

DISTANCE VOTING BALLOT**Annual General Meeting (AGM) - JHSF PARTICIPACOES S.A. to be held on 04/30/2025**

Shareholder's Name
Shareholder's CNPJ or CPF
E-mail
<p>Instructions on how to cast your vote</p> <p>If you choose to exercise your right to vote remotely, pursuant to Articles 26 and following of CVM Resolution 81/2022 ("CVM Resolution 81/2022"), the shareholder must complete this Remote Voting Ballot ("Ballot"), which will only be considered valid and the votes cast herein counted towards the quorum of the Ordinary and Extraordinary General Meetings ("Meeting") of JHSF Participações S.A. ("Company"), subject to the following instructions:</p> <p>(i) the shareholder must indicate their name (or corporate name), as well as their CPF or CNPJ number, as applicable, along with an email address for potential contact;</p> <p>(ii) the fields must be properly completed;</p> <p>(iii) all pages must be initialed; and</p> <p>(iv) the last page must be signed by the shareholder or their legal representative(s), as applicable and in accordance with current legislation. The Company will not require notarization of Ballots issued within Brazilian territory, nor notarization of those issued outside the country.</p> <p>Shareholders who choose to exercise their right to vote through the Ballot must comply with the other rules and formalities outlined in the Management Proposal and the Manual for Participation in the Meeting.</p>
<p>Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider</p> <p>In order to be considered delivered, this Ballot, along with the other necessary documents, must be received up to 4 days before the Meeting, i.e., by 04/26/2025 (inclusive). The shareholder who chooses to vote remotely must send them to one of the following alternatives:</p> <p>1) Submission to the registrar: The shareholder must submit the completion instructions for this Ballot to the Company's share registrar (BTG Pactual Serviços Financeiros S.A. DTVM), only in the case of shares that are not deposited with a central depository, following the procedures established and the documents required by the registrar;</p> <p>2) Submission to the custodian: The shareholder must submit the completion instructions for this Ballot to the custodian of their shares, following the procedures established and the documents required by the respective custodian;</p> <p>3) Central Depository of B3 S.A. – Brasil, Bolsa, Balcão, through the Investor Area channel, available at www.investidor.b3.com.br; or, alternatively,</p> <p>4) Submission directly to the Company: The shareholder must send this Ballot to the postal address indicated below, along with the required documents:</p> <p>Individual Shareholder: (i) copy of the ballots related to the Meeting, duly completed, initialed, and signed by the shareholder; (ii) copy of the shareholders identity document; (iii) proof of share ownership demonstrating the respective shareholding.</p> <p>Legal Entity: (i) copy of the ballots related to the Meeting, duly completed, initialed, and signed by the representatives of the legal entity shareholder; (ii) copy of the latest consolidated bylaws or articles of incorporation and corporate documents proving the legal representation of the shareholder; (iii) copy of the identity document(s) of the legal representative(s) of the shareholder; and (iv) proof of share ownership demonstrating the respective shareholding.</p> <p>Investment Fund: (i) copy of the ballots related to the Meeting, duly completed, initialed, and signed by the representative of the investment fund; (ii) copy of the latest consolidated regulation of the investment fund; (iii) copy of the bylaws or articles of incorporation of its administrator or manager, as applicable, in accordance with the funds voting policy, and corporate documents proving the powers of representation; (iv) copy of the identity document(s) of the legal representative(s) of the investment fund; and (v) proof of share ownership demonstrating the respective shareholding.</p> <p>The Company will only require a simple translation of documents that were originally drafted in a language other than Portuguese, English, or Spanish.</p> <p>The following identity documents will be accepted: RG, RNE, CNH, passport, or officially recognized professional class certificates.</p>
<p>Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company / Instructions for meetings that allow electronic system's participation, when that is the case.</p> <p>The shareholder may also, if preferred, send the scanned copies of the Ballot and the documents mentioned above to the email address ri@jhsf.com.br, in advance. In any case, it is essential that the Company receives the original (physical) copy of the Ballot and a copy of the other documents previously sent by email by the shareholder by 04/26/2025 (inclusive).</p>

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For further clarification, please refer to the Manual for Participation in the Meeting, available on the Companys website (<http://ri.jhsf.com.br>), the Securities and Exchange Commission (<https://www.gov.br/cvm/pt-br>), and B3 S.A. - Brasil, Bolsa, Balcão (www.b3.com.br) on the World Wide Web. In case of any doubts, please contact the Investor Relations Department at phone: +55 (11) 3702-5473 or 3199-0333 Extension: 2233 or by email: ri@jhsf.com.br

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

BTG Pactual Serviços Financeiros S.A. DTVM
Address: Av. Brigadeiro Faria Lima, 3477 – Itaim Bibi, São Paulo – SP, 14th floor
E-mail: escrituracao.acao@btgpactual.com
Phone: +55 (11) 3383-2469 /+55 (11) 3383-2513

Resolutions concerning the Annual General Meeting (AGM)

[Eligible tickers in this resolution: JHSF3]

1. Approve the accounts of the administrators, examine, discuss, and vote on the Companys Financial Statements for the fiscal year ended on December 31, 2024.

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

2. Resolve on the proposed capital budget for the purposes of Article 196 of Law No. 6,404/76.

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

3. Resolve on the allocation of the net profit for the fiscal year ended on December 31, 2024.

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

4. Define and set the number of members who will compose the Companys Board of Directors, for a term ending at the Ordinary General Meeting of 2026, based on the limits established in the Companys Bylaws.

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

5. Do you wish to request the adoption of the multiple voting process for the election of the Board of Directors, pursuant to Article 141 of Law No. 6,404, of 1976? (If the shareholder chooses no or abstain, their shares will not be counted for the purpose of requesting multiple voting).

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

Election of the board of directors by single group of candidates

Chapa Única

José Auriemo Neto

Thiago Alonso de Oliveira

Adilson Augusto Martins Júnior

Alberto Fernandes (Membro Independente)

Pablo Roman Di Si (Membro Independente)

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Oswaldo Roberto Nieto (Membro Independente)

Richard Rainer (Membro Independente)

6. Nomination of all the names that compose the slate (the votes indicated in this section will be disregarded if the shareholder with voting rights fills in the fields present in the separate election of a member of the board of directors and the separate election referred to in these fields takes place). - Chapa Única

Approve Reject Abstain

7. If one of the candidates that composes your chosen slate leaves it, can the votes corresponding to your shares continue to be conferred on the same slate?

Yes No Abstain

8. In case of a cumulative voting process, should the corresponding votes to your shares be equally distributed among the members of the slate that you've chosen? [If the shareholder chooses "yes" and also indicates the "approve" answer type for specific candidates among those listed below, their votes will be distributed proportionally among these candidates. If the shareholder chooses to "abstain" and the election occurs by the cumulative voting process, the shareholder's vote shall be counted as an abstention in the respective resolution of the meeting.]

Yes No Abstain

9. View of all the candidates that compose the slate to indicate the cumulative voting distribution.

José Auriemo Neto Approve Reject Abstain / %

Thiago Alonso de Oliveira Approve Reject Abstain / %

Adilson Augusto Martins Júnior Approve Reject Abstain / %

Alberto Fernandes (Membro Independente) Approve Reject Abstain / %

Pablo Roman Di Si (Membro Independente) Approve Reject Abstain / %

Oswaldo Roberto Nieto (Membro Independente) Approve Reject Abstain / %

Richard Rainer (Membro Independente) Approve Reject Abstain / %

[Eligible tickers in this resolution: JHSF3]

10. Do you wish to request the separate election of a Board of Directors member, in accordance with Article 141, §4, Item I of Law No. 6,404/1976? (The shareholder may only fill out this field if they have been the uninterrupted holder of the shares with which they vote during the 3 months immediately prior to the general meeting. If the shareholder opts for no or abstain, their shares will not be counted for the purpose of requesting the separate election of a Board of Directors member).

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

11. Elect the Chairman of the Board of Directors, in accordance with Articles 13, II, and 19 of the Company's Bylaws.

NAME NOMINATED BY THE MANAGEMENT: JOSÉ AURIEMO NETO

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Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

12. Do you wish to request the establishment of the Fiscal Council, in accordance with Article 161 of Law No. 6,404/1976? (If the shareholder opts for no or abstain, their shares will not be counted for the purpose of requesting the establishment of the Fiscal Council).

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

13. Define the number of members to comprise the Fiscal Council as 3 (three), for a term ending at the ordinary general meeting of 2026, based on the limits set forth in the Company's Bylaws.

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

Election of the fiscal board by single group of candidates

Chapa Única

Ademir José Scarpin (Titular) / João Odair Brunozi (Suplente)

Ariovaldo dos Santos (Titular) / Bruno Meirelles Salloti (Suplente)

Héctor José Alfonso (Titular) / Luiz Novaes Cabral (Suplente)

14. Nomination of all the names that compose the slate. - Chapa Única

Approve Reject Abstain

15. If one of the candidates of the slate leaves it, to accommodate the separate election referred to in articles 161, paragraph 4, and 240 of Law 6404, of 1976, can the votes corresponding to your shares continue to be conferred to the same slate? -

Yes No Abstain

[Eligible tickers in this resolution: JHSF3]

16. Wishes to request the separate election of a member of the Fiscal Council, in accordance with Article 141, § 4 of Law No. 6,404 of 1976?

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

17. Set the total annual compensation for the fiscal year 2025 for the Company's executives, as per the Management's Proposal.

Approve Reject Abstain

[Eligible tickers in this resolution: JHSF3]

18. Set the compensation for the members of the Fiscal Council for the fiscal year 2025, as per the Managements Proposal.

Approve Reject Abstain

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City : _____

Date : _____

Signature : _____

Shareholder's Name : _____

Phone Number : _____