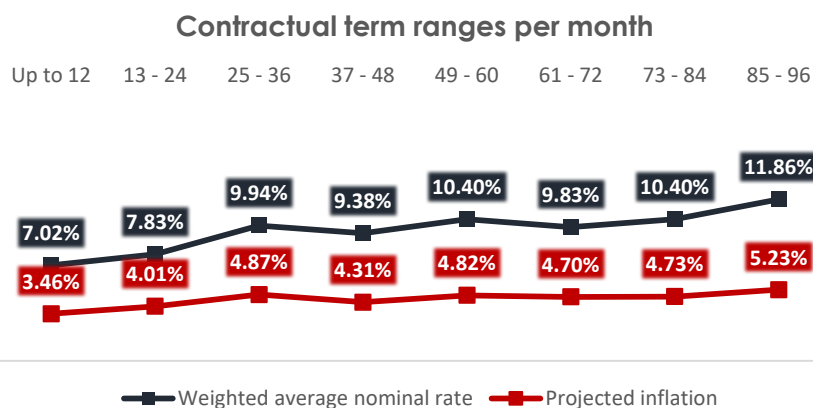
### 18.4.1 Additional information

In order to comply with Memorandum Circular CVM SNC/SEP No. 02/2019 issued by the Brazilian Securities and Exchange Commission (CVM), we disclosed the minimum inputs for projecting the nominal rate and nominal cash flow model recommended by the CVM.

The nominal discount rate corresponds to future market quotations obtained at B3 S.A. - Brasil, Bolsa, Balcão - reference in DI x Pre + risk spread for funding at amounts that represent total investments for the opening of new stores.

Projected inflation quotations use the same discount rate criterion and are stated for cash flow calculation purposes, as shown in this graph.

The payment flow in accordance with the weighted average term, which corresponds to the respective rates presented in the graph above, is as follows:



Consolidated						
Weighted average period (months) (i)	Contractual flow	2023	2024	2025	2026	After 2027
Up to 12	36,400	7,059	21,189	8,038	114	-
13-24	62,739	7,411	25,454	19,690	9,954	230
25-36	610,814	56,151	186,870	149,314	119,003	99,476
37-48	313,040	24,392	98,236	86,134	48,955	55,323
49-60	930,854	39,021	158,973	158,992	156,478	417,390
61-72	870,471	31,641	128,291	128,328	128,142	454,069
73-84	43,337	1,122	4,489	4,489	4,489	28,748
85-96	824,939	16,426	65,700	65,700	65,700	611,413
Above 97 (ii)	222,135	1,391	5,710	5,723	5,723	203,588
<b>Total</b>	<b>3,914,729</b>	<b>184,614</b>	<b>694,912</b>	<b>626,408</b>	<b>538,558</b>	<b>1,870,237</b>

On September 30, 2023, potential PIS and COFINS credits on the gross contractual flow is R\$362,112 which, adjusted to present value using the weighted average term, amounts to R\$227,899.

(i) We calculated the weighted average term for the purpose of rate quotation, as the contracts have monthly amortization charges, reducing the average term of the operation and the risk to the creditor.

(ii) Future lease contract flow with purchase option at a discount rate of 8.81% p.a. implicit in the contract entered into in July 2012 relating to the headquarter.

## 19 SUPPLIERS

### 19.1 Breakdown

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Suppliers (i)	1,382,550	1,442,332	1,535,222	1,607,541
Trade suppliers	1,007,686	1,015,461	1,071,873	1,085,941
Domestic	793,596	845,546	838,632	885,498
Foreign	214,090	169,915	233,241	200,443
Suppliers – use and consumption	371,728	424,679	463,349	521,600
Domestic	365,454	413,347	433,298	479,846
Foreign	6,274	11,332	30,051	41,754
Suppliers – related parties	3,136	2,192	-	-
Adjustment to present value (ii)	(16,061)	(15,996)	(17,196)	(17,528)
Rentals payable	30,732	38,952	36,750	51,373
Rentals payable – Related parties	557	918	-	-
<b>Total</b>	<b>1,397,778</b>	<b>1,466,206</b>	<b>1,554,776</b>	<b>1,641,386</b>
Current liabilities	1,373,243	1,449,107	1,529,702	1,624,082
Noncurrent liabilities	24,535	17,099	25,074	17,304
<b>Total</b>	<b>1,397,778</b>	<b>1,466,206</b>	<b>1,554,776</b>	<b>1,641,386</b>

- (i) In order to meet the cash needs of suppliers, we prepaid obligations using own cash. On September 30, 2023, these transactions totaled R\$203,887 (R\$250,599 on December 31, 2022) and, since the discounts obtained are related to the supply of goods, they were recorded as a reduction in the cost of sales according to the inventory turnover.
- (ii) **Adjustment to present value:** the discount rate was restated to 1.54% p.m. (1.54% p.m. on December 31, 2022).

## 20 OBLIGATIONS – FORFAIT

### 20.1 Accounting policy

These transactions are an alternative to support our trade suppliers, are not conducted on an aggregate basis, and stem from the suppliers' cash management decisions, without any finance charges or additional guarantees for us, thus preserving the normal business characteristics, in terms of both price and average term, and therefore preserving the essence of the transaction. Such transactions are also adjusted to present value.

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Forfait	-	69,775	6,740	79,721
Forfait – related parties	-	2,115	-	-
Adjustment to present value (i)	-	(822)	(134)	(873)
<b>Total</b>	<b>-</b>	<b>71,068</b>	<b>6,606</b>	<b>78,848</b>

- (i) **Adjustment to present value:** the discount rate was restated to 1.54% p.m. (1.54% p.m. on December 31, 2022).

In these transactions, when suppliers receive in advance, they transfer the right to receive notes to a financial institution, maintaining the original terms of the transaction, which was conducted under business conditions similar to those applied to suppliers that did not enter into this type of transaction. The volume traded in subsidiaries, until September 30, 2023, was R\$ 19,841 (R\$ 34,327 on December 31, 2022). Part of the balance of forfait transactions is matched against advances to suppliers when backed by purchase orders not yet delivered. On December 31, 2022, advances to suppliers under a forfait agreement amounted to R\$10,962 (Parent Company) and R\$11,516 (Consolidated), as shown in the breakdown of inventories (Note 8.1). These positions amount zero on September 30, 2023. In addition, management also considered the guidance of Memorandum Circular CVM SMC/SEP No. 01/21, observing the qualitative aspects of this matter, and concluded that the amounts do not change our capital structure nor compromise our financial leverage.

The settlement schedule in accordance with the contractual cash flow (principal plus estimated future interest) are shown in Note 5.2.

## 21 TAX OBLIGATIONS

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Income and social contribution taxes	-	57,822	4,337	147,617
ICMS payable	89,258	237,686	97,898	261,747
PIS and COFINS	17,956	92,030	27,590	109,970
Taxes payable - Foreign subsidiaries	-	-	6,579	9,122
Other taxes	33,159	26,938	42,180	38,435
<b>Total</b>	<b>140,373</b>	<b>414,476</b>	<b>178,584</b>	<b>566,891</b>

## 22 SOCIAL AND LABOR OBLIGATIONS

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Salaries payable	50,706	57,582	59,453	69,128
Employee profit sharing	4,165	14,735	4,165	21,650
Provision for vacation pay, 13 <sup>th</sup> salary and bonuses	137,611	95,028	166,159	117,500
Social charges	92,907	82,364	106,509	96,784
<b>Total</b>	<b>285,389</b>	<b>249,709</b>	<b>336,286</b>	<b>305,062</b>

## 23 PROVISIONS FOR TAX, CIVIL AND LABOR CONTINGENCIES AND LIABILITIES

### 23.1 Balances and changes in the provisions for tax, civil and labor contingencies

	Parent Company				Total
	Civil	Labor	Tax (i)	Judicial deposits	
<b>Balance on December 31, 2022</b>	<b>12,717</b>	<b>62,922</b>	<b>36,435</b>	<b>(5,742)</b>	<b>106,332</b>
Provisions/reversals	(3,111)	16,036	(929)	-	11,996
Restatement	-	-	1,250	-	1,250
<b>Balance on September 30, 2023</b>	<b>9,606</b>	<b>78,958</b>	<b>36,756</b>	<b>(5,742)</b>	<b>119,578</b>
Current liabilities	8,261	64,305	-	-	72,566
Noncurrent liabilities	1,345	14,653	36,756	(5,742)	47,012
<b>Total</b>	<b>9,606</b>	<b>78,958</b>	<b>36,756</b>	<b>(5,742)</b>	<b>119,578</b>

	Consolidated				
	Civil	Labor	Tax (i)	Judicial deposits	Total
<b>Balance on December 31, 2022</b>	<b>33,649</b>	<b>66,353</b>	<b>44,806</b>	<b>(10,484)</b>	<b>134,324</b>
Provisions/reversals	(4,592)	18,984	(2,699)	-	11,693
Restatement	-	-	1,336	-	1,336
<b>Balance on September 30, 2023</b>	<b>29,057</b>	<b>85,337</b>	<b>43,443</b>	<b>(10,484)</b>	<b>147,353</b>
Current liabilities	27,711	70,637	-	-	98,348
Noncurrent liabilities	1,346	14,700	43,443	(10,484)	49,005
<b>Total</b>	<b>29,057</b>	<b>85,337</b>	<b>43,443</b>	<b>(10,484)</b>	<b>147,353</b>

(i) Most significant tax provisions refer to:

- \* IPI – resale, allegedly paid without complying with the Minimum Taxable Amount;
- \* PIS/COFINS – disallowance of credits referring to input-related expenses
- \* Disallowance of ICMS credit right in acquisitions from suppliers considered disreputable;
- \* Disallowance of ICMS credit right on energy, acquisitions of goods, rate difference, among others;
- \* Increase in SAT (Occupational Accident Insurance) rate and establishment of FAP (Accident Prevention Factor);
- \* Disallowance of expense with payment of interest on equity of prior years; and
- \* Requirement of Social Contribution Tax/Withholding Income Tax (INSS/IRRF) on non-salary portions.

### 23.2 Contingent tax liabilities

According to our legal advisors, contingent liabilities (possible losses) plus interest and inflation adjustment are as follows:

Nature	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
IPI – resale, allegedly paid without complying with the Minimum Taxable Amount	257,434	242,701	257,434	242,701
ICMS – allocation of credits from suppliers considered disreputable	186,140	178,558	187,831	180,195
PIS/COFINS – disallowance of credits referring to input-related expenses	194,556	180,215	213,663	198,070
Individual Income Tax (IRRF) on portions considered a compensation by the taxation authority	104,172	96,636	104,172	96,636
Social Contribution Tax (INSS) / fine for failure to withhold IRRF on portions considered a compensation by the taxation authority	43,624	41,507	43,624	41,507
IRPJ/CSLL – IOE calculated based on equity of previous years	32,441	30,885	32,441	30,885
ICMS – non-reversal of credit on inventory breakage (inventory differences)	29,705	26,050	31,997	28,189
IRPJ – offsetting relating to deduction of losses on credits received under Revenue Procedure IN RFB No. 1700/17, art. 71	-	-	-	27,616
ICMS – disallowance of credits acquired from third parties	23,403	22,445	23,403	22,445
ICMS – alleged error arising from centralization of debit balances of branches	-	-	11,839	21,298
Other contingent liabilities	99,277	95,001	117,837	105,953
<b>Total</b>	<b>970,752</b>	<b>913,998</b>	<b>1,024,241</b>	<b>995,495</b>

### 23.3 Contingent civil liabilities

These liabilities refer to massified civil lawsuits of a consumer nature, whose amounts frequently do not reflect the contingency amount. Therefore, in recognizing the provision, we consider the history of obligations effectively settled, i.e. the information that best reflects the exposure to a risk of this nature, in the Individual and Consolidated financial statements.

Of the lawsuits classified as possible loss, the exception to those mass lawsuits are the following:

	09/30/2023	12/31/2022
Fine due to alleged contract termination	13,068	13,414
Enforcement of fines under lease contracts	11,644	9,709
Collection by a former supplier of amounts relating to contract termination	3,812	3,739
Indemnity to a former supplier relating to contract termination	3,412	3,313
Collection of condominium fees related to store lease	5,195	-
<b>Total</b>	<b>37,131</b>	<b>30,175</b>

### 23.4 PIS and COFINS tax credits on inputs

In compliance with Memorandum Circular CVM/SNC/SEP No. 01/2021, and based on the Brazilian High Court of Justice (STJ) decision on Appeal to the High Court REsp 1.221.170/PR, which defined the concept of input for PIS and COFINS credit calculation purposes, taking into consideration the criteria relating to the essential nature or significance of the expense for the development of the taxpayer's economic activity, we allocated PIS and COFINS credits relating to expenses considered essential or significant for our activity, on September 30, 2023, amounting to R\$4,288 (R\$5,200 on September 30, 2022). Given the opinion of our legal advisors, in the sense that the likelihood of an outflow of funds due to those credits is possible or remote, no provision was recognized, in accordance with *CPC 25/IAS 37*.

## 24 FINANCIAL INSTRUMENTS

### 24.1 Accounting policy

Financial instruments are recognized at fair value through other comprehensive income, except swaps and financial hedge related to the payment flow of goods recorded in the period. The fair values of derivative financial instruments are determined based on the macro-economic scenario indicators. The method for recognizing the resulting gain or loss depends on whether or not the derivative is designated as a hedging instrument. If so, the method depends on the nature of the item that is being hedged. We adopts hedge accounting and designates non-deliverable forwards (NDF) as cash flow hedge. At the inception of each transaction, the relationship between the hedging instruments and the hedged items, the risk management objectives and the strategy for hedging transactions are documented, and the Company assesses, at hedge inception and on a continuing basis, the economic relationship between the instrument and hedged item.

#### 24.1.1 Cash flow hedge

The purpose of cash flow hedge is to hedge against the risk of foreign exchange differences on import orders not yet paid. The effective portion of the change in fair value of derivatives designated and classified as cash flow hedge, and not settled, is recognized in equity as equity adjustments in other comprehensive income. This portion is realized when the risk hedged by the derivative instrument is eliminated. After settlement of financial instruments, gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the asset's cost.

As regards the financial hedge not designated for hedge accounting and related to customs cleared goods and import of property and equipment, we account for the respective gains or losses in finance income or costs.

#### 24.1.2 Swap

In swap transactions not designed for hedge accounting, gains or losses are recognized in finance income or costs.

## 24.2 Financial instruments by category

## 24.2.1 Parent Company

	Amortized cost	Fair value	FVTOCI (i)	Total
<b>Financial assets</b>				
Cash and cash equivalents	-	2,458,140	-	2,458,140
Interest-earning bank deposits	-	255,883	-	255,883
Trade accounts receivable	1,851,471	-	-	1,851,471
Derivative financial instruments (hedge)	-	61	14,608	14,669
<b>Financial liabilities</b>				
Derivative financial instruments (hedge)	-	(1,588)	(3,621)	(5,209)
Borrowings, financing and debentures	(1,015,747)	-	-	(1,015,747)
Leases payable	(2,421,343)	-	-	(2,421,343)
Suppliers	(1,397,778)	-	-	(1,397,778)
Obligations with credit card administrators	(16,792)	-	-	(16,792)
<b>Balance on September 30, 2023</b>	<b>(3,000,189)</b>	<b>2,712,496</b>	<b>10,987</b>	<b>(276,706)</b>

	Amortized cost	Fair value	FVTOCI (i)	Total
<b>Financial assets</b>				
Cash and cash equivalents	-	2,640,732	-	2,640,732
Interest-earning bank deposits	-	233,451	-	233,451
Trade accounts receivable	2,478,355	-	-	2,478,355
Derivative financial instruments (hedge)	-	1,206	6,255	7,461
<b>Financial liabilities</b>				
Derivative financial instruments (hedge)	-	(2,016)	(4,743)	(6,759)
Borrowings, financing and debentures	(1,052,943)	-	-	(1,052,943)
Leases payable	(2,563,282)	-	-	(2,563,282)
Suppliers	(1,466,206)	-	-	(1,466,206)
Obligations – forfeit	(71,068)	-	-	(71,068)
Obligations with credit card administrators	(28,001)	-	-	(28,001)
<b>Balance on December 31, 2022</b>	<b>(2,703,145)</b>	<b>2,873,373</b>	<b>1,512</b>	<b>171,740</b>

## 24.2.2 Consolidated

	Amortized cost	Fair value	FVTOCI (i)	Total
<b>Financial assets</b>				
Cash and cash equivalents	-	2,647,874	-	2,647,874
Interest-earning bank deposits	-	625,935	-	625,935
Trade accounts receivable	5,691,095	-	-	5,691,095
Derivative financial instruments (hedge)	-	61	15,856	15,917
<b>Financial liabilities</b>				
Derivative financial instruments (hedge)	-	(1,702)	(3,902)	(5,604)
Borrowings, financing and debentures	(1,015,750)	(115,566)	-	(1,131,316)
Financing – financial service operations	(1,029,501)	-	-	(1,029,501)
Leases payable	(2,743,033)	-	-	(2,743,033)
Suppliers	(1,554,776)	-	-	(1,554,776)
Obligations – forfeit	(6,606)	-	-	(6,606)
Obligations with credit card administrators	(2,307,571)	-	-	(2,307,571)
<b>Balance on September 30, 2023</b>	<b>(2,966,142)</b>	<b>3,156,602</b>	<b>11,954</b>	<b>202,414</b>

	Amortized cost	Fair value	FVTOCI (i)	Total
<b>Financial assets</b>				
Cash and cash equivalents	-	2,848,351	-	<b>2,848,351</b>
Interest-earning bank deposits	-	655,131	-	<b>655,131</b>
Trade accounts receivable	6,524,832	-	-	<b>6,524,832</b>
Derivative financial instruments (hedge)	-	1,206	6,998	<b>8,204</b>
<b>Financial liabilities</b>				
Derivative financial instruments (hedge)	-	(2,016)	(4,924)	<b>(6,940)</b>
Borrowings, financing and debentures	(1,052,963)	(116,180)	-	<b>(1,169,143)</b>
Financing - financial service operations	(1,236,232)	-	-	<b>(1,236,232)</b>
Leases payable	(2,909,910)	-	-	<b>(2,909,910)</b>
Suppliers	(1,641,386)	-	-	<b>(1,641,386)</b>
Obligations - forfeit	(78,848)	-	-	<b>(78,848)</b>
Obligations with credit card administrators	(2,464,968)	-	-	<b>(2,464,968)</b>
<b>Balance on December 31, 2022</b>	<b>(2,859,475)</b>	<b>3,386,492</b>	<b>2,074</b>	<b>529,091</b>

(i) Fair value through other comprehensive income, pursuant to CPC 48/IFRS 9 classification.

### 24.3 Fair value measurement and hierarchy

The discounted cash flow method is used to measure the fair value of financial assets and liabilities, whose assumption is the present value of cash flows estimated based on future market quotations. For financial assets and liabilities whose book balances are reasonably close to fair value, fair values are not determined as established in CPC 40/IFRS 7.

We measure the fair value of borrowings, debentures and financing - financial service operations - for disclosure purposes, as follows:

#### 24.3.1 Parent Company

	09/30/2023		12/31/2022	
<b>Financial liabilities</b>	<b>Fair value</b>	<b>Book balance</b>	<b>Fair value</b>	<b>Book balance</b>
Debentures	(1,063,049)	(1,015,747)	(1,056,274)	(1,052,943)
<b>Total</b>	<b>(1,063,049)</b>	<b>(1,015,747)</b>	<b>(1,056,274)</b>	<b>(1,052,943)</b>

#### 24.3.2 Consolidated

	09/30/2023		12/31/2022	
<b>Financial liabilities</b>	<b>Fair value</b>	<b>Book balance</b>	<b>Fair value</b>	<b>Book balance</b>
Debentures	(1,063,049)	(1,015,747)	(1,056,274)	(1,052,943)
Working capital - Bank Credit Note (CCB)	-	(3)	-	(20)
Financing - financial service operations	(1,028,127)	(1,029,501)	(1,243,129)	(1,236,232)
<b>Total</b>	<b>(2,091,176)</b>	<b>(2,045,251)</b>	<b>(2,299,403)</b>	<b>(2,289,195)</b>

Our financial assets and liabilities are classified under Level 2 of the fair value hierarchy, since they are calculated based on inputs that are observable for assets or liabilities, either directly or indirectly, except for quoted (unadjusted) prices in active markets for identical assets or liabilities to which we may have access at the measurement date.

## 24.4 Derivative financial instruments

Management of these instruments is based on operating strategies, aimed at liquidity, profitability and security. Foreign currency (US dollar) exchange contracts, such as Non-Deliverable Forward (NDF) contracts, are used as a hedging instrument for our exposure to the foreign currency volatility and investments in derivatives or any other high risk financial instruments are not made for speculation purposes. Derivatives are broken down as follows:

Description of derivatives	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
<b>Designated for hedge</b>				
NDF (orders)	10,987	1,512	11,954	2,074
<b>Not designated for hedge</b>				
NDF (payment flow)	(1,527)	(810)	(1,641)	(810)
Exchange rate swap	-	-	(17,842)	(13,842)
<b>Total</b>	<b>9,460</b>	<b>702</b>	<b>(7,529)</b>	<b>(12,578)</b>
Current assets	14,669	7,461	15,917	8,204
Current liabilities	(5,209)	(6,759)	(23,446)	(20,782)
<b>Total</b>	<b>9,460</b>	<b>702</b>	<b>(7,529)</b>	<b>(12,578)</b>

### 24.4.1 Derivatives designated for hedge accounting

#### 24.4.1.1 NDF (Non-Deliverable Forward)

Hedging instrument				Hedged item	
Maturity dates	Currency	Notional amount	Fair value - R\$ (i)	Transaction	Estimated maturity
From 11/2023 to 05/2024	USD	160,432	10,987	Goods import order	From 11/2023 to 05/2024
<b>Total - Parent Company</b>			<b>10,987</b>		
From 11/2023 to 05/2024	USD	13,299	967	Goods import order	From 11/2023 to 05/2024
<b>Total - Consolidated</b>	USD	<b>173,731</b>	<b>11,954</b>		

- (i) The methodology for measuring the fair value of NDFs is the cash flow discount model with B3's projections.

In the period, NDF transactions used to hedge the cash flow risk of import orders were effective and complied with the levels established by CPC 48/IFRS 9.

#### 24.4.1.2 Cash flow

The cash flows related to import orders of goods for resale are initially recorded in inventories and subsequently throughout the operation, in profit or loss as cost of goods sold.

Cash flow from the import orders of future operations exposed to foreign currency hedged by derivatives is as follows:

Expected dollar rate for the next disclosure: R\$ 5.0835

	Within 3 months	4-6 months	Total
Resale goods import orders - R\$	526,579	356,582	883,161
<b>Notional amount - USD</b>	<b>103,586</b>	<b>70,145</b>	<b>173,731</b>



## 24.4.2 Derivatives not designated for hedge accounting

### 24.4.2.1 NDF (Non-Deliverable Forward)

Hedging instrument				Financial hedge	
Maturity dates	Currency	Notional amount	Fair value – R\$	Transaction	Estimated maturity
10/2023	EUR	3,382	60	Payment flow	10/2023
From 10/2023 to 11/2023	USD	11,148	(1,587)	Payment flow	From 10/2023 to 11/2023
<b>Total – Parent Company</b>			<b>(1,527)</b>		
From 10/2023 to 11/2023	USD	500	(114)	Payment flow	From 10/2023 to 11/2023
<b>Total – Consolidated</b>		<b>15,030</b>	<b>(1,641)</b>		

### 24.4.2.2 Cash flow

The expected cash flows relating to non-designated financial hedge and exposed to foreign currency hedged by derivatives, corresponding to the payment flow of property and equipment items recognized, are as follows:

Expected Euro rate for the next disclosure: R\$ 5.3994

Expected dollar rate for the next disclosure: R\$ 5.0835

	Within 3 months	Total		Within 3 months	Total
Import of property and equipment – R\$	18,261	18,261	Import of goods R\$	55,522	55,522
<b>Notional amount – EUR</b>	<b>3,382</b>	<b>3,382</b>	<b>IT license R\$</b>	<b>3,691</b>	<b>3,691</b>
			<b>Notional amount – USD</b>	<b>11,648</b>	<b>11,648</b>

### 24.4.2.3 Swaps

Instrument	Maturity	Long	Short	Notional amount	Amount receivable (payable)	
		position	position		09/30/2023	12/31/2022
Exchange rate swap						
Working capital – Law No. 4,131	10/2023	€ + 1.05%	CDI + 1.15%	€ 9,390	(13,714)	(10,387)
Working capital – Law No. 4,131	07/2024	€ + 2.75%	109.57% of CDI	€ 9,041	(4,128)	(3,455)
Total – Consolidated (*)					(17,842)	(13,842)

(\*) Changes in swaps are described in Note 16.3– Changes in Borrowings, financing and debentures.

## 24.5 Credit risk

Rating – National Scale	Consolidated	
	09/30/2023	12/31/2022
brAAA	15,917	8,204
<b>Total – Derivative financial instrument (assets)</b>	<b>15,917</b>	<b>8,204</b>

This table shows the credit risk ratings of derivative financial instruments (assets), according to major risk rating agencies.

## 25 OTHER OBLIGATIONS

	Parent Company		Consolidated	
	09/30/2023	12/31/2022	09/30/2023	12/31/2022
Revenues received in advance (i)	14,315	18,609	15,997	42,885
Obligations with customers (ii)	32,438	41,562	91,628	111,669
Obligations related to transactions w/ insurance (iii)	-	-	11,858	12,597
Transfer of financial products operation - related parties (iv)	1,464	4,577	-	-
Acquisition of ICMS credits (v)	61,520	66,124	61,520	66,124
Marketplace partners (vi)	3,503	13,643	14,654	27,711
Suppliers' agreements (vii)	38,548	61,288	38,548	61,288
Obligations with investment (viii)	12,818	25,299	41,182	51,275
Other obligations (ix)	7,424	7,488	19,691	9,540
<b>Total</b>	<b>172,030</b>	<b>238,590</b>	<b>295,078</b>	<b>383,089</b>
Current liabilities	146,414	180,903	252,740	288,739
Noncurrent liabilities	25,616	57,687	42,338	94,350
<b>Total</b>	<b>172,030</b>	<b>238,590</b>	<b>295,078</b>	<b>383,089</b>

- (i) Advance of payroll agreements from financial institution, insurance exclusivity premiums with the insurance company and Co-branded card ("Meu Cartão") incentive premium.
- (ii) Balances on behalf of customers (credits that may be used as payment for purchases in the Company), goods bought from bridal registries, but not yet delivered, and credit balances in Realize CFI's credit cards.
- (iii) Advances related to insurance premiums paid by customers to be transferred to the insurance company.
- (iv) Transfers referring mostly to Renner card operations with Realize CFI.
- (v) Balances payable corresponding to the acquisition of ICMS credits.
- (vi) Transfers to sales people for 'Marketplace in' services.
- (vii) Balances of agreements with suppliers referring to transfers to the Brazilian Development Bank (BNDES).
- (viii) Restated balances relating to the acquisitions of subsidiaries Repassa and Uello and contractual obligation in the startup Connectly through the Fund, signed at September 06, 2023 (Note 3.7).
- (ix) Balances payable corresponding to royalties, payroll advance loans, third-party ICMS, among others.

## 26 TRANSACTIONS WITH RELATED PARTIES

The main financial, commercial and operational transactions between the Parent Company and the subsidiaries are presented below:

### 26.1 Parent Company's context

- **Lease contracts:** In August 2018, lease contracts were updated through of an addendum with subsidiary Dromegon referring to the buildings of the stores located in downtown Porto Alegre, Santa Maria and Pelotas, effective for ten years, which may be renewed. Amounts were set between 4% and 4.29% on gross monthly sales of stores.
- **Personal loan service agreement:** We offer to Renner's customers financial services through of our indirect subsidiary Realize CFI and is a party in the transaction through our operating infrastructure, providing correspondent banking and collection services.
- **PIX:** we offer to Renner and Camicado customers the option to pay using the PIX system (an instant payment platform created by the Central Bank of Brazil) through our indirect subsidiary Realize CFI, which intermediates this transaction.
- **Transactions with the Renner Credit Card (Private Label and Meu Cartão) – Realize:** Renner credit cards (Private Label) and the co-branded card ("Meu Cartão") are offered to our customers through the indirect subsidiary Realize CFI.
- **Sharing of costs and corporate expenses:** there are agreements for the sharing of back-office and corporate structures between Lojas Renner and our subsidiaries, which streamlines the corporate structure. For foreign subsidiaries, the sharing of expenses is charged by the Parent Company in the form of service exports.
- **Import intermediation:** the Parent Company carries out commercial transactions with our subsidiary LRS, which operates as an import intermediary, in line with the strategy of approximating and developing the international supplier base. Revenue from intermediation commission was recognized at a price compatible with market conditions.
- **Export and import of goods:** the Parent Company conduct commercial transactions with the subsidiaries LRU and LRA in connection with the export of goods for inventories of the retail operations in those countries, and import of goods with LRU Trading, which are priced under market conditions.

- **Marketplace with Camicado e Youcom:** Parent Company has been performing marketplace services for subsidiaries Camicado and Youcom, under the business standards it has applied to other sellers with which it has entered into arrangements to expand the mix of our digital channels.
- **Guarantees:** Parent Company is the guarantor and is jointly liable for certain financial transactions of our subsidiaries:

	09/30/2023	12/31/2022
<b>Camicado</b>		
Financing in foreign currency – Law No. 4,131	97,724	102,338
<b>Total</b>	<b>97,724</b>	<b>102,338</b>

## 26.2 Consolidated context

### 26.2.1 Business synergy

One of the main drivers for the synergy with the direct subsidiaries Camicado and Youcom is the acceptance of Renner Card (Private Label) and Co-branded card (“Meu Cartão”).

### 26.2.2 Agreements or other significant obligations between the Company and our management members

According to Chapter IV, article 13 of our Bylaws, our management is incumbent upon the Board of Directors and the Executive Board, and management members are described in for a term of office drafted in a book, signed by the invested management member, not requiring any guarantee of management, and conditioned on the prior signature of the Statement of Compliance of Management Members regarding the *Novo Mercado* Listing Rules.

The Board of Directors, elected at the Annual General Meeting, has unified terms of office of one year, re-election being permitted. The Board members in office are automatically considered appointed for re-election by their joint proposal. The Executive Board, with members who are elected and may be removed at any time by the Board of Directors, has a two-year term, with reelection permitted. The members relationship with the Company is based on a service agreement, and their compensation comprises a fixed component restated annually using the INPC index and a variable component that is based on our financial performance.

### 26.2.3 Compensation of the members of the Board of Directors and Executive Board (the “Management”)

Pursuant to the Brazilian Corporation Law and our bylaws, it is the shareholders’ responsibility, at the Annual General Meeting, to set the total annual compensation of the management personnel and of the Board of Directors’ members, and to distribute the amount among the management members after considering the People Committee’s opinion.

The Annual General Meeting (AGM) of April 20, 2023 approved the 2023 global management personnel compensation, limited to R\$53,000. This amount also includes the compensation of the Supervisory Board members for 2023 of up to R\$851.

	Parent Company				Consolidated			
	3Q23	9M23	3Q22	9M22	3Q23	9M23	3Q22	9M22
Management compensation	(7,099)	(21,242)	(6,727)	(18,803)	(7,816)	(23,261)	(7,348)	(20,417)
Stock option plan	(1,626)	(4,745)	(1,824)	(4,933)	(1,626)	(4,745)	(1,824)	(4,933)
Restricted share plan	(954)	(2,608)	(801)	(2,396)	(954)	(2,608)	(801)	(2,396)
<b>Total (i)</b>	<b>(9,679)</b>	<b>(28,595)</b>	<b>(9,352)</b>	<b>(26,132)</b>	<b>(10,396)</b>	<b>(30,614)</b>	<b>(9,973)</b>	<b>(27,746)</b>

- (i) The management fees and the retention bonus of the statutory officers of indirect subsidiary Realize CFI are recorded as management personnel compensation in the Consolidated statements.

## 26.3 Balances and transactions with related parties

### 26.3.1 Accounting policy

Intercompany transactions including balances, and unrealized gains and losses deriving from such transactions, are eliminated. The accounting policies of the subsidiaries are consistent with the practices adopted by the Parent Company. The main balances in the statements of financial position and profit or loss relating to transactions with related parties arise from transactions under usual market and contractual conditions.

### 26.3.2 Balances with related companies

Transactions - Assets (liabilities)	RACC	Dromegon	Camicado	Youcom	LRS	LRU	HUB	LRA	Realize CFI	Repassa	Uello	Total
<b>Cash and cash equivalents</b>												
Transactions through the <i>Pix</i> system	-	-	-	-	-	-	-	-	4,601	-	-	4,601
<b>Accounts receivable</b>												
Export of goods for resale	-	-	-	-	-	10,015	-	9,846	-	-	-	19,861
Co-branded card ("Meu Cartão") transactions	-	-	-	-	-	-	-	-	571,675	-	-	571,675
Renner credit card (Private Label)	-	-	-	-	-	-	-	-	391,680	-	-	391,680
<b>Other assets</b>												
Renner credit card (Quick withdrawal)	-	-	-	-	-	-	-	-	54	-	-	54
<b>Receivables from related parties</b>												
Sharing of expenses/provision of services	-	-	4,823	1,345	-	359	39	183	8,600	490	62	15,901
<b>Suppliers</b>												
Intermediation commission	-	-	-	-	3,136	-	-	-	-	-	-	3,136
<b>Payables to related parties</b>												
Sharing of expenses	-	8	-	-	-	-	-	-	(746)	-	-	(738)
Rentals payable	-	(565)	-	-	-	-	-	-	-	-	-	(565)
<b>Obligations with credit card administrators</b>												
Co-branded card ("Meu Cartão") transactions	(5)	-	-	-	-	-	-	-	(16,787)	-	-	(16,792)
<b>Other obligations</b>												
Renner credit card transactions (Private Label)	-	-	-	-	-	-	-	-	(1,464)	-	-	(1,464)
<b>Total on September 30, 2023</b>	<b>(5)</b>	<b>(557)</b>	<b>4,823</b>	<b>1,345</b>	<b>3,136</b>	<b>10,374</b>	<b>39</b>	<b>10,029</b>	<b>957,613</b>	<b>490</b>	<b>62</b>	<b>987,349</b>

Transactions - Assets (liabilities)	RACC	Dromegon	Camicado	Youcom	LRS	Realize Participações S.A.	LRU	LRA	Realize CFI	Repassa	Total
<b>Cash and cash equivalents</b>											
Transactions through the <i>Pix</i> system	-	-	-	-	-	-	-	-	2,347	-	2,347
<b>Accounts receivable</b>											
Export of goods for resale	-	-	-	-	-	-	16,210	14,679	-	-	30,889
Co-branded card ("Meu Cartão") transactions	-	-	-	-	-	-	-	-	804,856	-	804,856
Renner credit card (Private Label)	-	-	-	-	-	-	-	-	611,603	-	611,603
<b>Other assets</b>											
Renner credit card (Quick withdrawal)	-	-	-	-	-	-	-	-	111	-	111
Marketplace	-	-	1	-	-	-	-	-	-	-	1
<b>Receivables from related parties</b>											
Sharing of expenses/provision of services	27	-	3,668	1,371	819	4	406	7,946	6,488	397	21,126
<b>Suppliers</b>											
Intermediation commission	-	-	-	-	2,192	-	-	-	-	-	2,192
<b>Obligations - forfait</b>											
Obligations - forfait - related parties	-	-	-	-	-	-	-	-	(2,115)	-	(2,115)
<b>Payables to related parties</b>											
Sharing of expenses	-	8	-	-	-	-	-	-	-	-	8
Rentals payable	-	(926)	-	-	-	-	-	-	-	-	(926)
<b>Obligations with credit card administrators</b>											
Co-branded card ("Meu Cartão") transactions	(70)	-	-	-	-	-	-	-	(27,931)	-	(28,001)
<b>Other obligations</b>											
Renner credit card transactions (Private Label)	-	-	-	-	-	-	-	-	(3,221)	-	(3,221)
Marketplace	-	-	(566)	(790)	-	-	-	-	-	-	(1,356)
<b>Total on December 31, 2022</b>	<b>(43)</b>	<b>(918)</b>	<b>3,103</b>	<b>581</b>	<b>3,011</b>	<b>4</b>	<b>16,616</b>	<b>22,625</b>	<b>1,392,138</b>	<b>397</b>	<b>1,437,514</b>

## 26.3.3 Transactions with related companies

Type of revenue (expense)	Dromegon	Camicado	Youcom	LRS	LRU	LRA	Realize CFI	LRU Trading	Repassa	Uello	Total
Sharing of corporate expenses	71	18,626	9,510	-	-	-	39,152	-	2,145	196	69,700
Intermediation commission	-	83	153	(20,565)	-	-	-	-	-	-	(20,329)
Property rent expenses	(4,201)	-	-	-	-	-	-	-	-	-	(4,201)
Service revenue	-	-	-	-	3,384	-	48,368	-	-	-	51,752
Export of goods	-	-	-	-	57,509	3,101	-	(351)	-	-	60,259
<b>Total 9M23</b>	<b>(4,130)</b>	<b>18,709</b>	<b>9,663</b>	<b>(20,565)</b>	<b>60,893</b>	<b>3,101</b>	<b>87,520</b>	<b>(351)</b>	<b>2,145</b>	<b>196</b>	<b>157,181</b>
Sharing of corporate expenses	24	6,177	3,091	-	-	-	12,259	-	701	196	22,448
Intermediation commission	-	-	24	(7,241)	-	-	-	-	-	-	(7,217)
Property rent expenses	(1,427)	-	-	-	-	-	-	-	-	-	(1,427)
Service revenue	-	-	-	-	1,151	-	15,010	-	-	-	16,161
Export of goods	-	-	-	-	17,184	790	-	-	-	-	17,974
<b>Total 3Q23</b>	<b>(1,403)</b>	<b>6,177</b>	<b>3,115</b>	<b>(7,241)</b>	<b>18,335</b>	<b>790</b>	<b>27,269</b>	<b>-</b>	<b>701</b>	<b>196</b>	<b>47,939</b>

Type of revenue (expense)	Dromegon	Camicado	Youcom	LRS	LRU	LRA	Realize CFI	LRU Trading	Repassa	Total
Sharing of corporate expenses	67	15,880	9,582	-	-	-	36,341	-	607	62,477
Intermediation commission	-	307	150	(24,451)	-	-	-	-	-	(23,994)
Property rent expenses	(4,240)	-	-	-	-	-	-	-	-	(4,240)
Service revenue	-	-	-	-	4,167	-	71,160	-	-	75,327
Export of goods	-	-	-	-	55,976	5,717	-	(984)	-	60,709
<b>Total 9M22</b>	<b>(4,173)</b>	<b>16,187</b>	<b>9,732</b>	<b>(24,451)</b>	<b>60,143</b>	<b>5,717</b>	<b>107,501</b>	<b>(984)</b>	<b>607</b>	<b>170,279</b>
Sharing of corporate expenses	23	7,485	3,136	-	-	-	12,776	-	488	23,908
Intermediation commission	-	73	48	(8,286)	-	-	-	-	-	(8,165)
Property rent expenses	(1,345)	-	-	-	-	-	-	-	-	(1,345)
Service revenue	-	-	-	-	1,364	-	23,590	-	-	24,954
Export of goods	-	-	-	-	18,424	3,402	-	(984)	-	20,842
<b>Total 3Q22</b>	<b>(1,322)</b>	<b>7,558</b>	<b>3,184</b>	<b>(8,286)</b>	<b>19,788</b>	<b>3,402</b>	<b>36,366</b>	<b>(984)</b>	<b>488</b>	<b>60,194</b>

## 27 EQUITY

### 27.1 Capital

Changes in capital and paid-up shares are shown below:







	Number of shares (in thousands)	Total
<b>Balance on January 1, 2022</b>	<b>988,779</b>	<b>8,978,349</b>
Capital increase, Board of Directors' meetings held on 05/19/2022, 08/18/2022 and 11/23/2022	2,448	43,928
<b>Balance on December 31, 2022</b>	<b>991,227</b>	<b>9,022,277</b>
Cancellation of treasury shares, Board of Directors' meetings held on 01/19/2023 and 03/16/2023	(28,000)	-
<b>Balance on September 30, 2023</b>	<b>963,227</b>	<b>9,022,277</b>

### 27.2 Treasury shares

At the Board of Directors' Meeting held on January 19, 2023, we approved the cancellation of 13,000,000 (thirteen million) common shares without capital reduction, representing 62.4% of total treasury shares and 1.31% of shares recorded in capital on that date, and approved a new share buyback program without capital reduction, under which up to 15,000,000 (fifteen million) common shares can be purchased.

At the Board of Directors' Meeting held on March 16, 2023, we approved the termination of the Share Buyback Program, under which, from January to March 2023, 15,000,000 (fifteen million) common shares issued by the Company and authorized for the Program were acquired at the average price of R\$19.20. We also approved, on that date, the cancellation of 15,000,000 (fifteen million) book-entry registered common shares with no par value issued by the Company, without capital reduction, representing 66% of total treasury shares and 1.5% of shares recorded in capital on that date.

Changes in treasury shares are as follows:

	 1/01/22	Disposal of shares	Share buyback	 12/31/22	Disposal of shares	Share buyback	Cancellation (i)	 9/30/23
 <b>NUMBER OF SHARES (in thousands)</b>	<b>3,159</b>	(317)	18,000	<b>20,842</b>	(216)	15,000	(28,000)	<b>7,626</b>
 <b>VALUE</b>	<b>108,620</b>	(9,751)	453,943	<b>552,812</b>	(4,697)	288,180	(670,643)	<b>165,652</b>
 <b>AVERAGE PRICE</b>	<b>34.38</b>	30.76	25.22	<b>26.52</b>	21.75	19.20	23.95	<b>21.72</b>

- (i) This transaction resulted in no capital reduction. The amounts of R\$ 28,005 and R\$ 642,638 were reconized, respectively, in capital reserves (Note 27.3) and in income reserves (Note 27.4).

### 27.3 Capital reserves

The stock option and restricted share plan reserves, amounting to R\$122,518 on September 30, 2023 (R\$119,375 on December 31, 2022), are matched against the stock option plan and restricted share plan expenses (Notes 30 and 31), whose allocation will be decided at the Special General Meeting. On March 16, we decided to cancel the treasury shares, absorbing R\$28,005 from those reserves.

## 27.4 Income reserves

- **Legal reserve:** in accordance with art. 193 of Law No. 6404/76 and art. 33, item (a) of our Bylaws, the legal reserve is recorded at an amount equivalent to 5% of net income for each year, after deducting the tax incentive reserve portion. The balance on September 30, 2023 is R\$68,871 (R\$68,871 on December 31, 2022).
- **Investment and expansion reserve:** this reserve is recorded as decided by management, as provided for in article 33, item (c) of the By-laws. On September 30, 2023, the balance is R\$124,042 (R\$766,680 on December 31, 2022). On March 16, we decided to cancel the treasury shares, absorbing R\$642,638 from those reserves.
- **Tax incentive reserve:** we are entitled to ICMS tax incentives with impacts on profit or loss (Note 11.4). In accordance with Supplementary Law No. 160/17 and Law No. 6404/76, we allocate at year-end the portion of incentives related to the exemption of ICMS on customs clearance of imports and to the reduction of ICMS ST (MVA). On September 30, 2023, the tax incentive reserve balance is R\$547,388 (R\$547,388 on December 31, 2021).

## 27.5 Other comprehensive income

OCI refers to cumulative translation adjustments, hyperinflation adjustments, and unrealized profit or loss on derivative financial instruments, such as equity adjustments. This amount represents accumulated gains, net of taxes, of R\$114,397 on September 30 (R\$115,736 of gains, net of taxes, on December 31, 2022).

## 28 INTEREST ON EQUITY

### 28.1 Statement of distribution proposal

Period	Nature	Payment	(i) Outstanding shares (in thousands)	R\$/share	Approved amount
1Q22	IOE – BDM held on 03/17/2022	July 2022	981,012	0.144175	141,437
2Q22	IOE – BDM held on 06/23/2022	July 2022	968,462	0.164187	159,010
3Q22	IOE – BDM held on 09/22/2022	October 2022	969,221	0.174656	169,280
<b>Total proposed distribution 2022 (ii)</b>				<b>0.483018</b>	<b>469,727</b>
1Q23	IOE – BDM held on 03/16/2023	October 2023	955,591	0.182327	174,230
2Q23	IOE – BDM held on 06/22/2023	October 2023	955,591	0.180177	172,176
3Q23	IOE – BDM held on 09/21/2023	April 2024	955,601	0.179690	171,712
<b>Total proposed distribution 2023 (ii)</b>				<b>0.542194</b>	<b>518,118</b>

(i) The number of outstanding shares does not include treasury shares.

(ii) Interest on equity was deducted when calculating income and social contribution taxes. The tax benefits of this deduction for the three- and nine-month periods ended September 30, 2023 were estimated at R\$58,382 and R\$176,160, respectively (R\$57,555 and R\$159,707 on September 30, 2022).

### 28.2 Statement of changes in statutory obligations

	Parent Company and Consolidated
<b>Balance on January 1, 2022</b>	<b>353,522</b>
(+) Distribution of IOE and dividends, net of income tax	576,055
(-) Payment of IOE and dividends and income tax on IOE – (i)	(764,480)
(+) Distribution to management personnel	2,282
(-) Payment to management personnel	(6,754)
(+) Unclaimed dividends	341
<b>Balance on December 31, 2022</b>	<b>160,966</b>
(+) Distribution of IOE and dividends, net of income tax	457,119
(-) Payment of IOE and dividends (i)	(157,502)
(-) Payment to management personnel	(2,241)
<b>Balance on September 30, 2023</b>	<b>458,342</b>

(i) Transactions that affect financing activities.



## 29 EARNINGS PER SHARE

Basic and diluted earnings per share are as follows:

Basic/diluted numerator	Parent Company and Consolidated			
	3Q23	9M23	3Q22	9M22
Net income for the period	172,902	449,368	257,862	809,881
Weighted average of common shares, net of treasury shares	955,595	958,230	969,196	975,328
Potential increase in common shares because of the stock option and restricted share plans	2,986	2,986	2,844	2,910
<b>Basic earnings per share - R\$</b>	<b>0.1809</b>	<b>0.4690</b>	<b>0.2661</b>	<b>0.8304</b>
<b>Diluted earnings per share - R\$</b>	<b>0.1804</b>	<b>0.4675</b>	<b>0.2653</b>	<b>0.8279</b>

## 30 STOCK OPTION PLAN

### 30.1 Position of stock option plan

Fair Value (i)	Strike Price (i)	Date of grant (ii)	Grants	Balance at 9/30/2023 (Amount/thousand)	Available for exercise	Vesting period (iii)				Balance at 12/31/2022 (Amount/thousand) (i)
						1st tranche	2nd tranche	3rd tranche	4th tranche	
13.96	29.93	2/08/2018	3rd GRANT	766	766	-	-	-	-	766
17.46	35.28	2/07/2019	CONTRATUAL GRANT	146	146	-	-	-	-	146
17.46	35.28	2/07/2019	4th GRANT	852	852	-	-	-	-	856
22.23	52.45	2/05/2020	5th GRANT	1,000	750	-	-	-	250	1,025
12.04	25.78	2/17/2022	6th GRANT	3,254	-	651	976	1,627	N/A	3,817
8.06	20.29	2/16/2023	7th GRANT	3,861	-	772	1,158	1,931	N/A	-
<b>Total</b>				<b>9,879</b>	<b>2,514</b>	<b>1,423</b>	<b>2,134</b>	<b>3,558</b>	<b>250</b>	<b>6,610</b>

- (i) Limit of 6 years to exercise the options from the date of grant.
- (ii) The options will be available for exercise after the vesting requirements per tranche are complied with. From the 2<sup>nd</sup> to 5<sup>th</sup> grant, including the contractual grant, the vesting period of the 1<sup>st</sup> tranche ends one year after grant date, the 2<sup>nd</sup> tranche two years after grant date and so forth, in equal amounts for each tranche, until all options are available for exercise. From the 6<sup>th</sup> grant, the stock option can be exercised in three tranches: 20% after a two-year grace period, 30% after a three-year grace period, and the remaining 50% four years after the grant date.

The closing price of shares on September 30, 2023 was R\$ 13.40 (R\$20.48 on December 31, 2022). Each option corresponds to the right to subscribe one share and, on September 30, 2023 and December 31, 2022, there were no in-the-money options. There is no potential realization of options that change the equity interest of shareholders, as shown below.

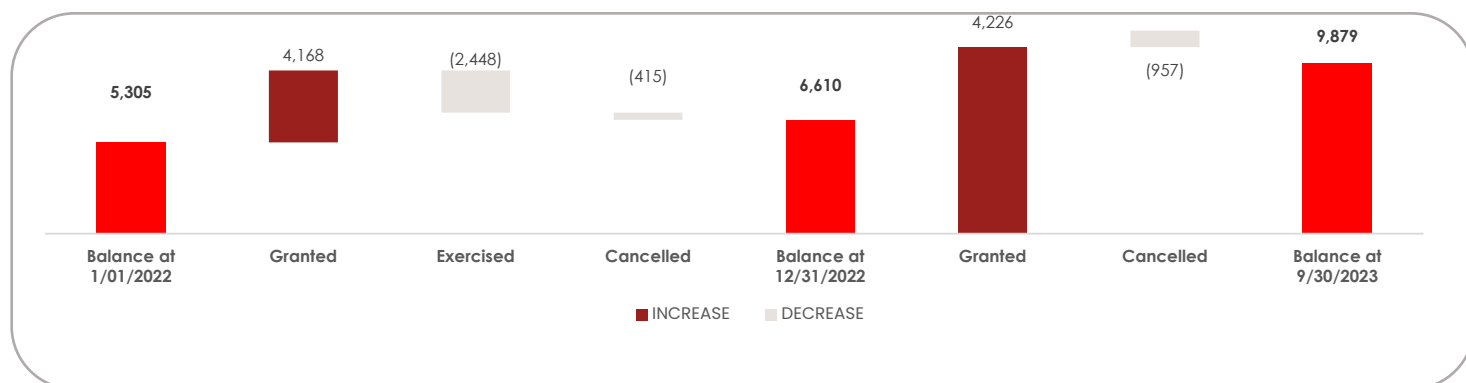
NET SHAREHOLDER' EQUITY	÷	SHARES AMOUNT (THOUSANDS)	=	BOOK VALUE PER SHARE (R\$)
WITHOUT EXERCISE IN-THE-MONEY OPTIONS		WITHOUT EXERCISE IN-THE-MONEY OPTIONS		WITHOUT EXERCISE IN-THE-MONEY OPTIONS
9,765,091		963,227		10.14
10,087,515		991,227		10.18
EXERCISING IN-THE-MONEY OPTIONS		EXERCISING IN-THE-MONEY OPTIONS		EXERCISING IN-THE-MONEY OPTIONS
9,765,091		963,227		10.14
10,087,515		991,227		10.18
		9/2023		12/2022

### 30.2 Assumptions for fair value measurement of stock options

The fair value of stock options granted is calculated at the date of grant using the Black&Scholes model and assumptions such as:

- Strike price: weighted average rate over the last 30 trading sessions of Lojas Renner S.A.'s shares before the grant date.
- Share price volatility: weighting of the trading history of the Company's shares.
- Risk-free interest rate: we use the CDI rate available at the date of grant and makes projections using the time period according to the exercise of options.
- Estimated dividend: payment of dividends per share in relation to the market value of shares at the grant date.
- Vesting period: maximum period for beneficiaries to exercise their options.

### 30.3 Changes in the stock option plan



In the three- and nine-month periods ended September 30, 2023, the stock option plan expenses totaled R\$6,523 and R\$18,781 (R\$6,511 and R\$17,321 on September 30, 2022), respectively – Parent Company and Consolidated.

## 31 RESTRICTED SHARE PLAN

### 31.1 Position of restricted share plan

Date of Grant	Grants	Balance at 9/30/2023 (Amount/thousand)	Vesting Period			Balance at 12/31/2022 (Amount/thousand)
			2024	2025	2026	
2/05/2020	5th Grant	-	-	-	-	210
2/11/2021	6th Grant	803	803	-	-	951
2/17/2022	7th Grant	855	-	855	-	1,010
2/16/2023	8th Grant	1,328	-	-	1,328	-
<b>TOTAL</b>		<b>2,986</b>	<b>803</b>	<b>855</b>	<b>1,328</b>	<b>2,171</b>

### 31.2 Changes in restricted share plan

1,575	1,096			2,171	1,473			2,986
		(183)	(317)			(442)	(216)	
Balance at 1/1/2022	Granted	Cancelled	Exercised	Balance at 12/31/2022	Granted	Cancelled	Exercised	Balance at 9/30/2023

■ INCREASE    ■ DECREASE

The restricted share plan expenses for the three- and nine-month periods ended September 30, 2023 amount to R\$ 6,112 and R\$ 17,064, respectively (R\$ 5,078 and R\$ 15,331 on September 30, 2022) plus social charges amounting to R\$2,705 and R\$ 1,952 (R\$ 4,416 and R\$8,288 on September 30, 2022), totaling R\$ 3,407 and R\$ 19,017 (R\$ 9,494 and R\$ 23,619 on September 30, 2022).

## 32 SEGMENT INFORMATION

### 32.1 Accounting policy

The operating segments presented below are consistent with the internal report supplied to the Board of Directors, the chief decision maker, in charge of allocating funds and evaluating the performance of operating segments:

**Retail:** sale of garment items, perfumery, cosmetics, watches, as well as the home & decoration segment, urban deliveries, and logistics management solutions covering the operations of Renner, Camicado, Youcom, Repassa, Ashua, Uello, and the operations in Uruguay and Argentina.

**Financial products:** granting of loans to individuals and legal entities, financing of purchases, insurance, and credit and debit transactions inherent to credit, financing and investment companies.

	Retail		Financial Products		Consolidated	
	3Q23	9M23	3Q23	9M23	3Q23	9M23
Operating revenue, net	2,636,106	7,899,409	460,990	1,477,062	3,097,096	9,376,471
Costs of sales and services	(1,223,052)	(3,643,433)	(26,363)	(85,106)	(1,249,415)	(3,728,539)
<b>Gross profit</b>	<b>1,413,054</b>	<b>4,255,976</b>	<b>434,627</b>	<b>1,391,956</b>	<b>1,847,681</b>	<b>5,647,932</b>
Selling expenses	(690,457)	(2,103,397)	-	-	(690,457)	(2,103,397)
General and administrative expenses	(346,603)	(1,036,123)	-	-	(346,603)	(1,036,123)
Credit losses, net	-	-	(329,561)	(1,072,481)	(329,561)	(1,072,481)
Other operating income (expenses)	21,636	78,566	(140,119)	(418,539)	(118,483)	(339,973)
<b>Income from (loss on) segments</b>	<b>397,630</b>	<b>1,195,022</b>	<b>(35,053)</b>	<b>(99,064)</b>	<b>362,577</b>	<b>1,095,958</b>
Depreciation and amortization	(257,231)	(750,037)	(7,022)	(18,454)	(264,253)	(768,491)
Stock option plan					(6,523)	(18,781)
Income/loss from write-off and estimated losses on property and equipment					27	(19,089)
Finance income (costs), net					(15,452)	(59,148)
Income and social contribution taxes					96,526	218,919
<b>Net income for the period</b>					<b>172,902</b>	<b>449,368</b>

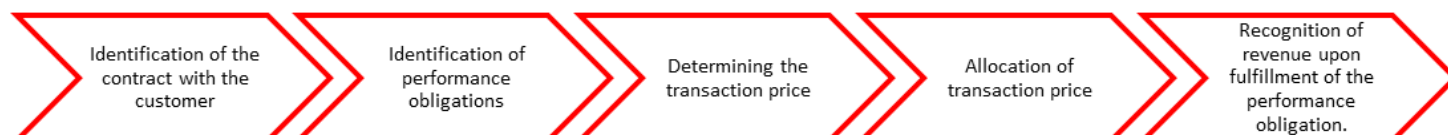
	Retail		Financial Products		Consolidated	
	3Q22	9M22	3Q22	9M22	3Q22	9M22
Operating revenue, net	2,615,521	8,020,931	402,111	1,236,062	3,017,632	9,256,993
Costs of sales and services	(1,207,204)	(3,602,984)	(34,224)	(78,245)	(1,241,428)	(3,681,229)
<b>Gross profit</b>	<b>1,408,317</b>	<b>4,417,947</b>	<b>367,887</b>	<b>1,157,817</b>	<b>1,776,204</b>	<b>5,575,764</b>
Selling expenses	(675,481)	(2,034,934)	-	-	(675,481)	(2,034,934)
General and administrative expenses	(332,496)	(958,516)	-	-	(332,496)	(958,516)
Credit losses, net	-	-	(236,888)	(685,863)	(236,888)	(685,863)
Other operating income (expenses)	40,166	3,744	(111,976)	(355,787)	(71,810)	(352,043)
<b>Income from (loss on) segments</b>	<b>440,506</b>	<b>1,428,241</b>	<b>19,023</b>	<b>116,167</b>	<b>459,529</b>	<b>1,544,408</b>
Depreciation and amortization	(245,762)	(722,760)	(5,416)	(14,501)	(251,178)	(737,261)
Stock option plan					(6,511)	(17,321)
Income/loss from write-off and estimated losses on property and equipment					(845)	(10,349)
Finance income (costs), net					(130)	13,382
Income and social contribution taxes					56,997	17,022
<b>Net income for the period</b>					<b>257,862</b>	<b>809,881</b>

The result shown on the table does not deduct the expenses with depreciation and amortization, with the stock option plan and income/loss resulting from write-off of assets. The exclusion of these expenses in the calculation is in line with the manner in which management evaluates the performance of each business and its contribution to cash generation. Finance income (costs) are not allocated by segment, since their composition is related to corporate decisions on capital structure rather than to the nature of income/loss of each business segment.

### 33 REVENUES

#### 33.1 Accounting policy

CPC 47/IFRS 15 – Revenue from Contracts with Customers establishes a model aimed at evidencing whether the recognition criteria were satisfied, following the steps below:



Considering these aspects, revenues are recorded at the amount that reflects our expectation of receiving a consideration for the products and financial services offered to customers.

Gross revenue is presented net of rebates, discounts and eliminations of revenues between related parties and adjustment to present value (Note 7.1).

**Sale of goods – retail:** cash sales paid in cash or with debit cards, or credit sales paid with third-party cards or Renner card, and through financing granted by indirect subsidiary Realize CFI, both at physical stores and through e-commerce. Revenue is recognized in profit or loss when the goods are delivered to the customer.

**Services:** own credit transactions, loans to individuals and legal entities, and sales financing by indirect subsidiary Realize CFI; profit or loss is allocated considering the effective interest rate throughout the term of contracts. Services include revenues from commissions on marketplace sales conducted with partner companies, sales intermediation commissions, intercompany services, urban deliveries and complete and customized logistics management solutions.

	Parent Company			
	3Q23	9M23	3Q22	9M22
<b>Gross operating revenue</b>	<b>3,345,709</b>	<b>10,055,315</b>	<b>3,242,922</b>	<b>10,016,513</b>
Sales of goods	3,323,683	9,987,600	3,214,662	9,930,609
Service revenue	22,026	67,715	28,260	85,904
<b>Deductions</b>	<b>(972,669)</b>	<b>(2,918,710)</b>	<b>(905,880)</b>	<b>(2,823,964)</b>
Returns and cancellations	(244,109)	(740,502)	(229,714)	(720,288)
Taxes on sales	(724,662)	(2,166,757)	(671,502)	(2,089,495)
Taxes on service revenue	(3,898)	(11,451)	(4,664)	(14,181)
<b>Operating revenue, net</b>	<b>2,373,040</b>	<b>7,136,605</b>	<b>2,337,042</b>	<b>7,192,549</b>

	Consolidated			
	3Q23	9M23	3Q22	9M22
<b>Gross operating revenue</b>	<b>4,181,816</b>	<b>12,632,079</b>	<b>4,035,195</b>	<b>12,406,316</b>
Sales of goods	3,673,020	11,007,563	3,588,816	11,051,418
Service revenue	508,796	1,624,516	446,379	1,354,898
<b>Deductions</b>	<b>(1,084,720)</b>	<b>(3,255,608)</b>	<b>(1,017,563)</b>	<b>(3,149,323)</b>
Returns and cancellations	(262,810)	(799,631)	(250,212)	(783,477)
Taxes on sales	(789,267)	(2,354,342)	(735,821)	(2,277,502)
Taxes on service revenue	(32,643)	(101,635)	(31,530)	(88,344)
<b>Operating revenue, net</b>	<b>3,097,096</b>	<b>9,376,471</b>	<b>3,017,632</b>	<b>9,256,993</b>

According to our product return policy, the customer receives a bonus voucher at the same price of returned products for use in a new purchase.

### 34 EXPENSES BY NATURE

Our statements of income are presented by function. Expenses by nature are as follows:

#### 34.1 Selling expenses

	Parent Company			
	3Q23	9M23	3Q22	9M22
Personnel	(237,609)	(727,188)	(231,717)	(694,190)
Occupancy	(81,437)	(242,861)	(76,314)	(244,569)
Depreciation – right of use, net of taxes	(79,766)	(232,404)	(87,373)	(260,571)
Discounts – leases payable	-	-	-	19,420
Third-party services	(21,788)	(64,657)	(19,121)	(63,506)
Freight	(24,837)	(74,962)	(25,461)	(78,658)
Utilities and services	(65,317)	(202,723)	(60,951)	(195,017)
Advertising and promotion	(87,014)	(263,641)	(93,164)	(275,448)
Depreciation and amortization	(62,667)	(187,441)	(59,927)	(175,666)
Other expenses	(67,762)	(201,301)	(51,395)	(155,886)
<b>Total</b>	<b>(728,197)</b>	<b>(2,197,178)</b>	<b>(705,423)</b>	<b>(2,124,091)</b>

	Consolidated			
	3Q23	9M23	3Q22	9M22
Personnel	(278,921)	(861,848)	(280,200)	(835,896)
Occupancy	(104,019)	(311,007)	(100,026)	(319,709)
Depreciation – right of use, net of taxes	(97,329)	(287,498)	(106,352)	(318,435)
Discounts – leases payable	-	-	-	25,307
Third-party services	(25,444)	(76,224)	(22,940)	(82,320)
Freight	(24,041)	(75,598)	(28,046)	(88,394)
Utilities and services	(74,164)	(229,250)	(69,820)	(221,357)
Advertising and promotion	(100,897)	(303,680)	(108,505)	(318,770)
Depreciation and amortization	(81,773)	(245,244)	(79,846)	(227,979)
Other expenses	(82,971)	(245,792)	(65,944)	(193,795)
<b>Total</b>	<b>(869,559)</b>	<b>(2,636,141)</b>	<b>(861,679)</b>	<b>(2,581,348)</b>

#### 34.2 General and administrative expenses

	Parent Company			
	3Q23	9M23	3Q22	9M22
Personnel	(172,629)	(527,852)	(166,192)	(481,887)
Occupancy	165	(1,338)	(540)	(1,535)
Depreciation – right of use, net of taxes	(20,567)	(52,174)	(16,501)	(49,213)
Discounts – leases payable	-	-	-	566
Third-party services	(43,336)	(135,858)	(43,129)	(130,655)
Freight	(39,967)	(113,097)	(34,857)	(100,040)
Utilities and services	(24,664)	(69,788)	(22,506)	(63,632)
Depreciation and amortization	(48,267)	(138,882)	(36,294)	(107,720)
Other expenses	(16,474)	(35,464)	(13,027)	(30,030)
<b>Total</b>	<b>(365,739)</b>	<b>(1,074,453)</b>	<b>(333,046)</b>	<b>(964,146)</b>

	Consolidated			
	3Q23	9M23	3Q22	9M22
Personnel	(195,975)	(600,526)	(187,119)	(546,886)
Occupancy	(126)	(2,643)	(898)	(5,832)
Depreciation – right of use, net of taxes	(20,906)	(54,483)	(17,814)	(52,847)
Discounts - leases payable	-	-	-	598
Third-party services	(49,933)	(157,520)	(52,399)	(159,588)
Freight	(43,489)	(122,535)	(40,358)	(111,257)
Utilities and services	(28,411)	(81,557)	(25,739)	(72,515)
Depreciation and amortization	(57,223)	(162,810)	(41,750)	(123,499)
Other expenses	(28,669)	(71,342)	(25,983)	(63,036)
<b>Total</b>	<b>(424,732)</b>	<b>(1,253,416)</b>	<b>(392,060)</b>	<b>(1,134,862)</b>

### 34.3 Other operating income (expenses)

	Parent Company			
	3Q23	9M23	3Q22	9M22
Expenses with financial products and services	(23,676)	(72,324)	(23,485)	(70,140)
Depreciation and amortization	(598)	(1,964)	(764)	(2,356)
Income (expenses) from write-off of fixed assets	264	(18,277)	246	(520)
Stock option plan	(6,523)	(18,781)	(6,511)	(17,321)
Other operating income (expenses)	3,776	14,847	(1,956)	(2,877)
Recovery of tax credits	5,158	45,419	42,744	61,015
Employee profit sharing	(86)	(3,422)	(439)	(57,749)
<b>Total</b>	<b>(21,685)</b>	<b>(54,502)</b>	<b>9,835</b>	<b>(89,948)</b>

	Consolidated			
	3Q23	9M23	3Q22	9M22
Expenses with financial products and services	(139,401)	(416,520)	(111,354)	(354,173)
Depreciation and amortization	(7,141)	(18,091)	(5,179)	(13,789)
Depreciation – right of use, net of taxes	119	(363)	(237)	(712)
Income (expenses) from write-off of fixed assets	27	(19,090)	(845)	(10,349)
Stock option plan	(6,523)	(18,781)	(6,511)	(17,321)
Other operating income (expenses)	902	11,922	(3,797)	(3,409)
Recovery of tax credits	20,106	66,107	43,811	63,238
Employee profit sharing	(90)	(1,481)	(470)	(57,700)
<b>Total</b>	<b>(132,001)</b>	<b>(396,297)</b>	<b>(84,582)</b>	<b>(394,215)</b>

**35 FINANCE INCOME (COSTS)**

	Parent Company			
	3Q23	9M23	3Q22	9M22
<b>Finance income</b>	<b>90,801</b>	<b>253,604</b>	<b>155,470</b>	<b>447,226</b>
Income from cash equivalents and interest-earning bank deposits (i)	77,795	211,300	130,511	381,467
Foreign exchange gain	848	8,329	221	3,091
Inflation adjustment - gains	71	520	644	813
SELIC interest on tax credits (ii)	2,270	16,044	23,613	59,577
Other finance income	9,817	17,411	481	2,278
<b>Finance costs</b>	<b>(96,988)</b>	<b>(284,026)</b>	<b>(143,523)</b>	<b>(414,634)</b>
Interest on borrowings, financing and debentures (iii)	(37,856)	(111,110)	(84,774)	(245,248)
Interest on leases	(52,673)	(151,355)	(52,615)	(150,325)
Foreign exchange loss	(4,512)	(12,409)	(2,852)	(7,425)
Inflation adjustment - losses (iv)	(187)	(1,007)	(799)	(2,767)
Other finance costs	(1,760)	(8,145)	(2,483)	(8,869)
<b>Finance income (costs), net</b>	<b>(6,187)</b>	<b>(30,422)</b>	<b>11,947</b>	<b>32,592</b>

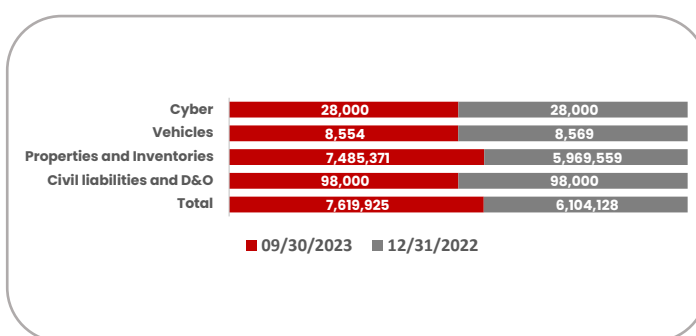
	Consolidated			
	3Q23	9M23	3Q22	9M22
<b>Finance income</b>	<b>161,065</b>	<b>454,596</b>	<b>240,500</b>	<b>645,949</b>
Income from cash equivalents and interest-earning bank deposits (i)	85,892	236,501	135,572	389,665
Foreign exchange gain	1,317	23,798	9,710	26,929
Inflation adjustment - gains	40,159	139,665	68,731	161,703
SELIC interest on tax credits (ii)	20,768	34,542	23,621	49,390
Other finance income	12,929	20,090	2,866	18,262
<b>Finance costs</b>	<b>(176,517)</b>	<b>(513,744)</b>	<b>(240,630)</b>	<b>(632,567)</b>
Interest on borrowings, financing and debentures (iii)	(41,508)	(122,016)	(89,031)	(252,807)
Interest on leases	(59,081)	(171,176)	(56,685)	(165,257)
Foreign exchange loss	(28,524)	(80,288)	(44,090)	(88,092)
Inflation adjustment - losses (iv)	(41,286)	(124,236)	(47,408)	(114,836)
Other finance costs	(6,118)	(16,028)	(3,416)	(11,575)
<b>Finance income (costs), net</b>	<b>(15,452)</b>	<b>(59,148)</b>	<b>(130)</b>	<b>13,382</b>

- (i) Net of PIS and COFINS, which corresponds to R\$4,350 and R\$12,411 for the three- and nine-month periods ended September 30, 2023 (R\$4,259 and R\$16,582 in 2022) in the Individual statements, and to R\$6,232 and R\$14,442 (R\$4,310 and R\$17,324 in 2022) in the Consolidated statements;
- (ii) Net of PIS and COFINS, which corresponds to R\$111 and R\$782 for the three- and nine-month periods ended September 30, 2023, respectively (R\$2,287 and R\$3,470 in 2022) in the Individual statements, and to R\$1,013 and R\$1,684 (R\$2,287 and R\$3,470 in 2022) in the Consolidated statements;
- (iii) This balance includes structural debt costs in the amount of R\$236 and R\$706 for the three- and nine-month periods ended September 30, 2023 (R\$1,107 and R\$3,913 in 2022), in the Individual and Consolidated statements;
- (iv) Consolidated balances mainly comprise the effects of the hyperinflationary economy of LRA (Note 3.10).



### 36 INSURANCE COVERAGE

The Company and its subsidiaries have insurance policies taken out with the main insurance companies in Brazil, which were determined based on the guidance provided by specialists and take into consideration the nature and the value of risk involved. In 2023, the Company and its subsidiaries have civil liability insurance and property insurance (basic coverage: against fire, lightning, explosion and other), insurance coverage for inventories, for cyber risks, and for the vehicles used by executive officers, as shown in the chart:



### 37 EVENTS AFTER THE REPORTING PERIOD

#### 37.1 Capital contribution in the martech company Connectly

On October 3, 2023, through the Fund RX Ventures, the Company settled the investment obligation with martech Connectly, in the amount of R\$10,150 (Note 25).

#### 37.2 Payment of Interest on Equity

On October 5, 2023, we paid IOE relating to the 1Q23 and 2Q23 resolutions, in the amount of R\$ 304,602, net of income tax.

#### 37.3 Settlement of financing – Realize

On October 10, 2023, subsidiary Realize made an early amortization of the financing maturing in February 2024, in the amount of R\$67,068, due to cash availability.

#### 37.4 Settlement of borrowings – Camicado

On October 16, 2023, we settled the borrowing under Law No. 4,131 of subsidiary Camicado, in the amount of R\$64,257 (R\$50,197 of principal plus interest, and R\$14,060 in swap payment).

***A free translation from Portuguese into English of Independent Auditor's Review Report on individual and consolidated interim financial information prepared in accordance with NBC TG 21 – Interim Financial Reporting and IAS 34 – Interim Financial Reporting.***

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## **INDEPENDENT AUDITOR'S REVIEW REPORT ON QUARTERLY INFORMATION**

The Shareholders, Board of Directors and Officers  
**Lojas Renner S.A.**  
Porto Alegre - RS

### **Introduction**

We have reviewed the accompanying individual and consolidated interim financial information, contained in the Quarterly Information Form (ITR) of Lojas Renner S.A. (the "Company") for the quarter ended September 30, 2023, comprising the statement of financial position as of September 30, 2023 and the related statements of profit or loss and of comprehensive income for the three and nine-month periods then ended, and of changes in equity and of cash flows for the nine-month period then ended, including the explanatory notes.

Management is responsible for preparation of the individual and consolidated interim financial information in accordance with Accounting Pronouncement NBC TG 21 – Interim Financial Reporting, and IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), as well as for the fair presentation of this information in conformity with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of the Quarterly Information Form (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

### **Scope of review**

We conducted our review in accordance with Brazilian and international standards on review engagements (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### **Conclusion on the individual and consolidated interim financial information**

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information included in the quarterly information form referred to above are not prepared, in all material respects, in accordance with NBC TG 21 and IAS 34 applicable to the preparation of Quarterly Information (ITR) and presented consistently with the rules issued by the Brazilian Securities and Exchange Commission (CVM).

**Other matters***Statements of value added*

The abovementioned quarterly information includes the individual and consolidated statement of value added (SVA) for the nine-month period ended September 30, 2023, prepared under Company's Management responsibility, and presented as supplementary information by IAS 34. These statements have been subject to review procedures performed together with the review of the quarterly information with the objective to conclude whether they are reconciled to the interim financial information and the accounting records, as applicable, and if its format and content are in accordance with the criteria set forth by NBC TG 09 – Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that they were not prepared, in all material respects, consistently with the overall individual and consolidated interim financial information.

Porto Alegre, November 06, 2023.

ERNST & YOUNG  
Auditores Independentes S/S Ltda.  
CRC-SP015199/F

Arthur Ramos Arruda  
Accountant CRC-RS 096102/O

## STATEMENT FROM THE BOARD OF EXECUTIVE OFFICERS ON THE FINANCIAL STATEMENTS

Pursuant to subsection VI, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers states that it has reviewed, discussed and agreed the Company's Interim Financial Information for the quarter ended on September 30, 2023, authorizing their conclusion as of this date.

Porto Alegre, November 06, 2023.

### BOARD OF EXECUTIVE OFFICERS

**FABIO ADEGAS FACCIO**

Chief Executive Officer

**FABIANA SILVA TACCOLA**

Chief Operating Officer

**HENRY COSTA**

Chief Product Officer

**DANIEL MARTINS DOS  
SANTOS**

Chief Financial and  
Administrative Officer and  
Investor Relations Officer

**REGINA FREDERICO DURANTE**

Chief People and  
Sustainability Officer

## **STATEMENT OF THE BOARD OF EXECUTIVE OFFICERS ON THE REPORT OF THE INDEPENDENT AUDITORS**

Pursuant to subsection V, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers declares that it has reviewed and discussed the content and opinion expressed in the report of the Independent Auditors on the Company's Interim Financial Information for the quarter ended on September 30, 2023, issued on this date.

The Board of Executive Officers declares that it agrees with the content and opinion expressed in the said report of the Independent Auditors on the Company's Interim Financial Information - ITR.

Porto Alegre, November 06, 2023.

### **BOARD OF EXECUTIVE OFFICERS**

**FABIO ADEGAS FACCIO**

Chief Executive Officer

**DANIEL MARTINS DOS SANTOS**

Chief Financial and Administrative Officer and Investor  
Relations Officer

**FABIANA SILVA TACCOLA**

Chief Operating Officer

**REGINA FREDERICO DURANTE**

Chief People and Sustainability Officer

**HENRY COSTA**

Chief Product Officer