



**KLABIN S.A.**

Corporate Taxpayer ID (CNPJ): 89.637.490/0001-45

Company Registry (NIRE): 35300188349

Publicly Held Company

**CALL NOTICE**

Pursuant to Federal Law 6,404/76 and its Bylaws, **KLABIN S.A.** (“Klabin” or “Company”) invites its shareholders to convene at the Annual and Extraordinary General Meeting (“AEGM”) to be held, on first call, on **April 7, 2026, at 10:00 a.m., exclusively in digital format**, with the following agenda:

At the Annual General Meeting:

- I.** Review the accounts of the members of management, examine, discuss and vote on the Company's Financial Statements, accompanied by the Management Report and the Opinions issued by the Independent Auditors and the Audit Board, for the fiscal year ended December 31, 2025;
- II.** Deliberate on the allocation of the net income for the year ended December 31, 2025;
- III.** Establish the number of members of the Board of Directors for the next term;
- IV.** Elect the members of the Board of Directors;
- V.** Elect the members of the Audit Board;
- VI.** Deliberate on the overall annual compensation of the members of management for the fiscal year 2026; and
- VII.** Deliberate on the overall annual compensation of the members of the Audit Board for the fiscal year 2026.

At the Extraordinary General Meeting:

- I.** Resolve on the amendment to Klabin’s “Long-Term Incentive Plan Based on Units,” in accordance with the Management Proposal;
- II.** Ratify the appointment and engagement of Apsis Consultoria e Avaliações Ltda. (“Apsis Avaliações”) as the firm responsible for preparing the valuation report, at book value, of the equity of Klabin da Amazônia Soluções em Embalagens de Papel Ltda. (“Klabin Amazônia”) to be incorporated into the Company’s equity (“Klabin Amazônia Valuation Report”);
- III.** Deliberate on the Klabin Amazônia Valuation Report;
- IV.** Resolve on the Agreement and Plan of Merger of Klabin Amazônia into the Company, as well as all its attachments (“Plan of Merger”);



V. Resolve on the merger of Klabin Amazônia into the Company, under the terms and conditions set forth in the Plan of Merger, authorizing the Company's management to take all necessary actions for its implementation; and

VI. Resolve on the amendment of Article 5 of the Company's Bylaws to reflect the increase in capital stock approved by the Board of Directors at a meeting held on December 8, 2025, within the authorized capital limit, with the consequent restatement of the Company's Bylaws.

The AEGM will be held exclusively in digital format, through the videoconference platform and in accordance with the instructions detailed in the Management Proposal and the Shareholder's Handbook disclosed by the Company.

The shareholders may also participate in the AEGM by sending an absentee ballot, in accordance with CVM Resolution No. 81/22, which may be sent through their respective custody agents, the indenture agent, the central depository, or, through the *Ten Meetings* Platform, directly to the Company, according to the instructions in the absentee ballot itself, the Management Proposal, and the Shareholder's Handbook, which are available on the websites of the Securities and Exchange Commission of Brazil ("CVM") ([cvm.gov.br](http://cvm.gov.br)), B3 S.A. – Brasil, Bolsa, Balcão ("B3") ([b3.com.br](http://b3.com.br)) and the Company itself (<https://ri.klabin.com.br/>).

In accordance with the procedures outlined in the Management Proposal and the Shareholder's Handbook, shareholders who choose to participate in the AEGM by videoconference must, no later than 2 (two) days prior to the date of the AEGM, that is, by **April 5, 2026**, register on the *Ten Meetings* Platform via the link: <https://assembleia.ten.com.br/748924391/auth>, and submit scanned copies of the following documents:

- Individuals: identity document with a photo of the shareholder.
- Legal Entities: (i) latest bylaws or consolidated articles of organization and the corporate documents that prove the legal representation of the shareholder; and (ii) identity document with a photo of the respective legal representatives.
- Investment Funds: (i) latest consolidated regulations of the fund and subsequent amendments, if any (if the regulations do not include the fund's voting policy, also provide the supplementary information form or equivalent document); (ii) bylaws or articles of organization of the fund's administrator or manager, as applicable, subject to the fund's voting policy, as well as corporate documents proving the fund's powers of representation and vote; and (iii) identity documents with a photo of the respective legal representatives.

In the event of participation in the AEGM by means of a proxy, a scanned copy of the proxy appointment and the documents proving the identity of the proxy must also be presented.

After completing registration and submitting the required documentation, the shareholder will be able to track the status of their registration in the *Ten Meetings* Platform and will be notified by email of the approval of their registration or the need to supplement or correct any submitted documents. In any case, such supplementation or correction must also be completed at least two (2) days prior to the AEGM, that is, by **April 5, 2026**.



Once registration has been approved, the shareholder will be authorized to participate in and exercise their voting rights at the AEGM, also through the aforementioned *Ten Meetings* Platform.

If the shareholder chooses to submit the absentee ballot directly to the Company, this must be done exclusively by completing the voting fields on the *Ten Meetings* Platform.

The absentee ballot, when sent directly to the Company, must be accompanied by all shareholder documentation required for participation in the AEGM (as detailed above and in the Shareholder's Handbook) and received by the Company, in proper order and in accordance with the provisions above, at least four (4) days prior to the date of the AEGM, that is, by April 3, 2026 (inclusive).

Under the terms of Article 141 of Federal Law 6,404/76 and Article 3 of CVM Resolution 70/22, the minimum percentage of participation required to request the adoption of cumulative voting is five percent (5%) of the Company's voting capital.

All documents related to the matters to be resolved at the AEGM, including the Management Proposal and the Shareholder's Handbook, are available on the websites of the CVM ([cvm.gov.br](http://cvm.gov.br)), B3 ([b3.com.br](http://b3.com.br)), and the Company (<https://ri.klabin.com.br/>), as well as at the Company's registered office, located at Av. Brigadeiro Faria Lima, nº 949, 12º, 14º, 15º e 16º andares, conjunto 1602, CEP 05.426-100, in the city and state of São Paulo.

The Management Report and the Company's Financial Statements for the fiscal year ended December 31, 2025, were published in the newspaper Valor Econômico on February 12, 2026, and are available on the websites of CVM ([cvm.gov.br](http://cvm.gov.br)), B3 ([b3.com.br](http://b3.com.br)) and the Company (<https://ri.klabin.com.br/>). Any additional clarifications may be requested via: (i) phone at +55 (11) 3046-8401 or (ii) preferably, by e-mail: [invest@klabin.com.br](mailto:invest@klabin.com.br).

São Paulo, February 26, 2026.

**Amanda Klabin Tkacz**  
Chairwoman of the Board