

KLABIN S.A.

CNPJ/MF No. 89.637.490/0001-45

NIRE 35300188349

Publicly-held company

MATERIAL FACT

The **KLABIN S.A.** ("Klabin" or "Company"), for the purposes of the Resolution of the Brazilian Securities and Exchange Commission ("CVM") No. 44/2021 and in compliance with Article 157, paragraph 4, of Law No. 6,404/1976, hereby informs its shareholders and the market in general that, at a meeting of the Company's Board of Directors held on this date, the following were approved: (i) the distribution of interim dividends in the total amount of **R\$ 1,112,000,000.00** (one billion, one hundred and twelve million reais) to the Company's shareholders ("Dividends"); and (ii) the capital increase with bonus shares in the amount of **R\$ 800,000,000.00** (eight hundred million reais) ("Capital Increase with Bonus Shares"), under the conditions described below.

1 - Distribution of interim dividends

The Dividends will be distributed based on the accumulated earnings for the current fiscal year, ascertained in the balance sheet as of September 30, 2025, in the total amount of R\$ **1,112,000,000.00** (one billion, one hundred and twelve million reais), which represent R\$ 0.18238868899 per common or preferred share and **R\$ 0.91194344495** per Unit.

The Dividends are declared pursuant to Article 20, item "I", and Article 28, paragraph 1, of the Company's Bylaws and will be allocated to the mandatory dividend as provided for in the Bylaws and by law, as well as being considered for the purposes of compliance with the Target set forth in item 6.5 of the Company's Policy on Dividends and Interest on Capital.

The payment of the Dividends hereby declared will be made in four equal and non-monetarily adjusted installments, in the total amount of R\$ 278,000,000.00 (two hundred and seventy-eight million reais) each, to be paid on **February 27, 2026, May 20, 2026, August 19, 2026,** and **November 12, 2026**. There will be no monetary adjustment or interest between the present date and the dividend payment dates.

Shareholders recorded in the Company's shareholding position on **December 15, 2025** will be entitled to receive the Dividends, and the shares and Units will be traded *ex-dividend* starting on **December 16, 2025**.

Shareholders whose shares are held in custody by securities depository institutions will have their Dividends credited according to the procedures adopted by those institutions. Other shareholders will have their credits available according to the banking domicile provided to Itaú Unibanco S.A., the institution responsible for the bookkeeping of the Company's shares.

For shareholders whose registration does not include CPF/CNPJ or banking details ("Bank/Branch and Current Account"), the Dividends will be credited from the third business day following the update, provided that the interested parties regularize their registration in person at one of Itaú Unibanco S.A.'s branches, which offer exclusive service to shareholders, through the following phone numbers: 3003-9285 (capitals and metropolitan regions), 0800-720-9285 (other locations), and 4004-4828 (for Itaú account holders). Service hours are on business days from

9:00 a.m. to 6:00 p.m. Payment will only be released after the necessary records have been updated in the Bank's electronic files.

2 - Capital Increase with Bonus Shares

The Capital Increase with Bonus Shares, in the amount of **R\$ 800,000,000.00** (eight hundred million reais), within the authorized capital limit provided for in Article 5, paragraph 8, of the Company's Bylaws, will be carried out through the capitalization of part of the balance of the Statutory Reserve for Investments and Working Capital, pursuant to Article 169 of Brazilian Corporation Law, with the respective issuance of **61,796,819** (sixty-one million, seven hundred and ninety-six thousand, eight hundred and nineteen) new shares, all book-entry and with no par value, being **22,899,014** (twenty-two million, eight hundred and ninety-nine thousand and fourteen) common shares and **38,897,805** (thirty-eight million, eight hundred and ninety-seven thousand, eight hundred and five) preferred shares, which will be allocated free of charge to shareholders as bonus shares, at a ratio of **one (1)** new share of each type for every **one hundred (100)** shares of the same type held by the shareholder, that is, at a ratio of 1% (one percent), observing, with respect to Unit holders, the rules on the allocation of bonus shares set forth in Article 11, item "a", of the Company's Bylaws.

As a result of the Capital Increase with Bonus Shares, the Company's share capital shall amount to R\$ **6,875,624,836.00** (six billion, eight hundred and seventy-five million, six hundred and twenty-four thousand, eight hundred and thirty-six reais), divided into **6,241,478,850** (six billion, two hundred and forty-one million, four hundred and seventy-eight thousand, eight hundred and fifty) shares, being **2,312,800,469** (two billion, three hundred and twelve million, eight hundred thousand, four hundred and sixty-nine) common shares and **3,928,678,381** (three billion, nine hundred and twenty-eight million, six hundred and seventy-eight thousand, three hundred and eighty-one) preferred shares, all book-entry and with no par value.

The new shares issued as a result of the bonus will have the same rights granted by the Bylaws and applicable law to the Company's existing shares of the same type, including rights to dividends and/or interest on capital that may be declared after the issuance of the bonus shares.

Shareholders listed in the Company's shareholder register on **December 17, 2025** will be entitled to receive the bonus shares, and the shares and Units will be traded ex-bonus rights starting on **December 18, 2025**. The credit of the shares resulting from the bonus will occur at the end of the day on **December 22, 2025**. Accordingly, the shares and Units to be issued under the bonus now approved will not be entitled to receive the Dividends mentioned in item 1 of this Material Fact.

Pursuant to paragraph 3 of Article 169 of Brazilian Corporation Law, any shareholders who receive fractions of shares under the bonus may trade them during the period from **December 22, 2025** to **January 21, 2026**. After this period, any remaining fractions will be grouped into whole numbers and sold at auction on B3 S.A. – Brasil, Bolsa, Balcão ("B3"), and the net proceeds of the sale will be made available to the holders of these fractions, in proportion to each one's holdings, on a date to be announced by the Company in due course.

The cost attributed to the bonus shares will be **R\$ 12.94564988922** per share, for purposes of the provisions of paragraph 1 of Article 10 of Law No. 9,249/1995 and paragraph 1 of Article 58 of Normative Instruction of the Brazilian Federal Revenue Service No. 1,585/2015.

Additional information on the Capital Increase with Bonus Shares required by Annex E of CVM Resolution No. 80/2022 has been disclosed today by the Company through a Notice to Shareholders and is available on the websites of CVM (www.gov.br/cvm), B3 (www.b3.com.br),

and the Company (<https://ri.klabin.com.br/>).

The Company's Investor Relations team is available for further clarification through the phone number +55 (11) 3046-8401 and the e-mail invest@klabin.com.br.

São Paulo, December 8, 2025.

Marcos Paulo Conde Ivo
Chief Financial and Investor Relations Officer