



KLABIN S.A.

CNPJ/MF No. 89.637.490/0001-45

NIRE No. 35300188349

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON MAY 05, 2026**

1. **Date, Time and Place:** On May 05, 2026, at 10:30 a.m., the members of the Board of Directors of Klabin S.A. ("Company") met at Av. Brigadeiro Faria Lima, 949, 16th floor, Pinheiros, São Paulo City, State of São Paulo, ZIP Code 05.426-100.
2. **Summon:** The members of the Board of Directors were previously summoned, pursuant to Article 18 of the Company's Bylaws.
3. **Attendance and Installation:** All members of the Board of Directors were present, as listed at the end of these minutes. Given the presence of all members of the Board of Directors, the meeting was duly installed.
4. **Board:** Amanda Klabin Tkacz - Chairwoman; and Mariangela Daniele Maruishi Bartz - Secretary.
5. **Agenda:** Election of the Statutory Executive Board.
6. **Resolutions:** At the start of the deliberations, the drafting of these minutes in summary form was unanimously approved, pursuant to Article 130, §1, of Law No. 6,404, of December 15, 1976, as amended.

After review and discussion, the members of the Company's Board of Directors deliberated on the agenda item:

Election of the Statutory Executive Board: The members of the Board of Directors unanimously approved, without reservation, the reorganization of the Company's Statutory Executive Board, pursuant to Article 22 of the Bylaws, with a term of office until the Board of Directors meeting following the 2027 Annual General Meeting, with the reelection of the following members:

- **Cristiano Cardoso Teixeira**, Brazilian, divorced, administrator, bearer of identity card (RG) number 16.771.543-4 SSP/SP and registered tax number (CPF/MF) 128.996.528-50, resident and domiciled in the city of São Paulo, State of São Paulo, with a business address at Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Chief Executive Officer;
- **Antônio Alexandre Nicolini**, Brazilian, married, administrator, bearer of identity card (RG) number 18.613.176-8 SSP/SP and registered tax number (CPF/MF) 153.588.158-56, resident and domiciled in the city of São Paulo, State of São Paulo, with a business address at



Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Pulp Director;

- **Douglas Dalmasi**, Brazilian, married, administrator, bearer of identity card (RG) number 21.180.394-7 SSP/SP and registered tax number (CPF/MF) 125.039.968-84, resident and domiciled in the city of São Paulo, State of São Paulo, with a business address at Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Packaging Director;

- **Francisco Cesar Razzolini**, Brazilian, married, chemical engineer, bearer of identity card (RG) number 2.221.062-9 SESP/PR and registered tax number (CPF/MF) 581.536.089-91, resident and domiciled in the city of São Paulo, State of São Paulo, with a business address at Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Director of Sustainability and Research, Development & Innovation;

- **Marcos Paulo Conde Ivo**, Brazilian, divorced, economist, bearer of identity card (RG) number 28.804.466-6 SESP/SP and registered tax number (CPF/MF) 220.481.088-65, resident and domiciled in the city of São Paulo, State of São Paulo, with a business address at Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Paper Director;

- **Maria Gabriela Woge Liguori**, Brazilian, married, economist, bearer of identity card (RG) number 26.633.736-3 SSP/SP and registered tax number (CPF/MF) 308.513.548-07, resident and domiciled in the City of São Paulo, State of São Paulo, with a business address at Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Chief Financial and Investor Relations Officer;

- **Ricardo Cardoso**, Brazilian, divorced, engineer, bearer of identity card (RG) number 6.012.794-8 SESP/PR and registered tax number (CPF/MF) 696.173.419-72, resident and domiciled in the city of São Paulo, State of São Paulo, with a business address at Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Industrial Director; and

- **Sandro Fabiano Ávila**, Brazilian, married, accountant, bearer of identity card (RG) number 2.704.305 SSP/SC and registered tax number (CPF/MF) 863.900.159-68, resident and domiciled in the city of São Paulo, State of São Paulo, with a business address at Avenida Brigadeiro Faria Lima, 949, 15th floor, Pinheiros, ZIP Code 05.426-100, for the position of Forestry Director.

The Executive Officers elected herein shall be vested in their respective positions on the current date, upon signing of the Term of Office, pursuant Article 149 of the Brazilian Corporation Law.

7. Adjournment: There being no further business to discuss, the meeting was adjourned, and these minutes were drawn up, which, having been read and approved, were signed by the attending members of the Board of Directors and by the Secretary.

São Paulo, May 05, 2026.



Amanda Klabin Tkacz - Chairwoman of the Board of Directors, Mariangela Daniele Maruishi Bartz - Secretary, Alberto Klabin, Amaury Guilherme Bier, Antonio Sergio Alfano, Celso Lafer, Horacio Lafer Piva, Marcelo Mesquita de Siqueira Filho, Mauro Gentile Rodrigues da Cunha, Paulo Sérgio Coutinho Galvão Filho, Roberto Diniz Junqueira Neto, Roberto Klabin Martins Xavier, Roberto Luiz Leme Klabin, Vera Lafer and Wolff Klabin.

I certify that the above text constitutes a true excerpt from the minutes of the Board of Directors' Meeting held on May 05, 2026, recorded in the appropriate book.

Mariangela Daniele Maruishi Bartz
Secretary