



KLABIN S.A.

CNPJ/MF nº 89.637.490/0001-45

NIRE nº 35300188349

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON FEBRUARY 10, 2026**

1. **Date, Time and Place:** On February 10, 2026, at 10:30 a.m., the members of the Board of Directors of Klabin S.A. ("Company") met at Av. Brigadeiro Faria Lima, nº 949, 16th floor, Pinheiros, city of São Paulo, State of São Paulo, Zip Code 05.426-100.
2. **Summon:** The members of the Board of Directors were previously summoned, pursuant to Article 18 of the Company's Bylaws.
3. **Attendance and Installation:** All members of the Board of Directors were present, as listed at the end of these minutes. Given the presence of all members of the Board of Directors, the meeting was duly installed.
4. **Board:** Amanda Klabin Tkacz - Chairwoman; and Mariangela Daniele Maruishi Bartz - Secretary.
5. **Agenda:** Analysis of the financial statements for the fiscal year ended December 31, 2025.
6. **Resolution:** At the start of the deliberations, the drafting of these minutes in summary form was unanimously approved, pursuant to Article 130, §1, of Law No. 6,404, of December 15, 1976, as amended.

Analysis of the Financial Statements for the fiscal year ended December 31, 2025: Based on the analysis of the Management Report, the Financial Statements, the Opinion of the Fiscal Council, the Summary Annual Report of the Audit and Related Parties Committee, the Independent Auditors' Report, and the allocation of net income for the fiscal year ended December 31, 2025, the Board members unanimously recommended the approval of the financial statements by the Ordinary General Meeting, to be convened by the Company at an appropriate time, in accordance with the documents made available to them and which remain on file at the Company's headquarters, considering that such documents adequately reflect the Company's situation.

7. **Adjournment:** There being no further business to discuss, the meeting was adjourned, and these minutes were drawn up, read, approved, and signed by the members of the Board of Directors and the secretary.

São Paulo, February 10, 2026.

Amanda Klabin Tkacz - Chairwoman of the Board of Directors, Mariangela Daniele Maruishi Bartz - Secretary, Alberto Klabin, Amaury Guilherme Bier, Celso Lafer, Horácio Lafer Piva, Isabella Saboya de Albuquerque, João Adamo Junior, Luis Eduardo Pereira de Carvalho, Marcelo Mesquita de Siqueira



Filho, Maria Eugênia Lafer Galvão, Mauro Gentile Rodrigues da Cunha, Roberto Luiz Leme Klabin, Vera Lafer and Wolff Klabin.

I certify that the above text constitutes a true excerpt from the minutes of the Board of Directors' Meeting held on February 10, 2026, recorded in the appropriate book.

Mariangela Daniele Maruishi Bartz

Secretary