

LOJAS RENNER S.A.

CNPJ/MF nº 92.754.738/0001-62

NIRE 43300004848

A Publicly Held Company

MATERIAL FACT

Lojas Renner S.A. (“Lojas Renner” or “Company”), in compliance with Article 157, paragraph 4, of Law 6.404/76 and CVM Resolution 44/21, and considering the Investor Day event taking place in this date, hereby informs its shareholders and the market in general of the following revisions and consequent updates to the Company’s and its subsidiaries’ financial and operational projections, pursuant to article 21, §2 of CVM Resolution No. 80/2022:

LOJAS RENNER S.A. (Consolidated)		
Indicators	Values	Period
Annual Growth of Retail Net Operating Revenue (ROL)	9-13%	2026 to 2030
Operating Expenses ¹ / Retail Net Operating Revenue	2.5-3.5p.p. reduction in share	2030 vs 2025
Retail EBITDA Margin (Pre-IFRS16)	18-20%	Until 2030
Financial Services Result / Total Adjusted EBITDA (Pre-IFRS)	8-12%	2026 to 2030
ROIC ²	~20%	Until 2030
Annual Capex / Retail Net Operating Revenue	6-7,5%	2026 to 2030
Total Stores - Renner BR	570-600 stores	Until 2030
Total Stores - Youcom	260-290 stores	Until 2030
Annual Profit Distribution	50%-80%	2026 to 2030

The Company clarifies that the projections mentioned above are part of Lojas Renner’s revised strategic guidelines, considering updated market conditions, as will be presented at the Investor Day held today. Therefore, the indicators included in the Company’s previously disclosed Reference Form will be discontinued, as they no longer reflect the Company’s expectations. This update reinforces the Company’s commitment to transparency and to ensuring that the information made available to the market is accurate and appropriate.

The information contained in the table above, related to Lojas Renner’s business outlook and growth prospects, is based on the Company’s expectations regarding the future of its business and does not constitute a performance guarantee. These expectations depend substantially on factors beyond the Company’s control, such as market conditions, the performance of the Brazilian economy, the industry, and international markets.

The new projections and their underlying assumptions will be included in the Reference Form, in accordance with the deadlines and requirements set forth in the applicable regulations.

Porto Alegre, December 8, 2025.

LOJAS RENNER S.A.

Daniel Martins dos Santos

Vice-President of Investor Relations

¹ Retail Operating Expenses: Sales, General and Administrative (+) Profit Sharing Program and (-) Depreciation and Amortization.

² For purposes of Average Invested Capital, we consider all capital allocated to the business, including Cash and Equivalents, Current and Non-Current Assets and Liabilities, and Fixed Assets.