



KLABIN S.A.

CNPJ/MF No. 89.637.490/0001-45

NIRE No. 35300188349

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON NOVEMBER 3, 2025**

1. **Date, Time and Place:** On November 3, 2025, at 2:00 p.m., the members of the Board of Directors of Klabin S.A. ("Company"), met by videoconference.
2. **Summon:** The members of the Board of Directors were previously summoned, pursuant to Article 18 of the Company's Bylaws.
3. **Attendance and Installation:** All members of the Board of Directors were present, as listed at the end of these minutes. Given the presence of all members of the Board of Directors, the meeting was duly installed.
4. **Board:** Amanda Klabin Tkacz – Chairman; and Mariangela Daniele Maruishi Bartz – Secretary.
5. **Agenda:** Distribution of interim dividends for the 3rd quarter of 2025.
6. **Resolutions:** Initiating the resolutions, the drafting of these minutes in summary form was unanimously approved, pursuant to Article 130, paragraph 1 of the Brazilian Corporation Law, as amended.

Distribution of interim dividends – 3Q2025: The members of the Board of Directors were presented with management's proposal, in view of the results obtained, for the distribution of interim dividends for the 3rd quarter of 2025, in compliance with the terms set out in the Company's Payout of Dividends and Interest on Capital and Financial Leverage Policies.

After discussing the matter and providing clarifications on the subject, the members of the Board of Directors approved, by a majority, management's proposal, in view of the results obtained, to distribute interim dividends for the 3rd quarter of 2025, in the total amount of **R\$ 318,000,000.00 (three hundred and eighteen million reais)**, which represents **R\$ 0.05215774063** per common or preferred share and **R\$ 0.26078870315** per Unit, except for Mrs. Mauro Cunha, Amaury Bier and Isabella Saboya, through his proxy, voted against the proposed distribution, considering the current level of leverage and economic uncertainties, understanding that the non-distribution is in the best interest of the shareholders. The dividends are declared in compliance with the terms of Article 20, item "I" of the Company's Bylaws based on the interim results, to be debited from the Profit Reserve account, and will be charged to the mandatory dividend for the current fiscal year, and must be deducted from the amount declared by the Annual General Meeting to be held in 2026, in accordance with statutory and legal provisions. The dividends declared herein will be paid on **November 19, 2025**, based on the shareholding position on **November 7, 2025**, and the shares will be traded *ex-dividend* as of **November 10, 2025**.



7. Adjournment: There being no further business to discuss, the meeting was adjourned, and these minutes were drawn up, which, having been read and approved, were signed by the attending members of the Board of Directors and by the Secretary.

São Paulo, November 3, 2025.

Amanda Klabin Tkacz - Chairman, Mariangela Daniele Maruishi Bartz - Secretary, Alberto Klabin, Amaury Guilherme Bier, Celso Lafer, Horacio Lafer Piva, Isabella Saboya de Albuquerque, João Adamo Junior, Luis Eduardo Pereira de Carvalho, Marcelo Bertini de Rezende Barbosa, Marcelo Mesquita de Siqueira Filho, Mauro Gentile Rodrigues da Cunha, Paulo Sérgio Coutinho Galvão Filho, Vera Lafer and Wolff Klabin.

We certify that the above text constitutes a true excerpt from the minutes of the Board of Directors' Meeting held on November 3, 2025, recorded in the appropriate book.

Amanda Klabin Tkacz
Chairman

Mariangela Daniele Maruishi Bartz
Secretary