

(Convenience Translation into English from
the Original Previously Issued in Portuguese)

Positivo Tecnologia S.A.

Individual and Consolidated
Financial Statements for
the Year Ended
December 31, 2020 and
Independent Auditor's Report



Independent auditors' report on the Parent Company and consolidated financial statements

To the shareholders and management of Positivo Tecnologia S.A.

Curitiba - PR

Opinion

We have audited the Parent Company and consolidated financial statements of Positivo Tecnologia S.A. ("Company"), which comprise the Parent Company and consolidated statement of financial position as of December 31, 2020, and the related statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

Opinion on the Parent Company financial statements

In our opinion, the accompanying Parent Company financial statements present fairly, in all material respects, the financial position of the Positivo Tecnologia S.A. as of December 31, 2020, and of its performance and its cash flows for the year then ended, in accordance with the accounting practices adopted in Brazil.

Opinion on the consolidated financial statements

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of Positivo Tecnologia S.A. as of December 31, 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended, in accordance with the accounting practices adopted in Brazil and International Financial Reporting Standards - IFRS issued by the International Accounting Standards Board (IASB).

Basis for opinion

We conducted our audit in accordance with Brazilian and International Auditing Standards. Our responsibilities, under those standards are further described in the "Auditor's responsibilities for the audit of Parent Company and consolidated financial statements" section of our report. We are independent in relation to the Company, in accordance with the ethical requirements that are relevant to our audit of the financial statements provided for the Accountant's Code of Professional Ethics and professional standards issued by the Federal Accounting Council, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our

audit of the Parent Company and consolidated financial statements of the current period. These matters were addressed in the context of our audit of the interim Parent Company and consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Recognition and measurement of tax credits (PIS and Cofins)

See Notes 8(e) the Parent Company and consolidated financial statements

| Key audit matters | How our audit addressed this matter |
|---|---|
| <p>In October 2020, the Company obtained a favorable, unappealable decision regarding the judicial process that discussed the constitutionality of the inclusion of the Tax on the Circulation of Goods - ICMS in the calculation base of the Social Integration Program - PIS and the Contribution for Financing of Social Security - Cofins. This decision guaranteed the Company the right to exclude ICMS from the Pis and Cofins calculation basis in the period between 2005 and 2019. Consequently, in 2020, the Company recognized its Parent company and consolidated statement of financial position, the amount of R\$ 223,486 thousand in recoverable taxes, and in its Parent Company and consolidated statement of profit and loss the amounts of R\$ 197,747 as other operating income and R\$ 25,739 thousand as financial income referring to the debts of Pis and Cofins.</p> <p>Due to the relevance of the amounts involved, the judgment related to the determination of the assumptions that were the basis for the measurement of said tax credit and the impact that any changes in the assumptions adopted could have on the Parent Company and consolidated financial statements, we consider this matter as significant for our audit.</p> | <p>Our audit procedures included, but were not limited to:</p> <ul style="list-style-type: none"> • Evaluation, with the assistance of our tax specialists, on the adequacy of the tax basis used to calculate the estimate and monetary adjustment of the tax credits to be recognized, considering the content of the final and unappealable decision; • Evaluation, with the assistance of our tax experts, by documentary tests based on a sample, on the criteria used by the Company to measure the recognized tax asset; • Evaluation, with the assistance of our tax experts, of the mathematical precision, as well as the reasonableness of the rate applied, based on the legal opinion of the Company's legal advisors, for the estimation of monetary corrections considered on the principal amount of the tax credits; • Evaluation of the presentation of the relevant information disclosed in the Parent Company and consolidated financial statements. <p>Based on the evidence obtained through the procedures summarized above, we consider that the tax credits amounts recognized of Pis and Cofins, as well as the respective disclosures related to this matter, are acceptable in the context of the Parent Company and consolidated financial statements taken as a whole.</p> |

Other matters

Statements of added value

Parent Company and consolidated statements of added value for the year ended December 31, 2020, prepared under responsibility of Company's management, and presented as supplementary information for IFRS purposes, were submitted to audit procedures carried out together with the audit of Company's financial statements. In order to form our opinion, we evaluated whether this statement is reconciled with the financial statements and book records, as applicable, and whether their form and content are in

accordance with the criteria defined in Technical Pronouncement CPC 09 - Statement of Added Value. In our opinion, these statements of added value were prepared, in all material respects, in accordance with the criteria defined in this Technical Pronouncement and are consistent in relation to the Parent Company and consolidated financial statements taken as a whole.

Audit of the previous year's financial statements

The Parent Company and consolidated balance sheets as of December 31, 2019 and the Parent Company and consolidated statements of income, comprehensive income, changes in the equity and cash flows and the respective explanatory notes for the year ended on that date, presented as corresponding figures in the Parent Company and consolidated financial statements for the current year were previously audited by other independent auditors, who issued a report dated March 4, 2020, without qualification. The corresponding figures related to the Parent Company and consolidated statements of added value, for the year ended December 31, 2019, were submitted to the same audit procedures by those independent auditors and, based on their examination, those auditors issued a report, without qualification.

Other information accompanying Parent Company and consolidated financial statements and the auditors' report

The Company's management is responsible for such other information that comprises the Management Report.

Our opinion on the Parent Company and consolidated financial statements does not include the Management Report and we do not express any form of audit conclusion on such report.

Regarding the audit of Parent Company and consolidated financial statements, our responsibility is to read the Management Report and, in doing so, consider whether this report is, in a material way, inconsistent with the financial statements or with our knowledge gained in the audit or otherwise appears to be materially misstated. If, based on the works performed, we conclude that there is a material misstatement in the Management Report, we are required to disclose this fact. We do not have anything to report on this respect.

Responsibility of management and those charged with governance for the Parent Company and consolidated financial statements

Management is responsible for the preparation and fair presentation of the Parent Company financial statements in accordance with Accounting Practices Adopted in Brazil and the consolidated financial statements in accordance with Accounting Practices Adopted in Brazil and with International Financial Reporting Standards (IFRS), issued by the International Accounting Standards Board (IASB) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In the preparation of Parent Company and consolidated financial statements, management is responsible for assessing the ability of the Company to continue as a going concern, disclosing, where applicable, the matters relating to its going concern and the use of this basis of accounting in preparing the financial statements, unless management intends to wind-up the Company or cease its operations, or has no realistic alternative to avoid the closure of operations.

Those charged with governance of the Company and its subsidiaries are those responsible for supervising the process of preparing the financial statements.

Auditor's responsibilities for the audit of Parent Company and consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the Parent Company and consolidated financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and

to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Brazilian and International Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of the audit conducted in accordance with Brazilian and international auditing standards, we exercise professional judgment and maintain our professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement in the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting material misstatement resulting from fraud is higher than that arising from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control or its subsidiaries.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate overall presentation, structure and content of financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner consistent with the objective of fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the Parent Company and consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other things, the planned scope and timing of the audit, as well as significant audit findings, including any significant deficiencies in internal controls that we identify during our work.

We also provide management with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Parent Company and consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Curitiba, March 16, 2021.

KPMG Auditores Independentes

CRC SP-014428/O-6 F-PR

Original report in Portuguese signed by
João Alberto Dias Panceri
Contador CRC PR-048555/O-2

POSITIVO TECNOLOGIA S.A. AND SUBSIDIARIES

STATEMENT OF FINANCIAL POSITION AS OF DECEMBER 31, 2020 AND 2019 (Amounts expressed in thousands of reais)

| ASSETS | Note | Parent company | | Consolidated | | LIABILITIES AND SHAREHOLDERS' EQUITY | Note | Parent company | | Consolidated | |
|-------------------------------------|------|----------------------|----------------------|----------------------|----------------------|---|-----------|----------------------|----------------------|--------------|-----------|
| | | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 | | | December 31, 2020 | December 31, 2019 | | |
| CURRENT ASSETS | | | | | | | | | | | |
| Cash and cash equivalents | 5 | 500,734 | 390,817 | 544,162 | 460,714 | Suppliers | 16 | 484,963 | 323,182 | 562,210 | 383,964 |
| Derivative financial instruments | 32 | 4,474 | - | 4,474 | - | Loans and financing | 17 | 437,298 | 553,500 | 461,373 | 601,728 |
| Accounts receivable | 6 | 540,810 | 204,769 | 698,044 | 258,642 | Derivative financial instruments | 32 | 8,727 | 14,584 | 8,727 | 14,584 |
| Inventories | 7 | 558,483 | 438,306 | 645,750 | 494,422 | Salaries and social charges payable | | 30,756 | 18,832 | 33,263 | 20,281 |
| Related parties | 10 | 66,633 | 30,190 | 20,410 | 20,378 | Lease liabilities | 14.a | 8,452 | 6,720 | 9,292 | 7,420 |
| Recoverable taxes | 8 | 165,106 | 83,036 | 183,356 | 87,826 | Provisions | 18 | 124,143 | 76,107 | 141,362 | 86,363 |
| Income tax and social contribution | | 48,485 | 34,866 | 37,680 | 36,789 | Provision for tax, labor and civil risks | 22 | 5,412 | 4,592 | 5,412 | 4,592 |
| Sundry advances | | 37,343 | 48,569 | 48,753 | 60,535 | Taxes payable | | 23,656 | 20,768 | 32,037 | 24,035 |
| Other receivables | 9 | 27,225 | 52,004 | 28,608 | 52,457 | Dividends payable | 23.d | 48,609 | 4,560 | 48,609 | 4,560 |
| | | 1,949,293 | 1,282,557 | 2,211,237 | 1,471,763 | Deferred revenue | 8 and 19 | 7,492 | 8,344 | 7,492 | 8,344 |
| | | | | | | Related parties | 10 | 7,477 | 10,178 | 1,213 | 763 |
| | | | | | | Other accounts payable | 20 | 45,569 | 4,757 | 59,942 | 22,309 |
| | | | | | | | | 1,232,554 | 1,046,124 | 1,370,932 | 1,178,943 |
| NON-CURRENT ASSETS | | | | | | | | | | | |
| Long-term receivables | | - | - | - | - | NON-CURRENT LIABILITIES | | | | | |
| Accounts receivable | 6 | - | 69 | - | 70 | Loans and financing | 17 | 279,061 | 110,396 | 301,561 | 110,396 |
| Recoverable taxes | 8 | 275,380 | 86,068 | 275,415 | 86,096 | Lease liabilities | 14.a | 28,921 | 32,343 | 31,839 | 35,713 |
| Deferred taxes | 21.a | - | 61,540 | 599 | 60,296 | Provisions | 18 | 19,306 | 19,322 | 19,306 | 19,322 |
| Other receivables | 9 | 60,984 | 59,573 | 61,571 | 59,889 | Provision for tax, labor and civil risks | 22 | 34,497 | 30,600 | 34,497 | 30,600 |
| | | 336,364 | 207,250 | 337,585 | 206,351 | Related parties | 10 | - | - | 4,393 | 5,943 |
| | | | | | | Net capital deficiency in subsidiaries and joint ventures | 11 and 13 | 1,273 | 2,277 | 457 | 459 |
| | | | | | | Other accounts payable | 20 | 687 | 1,275 | 28,512 | 29,135 |
| | | | | | | | | 363,745 | 196,213 | 420,565 | 231,568 |
| | | | | | | TOTAL LIABILITIES | | 1,596,299 | 1,242,337 | 1,791,497 | 1,410,511 |
| SHAREHOLDERS' EQUITY | | | | | | | | | | | |
| Investments in subsidiaries | 11 | 200,629 | 149,733 | - | - | Share capital | 23.a | 721,670 | 389,000 | 721,670 | 389,000 |
| Investment in joint venture | 13 | - | - | 38,538 | 46,116 | Capital reserve | 23.b | 119,411 | 119,290 | 119,411 | 119,290 |
| Investment in associates and others | 12 | 18,001 | 5,798 | 53,154 | 27,317 | Equity valuation adjustment | 23.g | (17,075) | (37,452) | (17,075) | (37,452) |
| Property, plant and equipment | 14 | 73,590 | 76,538 | 86,298 | 88,718 | Profit reserve | 23.c | 211,233 | 68,687 | 211,233 | 68,687 |
| Intangible assets | 15 | 40,336 | 47,485 | 97,823 | 105,138 | Treasury shares | 23.f | (13,325) | (12,501) | (13,325) | (12,501) |
| | | 332,556 | 279,554 | 275,813 | 267,289 | Shareholders' equity attributable to controlling shareholders | | 1,021,914 | 527,024 | 1,021,914 | 527,024 |
| | | | | | | Non-controlling interest | | - | - | 11,224 | 7,868 |
| | | 668,920 | 486,804 | 613,398 | 473,640 | Total shareholders equity | | 1,021,914 | 527,024 | 1,033,138 | 534,892 |
| TOTAL ASSETS | | 2,618,213 | 1,769,361 | 2,824,635 | 1,945,403 | TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | | 2,618,213 | 1,769,361 | 2,824,635 | 1,945,403 |

See the accompanying notes to the financial statements.

POSITIVO TECNOLOGIA S.A. AND SUBSIDIARIES

STATEMENTS OF PROFIT OR LOSS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019
(Amounts expressed in thousands of reais)

| | Note | Parent company | | Consolidated | |
|---|-----------|----------------------|----------------------|----------------------|----------------------|
| | | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| NET REVENUE | 24 | 1,991,623 | 1,684,253 | 2,192,173 | 1,915,308 |
| COST OF SALES AND SERVICES RENDERED | 25 | (1,609,151) | (1,259,221) | (1,743,427) | (1,435,200) |
| GROSS INCOME | | 382,472 | 425,032 | 448,746 | 480,108 |
| Sales expenses | 25 | (286,809) | (249,952) | (310,653) | (273,006) |
| General and administrative expenses | 25 | (86,169) | (104,299) | (82,691) | (112,095) |
| Other operating income (expenses), net | 8 | 220,815 | (2,724) | 221,150 | 5,896 |
| Equity in income of subsidiaries and associated companies | 11 and 13 | 23,544 | 18,629 | 1,124 | (2,048) |
| | | (128,619) | (338,346) | (171,070) | (381,253) |
| INCOME BEFORE FINANCIAL INCOME AND EXPENSES | | 253,853 | 86,686 | 277,676 | 98,855 |
| Financial revenues | 27 | 56,497 | 29,654 | 59,756 | 32,306 |
| Financial expenses | 27 | (92,375) | (101,648) | (100,576) | (107,981) |
| Net exchange-rate change | 27 | 48,895 | 7,900 | 35,533 | 5,100 |
| | | 13,017 | (64,094) | (5,287) | (70,575) |
| INCOME BEFORE INCOME TAX | | 266,870 | 22,592 | 272,389 | 28,280 |
| Current income tax and social contribution | 21.b | (14,359) | (4,263) | (15,139) | (7,266) |
| Deferred income tax and social contribution | 21.b | (61,540) | (1,870) | (61,408) | (166) |
| | | (75,899) | (6,133) | (76,547) | (7,432) |
| NET INCOME FOR THE YEAR | | 190,971 | 16,459 | 195,842 | 20,848 |
| Attributable to controlling shareholders | | N/A | N/A | 190,971 | 16,459 |
| Attributable to non-controlling shareholders | | N/A | N/A | 4,871 | 4,389 |
| NET INCOME PER SHARE - R\$ | | | | | |
| Basic | 29 | N/A | N/A | 1.4024 | 0.1904 |
| Diluted | 29 | N/A | N/A | 1.4005 | 0.1903 |

See the accompanying notes to the financial statements.

POSITIVO TECNOLOGIA S.A. AND SUBSIDIARIES

STATEMENTS OF OTHER COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019
(Amounts expressed in thousands of reais)

| | Note | Parent company | | Consolidated | |
|--|-----------|----------------------|----------------------|----------------------|----------------------|
| | | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Net income for the year | | 190,971 | 16,459 | 195,842 | 20,848 |
| Other comprehensive income (loss) | | | | | |
| Items that may be reclassified in the statement of income | | | | | |
| Exchange difference on translation of foreign operations | | | | | |
| Exchange-rate changes on foreign investments | | | | | |
| Crounal S.A./PBG Uruguay S.A. | 11 | 18,329 | 2,286 | 18,329 | 2,286 |
| Informática Fuegoína S.A. | 13 | - | 280 | - | 280 |
| Positivo Inf. da Bahia/PBG Rwanda Limited | 11 and 13 | 1,364 | (88) | 1,364 | (88) |
| Positivo Argentina S.R.L | | (36) | (231) | (36) | (231) |
| Cash Flow Hedges | | | | | |
| Fair value of cash flow hedge financial instrument | 32.b | 720 | 2,042 | 720 | 2,042 |
| | | 20,377 | 4,289 | 20,377 | 4,289 |
| Comprehensive income for the year | | 211,348 | 20,748 | 216,219 | 25,137 |
| Comprehensive income attributed to controlling shareholders | | | | 211,348 | 20,748 |
| Comprehensive income attributed to non-controlling shareholders | | | | 4,871 | 4,389 |

See the accompanying notes to the financial statements.

POSITIVO TECNOLOGIA S.A. AND SUBSIDIARIES

STATEMENTS OF CHANGES IN EQUITY AS OF THE YEARS ENDED DECEMBER 31, 2020 AND 2019
(Amounts expressed in thousands of reais)

| Parent company and Consolidated | | | | | | | | | | | | |
|--|-----------|------------------------|-----------------|------------------------------|------------------------|---------------|-----------------|---------------------|---------------------------|--|-----------------------------------|-----------|
| | Capital | Tax incentive reserves | Options granted | Equity valuation adjustments | Tax incentive reserves | Legal reserve | Treasury shares | Income for the year | Total shareholders equity | Interest of non-controlling shareholders | Consolidated shareholders' equity | |
| Note | | | | | | | | | | | | |
| AT DECEMBER 31, 2018 | | 389,000 | 118,132 | 985 | (41,741) | 61,762 | 81 | (19,229) | - | 508,990 | 918 | 509,908 |
| Income for the year | | - | - | - | - | - | - | 16,459 | 16,459 | 4,389 | 20,848 | |
| Other comprehensive income (loss): | | | | | | | | | | | | |
| Cash flow hedges | | - | - | - | 2,042 | - | - | - | 2,042 | - | 2,042 | |
| Accumulated translation adjustment | 11 and 13 | - | - | - | 2,247 | - | - | - | 2,247 | - | 2,247 | |
| Total comprehensive income (loss) | | - | - | - | 4,289 | - | - | 16,459 | 20,748 | 4,389 | 25,137 | |
| Exercising Stock Options | 33 | - | - | (252) | - | (5,058) | - | 6,728 | 1,418 | - | 1,418 | |
| Options granted (stock options) | | - | - | 425 | - | - | - | - | 425 | - | 425 | |
| Mandatory dividend | | - | - | - | - | - | - | (4,557) | (4,557) | - | (4,557) | |
| Apropriation of loss for the year | 23.e | - | - | - | - | 11,902 | - | (11,902) | - | - | - | |
| Treasury shares | 23.f | - | - | - | - | - | - | - | - | - | - | |
| Participation of non-controlling | | - | - | - | - | - | - | - | - | 2,561 | 2,561 | |
| AT DECEMBER 31, 2019 | | 389,000 | 118,132 | 1,158 | (37,452) | 68,606 | 81 | (12,501) | - | 527,024 | 7,868 | 534,892 |
| Income for the year | | - | - | - | - | - | - | 190,971 | 190,971 | 4,871 | 195,842 | |
| Other comprehensive income (loss): | | | | | | | | | | | | |
| Cash flow hedges | 32.b | - | - | - | 720 | - | - | - | 720 | - | 720 | |
| Accumulated translation adjustment | 11 and 13 | - | - | - | 19,657 | - | - | - | 19,657 | - | 19,657 | |
| Total comprehensive income (loss) | | - | - | - | 20,377 | - | - | 190,971 | 211,348 | 4,871 | 216,219 | |
| Increase Capital | 23.a | 353,700 | - | - | - | - | - | - | 353,700 | - | 353,700 | |
| (-) Expenses with issuance of shares | 23.a | (21,030) | - | - | - | - | - | - | (21,030) | - | (21,030) | |
| Exercising Stock Options | 33 | - | - | (310) | - | (373) | - | 1,077 | 394 | - | 394 | |
| Options granted (stock options) | 33 | - | - | 431 | - | - | - | - | 431 | - | 431 | |
| Mandatory dividend | 24.d | - | - | - | - | - | - | (48,055) | (48,055) | - | (48,055) | |
| Dividend returned to tax incentive reserve | | - | - | - | - | 3 | - | - | 3 | - | 3 | |
| Apropriation of loss for the year | 24.e | - | - | - | - | 132,799 | 10,117 | (142,916) | - | - | - | |
| Treasury shares | 23.f | - | - | - | - | - | - | (1,901) | (1,901) | - | (1,901) | |
| Dividends - non-controlling | | - | - | - | - | - | - | - | - | (1,515) | (1,515) | |
| AT DECEMBER 31, 2020 | | 721,670 | 118,132 | 1,279 | (17,075) | 201,035 | 10,198 | (13,325) | - | 1,021,914 | 11,224 | 1,033,138 |

See the accompanying notes to the financial statements.

POSITIVO TECNOLOGIA S.A. AND SUBSIDIARIES

**STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019
(Amounts expressed in thousands of reais)**

| | Note | Parent company | | Consolidated | |
|--|-----------|----------------|--------------|--------------|--------------|
| | | December 31, | December 31, | December 31, | December 31, |
| | | 2020 | 2019 | 2020 | 2019 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| Net income for the year | | 190,971 | 16,459 | 195,842 | 20,848 |
| Reconciliation of income to cash (used in) provided by operating activities: | | | | | |
| Depreciation and amortization | 25 | 40,906 | 35,950 | 46,102 | 44,334 |
| Equity in income of subsidiaries and associated companies | 11 and 13 | (23,544) | (18,629) | (1,124) | 2,048 |
| Fair value (gain) loss | | (23,140) | 874 | (23,551) | (8,549) |
| Provision (reversal) for tax, labor and civil risks | 22 | 4,717 | (1,868) | 4,717 | (1,868) |
| Allowance for doubtful accounts | 6 | 10,974 | 2,582 | 11,252 | 2,582 |
| Provision (reversal) for inventory losses | 7 | 19,924 | (1,312) | 23,802 | (1,867) |
| Provisions and deferred income | | 64,144 | 18,813 | 71,107 | 22,078 |
| Stock options | 33 | 431 | 425 | 431 | 425 |
| Interest on borrowings and leases | | 58,855 | 68,634 | 61,796 | 71,813 |
| Foreign exchange variation | | (6,260) | (5,730) | (5,967) | (5,384) |
| Interest on taxes | | (31,810) | (3,403) | (31,810) | (3,403) |
| Gain in lawsuits | 8 | (217,589) | - | (221,376) | - |
| Income tax and social contribution (current and deferred) | 21.b | 75,899 | 6,133 | 76,547 | 7,432 |
| | | 164,478 | 118,928 | 207,768 | 150,489 |
| (Increase) decrease in assets: | | | | | |
| Accounts receivable | | (347,579) | (14,940) | (451,149) | (25,435) |
| Inventories | | (154,952) | 17,988 | (190,753) | 22,777 |
| Recoverable taxes | | (33,874) | (8,843) | (37,104) | (8,262) |
| Sundry advances | | 14,967 | 4,878 | 15,790 | 4,100 |
| Accounts receivable - Related parties | | (39,144) | 13,286 | 15,296 | (2,460) |
| Other receivables | | 11,068 | (22,362) | 15,352 | (21,639) |
| Increase (decrease) in liabilities: | | | | | |
| Suppliers | | 161,324 | (48,967) | 178,231 | (56,863) |
| Taxes payable | | 2,888 | 4,331 | 8,002 | (848) |
| Payment of income tax and social contribution | | - | (119) | - | (3,282) |
| Other accounts payable | | 48,360 | (1,624) | 55,323 | (942) |
| Payment of interest on loans and right-of-use | | (38,335) | (63,274) | (40,412) | (63,766) |
| | | (375,277) | (119,646) | (431,424) | (156,620) |
| Net cash used in operating activities | | (210,799) | (718) | (223,656) | (6,131) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | |
| Increase in capital - subsidiaries | 11 and 12 | (13,990) | (7,700) | (12,000) | (12,600) |
| Purchases of property, plant and equipment | | (7,137) | (3,661) | (9,186) | (5,078) |
| Increase in intangible assets | | (19,813) | (14,278) | (22,121) | (14,290) |
| Net cash used in investing activities | | (40,940) | (25,639) | (43,307) | (31,968) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | |
| Capital increase | | 332,670 | - | 332,670 | - |
| Acquisition of investments | 20.c | - | - | (5,331) | - |
| Payment dividends | | (4,003) | - | (5,518) | - |
| New borrowings | | 651,535 | 681,665 | 698,105 | 727,649 |
| Amortization of loans | | (609,365) | (616,552) | (658,452) | (616,552) |
| Right of use - payments | 14.a | (7,674) | (6,249) | (8,415) | (6,900) |
| Treasury shares | | (1,901) | - | (1,901) | - |
| Resources from ejercicio exercising Stock Options | 33 | 394 | 1,418 | 394 | 1,418 |
| Net cash provided by financing activities | | 361,656 | 60,282 | 351,552 | 105,615 |
| Exchange-rate changes over cash and cash equivalents | | - | - | (1,141) | (150) |
| INCREASE IN CASH AND CASH EQUIVALENTS | | 109,917 | 33,925 | 83,448 | 67,366 |
| Cash and cash equivalents at the beginning of the year. | 5 | 390,817 | 356,892 | 460,714 | 393,348 |
| Cash and cash equivalents at the end of the year. | 5 | 500,734 | 390,817 | 544,162 | 460,714 |
| INCREASE IN CASH AND CASH EQUIVALENTS | | 109,917 | 33,925 | 83,448 | 67,366 |

See the accompanying notes to the financial statements.

POSITIVO TECNOLOGIA S.A. AND SUBSIDIARIES

STATEMENTS OF ADDED VALUES FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019
(Amounts expressed in thousands of reais)

| | Parent company | | Consolidated | |
|---|------------------------------|------------------------------|------------------------------|------------------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Revenue | | | | |
| Sales of goods and services | 2,327,440 | 1,961,474 | 2,585,439 | 2,227,688 |
| Returns and commercial discounts | (66,319) | (81,992) | (62,769) | (85,298) |
| Cooperative advertising expenses and provision for rebates | (64,910) | (49,346) | (64,959) | (49,287) |
| Allowance for doubtful accounts | (10,974) | (2,582) | (11,252) | (2,582) |
| Other revenues | 220,815 | - | 221,329 | 5,896 |
| | 2,406,052 | 1,827,554 | 2,667,788 | 2,096,417 |
| Inputs acquired by third parties | | | | |
| Cost of sales and services rendered | (1,552,880) | (1,207,156) | (1,662,579) | (1,362,655) |
| Materials, electricity, outsourced services and other | (198,354) | (175,363) | (219,478) | (190,522) |
| Commissions | (32,702) | (25,750) | (42,179) | (32,662) |
| Marketing | (27,176) | (21,178) | (29,227) | (22,637) |
| | (1,811,112) | (1,429,447) | (1,953,463) | (1,608,476) |
| Gross value added | 594,940 | 398,107 | 714,325 | 487,941 |
| Depreciation and amortization | (40,906) | (35,950) | (46,102) | (44,334) |
| Net value added generated by the entity | 554,034 | 362,157 | 668,223 | 443,607 |
| Value added received through transfer | | | | |
| Equity in income of subsidiaries and associated companies | 23,544 | 18,629 | 1,124 | (2,048) |
| Financial revenues and foreign exchange gain | 216,842 | 71,969 | 257,334 | 78,848 |
| | 240,386 | 90,598 | 258,458 | 76,800 |
| Total value added to distribute | 794,420 | 452,755 | 926,681 | 520,407 |
| Distribution of value added | | | | |
| Personnel | | | | |
| Salaries and social charges | 95,931 | 93,368 | 106,213 | 101,466 |
| Benefits | 23,291 | 12,721 | 27,787 | 16,333 |
| Government Severance Indemnity Fund for Employees | 6,357 | 8,234 | 7,143 | 8,824 |
| | 125,579 | 114,323 | 141,143 | 126,623 |
| Taxes, fees and contributions | | | | |
| Federal | 243,561 | 145,035 | 274,686 | 175,096 |
| State | 26,580 | 36,260 | 47,844 | 43,544 |
| Municipal | 1,960 | 1,320 | 2,387 | 1,386 |
| | 272,101 | 182,615 | 324,917 | 220,026 |
| Third-party capital remuneration | | | | |
| Interest and finance costs | 92,375 | 101,648 | 100,576 | 107,981 |
| Rentals | 1,945 | 3,295 | 2,158 | 3,487 |
| Foreign exchange variation | 111,449 | 34,415 | 162,045 | 41,442 |
| | 205,769 | 139,358 | 264,779 | 152,910 |
| Remuneration of own capital | | | | |
| Dividends | 48,055 | 4,557 | 48,055 | 4,557 |
| Retained earnings | 142,916 | 11,902 | 142,916 | 11,902 |
| Interest of non-controlling shareholders in retained earnings | - | - | 4,871 | 4,389 |
| | 190,971 | 16,459 | 195,842 | 20,848 |
| Total value added distributed | 794,420 | 452,755 | 926,681 | 520,407 |

See the accompanying notes to the financial statements.

POSITIVO TECNOLOGIA S.A. AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR

ENDED DECEMBER 31, 2020

(In thousands of reais, unless otherwise indicated)

1. OPERATIONS

a) The Company

Positivo Tecnologia SA ("Company") is a technology company based in Brazil. It was founded in 1989 and, since December 2016, its shares (POSI3) have been traded at the São Paulo Stock Exchange - BM&FBOVESPA, in compliance with Corporate Governance practices - New Market (Novo Mercado).

The company is mainly engaged in the industrialization, trading and development of projects in the IT area; industrialization, sale and lease of software and hardware; sale of IT equipment, pedagogic and school management application systems, technical-pedagogical planning and support; representation, sales, implementation, training and support, technical assistance for equipment and technical, technological and scientific teaching systems in several areas, and other related activities.

Among the products manufactured and sold by the Company are: small and medium-sized computers, portable computers, servers, tablets, monitors, electronic boards, computerized educational desks, mobile phones, smartphones and educational software systems and a range of Internet Things (IoT) products.

b) Impacts of COVID-19 pandemic

In 2020, the Company did not suffer any significant impacts resulting from the pandemic in its individual and consolidated financial statements. Furthermore, considering that there is no worsening of the pandemic and that economic activity resumes previous levels, the Company does not estimate significant effects on its income that could adversely affect its operational capacity.

The Company has been monitoring the impacts resulting from the pandemic and has been taking preventive and necessary measures. Among the main measures adopted by the Company, we highlight the following:

- (i) In February 2020, the Institution of a crisis committee that meets periodically to define strategies and provide assertiveness in decision-making;
- (ii) Institution of remote work (home office) for employees in the administrative area representing approximately 47% of all employees of the Company;
- (iii) Adoption of the proportional reduction of working hours and salaries and the temporary suspension of employment contracts, as provided for in Law 14020/2020. At the end of the year, all employees were already in a normal working situation;
- (iv) Strict control and set of measures adopted in the manufacturing areas, aiming to provide greater safety and reduce the risk of contagion of workers.

We also emphasize that during the first quarter, the Company raised funds by issuing new shares (Note 23.a), which significantly contributed to strength its cash allowing the Management to manage the activities with peace of mind.

At the same time, the Company lead efforts to assist in the fight against COVID-19, and worked to assist in the production of pulmonary ventilators by acquiring and developing essential components for the manufacture of this equipment, in addition to the donation of oxygen cylinders to public hospitals in the city of Manaus - AM.

2. ISSUANCE OF FINANCIAL STATEMENTS

The issue of the financial statements was authorized by the Board of Directors on March 15, 2021.

3. ACCOUNTING POLICIES

The consolidated financial statements were prepared in accordance with the International Financial Reporting System (IFRS) issued by the International Accounting Standards Board (IASB) and in accordance with the accounting practices adopted in Brazil (BR GAAP).

The individual financial statements of the parent company were prepared according to the BR GAAP.

3.1. Preparation basis

The individual and consolidated financial statements were prepared based on the historical cost as the value basis, except for certain financial instruments measured at its fair values.

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires Company's Management to exercise its judgment in the process of applying the Company's accounting policies. The areas requiring the highest level of judgment and having the highest complexity, and the areas where assumptions and estimates are significant for the individual and consolidated financial statements, are disclosed in Note 4.

Going concern

The financial statements were prepared based on the assumption of going concern. Management assessed the Company's ability to continue as a going concern and believes that the Company has the necessary resources to allow the going concern of its business in the future. The Management is not aware of any material uncertainty that may generate significant doubts about its ability to continue operating.

Statement of added value ("DVA")

The presentation of the Individual and Consolidated Statement of Added Value is required by Brazilian corporate law and the accounting practices adopted in Brazil applicable to publicly held companies. The IFRS do not require the presentation of this statement. Accordingly, in conformity with IFRS, this statement is presented as supplementary information, without prejudice to financial statements as a whole.

The purpose of this statement is to disclose the wealth created by the Company and its distribution during a certain reporting period. The presentation of this statement is required by the Brazilian Corporate Law and presented as supplementary information for IFRS purposes.

The statement of added value was prepared based on information obtained in the accounting records that serve as basis for the preparation of financial statements and in accordance with the provisions of CPC 09 - Statement of Added Value. The first part of the DVA presents the wealth created by the Company, represented by revenues (gross sales, including taxes levied thereon, other revenues and the effects

of the allowance for doubtful accounts), inputs purchased from third parties (cost of sales and purchases of materials, power and outsourced services, including taxes levied at the time of acquisition, the effects of impairment, depreciation and amortization) and the value added received from third parties (profit sharing of associated companies, subsidiaries, and joint ventures, financial and other revenues). The second part of the DVA presents the distribution of wealth among employees, taxes and contributions, Third-party capital remuneration and remuneration of own capital.

3.2. Consolidation

The following accounting policies are used in the preparation of the consolidated financial statements.

(a) Direct and indirect subsidiaries

Subsidiaries are all entities (including structured entities) that the Company controls. The Company controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and can affect those returns through its power over the entity.

The subsidiaries are fully consolidated as of the date control is transferred to the Company. The consolidation is interrupted beginning on the date on which the Company no longer has control.

Unrealized transactions, balances and gains in transactions among companies are eliminated. Unrealized losses are also eliminated, unless the transaction shall provide impairment evidence of the asset transferred. The accounting policies of the subsidiaries are changed when required in order to assure the consistency with the policies adopted by the Company.

| | Ownership interest - % | |
|--|------------------------|----------------------|
| | December 31, 2020 | December 31, 2019 |
| Direct subsidiaries | | |
| Positivo Smart Tecnologia Ltda. | 100.00 | 100.00 |
| Portal Mundo Positivo Ltda. | 100.00 | 100.00 |
| Crounal S.A. | 100.00 | 100.00 |
| Positivo Argentina S.R.L. | 100.00 | 100.00 |
| Boreo Indústria de Componentes Ltda. | 100.00 | 100.00 |
| Positivo Distrib. de Equip. de Informática Ltda. | 100.00 | 100.00 |
| Positivo Tecn. Fundo de Invest. em Partic. em Emp. Emergentes. | 100.00 | 100.00 |
| Indirect subsidiaries | | |
| Investee of Positivo Smart Tecnologia Ltda. | | |
| Boreo Comércio de Equipamentos Ltda. | 100.00 | 100.00 |
| ACC Brasil Ind. e Com. de Comp. Ltda. | 80.00 | 80.00 |

(b) Joint ventures

Joint venture is the entity over which the Company has shared control with one or more parties. The joint venture is accounted for at the equity method and initially recognized at cost value. The profit sharing is recognized in the statement of income and its share of reserve movements is recognized in the Company's reserves. When the Company's interest in losses of a joint venture is equal to or higher than investment book value, including any other receivables, the Company does not recognize additional losses unless it has incurred obligations or made payments on behalf of the joint venture.

Unrealized gains on transactions between the Company and its joint venture are eliminated to the extent of the Company's interest. Non-realized losses are also eliminated, unless the transaction shall provide evidence of a loss

(impairment) of the transferred asset. Accounting policies of the joint venture have been changed where necessary to ensure consistency with the policies adopted by the Company.

| | Ownership interest - % | |
|--|------------------------|--------------|
| | December 31, | December 31, |
| | 2020 | 2019 |
| Joint venture | | |
| Informática Figueira S.A. | 50.00 | 50.00 |
| BR Code Desenvolvimento de Software S.A. | 50.10 | 50.10 |
| Investee of Positivo Smart Tecnologia Ltda. | | |
| PBG Rwanda Limited. | 50.00 | 50.00 |
| Investee of Crounal S.A. | | |
| PBG Uruguay S.A. | 50.00 | 50.00 |

(c) Associated companies

An associated company is an entity over which the Company has significant influence and that does not qualify as a subsidiary or joint venture. Significant influence is the power to participate in the financial and operating decisions of the investee without exercising individual or joint control over those policies.

The income (loss) and assets and liabilities of associated companies are included in these financial statements under the equity method, except when the investment is classified as held for sale, in which case it is recognized in accordance with IFRS 5 (CPC 31).

Under the equity method, an investment in an associated company is initially recognized in the consolidated balance sheet at cost and subsequently adjusted to recognize the Company's interest in the profit or loss and the other comprehensive income of the associated company.

| | Ownership interest - % | | Ownership interest - % | |
|---|------------------------|-------------------|------------------------|-------------------|
| | Parent company | | Consolidated | |
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Associated company | | | | |
| Hi Technologies Holding Ltd. | 23.00 | 30.07 | 28.01 | 30.07 |
| Investee of Hi Technologies Holding Ltd. | | | | |
| Hi Technologies S.A. | 23.00 | 30.07 | 28.01 | 30.07 |

(d) Other investments

The Company has no significant influence on these instruments, which were measured at fair value through profit or loss or at acquisition cost:

| Others investments - Positivo Tecn. Fundo de Invest. em Partic. em Emp. Emergentes. | Ownership interest - % | |
|---|------------------------|--------------|
| | December 31, | December 31, |
| | 2020 | 2019 |
| Tech Inovações Tecnológ. para a Agrop. S.A. | 20.00 | 20.00 |
| Agrosmart S.A. | 12.40 | 12.40 |
| Ambar Living S.A. | 5.70 | - |
| Business Global Consult. Em Agroneg. Ltda | 13.65 | - |
| Pharmalog S.A. | 33.00 | - |

3.3. Presentation of segment reporting

The operating segment information is shown in Note 26, consistently with the internal report supplied to the main operating decision maker. The main operating decision maker, in charge of allocating funds and evaluating performance of operating segments is the Company's Executive Board, also in charge of the Company's strategic decision making. The Company's main operating segments are: retail, government and servers.

3.4. Foreign currency translation

(a) Functional currency and presentation currency

The items included in the financial statements of each of the companies of the Company are measured using the main currency of the economic environment where the company operates (the "functional currency"). Individual and consolidated financial statements are being presented in Reais, functional currency of the Company and the presentation currency of the consolidated financial statements.

(b) Transactions and balances

Transactions with foreign currencies are converted into functional currency by using foreign exchange rates prevailing on the transaction or valuation dates, when the items are remeasured. Exchange gains and losses resulting from the settlement of those transactions and from the translation at year-end exchange rates referring to monetary assets and liabilities in foreign currencies, are recognized in the statement of income.

Foreign exchange gains and losses related to financial instruments are presented in the statement of income as financial revenue or expense.

(c) Investees with a different functional currency

The income (loss) and financial position of all entities, whose functional currency differs from the presentation currency, are converted into the presentation currency as follows:

(i) Assets and liabilities of each balance sheet presented are translated at the closing exchange rate on the balance sheet date.

(ii) Income and expenses of each statement of income are translated at the average exchange rates (unless these averages are not a reasonable approximation of cumulative effect of current taxes on the date of operations and, in such case, income and expenses are translated at the rate on the dates of operations).

(iii) All resulting foreign exchange differences are recognized as separate component in the quotaholders' equity in "Equity valuation adjustments" account.

In the consolidation, exchange differences arising from the translation of the net investments in foreign operations are recognized in shareholders' equity. When a foreign operation is partially divested or sold, exchange differences previously recorded in shareholders' equity are recognized in the statement of income as part of gain or loss on the sale.

3.5. Cash and cash equivalents

Cash and cash equivalents include cash, bank deposits and other high-liquidity investments and with an insignificant risk of change in value and the balance is net of balances in secured accounts. Overdraft accounts are stated in the balance sheet as "Loans" in current liabilities.

3.6. Financial assets

3.6.1. Rating

The Company classifies its financial assets in the initial recognition under the following categories: measured at fair value through profit or loss and amortized cost. Such classifications are based on the business model adopted for asset management and the characteristics of the contractual cash flows.

(a) Financial assets at fair value through profit or loss

The recognition at fair value through profit or loss is carried out for the assets that: (i) do not fit the business models for which it would be possible to classify them at amortized cost or fair value through other comprehensive income; (ii) equity instruments stated at fair value through profit or loss; and (iii) the financial assets that are managed to obtain cash flow from the sale of assets. Examples of assets classified in this category are as follows: "Cash and cash equivalents", "Derivative financial instruments" and "other investments".

(b) Amortized cost

The financial assets maintained in a business model, whose purpose is to maintain financial assets to receive contractual cash flows are recognized at amortized cost. These cash flows are received on specific dates and include payment of principal and interest only. Examples of assets classified in this category are as follows: "Trade accounts receivable", "Other receivables", "Related parties".

3.6.2. Recognition and measurement

Purchases and sales of financial assets are normally recognized on trading date. Investments are initially recognized at fair value plus transaction cost for all financial assets not classified at fair value through profit or loss. Financial assets classified at fair value through profit or loss are initially recognized at fair value, and transaction costs are charged to income. Financial assets are written off when rights to receive cash flows have been expired or transferred; in the latter case, as long as the Company has transferred virtually all ownership risks and benefits of the property. Financial assets measured at fair value through profit or loss are subsequently recorded at fair value. Financial assets measured at amortized cost are accounted for using the effective interest rate method, net of the amount referring to expected credit loss.

Gains or losses resulting from fluctuations in the fair value of financial assets measured at fair value through profit or loss are presented in statement of income in "financial income (loss)" for the period in which they occur.

3.6.3. Offsetting of financial instruments

Financial assets and liabilities are offset and their net values in the balance sheet only when there is a legal right to offset the amounts recognized and there is an intent to settle them on net basis, or realize the asset and settle the liability simultaneously.

3.6.4. Impairment of financial assets

The Company recognizes a provision for expected credit losses on investments in debt instruments measured at amortized cost or fair value through other comprehensive income, amounts receivable from leases, amounts receivable from clients and contract assets, as well as financial guarantee contracts. The amount of expected credit losses is restated on each reporting date to reflect changes in credit risk since the initial recognition of the respective financial instrument.

A financial asset is subject to impairment when one or more events that have a negative impact on estimated future cash flows of that financial asset has incurred. The evidences that a financial asset is subject to impairment include the observable data on following events:

- (a) Significant financial difficulty of issuer or debtor;
- (b) Breach of contract, such as default or event;
- (c) The debtor's creditors, for economic or contractual reasons related to the debtor's financial difficulty, granted the debtor a discount that the creditor would not otherwise consider;
- (d) It is likely that the debtor will declare bankruptcy or other financial reorganization; or
- (e) The disappearance of an active market for that financial asset due to the financial difficulties.

Impairment loss is measured as the difference between the assets' book value and the present value of estimated future cash flows (excluding future credit losses not yet incurred) discounted with basis on the existing interest rate originally contracted for the financial assets. The asset's book value is reduced and the amount of the loss is recognized in the consolidated statement of income. If a loan or investment kept through maturity has a variable interest rate, the discount rate to measure the impairment loss is the current effective interest rate determined in accordance with the contract.

If, in a subsequent period, the value of the impairment loss decreases and the decrease can objectively be related to an event occurring after the impairment is recognized (as an improvement in the debtor's credit classification) the reversal of the previously recognized impairment loss will be recognized in the statement of income.

The Company evaluated its receivables portfolio for the year ended December 31, 2020, and did not identify evidence that could impact the recognition estimates of the provision for expected credit losses, among which: increase in defaults, financial difficulties of its main clients, contract breaches, or granting discount that it would not consider in scenarios prior to the COVID-19 pandemic. Thus, the amount of the provision for loss recognized and disclosed in Note 6 adequately reflects the estimated loss expected by the Company on the disclosure date of financial statements.

3.6.5 Derivative financial instruments

The Company has derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including forward exchange contracts, and interest rate and currency swaps. Notes 30 to 32 include more detailed information on derivative financial instruments.

Derivatives are initially recognized at fair value on contracting date and subsequently remeasured at fair value. Possible gains or losses are immediately recognized in income (loss), unless the derivative is designated and effective as hedge instrument; in this case, the moment of recognition in income statement depends on the nature of the hedge relationship.

3.7. Trade accounts receivable

Trade accounts receivable correspond to the amounts receivable for the sale of products and goods or provision of services in the normal course of the Company's activities. If the payment term is equivalent to one year or less, accounts receivable are classified as current assets. Otherwise, they are presented in non-current assets.

Trade accounts receivable are initially recognized at fair value and, subsequently, measured at amortized cost using the effective interest rate method less allowance for doubtful accounts ("PCLD" or impairment).

3.8. Inventories

Inventories are presented at the lower value between the cost and net realizable value. Inventory costs are determined at the average cost method. Cost of finished products and Work in progress include raw materials, direct labor, other direct costs, as well as respective direct and indirect production expenses (based on regular operating capacity).

The net realizable value is the estimated sales price of inventories, less all estimated costs of completion and costs necessary to make the sale.

The provision for inventory obsolescence is recorded with basis on the evaluation of raw materials, dealers' inventories and finished products that do not have a clear estimate of when they will be used or sold. The principal basis of that evaluation is inventory turnover, with a segregation of items for production and items for technical assistance.

3.9. Property, plant and equipment

When applicable, buildings, machinery and equipment, hardware, furniture and fixtures are stated at cost less depreciation and accumulated impairment loss. When applicable, professional fees are recorded as part of property, plant and equipment in progress and, in case of qualifiable assets, capitalized loan costs are also recorded in accordance with the Company's accounting policy. This property, plant and equipment in progress is classified in proper categories of property, plant and equipment when concluded and ready for intended use. Depreciation of these assets starts when they are ready for the intended use and is calculated on the same basis as for other fixed assets.

Depreciation is recognized so as to write off the cost or valuation of assets (other than land and properties under construction) less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of the reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

| <u>Property, plant and equipment</u> | <u>Useful lives</u> |
|--------------------------------------|---------------------|
| Machinery and equipment | 15 years |
| Leasehold improvements | 10 years |
| Hardware | 5 years |
| Furniture and fixture | 10 years |
| Industrial facilities | 13 years |
| Buildings | 25 years |
| Other PP&E | 10 years |

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

3.10. Intangible assets

(a) Goodwill

Goodwill is represented by the positive difference between the amount paid and/or payable for the acquisition of a business and the investee's net fair value of assets and liabilities of subsidiary acquired. Goodwill arising from acquisitions of subsidiaries is recorded as "Intangible assets" in the consolidated financial statements. In case of determination of negative goodwill, the amount is recorded as gain in income (loss) for the year, on acquisition date. The goodwill is tested annually to verify impairment losses. Goodwill is calculated at its value cost less impairment losses. Impairment losses recognized on goodwill are not reversed. Gain and losses for the sale of an entity include the book value of the goodwill related to the sold entity.

The goodwill is allocated to the Cash Generating Units for impairment testing. The allocation is made to Cash Generating Units or to groups of Cash Generating Units that should benefit from the business combination from which the goodwill was generated and are identified in accordance with the operating segment.

(b) Intangible asset generated internally - in progress

The expenditures with research activities are recognized as expense in the year in which they are incurred.

The internally generated intangible asset resulting from development expenditures (or of a development phase of an internal project) is recognized if, and only if, all of the following conditions are shown:

- The technical feasibility of completing the intangible asset to be made available for use or sale;
- The intention to complete the intangible asset and use it or sell it;
- The skill to use or sell the intangible asset;
- How the intangible asset will generate probable future economic benefits;
- The availability of proper technical, financial and other resources to complete the development of the intangible asset and to use it or sell it; and
- Ability to measure reliably the expenditure attributable to the intangible asset during its development.

(c) Intangible asset generated internally - completed

The amount initially recognized for intangible assets generated internally corresponds to the sum of expenses incurred since the intangible asset started to meet the aforementioned recognition criteria. When no internally generated intangible asset can be recognized, the development expenses will be recognized in the income (loss) for the period, when incurred.

After the initial recognition, internally generated assets are recorded at cost value, less amortization and accumulated impairment loss, as well as intangible assets separately acquired.

Amortization is initiated after the completion of the projects, at which time the Company obtains or can obtain the economic benefits arising from its use and/or commercialization.

(d) Software

Software licenses are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortized over their estimated useful life. Software maintenance costs are recognized as an expense, as incurred. Development costs that are directly attributable to software product design and testing, and are identifiable and exclusive, controlled by the Company, are recognized as intangible assets when the following criteria are met:

- It is technically feasible to complete the software to make it available for use.
- Management intends to complete the software and either use it or sell it.
- The software can be sold or used.
- It can be demonstrated that the software is likely to generate future economic benefits.
- Adequate technical, financial, and other resources are available to complete the development and to use or sell the software.
- The expenditure attributable to the software during its development can be reliably measured.

The directly attributable costs, which are capitalized as part of the software product, include costs on employees allocated to the software development and an adequate portion of indirect relevant expenses.

Other development expenditures not meeting those criteria are expensed as incurred. Development costs previously expensed are not recognized as asset in a subsequent period.

The software developed by the Company is amortized over its estimated useful life, not exceeding five years.

3.11. Impairment of non-financial assets

Assets with an indefinite useful life, such as goodwill, are not subject to amortization and are tested every year to identify any possible need of impairment. Assets subject to amortization are reviewed to confirm their impairment whenever events or changes in circumstances indicate that the book value may not be recoverable. An impairment loss is recognized when the book value exceeds its recoverable value,

which represents the higher of the asset's fair value less these sale costs and value in use. For impairment valuation purposes, assets are grouped at the lowest levels for which there are separately identifiable cash flows (Cash Generating Units - CGUs). Non-financial assets, except goodwill, that suffered impairment are then reviewed for an analysis of a possible reversal of impairment on the balance sheet date.

3.12. Accounts payable to suppliers

Trade accounts payable are obligations due for assets or services acquired in the normal course of businesses, and are classified as current liabilities if payment is due within one year. Otherwise, trade accounts payable are presented as non-current liabilities. They are initially recognized at fair value and, subsequently, measured at amortized cost using the effective interest rate method.

3.13. Lease

(a) The Company as a lessee

Lease agreements in which the Company and its subsidiaries act as lessees are recognized in the balance sheet under right-of-use asset, with a contra entry to lease liabilities, except for short-term and low-value leases, which are recognized as an expense in a straight-line basis during the lease term. The right-of-use asset is measured at cost, net of accumulated depreciation and impairment loss, adjusted for any remeasurement of the lease obligation. Depreciation is calculated based on the useful life of the asset or the contractual term. The lease obligation is initially measured at the present value of the lease installments of the agreement, restated monthly by the discounted interest and settled by the lease payments made.

(b) The Company as a lessor

Accounts receivable from lessees referring to lease agreements are initially recorded based on the fair value of the leased asset. The lease income is recognized in the accounting periods, to reflect the effective rate of return on the Company's net investment outstanding in relation to the leases.

3.14. Loans

Loans are initially recognized at fair value, net of costs incurred in the transaction and are subsequently stated at amortized cost. Any difference between the amounts raised (net of transaction costs) and the value payable is recognized in the income statement during the period while the loans are outstanding, under the effective interest rate method. Loans are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

3.15. Government subsidies

The Company enjoys tax benefits, which are characterized as government grants, as mentioned in Note 8.

The portion corresponding to the use of tax benefits related to the ICMS, resulting from the sale of industrialized products, is recognized as follows:

- As revenue for the current year, the portion in which the investment obligations related to the benefit were fully met;
- Maintained in liabilities, under the deferred revenue, the portion whose investment obligation has not yet been fully met;

- Also maintained in liabilities, under deferred revenue, the investment portion related to an amortizable asset. This portion will be recognized as revenue over the useful life of this asset, proportionally to its amortization;
- As revenue for the current year, the portion for which there is no direct investment obligation;

In compliance with Law 11638/07 and CPC 7 - Accounting for Government Grants and Disclosure of Government Assistance, the Company's government grants are recognized in income (loss) under sales taxes. After determining the income for the year, if a profit has been determined, tax incentives are allocated to the tax incentives reserve account in shareholders' equity.

3.16. Provisions

Provisions for lawsuits (labor, civil and tax) and other are recognized when: (i) the Company has a present or constructive or not formalized obligation as a result of occurred events; (ii) it is likely that an outflow of funds will be required to settle the obligation; and (iii) amount may be reliably estimated.

When there is a series of similar obligations, the probability of settling them is determined by taking into account the obligation class as a whole. A provision is recognized even if the likelihood of settlement related to any individual item included in the same class of obligations is small.

When some or all economic benefits required to settle a provision are expected to be recovered from a third party, an asset is recognized if, and only if, the reimbursement is certain and the amount can be reliably measured.

3.17. Current and deferred income tax and social contribution

Income tax and social contribution expenses of the year include current and deferred taxes. Income taxes are recognized in the statement of income, except to the extent they are related to items directly recognized in shareholders' equity or comprehensive income. In that case, the tax is also recorded in shareholders' equity or comprehensive income.

The current and deferred income tax and social contribution charge is calculated based on enacted, or substantially enacted, tax acts, at the reporting date. Management periodically evaluates the positions taken by the Company in the calculations of income tax with respect to situations in which applicable tax regulation is subject to interpretations; and provisions are established where appropriate based on amounts expected to be paid to the tax authorities.

Current income tax and social contribution are stated at net amounts, by the taxpayer entity, in liabilities when there are amounts payable, or in assets when the prepaid amounts are in excess of the total payable as of the end of the reporting period.

Deferred income tax and social contribution are recognized on determined tax losses.

Deferred income tax and social contribution assets are recognized only in the proportion of the probability that the future taxable income will be available and temporary differences can be used against it.

Deferred income tax assets and liabilities are presented at net value in balance sheet when there is the legal right and the intention of offsetting them upon calculation of current taxes, in general related to the same legal entity and the same tax authority. Accordingly, deferred tax assets and liabilities in different entities or countries are in

general presented separately, and not at net value.

3.18. Employee benefits

(a) Stock-based compensation

Share-based remuneration plans for employees and Company's executives are measured at fair value of equity instruments on grant date. Details on the determination of these plans' fair value are described in Note 33.

Granted options fair values determined on grant date are recorded at the straight-line basis as expenses in income for the year during the period in which the right is acquired, based on the Company's estimates on which granted options will be possibly acquired, with corresponding equity increase. On each reporting period, the Company reviews its estimates on the number of equity instruments that will be acquired. Review impact on original estimates, if any, is recognized in income for the year, so that accumulated expenses reflect reviewed estimates with the corresponding adjustment in shareholders' equity under "Recognized Options Granted" that recorded the benefit to employees.

(b) Retirement obligations

The Company operates with a defined contribution pension plan. A defined contribution plan is a pension plan that, according to the Company, does fixed contributions to a separate Entity and has no legal or constructive obligations to make contributions if the fund does not have sufficient assets to pay to all the employees the benefits related to the employee's service in the current and prior period.

(c) Profit sharing

The Company recognizes a liability and a profit sharing expense in profit or loss based on a methodology that considers the income attributable to Company's shareholders after a few adjustments. The Company recognizes a provision when it is contractually compelled or when there is a past practice that created a constructive obligation.

3.19. Capital

Common shares are classified in net assets.

Incremental costs directly attributable to issuance of new shares or options are shown in shareholders' equity as a deduction of funds obtained, net of taxes.

An equity instrument is a contract that indicates a residual interest in the assets of a company after deducting all its obligations. The equity instruments issued by the Company are recognized when the funds are received, net of any direct issuance costs.

The repurchase of the Company's own equity instruments is recognized and directly deducted from equity. No gain or loss is recognized in the income (loss) from purchase, sale, issuance or cancellation of own equity instruments of the Company.

3.20. Revenue recognition

CPC 47, equivalent to the international standard IFRS 15, replaces CPC 30 - Revenues (equivalent to the international standard IAS 18), and related interpretations and applies, with limited exceptions, to all revenues from contracts with customers. The CPC 47 establishes a five-step model to calculate the revenue from contract with customer. (i) Identify the contract with the client; (ii) Identify the

performance obligations in the contract; (iii) Establish the price of the transactions; (iv) Allocate the price of the transaction to the performance obligations; (v) Recognize the revenue when the performance obligations are met.

CPC 47 requires the Company to exercise judgment, taking into account all relevant facts and circumstances when applying each step of the model to contracts with their customers, and that the recognized revenue to reflect the consideration that the entity expects to receive in exchange for the transfer of assets or services to a client.

Sales income

Revenue from the sale of goods is recognized when property and risks are transferred to third parties, only at the amount the Company expects to be entitled to in the transaction (its amounts deducted from unconditional discounts, returns, adjustment to present value calculated on installment sales, sales taxes and trade allowances granted). Exceptionally, some operations are of bill-and-hold type, where contractually the customer has control of the product even if it remains under the physical possession of the entity. In this case, the client can direct the use and obtain substantially all of the remaining benefits of the product, even if he has decided not to exercise his right to take physical possession of that product.

Rendering of services

Service revenues are billed separately and recognized over time as the services are performed according to the performance schedule and when there is a valid expectation of receipt from the client. Billed revenues that do not meet the recognition criteria, do not comprise the balances of the respective revenue accounts and accounts receivable.

Financial income

Financial income is recognized in accordance with the elapsed time at the accrual basis using the effective interest rate method.

3.21. Dividend distribution

Payment of dividends to Company's shareholders is recognized as a liability in the financial statements at the end of each year, with basis on the Company's by-laws. Any amount above the mandatory minimum is provisioned only on the date of its approval by the Shareholders' Meeting.

4. SIGNIFICANT ACCOUNTING JUDGMENTS AND SOURCES OF UNCERTAINTIES IN ESTIMATES

When applying the Company's accounting policies described in Note 3, Company's Management must make judgments and prepare estimates on book values of assets and liabilities for which are not easily obtained from other sources. Estimates and respective assumptions are based on historic experience and on other factors that are considered relevant. Effective results may differ from these estimates.

Estimates and underlying assumptions are continuously reviewed. Effects from reviews made to accounting estimates are recognized in the period in which estimates are reviewed, in case review affects only that period; or also in subsequent periods, in case review affects both current period and future periods.

The main judgments made by Management during the process of adopting the Company's accounting policies and which most affect the amounts recognized in the financial statements are as follows:

(a) Measurement of fair value

Some of the Company's assets and liabilities are measured at fair value for the purposes of preparing the financial statements, in particular cash and cash equivalents and derivative financial instruments.

To estimate the fair value of an asset or liability, the Company uses observable market data to the extent they are available. When there is no Level 1 information available, the Company involves qualified professionals in the process of evaluating and measuring the fair values of such assets and liabilities.

Information on valuation techniques and information used to determine the fair value of derivative financial instruments is disclosed in Notes 30 and 32.

(b) Estimated losses from allowance for doubtful accounts

The Company measures the provision for losses on accounts receivable from customers in an amount equivalent to the expected credit loss on trade accounts receivable during their useful lives. The expected credit losses on trade accounts receivable are estimated considering the debtor's historical default experience and an analysis of the debtor's current financial position, general economic conditions of the sector in which the debtors operate.

Prospective information (such as the predicted economic performance indicators) is also considered if, based on previous experience, such indicators show a significant correlation with actual credit losses.

(c) Realization of inventories

The Company analyzes the realization of inventories, based on the expected use or sale of inventories, as well as the assessment between the book value and the net realization value. Inventories are reduced to their recoverable value through estimates of loss due to slow movement of goods or realization with a margin below the book value.

(d) Recoverable taxes - ICMS

As described in Note 8, the Management conducts periodical studies to evaluate the realization of credits from recoverable taxes by taking preventive measures so such realization occurs and thus, will prevent the balance from exceeding its realization capacity.

(e) Deferred income tax and social contribution

As described in Note 21, Management conducts periodic studies to assess the realization of deferred taxes, based on profit estimates and the level of future taxable income.

5. CASH AND CASH EQUIVALENTS

| | Parent company | | Consolidated | |
|---|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Banks | 12,450 | 15,270 | 53,446 | 29,911 |
| Financial investments linked to the Interbank Deposit Certificate (CDI) rate | 488,284 | 375,547 | 490,716 | 430,803 |
| | 500,734 | 390,817 | 544,162 | 460,714 |

As of December 31, 2020 and 2019, interest earning bank deposits of the Company correspond substantially to repurchase and resale agreements and Bank Deposit Certificates (CDB) with private securities, in Brazilian currency, with an average yield of 101.43% (94.22% in 2019) of the change in the Interbank Deposit Certificate (CDI), being readily convertible into a known cash value, and are subject to an insignificant risk of

change in value.

6. ACCOUNTS RECEIVABLE

| | Parent company | | Consolidated | |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Current | 389,013 | 69,606 | 522,707 | 119,402 |
| Past-due up to 30 days | 51,097 | 61,676 | 53,282 | 62,138 |
| Overdue from 31 to 60 days | 39,924 | 10,790 | 44,456 | 10,940 |
| Overdue from 61 to 90 days | 11,245 | 7,357 | 17,333 | 7,517 |
| Overdue from 91 to 180 days | 21,254 | 13,042 | 26,713 | 14,168 |
| Overdue from 181 to 360 days | 19,558 | 5,322 | 21,486 | 6,549 |
| Overdue for more than 361 days | 63,408 | 80,126 | 67,093 | 81,207 |
| (-) Allowance for doubtful accounts | (52,364) | (41,390) | (52,642) | (41,390) |
| (-) Adjustment to present value | (2,325) | (1,691) | (2,384) | (1,819) |
| | 540,810 | 204,838 | 698,044 | 258,712 |
| Current | 540,810 | 204,769 | 698,044 | 258,642 |
| Non Current | - | 69 | - | 70 |

The overdue balances resulting from the sale of goods to government agencies are due to the fact that receipts depend on internal processes for approving payments by such agencies. Historically, that situation of delayed payments is a normal feature of that sales segment, which is foreseen by management in its business strategy, and which has not resulted in material losses for the Company. Therefore, the overdue balances do not yet represent any relevant risk of loss on receipt of these credits. Accordingly, the provision was set up only for cases in which there is a prospect of loss on the part of the Company. The amount of overdue bonds securities from government agencies in the year ended December 31, 2020 is R\$ 29,587 (R\$ 53,754 on December 31, 2019).

The Company is assessing the need for a provision for expected credit losses, substantially through prospective analyses of its asset portfolio, considering whether there is material financial difficulty for the debtor, adverse changes in economic conditions that correlate to defaults, and past experience with the debtor's default.

Changes in provision for expected credit losses during the year are:

| | Parent company | | Consolidated | |
|---|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Balance at the beginning of the year | 41,390 | 38,808 | 41,390 | 38,808 |
| Provision for impairment of trade receivables | 10,974 | 2,582 | 11,252 | 2,582 |
| | 52,364 | 41,390 | 52,642 | 41,390 |

Also noteworthy is the concentration of receivables in a few customers: the Company's 20 largest customers represent approximately 71% of the amount receivable on December 31, 2020 (approximately 67% on December 31, 2019).

The average period of receipt is 97 days; in sales to government agencies the term can reach up to 180 days.

The adjustment to present value of accounts receivable is calculated to show the present value of a future cash flow. The Company considers the payment term of each credit sale and calculates the discount of this transaction by using the CDI (Interbank Certificate of Deposit) rate as reference.

7. INVENTORIES

| | | Parent company | | Consolidated | |
|--------------------------------|-----|----------------|----------------|----------------|----------------|
| | | December 31, | December 31, | December 31, | December 31, |
| | | 2020 | 2019 | 2020 | 2019 |
| Materials | | 266,921 | 249,657 | 307,751 | 286,449 |
| Finished products | | 184,620 | 172,645 | 200,889 | 182,143 |
| Imports in transit | (a) | 98,595 | 16,096 | 113,312 | 19,810 |
| Advances to suppliers | | 81,108 | 52,745 | 102,360 | 60,780 |
| Provision for inventory losses | (b) | (72,761) | (52,837) | (78,562) | (54,760) |
| | | 558,483 | 438,306 | 645,750 | 494,422 |

- a) Imports in progress are inputs acquired from foreign suppliers that, on the closing date of these financial statements, had already been shipped by the suppliers, are in transit and are under the responsibility of the Company.
- b) The provision for inventory losses is carried out based on the assessment of raw materials, inventories for resale and finished products which have no clear use or sale expectation. The principal basis is the perspective of realization related to inventories with a segregation of items for production and items for technical assistance.

Management estimates that inventories will be realized in a period lower than 12 months.

8. RECOVERABLE TAXES

| | | Parent company | | Consolidated | |
|---|-----|----------------|----------------|----------------|----------------|
| | | December 31, | December 31, | December 31, | December 31, |
| | | 2020 | 2019 | 2020 | 2019 |
| ICMS | (a) | 106,960 | 113,207 | 108,347 | 117,269 |
| Excise Tax (IPI) | (b) | 28,908 | 24,575 | 28,963 | 24,795 |
| Social Integration Program (PIS) | | 3,082 | 3,601 | 3,147 | 3,620 |
| Social Contribution on Revenues (COFINS) | | 14,025 | 15,922 | 14,323 | 16,014 |
| Financial Credit - Law 13969/2019 | (c) | 19,472 | - | 22,531 | - |
| IPI - Manaus Free Trade Zone | (d) | 23,629 | - | 23,629 | - |
| PIS and COFINS - exclusion of ICMS from the calculation basis | (e) | 223,486 | - | 223,486 | - |
| Other taxes recoverable | | 20,924 | 11,799 | 34,345 | 12,224 |
| | | 440,486 | 169,104 | 458,771 | 173,922 |
| Current | | 165,106 | 83,036 | 183,356 | 87,826 |
| Non Current | | 275,380 | 86,068 | 275,415 | 86,096 |

a) ICMS

The Company uses the following ICMS tax benefits:

- (i) Paraná State Law 13214/2001, endorsed by State Law 15542/2007, which establishes a 7% reduction in the tax burden of IT products for sales within the state;
- (ii) Paraná State Decree 1922/2011 (and subsequent amendments), which grants presumed ICMS tax credit equivalent to the amount owed for the outgoing goods, resulting in a 0% tax burden for specific industrialized products under Law 8248/1991 and marketed by the Company;
- (iii) Amazonas State Decree 23.994/2003, which grants tax benefits such as the deferral of the recording of ICMS levied on imports of raw materials and inputs destined to production, presumed ICMS credit on the purchase of raw material and inputs of domestic origin, ICMS stimulus credit equivalent to the amount owed on sales of computer goods and automation goods and portable cell phone terminals produced in the territory of the Manaus Free Trade Zone (ZFM);

As a result of the enjoyment of the tax benefits mentioned above, in the year ended

December 31, 2020, the Company recorded, on its individual and consolidated financial statements, the amount of R\$ 225,522 (R\$ 190,101 in 2019) and R\$ 226,757 (R\$ 212,036 in 2019), respectively, related to the investment grant, in the account of deductions on sale - Sales taxes, referring to the sale of industrialized products and maintained the amount of R\$ 7,492 in liabilities, under the heading of Deferred Revenue (R\$ 8,344 on December 31, 2019). This amount will be appropriated to income (loss) as a result of the amortization of the related assets and compliance with the obligations required as a counterpart to the foregoing tax benefit, as provided for in the rules recommended in Technical Pronouncement CPC 7 and disclosed in Note 15.a. The term of said tax benefit is indefinite.

b) IPI

Up to March 31, 2020, the credit for the Tax on Industrialized Products (IPI) is due to the use of the tax benefit provided for in Law 8248/1991, which granted the exemption from IPI subsequently converted into a progressive reduction, on outbound new equipment, machines, devices and instruments, including those for industrial automation and data processing, manufactured domestically, combined with the maintenance and use of the IPI credit, related to raw materials, intermediate products and packaging materials, used in the industrialization of goods. The progressive reduction of the percentages of the aforementioned tax, foreseen in the law, follows the following calendar:

- Reduction of 95% (ninety-five percent) of the tax owed, from January 01, 2004 to December 31, 2024.
- Reduction of 90% (ninety percent) in the tax owed, from January 01, 2025 to December 31, 2026.
- Reduction of 70% (seventy percent) in the tax owed, from January 01, 2027 to December 31, 2029, when the reduction will be extinguished.

To use that benefit, the Company must invest every year about 5% of gross sales of incentive earning goods and services into information technology research and development activities, calculated under Law 8248/1991 as amended. The Company must annually present evidence to the Ministry of Science and Technology that it meets that investment requirement.

c) Financial credit Law 13969/2019

As of April 1, 2020, amendments in Law 13969/2019 that changed the incentive regime implemented by Law 8248, of October 23, 1991, known as the "Information Technology Act", came into effect. With the new legislation, the rates of the IPI are now fully applied, that is, the IPI rates for products covered by the Federal Information Technology Act are no longer benefiting from reductions as permitted by the previous Law and instituted a system of financial credits, converted into federal credits, obtained through a multiplier on the investment in Research, Development and Innovation (RD&I) carried out by the computer goods industries and which will remain in effect until December 31, 2029.

As a result of the aforementioned benefit, in the year ended December 31, 2020, the Company recorded, in the individual and consolidated financial statements, the amount of R\$ 39,604 and R\$ 54,091, respectively, in the group of general and administrative expenses, where they are accounted for the expenses that entailed the credit.

d) IPI - Manaus Free Trade Zone

As of July 21, 2020, the favorable decision was definitely judged regarding the lawsuit that the Company required IPI tax credits arising from purchases of inputs from suppliers located in the Manaus Free Trade Zone. The total amount of tax credit resulting from this lawsuit ratified before the Brazilian Federal Revenue Service was R\$ 74,453.

e) PIS and CONFINS – exclusion of ICMS from calculation basis

The Company had a favorable decision in the lawsuit that questioned the constitutionality related to the inclusion of Value-Added Tax on Sales and Services (ICMS) in the PIS and COFINS calculation basis. The writ of mandamus filed in 2010 was judged in favor of the Company, with a final and unappealable decision being handed down in October 2020.

Said decision, expressly authorizes the exclusion of the highlighted ICMS from the calculation basis of the Contribution to PIS and COFINS and determines the adjustment of the undue amount for SELIC, under the terms of article 39, § 4 of Law 9250/95.

Considering that said proceeding was filed in 2010 and that the decision guarantees the removal of ICMS from PIS and COFINS calculation base for a five-year period, the right to the Company's credit is retroactive to 2005.

The effects of this decision were determined by the Company and in 2020, the amount of R\$ 223,486 (R\$ 218,501 net of fees and taxes on financial income) was recognized, referring to the overdue PIS and COFINS debts, of which R\$ 197,747 was recorded under the heading "Other operating income (expenses)" and R\$ 25,739 under the heading "Financial income" as it is adjusted at SELIC rate, which is the best estimate of the Company, determined based on the survey of available information and documents and with the support of a specialized company and legal advisors. However, considering that part of the credits result from commercial operations carried out in periods that precede the mandatory issuance of electronic invoices and digital tax bookkeeping (SPED), judgments were used in the calculation of such credits and, consequently, the actual results may differ these estimates.

The offsetting of the credits will take place after authorization with the Brazilian Federal Revenue Service.

9. OTHER CREDITS

| | Parent company | | Consolidated | |
|-----------------------|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Prepaid expenses (a) | 10,592 | 20,416 | 11,481 | 20,621 |
| Judicial deposits (b) | 65,960 | 64,873 | 66,051 | 64,976 |
| Other | 11,657 | 26,288 | 12,647 | 26,749 |
| | 88,209 | 111,577 | 90,179 | 112,346 |
| Current | 27,225 | 52,004 | 28,608 | 52,457 |
| Non Current | 60,984 | 59,573 | 61,571 | 59,889 |

- (a) On December 31, 2020, the Company has credits to be offset against expenses on advertising, publicity and research & development in the amount of R\$ 6,235 (R\$ 17,277 on December 31, 2019), recorded in the Prepaid Expense account. Management believes that the realization will take place in less than twelve months.
- (b) The Company made judicial deposits in the amount of R\$ 53,323 (corrected for inflation) to maintain the zero-rate tax benefit for PIS and COFINS, as provided for in article 28 of Law 11196/2005, through the end of 2018. According to the

evaluation of the Company's internal and external legal advisors, the likelihood of loss in this lawsuit is remote.

10. RELATED PARTY TRANSACTIONS

Commercial transactions:

| | Parent company | | | | | | | |
|--|---------------------|-------------------|-------------------|-------------------|--------------------|-------------------|------------------------|-------------------|
| | Accounts receivable | | Accounts payable | | Sales and services | | Purchases and services | |
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Centro de Estudos Superiores Positivo Ltda. | 57 | 611 | 322 | 1 | - | 991 | 500 | 234 |
| Positivo Educacional Ltda. | 185 | - | - | - | 211 | 826 | 640 | 112 |
| Editora Aprende Brasil Ltda. | 586 | 397 | 253 | 337 | 207 | 292 | 721 | 967 |
| Gráfica e Editora Posigraf S.A. | 396 | 116 | - | - | 142 | 280 | - | 7 |
| Rosch Administração de Bens Ltda. | - | - | 638 | 425 | - | - | 6,372 | 5,100 |
| Positivo Smart Tecnologia Ltda. | - | - | 5,286 | 4,246 | (b) | - | - | - |
| Boreo Com. de Equipamentos Ltda | 3,869 | 3,869 | (b) | - | - | - | - | - |
| Informática Pagueuma S.A. | 208 | 208 | - | - | - | - | - | - |
| Portal Mundo Positivo Ltda. | - | - | 536 | 536 | - | - | - | - |
| Crounal S.A. | - | - | 315 | 294 | (a) | - | - | - |
| BR Code Desenvolvimento de Software S.A. | 941 | 941 | - | - | - | - | - | - |
| Hi Technologies S.A. | - | 7,413 | (c) | - | - | - | - | - |
| PBG Uruguay S.A. | 89 | 89 | - | - | - | - | - | - |
| Boreo Indústria de Componentes Ltda | 23,371 | 16,546 | (a) | - | 9,796 | 4,096 | (a) | 381,223 |
| Positivo Distrib. de Equip. de Inform. Ltda | 22,129 | - | (a) | 4,339 | (a) | 38,923 | (a) | 23,488 |
| ACC Brasil Indústria e Com. de Computadores Ltda | 14,802 | - | (a) | - | (a) | 91,703 | (a) | 4,535 |
| | 66,633 | 30,390 | 7,477 | 10,178 | 140,982 | 24,613 | 417,479 | 222,572 |

| | Consolidated | | | | | | | |
|--|---------------------|-------------------|-------------------|-------------------|--------------------|-------------------|------------------------|-------------------|
| | Accounts receivable | | Accounts payable | | Sales and services | | Purchases and services | |
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Centro de Estudos Superiores Positivo Ltda. | 57 | 611 | 322 | 1 | - | 991 | 500 | 234 |
| Positivo Educacional Ltda. | 185 | - | - | - | 211 | 826 | 640 | 112 |
| Editora Aprende Brasil Ltda. | 586 | 397 | 253 | 337 | 207 | 292 | 721 | 967 |
| Gráfica e Editora Posigraf S.A. | 396 | 116 | - | - | 142 | 280 | - | 7 |
| Rosch Administração de Bens Ltda. | - | - | 638 | 425 | - | - | 6,372 | 5,100 |
| BR Code Desenvolvimento de Software S.A. | 941 | 941 | - | - | - | - | - | - |
| Hi Technologies S.A. | - | 7,413 | (c) | - | - | - | - | - |
| PBG Uruguay S.A. | 7,884 | 4,123 | (d) | - | - | - | - | - |
| Informática Pagueuma S.A. | 5,759 | 4,578 | (a) | - | - | - | - | - |
| Non-controlling shareholders - ACC Brasil Ind E Com. | 4,602 | 2,199 | (e) | 4,393 | (e) | - | - | - |
| | 20,410 | 20,378 | 5,606 | 6,706 | 560 | 2,389 | 8,233 | 6,420 |
| Portion in current liabilities | 20,410 | 20,378 | 1,213 | 763 | | | | |
| Non-current installment | - | - | 4,393 | 5,943 | | | | |

Related party transactions take place according to prices and terms agreed between the parties.

(a) Purchase and sale of inputs and finished products: the Company and its subsidiaries purchase and sell inputs to its jointly-controlled subsidiaries for use in the production process and resells them under normal course of operations.

(b) The Company maintains a current account with Positivo Smart Tecnologia Ltda. and Boreo Comércio de Equipamentos Ltda. Such transactions derive from timely cash needs and the settlement does not have a estimated term and do not bear finance charges.

(c) The Company made loans in the amount of R\$ 6,100 to Hi Technologies S.A., operations regulated by loan agreements, with an annual interest rate of 150% of the change in the Interbank Deposit Certificate (CDI). The contracts were fully settled in the first quarter of 2020.

(d) As of December 31, 2020, the subsidiary Crounal S.A. presented the amount of R\$ 7,884 related to dividends receivable from the Joint Venture PBG Uruguay S.A.

(e) The liability balance refers to the fundraising undertaken by the Company from its non-controlling shareholders – ACC Brasil Indústria e Comércio de Computadores Ltda. The amounts are recognized in reais (R\$) and mature in 2020 and 2024. The amounts are restated at the positive change of general market price index. The asset balance refers to the realized advanced distribution of income to non-controlling shareholders.

Management remuneration

The amount recognized at period ended December 31, 2020 as management's remuneration was R\$ 6,520 (R\$ 7,269 at December 31, 2019), relating to short and long term benefits (Stock Options).

Due to the COVID-19 pandemic, there was a reduction in Administrators' remuneration in 2020.

At the Annual General Meeting held on June 2, 2020, the management remuneration up to R\$ 11,060 (R\$ 10,584 in 2019) was approved for the year 2020.

11. INVESTMENTS IN SUBSIDIARIES

| | | At 12/31/2019 | Increase of Capital | Equity in net income of subsidiaries | Equity valuation adjustment | At 12/31/2020 |
|---|-----|----------------|---------------------|--------------------------------------|-----------------------------|----------------|
| Investments | | | | | | |
| Positivo Smart Tecnologia Ltda. | | 37,191 | - | 16,450 | 1,364 | 55,005 |
| Crounal S.A. | (a) | 63,407 | - | (1,797) | 18,329 | 79,939 |
| Portal Mundo Positivo Ltda. | | 685 | - | - | - | 685 |
| Positivo Argentina S.R.L. | (b) | 155 | - | 150 | (36) | 269 |
| Positivo Distrib. de Equip. de Inform. Ltda. | (c) | 18,456 | - | 1,292 | - | 19,748 |
| Positivo Tecn. Fundo de Invest. em Partic. em Emp. Emergentes | (d) | 29,839 | 13,990 | 1,154 | - | 44,983 |
| | | 149,733 | 13,990 | 17,249 | 19,657 | 200,629 |

| | | At 12/31/2019 | Equity in net income of subsidiaries | At 12/31/2020 |
|--|-----|----------------|--------------------------------------|---------------|
| Provision for unsecured liability | | | | |
| Boreo Industria de Componentes Ltda. | (e) | (1,818) | 1,002 | (816) |
| | | (1,818) | 1,002 | (816) |

Interest in subsidiaries (both direct and indirect) is shown in Note 3.2 (a).

The Company's investments in assets, liabilities, shareholders' equity and income (loss) in direct and indirect subsidiaries, all of them privately held, are as follows:

| | | Assets | Liabilities | Shareholders' equity (unsecured liability) | Net revenue | Net income (loss) |
|---|-----|--------|-------------|--|-------------|-------------------|
| December 31, 2020 | | | | | | |
| Positivo Smart Tecnologia Ltda. | | 96,151 | 41,146 | 55,005 | - | 16,450 |
| Portal Mundo Positivo Ltda. | | 687 | 2 | 685 | - | - |
| Crounal S.A. | | 85,714 | 5,775 | 79,939 | 39,015 | (1,797) |
| Boreo Comércio de Equipamentos Ltda. (indirect subsidiary) | | 10,005 | 13,832 | (3,827) | - | - |
| Boreo Indústria de Componentes Ltda. | | 95,304 | 96,120 | (816) | 367,103 | 1,002 |
| Positivo Argentina S.R.L. | | 1,643 | 1,374 | 269 | 4,419 | 150 |
| Positivo Distribuidora de Equip. de Informática Ltda. | | 52,104 | 32,356 | 19,748 | 76,591 | 1,292 |
| ACC Brasil Ind. e Com. de Comp. Ltda. (indirect subsidiary) | (f) | 89,782 | 51,529 | 38,253 | 191,965 | 20,744 |
| Positivo Tecn. Fundo de Invest. em Partic. em Emp. Emergentes | | 48,430 | 32 | 48,398 | - | 1,154 |
| December 31, 2019 | | | | | | |
| Positivo Smart Tecnologia Ltda. | | 82,192 | 28,015 | 54,177 | - | 17,074 |
| Portal Mundo Positivo Ltda. | | 687 | 2 | 685 | - | - |
| Crounal S.A. | | 72,976 | (1,904) | 74,880 | 31,577 | 9,187 |
| Boreo Comércio de Equipamentos Ltda. (indirect subsidiary) | | 114 | 3,826 | (3,712) | - | - |
| Boreo Indústria de Componentes Ltda. | | 58,643 | 61,174 | (2,531) | 198,099 | (713) |
| Positivo Argentina S.R.L. | | 6,241 | 7,461 | (1,220) | 4,957 | (1,144) |
| Positivo Distribuidora de Equip. de Informática Ltda. | | 29,471 | 15,218 | 14,253 | 24,830 | (4,203) |
| ACC Brasil Ind. e Com. de Comp. Ltda. (indirect subsidiary) | | 79,345 | 55,776 | 23,569 | 152,795 | 20,201 |
| Positivo Tecn. Fundo de Invest. em Partic. em Emp. Emergentes | | 37,978 | - | 37,978 | - | - |

(a) Crounal S.A.

Headquartered in the city of Montevideo – Uruguay, the subsidiary's corporate purpose is to resell electronic components, computer equipment, telephony and communication. The Company's functional currency is the US Dollar.

(b) Positivo Argentina S.R.L.

Headquartered in the city of Buenos Aires, the subsidiary's main activity is the manufacture and sale of medical, laboratory, computer and communication

equipment. The subsidiary's functional currency is the Argentine peso.

(c) Positivo Distribuidora de Equipamentos de Informática Ltda.

In July 2018, the direct subsidiary Positivo Distribuidora de Equipamentos Ltda. started operations, with headquarters in the city of Curitiba, state of Paraná. The subsidiary's main activity is the distribution of goods and computer equipment, electronics, telephony and communication equipment.

(d) Positivo Tecnologia Fundo de Investimento em Participações em Empresas Emergentes.

The investment fund is mainly engaged in acquiring equity interests in other companies. In 2020, Positivo Tecnologia S.A. made additional capital contributions in the total amount of R\$ 13,990 in this investee.

(e) Boreo Indústria de Componentes Ltda.

The subsidiary is headquartered in the city of Manaus, state of Amazonas, and its main activity is the manufacture of electronic components.

(f) ACC Brasil Indústria e Comércio de Computadores Ltda.

As of December 31, 2018, subsidiary Positivo Smart Tecnologia Ltda. acquired 80% of the share capital of ACC Brasil Indústria e Comércio de Computadores Ltda. whose main activities are the manufacturing and commercialization of storages, servers, and computers.

12. ASSOCIATED COMPANIES AND OTHER INVESTMENTS

ASSOCIATED COMPANIES

| | Parent company | | | |
|---------------------------------|----------------|-----------------------------------|--------------------------------------|---------------|
| | At 12/31/2019 | Interest ownership reduction gain | Equity in net income of subsidiaries | At 12/31/2020 |
| <u>Associated company</u> | | | | |
| Hi Technologies Holding Ltd (a) | 5,798 | 6,912 | 5,291 | 18,001 |
| | <u>5,798</u> | <u>6,912</u> | <u>5,291</u> | <u>18,001</u> |

| | Consolidated | | | | |
|---------------------------------|---------------|---------------------|-----------------------------------|--------------------------------------|---------------|
| | At 12/31/2019 | Increase of Capital | Interest ownership reduction gain | Equity in net income of subsidiaries | At 12/31/2020 |
| <u>Associated company</u> | | | | | |
| Hi Technologies Holding Ltd (a) | 5,798 | 9,000 | 6,912 | 6,444 | 28,154 |
| | <u>5,798</u> | <u>9,000</u> | <u>6,912</u> | <u>6,444</u> | <u>28,154</u> |

Interest in associated companies (both direct and indirect) is shown in Note 3.2 (c).

(a) Hi Technologies Holding Ltd.

On January 27, 2020, the direct subsidiary Positivo Tecnologia Fundo de Investimento em Participação em Empresas Emergentes (F.I.P.) contributed the amount of R\$ 9,000 at Hi Technologies Holding Ltd. and now holds 5.01% of interest.

In 2020, investors made capital contributions to this investee in the amount of

R\$ 29,743, with the Company now holding a 23.0% stake in the investment (30.07% on December 31, 2019), 28.01% in the consolidated. With the changes that occurred, the Company obtained a gain from holding interest in the investment, in the amount of R\$ 6,912.

Interest is associated companies (both direct and indirect) is shown in note 2.2 (a).

OTHER INVESTMENTS

Investments of Positivo Tecnologia Fundo de Participação em Empresas Emergentes (F.I.P):

| | | Consolidated | | |
|---|-----|----------------------|----------------------------|----------------------|
| | | At 12/31/2019 | Increase of Capital | Fair value |
| Other investments | | | | At 12/31/2020 |
| Tech Inovações Tecnológ. para a Agrop. S.A. | (a) | 10,416 | - | (139) |
| Agrosmart S.A. | (b) | 11,103 | - | 620 |
| Ambar Living S.A. | (c) | - | 1,000 | - |
| Business Global Consult. Em Agroneg. Ltda | (d) | - | 1,000 | - |
| Pharmalog S.A. | (e) | - | 1,000 | - |
| | | 21,519 | 3,000 | 481 |
| | | | | 25,000 |

The interest in these investments is shown in Note 3.2 (d).

(a) Tech Inovações Tecnológicas para a Agropecuária. S.A. (@Tech)

A Company that is engaged in the rendering of technological services through a platform that supports beef and cattle farming.

(b) Agrosmart S.A.

The Company is engaged in the provision of technological services through a digital agriculture platform.

(c) Ambar Living S.A.

In 2020, the F.I.P. made investments amounting to R\$ 1,000 in this company that develops and provides intelligent technology solutions to optimize all stages of construction work.

(d) Business Global Consultoria em Agronegócio Ltda.

In 2020, the F.I.P. made investments amounting to R\$ 1,000 in this company that develops and provides solutions to control soil fertilization, allowing the user to configure the fertilization system, monitor and control the dosage of inputs.

(e) Pharmalog S.A.

On December 30, 2020, the F.I.P. made an investment amounting to R \$ 1,000 in this company that develops and provides transportation monitoring solutions for thermolabile medicines (sensitive to temperature).

13. INVESTMENT IN JOINT VENTURES

a) Parent company

| | At 12/31/2019 | Equity in net income of subsidiaries | At 12/31/2020 |
|---|---------------|--|---------------|
| <u>Provision for unsecured liability</u> | | | |
| BR Code Desenvolvimento de Software S.A. | (459) | 2 | (457) |
| | (459) | 2 | (457) |

b) Consolidated

| | At 12/31/2019 | Equity in net income of subsidiaries | Equity valuation adjustment | Dividends | At 12/31/2020 |
|-----------------------------|---------------|--|-----------------------------------|-----------------|---------------|
| <u>Joint Venture</u> | | | | | |
| PBG Rwanda Limited | 4,674 | (2,918) | 1,364 | | 3,120 |
| PBG Uruguay S.A. | (a) 41,442 | (2,404) | 12,808 | (16,428) | 35,418 |
| | 46,116 | (5,322) | 14,172 | (16,428) | 38,538 |

| | At 12/31/2019 | Equity in net income of subsidiaries | At 12/31/2020 |
|---|---------------|--|---------------|
| <u>Provision for unsecured liability</u> | | | |
| BR Code Desenvolvimento de Software S.A. | (459) | 2 | (457) |
| | (459) | 2 | (457) |

The interest in joint ventures is presented in Note 3.2 (b).

(a) PBG Rwanda Limited

Headquartered in Rwanda, it was established in partnership with BGH Group. Its main activity is the production and sale of educational devices, computer equipment under the Positivo BGH brand. The functional currency of the jointly controlled company is the Rwanda franc.

(b) PBG Uruguay S.A.

Headquartered in Uruguay, it was established in partnership with the BGH Group and its functional currency is the United States dollar. The company promotes the import and export of electronic components, computer equipment, cell phones and smartphones.

The Company's interest in assets, liabilities, shareholders' equity and profit or loss of joint ventures are as follows:

| | Assets | Liabilities | Shareholders' equity (unsecured liability) | Net revenue | Net income (loss) |
|--|--------|-------------|--|-------------|-------------------|
| December 31, 2020 | | | | | |
| Informática Fueguina S.A. | 19,953 | 33,583 | (13,630) | 18,512 | (6,767) |
| BR Code Desenvolvimento de Software S.A. | 154 | 611 | (457) | - | 2 |
| PBG Rwanda Limited | 15,239 | 12,119 | 3,120 | 13,312 | (2,918) |
| PBG Uruguay S.A. | 51,002 | 15,584 | 35,418 | 32,322 | (2,404) |
| December 31, 2019 | | | | | |
| Informática Fueguina S.A. | 13,317 | 18,310 | (4,993) | 17,897 | (10,618) |
| BR Code Desenvolvimento de Software S.A. | 152 | 610 | (458) | - | 1 |
| PBG Rwanda Limited | 5,885 | 1,780 | 4,105 | 20,311 | (481) |
| PBG Uruguay S.A. | 71,796 | 16,526 | 55,270 | 75,971 | 8,144 |

14. PROPERTY, PLANT AND EQUIPMENT

| | | | | Parent company | | | |
|-------------------------------------|------------|-----------|-----------|----------------|-----------|----------|------------|
| | 12/31/2018 | Additions | Write-off | 12/31/2019 | Additions | Transfer | 12/31/2020 |
| Cost | | | | | | | |
| Machinery and equipment | 60,374 | 1,004 | (26,044) | 35,334 | 1,068 | - | 36,402 |
| Leasehold improvements | 23,404 | 287 | (5,676) | 18,015 | 164 | - | 18,179 |
| Hardware | 39,424 | 1,391 | (36,169) | 4,646 | 2,518 | 802 | 7,966 |
| Furniture and fittings | 8,358 | 61 | (5,071) | 3,348 | 207 | - | 3,555 |
| Industrial facilities | 32,208 | 784 | (4,252) | 28,740 | 3,179 | - | 31,919 |
| Buildings | 2,000 | - | - | 2,000 | - | - | 2,000 |
| Right of use | (a) - | 45,312 | - | 45,312 | 5,984 | - | 51,296 |
| Other property, plant and equipment | 1,433 | 134 | (81) | 1,486 | 1 | (1,165) | 322 |
| | 167,201 | 48,973 | (77,293) | 138,881 | 13,121 | (363) | 151,639 |
| Depreciation | | | | | | | |
| Machinery and equipment | (51,411) | (2,543) | 26,044 | (27,910) | (1,792) | - | (29,702) |
| Leasehold improvements | (15,865) | (1,739) | 5,676 | (11,928) | (1,620) | - | (13,548) |
| Hardware | (38,090) | (992) | 36,169 | (2,913) | (1,291) | 363 | (3,841) |
| Furniture and fittings | (6,825) | (348) | 5,071 | (2,102) | (298) | - | (2,400) |
| Industrial facilities | (11,449) | (2,239) | 4,252 | (9,436) | (2,387) | - | (11,823) |
| Buildings | (467) | - | - | (467) | - | - | (467) |
| Right of use | (a) - | (7,552) | - | (7,552) | (8,675) | - | (16,227) |
| Other property, plant and equipment | (111) | (5) | 81 | (35) | (6) | - | (41) |
| | (124,218) | (15,418) | 77,293 | (62,343) | (16,069) | 363 | (78,049) |
| Net amount | 42,983 | 33,555 | - | 76,538 | (2,948) | - | 73,590 |

| Consolidated | | | | | | | |
|-------------------------------------|------------|-----------|-----------|------------|-----------|----------|------------|
| | 12/31/2018 | Additions | Write-off | 12/31/2019 | Additions | Transfer | 12/31/2020 |
| Cost | | | | | | | |
| Machinery and equipment | 60,799 | 1,969 | (26,044) | 36,724 | 2,918 | - | 39,642 |
| Leasehold improvements | 24,366 | 489 | (5,676) | 19,179 | 249 | - | 19,428 |
| Hardware | 39,535 | 1,505 | (36,169) | 4,871 | 2,519 | 802 | 8,192 |
| Furniture and fittings | 8,707 | 60 | (5,071) | 3,696 | 253 | - | 3,949 |
| Industrial facilities | 39,685 | 921 | (4,252) | 36,354 | 3,246 | - | 39,600 |
| Buildings | 2,000 | - | - | 2,000 | - | - | 2,000 |
| Right of use | (a) - | 50,033 | - | 50,033 | 6,413 | - | 56,446 |
| Other property, plant and equipment | 1,433 | 134 | (81) | 1,486 | 1 | (1,165) | 322 |
| | 176,525 | 55,111 | (77,293) | 154,343 | 15,599 | (363) | 169,579 |
| Depreciation | | | | | | | |
| Machinery and equipment | (51,557) | (2,572) | 26,044 | (28,085) | (1,944) | - | (30,029) |
| Leasehold improvements | (16,074) | (1,826) | 5,676 | (12,224) | (1,733) | - | (13,957) |
| Hardware | (38,100) | (1,022) | 36,169 | (2,953) | (1,347) | 363 | (3,937) |
| Furniture and fittings | (6,943) | (375) | 5,071 | (2,247) | (329) | - | (2,576) |
| Industrial facilities | (12,527) | (2,999) | 4,252 | (11,274) | (3,152) | - | (14,426) |
| Buildings | (467) | - | - | (467) | - | - | (467) |
| Right of use | (a) - | (8,339) | - | (8,339) | (9,509) | - | (17,848) |
| Other property, plant and equipment | (111) | (6) | 81 | (36) | (5) | - | (41) |
| | (125,779) | (17,139) | 77,293 | (65,625) | (18,019) | 363 | (83,281) |
| Net amount | 50,746 | 37,972 | - | 88,718 | (2,420) | - | 86,298 |

During 2019 the Company derecognized fully depreciated assets.

In the year ended December 31, 2020 and 2019, the Company does not pledge property, plant and equipment items as collateral.

a) Right to use

Changes in balances of the right-of-use asset are presented in the table below:

| | Opening balance | Additions | Depreciation | Closing balance |
|----------------|-----------------|-----------|--------------|-----------------|
| Parent company | 37,760 | 5,984 | (8,675) | 35,069 |
| Consolidated | 41,694 | 6,413 | (9,509) | 38,598 |

The changes in the balances of lease liability are in the table below:

| | Opening balance | Additions | Payment of principal | Payment of interest | Interest incurred | Closing balance |
|----------------|-----------------|-----------|----------------------|---------------------|-------------------|-----------------|
| Parent company | 39,063 | 5,984 | (7,674) | (3,033) | 3,033 | 37,373 |
| Consolidated | 43,133 | 6,413 | (8,415) | (3,322) | 3,322 | 41,131 |

According to CVM guidelines, in its CIRCULAR LETTER/CVM/SNC/SEP/ 1/2020, a company that chooses to report the impacts of IFRS 16/CPC06 (R2) in its financial statements in a manner different from that recommended by technical areas of the CVM (nominal flow vs. nominal discount rate) must present the minimum inputs so that users of the financial statements can arrive at this information. Therefore, the Company chose to disclose these minimum inputs so that users can arrive at this information. Inputs are:

- Nominal discount rate applied – 7.54% p.a.
- Inflation component to be used in the projection of flows (IPCA price index) – 4.52% pa

The amortization schedule of lease liability balances is presented in the table below:

| Year | December 31, 2020 | |
|------|-------------------|--------------|
| | Parent company | Consolidated |
| 2021 | 8,452 | 9,292 |
| 2022 | 9,063 | 9,966 |
| 2023 | 9,549 | 10,520 |
| 2024 | 10,309 | 11,353 |
| | 37,373 | 41,131 |

The table below shows the potential right of recoverable PIS and Cofins embedded in the lease consideration, according to the periods foreseen for payment:

| | Payments | Nominal | Present value |
|----------------|----------|---------|---------------|
| Parent company | 43,259 | 4,001 | 3,457 |
| Consolidated | 47,602 | 4,403 | 3,805 |

15. INTANGIBLE ASSETS

| | Parent company | | | | | |
|--------------------------------|----------------|--------------|--------------------|---------------|----------------|---------------|
| | 12/31/2018 | Additions | Transfer Write-off | 12/31/2019 | Additions | 12/31/2020 |
| Cost | | | | | | |
| Developed projects (a) | 251,999 | 16,859 | (145,013) | 123,845 | 9,143 | 132,988 |
| Projects under development (a) | 6,229 | 4,699 | (4,140) | 6,788 | 6,405 | 13,193 |
| System projects – ERP | 46,129 | - | (46,129) | - | - | - |
| Software | 23,766 | 2,582 | (18,890) | 7,458 | 4,265 | 11,723 |
| Use licenses | 3,263 | - | (3,256) | 7 | - | 7 |
| | 331,386 | 24,140 | (217,428) | 138,098 | 19,813 | 157,911 |
| Amortization | | | | | | |
| Developed projects | (218,961) | (16,999) | 149,153 | (86,807) | (24,099) | (110,906) |
| System projects – ERP | (46,129) | - | 46,129 | - | - | - |
| Software | (20,596) | (2,096) | 18,890 | (3,802) | (2,861) | (6,663) |
| Use licenses | (3,259) | (1) | 3,256 | (4) | (2) | (6) |
| | (288,945) | (19,096) | 217,428 | (90,613) | (26,962) | (117,575) |
| Net amount | 42,441 | 5,044 | - | 47,485 | (7,149) | 40,336 |

| | Consolidated | | | | | |
|--------------------------------|----------------------|----------------------|--------------------|-----------------------|-----------------------|----------------------|
| | 12/31/2018 | Additions | Transfer Write-off | 12/31/2019 | Additions | 12/31/2020 |
| Cost | | | | | | |
| Developed projects (a) | 253,698 | 16,859 | (145,013) | 125,544 | 9,138 | 134,682 |
| Projects under development (a) | 6,229 | 4,699 | (4,140) | 6,788 | 8,577 | 15,365 |
| System projects – ERP | 46,129 | - | (46,129) | - | - | - |
| Software | 24,129 | 2,594 | (18,890) | 7,833 | 4,406 | 12,239 |
| Use licenses | 3,268 | - | (3,256) | 12 | - | 12 |
| Gains from Investments (b) | - | 19,403 | - | 19,403 | - | 19,403 |
| Goodwill in subsidiary (b) | 36,750 | 6,359 | - | 43,109 | - | 43,109 |
| | <u>370,203</u> | <u>49,914</u> | <u>(217,428)</u> | <u>202,689</u> | <u>22,121</u> | <u>224,810</u> |
| Amortização | | | | | | |
| Developed projects | (220,660) | (16,999) | 149,153 | (88,506) | (24,099) | (112,605) |
| System projects – ERP | (46,129) | - | 46,129 | - | - | - |
| Software | (20,739) | (2,182) | 18,890 | (4,031) | (2,949) | (6,980) |
| Use licenses | (3,259) | (1) | 3,256 | (4) | (2) | (6) |
| Gains from Investments | - | (5,010) | - | (5,010) | (2,386) | (7,396) |
| | <u>(290,787)</u> | <u>(24,192)</u> | <u>217,428</u> | <u>(97,551)</u> | <u>(29,436)</u> | <u>(126,987)</u> |
| Net amount | <u>79,416</u> | <u>25,722</u> | <u>-</u> | <u>105,138</u> | <u>(7,315)</u> | <u>97,823</u> |

During 2019, the Company wrote off fully amortized intangible assets.

(a) Project development expenses

Expenditures are used to improve existing products and develop new products, essentially comprising: direct and indirect labor, charges, software, consultancy services, materials, infrastructure, travel, and other related items; such expenditures are segregated between additions to intangible assets and expense in the income (loss) for the period. Such expenses result from the compliance with Law 8248/1991 and Law 13969/2019 mentioned in Note 8.

The amortization of the investment was substantially set at no more than four years based on the recoverability history of the projects, and is recorded in the cost of products sold and operating expenses account.

(b) Goodwill and appreciation

Goodwill – Boreo Comércio de Equipamentos Ltda.

In December 2009, the subsidiary Smart Tecnologia Ltda. (former corporate name Positivo Informática da Bahia Ltda.) completed the acquisition of Boreo Comércio de Equipamentos Ltda., generating goodwill of R\$ 14,173, recorded in the books of the acquirer and based on expected future earnings.

The recoverable value of goodwill is determined based on its value in use derived from cash flow projections, based on a financial budget of five years approved by management and discount rate of 12.13% p.a.

Goodwill and appreciation - ACC Brasil Indústria e Comércio de Computadores Ltda.

In December 2018, the subsidiary Positivo Smart Ltda. acquired 80% of the company ACC Brasil Indústria e Comércio de Computadores Ltda. The best estimate of the purchase price, based on the expected future earnings of the acquired company, is R\$ 44,193. The transaction generated a goodwill based on expected future earnings arising from the synergies from the acquisition and surplus related to the intangible assets in the amount of R\$ 28,936 and R\$ 19,403, respectively. The discount rate used to measure the cash flows arising from the acquisition was 12.10% p.a.

The Company reviewed the discount rates used to measure the cash flows resulting from the acquisitions, as well as assessed the recoverability of the goodwill recorded in the acquisitions of the investments and did not find the need to record losses due to impairment of these assets in the financial statements of December 31, 2020.

16. SUPPLIERS

| | Parent company | | Consolidated | |
|---|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Suppliers – foreign market | 264,619 | 112,675 | 327,698 | 154,467 |
| Suppliers – domestic market | 153,447 | 123,937 | 167,799 | 143,046 |
| Suppliers – Agreement (national) (a) | 40,164 | 52,979 | 40,164 | 52,979 |
| Copyrights and licenses payable (b) | 30,672 | 34,554 | 30,747 | 34,555 |
| Interest to be appropriated APV Suppliers | (3,939) | (963) | (4,198) | (1,083) |
| | 484,963 | 323,182 | 562,210 | 383,964 |

The average payment term for trade payables is 108 days. The adjustment to present value of trade payables is calculated based on the future payment of cash flows discounted to present value. The Company considers the payment term of each credit sale and calculates the discount of this transaction by using the CDI (Interbank Certificate of Deposit) rate as reference.

- a) As of December 31, 2020, the Company has a balance of R\$ 40,164 (R\$ 52,979 at December 31, 2019) relating to structured transactions with its suppliers called forfaiting. The Company has agreements with certain financial institutions that allow the financing of its supply chain. Under the terms established with the institutions, their suppliers may choose to receive payment of their invoices in advance through the financial agent. Under the terms of the agreement, a financial institution agrees to pay the amounts due in advance to a participating supplier and receives the settlement of the trade note from the Company at a later date. The main goal of this program is to facilitate the payment processing and allow willing suppliers to sell their receivables owed by the Company to a bank before the maturity date. In the opinion of the Company's Management, the agreements do not significantly extend the payment terms beyond the normal terms agreed with other suppliers that do not anticipate their securities. There is no additional interest for the Company over the amounts owed to suppliers.

The Company did not derecognize the liabilities to which the agreement applies, as there was no legal write-off and the original liability was not substantially modified when the supplier will enter into the agreement. The amounts prepaid by suppliers continue to be recorded by the Company as accounts payable, because the nature and function of the financial liability remain the same as other accounts payable.

Payments made to the bank on the original maturity date of securities are included in operating cash flows since they continue to be part of the Company's operating cycle and their main nature remains as payments for input purchase.

- b) Copyrights and use licenses payable represent an obligation for the purchase of software rights from Microsoft Corporation. These licenses are supported by license agreements entered into between the parties and are renewed periodically.

17. LOANS AND FINANCING

| At amortized cost Current Liabilities | Average contractual rate (p.v.) | Average swap rate in % CDI | Maturity | Guarantees | Parent company | | Consolidated | |
|--|---------------------------------------|-------------------------------|------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | | | | | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Working capital | 0.16+FX | 145.00% | 1/13/2020 | Promissory Note | - | 40,635 | - | 40,635 |
| Working capital | 1.41+FX | 136.15% | 7/17/2020 | Promissory Note | - | 49,232 | - | 49,232 |
| Working capital | 1.46+FX | 130.00% | 8/21/2020 | Promissory Note | - | 40,526 | - | 40,526 |
| Working capital | 1.85+FX | 147.00% | 8/31/2020 | Promissory Note | - | 19,741 | - | 19,741 |
| Working capital | 1.53+FX | 140.00% | 8/20/2020 | Promissory Note | - | 12,476 | - | 12,476 |
| Working capital | 4.48+FX | 152.45% | 11/12/2020 | Promissory Note | - | 164,535 | - | 164,535 |
| Working capital | 4.48+FX | 152.45% | 2/18/2020 | Promissory Note | - | 9,731 | - | 9,731 |
| Working capital | 4.48+FX | 152.45% | 5/20/2020 | Promissory Note | - | 9,731 | - | 9,731 |
| Working capital | 4.48+FX | 152.45% | 8/20/2020 | Promissory Note | - | 9,732 | - | 9,732 |
| Working capital | 4.26+FX | 156.94% | 11/27/2020 | Promissory Note | - | 16,172 | - | 16,172 |
| Working capital | 4.69+FX | 155.10% | 11/30/2020 | Promissory Note | - | 14,501 | - | 14,501 |
| Working capital | 4.05+FX | 181.82% | 12/17/2020 | Promissory Note | - | 40,312 | - | 40,312 |
| Working capital | 0.40+FX | 158.64% | 7/13/2020 | Promissory Note | - | - | - | - |
| Working capital | 1.80+FX | 162.50% | 1/27/2021 | Promissory Note | 28,197 | - | 28,197 | - |
| Working capital | 2.66 + CDI | - | Up to 3/29/2022 | Promissory Note | 4,943 | 5,132 | 4,943 | 5,132 |
| Working capital | 135%CDI | - | Up to 8/20/2021 | Promissory Note | 6,671 | 10,023 | 6,671 | 10,023 |
| Working capital | 3.90%+CDI | - | 1/11/2021 | Promissory Note | 181,093 | - | 181,093 | - |
| Working capital | 27.0% CDI | - | Up to 1/15/2022 | Promissory Note | 81,091 | - | 81,091 | - |
| Working capital | 230.8% CDI | - | Up to 7/2/2022 | Promissory Note | 46,079 | - | 46,079 | - |
| Working capital | 3.25%+CDI | - | 8/23/2021 | Promissory Note | 20,352 | - | 20,352 | - |
| Working capital | 4.91+CDI | - | Up to 10/20/2025 | Promissory Note | 433 | - | 433 | - |
| Working capital | 4.78%+CDI | - | Up to 10/23/2023 | Promissory Note | 2,683 | - | 2,683 | - |
| Working capital | 4.65%+CDI | - | Up to 11/16/2023 | Promissory Note | 4,715 | - | 4,715 | - |
| Working capital | 4.50%+CDI | - | Up to 5/26/2022 | Promissory Note | 7,279 | - | 7,279 | - |
| Working capital | 2.60%+CDI | - | Up to 2/14/2022 | Promissory Note | 9 | - | 9 | - |
| Working capital | 4.50%+CDI | - | Up to 11/16/2023 | Promissory Note | - | - | 2,672 | - |
| Working capital | 145.00%CDI | - | 1/28/2020 | Promissory Note | - | 25,782 | - | 25,782 |
| Working capital | 143.80%CDI | - | 2/14/2020 | Promissory Note | - | 35,992 | - | 35,992 |
| Working capital | 0.75+FX | 134.50% | 5/4/2020 | Promissory Note | - | - | - | 4,052 |
| Working capital | 0.75+FX | 155.00% | 1/20/2020 | Promissory Note | - | - | - | 2,085 |
| Working capital | 6.67 | - | 1/17/2020 | Trade receivables | - | - | - | 42,091 |
| Working capital | 5.96% | - | Up to 11/26/2023 | Promissory Note | - | - | 21,403 | - |
| FINEP (a) | 5%+RR | - | Up to 6/15/2025 | Letter of guarantee | 9,748 | 9,969 | 9,748 | 9,969 |
| FINEP (a) | 3.00+RR | - | Up to 12/15/2028 | Letter of guarantee | 289 | - | 289 | - |
| FINEP (a) | 10.50+RR | - | Up to 12/15/2028 | Letter of guarantee | 898 | - | 898 | - |
| BNDES | TJLP + 3% | - | Up to 12/15/2021 | Letter of guarantee | 7,980 | 12,189 | 7,980 | 12,189 |
| FINIMP | 3.00%+FX | 143.00% | 8/28/2020 | Promissory Note | - | 18,723 | - | 18,723 |
| FINIMP | 4.30%+FX | 145.90% | 11/25/2020 | Promissory Note | - | 8,366 | - | 8,366 |
| FINIMP | 2.72%+FX | 145.90% | 5/24/2021 | Promissory Note | 10,780 | - | 10,780 | - |
| FINIMP | 1.89 + FX | 331.72% | 2/24/2021 | Promissory Note | 24,058 | - | 24,058 | - |
| | | | | | 437,298 | 553,500 | 461,373 | 601,728 |
| Non-current liabilities | | | | | | | | |
| BNDES | TJLP + 3% | - | Up to 12/15/2021 | Letter of guarantee | 7,563 | 11,853 | 7,563 | 11,853 |
| Working capital | 2.66 + CDI | - | Up to 3/29/2022 | Promissory Note | 1,060 | 5,231 | 1,060 | 5,231 |
| Working capital | 135%CDI | 135% | 8/20/2021 | Promissory Note | - | 6,667 | - | 6,667 |
| Working capital | 27.0% CDI | - | Up to 1/15/2022 | Promissory Note | 39,867 | - | 39,867 | - |
| Working capital | 230.8% CDI | - | Up to 7/2/2022 | Promissory Note | 29,167 | - | 29,167 | - |
| Working capital | 4.91+CDI | - | Up to 10/20/2025 | Promissory Note | 9,583 | - | 9,583 | - |
| Working capital | 4.78%+CDI | - | Up to 10/23/2023 | Promissory Note | 7,333 | - | 7,333 | - |
| Working capital | 4.65%+CDI | - | Up to 11/16/2023 | Promissory Note | 15,334 | - | 15,334 | - |
| Working capital | 4.50%+CDI | - | Up to 5/26/2022 | Promissory Note | 2,727 | - | 2,727 | - |
| Working capital | 2.60%+CDI | - | Up to 2/14/2022 | Promissory Note | 50,000 | - | 50,000 | - |
| Working capital | 4.50%+CDI | - | Up to 11/16/2023 | Promissory Note | - | - | 7,333 | - |
| FINEP (a) | 3.00+RR | - | Up to 12/15/2028 | Letter of guarantee | 21,851 | 11,751 | 21,851 | 11,751 |
| FINEP (a) | 10.50+RR | - | 12/15/2028 | Letter of guarantee | 62,238 | 33,317 | 62,238 | 33,317 |
| FINEP (a) | 5.00+RR | - | 6/15/2025 | Letter of guarantee | 32,338 | 41,577 | 32,338 | 41,577 |
| Working capital | 5.96% | - | Up to 11/26/2023 | Promissory Note | - | - | 15,167 | - |
| | | | | | 279,061 | 110,396 | 301,561 | 110,396 |
| Total loans and financing | | | | | 716,359 | 663,896 | 762,934 | 712,124 |

R.R - Referential rate

There are no covenants that linked to compliance with financial and non-financial indicators in the loans and financing of the Company and its subsidiaries.

The financial instruments contracted to cover the exchange-rate changes on loans in foreign currency are presented in Note 32.

(a) FINEP

In 2018, the Company approved a loan agreement with FINEP in the amount of R\$ 125,100, whose funds will be invested in innovation plans, with research and development activities in the areas of industrial automation, educational technology and innovation center associated with new products. Amounts will be obtained in installments up to the end of 2021. Up to the year ended December 31, 2020, the amount of R\$ 85,090 was raised and it is related to such credit facility.

Changes in financing and loans are as follows:

| | <u>12/31/2020</u> | <u>12/31/2019</u> | <u>12/31/2020</u> | <u>12/31/2019</u> |
|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Opening balance | 663,896 | 610,235 | 712,124 | 610,235 |
| New borrowings | 651,535 | 681,665 | 698,105 | 727,649 |
| Interest on borrowings | 55,822 | 65,537 | 58,474 | 67,950 |
| Exchange rates/exchange hedge | (10,227) | (16,812) | (10,227) | (16,812) |
| Amortization | (609,365) | (616,552) | (658,452) | (616,552) |
| Payment of interest | (35,302) | (60,177) | (37,090) | (60,346) |
| Closing balance | <u>716,359</u> | <u>663,896</u> | <u>762,934</u> | <u>712,124</u> |

Maturity dates of long-term loans are as follows:

| December 31, 2020 | | |
|--------------------------|-----------------------|-----------------------|
| Year | Parent company | Consolidated |
| 2022 | 158,310 | 174,086 |
| 2023 | 40,538 | 47,262 |
| 2024 | 25,247 | 25,247 |
| 2025 | 19,350 | 19,350 |
| 2026 | 12,442 | 12,442 |
| > 2026 | 23,174 | 23,174 |
| Total | <u>279,061</u> | <u>301,561</u> |

18. PROVISIONS

| | | Parent company | | Consolidated | |
|--|-----|--------------------------|--------------------------|--------------------------|--------------------------|
| | | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Current | | | | | |
| Provision for guarantee and technical support | (a) | 44,942 | 43,254 | 49,974 | 46,568 |
| Provision for cooperative advertising | (b) | 14,532 | 11,702 | 15,025 | 11,774 |
| Provision for commissions | (c) | 16,756 | 8,688 | 20,568 | 10,152 |
| Provision for rebates | (d) | 20,082 | 2,205 | 20,082 | 2,154 |
| Provision for royalties | (e) | 2,282 | 3,047 | 2,516 | 3,197 |
| Provision for investment in research and development | (f) | 19,122 | 5,053 | 21,277 | 9,057 |
| Other provision | | 6,427 | 2,158 | 11,920 | 3,461 |
| | | <u>124,143</u> | <u>76,107</u> | <u>141,362</u> | <u>86,363</u> |
| Non-Current | | | | | |
| Provision for guarantee and technical support | (a) | 19,306 | 19,322 | 19,306 | 19,322 |
| | | <u>143,449</u> | <u>95,429</u> | <u>160,668</u> | <u>105,685</u> |

(a) Provision for guarantee and technical support

With basis on the number of computers in warranty and the term of each granted warranty, and also taking into account the recent history of service frequency per machine, and the average cost of technical assistance service, the amount of the provision that will be required to cover the total assumed obligation in relation to the equipment items in warranty on the respective base dates.

(b) Provision for cooperative advertising

The amounts accrued as cooperative advertising money are calculated with basis on agreed-upon percentages and refer to allowances for promotional insertions and exhibition of Company's products. The percentages of this fund are individually negotiated with each customer.

(c) Provision for commissions

The provision for commissions is calculated based on the individual percentage of commission recorded in the sales orders.

(d) Provision for rebates

The amounts provided for rebates are calculated based on historical percentages and other factors, negotiated individually with each customer. These are funds intended for price repositioning, fostering retail sales.

e) Provision for royalties

The amounts provisioned as royalties are calculated based on contractual percentages established with the supplier and which generally affect the billing of products that use the technologies or brands.

f) Provision for investments in R&D

In order to be entitled to certain tax benefits, the Company is required to invest part of its revenue from the sale of IT goods and services in research and development projects. The Company recognizes the tax benefits upon sale, as a contraentry to the obligation generated.

19. DEFERRED REVENUE

Refers to the investment grant portion to be allocated to profit or loss over the next years, as mentioned in Note 8. As a result of the enjoyment of ICMS tax benefits in the years ended December 31, 2020 and 2019, the Company recorded the amount in liabilities, under the heading Deferred Revenue. This amount will be appropriated to Income by virtue of the amortization of the related assets and compliance with the obligations required as a counterpart to the referred tax benefit, as provided for in the rules established in Technical Pronouncement CPC 7 and disclosed in Note 15.a.

20. OTHER ACCOUNTS PAYABLE

| | | Parent company | | Consolidated | |
|---|-----|----------------------|----------------------|----------------------|----------------------|
| | | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Advances from clients | (a) | 14,140 | - | 18,441 | 2,038 |
| Prepaid revenues | (b) | 1,275 | 1,863 | 1,349 | 1,971 |
| Accounts payable for aquisition of subsidiary | (c) | - | - | 36,808 | 42,139 |
| Curitiba tax recovery program (REFIC) | (d) | 18,227 | - | 18,227 | - |
| Accounts payable | | 12,614 | 4,169 | 13,629 | 5,296 |
| | | 46,256 | 6,032 | 88,454 | 51,444 |
| Current | | 45,569 | 4,757 | 59,942 | 22,309 |
| Non Current | | 687 | 1,275 | 28,512 | 29,135 |

- a) Represents the amounts received from clients as advances. The goods subject to these advances will be delivered in the subsequent months, when the respective revenue will be recognized.
- b) The Company has entered into an agreement with a financial institution ensuring exclusivity with respect to the payroll processing, banking products and services advertising campaigns, service structure installation and maintenance. The Company has received the amount agreed in cash, and the revenue will be recognized in profit or loss according to the contractual term.

- c) Represent the amounts to pay by subsidiary Positivo Smart Tecnologia Ltda. to the non-controlling shareholders of ACC Brasil Indústria e Comércio de Computadores Ltda. for the acquisition of 80% of this investee's shares. The first installment amounting to R\$ 5,331 was paid in the year ended December 31, 2020. The accounts payable have the following settlement schedule:

| Consolidated | |
|--------------|---------------|
| Year | Amount R\$ |
| 2021 | 9,022 |
| 2022 | 8,021 |
| 2023 | 6,689 |
| 2024 | 6,535 |
| 2025 | 6,541 |
| | <u>36,808</u> |

- d) On December 7, 2020, Supplementary Law No. 125/2020 was enacted, which introduced the Tax Recovery Program for the Municipality of Curitiba (REFIC). Given the understanding adopted by STF in ADIs No. 5659 and 1,945 regarding the taxation of ISS, based on the risk assessment of its internal and external legal advisors, the Company included the debts subject to administrative and judicial proceedings related to the period between 1998 and 2015 in REFIC, in the form of cash payment, with a 100% reduction in interest and fine.

21. INCOME TAX AND SOCIAL CONTRIBUTION

(a) Deferred

Deferred income tax and social contribution were formed at the rates in effect as of December 31, 2020 and are broken down as follows:

| | Parent company | | Consolidated | |
|--|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Assets | | | | |
| Deferred income tax and social contribution | | | | |
| Provision for guarantee | 21,844 | 21,275 | 23,555 | 22,402 |
| Provision for obsolete inventories | 24,739 | 17,965 | 26,711 | 18,618 |
| Provision for tax, labor and civil risks | 13,569 | 11,965 | 13,569 | 11,965 |
| Allowance for doubtful accounts | 17,804 | 14,073 | 17,898 | 14,073 |
| Provision for commissions | 5,697 | 2,954 | 6,993 | 3,452 |
| Provision for cooperative advertising and rebates | 11,769 | 4,729 | 11,937 | 4,735 |
| Provision for investment in research and development | 6,501 | 1,880 | 7,234 | 1,880 |
| Others provisions and adjustment to present value | 549 | (248) | 617 | (248) |
| Product development projects | (11,994) | (14,901) | (12,730) | (14,901) |
| Surplus value on acquisition of investments | - | - | (4,082) | (4,894) |
| Tax loss carryforwards and negative basis of social contribution | 342,809 | 391,133 | 342,809 | 390,780 |
| Deferred taxes not recognized | (433,287) | (389,285) | (433,912) | (387,566) |
| | <u>-</u> | <u>61,540</u> | <u>599</u> | <u>60,296</u> |

Based on technical analyses related to future taxable profits, the Company set up a provision for write-off of R\$ 55,265 corresponding to the deferred tax asset portion of tax losses.

Such adjustment results from the change in the Company's procedure regarding the taxation of subsidies provided for by Law 12973/2014.

With the advent of Consultation Solution 145/2020, which made clear the interpretation of the Brazilian Federal Revenue Service (RFB) regarding the taxation of the subsidy provided for in article 30 of Law 12973/2014, with amendment

promoted by Supplementary Law 160/2017, and based on in the legal opinion of its legal advisors, the Company adopted the procedure for exclusion of the investment subsidy resulting from the expected ICMS credits from the IRPJ and CSLL calculation base, which will imply a reduction in the calculation base of the revenues subject to said taxes.

Said procedure determines that the Company should set up a Profit Reserve on the investment subsidy, which can be used for capital increase or absorption of losses.

The current legislation does not establish a statute of limitations for offsetting losses, being limited to 30% of the annual taxable income, which is why the Company will keep monitoring the taxable income, and, at any time through estimates of realization of taxable income, the amounts provisioned for write-off may be reversed in your favor.

(b) Revenue (expenses) in income (loss)

Reconciliation of income tax and social contribution on net income:

| | Parent company | | Consolidated | |
|---|-------------------|-------------------|-------------------|-------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Income before tax and social contribution | 266,870 | 22,592 | 272,389 | 28,280 |
| Combined current rate | 34% | 34% | 34% | 34% |
| Expected income tax and social contribution in relation to current rate | (90,736) | (7,681) | (92,612) | (9,615) |
| Exclusion - equity in net income of subsidiaries | 8,005 | 6,334 | 382 | (696) |
| Provisions and other (additions) exclusions from the calculation basis | 44,671 | 2,241 | 44,671 | 2,241 |
| Leases | (340) | (443) | (372) | (710) |
| Tax losses and temporary differences for which deferred taxes were not recorded | (49,116) | (8,970) | (40,233) | (1,038) |
| IRPJ/CSLL calculated | (87,516) | (8,519) | (88,164) | (9,818) |
| Tax incentive - R&D | (i) 11,617 | 2,386 | 11,617 | 2,386 |
| Tax expense calculated | (75,899) | (6,133) | (76,547) | (7,432) |
| Current income tax and social contribution | (14,359) | (4,263) | (15,139) | (7,266) |
| Deferred income tax and social contribution | (61,540) | (1,870) | (61,408) | (166) |
| | (75,899) | (6,133) | (76,547) | (7,432) |
| Effective tax rate | 28.44% | 27.15% | 28.10% | 26.28% |

- (i) The Company benefits from the tax benefit imposed by Law 11196/05, which allows the deduction directly on taxable income and the calculation basis of social contribution for the amount corresponding to 60% of total expenses on research and technological innovation, observed rules set forth in said Law.

22. PROVISION FOR TAX, LABOR AND CIVIL RISKS

The Company has contingencies that are being discussed in court, including tax, labor and civil lawsuits. The Company's management believes that the outcome of these lawsuits will not have an effect significantly different from the amount provided for, which corresponds to the amounts of lawsuits considered "probable losses".

Refer basically to:

| Nature | Parent company and Consolidated | | | |
|---------------|--|-------------------|-------------------|-------------------|
| | 12/31/2019 | Provisions | Reductions | 12/31/2020 |
| Civil | 7,164 | 3,678 | (2,928) | 7,914 |
| Tax | 10,546 | 8,154 | (5,471) | 13,229 |
| Labor | 17,482 | 6,060 | (4,776) | 18,766 |
| Total | 35,192 | 17,892 | (13,175) | 39,909 |
| Current | 4,592 | | | 5,412 |
| Non Current | 30,600 | | | 34,497 |

Civil

The Company is a party to lawsuits of a commercial and civil nature relating to consumers' complaints about products and services provided by the Company. There are no individually relevant lawsuits.

Tax

Administrative proceedings and lawsuits challenging the legality or constitutionality of taxes and contributions of a municipal, state and federal nature. There are no individually relevant lawsuits.

Labor

Lawsuits in which the employment relationship is discussed. There are no individually relevant lawsuits.

Possible loss

The amounts of contingencies considered as possible losses by the Company's legal advisors and no provision was formed in accordance with accounting practices adopted in Brazil:

| | Parent company Consolidated | |
|--|--|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Tax | | |
| Tax and contributions (a) | 300,032 | 323,078 |
| Labor | | |
| Employees (b) | 1,371 | 1,892 |
| Civil | | |
| Public Organization and Private Companies (c) | 81,765 | 78,927 |
| Consumers (c) | 1,852 | 3,824 |
| | 385,020 | 407,721 |

(a) Taxes and contributions (the main lawsuits amounts to R\$ 254,160):

- (i) Import tax (II) and IPI – Tax assessment notice claiming Import Duty and Federal VAT differences, arising from the discussion on the difference in the rate levied on the import of signal capture boards and video cards.
- (ii) Import tax (II) and IPI - Tax assessment notice claiming differences of Import and Excise taxes, arising from the reclassification of the Mercosur Common Nomenclature (MCN) on imports of microprocessors carried out by the Company. Such reclassification originated from a change in the tax classification

criteria by the Brazilian Federal Revenue Service.

- (iii) Import tax (II) and IPI - Tax assessment notice relating to differences of Import and Excise taxes, arising from the reclassification of the MCN on imports of LCD screens carried out by the Company's branch located in Ilhéus, State of Bahia, in the last three years. This reclassification arose from the change in tax classification criteria by the Federal Revenue Service.
- (iv) PIS and Cofins – Tax lawsuit claiming the disallowance of untimely PIS and Cofins credits recognized by the Company on commission, advertising and technical support expenses.
- (v) IRPJ – Annulment Action, with request for advance relief, for acknowledgment of the lack of IRPJ debt and existence of the credit right relating to the negative accumulated IRPJ balance.

(b) Labor

Employees: Lawsuits challenging labor indemnities. There are no individually relevant lawsuits.

(c) Civil

- (i) Government agencies (the main lawsuits amounts to R\$ 73,680):

State of Pernambuco – Ordinary action to annul the bid process 046/2011 from the Education Department of Pernambuco.

Brazilian Mail and Telegraph Company – Ordinary action filed to avoid the inclusion in SICAF, CADIN and similar lists, suspend the payment of fines and annul penalties (delays of technical support calls).

City Government of São Paulo – Lawsuit filed to suspend the collection of administrative fine due to alleged delay in the delivery of IT equipment to contracting party.

- (ii) Consumer: These are administrative procedures and lawsuits related to end consumers' complaints about products sold and services provided by the Company, claiming the replacement of the product or the refund of amounts paid. In the case of administrative procedures, these are filed by consumer protection agencies, with analysis of the existence of infringements of consumer relations and the possibility of receiving fines as determined in Decree 2181/97. There are no individually relevant lawsuits.

23. SHAREHOLDERS' EQUITY

(a) Capital

The Company's capital as of December 31, 2020, net of share issue expenditure amounted to R\$ 721,670 (R\$ 389,000 as of December 31, 2019).

The capital increase was due to the issue of 54,000,000 new common shares, at the unit price of R\$ 6.55, in the amount of R\$ 353,700, from which the expenses necessary for the issue of the new shares were deducted. The capital increase and the issue of new shares were approved by the board of directors on January 30, 2020.

The breakdown of capital, as well as the distribution of shares after the transaction is as follows:

| | Capital | |
|----------------------------------|------------------------------|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Capital | 742,700 | 389,000 |
| Expenses with issuance of shares | (21,030) | - |
| | 721,670 | 389,000 |

| | Number of shares (in units) | |
|--|--|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Stockholders | | |
| Controlling shareholders | 62,093,094 | 62,093,094 |
| Non-controlling shareholders, related parties and officers | 2,500 | 141,756 |
| Treasury shares | 1,402,408 | 1,193,208 |
| Outstanding shares | 78,301,998 | 24,371,942 |
| | 141,800,000 | 87,800,000 |

Based on the Minutes of the Shareholders' Meeting held on October 04, 2019, the Company is authorized to increase its capital, regardless of amendment to the bylaws and Shareholders' resolution, upon determination of the Board of Directors, up to the limit of the Company's authorized capital of 71,000,000 new common shares, with no par value.

The Company's direct controlling shareholders are as follows:

| | Number of common shares (in units) | |
|--|---|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Direct controlling stockholders | | |
| Hélio Bruck Rotenberg | 13,418,619 | 13,418,619 |
| Cixares Líbero Vargas | 12,418,618 | 12,418,618 |
| Isabela Cesar Formighieri Mocelin | 3,806,207 | 3,806,207 |
| Daniela Cesar Formighieri Rigolino | 3,806,206 | 3,806,206 |
| Sofia Guimarães Von Ridder | 4,139,540 | 4,139,540 |
| Samuel Ferrari Lago | 4,139,540 | 4,139,540 |
| Paulo Fernando Ferrari Lago | 4,139,540 | 4,139,540 |
| Rodrigo Cesar Formighieri | 3,806,206 | 3,806,206 |
| Lucas Raduy Guimarães | 4,139,539 | 4,139,539 |
| Giem Raduy Guimarães | 4,139,540 | 4,139,540 |
| Thais Susana Ferrari Lago | 4,139,539 | 4,139,539 |
| | 62,093,094 | 62,093,094 |

(b) Capital reserve - Tax incentives and Stock option

| | Parent company Consolidated | |
|-----------------------------------|--|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Investment subvention reserve (i) | 118,132 | 118,305 |
| Stock option benefit reserve (ii) | 1,279 | 985 |
| | 119,411 | 119,290 |

(i) Investment grant reserves

Refers to tax incentives enjoyed by the Company, which were accounted for in this item until December 31, 2007. After the Law 11638/07, these benefits started to be recorded under "Profit reserves" caption.

This capital reserve may be used to take-over capital and/or absorb losses as long as the balance does not exceed the amount of profit reserves.

(ii) Call option granted under the employee stock option plan

Call options granted under the employee stock option plan do not grant voting rights or dividends. Further details on the employee stock option plan is described in Note 33.

(c) Profit reserve

| | Parent company Consolidated | |
|---------------------------|--------------------------------|----------------------|
| | December 31, 2020 | December 31, 2019 |
| Tax Incentive reserve (i) | 201,035 | 68,606 |
| Legal reserve (ii) | 10,198 | 81 |
| | 211,233 | 68,687 |

(i) Tax incentive reserve

As mentioned in Note 8, the amounts recorded in this account relate to the ICMS tax incentive, in conformity with State Decree 5375/2002 (the effective period of Article 3 runs through to July 31, 2011), and State Decree 1922/2011 effective from August 1, 2011. Pursuant to income tax legislation, this tax incentive reserve can only be used to capital increase and loss absorption, and cannot be distributed as dividends since it relates to a benefit granted by the State to the Company for a specific activity.

(ii) Legal reserve

The purpose of the legal reserve is to guarantee that the capital is paid up and it is used solely to offset losses and increase capital.

The legal reserve is formed on an annual basis, provided that the balance of this reserve, plus the amount of capital reserves will not exceed 30% of capital, with allocation of 5% of net income for the year and will not exceed 20% of the capital.

In the year ended December 31, 2020, the amount of R\$ 10,117 was incorporated into the legal reserve.

(d) Dividends

According to the minutes of the Annual and Extraordinary Meeting held on March 25, 2008, the Company may draw up half-yearly or interim balance sheets; decide on the distribution of dividends debited from the profit account determined on those balance sheets; declare interim dividends debited from the retained earnings account or profit reserves existing on those balance sheets or the last annual balance sheet; may pay or credit interest on own capital, *ad referendum* of the Annual General Meeting that reviewed the financial statements related to the fiscal year in which such interest was paid or credited; interim dividends and interest on own capital must always be imputed to the mandatory dividend.

During the year ended December 31, 2020, the company recognized the amount of R\$ 48,055 of dividends which will be paid up to the end of the year of 2021. The amount corresponds to the statutory minimum mandatory dividend of 25%, calculated on net income for the year after deducting the amount allocated to the legal reserve described in Note 23 (c).

(e) Appropriation of profit

Any accumulated losses will be deducted from the net income for the year, before any interest. Management profit-sharing will be calculated on the remaining profit,

up to the maximum legal limit, as set forth in Article 152, paragraph 1 of Law 6404/76, after an appropriation to the legal reserve of 5%, the balance of which cannot exceed 20% of capital.

(f) Treasury shares

To comply with the stock option plan for executives, the Company holds a total of 1,402,408 treasury shares (1,193,208 as of December 31, 2019), purchased under the repurchase program, at an average price of R\$ 9.50 in amount of R\$ 13,325 as of December 31, 2020 (as of December 31, 2019, the total acquisition amount was R\$ 12,501 based on the remaining treasury shares).

(g) Equity valuation adjustment

The Company recognizes in this caption the effect from exchange-rate changes on investments in foreign subsidiaries and gain (loss) on cash flow hedge transactions. For exchange-rate changes, the accrued effect is reversed to profit or loss for the year either as gain or loss only in case of disposal or write-off of the investment. Cash flow hedge transactions will be transferred to income (loss) for the year if an ineffective portion is identified and/or upon the end of the hedge relationship, as Note 32(b).

24. REVENUE

The analysis of Company's revenue in the years ended December 31, 2020 and 2019 is as follows:

| | Parent company | | Consolidated | |
|--|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Revenue from sale of products | 2,251,952 | 1,896,458 | 2,481,962 | 2,160,829 |
| Revenue from services | 75,488 | 65,016 | 103,478 | 66,858 |
| Gross revenue | 2,327,440 | 1,961,474 | 2,585,440 | 2,227,687 |
| Less: | | | | |
| Impostos sobre vendas | (430,110) | (335,984) | (492,296) | (389,830) |
| Investment subsidy | 225,522 | 190,101 | 226,757 | 212,036 |
| Returns and rebates | (66,319) | (81,992) | (62,769) | (85,298) |
| Allowance for joint advertising and rebate (a) | (64,910) | (49,346) | (64,959) | (49,287) |
| Net revenue | 1,991,623 | 1,684,253 | 2,192,173 | 1,915,308 |

a) Allowance for joint advertising (VPC) and rebate.

The amounts accrued as cooperative advertising money are calculated with basis on agreed-upon percentages and refer to allowances for promotional insertions and exhibition of Company's products. The percentages of this fund are individually negotiated with each customer.

The amounts provided for rebates are calculated based on historical percentages and other factors, negotiated individually with each customer. These are funds intended for price repositioning, fostering retail sales.

25. EXPENSES PER TYPE

The Company presented the statement of income using a classification of operating expenses based on their function. Information on the nature of these expenses recognized in the statement of income is as follows:

| | Parent company | | Consolidated | |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Raw materials and consumables used | (1,559,017) | (1,209,604) | (1,669,707) | (1,363,449) |
| Personnel expenses | (141,344) | (133,798) | (160,301) | (151,291) |
| General expenses | (39,883) | (35,030) | (45,744) | (43,633) |
| Expenses with outsourced services | (63,553) | (50,213) | (72,752) | (57,005) |
| Commission expenses | (32,701) | (25,751) | (42,105) | (33,588) |
| Depreciation and amortization | (40,906) | (35,950) | (46,102) | (44,334) |
| Other operating expenses, net | (104,725) | (123,126) | (100,060) | (127,001) |
| | (1,982,129) | (1,613,472) | (2,136,771) | (1,820,301) |
| Cost of products sold | (1,609,151) | (1,259,221) | (1,743,427) | (1,435,200) |
| Sales expenses | (286,809) | (249,952) | (310,653) | (273,006) |
| General and administrative expenses | (86,169) | (104,299) | (82,691) | (112,095) |
| | (1,982,129) | (1,613,472) | (2,136,771) | (1,820,301) |

26. INFORMATION BY BUSINESS SEGMENT

To manage its business and make decisions, the Company uses information that focuses on product and service sales channels, which are the basis on which it reports primary information by segment. The Company's main operating segments are: retail sales, sales to government entities and sales of servers. The reportable segment information of these units are as follows:

Revenue and results of main segments:

| | Consolidated | | | | | | | |
|---|-------------------|------------|-----------|---------------------|-------------------|------------|-----------|---------------------|
| | December 31, 2020 | | | | December 31, 2019 | | | |
| | Retail | Government | Servers | Reportable segments | Retail | Government | Servers | Reportable segments |
| Net sales | 1,176,139 | 472,770 | 239,957 | 1,888,866 | 904,846 | 478,780 | 190,993 | 1,574,619 |
| Cost of products sold and services rendered | (909,688) | (422,972) | (196,726) | (1,529,386) | (687,098) | (370,837) | (141,502) | (1,199,437) |
| Gross income | 266,451 | 49,798 | 43,231 | 359,480 | 217,748 | 107,943 | 49,491 | 375,182 |
| Operating expenses | (197,854) | (80,443) | (21,854) | (300,151) | (180,415) | (94,613) | (18,407) | (293,435) |
| Income (loss) before financial income (loss) | 68,597 | (30,645) | 21,377 | 59,330 | 37,333 | 13,330 | 31,084 | 81,747 |
| Net financial income (loss) | (39,746) | 20,152 | 5,188 | (14,406) | (26,977) | (31,172) | (2,669) | (60,818) |
| Income (Loss) before tax effects | 28,851 | (10,493) | 26,565 | 44,924 | 10,356 | (17,842) | 28,415 | 20,929 |
| Income tax and social contribution (current and deferred) | - | - | (634) | (634) | (1,912) | (540) | (3,164) | (5,616) |
| Net income (loss) for the year | 28,851 | (10,493) | 25,931 | 44,290 | 8,444 | (18,382) | 25,251 | 15,313 |

The reconciliation between the revenue of reportable segments and the Company and its subsidiaries' total revenue is as follows:

| | Consolidated | |
|--|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 |
| Net revenue from sales | | |
| Net sales revenue from reportable segments | 1,888,866 | 1,574,619 |
| Net sales revenue from others operating activities | 303,307 | 340,689 |
| | 2,192,173 | 1,915,308 |

The reconciliation between the total net income of reportable segments and the net income of the Company and its subsidiaries is as follows:

| | Consolidated | |
|---|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 |
| Net income for the year | | |
| Net income for the year from reportable segments | 44,290 | 15,313 |
| Net income for theyear from others operating activities | 151,552 | 5,535 |
| | 195,842 | 20,848 |

The revenue from the segments presented above does not include revenues from subsidiaries. The accounting policies for the reportable segments are the same as those

applicable to the Company. The segment profit or loss corresponds to the result earned by each segment after the allocation of all revenues, costs and expenses. The reportable segments do not include the equity gain or loss, as well as other revenues and expenses.

(a) Revenue from main products and services

Breakdown of net revenue by product

| | Consolidated | |
|---------------------|------------------------------|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Products | | |
| Notebooks | 1,015,669 | 684,126 |
| Desktops | 378,960 | 476,702 |
| Tablets | 77,541 | 14,885 |
| Mobile telephones | 287,830 | 398,960 |
| Servers and Storage | 239,957 | 190,993 |
| Others | 192,216 | 149,642 |
| | 2,192,173 | 1,915,308 |

(b) Assets and liabilities by segment

Although the Company's assets and liabilities are allocated to certain segments, they are not managed independently as they relate mainly to the production of IT equipment and mobile for the designated sales segments.

(c) Geographical information

In the year ended December 31, 2020, the Company and its subsidiaries recognized R\$ 45,977 of sales in the domestic market (R\$ 39,611 in the year ended December 31, 2019). The remaining sales occurred in the Brazilian territory.

(d) Information on main clients

Five Company customers accounted for more than 35% of total net revenue in fiscal year 2020 (35% in 2019).

27. FINANCIAL INCOME (LOSS)

| | Parent company | | Consolidated | |
|---|------------------------------|------------------------------|------------------------------|------------------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Financial revenues | | | | |
| Adjustment to present value – trade accounts receivable | 17,195 | 15,320 | 19,558 | 16,666 |
| Yield from investments | 8,313 | 10,061 | 9,093 | 10,476 |
| Other financial revenues | 30,989 | 4,273 | 31,105 | 5,164 |
| | 56,497 | 29,654 | 59,756 | 32,306 |
| Financial expenses | | | | |
| Interest on loans | (55,822) | (65,537) | (58,474) | (68,393) |
| Adjustment to present value - suppliers | (13,081) | (14,313) | (16,409) | (16,323) |
| Tax on financial transactions | (1,160) | (1,076) | (1,165) | (1,086) |
| Contractual fines | (2,651) | (2,875) | (2,651) | (2,875) |
| Other finance expenses | (19,661) | (17,847) | (21,877) | (19,304) |
| | (92,375) | (101,648) | (100,576) | (107,981) |
| Total financial income and expenses | (35,878) | (71,994) | (40,820) | (75,675) |
| Exchange-rate change | | | | |
| Gain from foreign exchange hedge | 96,775 | 24,997 | 96,775 | 24,997 |
| Loss from foreign exchange hedge | (27,508) | (14,747) | (27,508) | (14,747) |
| Gain from changes in exchange rates | 63,570 | 17,318 | 100,803 | 21,545 |
| Loss from changes in exchange rates | (83,942) | (19,668) | (134,537) | (26,695) |
| | 48,895 | 7,900 | 35,533 | 5,100 |
| Net financial income | 13,017 | (64,094) | (5,287) | (70,575) |

Below is the consolidated cash effect of the exchange-rate changes throughout 2020:

| | Consolidated | |
|--|------------------------------|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| NDF / Options | | |
| (+) Opening balance | (4,654) | 2,740 |
| (+) Gain recognized in profit or loss | 69,267 | 10,250 |
| (-) Closing balance | (8,727) | (4,654) |
| (=) Cash effect (Decrease)/Increase | 73,340 | 17,644 |
| Exchange-rate changes on suppliers | | |
| (+) Opening balance | 5,840 | 306 |
| (+) Gain / (Loss) recognized in profit or loss | (33,734) | (5,150) |
| (-) Closing balance | 12,948 | 5,840 |
| (=) Cash effect (Decrease)/Increase | (40,842) | (10,684) |
| Net gain recognized | 35,533 | 5,100 |
| (=) Net cash effect | 32,498 | 6,960 |

28. INSURANCE - CONSOLIDATED

As of December 31, 2020, the insurance contracts established by the Company's management to cover potential claims and civil liability can be summarized as follows:

| Line | Coverage per event | Value at risk | Effectiveness |
|-------------------------|---|----------------------|--------------------------|
| Specified and All Risks | Property damage, Inventories and Lost Profits | 451,000 | 5/1/2020 to 5/1/2021 |
| Specified and All Risks | Credit Insurance - Sale of computer equipment | 72,900 | 10/1/2019 to 9/30/2021 |
| Court bond | Judicial and/or administrative proceedings under discussion | 4,516 | 6/6/2019 to 6/6/2022 |
| Court bond | Judicial and/or administrative proceedings under discussion | 10,458 | 1/4/2016 to 1/3/2021 |
| Court bond | Judicial and/or administrative proceedings under discussion | 13,198 | 1/4/2016 to 1/3/2021 |
| Court bond | Judicial and/or administrative proceedings under discussion | 114 | 1/13/2016 to 1/12/2021 |
| Court bond | Judicial and/or administrative proceedings under discussion | 677 | 7/8/2018 to 7/8/2021 |
| Court bond | Judicial and/or administrative proceedings under discussion | 2,193 | 8/25/2020 to 6/29/2021 |
| Court bond | Judicial and/or administrative proceedings under discussion | 9,783 | 12/11/2019 to 12/11/2023 |
| Court bond | Judicial and/or administrative proceedings under discussion | 8,246 | 6/14/2020 to 6/15/2023 |
| Court bond | Judicial and/or administrative proceedings under discussion | 65,332 | 4/22/2020 to 4/7/2025 |
| Court bond | Judicial and/or administrative proceedings under discussion | 27,873 | 5/7/2020 to 4/16/2023 |
| Court bond | Judicial and/or administrative proceedings under discussion | 5,553 | 4/16/2020 to 4/16/2023 |
| Court bond | Judicial and/or administrative proceedings under discussion | 64,568 | 7/13/2020 to 7/13/2023 |
| Civil liability | Managers' civil liability and environmental damage | 300,000 | 10/30/2020 to 10/30/2021 |
| Specified and All Risks | Public sector - service provision | 12,052 | 11/3/2020 to 2/3/2024 |
| Civil liability | Responsibility for Company's Management for the new common shares public offering | 77,951 | 1/20/2020 to 1/20/2021 |
| Specified and All Risks | Property damage | 420 | 4/17/2020 to 4/17/2021 |
| Specified and All Risks | Property damage | 70,200 | 6/19/2020 to 6/19/2021 |

29. EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the profit or loss attributable to shareholders of the Company by the weighted average number of common shares in power of the shareholders, excluding common shares purchased by the Company and held as treasury shares.

Diluted earnings per share are calculated based on the adjustment of profit attributable to the Company's shareholders, as well as the weighted average number of total shares held by shareholders (outstanding), so as to reflect the effects of all dilutive common shares.

| | Consolidated | |
|---|------------------------------|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Basic | | |
| Basic numerator | | |
| Net profit allocated to common shares | 190,971 | 16,459 |
| Basic denominator | | |
| Weighted average number of common shares (in thousands) | 136,178 | 86,423 |
| Earnings per share - Basic | 1.4024 | 0.1904 |
| Diluted | | |
| Diluted numerator | | |
| Net Profit allocated to common shares | 190,971 | 16,459 |
| Diluted denominator | | |
| Weighted average number of common shares (in thousands) | 136,359 | 86,472 |
| Earnings per share - Diluted | 1.4005 | 0.1903 |

The weighted average number of common shares used to calculate basic earnings per share reconciles with the weighted average number of common shares used to calculate diluted earnings per share as follows:

| | Consolidated | |
|--|------------------------------|------------------------------|
| | December 31, 2020 | December 31, 2019 |
| Basic | | |
| Weighted average number of common shares of the Company | 137,445 | 87,800 |
| Weighted average number of treasury common shares | (1,267) | (1,377) |
| Weighted average number of common shares used in the calculation of basic earnings per share | <u>136,178</u> | <u>86,423</u> |
| Diluted | | |
| Weighted average number of common shares of the Company | 137,445 | 87,800 |
| Weighted average number of treasury common shares | (1,267) | (1,377) |
| Weighted average number of options | 181 | 49 |
| Weighted average number of common shares used in the calculation of diluted earnings per share | <u>136,359</u> | <u>86,472</u> |

30. FINANCIAL RISK MANAGEMENT

30.1 Financial risk factors

The Company's activities expose it to various financial risks: market risk (including currency risk, fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk. The Company manages the global risks relating to the unpredictability of financial markets and seeks to minimize potential adverse effects on its financial performance. The Company uses derivative financial instruments to hedge certain risk exposure, without the purpose of speculation to leverage its financial income (loss). The quantitative information regarding each type of risk arising from financial instruments is described in the sections below, which represent the concentrations of risk monitored by the Company's management.

Risk management is carried out by the Company's treasury department, following guidelines determined by the Company's Executive Board and Board of Directors.

(a) Market risk

(i) Currency risk

The Company mainly operates in the domestic market, but carries out significant imports of input materials from the foreign market, being therefore exposed to foreign exchange risk basically with regard to the USD. The main transactions are related to accounts payable to foreign suppliers (Note 16) and working capital loan operations (Note 17).

Management has established a policy that requires the Company to manage its exchange risk regarding its functional currency. The Company, whose operations are exposed to foreign exchange risk, is required to hedge their positions through hedge operations, performed under instructions of the finance department. Its main objective is to hedge its USD - denominated commitments against future price fluctuations, so as to provide greater predictability in its operations. The Company carries out non-deliverable forwards (NDFs) operations to hedge against exchange rate fluctuations, covering only the foreign exchange exposure over the payment term granted by suppliers for the purchase of imported components. Additionally, the Company carries out swap operations to hedge its loans in foreign currency against the fluctuations in future quotation. The main analyzes made by the financial department for the contracting of derivative financial instruments are as follows:

- Based on the analysis of payables for imports, either regarding materials already in inventory or materials in transit, the derivative contracts are reviewed and/or changed on a weekly basis.
- The amount and type to be contracted are defined in light of the specifics of each in relation to the volatility of the U.S. Dollar and the future prospects of the economy.
- Based on the sensitivity analysis of U.S. Dollar volatility against the types of hedge contracted over the months, it is possible to measure the possible cash requirements to cover the results of NDF transactions.

| December 31, 2020 | | | | |
|---|------------------|----------------|------------------|----------------|
| | Parent company | | Consolidated | |
| | Foreign currency | BRL | Foreign currency | BRL |
| Assets | | | | |
| Trade and other receivables | | | | |
| USD | 1,759 | 9,140 | 2,771 | 14,402 |
| Liabilities | | | | |
| Suppliers - Foreign Market | | | | |
| USD | (55,178) | (286,746) | (67,128) | (348,843) |
| Loans | | | | |
| USD | (6,704) | (34,838) | (6,704) | (34,838) |
| Euros (converted to Dollar) | (5,426) | (28,197) | (5,426) | (28,197) |
| Derivative financial instruments | | | | |
| Swap - USD | 6,704 | 34,838 | 6,704 | 34,838 |
| Swap - Euros (converted to USD) | 5,426 | 28,197 | 5,426 | 28,197 |
| NDFs - USD | 128,009 | 665,224 | 128,009 | 665,224 |
| Net exposure 1 | 74,590 | 387,618 | 63,652 | 330,783 |
| Government projects | | | | |
| USD | (33,517) | (174,178) | (33,517) | (174,178) |
| Net exposure 2 | 41,073 | 213,440 | 30,135 | 156,605 |

| December 31, 2019 | | | | |
|---|------------------|----------------|------------------|----------------|
| | Parent company | | Consolidated | |
| | Foreign currency | BRL | Foreign currency | BRL |
| Assets | | | | |
| Trade and other receivables | | | | |
| USD | 890 | 3,588 | 1,202 | 4,843 |
| Liabilities | | | | |
| Suppliers - Foreign Market | | | | |
| USD | (36,527) | (147,229) | (46,896) | (189,022) |
| Loans | | | | |
| USD | (71,893) | (289,778) | (71,893) | (289,778) |
| Euros (converted to Dollar) | (40,845) | (164,635) | (42,368) | (170,772) |
| Derivative financial instruments | | | | |
| Swap - USD | 71,893 | 289,778 | 71,893 | 289,778 |
| Swap - Euros (converted to USD) | 40,845 | 164,635 | 42,368 | 170,772 |
| NDFs - USD | 80,137 | 323,008 | 80,137 | 323,008 |
| Net exposure 1 | 44,500 | 179,367 | 34,443 | 138,829 |
| Government projects | | | | |
| USD | (9,797) | (39,489) | (9,797) | (39,489) |
| Net exposure 2 | 34,703 | 139,878 | 24,646 | 99,340 |

Net exposure 1 - refers to an exposure in foreign currency, considering the foreign exchange assets and liabilities held by the Company and accounted for in the balance sheet, less derivative financial instruments contracted to hedge these liabilities.

Net exposure 2 - refers to an exposure in foreign currency, considering the foreign exchange assets and liabilities held by the Company and accounted for in the balance sheet and the future commitments arising from the Government Projects, net of derivative financial instruments contracted to hedge these liabilities. Government Projects refer to the Company's winning bids to provide computers in the next months. For this reason, the Company calculates the exposure to which it will be exposed with the acquisition of inputs abroad to meet these commitments.

(ii) Cash flow or fair value risk associated to the interest rate

The Company has no significant interest-earning assets, except the balance of interest earning bank deposits. The Company's interest rate risk arises from long-term loans, as detailed in Note 17. Loans issued at floating rates expose the Company to cash flow interest rate risk. Loans at fixed rates expose the Company to fair value risk associated to interest rate. As of December 31, 2020 and 2019, the Company's loans at floating rates were denominated in reais and USD. The sensitivity analysis with the projected scenarios and related impacts on shareholders' equity and results are presented in item "d" of this Note.

(b) Credit risk

The credit risk is managed on a corporation basis. Credit risk arises from cash and cash equivalents, derivative financial instruments, as well as credit exposure to customers in the Government and retail segments. For banks and other financial institutions, only independent rated parties usually classified as first-tier entities are accepted. The financial institutions with which the Company operates, are assessed by the rating agencies rating as having a low risk. For the customers, the credit analysis area evaluates the quality of the customer's credit, taking into consideration financial position, past experience and other factors, as detailed in Note 6, which also discloses the customer's credit risk. Individual risk limits are determined with basis on internal or external classifications in accordance with limits determined by the Executive Board. The use of credit limits is regularly monitored. Sales to retail customers are settled in cash.

No credit limit was exceeded during the year, and Management does not expect any loss from default by these counterparties in amounts higher than those already provided for.

(c) Liquidity risk

The final responsibility for the liquidity risk management lies with the Board of Directors, which prepared an appropriate liquidity risk management model to manage funding requirements and short-, medium- and long-term liquidity. The Company manages liquidity risk by maintaining proper reserves, bank credit facilities and credit facilities to raise loans as it considers adequate, through continuous monitoring of foreseen and actual cash flows and through combination of financial assets and liabilities' maturity profiles.

The tables below detail the remaining contractual maturity of the Company's non-derivative financial liabilities. Tables were prepared in accordance with the undiscounted of financial liabilities based on the nearest date on which the Company shall settle the respective obligations. The tables include interest and principal cash flows. To the extent that interest flows are based on floating rates, the undiscounted amount was obtained based on interest curves at the end of the period. Contractual maturity is based on the most recent date when the Company should settle the related obligations:

Financial assets

| Parent company | | | | | | |
|--|---|-------------------------|-------------------------|------------------------------|-------------------|------------------|
| | Effective interest rate - weighted average % of CDI | Less than one month R\$ | One to three months R\$ | Three months to one year R\$ | Up On de year R\$ | Total R\$ |
| December 31, 2020 | | | | | | |
| Cash and banks | | 12,450 | - | - | - | 12,450 |
| Financial investments at floating interest rates | 101.43 | 488,284 | - | - | - | 488,284 |
| Derivative financial instruments | | 4,474 | - | - | - | 4,474 |
| Trade accounts receivable | 101.16 | 219,016 | 331,153 | 45,330 | - | 595,499 |
| Related parties | | 14,490 | - | 52,143 | - | 66,633 |
| | | <u>738,714</u> | <u>331,153</u> | <u>97,473</u> | <u>-</u> | <u>1,167,340</u> |
| December 31, 2019 | | | | | | |
| Cash and banks | | 15,270 | - | - | - | 15,270 |
| Financial investments at floating interest rates | 94.22 | 375,547 | - | - | - | 375,547 |
| Trade accounts receivable | 101.66 | 205,308 | 16,442 | 26,100 | 69 | 247,919 |
| Related parties | | - | - | 30,190 | - | 30,190 |
| | | <u>596,125</u> | <u>16,442</u> | <u>56,290</u> | <u>69</u> | <u>668,926</u> |
| Consolidated | | | | | | |
| | Effective interest rate - weighted average % of CDI | Less than one month R\$ | One to three months R\$ | Three months to one year R\$ | Up On de year R\$ | Total R\$ |
| December 31, 2020 | | | | | | |
| Cash and banks | | 53,446 | - | - | - | 53,446 |
| Financial investments at floating interest rates | 101.43 | 490,716 | - | - | - | 490,716 |
| Derivative financial instruments | | 4,474 | - | - | - | 4,474 |
| Trade accounts receivable | 101.16 | 245,494 | 448,154 | 59,422 | - | 753,070 |
| Related parties | | - | - | 20,410 | - | 20,410 |
| | | <u>794,130</u> | <u>448,154</u> | <u>79,832</u> | <u>-</u> | <u>1,322,116</u> |
| December 31, 2019 | | | | | | |
| Cash and banks | | 29,911 | - | - | - | 29,911 |
| Financial investments at floating interest rates | 94.22 | 430,803 | - | - | - | 430,803 |
| Trade accounts receivable | 101.66 | 211,718 | 60,952 | 29,181 | 70 | 301,921 |
| Related parties | | - | - | 20,378 | - | 20,378 |
| | | <u>672,432</u> | <u>60,952</u> | <u>49,559</u> | <u>70</u> | <u>783,013</u> |

Financial liabilities

| Parent company | | | | | | | |
|---|---|-------------------------|-------------------------|------------------------------|-----------------------|---------------------|------------------|
| | Effective interest rate - weighted average % of CDI | Less than one month R\$ | One to three months R\$ | Three months to one year R\$ | One to five years R\$ | Over five years R\$ | Total R\$ |
| December 31, 2020 | | | | | | | |
| Suppliers | 101.30 | 223,229 | 192,787 | 72,886 | - | - | 488,902 |
| Loans adjusted to floating interest rates | 314.79 | 253,362 | 40,049 | 159,753 | 266,787 | 39,031 | 758,982 |
| Derivative financial instruments | | 2,354 | 3,905 | 2,468 | - | - | 8,727 |
| Related parties | | - | 7,477 | - | - | - | 7,477 |
| Leases | 191.48 | 911 | 1,823 | 8,203 | 32,321 | - | 43,258 |
| Other non-current liabilities | | - | - | - | 687 | - | 687 |
| | | <u>479,856</u> | <u>246,041</u> | <u>243,310</u> | <u>299,795</u> | <u>39,031</u> | <u>1,308,033</u> |
| December 31, 2019 | | | | | | | |
| Suppliers | 101.73 | 158,716 | 108,882 | 56,547 | - | - | 324,145 |
| Loans adjusted to floating interest rates | 159.08 | 70,045 | 52,980 | 437,598 | 95,591 | 33,114 | 689,328 |
| Derivative financial instruments | | - | 1,545 | 13,039 | - | - | 14,584 |
| Related parties | | - | 10,178 | - | - | - | 10,178 |
| Leases | 118.69 | 779 | 1,558 | 7,010 | 37,385 | - | 46,732 |
| Other non-current liabilities | | - | - | - | 1,275 | - | 1,275 |
| | | <u>229,540</u> | <u>175,143</u> | <u>514,194</u> | <u>134,251</u> | <u>33,114</u> | <u>1,086,242</u> |

| | Consolidated | | | | | | |
|---|--|---------------------|---------------------|--------------------------|-------------------|-----------------|------------------|
| | Effective interest rate - weighted average | Less than one month | One to three months | Three months to one year | One to five years | Over five years | Total |
| | % of CDI | R\$ | R\$ | R\$ | R\$ | R\$ | R\$ |
| December 31, 2020 | | | | | | | |
| Suppliers | 101.30 | 282,966 | 203,003 | 80,439 | - | - | 566,408 |
| Loans adjusted to floating interest rates | 314.79 | 254,503 | 42,337 | 178,934 | 293,740 | 39,031 | 808,545 |
| Derivative financial instruments | | 2,354 | 3,905 | 2,468 | - | - | 8,727 |
| Related parties | | - | 1,213 | - | 4,393 | - | 5,606 |
| Leases | 191.48 | 1,002 | 2,004 | 9,017 | 35,579 | - | 47,602 |
| Other non-current liabilities | | - | - | - | 28,512 | - | 28,512 |
| | | <u>540,825</u> | <u>252,462</u> | <u>270,858</u> | <u>362,224</u> | <u>39,031</u> | <u>1,465,400</u> |
| December 31, 2019 | | | | | | | |
| Suppliers | 101.73 | 189,129 | 133,270 | 62,648 | - | - | 385,047 |
| Loans adjusted to floating interest rates | 159.08 | 114,221 | 52,980 | 441,650 | 95,591 | 33,114 | 737,556 |
| Derivative financial instruments | | - | 1,545 | 13,039 | - | - | 14,584 |
| Related parties | | - | 763 | - | 5,943 | - | 6,706 |
| Leases | 118.69 | 860 | 1,720 | 7,740 | 41,280 | - | 51,600 |
| Other non-current liabilities | | - | - | - | 29,135 | - | 29,135 |
| | | <u>304,210</u> | <u>190,278</u> | <u>525,077</u> | <u>171,949</u> | <u>33,114</u> | <u>1,224,628</u> |

(d) Additional sensitivity analysis required by CVM

Impacts that would be generated by changes in relevant risk variables to which the Company is exposed at the end of the year. The variables significant risk to the Company, taking into consideration a year of up to 12 months for this analysis, are its exposure to foreign currency fluctuations, mainly the U.S. Dollar, and its exposure to interest rate fluctuation. Management believes that the probable scenario reflects the Brazilian Central Bank's expectations of USD exchange rates and the CDI interest rate for the period ended December 31, 2020. Other risk factors were considered as irrelevant for financial instruments' result.

| | | Consolidated | | | | | |
|--|----------------|-------------------|-----------|----------|----------|-----------|-----------|
| Equity balances | | | | | | | |
| December 31, 2020 | | December 31, 2020 | Scenarios | | | | |
| Assets/Liabilities(R\$) | Notional (USD) | Probable | 25% | 50% | -25% | -50% | |
| Derivative financial instruments Interest rate swap | | | | | | | |
| Foreign currency loans | | | | | | | |
| US\$ to R\$ (CDI) | 4,474 | 12,130 | (455) | (569) | (683) | (341) | (228) |
| Loans | | | | | | | |
| In US\$ | (63,035) | (12,130) | | | | | |
| Loans | | | | | | | |
| In CDI | (684,356) | n/a | (63,155) | (78,944) | (94,733) | (47,366) | (31,578) |
| Net exposure | | - | (63,610) | (79,513) | (95,416) | (47,707) | (31,806) |
| Derivative financial instruments | | | | | | | |
| FForward exchange contracts - held for trading | | | | | | | |
| R\$ to US\$ - NDF's and Options | (8,727) | 128,009 | (19,147) | 144,613 | 308,363 | (182,890) | (346,639) |
| Other financial liabilities | | | | | | | |
| Other financial liabilities Foreign currency suppliers | | | | | | | |
| US\$ to R\$ | (348,843) | (67,128) | 15,331 | (21,417) | (58,165) | 52,079 | 88,828 |
| Net exposure 1 | | 60,881 | (3,816) | 123,196 | 250,198 | (130,811) | (257,811) |
| Foreign currency suppliers - government projects | | | | | | | |
| US\$ to R\$ | | (33,517) | 3,576 | (39,074) | (81,724) | 46,227 | 88,877 |
| Net exposure 2 | | 27,364 | (240) | 84,122 | 168,474 | (84,584) | (168,934) |
| Impact on results - sensitivity analysis - future maturity | | | (63,850) | 4,609 | 73,058 | (132,291) | (200,740) |

Net exposure 1 - refers to an exposure in foreign currency, considering the foreign exchange liabilities held by the Company and accounted for in the balance sheet, net of derivative financial instruments contracted to hedge these liabilities.

Net exposure 2 - refers to an exposure in foreign currency, considering the foreign exchange liabilities held by the Company and accounted for in the balance sheet and the future commitments arising from the Government Projects, net of derivative financial instruments contracted to hedge these liabilities. Government Projects refer to the Company's winning bids to provide computers in the next months. For this reason, the Company calculates the exposure to which it will be exposed with the acquisition of inputs abroad to meet these commitments.

30.2 Financial risk factors

The Company's objectives in managing its capital are to safeguard its business continuity capacity to offer return to shareholders and benefits to the other stakeholders besides maintaining an optimal capital structure to reduce this cost.

To maintain or adjust the Company's capital structure, Management may - or propose to, in cases that must be approved by shareholders - review dividend payment policy, return capital to shareholders, issue new shares or sell assets to reduce, for example, indebtedness level.

| | Parent company | | Consolidated | |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|
| | December 31, 2020 | December 31, 2019 | December 31, 2020 | December 31, 2019 |
| Net debt | | | | |
| Debt | | | | |
| Third-party loans | 716,359 | 663,896 | 762,934 | 712,124 |
| Swap derivative instruments | (4,474) | 9,930 | (4,474) | 9,930 |
| Cash and cash equivalents | (500,734) | (390,817) | (544,162) | (460,714) |
| Net debt (a) | <u>211,151</u> | <u>283,009</u> | <u>214,298</u> | <u>261,340</u> |
| Debt | | | | |
| Third-party loans | 716,359 | 663,896 | 762,934 | 712,124 |
| Swap derivative instruments | (4,474) | 9,930 | (4,474) | 9,930 |
| Derivative - NDF | 8,727 | 4,654 | 8,727 | 4,654 |
| Cash and cash equivalents | (500,734) | (390,817) | (544,162) | (460,714) |
| Net debt (b) | <u>219,878</u> | <u>287,663</u> | <u>223,025</u> | <u>265,994</u> |
| Shareholders' equity | <u>1,021,914</u> | <u>527,024</u> | <u>1,033,138</u> | <u>534,892</u> |
| Net debt ratio (a) | <u>0.21</u> | <u>0.54</u> | <u>0.21</u> | <u>0.49</u> |
| Net debt ratio (b) | <u>0.22</u> | <u>0.55</u> | <u>0.22</u> | <u>0.50</u> |

- (a) The net debt is defined as short- and long-term loans, less cash and receivable and/or payable from swap derivative transactions (loan agreement hedge).
- (b) The debt is defined as short- and long-term loans, less cash and cash equivalents and decreased and/or increased by the gain and/or loss on swap derivative transactions (hedge of loan agreements) and other derivative transactions, represented by option contracts and NDF (hedge of accounts payable).

30.3 Fair value estimate

The Company assumes that the book balances presented under "Trade accounts receivable", "Related parties", "Trade accounts payable" captions are close to their fair values. For disclosure purposes, financial liabilities' fair value is estimated by discounting future contract cash flows at interest rate prevailing in the market, which is available to the Company for similar financial instruments. The amounts of the financial liabilities recognized at amortized cost approximate their fair values and are immaterial for disclosure.

The fair value of derivatives is calculated using observable market input assumptions. When this information is not available, the Company uses a discounted cash flow analysis, using the yield curve, applicable with the duration of the instruments for

derivatives without options. The exchange futures contracts are measured based on exchange rates and yield curves based on the quotation and considering the same terms and maturities of contracts. Swaps are measured at the present value of estimated future cash flows and discounted based on the applicable yield curves, based on the quotation of interest rates.

For the Company's derivative financial instruments (forward currency contracts and cross-currency interest rate swaps) fair value measurements of Level 2 are used, through variables other than quoted prices included in Level 1, which are observable for the asset or liability directly (that is, as prices) or indirectly (that is, based on prices).

31. FINANCIAL INSTRUMENTS BY CATEGORY

The following tables do not include information on the fair value of assets and liabilities not measured at fair value since their book values are a reasonable approximation of their fair values.

Financial assets

| | Parent company | | | Consolidated | | | Fair value hierarchy level |
|---|--|--|-----------------------------------|--|--|-----------------------------------|----------------------------|
| | Assets measured at fair value through profit or loss | Assets measured at fair value through other comprehensive income | Assets measured at amortized cost | Assets measured at fair value through profit or loss | Assets measured at fair value through other comprehensive income | Assets measured at amortized cost | |
| December 31, 2020 | | | | | | | |
| Assets per balance sheet | | | | | | | |
| Investments | - | - | - | 22,000 | - | - | 3 |
| Derivative financial instruments | - | 4,474 | - | - | - | - | 2 |
| Trade accounts receivable and other accounts receivable excluding prepayments | - | - | 629,019 | - | - | 788,223 | - |
| Advances to suppliers on account of future supplies of inventories | - | - | 81,108 | - | - | 102,360 | - |
| Related parties | - | - | 66,633 | - | - | 20,410 | - |
| Cash and cash equivalents | 500,734 | - | - | 544,162 | - | - | 1 |
| | 500,734 | 4,474 | 776,760 | 566,162 | - | 910,993 | |
| December 31, 2019 | | | | | | | |
| Assets per balance sheet | | | | | | | |
| Investments | - | - | - | 21,519 | - | - | 3 |
| Trade accounts receivable and other accounts receivable excluding prepayments | - | - | 316,415 | - | - | 371,058 | - |
| Advances to suppliers on account of future supplies of inventories | - | - | 30,190 | - | - | 20,378 | - |
| Related parties | 390,817 | - | - | 460,714 | - | - | 1 |
| Cash and cash equivalents | 390,817 | - | 346,605 | 482,233 | - | 391,436 | |

Financial liabilities

| | Parent company | | | Consolidated | | | Fair value hierarchy level |
|---|---|---|--|---|---|--|----------------------------|
| | Liabilities measured at fair value through profit or loss | Liabilities measured at fair value through other comprehensive income | Liabilities measured at amortized cost | Liabilities measured at fair value through profit or loss | Liabilities measured at fair value through other comprehensive income | Liabilities measured at amortized cost | |
| December 31, 2020 | | | | | | | |
| Liabilities as per balance sheet | | | | | | | |
| Derivative financial instruments | 8,727 | - | - | - | - | - | 2 |
| Loans | - | - | 716,359 | - | - | 762,934 | 2 |
| Leases | - | - | 37,373 | - | - | 41,131 | 2 |
| Trade and other payables, excluding legal obligations | - | - | 531,219 | - | - | 650,664 | - |
| Related parties | - | - | 7,477 | - | - | 5,606 | - |
| | 8,727 | - | 1,292,428 | - | - | 1,460,335 | |
| December 31, 2019 | | | | | | | |
| Liabilities as per balance sheet | | | | | | | |
| Derivative financial instruments | 4,654 | 9,930 | - | 4,654 | 9,930 | - | 2 |
| Loans | - | - | 663,896 | - | - | 712,124 | 2 |
| Leases | - | - | 39,063 | - | - | 43,133 | 2 |
| Trade and other payables, excluding legal obligations | - | - | 329,214 | - | - | 435,408 | - |
| Related parties | - | - | 10,178 | - | - | 6,706 | - |
| | 4,654 | 9,930 | 1,042,351 | 4,654 | 9,930 | 1,197,371 | |

32. DERIVATIVE FINANCIAL INSTRUMENTS

| | Parent company and Consolidated | | | | |
|----------------------------|---------------------------------|-------------------|----------------|---------------------|---------------------|
| | Notional (USD) | | 12/31/2020 | | 12/31/2019 |
| | December 31, 2020 | December 31, 2019 | Current assets | Current liabilities | Current liabilities |
| Forward currency (NDF) (a) | 128,009 | 80,137 | - | 8,727 | 4,654 |
| Interest rate swap (b) | 12,130 | 114,261 | 4,474 | - | 9,930 |
| | 140,139 | 194,398 | 4,474 | 8,727 | 14,584 |

The Company operates with derivative financial instruments exclusively to hedge against certain exposure to risks, and therefore without any speculative purpose.

(a) Forward exchange contracts

To protect itself against the volatility of the liability exposures in U.S. Dollars, due to the total exposure (cash flows), up to December 31, 2020, the Company entered into NDF contracts, in U.S. Dollars, in the following amounts and conditions:

| Contracting period | Maturity date | Leveraged amount USD thousands | Average target price |
|--------------------|---------------|--------------------------------|----------------------|
| Feb/20 to Dec/20 | Jan-21 | 32,621 | 5.2974 |
| Mar/20 to Dec/20 | Feb-21 | 23,588 | 5.3327 |
| Feb/20 to Dec/20 | Mar-21 | 12,095 | 5.3254 |
| May/20 to Dec/20 | Apr-21 | 22,209 | 5.3201 |
| Sep/20 to Dec/20 | May-21 | 10,747 | 5.3010 |
| May/20 to Dec/20 | Jun-21 | 6,394 | 5.3048 |
| Sep/20 to Dec/20 | Jul-21 | 5,267 | 5.4483 |
| Nov/20 to Dec/20 | Aug-21 | 3,714 | 5.2494 |
| Nov/20 to Dec/20 | Sep-21 | 3,063 | 5.2944 |
| Nov/20 to Dec/20 | Oct-21 | 7,244 | 5.2591 |
| Nov/20 to Dec/20 | Nov-21 | 423 | 5.2931 |
| Dec/20 | Dec-21 | 612 | 5.2501 |
| Dec/20 | Jan-22 | 32 | 5.2990 |
| | | 128,009 | 5.2664 |

During 2020, the Company recognized R\$ 69,267 as a net gain in the income (loss) for the year, referring to settled and outstanding contracts (gain of R\$ 11,112 in 2019).

(b) Interest rate swap - CDI x USD

The swap interest rates are settled according to the maturity of the contract. The interest rate of swaps corresponds to the rate of interbank deposit certificate. As of December 31, 2020, the contracted average rate of CDI was 253.50% (149.96% as of December 31, 2019). The Company will settle the contracts for the net value of the difference between interest rates and exchange-rate change.

Derivatives designated for hedge accounting

Beginning June 1, 2015, the Company formally designated for hedge accounting the derivatives used to hedge foreign currency-denominated loans, comprising all swap contracts, including the following information:

- Hedge relation;
- The Company's risk management purpose and strategy related to the hedge;
- Identification of financial instrument;
- Coverage object or transaction;

- Nature of risk to be covered;
- Description of coverage relation;
- Correlation between hedging and coverage object, when applicable; and
- Prospective demonstration of hedge effectiveness.

As of December 31, 2020, the outstanding position of the derivatives designated as cash flow hedge is broken down as follows:

Instrument designated as cash flow hedge – parent company / consolidated

| | Subject to hedge | Reference currency (Notional) | Reference value (Notional) | Curve value | Fair value (1) | Other income | |
|--------------------------|------------------|-------------------------------|----------------------------|-------------|----------------|------------------|---------------------|
| | | | | | | Accumulated loss | Income for the year |
| Currency Swap - US\$/R\$ | Currency | BRL | 63,035 | (308) | 4,474 | (4,782) | 720 |

- (1) The market value calculation method adopted by the Company consists of calculating the future value based on the contractual conditions and determining the present value based on the market curves reported by BM&FBOVESPA.

The Company designates as cash flows hedge those derivative financial instruments used to offset fluctuations arising from exchange rate exposure, stated at the market value of the contracted debts, other than the functional currency.

Changes in the fair value of derivatives designated as cash flow hedge are recognized in equity as "Other comprehensive income" and reclassified to profit or loss for the periods in which the hedged transaction is carried out.

When a hedge instrument fails to meet the criteria for hedge accounting, the accumulated gain or loss in shareholders' equity will be fully reversed to the profit or loss if the planned operation is also recognized in the profit or loss.

As of December 31, 2020, instruments designated as cash flow hedge totaled US\$ 6,704 and EUR\$ 4,421 relating to a notional amount of R\$ 63,035. As of December 31, 2020, a net gain of R\$ 720 (a net loss of R\$ 5,501 in 2019) was recognized in "Other comprehensive income", and a net gain of R\$ 157,485 (net gain of R\$ 3,136 in 2019) was recognized in the financial income (loss). Agreements will be settled on the respective maturity dates, subject to the following amounts, terms and conditions in the year ended December 31, 2020:

| | | | December 31, 2020 | |
|--------------------|---------------|----------|-----------------------|----------------|
| Contracting period | Maturity date | Coverage | Notional amount (USD) | USD contracted |
| Nov/20 | May/21 | FINIMP | 2,075 | 5.4037 |
| Aug/20 | Feb/21 | FINIMP | 4,629 | 5.5956 |
| | | | 6,704 | 5.4037 |

| | | | December 31, 2020 | |
|--------------------|---------------|----------|-----------------------|----------------|
| Contracting period | Maturity date | Coverage | Notional amount (EUR) | EUR contracted |
| Jan/20 | Jan/21 | 4131 | 4,421 | 4.6115 |
| | | | 4,421 | 4.6115 |

33. STOCK OPTION PLAN

On November 3, 2006, the Company's shareholders approved at the Extraordinary General Meeting the general conditions of the Company's Stock Option Plan (the Plan), as detailed below.

The Plan established that the Company's management, employees and service providers ("Beneficiaries") may be beneficiaries of the Plan. It was also determined that the options granted will not exceed 3.5% (three point five percent) of the total capital of the Company existing on the date of their concession, plus the existing shares had all of the options granted under the terms of the Plan been exercised. Once the options have been exercised by the Beneficiary, the corresponding shares are issued by means of a capital increase. Treasury stock options may also be offered.

The plan must be managed by the Board of Directors or, at the board's discretion, by a committee comprised by three members, being at least one of them a member (holder or alternate) of the Board of Directors. The Board of Directors or the Committee, as the case may be, will have broad powers, respecting the terms of the Plan and, in the case of the Committee, the guidelines of the Company's Board of Directors for the organization and management of the Plan and the granting of options, and may also, at any time: (i) alter or terminate the Plan; (ii) establish the regulations applicable to omitted cases; (iii) extend (but never anticipate) the deadline for exercising the options in force; and (iv) anticipate the grace period for exercising the options in effect.

The Board of Directors or the Committee, as the case may be, may periodically create Company Stock Option Programs ("Programs"), whereby the following will be defined: (i) the beneficiaries; (ii) the total number of shares of the Company covered by the approval; (iii) purchase price; (iv) the initial grace period during which the option cannot be exercised; (v) the periods and deadlines for exercising the option, as well as the dates on which the rights arising from the option will expire, subject to the assumptions provided for in the Plan; (vi) any restrictions on the shares received for exercising the option; and (vii) provisions on penalties.

When options are granted under the Plan, each Beneficiary must enter into with the Company a Call Option Agreement, which contains the specific and individual conditions of each grant, such as number of shares the Beneficiary is entitled to acquire upon the option vesting, the strike price, and the term in which options can be vested.

As of December 31, 2020, the Company has seven outstanding plans, totaling 1,293,852 options. The number of shares per plan, the fiscal year start dates, and the option price adjusted by the IGPM price index until December 31, 2020 are described in the tables below:

| 2017 Program | | | | | | | | | | |
|------------------|--------------------------------------|--------------|---------------|---|---------------------------|------------|--------------------|---------------------|---------------------------|---------------|
| Batch | Number of options open on 12/31/2020 | Strike price | Exercise year | Price adjusted by the IGPM index until 12/31/2020 | Value share in 12/31/2020 | Grant date | Option price (R\$) | Total option amount | Apropriated expenses 2020 | Total reserve |
| 2 | 144,463 | 3.10 | 2020 | 4.47 | 5.10 | 6/30/2017 | 1.7721 | 256 | - | 256 |
| 3 | 229,613 | 3.10 | 2021 | 4.47 | 5.10 | 6/30/2017 | 1.4895 | 342 | (68) | 342 |
| | 374,076 | | | | | | | 598 | (68) | 598 |
| 2018-I Program | | | | | | | | | | |
| Batch | Number of options open on 12/31/2020 | Strike price | Exercise year | Price adjusted by the IGPM index until 12/31/2020 | Value share in 12/31/2020 | Grant date | Option price (R\$) | Total option amount | Apropriated expenses 2020 | Total reserve |
| 2 | 85,138 | 3.45 | 2020 | 4.86 | 5.10 | 3/6/2018 | 0.6827 | 135 | - | 135 |
| 3 | 204,638 | 3.45 | 2021 | 4.86 | 5.10 | 3/6/2018 | 0.7763 | 183 | (57) | 183 |
| | 289,776 | | | | | | | 318 | (57) | 318 |
| 2019-II Program | | | | | | | | | | |
| Batch | Number of options open on 12/31/2020 | Strike price | Exercise year | Price adjusted by the IGPM index until 12/31/2020 | Value share in 12/31/2020 | Grant date | Option price (R\$) | Total option amount | Apropriated expenses 2020 | Total reserve |
| 1 | 24,000 | 2.29 | 2021 | 2.94 | 5.10 | 4/24/2019 | 0.9462 | 23 | (13) | 23 |
| 2 | 42,000 | 2.29 | 2022 | 2.94 | 5.10 | 4/24/2019 | 0.9540 | 40 | (14) | 24 |
| 3 | 54,000 | 2.29 | 2023 | 2.94 | 5.10 | 4/24/2019 | 0.9741 | 52 | (15) | 25 |
| | 120,000 | | | | | | | 115 | (42) | 72 |
| 2019-III Program | | | | | | | | | | |
| Batch | Number of options open on 12/31/2020 | Strike price | Exercise year | Price adjusted by the IGPM index until 12/31/2020 | Value share in 12/31/2020 | Grant date | Option price (R\$) | Total option amount | Apropriated expenses 2020 | Total reserve |
| 1 | 12,000 | 2.52 | 2021 | 3.18 | 5.10 | 8/2/2019 | 2.2950 | 27 | (19) | 27 |
| 2 | 21,000 | 2.52 | 2022 | 3.18 | 5.10 | 8/2/2019 | 2.6635 | 56 | (23) | 33 |
| 3 | 27,000 | 2.52 | 2023 | 3.18 | 5.10 | 8/2/2019 | 2.8840 | 78 | (23) | 32 |
| | 60,000 | | | | | | | 161 | (65) | 92 |
| 2020-I Program | | | | | | | | | | |
| Batch | Number of options open on 12/31/2020 | Strike price | Exercise year | Price adjusted by the IGPM index until 12/31/2020 | Value share in 12/31/2020 | Grant date | Option price (R\$) | Total option amount | Apropriated expenses 2020 | Total reserve |
| 1 | 12,000 | 9.60 | 2022 | 11.76 | 5.10 | 2/4/2020 | 1.9248 | 23 | (11) | 11 |
| 2 | 21,000 | 9.60 | 2023 | 11.76 | 5.10 | 2/4/2020 | 2.6173 | 55 | (17) | 17 |
| 3 | 27,000 | 9.60 | 2024 | 11.76 | 5.10 | 2/4/2020 | 3.1760 | 86 | (20) | 20 |
| | 60,000 | | | | | | | 164 | (48) | 48 |
| 2020-II Program | | | | | | | | | | |
| Batch | Number of options open on 12/31/2020 | Strike price | Exercise year | Price adjusted by the IGPM index until 12/31/2020 | Value share in 12/31/2020 | Grant date | Option price (R\$) | Total option amount | Apropriated expenses 2020 | Total reserve |
| 1 | 18,000 | 3.28 | 2022 | 3.94 | 5.10 | 4/30/2020 | 3.1216 | 56 | (23) | 23 |
| 2 | 31,500 | 3.28 | 2023 | 3.94 | 5.10 | 4/30/2020 | 3.5927 | 113 | (28) | 28 |
| 3 | 40,500 | 3.28 | 2024 | 3.94 | 5.10 | 4/30/2020 | 3.8974 | 158 | (29) | 29 |
| | 90,000 | | | | | | | 327 | (80) | 80 |
| 2020-III Program | | | | | | | | | | |
| Batch | Number of options open on 12/31/2020 | Strike price | Exercise year | Price adjusted by the IGPM index until 12/31/2020 | Value share in 12/31/2020 | Grant date | Option price (R\$) | Total option amount | Apropriated expenses 2020 | Total reserve |
| 1 | 60,000 | 5.44 | 2022 | 6.28 | 5.10 | 7/29/2020 | 0.9585 | 57 | (17) | 17 |
| 2 | 105,000 | 5.44 | 2023 | 6.28 | 5.10 | 7/29/2020 | 1.3584 | 143 | (26) | 26 |
| 3 | 135,000 | 5.44 | 2024 | 6.28 | 5.10 | 7/29/2020 | 1.6789 | 227 | (28) | 28 |
| | 300,000 | | | | | | | 427 | (71) | 71 |

- The exercise price is the fair value of the option measured at grant date;
- The price adjusted at IGPM rate is the amount that the beneficiary would pay to exercise the right of each option at balance sheet date;
- The appropriate expense is the amount recognized in the income statement for the year based on share-based compensation plans. In 2020, the Company recognized the amount of R\$ 431 in the income for the year;
- The market value of the option on December 31, 2020 is R\$ 5.10 (share price in the stock market at that date).

During the year ended December 31, 2020, 102,800 options were exercised, of which 28,775 refer to Lot 2 of the 2017 plan ("2017 Program") and 74,025 refer to Lot 2 of the 2018 plan ("2018-I Program"), for the amount of R\$ 394, using the corresponding shares in treasury. Consequently, the treasury shares and the corresponding options reserve were derecognized, in the amounts of R\$ 1,077 and R\$ 83, respectively, with a net effect on the profit reserve in the amount of R\$ 600.

On January 2, 2020, 23,400 options from Lot 1 of the "2017 Program" and 25,400 options from Lot 1 of the "2018-I Program" were canceled, the exercise period of which was through December 31, 2019. Consequently, derecognitions were made in the options reserve in the amount of R\$ 227, the balance of which was transferred to the profit reserve.

34. TRANSACTIONS NOT INVOLVING CASH

a) Leases

The Company and its subsidiaries recognized in fixed assets the amount of R\$ 51,296 and R\$ 5,150, respectively, referring to real estate lease agreements, in compliance with CPC 06 - Leases, which came into force starting January 01, 2019.

In the year ended December 31, 2020, the Company and its subsidiaries have a liability payable, referring to these operations, in the amount of R\$ 37,373 and R\$ 3,758, respectively.

b) PIS and CONFINS – exclusion of ICMS from calculation basis

As described in Note 8.(e), the Company had a favorable decision in the lawsuit that discussed about the constitutionality related to the inclusion of Value-Added Tax on Sales and Services (ICMS) in the PIS and COFINS calculation basis. With the effects of this decision, the Company recorded for the year ended December 31, 2020 the amount of R\$ 223,486 (R\$ 228,502 net of fees and taxes on financial income) referring to the overdue PIS and COFINS debts, and these amounts did not impact the Company's cash for that year.

35. Subsequent events

As of February 05, 2021, the Company's Board of Directors approved the 2nd issuance of simple debentures, not convertible into shares with real guarantee in single series, totaling up to R\$ 300,000. The debentures will have a maturity of four years, and amortized in sixteen consecutive quarterly installments as from the date of their issue. Remuneration interest will be paid quarterly, with first payment in May 2021.

The proceeds from the issuance will be used to extend the Company's debt profile, within the scope of the ordinary management of its businesses.

The general conditions of the Issuance and Guarantee are indicated in the minutes of the Meeting of the Company's Board of Directors on this date, which is available at the Company's and CVM's website.

The debentures issue process was completed on March 10, 2021, at the amount and under the conditions approved by the Board of Directors.



POSITIVO TECNOLOGIA S.A.

2020 MANAGEMENT REPORT

2020 was an atypical period for the whole world. In the case of Positivo Tecnologia, the crisis brought opportunities that were leveraged by management. We were able to experience a great acceleration in the transformation of the company, catalyzed by the pandemic and combined with a new vision of a more ambitious future for our business. A more modern management, with expansion of the “Core Business”, allied to a significant growth of our Avenues of Growth, which positions us as the major Brazilian company providing hardware-based technology solutions.

With our Crisis Committee set up, we commanded the actions to meet the strong market demand in practically all segments, taking care of the health of our employees, minimizing the negative impacts of the disruptions caused by the pandemic and without neglecting our values as a Brazilian company that boosts people's lives by using technology. We continue to strengthen our Corporate Governance by expanding our Board of Directors from 7 to 9 seats, adding 2 independent positions with highly experienced professionals from the technology and consumer industries. Our Board now has 4 independent members and 5 controlling shareholders.

Demand for hardware, especially in the **Consumer** - with strong growth in online – and **Corporate** segments, more than offset the lower initial demand in the **Public Institutions** segment. With high demand and our strong execution capacity, sales grew 14.5% in 2020 or 59.4% in 4Q20, marking a new level of sales for the company. The scale of our business allowed us to reach an EBITDA of R\$162 million in the year and R\$95 million in 4Q20. In the Public Institutions segment, the most impacted during 2020, at the end of the year we have already seen a resumption of initiatives that indicates strong growth in this segment in 2021. In this segment, we won the bidding for a volume of 180 thousand electronic ballot boxes that will start the renovation park of TSE ballot boxes. We are convinced that our model of operations in Consumer, Corporate and Public Institutions has been consolidated since then, opening up great opportunities for growth and expanding the momentum that technology can give in all these spheres.

Our solutions of Means of Payment, Educational Technology, Casa Inteligente (IoT), HaaS and Servers started to be expanded and together they already represent 20% of our total revenue. These areas represent our major initiatives that will accelerate growth, with sustainable margins serving the three segments mentioned above: Consumer, Corporate and Public Institutions.

In addition, as a Brazilian technology company, we could not and did not stand still while millions of people suffered - and suffer – the consequences of this pandemic. Our teams had the privilege of working on projects to mitigate the effects of Covid-19 on Brazilian society, such as the mobilization of the Positivo Tecnologia team with a group of companies to produce 6,500 pulmonary ventilators. We also offer free access to our distance learning platforms and donate notebooks to families in situations of social vulnerability. In our beloved city of Manaus, where we have installed our largest notebook production plant, we donate 60 cylinders of oxygen, helping Amazonian society to face this very difficult moment. All of this, without neglecting a minute of our workforce, in which we quickly reorganized all administrative, operational and strategic processes for a hybrid model of physical and virtual presence for our entire organization.

With a greater presence in the technology sector, we started to dedicate more efforts to guarantee a culture of work that is capable of attracting and retaining the talents necessary for the delivery of our goals. For this, we structured more initiatives related to organizational development and we were very happy with the Great Place to Work® award, a certification with global relevance based on GPTW guidelines that considers companies as a great place to work. We do not want to stop here, and we are in the process of reviewing all of our short, medium and long-term incentives. Thus, we want to strengthen a culture of results that can converge in the creation of value for our shareholders, as well as for the whole of society.

Finally, we strongly accelerated our strategic review process with an external Senior Management consultancy, in which we seek to consolidate our key competencies in the development, production and distribution of technologies related to hardware, as well as to expand these offerings in new “Avenues for Growth” not only can expand the range of adjacent hardware, services and software offered, but also add service solutions for the three segments

in which we consolidate our products and services: that of final consumers and small companies ("Consumer"), of medium and large companies ("Corporate") and municipal, state and federal governments ("Public Institutions").

This earnings release marks a new pattern of relationship with the Capital Market, with our shareholders, analysts, investors and creditors, because in addition to inaugurating a new format in the information disclosure to facilitate the understanding and monitoring of the main indicators of value creation, we are also aware and committed to map ESG indicators to report the sustainability of results in the aspects of governance, social and environmental.

Alexandre Dias
Chairman of the Board of Directors

Hélio Bruck Rotenberg
Chief Executive Officer

2020 HIGHLIGHTS

- 4Q20 consolidated revenue reaches R\$ 886.5 million, an increase of 59% vs. previous year and establishes a new level of activity for the next quarters.
- **Adjusted EBITDA of R\$95 million in 4Q20 (+142% vs. 4Q19), with a margin of 11%.**
- **Annual net income of R\$196 million** is the highest in the last 10 years.
- **Avenues for Growth** (Servers, Small Retail, Educational Technology, IoT, Payment Solutions and HaaS) **already represent approximately 20% of consolidated Revenue in 2020** and reach R\$ 473 million in the year.
- **Brazilian technology company reinforces liquidity and capital structure, by issuing shares in the amount of R\$354 million in the first quarter of 2020 and raising R\$300 million in simple debentures in the first quarter of 2021 (subsequent event).**

1 – FINANCIAL PERFORMANCE

The comments presented below refer to the consolidated figures of Positivo Tecnologia S.A. All the financial information presented in this Management Report reflects the accounting changes introduced by Law 11,638/07 and Law 11,941/09, as well as the effects of the adoption of International Financial Reporting Standards (IFRS).

The Consolidated Net Revenue of Positivo Tecnologia in 4Q20 reached R\$886.5 million, an increase of 59.4% over 4Q19. The Company's performance is mainly due to the excellent volume of sales of computers, servers, tablets and mobile phones in the period, combined with the increase in prices after the transfer of the appreciation of the dollar to products sold at retail. The distribution of net revenue by business unit in 2021 was as shown in the illustration to the side.

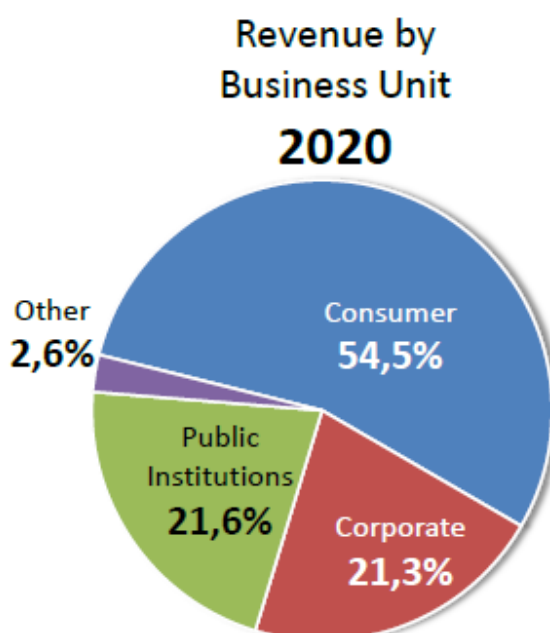
Net Revenue per Business Unit

Management financial information. Values in thousands of reais, except the percentages. Consolidated Results.

| | 2019 | 2020 | Var. | 4Q19 | 4Q20 | Var. |
|---------------------|------------------|------------------|--------------|----------------|----------------|--------------|
| Net Revenue | 1,915,308 | 2,192,173 | 14.5% | 556,244 | 886,518 | 59.4% |
| Consumer | 939,061 | 1,194,252 | 27.2% | 192,215 | 466,853 | 142.9% |
| Corporate | 434,416 | 467,462 | 7.6% | 160,778 | 214,450 | 33.4% |
| Public Institutions | 476,716 | 473,421 | (0.7%) | 183,240 | 184,914 | 0.9% |
| Other | 65,114 | 57,037 | (12.4%) | 20,011 | 20,301 | 1.5% |

| | 2019 | 2020 | Var. | 4Q19 | 4Q20 | Var. |
|-------------------------|-------------|-------------|-----------------|-------------|-------------|-----------------|
| % of Net Revenue | 100% | 100% | 0.0 p.p. | 100% | 100% | 0.0 p.p. |
| Consumer | 49% | 54% | 5.4 p.p. | 35% | 53% | 17.7 p.p. |
| Corporate | 23% | 21% | (1.4 p.p.) | 29% | 24% | (4.8 p.p.) |
| Public Institutions | 25% | 22% | (3.3 p.p.) | 33% | 21% | (12.1 p.p.) |
| Other | 3% | 3% | (0.8 p.p.) | 3% | 2% | (0.7 p.p.) |

* Others: Educational Technology, Technical Assistance Services and other services



Considering the net hedge adjustment of inputs, Gross Profit totaled R\$ 226.1 million in 4Q20, an increase of 84.5% in the period, accompanied by an Adjusted Gross Margin of 25.5%.

| Gross Profit | | | | | | |
|--|--------------------|--------------------|---------------|------------------|------------------|--------------|
| Values in thousands of reais, except percentages. Consolidated Results | | | | | | |
| | 2019 | 2020 | Var. | 4Q19 | 4Q20 | Var. |
| (+) Consolidated Gross Revenue | 2,227,687 | 2,585,440 | 16.1% | 674,791 | 1,050,430 | 55.7% |
| (-) Discounts and Deductions | (312,379) | (393,267) | 25.9% | (118,547) | (163,912) | 38.3% |
| (=) Consolidated Net Revenue (D) | 1,915,308 | 2,192,173 | 14.5% | 556,244 | 886,518 | 59.4% |
| (-) Raw Material and Labor | (1,412,938) | (1,718,600) | 21.6% | (418,997) | (673,707) | 60.8% |
| (-) Other Product Products | (12,527) | (14,615) | 16.7% | (3,175) | (3,506) | 10.4% |
| (-) Cost of Services Provided | (934) | (1,845) | 97.5% | (479) | (463) | (3.3%) |
| (-) Depreciation and Amortization | (8,801) | (8,367) | (4.9%) | (2,263) | (2,280) | 0.8% |
| (=) Cost of Products and Services (E) | (1,435,200) | (1,743,427) | 21.5% | (424,914) | (679,956) | 60.0% |
| (=) Gross Profit (D+E) | 480,108 | 448,746 | (6.5%) | 131,330 | 206,562 | 57.3% |
| % of Consolidated Net Revenue | 25.1% | 20.5% | (4.6 p.p.) | 23.6% | 23.3% | (0.3 p.p.) |
| (+) Commodity Hedge (1) (F) | (2,400) | 14,429 | (701.2%) | (8,800) | 19,556 | (322.2%) |
| (=) Adjusted Gross Profit (D+E+F) | 477,708 | 463,175 | (3.0%) | 122,530 | 226,118 | 84.5% |
| % of Consolidated Net Revenue | 24.9% | 21.1% | (3.8 p.p.) | 22.0% | 25.5% | 3.5 p.p. |

General and Administrative Expenses in 4Q20 totaled R\$34.6 million, representing 3.9% of net revenue. It is a reduction of 2.5 pp result of the strong control of fixed costs that the Company carries out.

| OPERATING EXPENSES | | | | | | |
|--|------------------|------------------|----------------|-----------------|------------------|---------------|
| Values in thousands of reais, except percentages | | | | | | |
| | 2019 | 2020 | Var. | 4Q19 | 4Q20 | Var. |
| Gross Profit | 480,108 | 448,746 | (6.5%) | 131,330 | 206,562 | 57.3% |
| (-) Sales Commissions | (33,588) | (42,105) | 25.4% | (10,518) | (16,824) | 60.0% |
| (-) Advertising and Marketing | (53,480) | (56,738) | 6.1% | (13,122) | (17,870) | 36.2% |
| (-) Technical Assistance and Warranty | (87,171) | (81,105) | (7.0%) | (22,169) | (30,597) | 38.0% |
| (-) Freight | (34,604) | (43,727) | 26.4% | (9,620) | (15,734) | 63.6% |
| (-) Pesquisa e Desenvolvimento | (27,707) | (36,045) | 30.1% | (6,634) | (15,790) | 138.0% |
| (-) Depreciation and Amortization | (6,032) | (9,863) | 63.5% | (5,253) | (2,204) | (58.0%) |
| (-) Other Business Expenses | (30,424) | (41,070) | 35.0% | (8,234) | (9,093) | 10.4% |
| Business Expenses | (273,006) | (310,653) | 13.8% | (75,550) | (108,112) | 43.1% |
| % of Consolidated Net Revenue | 49.1% | 35.0% | (14.0 p.p.) | 13.6% | 12.2% | (1.4 p.p.) |
| (-) Salaries, Charges and Benefits | (41,770) | (60,883) | 45.8% | (12,673) | (18,974) | 49.7% |
| (-) Research and Development | (30,733) | (21,525) | (30.0%) | (6,046) | (7,283) | 20.5% |
| (-) Depreciation and Amortization | (29,395) | (26,860) | (8.6%) | (7,814) | (6,016) | (23.0%) |
| (-) Other General Expenses and Adm. | (10,197) | 26,577 | (360.6%) | (7,618) | (2,321) | (69.5%) |
| General and Administrative Expenses | (112,095) | (82,691) | (26.2%) | (34,151) | (34,594) | 1.3% |
| % of Consolidated Net Revenue | 5.9% | 3.8% | (2.1 p.p.) | 6.1% | 3.9% | (2.2 p.p.) |
| (+) Equity Income | (2,048) | 1,124 | (154.9%) | 3,304 | 1,889 | (42.8%) |
| (+) Other net operating income (expense) | 5,896 | 221,150 | 3650.8% | 7,691 | 174,945 | 2174.7% |
| (=) EBIT (G+H+I) | 98,855 | 277,675 | 180.9% | 32,624 | 240,691 | 637.8% |
| % of Consolidated Net Revenue | 5.2% | 12.7% | 7.5 p.p. | 5.9% | 27.2% | 21.3 p.p. |

Adjusted EBITDA in 4Q20 was R\$95 million (+142.5%), with a margin of 10.7% (+3.7 pp). Reflection of higher sales in the period, better product mix and pass-through of the increase in raw material costs due to the appreciation of the dollar, the price of products and services sold and fixed cost management.

| Adjusted EBITDA | | | | | | |
|--|----------------|----------------|---------------|---------------|----------------|---------------|
| Values in thousands of reais, except percentages. Consolidated Results | | | | | | |
| | 2019 | 2020 | Var. | 4Q19 | 4Q20 | Var. |
| EBIT | 98,855 | 277,676 | 180.9% | 32,624 | 240,691 | 637.8% |
| % of Consolidated Net Revenue | 5.2% | 12.7% | 7.5 p.p. | 5.9% | 27.2% | 21.3 p.p. |
| (-) Depreciation and Amortization | 44,334 | 46,102 | 4.0% | 15,359 | 10,501 | (31.6%) |
| (=) EBITDA | 143,189 | 323,778 | 126.1% | 47,983 | 251,192 | 423.5% |
| % of Consolidated Net Revenue | 7.5% | 14.8% | 7.3 p.p. | 8.6% | 28.3% | 19.7 p.p. |
| (-) Other Income and Expenses | - | (175,733) | 100.0% | - | (175,733) | 100.0% |
| (+) Hedge of Raw Materials | (2,400) | 14,429 | (701.2%) | (8,800) | 19,556 | (322.2%) |
| (=) Adjusted EBITDA | 140,789 | 162,475 | 15.4% | 39,183 | 95,014 | 142.5% |
| % of Consolidated Net Revenue | 7.4% | 7.4% | 0.1 p.p. | 7.0% | 10.7% | 3.7 p.p. |

Net Income accounted for in the amount of R \$ 195.8 million, when adjusted to neutralize such tax and nonrecurring impacts, adds up to R \$ 57 million for the year. Even so, this result is 174% higher than the result obtained in the previous year.

| | 2020 | 2019 | Variation |
|---|----------------|---------------|--------------|
| Accounting Net Income | 195.842 | 20.848 | 839 % |
| Exclusion of ICMS in the PIS and COFINS calculation basis | (218.501) | - | - |
| REFIC ISS Curitiba | 18.227 | - | - |
| Impairment of deferred taxes | 61.540 | - | - |
| Adjusted Net Income | 57.108 | 20.848 | 174 % |

Positivo Tecnologia ended 4Q20 with a cash position of R\$535.4 million. During the period, the Company carried out liability management procedures, taking lines that resulted in a reduction in the cost of funding and an extension of the debt profile. Considering the cash position, Positivo Tecnologia net debt decreased by 16.2%, registering a net debt of R \$ 223 million and a multiple Net Debt / Adjusted EBITDA of 1.4x.

2 – DIVIDENDS

Positivo Tecnologia's Bylaws mandate that at least 25% of the Company's accounting net income should be distributed as mandatory dividends annually.

3 – INVESTMENTS

In 2020, the company made investments of R\$ 43 million, mainly comprising mandatory investments in research and development, through the payment of capital in investees with the Company's Investment Fund in Investments, in addition to general disbursements for infrastructure maintenance, adaptation and transfer of assembly lines.

4 - EMPLOYEES

On December 31, 2020, Positivo Tecnologia had more than 1,800 employees, most of whom working at the head office in Curitiba (PR) or at the industrial plants in Manaus (AM) and Ilheus (BA).

5 - RELATIONSHIP WITH INDEPENDENT AUDITORS

In compliance with CVM Instruction 381, the Company announced that, in the fiscal year ended December 31, 2020, only the auditing services of the financial statements were provided by KPMG.

When contracting services not related to independent auditing, the company adopts procedures that are based on applicable legislation and internationally accepted principles that preserve the auditor's independence. These principles consist of: (i) the auditor must not audit his own work, and (ii) the auditor must not act managerially towards his client or promote his client's interests.

6 – ARBITRATION CLAUSE

The Company is bound to arbitration at the Market Arbitration Chamber, pursuant to the Arbitration Clause in the Bylaws.

7 – DECLARATION OF THE BOARD OF EXECUTIVE OFFICERS

Pursuant to CVM Instruction 480/09, the Board of Executive Officers hereby declares that it has discussed, reviewed and agreed with the opinions expressed in the independent auditors' report and the financial statements for the fiscal year ended December 31, 2020.