

## **KLABIN'S Aspiration<sup>1</sup>**



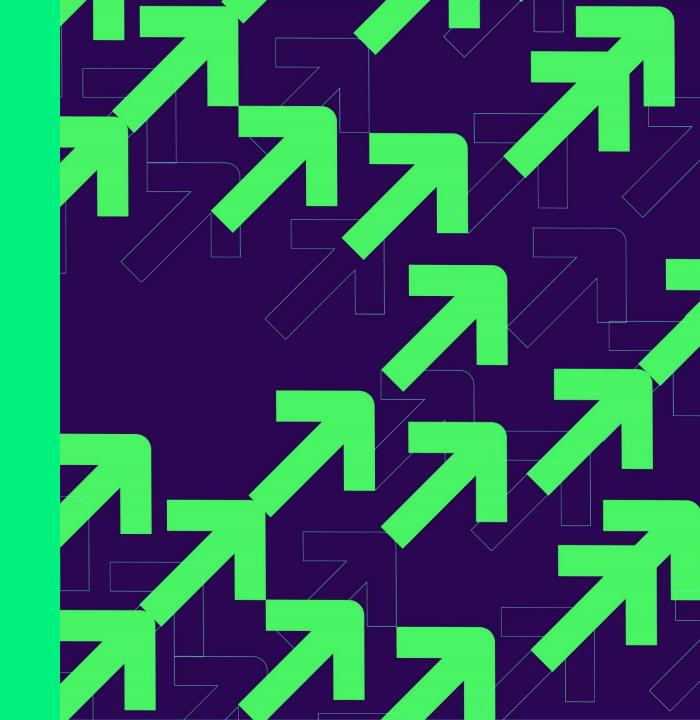
"To be the world's reference Company when it comes to responsible solutions that meet the constant transformations of society, with multiuse, renewable, recyclable and biodegradable forest-based products. With the purpose of contributing to the construction of a sustainable economy and inspiring the choices of the end consumer, Klabin prioritizes the prosperity of the planet, generating value for its investors, employees and business partners."

Institutional Presentation

4Q23

## PRESENTATION INDEX

- 04. Introduction
- 14. Sustainability
- 25. Market Pulp
- 31. Containerboard
- <u>36. Coated Board</u>
- 40. Packaging
- 51. Puma II Project
- 59. Other Projects
- 73. Compensation
- 77. 4Q23 Results



ri.klabin.com.br

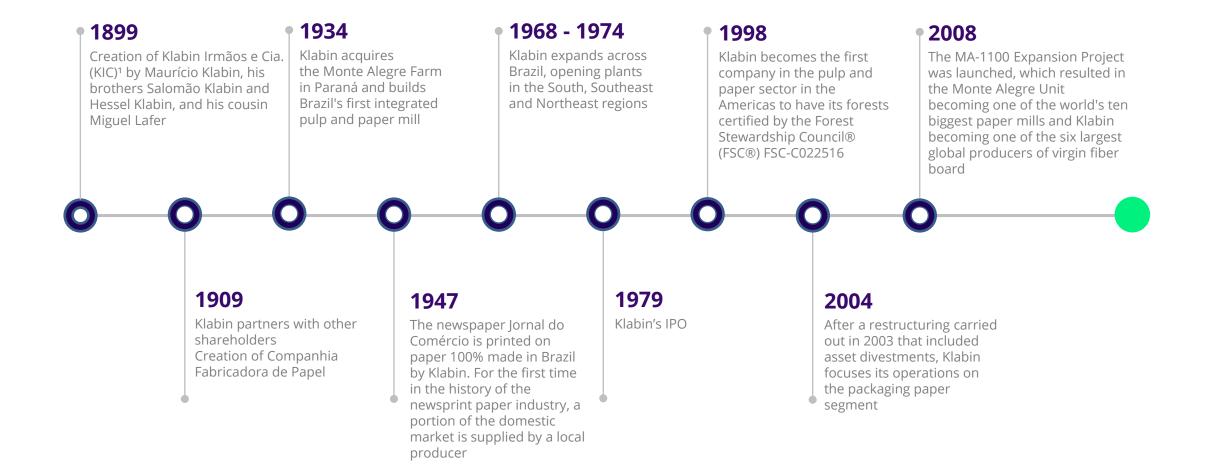
# Introduction

**Institutional Presentation 4Q23** 

## TIMELINE

#### Klabin's 124 Years of History



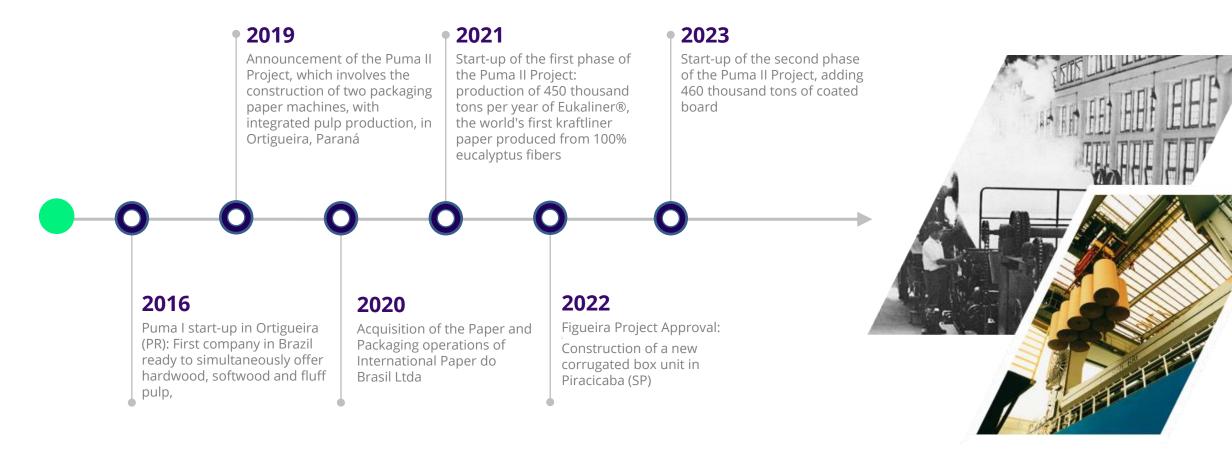


Institutional Presentation **4Q23** 

## TIMELINE

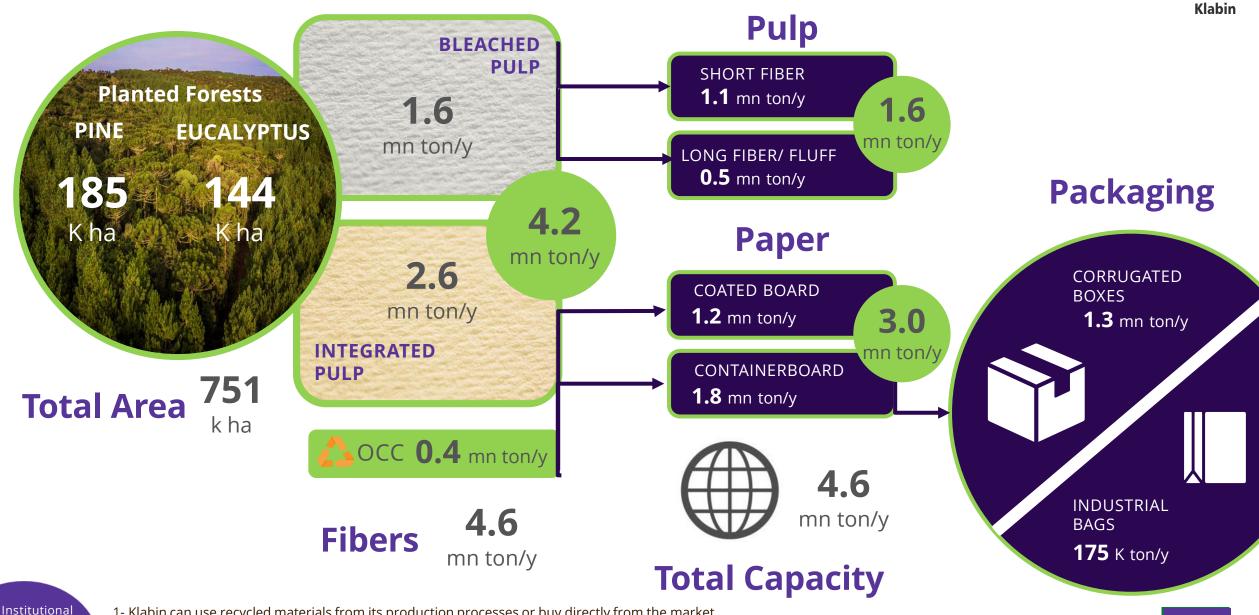
#### Klabin's 124 Years of History







## **INTEGRATED, DIVERSIFIED AND FLEXIBLE BUSINESS MODEL**



1- Klabin can use recycled materials from its production processes or buy directly from the market

Presentation

4Q23

General Note: The production capacity includes the total capacities of the PM27 and PM28 and Figueira Project

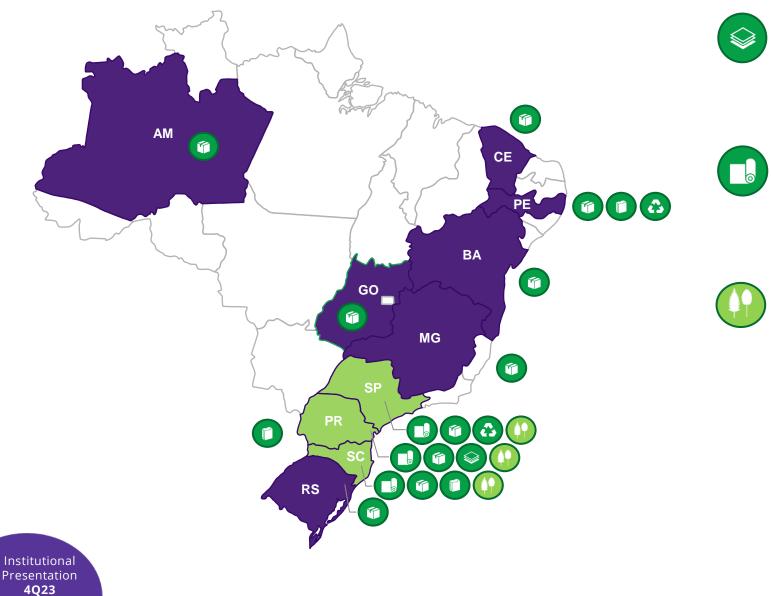
## **OUR PORTFOLIO**



Institutional Presentation **4Q23** 

## **OPERATIONS MAP**

#### Klabin has 22 industrial units distributed across 10 states in Brazil and 1 in Argentina



Pulp PR Ortigueira

PR

PR

SC

SC

SP

PR

SC

SP

Forestry

**Packaging Paper** 

Monte Alegre

Correia Pinto

Otacílio Costa

Santa Catarina

Ortigueira

Angatuba

Paraná

São Paulo



#### **Recycled Paper**

Klabin

- ΡE Goiana
- SP Piracicaba
- Paulínia SP
- SP Franco da Rocha



#### **Industrial Bags**

- ΡE Goiana SC Lages ARG Pilar

#### **Corrugated Boxes** Packaging

- AM Manaus
- Feira de Santana ΒA
- Horizonte CE
- GO Rio Verde
- Betim MG
- ΡE Goiana
- Rio Negro PR
- RS São Leopoldo
- SC Itajaí
- Jundiaí SP
- SP Piracicaba SP
  - Suzano
- SP Paulínia

## FORESTRY COMPETITIVENESS

#### **High Productivity in Fibers**

# Total Land 751 K ha

- Own: 524 K hectares
- Leased: 227 K hectares

#### Productive Area<sup>1</sup>

- **375 K** ha
- Pine: **185 K** hectares
- Eucalyptus: **145 K** hectares

#### Average Hauling Distance of Klabin Forests<sup>2</sup>

Institutional

Presentation

4Q23

# 111 km

- Paraná: **110 km**
- Santa Catarina : **116 km**

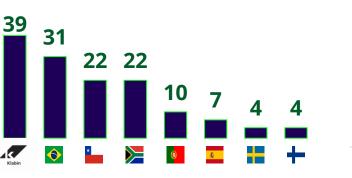


## PINE

Forest Productivity<sup>3</sup>



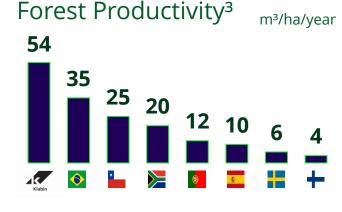
Mean Annual Increment (MAI) - Klabin





70-89 90-00 00-05 06-11 12-16 17-20 21-25

### **EUCALYPTUS**







85-95 95-04 05-13 14-16 17-18 19-21 22-25

1 – Productive and planted area by fiber. Reference Date: December 2023

2 - Average hauling distance refers to own wood. Reference Date: December 2023

3 - Productivity reference date 2018

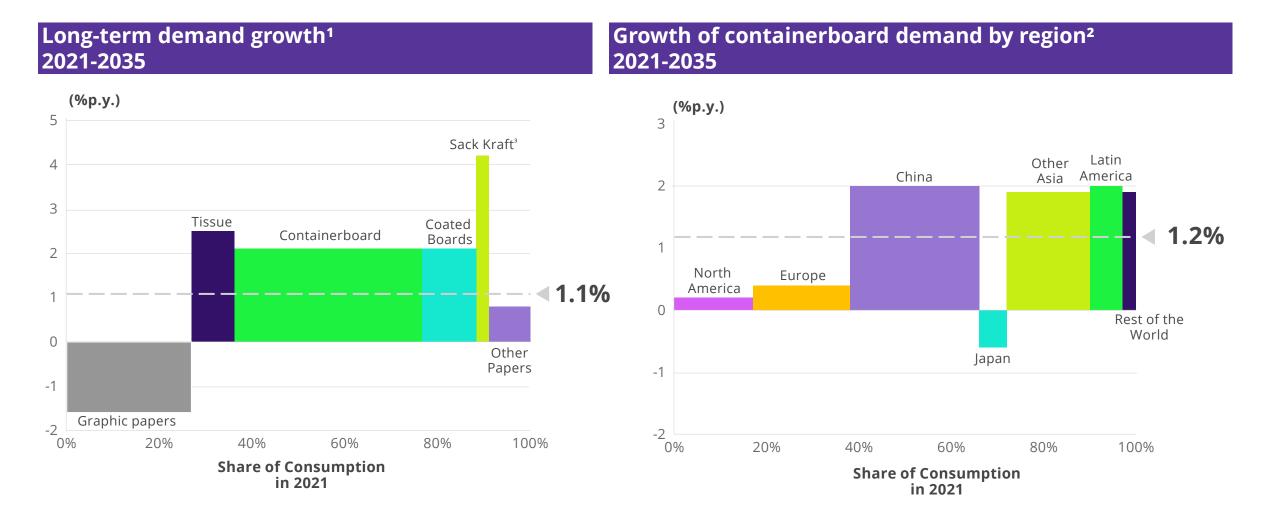
Source: Ibá and Klabin

Klabin

## **PULP AND PAPER MARKETS**

#### Focus on representative and consistent growing markets





1 – The graph-colored elements represent the businesses that have growth expectations in relation to the market size, which are the businesses that Klabin operates, and the gray elements represent the businesses that are expected to decline during the period

2 - Represents the expected growth of the containerboard market in each region in relation to the market size

3 - Considering substitution of solutions in other materials

Source: ÄFRY and Fisher

Institutiona

Presentation

4Q23

## PAPER AND PACKAGING

Leadership position in the domestic market





## Sales Destination (%)



- 1 Source: IBÁ, Empapel (2023) and internal estimates
- 2 From domestic installed capacity
- 3 LPB not included. Domestic market

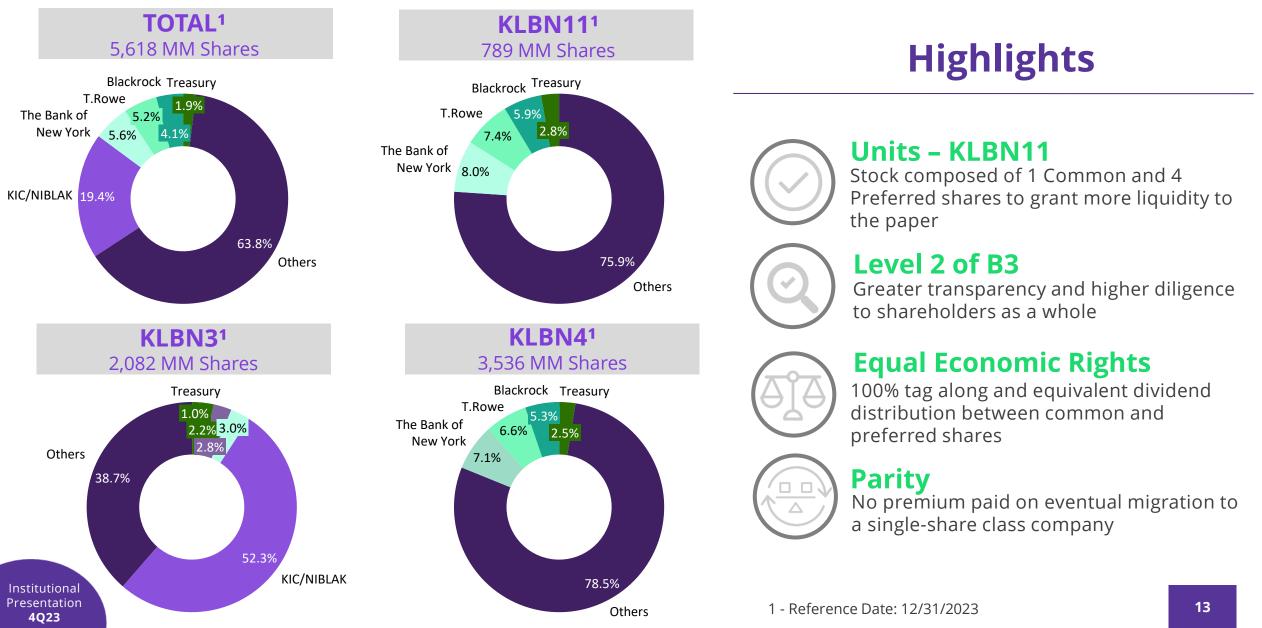
Food

67%

## SHAREHOLDER'S STRUCTURE

#### KLBN3 (Common Shares), KLBN4 (Preferred Shares) e KLBN11 (Unit)





ri.klabin.com.br

# Sustainability

**Institutional Presentation 4Q23** 

## **CONSCIOUS DEVELOPMENT**

#### Sustainability is in the forefront of Klabin's strategy



#### **RECOGNITIONS**

Member of

#### **Dow Jones** Sustainability Indices

Powered by the S&P Global CSA

**Sustainability World Index** 



Maximum performance (Triple A) in the programs:

Climate changes Forests

Water security

**ISEB3** 11<sup>th</sup> consecutive year One of the most sustainable companies in Brazil

**CO2** B3 **Participant** in the Carbon Efficient Index of B3

**Participant** Best Emerging Markets Performers

### **COMMITMENTS**



Developed by the United Nations (UN), Klabin has been a signatory to the Global Compact since 2003



Klabin implements the recommendations of the **Task Force on Climate Related Financial Disclosures** and has been a **TCFD Supporter** since August 2020

ecovadis

Committed to monitoring and evaluating the performance and socio-environmental risks of its suppliers, Klabin is the first Brazilian company to bring the Ecovadis methodology to the country



Klabin has been a signatory to the Business Pact for Integrity and Against Corruption since 2013. The Pact has the objective of combating corruption and promoting more honest and ethical markets



In 2013, Klabin became a signatory to the National Pact for the Eradication of Slave Labor. making a commitment not to negotiate with those who exploit slave labor

Institutiona Presentation 4023

## BIODIVERSITY

#### **Conservation and Growth**



Institutional Presentation **4Q23** 

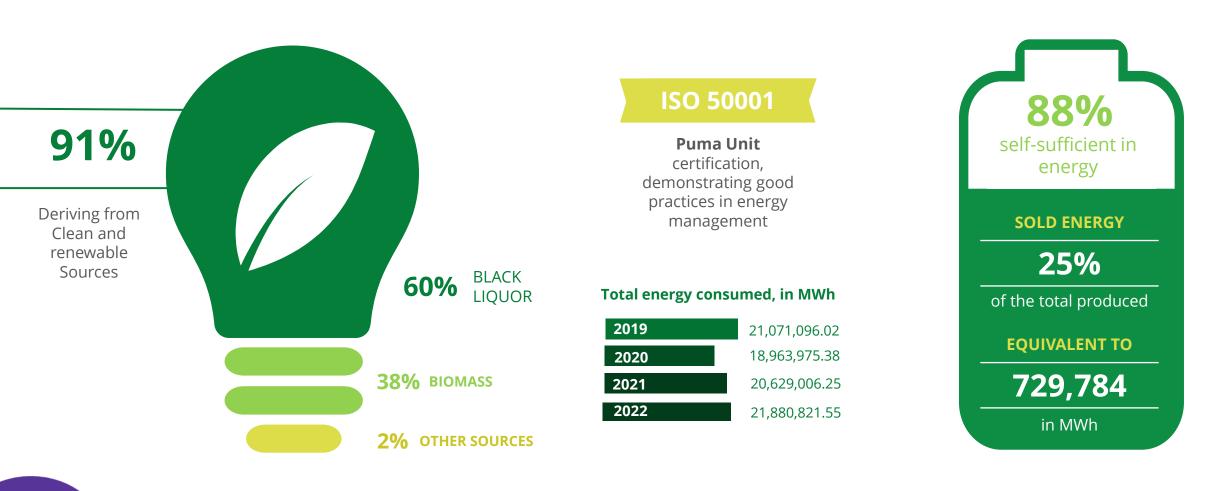
Among cataloged species, 28 of fauna and 38 of flora are part of the Red List of Species Under Threat, from IUCN
 For more information, access <u>Klabin Zero Deforestation Statement</u>

## **IMPACTS**

#### Low environmental impact with renewable and clean energy sources



#### ENERGY

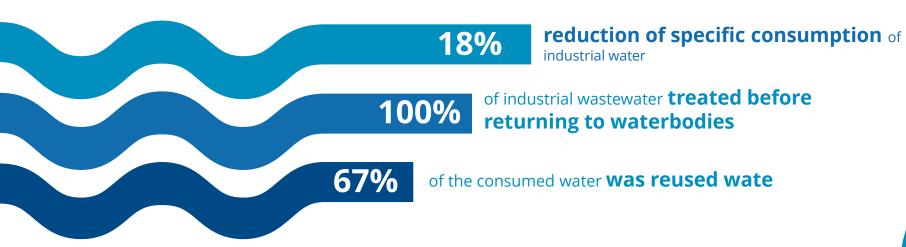


## WATER RESOURCES

**Conscious Use** 



#### WATER RESOURCES AND EFFLUENTS



#### WATER STRESSED AREAS

Percentage of water withdrawal in relation to the total volume of water used by the company

 1%
 1%
 1%

 2019
 2020
 2021
 2022

#### SOLID WASTE



**98.5%** Reuse and recycling of **solid waste** in 2022



## FOREST MANAGEMENT

**Proper care aligned with preservation** 



MOSAIC PLANTING

It combines planted forests and native forest, forming ecological corridors for wildlife transit, and the conservation of water resources and biodiversity



## **100%** OF COMPANY OWNED FORESTS

certified by FSC® (FSC-C022516) representing 51% of the total wood used



OF PRODUCER CERTIFIED AREAS

31% of the purchased wood from third parties is certified by FSC®



OF NATIVE FORESTS GIVEN OVER TO CONSERVATION

# $\bigcirc$

#### **18%** OF CONTROLLED **WOOD**

purchased from third parties following Klabin's **Controlled Timber Program**, which uses the FSC® chain of custody certification methodology

Institutional Presentation **4Q23** 

## KODS

4Q23

### Klabin's objectives for a sustainable development



Klabin's objectives for a sustainable

**development (KODS)** are in line with UN's SDGs 2030 agenda, prioritizing 14 SDGs and indirectly impacting the other 3

#### KODS are divided into 4 pillars and 23 goals







#### **ESG PANEL**

Indicators can be accessed on Klabin's **ESG platform** 

Access: https://esg.klabin.com.br/en



## **GREEN BONDS**

4Q23

#### Klabin was the first Brazilian company to issue a 30 years green bond



| US\$ 500<br>MILLION           |   | US\$ 700<br>MILLION           |             |
|-------------------------------|---|-------------------------------|-------------|
|                               |   |                               |             |
| lssuer:<br>Interest:<br>Term: | Klabin Austria GmbH<br>4.875%<br>10 years | lssuer:<br>Interest:<br>Term: | Klabin Aust |
| Maturity:                     | October 19th, 2027                        | Maturity:                     | April       |

THE PROJECTS FUNDED PERTAIN TO 7 CATEGORIES:



Klabin Austria GmbH

April 3rd, 2049

7.000% 30 years

## SUSTAINABILITY LINKED BOND

#### Issue associated to sustainable performance indicators





WATER CONSUMPTION



WASTE MANAGEMENT

REINTRODUCTION

2025 TARGETS

Consumption intensity equal or less than **3.68 m<sup>3</sup> per tonne** of production

> Minimum of **97.5%** reusage/recycling of solid waste



## 2031

lssuer: Interest: Term: Maturity: Klabin Austria GmbH 3.200% p.y. 10 years January 6th, 2031

**SPECIES** 

Reintroduction of at least **two** extinct or threatened native

**species** in the ecosystem



To follow the goals evolution visit the <u>Sustainable Finance page on the ESG Panel</u>

Institutional Presentation **4Q23** 

## **GHG EMISSIONS**

**Reinforced climate ambition for new commitments** 



Klabin had its **targets for reducing greenhouse gas (GHG) emissions** approved by the Science Based Targets initiative (SBTi)



Institutional Presentation

4Q23

1. **Climate Change plan** on ESG Panel for new goal 1.5°C (Jul/23)

2. Study of adherence to the **EU taxonomy** for investiments (Aug/23)

3. New goals for **Scopes 1, 2 e 3** and **net-zero** (Nov/23)



Reduction of more than 67% of specific scope 1 and 2 emissions in Klabin's operations

Since

2003

#### STARTING 2022

Klabin started a new study to detect and calculate all relevants GHG emissions in its business. As a result, we are expanding scope 3 emissions and adding two new categoriesprocessing of products sold and end of life treatment

| In kton CO2eq          | 2022       | 2021      |
|------------------------|------------|-----------|
| Emission (Scope 1+2+3) | -11,166.39 | -7,225.14 |
| Scope 1                | -7,045.35  | -6,669.59 |
| Scope 2                | -265.70    | -270.93   |
| Scope 3                | -3,855.34  | -284.62   |

## NETZERO2050

Institutiona Presentation

4Q23

#### A movement by Klabin and The UN Global Compact Network Brazil







# **Pulp Market**

**Institutional Presentation 4Q23** 

## **GLOBAL MARKET OF PULP**

**Growing markets** 

PULP

MARKET

Institutional

Presentation

4Q23



2026E

2025E

**BSKP** 

+300 k tons/yr

CAGR 2022-2026 1.2%

#### **Growth Projection** Million tonnes (2022) Million tonnes CAGR CARG 2.2% CAGR **BEKP** 1.4% 2.5% BHKP Others BALES 2024E 2023E

**BHKP** 

+1.0 million tons/yr

CAGR 2022-2026 2.8%

**Paper and Fibers Breakdown** 

Source: Hawkins Wright e E&M Klabin

BSKP

BSKP: Bleached Softwood Kraft Pulp | BHKP: Bleached Hardwood Kraft Pulp | BEKP: Bleached Eucalyptus Kraft Pulp

Fluff 6

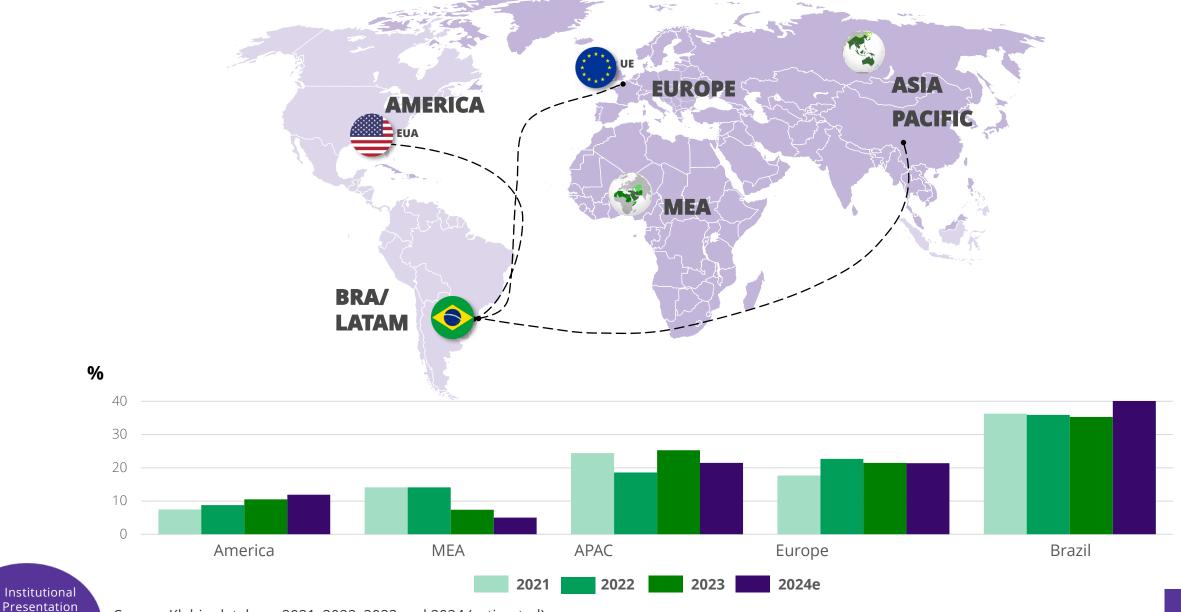
**BSKP** 

BHKP

Others

## **KLABIN HAS A SOLID AND DIVERSIFIED GEOGRAPHIC POSITION**



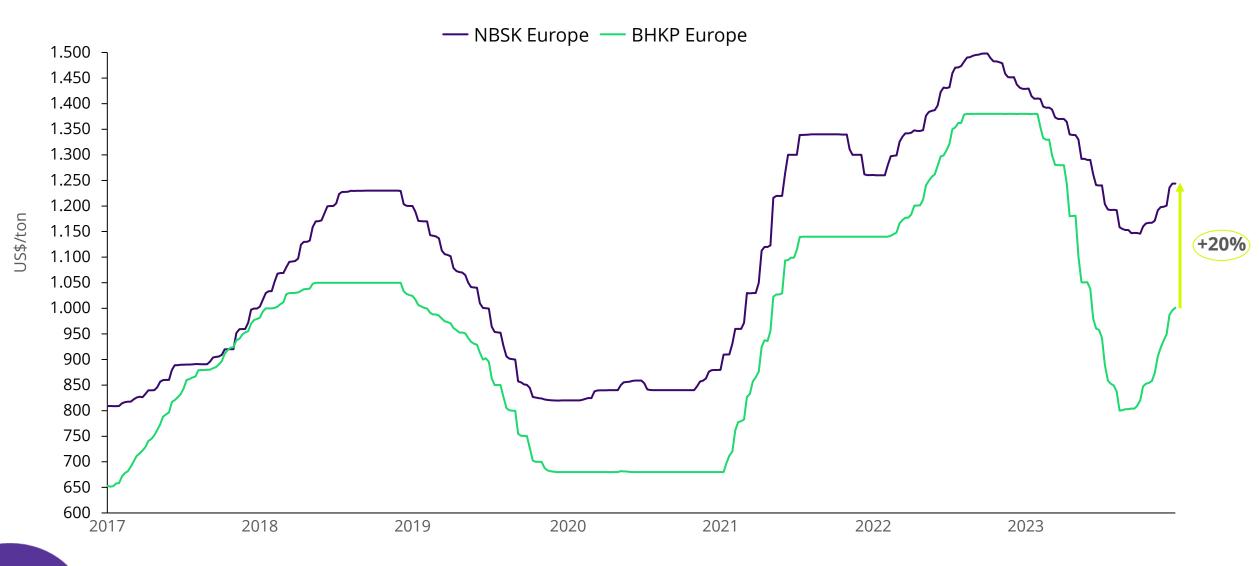


Source: Klabin database 2021, 2022, 2023 and 2024 (estimated)

4Q23

## **EUROPE PULP INDICES PRICES**

#### Northern Bleached Softwood Kraft (NBSK) e Bleached Hardwood Kraft Pulp (BHKP)



Institutional Presentation **4Q23** 

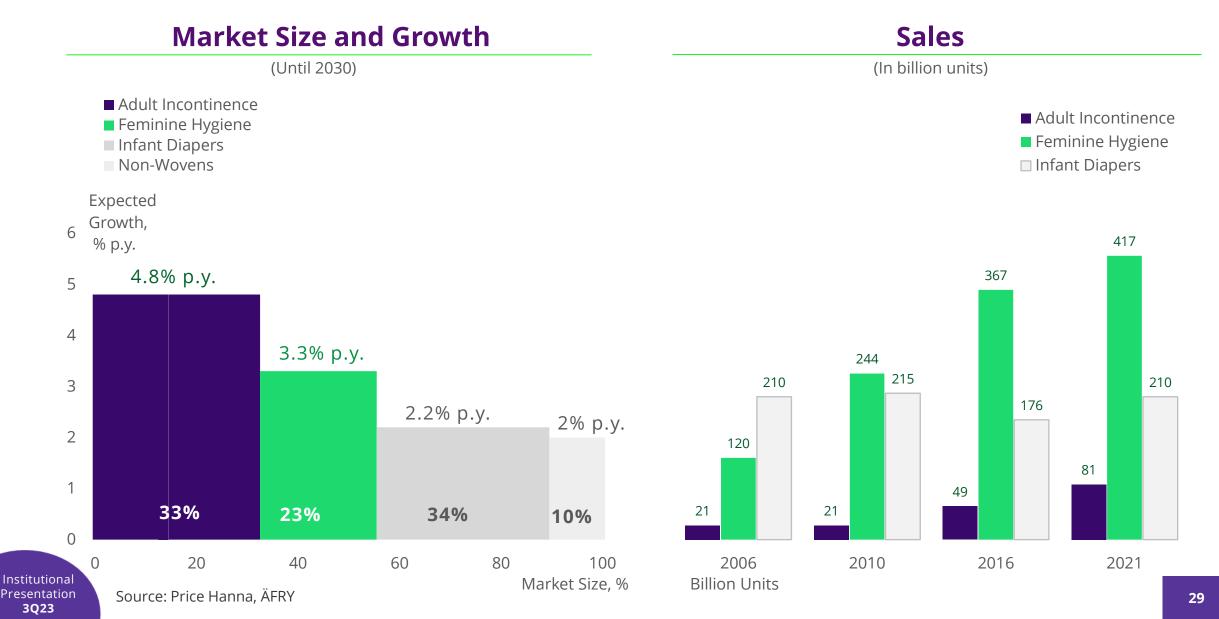
Source: PIX Pulp Europa - RISI



## **FLUFF MARKET**



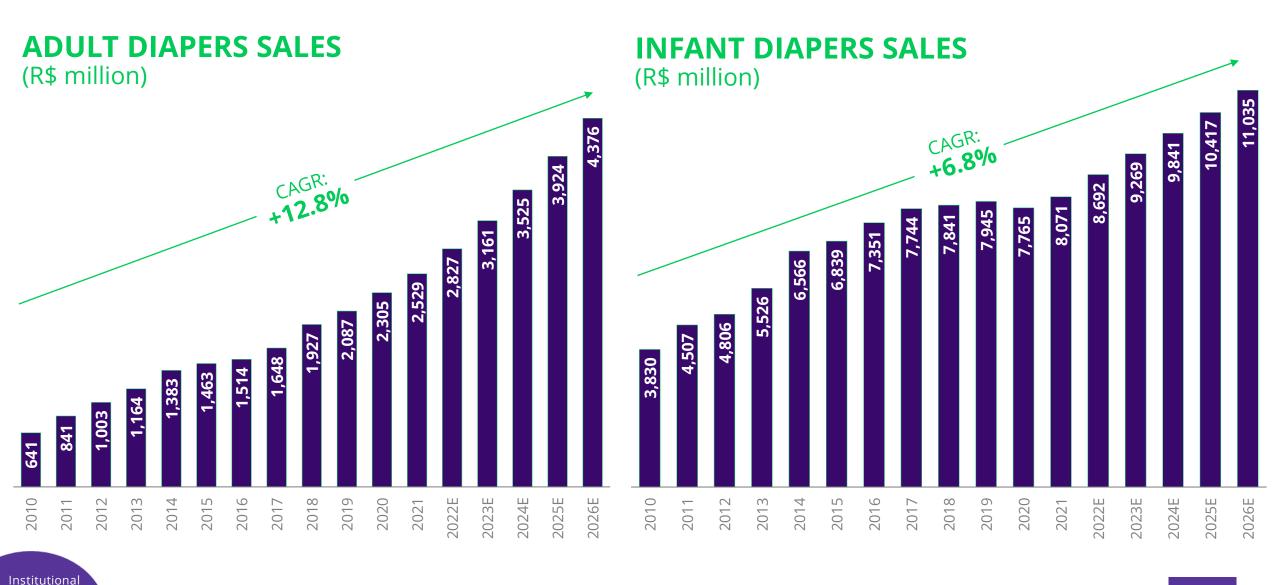
#### With population aging, adult incontinence diapers market offers great opportunities



## **FLUFF MARKET IN BRAZIL**

Brazil is the 3rd largest disposable diaper market in the world





Source: Euromonitor 10/2022

Presentation

4Q23

ri.klabin.com.br

# Containerboard

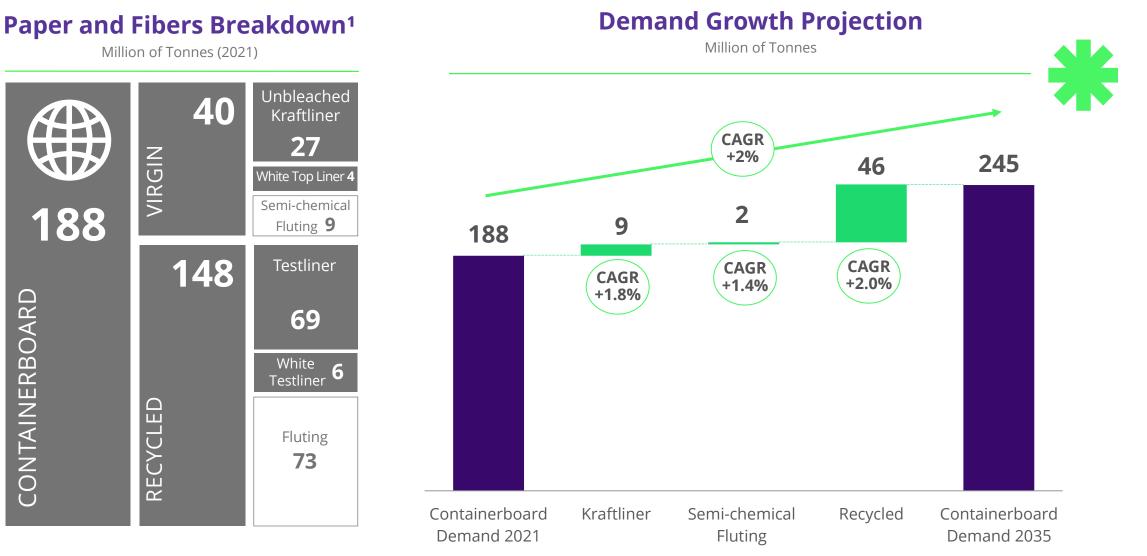
**Institutional Presentation 4Q23** 

## **GLOBAL MARKET OF CONTAINERBOARD**

#### **Growth Expectations**

CONTAINERBOARD





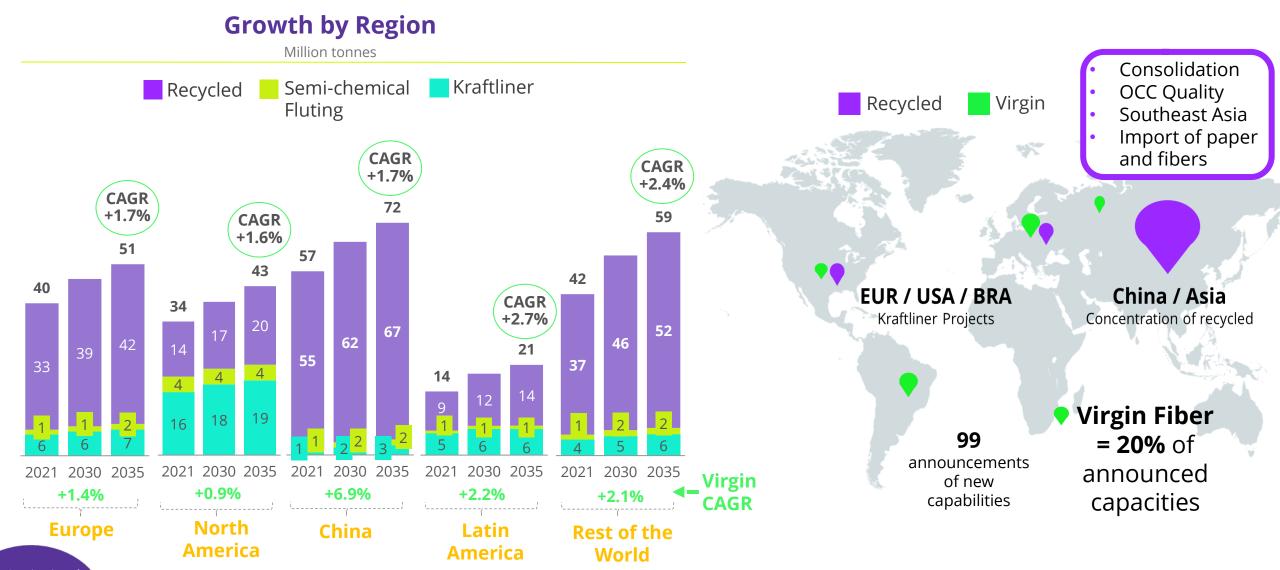
Institutional Preentation 4Q23

1 - Much of the capacity refers to integrated producers Source: ÄFRY, Jay Partners and Numera

## **CONTAINERBOARD EXPECTED MARKET GROWTH**

#### **Demand by region**





Institutional Presentation **4Q23** 

## **GROWTH DRIVERS**

#### Urbanization, Sustainable Alternatives and New Technologies





## **Restrictive Regulation**

Holding back access to OCC and surging up prices.



## **Privileged Site** Higher forestry productivity



## E-Commerce

Consistent growth within the retail business.



## **Higher forestry productivity**

Resilient demand increase alongside population growth.



## Sustainable Packaging Alternatives

Use of biodegradable, renewable, recyclable and compostable materials.

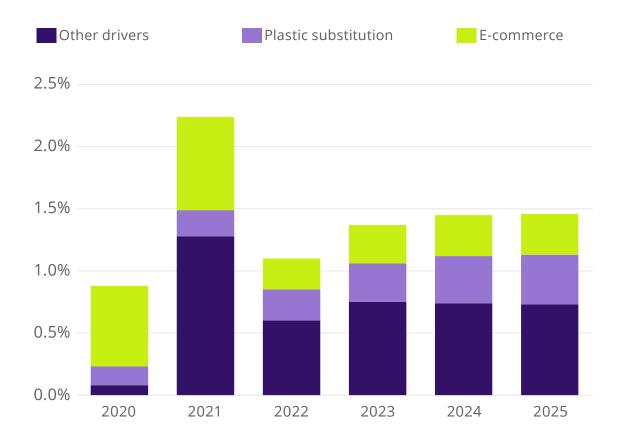


## **Industrial Park Renewal**

New plants with significantly better technology than the previous ones.

Institutional Presentation **4Q23**  **PLASTIC SUBSTITUTION** 

#### Plastic substitution growth will surpass e-commerce in the European containerboard market







Institutional Presentation Source: Fastmarkets RISI

4Q23



ri.klabin.com.br

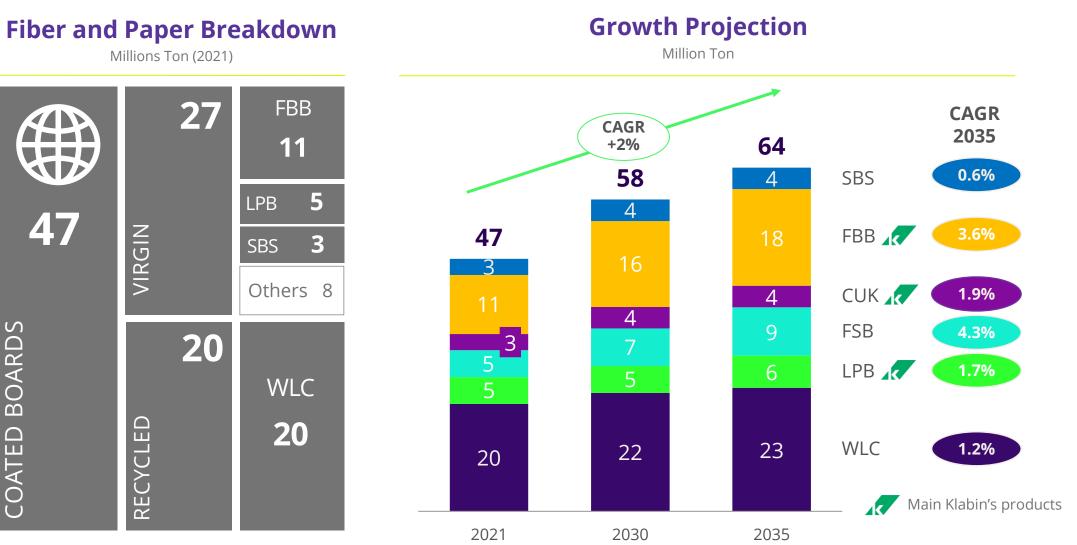


# **Coated Board**

**Institutional Presentation 4Q23** 

### **COATED BOARD MARKET WORLDWIDE**

#### Strong growth expected in the main markets served by PM28



Institutional Presentation SBS: Solid Bleached Sulphat

4Q23

SBS: Solid Bleached Sulphate | FBB: Folding Box Board; CUK | Coated Unbleached Kraft | FSB: Food Service Board | LPB: Liquid Packaging Board WLC: White-Lined Chipboard



### **COATED BOARD MARKET GROWTH DRIVERS**

Several drivers support the strong growth expected for the Coated Board demand

#### **Income increase**



#### **Renewable and premium packaging**

Growing concern with the consumption of sustainable products



#### Urbanization, speed and praticity

Trend of increased consumption through delivery and to go food



#### Substitution of single-use plastic

Coated Board as the main beneficiary of the movement to replace the use of plastic



#### Packaging as a marketing tool

First contact point between the client and the brand



#### Legislation

Recycled paper banned for use in food boxes

Coated Board market requires more technology, processes and technical approval



LPB (Liquid Packaging Board): used in liquid packaging



FBB (Folding Boxboard): used in food packaging

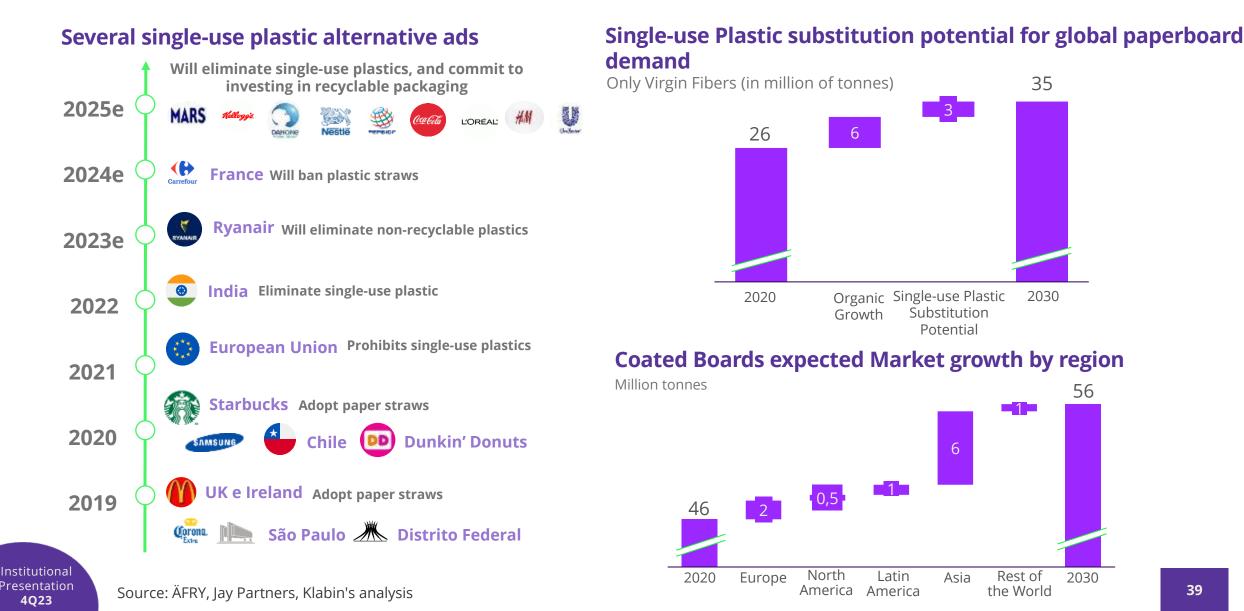


Klabin

### **HIGH QUALITY VIRGIN FIBER COATED BOARD GAINING SPACE**

# Klabin

#### High potential for single-use plastic substitution



ri.klabin.com.br

# Packaging

**Institutional Presentation 4Q23** 

### **CORRUGATED BOXES MARKET**

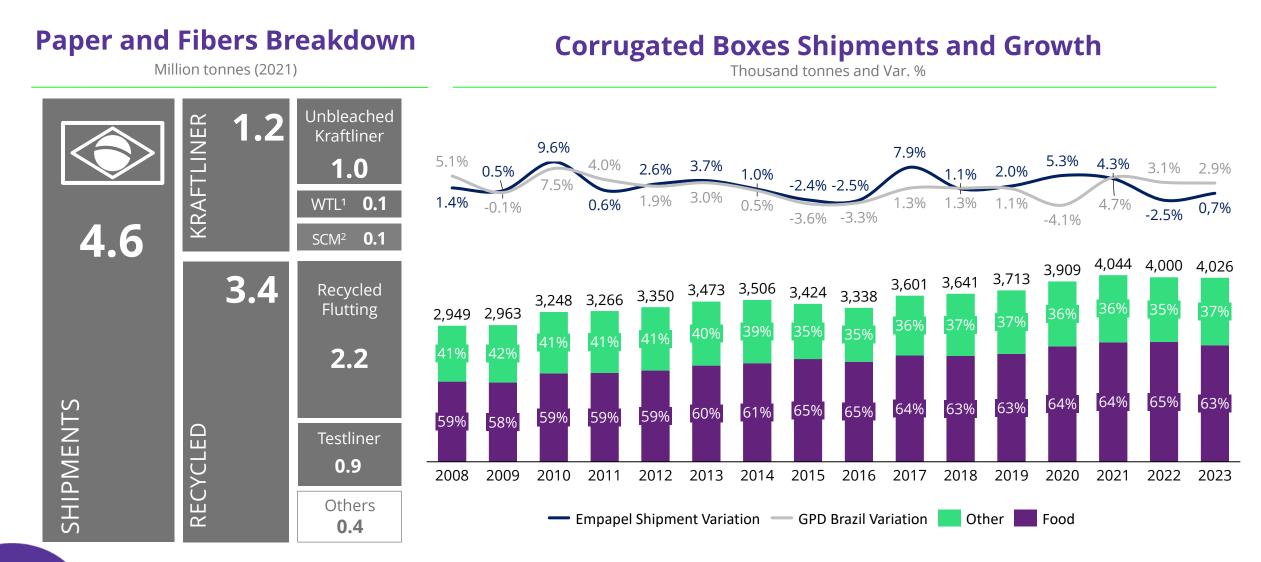
**In Brazil** 

Institutional

Presentation

4Q23





1- WTL: White Top Liner 2 - SCM: Semi-Chemical Fluting

Source: Empapel and Focus

41

# PACKAGING: FAR BEYOND THE FORM OF TRANSPORT, CONNECTS THE CUSTOMER WITH THE BRAND

Unboxing experience gains even more importance with increasing e-commerce penetration



## CORRUGATED BOXES PACKAGING AS A SUSTAINABLE ALTERNATIVE TO SINGLE-USE PLASTIC

Klabin is the largest paper recycler and corrugated boxes producer in Brazil and is recognized for its performance in sustainability

#### The UN Environment Assembly in March 2022 approved a resolution establishing an international agreement to end plastic pollution by 2024

Plastic production has increased exponentially in recent decades and now amounts to **460 million** tons per year

Single-use plastics make up about **half** of global plastic waste generation



Landfill in Nairobi, Kenya, where much of the waste in the landfill is plastic © UNEP

"Today marks a triumph by planet earth over **single-use plastics**. This is the **most significant environmental multilateral deal** since the **Paris accord**."

Institutional Presentation **4023** 

### **INNOVATIONS IN SUSTAINABLE PACKAGING**

Corrugated boxes: raw material is biodegradable, recyclable and comes from renewable sources

#### **E-commerce**

#### Fan-fold:

Supply of corrugated sheets for box on demand manufacturing







Institutiona Source: Klabin Presentation 4Q23

**Delivery** 

#### **Drone packaging:**

Cover + bottom packaging concept to be transported via drone





#### **Design and Aesthetics**

Klabin



**Digital Print:** entering high-end markets

**Accessibility**: application of Braille in animal feed packaging





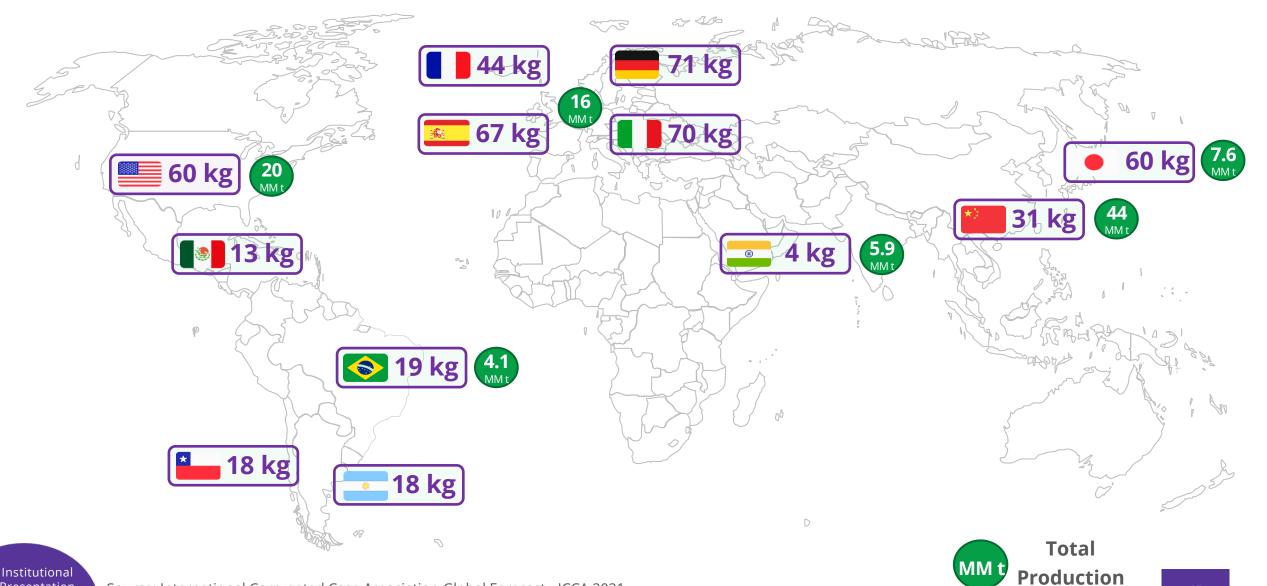
44



### **PER CAPITA CONSUMPTION**

#### Brazil shows potential for growth compared to other more developed





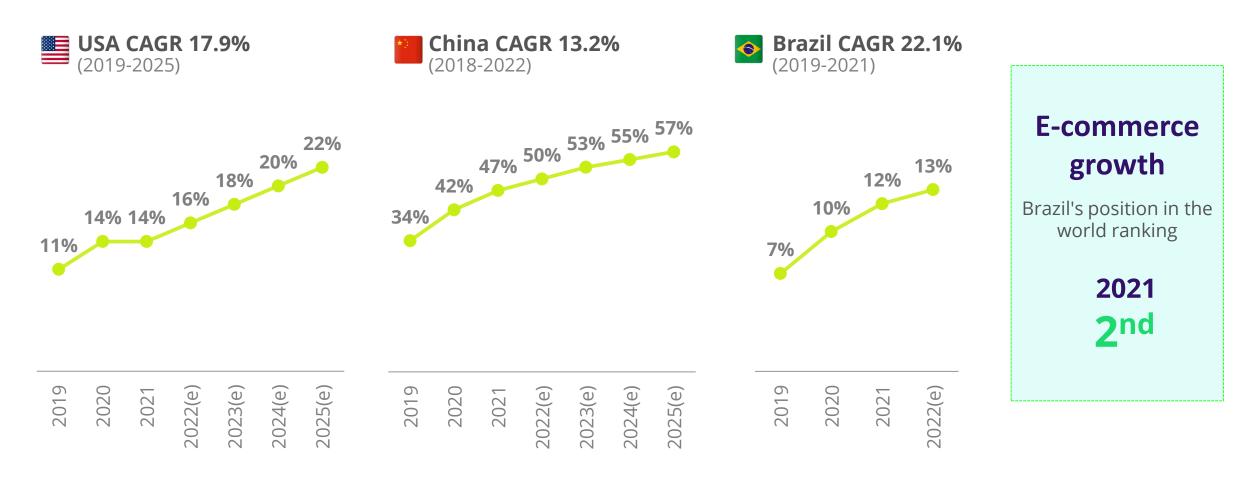
Presentation Source: International Corrugated Case Association Global Forecast - ICCA 2021

4Q23

### **E-COMMERCE WORLDWIDE AND SHARE OF TOTAL RETAIL**

#### It shows steady growth in all regions of the world



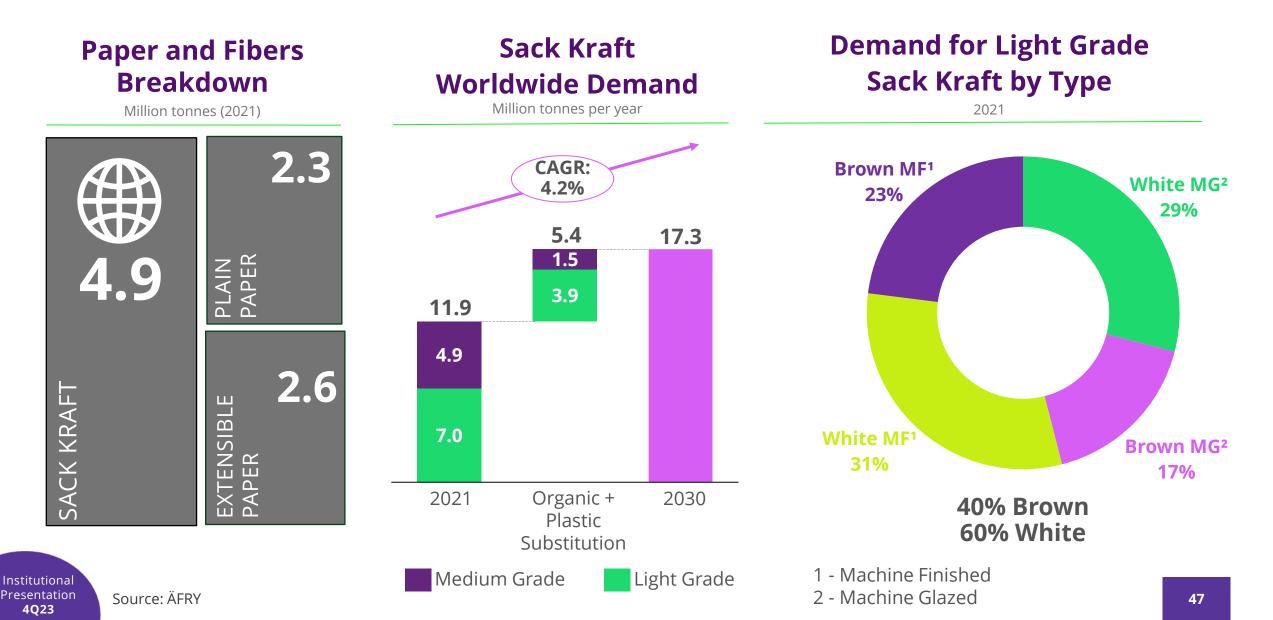




### **INDUSTRIAL BAGS MARKET**

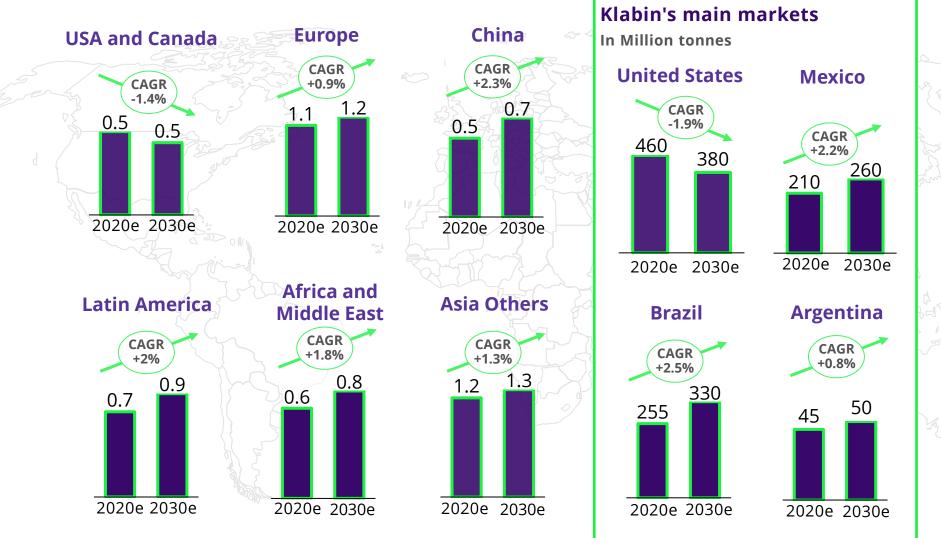
**Growing Markets** 





### SACK KRAFT EXPECTED MARKET GROWTH

#### Estimated demand for Sack Kraft by region - In million tonnes



Institutional Presentation **4Q23** 

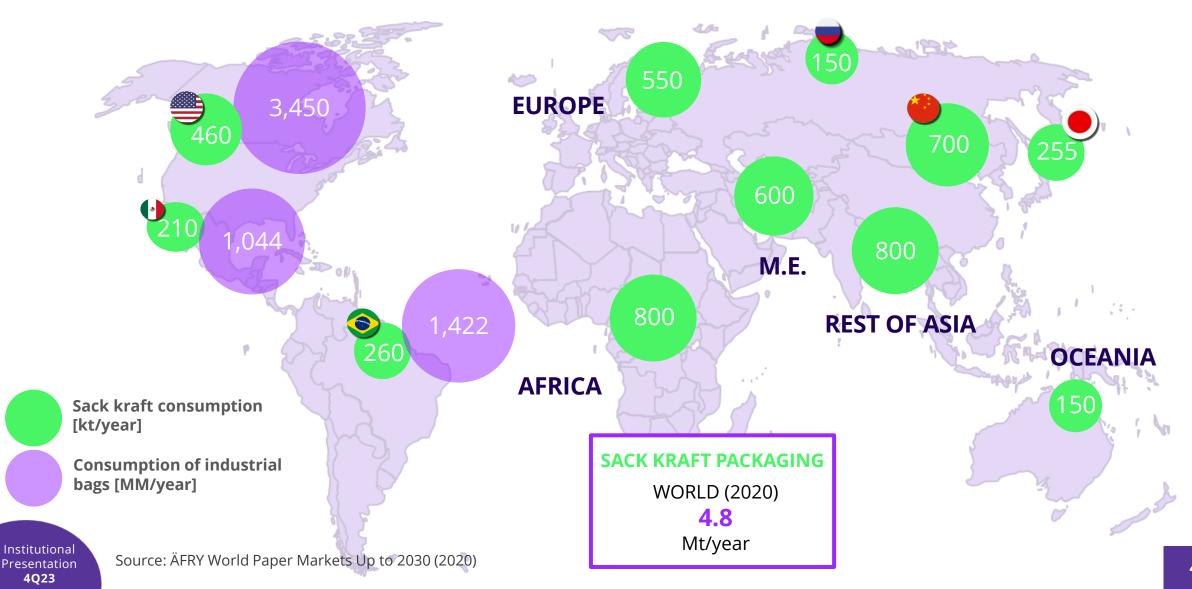
Source: ÄFRY, 2020 CAGR: Compound Annual Growth Rate



### **CONSUMPTION OF SACK KRAFT AND INDUSTRIAL BAGS**

Klabin

2020: USA, Mexico, Argentina and Brazil among the largest estimated markets



### **INDUSTRIAL BAGS MARKET**

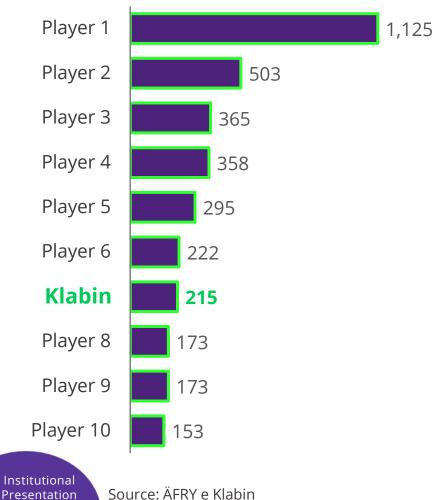
#### Market Breakdown

4Q23

Klabin

#### Global Sack Kraft Producers

kt/year

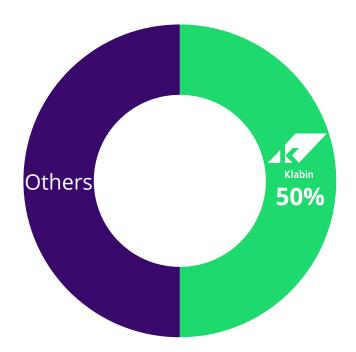


#### Industrial Bags converters in world

2017 – Million bags per year



#### **Industrial Bags** Market Share in Brazil



ri.klabin.com.br

## **Puma II Project**

**Institutional Presentation 4Q23** 

### **1<sup>st</sup> MACHINE**

#### PM27 produces Eukaliner®, a new and innovative product





Capacity: **450** thousand ton/year<sup>1</sup> Fibers: **100%** Short Fiber

Type: Eukaliner® + Eukaliner White®<sup>2</sup> (20% of the capacity) Low/Medium Grammage (90 to 200 g/m<sup>3</sup>)



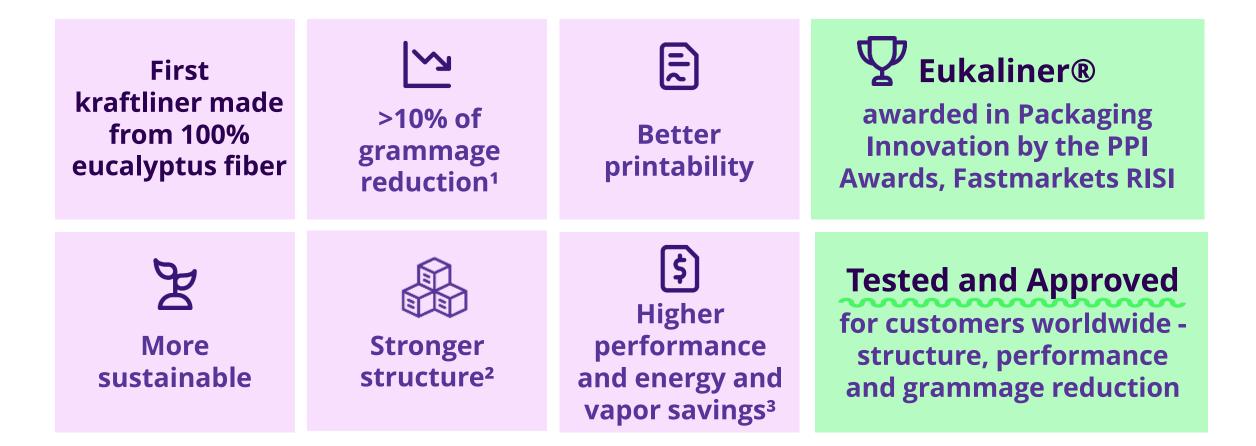
Image of the 1st Paper Machine (PM27) of the Puma II Project in Ortigueira-PR

Institutional Presentation **4Q23** 

1 - Production capacity refers to saleable production and does not consider creep capacity 2 - White Top Liner

### **EUKALINER® DIFFERENTIALS**

Innovative product tested and approved by customers worldwide





1 – Keeping the same final structure of corrugated boxes packaging

2 - Due to the characteristics of eucalyptus fiber, the paper thickness is maintained

3 - Eukaliner®'s fibrous composition promotes more efficient heat exchange



### **EUKALINER** ®

#### Klabin is pioneer on short fiber Kraftliner production







**10x** 

smaller

area

**10x** 

faster to

grow

### Sustainability

- Planted area reduction
- Smaller loss after recycling

### Quality

•

.

- Better printability
- Endurance on low grammages

### Efficiency

- Weight Reduction
- Lesser water retention
- Better performance on corrugator (productivity)

54

### 2<sup>nd</sup> MACHINE

#### Flexibility to produce Coated Board and/or Kraftliner with higher value creation





### **PM28**

Capacity: **460** thousand ton/year<sup>1</sup> Medium/High Grammage (150 to 350 g/m<sup>2</sup>)





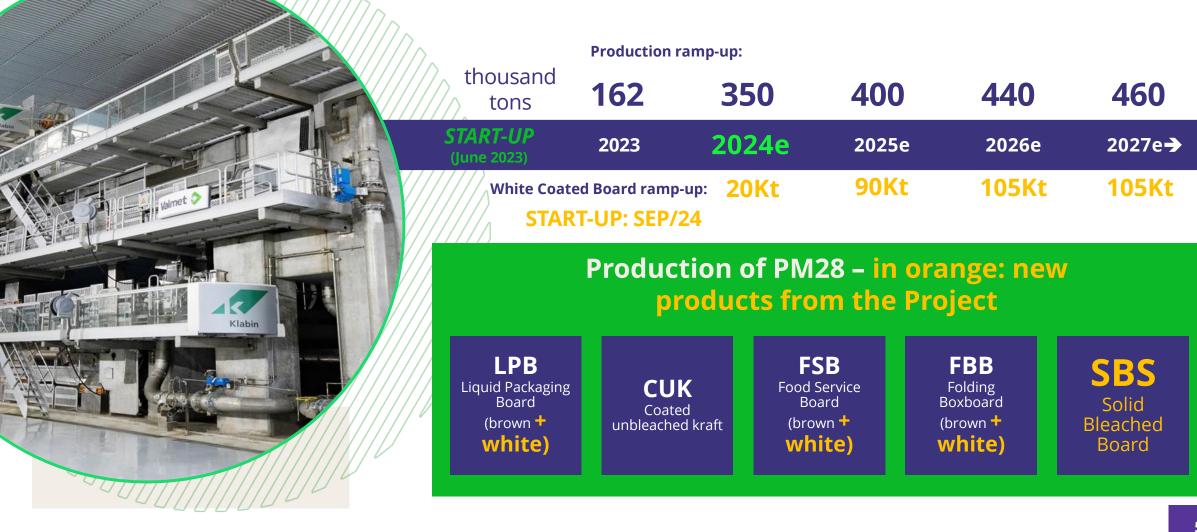
1 - Production capacity does not consider creep capacity

2 – Considers the PM28 machine learning curve

## **PM28**



#### **NEW COATED BOARD MACHINE**



### **PUMA II PROJECT**

#### **Project reinforces the Company's unique attributes**



#### **Value Creation** Innovation Advances in **biobarriers** application for new 2<sup>nd</sup> Machine with Coated Board uses of Coated Board and Eukaliner®, the production ensures **growth** with greater world's first kraftliner produced with 100% value creation to shareholders eucalyptus fiber **Sustainability** Resilience Less land needed, substitute products **Diversified** product portfolio and for single-use plastic, reduced water integration ensures **flexibility** and less consumption and energy from volatility of results renewable sources



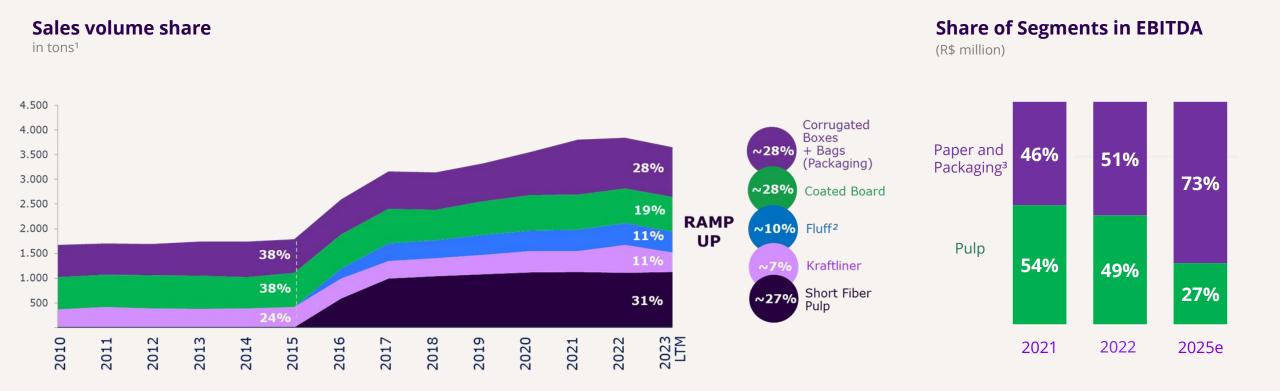
### **PORTFOLIO EVOLUTION**

Institutional

Presentation

4Q23

## Cycle performed increases the share of products with higher added value and with more stable results in Klabin's portfolio







ri.klabin.com.br



# **Other Projects**

**Institutional Presentation 4Q23** 

#### 60

### **FIGUEIRA PROJECT**

#### Project reinforces Klabin's belief in the integrated, diversified and flexible business model

#### New corrugated boxes unit in Piracicaba (SP)

Start-up: 2<sup>nd</sup> quarter of 2024

Institutional Presentation

4Q23

Production capacity : 240kt per year

Incremental net production capacity of corrugated boxes after optimization of current assets: **100kt/year** 

Site with physical conditions to receive future investment for the production of recycled paper and additional corrugated boxes capacity

Klabin's total corrugated boxes converting capacity after Figueira Project: **1.3 million** tons per year

#### Total land: 950 thousand m<sup>2</sup>

Corrugated boxes site: 65 thousand m<sup>2</sup>

#### **Project Scope:**

- **2 corrugators** State of the Art: industry 4.0 with optimization features and monitoring of performance and quality
- 9 printers: 4 colors and cutting and creasing unit
- Construction of the entire infrastructure and support areas



1 - Of the total amount approximately R\$ 200 million refers to recoverable taxes. Includes R\$ 90 MM referring to the anticipation of the civil works of the Figueira Project

~40% of energy from solar source



### WHITE COATED BOARD PRODUCTION

INVESTMENT FOR THE PRODUCTION OF WHITE COATED BOARD ALLOWS ENTRY INTO THE LARGEST Klabin SEGMENT OF THE COATED BOARD MARKET

| <b>PM28</b><br>Production of<br>white coated<br>board <sup>1</sup> | 2nd phase of<br>Puma II Project<br>Start-up: 2Q23<br>Total capacity: 460<br>thousand tons                       | Entry into the<br>largest coated<br>board market<br>(>US\$ 20 bi)                   | Access to<br><b>premium</b><br>segment with<br>higher margin                    |
|--|---|---|---|
| Start of<br>white coated<br>board production:<br>sep/2024          | Volume of white<br>coated board:<br><b>105 thousand tons</b><br>(2024: 20kt; 2025: 90kt;<br>2026 onward: 105kt) | Gross investment <sup>2</sup><br><b>R\$ 183 million</b><br>between 2023 and<br>2024 | Immaterial impact<br>on financial leverage<br>and funding with cash<br>position |

Institutional Presentation **4Q23**  1 – Ability to produce white coated board in place of brown coated board. Does not imply additional productive capacity of PM28; 2 – Of this amount approximately R\$ 23 million refers to recoverable taxes

## **CAETÊ PROJECT: TRANSACTION AT-A-GLANCE**

#### Key merits of the transaction



Klabin is acquiring 150k ha of land, of which 85k ha productive, mainly in Paraná<sup>(1)</sup> and 31.5mm tons of wood<sup>(2)</sup> for US\$1,160mm<sup>(3)</sup> from Arauco



Transaction is expected to deliver a real unleveraged IRR of ~13%, with a net present value of ~R\$2bn



Caetê provides Capex avoidance, mainly from third-party wood acquisition, and cash cost synergies, mainly from logistics and harvest costs



After the 1<sup>st</sup> harvest cycle, Klabin would exceed its self-sufficiency target of 75% of own wood on productive ~60k ha that can be monetized either via land sale or joint venture with financial investors

Klabin will use resources already in cash for payment. Company will remain with a solid cash position and a long debt profile, assuring S&P comfort in reaffirming the Company's rating of BB+ / brAAA<sup>(4)</sup>

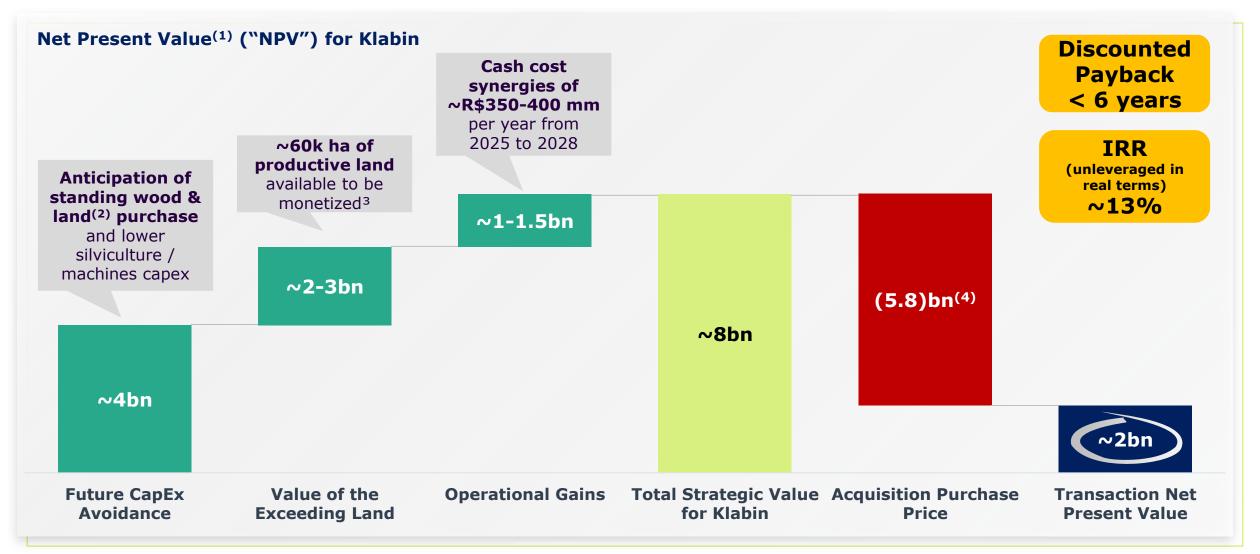
Notes: (1) A small portion of Caetê's area is located in the states of Santa Catarina and São Paulo. (2) Expected harvest volume of Caetê's assets assuming a standard forest rotation of 7 and 15 years for eucalyptus and pine. (3) The acquisition value considers net debt and working capital of zero subject to possible adjustments in the total value of the transaction under the terms of the contract. (4) S&P rating as global / national scale, with a perspective "stable" according to S&P Bulletin.

Institutional Presentation **4Q23** 

### **TRANSACTION TO CREATE VALUE TO KLABIN**

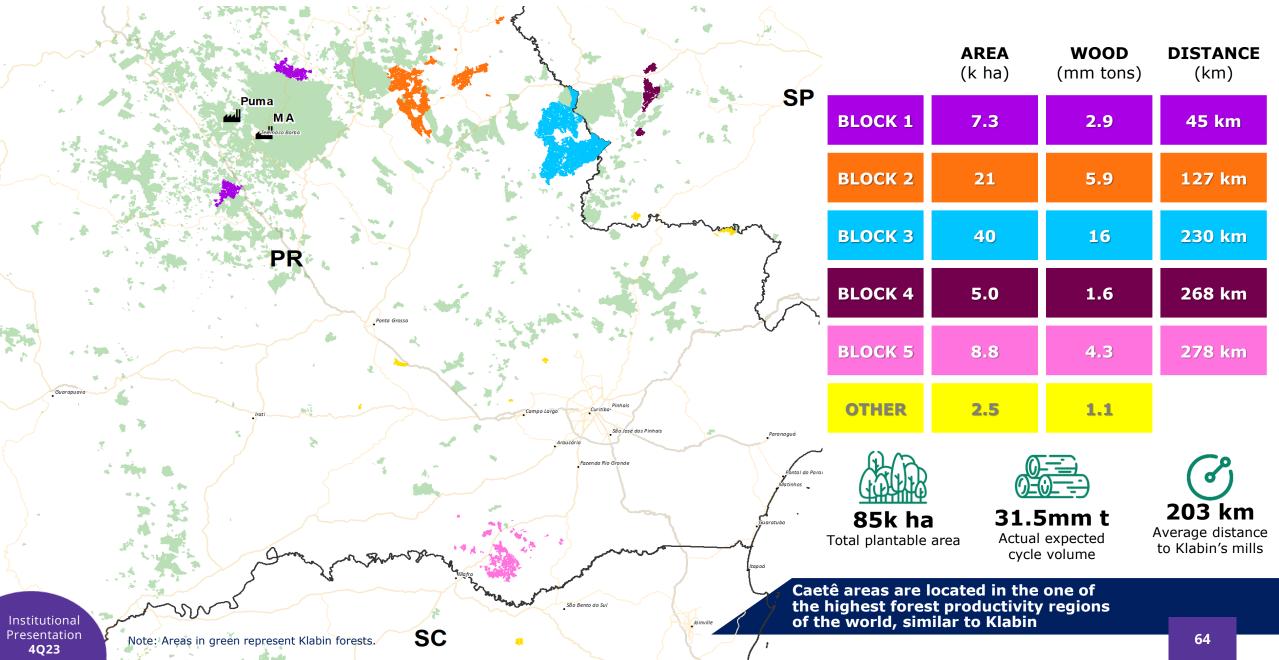
Institutional Presentation

4**Q**23



Note: (1) Considering company's internal assumptions. (2) Land area that Klabin would still need to acquire in the future for the wood supply of Puma II. (3) After the 1<sup>st</sup> harvest cycle, Klabin would exceed its minimum self-sufficiency target of 75% of own wood on ~60k ha that can be monetized either via land sale or joint venture with financial investors. (4) Considers USD/BRL FX rate of 5.00.

### **CAETÊ'S BLOCKS ARE LARGER AND STRATEGICALLY LOCATED**



### CAETÊ TO REDUCE EXPOSURE TO THIRD-PARTY WOOD SUPPLY WITH VALUE CREATION



PINE



Institutional Presentation **4Q23** 

### CAETÊ CONCLUDES PUMA II LAND EXPANSION AND REDUCES THE STRUCTURAL RADIUS IN PARANÁ

#### Caetê will add more land than the Lower average distance to translate into lower freight costs required for the Puma II Project Average distance of own wood to Klabin's mills in Paraná (km)<sup>(2)</sup> KLABIN BEFORE KLABIN AFTER 60k ha 75% Wood PUMA II PUMA II of excess self-sufficiency land<sup>(1)</sup> 139 85k ha 121 108 15k ha to be 72 completed 85k ha completed 70k ha completed Expected Prior to Expected After Land Pre-PUMA II Current Average Radius Land Sale Sale **BEFORE CAETÊ** WITH PROJECT CAETÊ Klabin **Puma II Expansion Plan** with Caetê

Institutional Presentation **4023** 

Note: (1) Excludes ~10k ha of land area to comply with BO Paper contract. (2) 139km refers to the average radius after the conclusion of Puma II expansion; 121km includes Caetê areas before land sale. 108km is the structural average radius after Caetê land sale of 60k ha. All figures considers only own wood and 75% of wood self-sufficiency.

#### **KEY ECONOMIC IMPACTS: CASH COST REDUCTION MAINLY FROM DECREASE IN WOOD COSTS**

Caetê will reduce Klabin's cash costs, mostly benefited from lower wood cost and other SG&A expenses



Institutional Presentation 4**Q**23

PER TON<sup>1</sup>

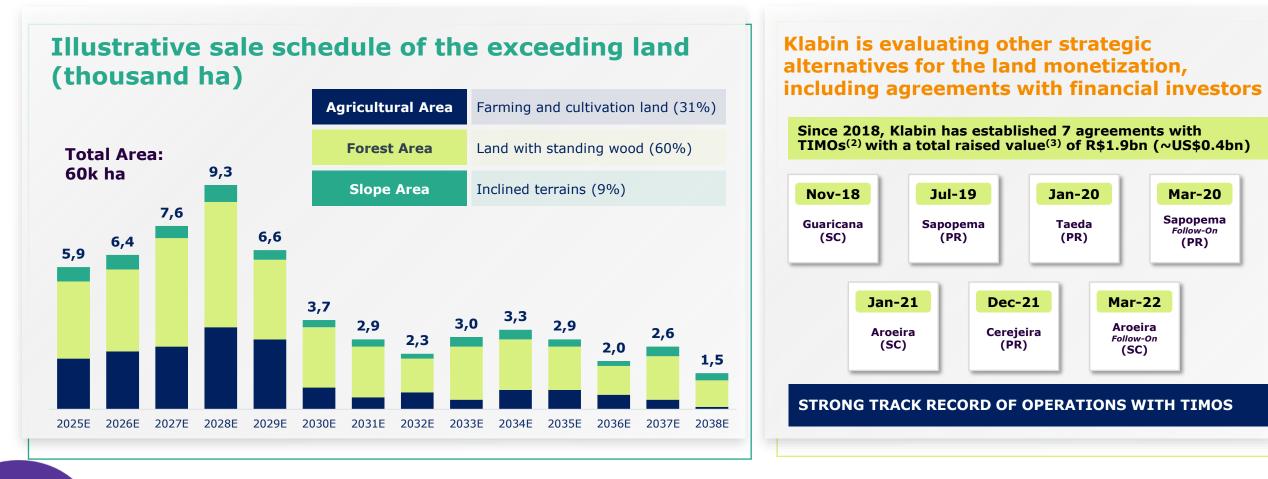
R\$3.2k/t

**9M23** 

Note: (1) Total Cash Cost per ton according to the Company's Earnings Release methodology which consists in the Cash COGS + sales expenses + administrative expenses + other expenses divided by the sales volume of the respective period.

#### **KEY ECONOMIC IMPACTS: SALE UP TO 60 THOUSAND HECTARES OF PRODUCTIVE LAND**<sup>(1)</sup>

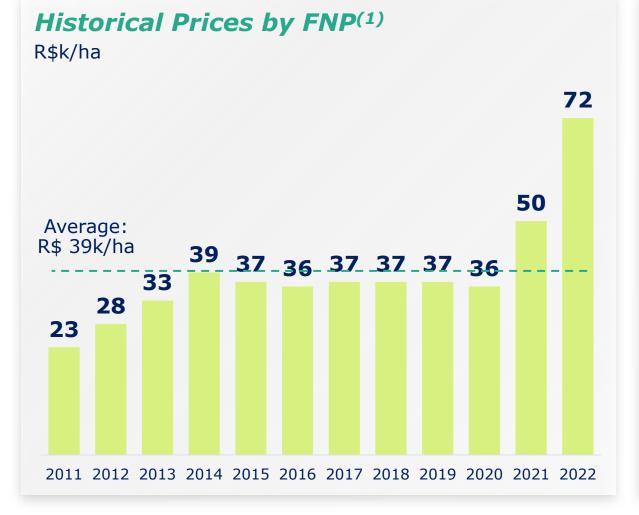
*Klabin will have the optionality to monetize the exceeding land through assets' sales and/or establish joint ventures with financial investors, <i>directed to deliver the highest return to shareholders* 

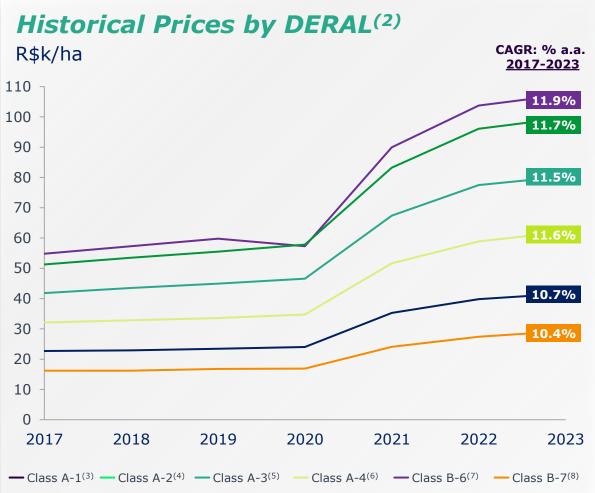


Institutional Presentation **4Q23** 

Note: (1) Business case foresees Klabin to sell 60k ha of land and stay with 25k ha, as a replacement of the 15k ha from the Puma II expansion plan plus 10k ha to meet the wood supply contract to third-parties (BO Paper). (2) TIMOs refers to Timber Investment Management Organization. (3) Capital contributed by third-party investors.

### HISTORICAL ANNUAL LAND REAL PRICES IN PARANÁ





#### Source: FNP (June, 2022) and DERAL (March, 2023)

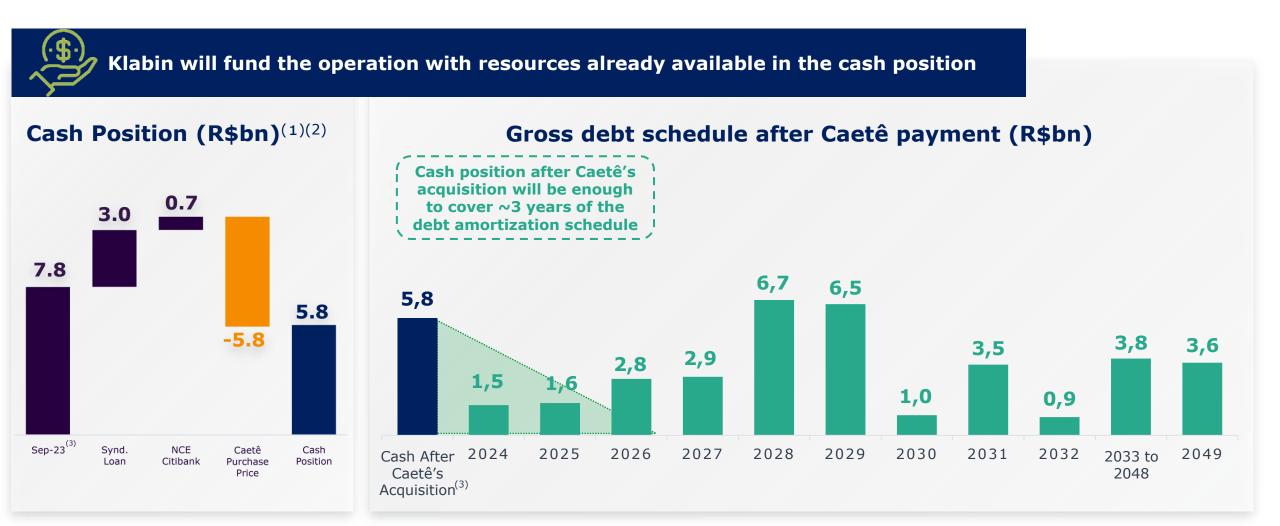
Institutional

Presentation

4Q23

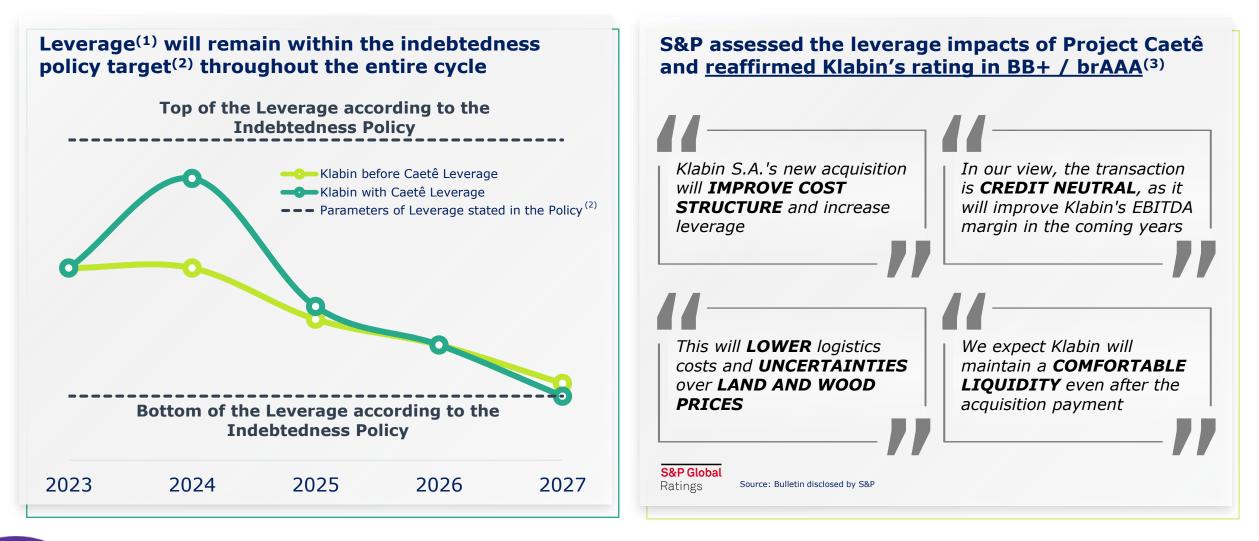
Note: (1) Annual land prices, adjusted by inflation for 2022, considering the weighted average by soil usage area (agriculture, livestock and reforestation) in the state of Paraná, as calculated by FNP. (2) Annual land prices, adjusted by inflation for 2023, considering the weighted average by the area of each municipality in the state of Paraná. (3) Agriculture areas with high productivity. (4) Agriculture areas with productivity above average. (5) Agriculture areas with average productivity. (6) Agriculture areas with average productivity and pasture lands. (7) Pasture lands and/or reforestation areas. (8) Pasture and/or reforestation slope lands.

# SOLID LIQUIDITY POSITION AND EXTENDED MATURITY PROFILE WILL REMAIN AFTER THE ACQUISITION



Institutional Presentation **4Q23**  Note: (1) Pro-forma data. Cash Position: 3Q23 Earning Release; Synd Loan Agreement: Notice to the market released on October 3rd, 2023; NCE Citibank: Minutes of Board of Directors Meeting released on December 5, 2023. (2) Considers USD/BRL FX rate of 5.00. Klabin's pro-forma Cash Position and indebtedness. (3) Additionally, Klabin has unwithdrawn Revolving Credit Facility (RCF) of US\$ 500 million due in Oct/26.

### CAETÊ'S BENEFITS ACCELERATE KLABIN'S DELEVERAGE PACE WITH POSITIVE IMPACT IN LESS THAN 3 YEARS





Note: (1) Calculated as Net Debt/EBITDA in USD. Business case foresees Klabin to sell 60k ha of land and stay with 25k ha, as a replacement of the 15k ha from the Puma II expansion plan plus 10k ha to meet the wood supply contract to third-parties (BO Paper). (2) Access the Policy in Klabin's IR site. (3) S&P rating as global / national scale, with a perspective "stable".

## **CAETÊ PROJECT: TRANSACTION KEY TAKEAWAYS**

| <image/> <section-header></section-header>  | Capex avoidance & Operational gains  | <image/> <section-header></section-header>   | <image/> <section-header></section-header>  |
|---|--|--|---|
| <ul> <li>Wood self-sufficient target antecipated</li> <li>Conclusion of the Puma II land expansion</li> <li>Exceeding land to be monetized</li> </ul> | <ul> <li>Significant Capex<br/>avoidance from<br/>decreased<br/>purchase of 3<sup>rd</sup><br/>party wood</li> <li>Cash cost<br/>synergies from<br/>reduced logistics<br/>and harvest costs</li> </ul> | <ul> <li>Substantial value<br/>creation (NPV) of<br/>~R\$2bn</li> <li>13% IRR<br/>(unleveraged in<br/>real terms)</li> </ul> | <ul> <li>Payment with<br/>resources already<br/>in cash</li> <li>Comfortable<br/>liquidity</li> <li>S&amp;P Credit rating<br/>reaffirmed</li> </ul> |

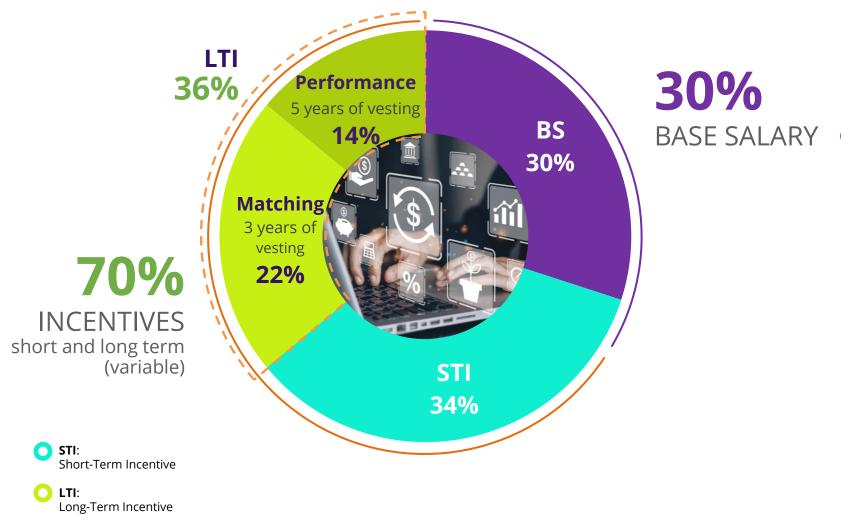
## **Creating Value to Klabin**

Institutional Presentation **4Q23** 

# Compensation

#### **EXECUTIVE COMPENSATION MIX**

# Remuneration aligned with best market practices and with high participation of variable incentives



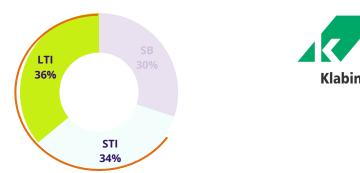
BASE SALARY O

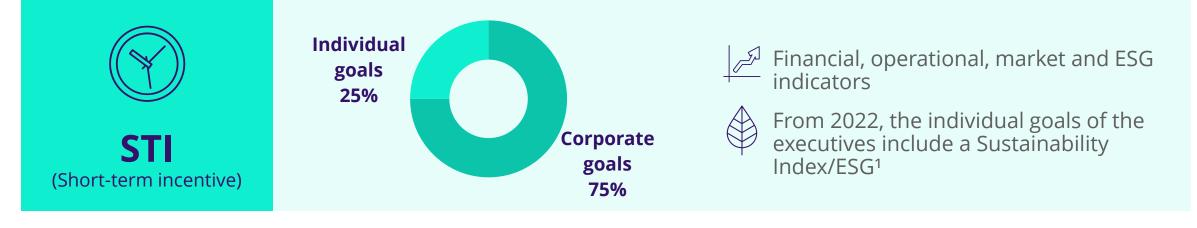




### VARIABLE COMPENSATION

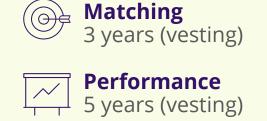
**Compensation targets include long-term performance:** TSR (total shareholder return) X Ke (cost of equity)

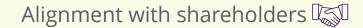






(Long-term incentive)





Retention

Long-term performance: ()



2019-2022: TSR (total shareholder return) X Ke (cost of equity)

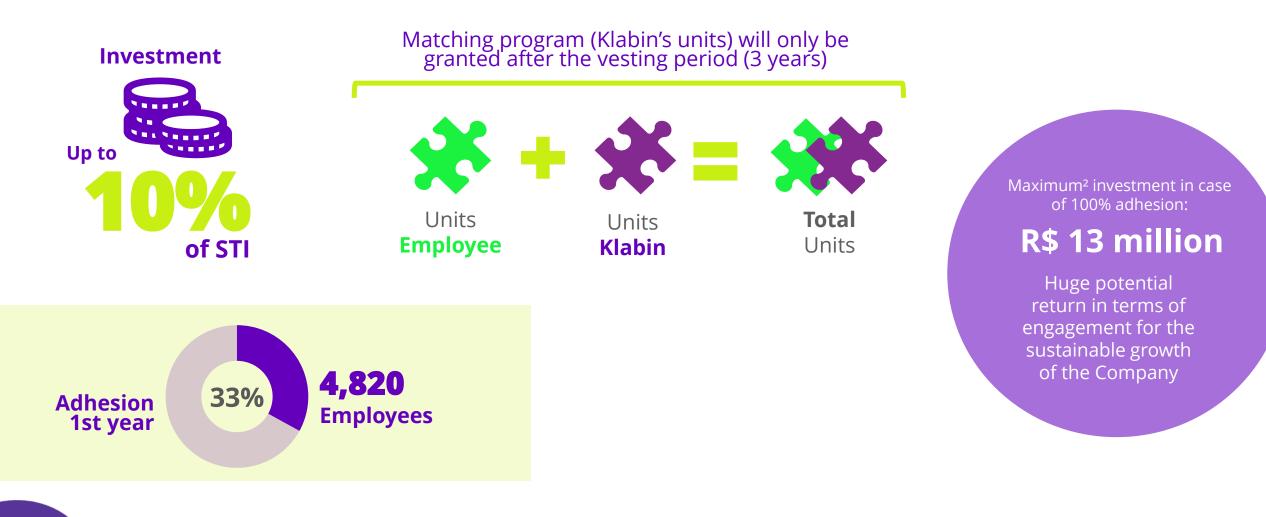
2023: 50% Klabin TSR (relative position) and Peers TSR (total shareholder return) and 50% ROIC (Return on invested Capital) WACC (Weighted Average Capital Cost)

Institutional Presentation 4Q23

### LTI FOR ALL EMPLOYEES<sup>1</sup>



The program allows the participation of all Klabin's employees in a LTI program, generating greater alignment and engagement in the future value generation for the Company





# **4023**

# Results





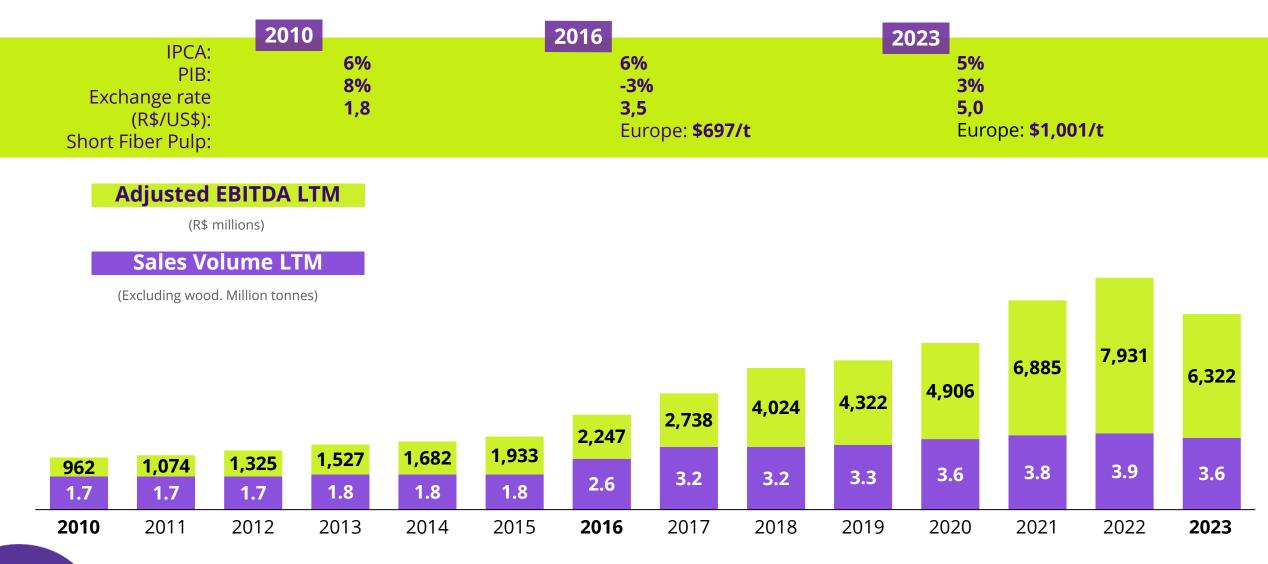




#### **RESILIENT GROWTH**

#### Consecutive EBITDA growth combined with low volatility in various scenarios





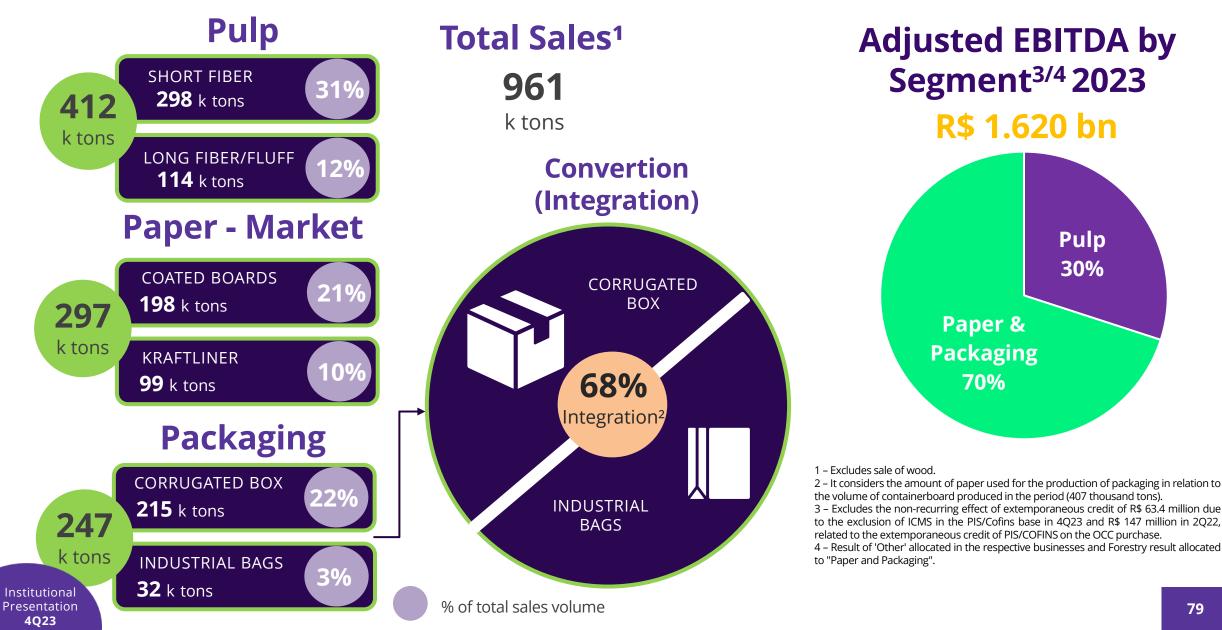
Institutional Presentation

4Q23

LTM: Last Twelve Months Sources: IBGE, Central Bank of Brazil and Fastmarkets

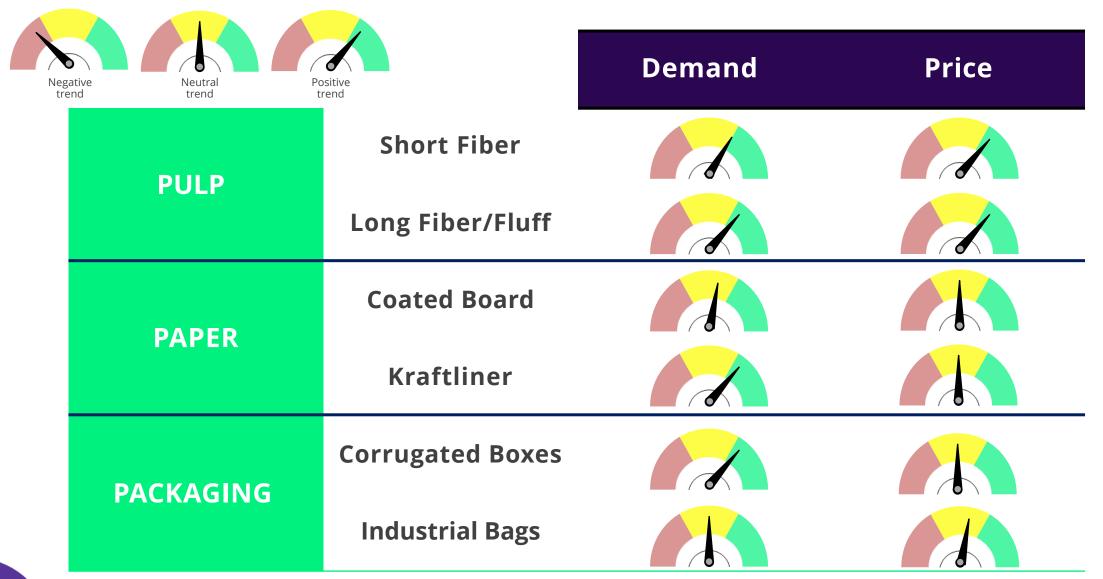
#### 2023 PERFORMANCE – Sales Volume





## EXPECTED TREND<sup>1</sup> IN 1Q24 COMPARED TO 4Q23



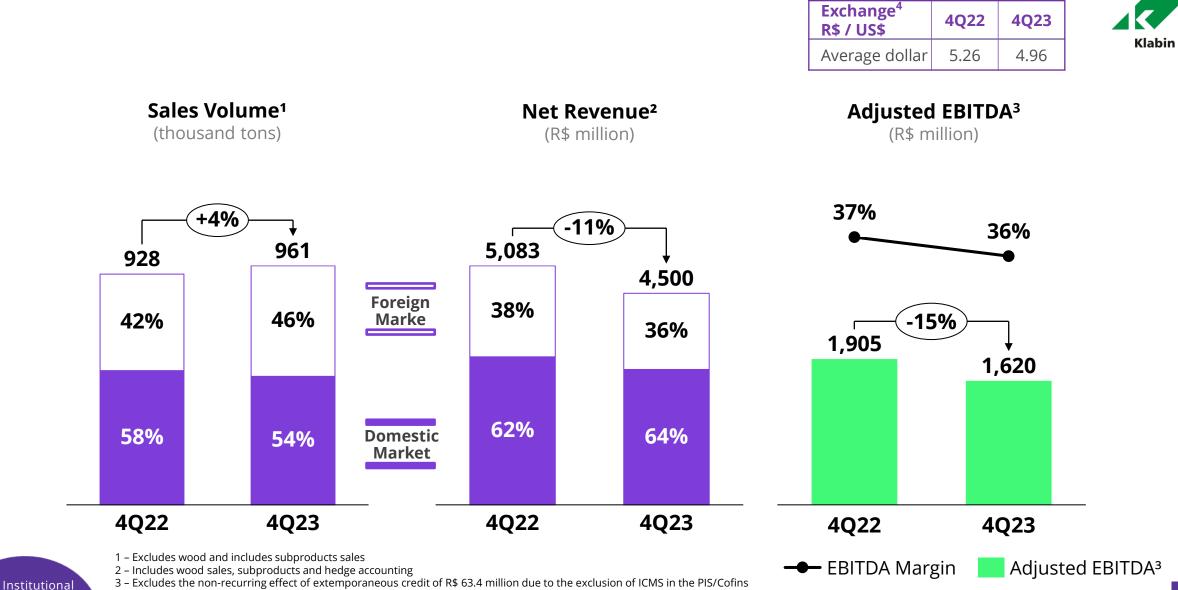


Institutional Presentation

4Q23

Presentation

4Q23



3 – Excludes the non-recurring effect of extemporaneous credit of R\$ 63.4 million due to the exclusion of ICMS in the PIS/Cofins base in 4Q23 and R\$ 147 million in 2Q22, related to the extemporaneous credit of PIS/COFINS on the purchase of shavings. 4 – . Source: Central Bank of Brazil

#### PULP

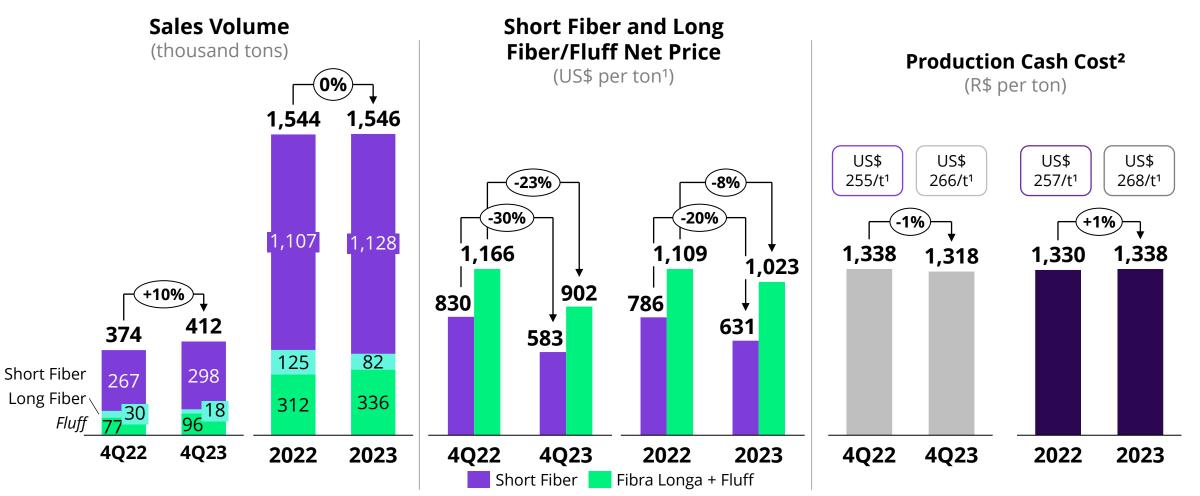
Institutional

Presentation

4Q23

The result benefited by the diversified fiber portfolio, solid fluff performance and flexibility of the mix between geographies





1 – Calculated with the average dollar of the period

2 – Excludes the maintenance cost of scheduled general shutdowns

### **COATED BOARDS**

#### Start of MP28 ramp-up began to show benefits in the Company's results



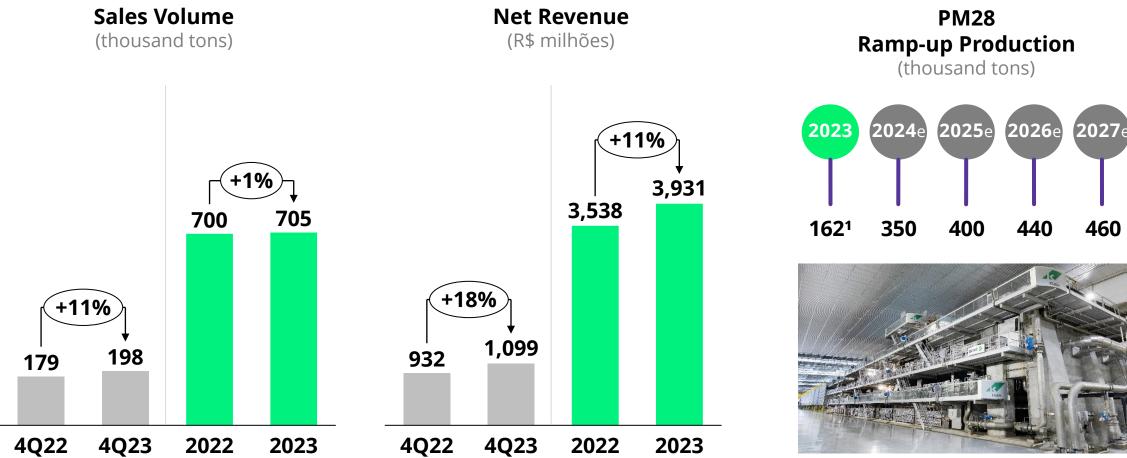


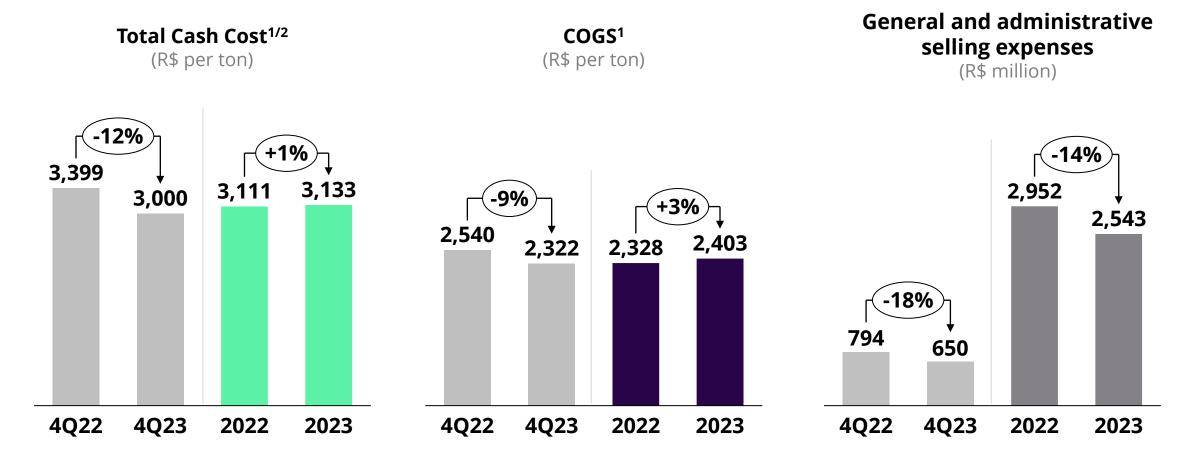
Image from MP28 dated June 2023

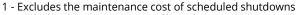
Institutional Presentation **4Q23** 

1 – The production mix in 2023 was 49 thousand tons of cardboard and 113 thousand tons of kraftliner. In 2024, 70% of coated boards are expected to be produced and 100% from 2025, according to the production ramp-up.

## **TOTAL CASH COST**

Initiatives implemented throughout 2023 and greater dilution of fixed costs contributed to the reduction of the cash cost in the period





Institutional

Presentation

4Q23

2 - Excludes the non-recurring effect of extemporaneous credit of R\$ 63.4 million due to the exclusion of ICMS in the PIS/Cofins base in 4Q23 and R\$ 147 million in 2Q22, related to the extemporaneous credit of PIS/COFINS on the OCC purchase







#### **FREE CASH FLOW (FCF)**



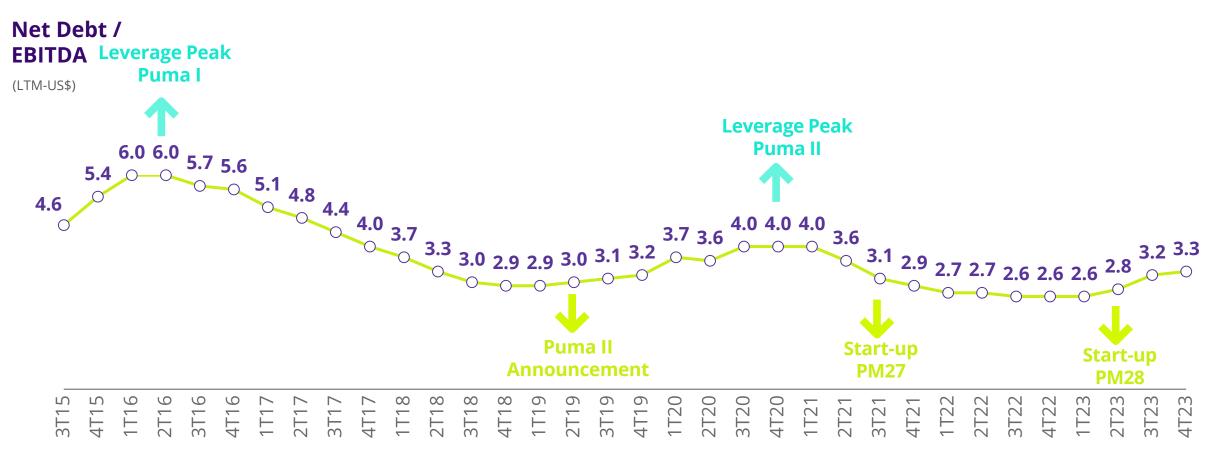
| R\$ million                          | 4Q23    | 3Q23    | 4Q22    | 2023    | 2022    |
|--------------------------------------|---------|---------|---------|---------|---------|
| Adjusted EBITDA <sup>1</sup>         | 1,683   | 1,352   | 1,905   | 6,322   | 7,931   |
| (-) Capex <sup>2</sup>               | (1,011) | (1,093) | (1,582) | (4,307) | (5,817) |
| (-) Lease contracts - IFRS 16        | (85)    | (80)    | (66)    | (288)   | (233)   |
| (-) Interest Paid/Received           | (423)   | (111)   | (21)    | (1,174) | (960)   |
| (-) Income Tax                       | (46)    | (17)    | (145)   | (168)   | (534)   |
| (+/-) Working Capital Variation      | 269     | 2       | 388     | 418     | (525)   |
| (-) Dividends & IOC                  | (319)   | (269)   | (502)   | (1,358) | (1,624) |
| (+/-) Others                         | (27)    | (21)    | 190     | (87)    | 144     |
| Free Cash Flow                       | 42      | (237)   | 167     | (643)   | (1,618) |
| Dividends & IOC                      | 319     | 269     | 502     | 1,358   | 1,624   |
| Puma II Project                      | 186     | 399     | 793     | 1,539   | 3,204   |
| Special Projects and Growth          | 273     | 185     | 290     | 840     | 904     |
| Adjusted Free Cash Flow <sup>3</sup> | 820     | 616     | 1,753   | 3,095   | 4,114   |
| Adjusted FCF Yield <sup>4</sup>      |         |         |         | 13.3%   | 17.0%   |

1- Includes the non-recurring effect of extemporaneous credit of R\$ 63.4 million due to the exclusion of ICMS in the PIS/Cofins base in 4Q23 and R\$ 147 million in 2Q22, related to the extemporaneous credit of PIS/COFINS on the OCC purchase
 2 - Capex: cash vision that does not consider the parent company's investments in SPCs (Special Purpose Companies).
 3 - Dividends and special and expansion projects excluded.
 4 - Adjusted FCF Yield per unit (excluding treasury shares) divided by the average closing value of the shares in the LTM (last twelve months).

## FINANCIAL STRENGHT AND PREVISIBILITY

# Klabin

#### **Increasing investment capacity**





Institutional Presentation **4Q23** 

1 - According to the financial indebtedness policy, investment cycle is defined as projects above USD 1 billion

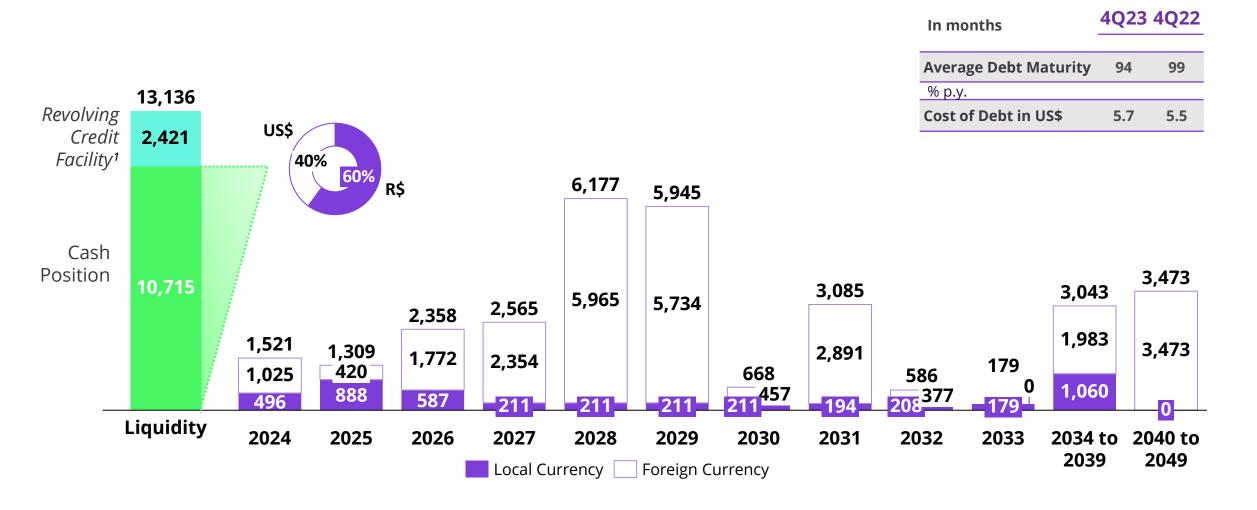
**AMORTIZATION SCHEDULE** Robust cash position and elongated debt profile. Cash of US\$ 0.9 billion for payment of the

**Caetê Project** 

Institutional

Presentation

4Q23



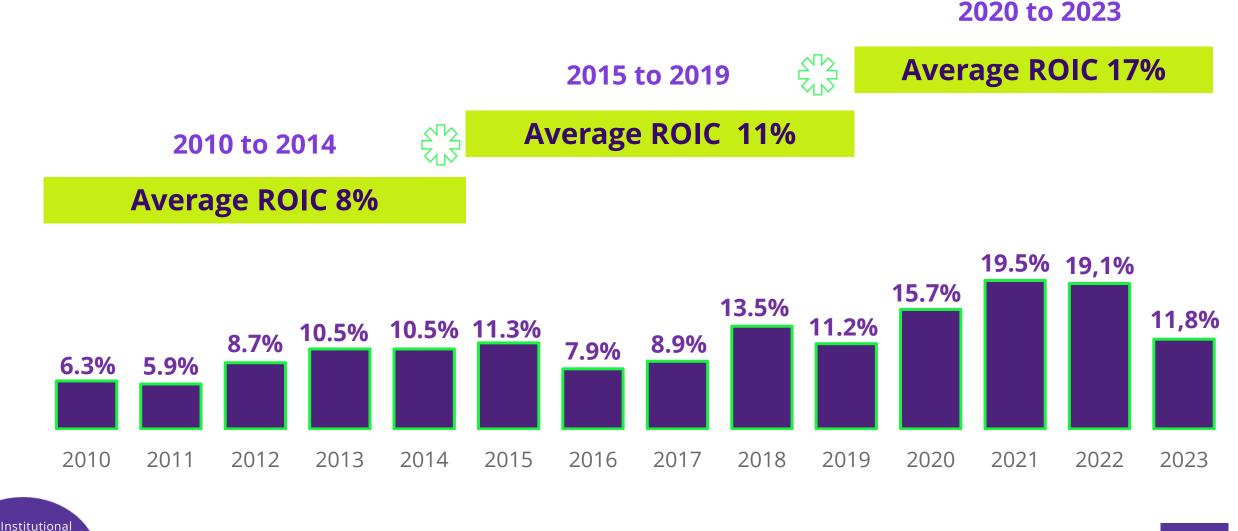


#### Presentation 1 - See methodology in the ROIC section of the Earnings Release

4Q23

#### **ROIC (RETURN ON INVESTED CAPITAL)<sup>1</sup>**

Discipline in capital allocation and integrated, diversified and flexible business model lead to consistent ROIC growth





## **CAPITAL ALLOCATION**

Growth combined with solid and predictable return to shareholders via dividend payment

#### **Dividend and IoC Policy<sup>1</sup>**

Target payment 15% to 25% of Adjusted EBITDA Dividend 5.7% 6.8% Yield<sup>1</sup> **R\$** million considering 1,624 accrual basis 1,340 2022 2023 Dividends + IOC (R\$ million)

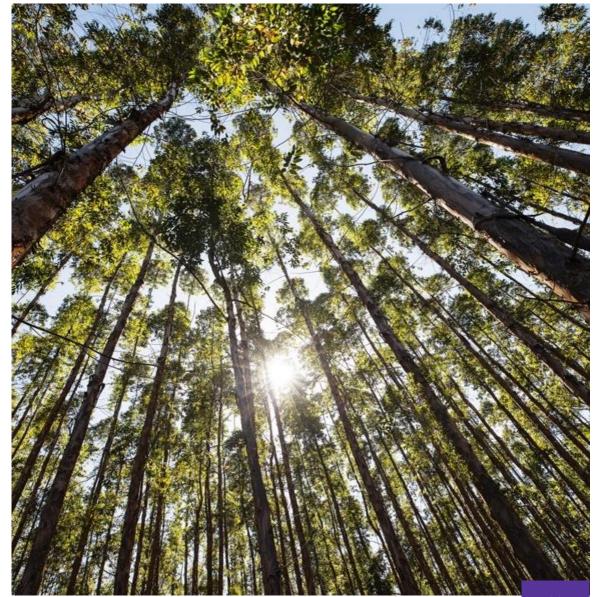
#### Dividends + IOC 4Q23<sup>2</sup>: R\$ 363 million

Institutional Presentation **4Q23** 

1 – Calculated based on the earnings paid per unit and the average daily closing price of the unit in the period 2 – As approved at the Board of Directors Meetings held on 12/14/2023 and 02/07/2024. To access the

Notice to Shareholders, <u>click here</u> 3 – To access the full Dividends and Interest on Equity Policy, <u>click here</u>





# **CAPITAL ALLOCATION**

On December 20, 2023, the Company published a Material Fact with investment estimates for the coming years as well as expected investments for the Caetê Project.







#### **CONSOLIDATED INCOME STATEMENT**

|   | (000        |             | 1000        | Δ         | Δ         |              |              | Δ         |
|---|-------------|-------------|-------------|-----------|-----------|--------------|--------------|-----------|
| (R\$ thousands)   | 4Q23        | 3Q23        | 4Q22        | 4Q23/3Q23 | 4Q23/4Q22 | 2023         | 2022         | 2023/2022 |
| Gross Revenue   | 5,152,104   | 5,084,538   | 5,893,001   | 1%        | -13%      | 20,791,784   | 23,010,161   | -10%      |
| Discounts and Rebates   | (652,538)   | (688,409)   | (808,588)   | -5%       | -19%      | (2,777,807)  | (2,979,094)  | -7%       |
| Cash Flow Hedge Realization   | 436         | 4,278       | (1,027)     | -90%      | n/a       | 9,772        | 1,632        | n/a       |
| Net Revenue   | 4,500,002   | 4,400,407   | 5,083,386   | 2%        | -11%      | 18,023,749   | 20,032,699   | -10%      |
| Variation in the Fair Value of Biological Assets                                    | 130,081     | 143,230     | (35,751)    | -9%       | n/a       | 1,229,441    | 1,883,087    | -35%      |
| Cost of Products Sold   | (3,181,054) | (3,240,065) | (3,173,172) | -2%       | 0%        | (12,403,744) | (12,400,931) | 0%        |
| Gross Profit  | 1,449,029   | 1,303,572   | 1,874,463   | 11%       | -23%      | 6,849,446    | 9,514,855    | -28%      |
| Selling Expenses  | (384,080)   | (381,697)   | (479,593)   | 1%        | -20%      | (1,542,318)  | (1,901,242)  | -19%      |
| General & Administrative Expenses   | (265,926)   | (236,495)   | (314,009)   | 12%       | -15%      | (1,001,272)  | (1,051,201)  | -5%       |
| Other Revenues (Expenses)   | 61,941      | (54,670)    | (3,695)     | n/a       | n/a       | (71,334)     | 84,615       | n/a       |
| Total Operating Expenses  | (588,065)   | (672,862)   | (797,297)   | -13%      | -26%      | (2,614,924)  | (2,867,828)  | -9%       |
| Equity Pickup   | 4,583       | 3,969       | 30,049      | 15%       | -85%      | 14,688       | 43,566       | -66%      |
| Operating Income (Before Fin. Results)  | 865,547     | 634,679     | 1,107,215   | 36%       | -22%      | 4,249,210    | 6,690,593    | -36%      |
| Financial Expenses  | (554,088)   | (404,044)   | (107,754)   | 37%       | n/a       | (1,314,089)  | (574,082)    | 129%      |
| Liabilities Foreign Exchange Result   | 188,899     | (145,865)   | (8,136)     | n/a       | n/a       | 287,743      | (98,063)     | n/a       |
| Total Financial Expenses  | (365,189)   | (549,909)   | (115,890)   | -34%      | n/a       | (1,026,346)  | (672,145)    | 53%       |
| Financial Revenues  | 287,560     | 160,926     | 154,025     | 79%       | 87%       | 965,994      | 752,956      | 28%       |
| Assets Foreign Exchange Result  | (246,946)   | 64,152      | (68,779)    | n/a       | n/a       | (374,801)    | (172,250)    | 118%      |
| Total Financial Revenues  | 40,614      | 225,078     | 85,246      | -82%      | -52%      | 591,193      | 580,706      | 2%        |
| Financial Result  | (324,575)   | (324,831)   | (30,644)    | 0%        | n/a       | (435,153)    | (91,439)     | 376%      |
| Net Income Before Taxes   | 540,972     | 309,848     | 1,076,571   | 75%       | -50%      | 3,814,057    | 6,599,154    | -42%      |
| Income Tax and Soc. Contrib.  | (170,987)   | (65,268)    | (286,948)   | 162%      | -40%      | (966,669)    | (1,910,252)  | -49%      |
| Net Income (Loss)   | 369,985     | 244,580     | 789,623     | 51%       | -53%      | 2,847,388    | 4,688,902    | -39%      |
| Net income (Loss) Attributable to Noncontrolling Interests                          | (260,674)   | (13,722)    | (15,814)    | n/a       | n/a       | 152,850      | 227,652      | -33%      |
| Net Income Attributable to Klabin's Stockholders                                    | 630,659     | 258,302     | 805,437     | 144%      | -22%      | 2,694,538    | 4,461,250    | -40%      |
| Depreciation/Amortization/Exhaustion  | 952,523     | 869,060     | 790,769     | 10%       | 20%       | 3,326,582    | 3,169,155    | 5%        |
| ,<br>Change in Fair Value of Biological Assets                                      | 130,081     | 143,230     | (35,751)    | -9%       | n/a       | (1,229,441)  | (1,883,087)  | -35%      |
| Net Realization of Cash Flow Hedge  | (436)       | (4,278)     | 1,027       | -90%      | n/a       | (9,772)      | (1,632)      | n/a       |
| Adjusted EBITDA   | 1,682,969   | 1,352,262   | 1,904,714   | 24%       | -12%      | 6,321,890    | 7,931,464    | -20%      |
| Non-Recurring Effects <sup>1</sup>  | (63,387)    | -           | -           | n/a       | n/a       | (63,387)     | (147,480)    | n/a       |
| Adjusted EBITDA Excl. Non-Recurring Effects <sup>1</sup>                            | 1,619,582   | 1,352,262   | 1,904,714   | 20%       | -15%      | 6,258,503    | 7,783,984    | -20%      |
| <sup>11</sup> Referring to the extemporaneous credit of R\$ 63.4 million due to the |             |             |             |           |           |              |              |           |

<sup>11</sup>Referring to the extemporaneous credit of R\$ 63.4 million due to the exclusion of ICMS in the PIS/Cofins base in 4Q23 and R\$ 147 million, in 2Q22, related to the extemporaneous credit of PIS/COFINS on the OCC purchase

Institutional

Presentation

4Q23

91

Klabin

#### **CONSOLIDATED BALANCE SHEET**

| Klabin |
|--------|

| Assets (R\$ thousands)                      | dec-23     | sep-23     | dec-22     |
|---|------------|------------|------------|
| Current Assets                              | 16,465,645 | 13,576,633 | 12,504,005 |
| Cash and Cash-Equivalents                   | 9,558,829  | 5,926,913  | 4,683,945  |
| Securities                                  | 1,156,002  | 1,926,214  | 1,818,368  |
| Receivables                                 | 2,112,722  | 2,395,415  | 2,674,899  |
| Inventories                                 | 2,665,525  | 2,663,739  | 2,442,005  |
| Recoverable taxes and contributions         | 665,106    | 372,233    | 505,351    |
| Other receivables                           | 307,461    | 292,119    | 379,437    |
| Goods assets for sale                       | 31,443     | 31,745     | 11,675     |
| Noncurrent Assets                           | 38,937,602 | 38,802,128 | 35,123,751 |
| Accounts receivable                         | 247,024    | -          | -          |
| Derivative instruments                      | 885,794    | 716,824    | 62,072     |
| Deferred income tax and social contribution | 2,567      | 3,009      | -          |
| Taxes to compensate                         | 510,406    | 395,250    | 369,772    |
| Judicial Deposits                           | 125,037    | 120,926    | 118,179    |
| Other receivables                           | 82,593     | 90,125     | 120,093    |
| Investments                                 | 278,510    | 287,824    | 288,995    |
| Property, plant & equipment, net            | 25,386,550 | 25,373,811 | 24,159,980 |
| Biological assets                           | 9,177,831  | 9,243,721  | 8,108,959  |
| Right of use asset                          | 1,901,652  | 2,267,324  | 1,610,604  |
| Intangible assets                           | 339,638    | 303,314    | 285,097    |

| Liabilities and Equity (R\$ thousands)       | dec-23     | sep-23     | dec-22     |
|--|------------|------------|------------|
| Current Liabilities                          | 5,875,741  | 6,290,335  | 6,461,750  |
| Loans and financing                          | 1,523,215  | 2,199,563  | 1,910,289  |
| Debentures                                   | 37,628     | 4,880      | 42,691     |
| Suppliers                                    | 2,075,813  | 1,695,244  | 2,383,700  |
| Trade payables (Forfaiting)                  | 464,324    | 407,568    | 531,646    |
| Forestry Trade payables (Forfaiting)         | 59,914     | 267,057    | 21,330     |
| Taxes payable                                | 443,215    | 510,214    | 480,020    |
| Salaries and payroll charges                 | 456,083    | 515,057    | 485,046    |
| Dividends/IOC payable                        | 171,000    | -          | 36,000     |
| Liability use benefit                        | 298,526    | 337,143    | 262,923    |
| Other accounts payable                       | 346,023    | 353,609    | 308,105    |
| Noncurrent Liabilities                       | 35,826,419 | 32,522,862 | 29,609,415 |
| Suppliers                                    | 97,091     | 96,243     | 131,695    |
| Forestry Trade payables (Forfaiting)         | 397,734    | 347,590    | 414,041    |
| Loans and financing                          | 28,780,401 | 25,790,911 | 24,013,211 |
| Debentures                                   | 1,000,000  | 1,000,000  | 1,000,000  |
| Derivative instruments                       | 452,332    | 456,253    | 636,493    |
| Other accounts payable - Investors SCPs      | 200,481    | 197,017    | 199,387    |
| Lease liability                              | 1,624,768  | 1,970,428  | 1,381,966  |
| Taxes payable                                | 2,623,865  | 2,124,373  | 1,305,659  |
| Other accounts payable                       | 649,747    | 540,047    | 526,963    |
| Shareholders' Equity                         | 11,585,122 | 11,159,889 | 9,559,484  |
| Capital                                      | 4,475,625  | 4,475,625  | 4,475,625  |
| Capital and revaluation reserves             | (225,642)  | (243,015)  | (270,399)  |
| Profit reserve                               | 5,626,832  | 4,080,294  | 4,425,294  |
| Valuation adjustments to shareholders'equity | 1,844,115  | 1,576,815  | 1,084,324  |
| Retained earnings                            | -          | 1,405,881  | -          |
| Treasury shares                              | (135,808)  | (135,711)  | (155,360)  |
| Equity Attrib. to Noncont. Interests         | 2,147,408  | 2,437,420  | 2,008,782  |

Institutional Presentation 4Q23

#### DISCLAIMER



This presentation may contain forward-looking projections or statements. Such statements are exposed to known and unknown risks and different nature uncertainties that may cause these expectations not to materialize or to differ materially from those anticipated. Furthermore, these expectations and projections are made based on estimates, information or methodology that may be inaccurate or incorrect.

Those risks and uncertainties, among others, are related to: (i) future demand for the Company's products; (ii) changes in the aspects that impact the domestic and international product prices; (iii) changes in cost structures; (iv) changes in the seasonality of markets; (v) competition in the markets in which the Company operates; (vi) exchange variations; (vii) changes in the global market and especially in the markets where the Company operates or sells its products; (viii) capital markets; and (ix) factors that affect the company's operation, including changes in laws and regulations. For additional information on factors that may impact the Company's statements, please consult the Reference Form, in particular item 4 (Risk Factors), which is registered with CVM and also available on the Company's Investor Relations website.

There is no guarantee that the Company's expectations or projections will occur and current results are no guarantee of future performance. This presentation is up to this date and Klabin has no obligation to update it in light of new information and/or future events.





**ISE**B3







Member of Dow Jones Sustainability Indices Powered by the S&P Global CSA

SASB

