



KLABIN S.A.

CNPJ/MF No. 89.637.490/0001-45

NIRE 35300188349

Publicly-held company

MATERIAL FACT

Klabin S.A. (“**Klabin**” or “**Company**”), in accordance with the notice of call published on this date, is submitting for consideration by its shareholders, at the Extraordinary General Meeting to be held on April 7, 2026, concurrently with this year’s Annual General Meeting (“**AEGM**”), a proposal for the merger of Klabin da Amazônia Soluções em Embalagens de Papel Ltda. (“**Klabin Amazônia**”) into the Company.

The proposed merger reflects the Company’s efforts to simplify its corporate structure, aiming to achieve greater operational efficiency.

Further information regarding the proposed merger of Klabin Amazônia is provided in Annex I to this Material Fact, as well as in the Merger Protocol and Justification and in the Management Proposal for the AEGM, all of which are available on the websites of the Brazilian Securities and Exchange Commission – CVM (cvm.gov.br), B3 S.A. – Brasil, Bolsa, Balcão (b3.com.br), and the Company (ri.klabin.com.br).

São Paulo, February 26, 2026.

Maria Gabriela Woge Liguori

Chief Financial and Investor Relations Officer

Annex I

1. Identification of the entities involved in the merger and brief description of their activities

Klabin S.A. is a publicly held company headquartered in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 949, 12th, 14th, 15th and 16th floors, Suite 1602, Pinheiros District, enrolled with the CNPJ/ME under No. 89.637.490/0001-45 (“Klabin” or “Company”).

The Company and its subsidiaries operate in various segments of the pulp and paper industry, including, among others, the production and sale of wood, pulp, packaging paper, paper sacks and corrugated cardboard boxes. Their activities are fully integrated, from forestry operations to the final product, serving both domestic and international markets.

Klabin da Amazônia Soluções em Embalagens de Papel Ltda. is a single-member limited liability company headquartered in the City of Manaus, State of Amazonas, at Avenida Açaí, No. 2659, Distrito Industrial I, enrolled with the CNPJ/ME under No. 04.398.525/0001-88 (“Klabin Amazônia”).

Klabin Amazônia is a wholly owned subsidiary of Klabin whose activities include the manufacture of corrugated cardboard sheets and packaging.

2. Description and Purpose of the Merger

The transaction consists of the merger of Klabin Amazônia into Klabin, which, upon its consummation, will result in the extinction of Klabin Amazônia and the succession by Klabin of all of its assets, rights and obligations, in accordance with applicable law (“Merger”).

The purpose of the Merger is to simplify and streamline the corporate structure of the Klabin Group, which will also enable the reduction of administrative costs.

3. Principal Benefits, Costs and Risks of the Merger

Benefits. In the Company’s management’s view, the Merger will streamline the group’s corporate structure, generating administrative and operational efficiencies, including preventing unnecessary expenses and eliminating intercompany transactions that add operational complexity.

Costs. The costs and expenses that may be incurred for the consummation of the Merger are estimated at R\$ 882,000.00, comprising approximately: (i) BRL 550,000.00 specifically related to Information Technology services associated with the Merger; and (ii) BRL 332,000.00 related to the preparation and review of the necessary legal, accounting and tax documentation, among others.

Risks. The Company’s management does not foresee any material risks in connection with the Merger, given that the Company already directly holds 100% of the equity interests of Klabin Amazônia.

4. Share Exchange Ratio

There will be no exchange ratio between the equity interests of Klabin Amazônia and the shares of the Company, given that: (a) the Company directly holds 100% of the equity capital of Klabin Amazônia; (b) the net equity of Klabin Amazônia is already fully reflected in the Company's financial statements; (c) all of Klabin Amazônia's equity interests will be extinguished and cancelled as a result of the Merger; and (d) there will be no capital increase or issuance of new shares by the Company in connection with the Merger.

5. Criteria for Establishing the Exchange Ratio

Not applicable. See item 4 above.

6. Submission of the Merger to Approval by Brazilian or Foreign Authorities

The Merger is not subject to approval by any Brazilian or foreign authorities.

7. Transactions Involving Parent Companies, Subsidiaries or Companies Under Common Control — Exchange Ratio Calculated Pursuant to Article 264 of Law No. 6,404/1976

Not applicable. Since Klabin directly holds 100% of the equity capital of Klabin Amazônia, no exchange ratio exists in connection with the Merger. For this reason, and in line with the position of the Brazilian Securities and Exchange Commission (CVM) Board, as expressed in a decision issued in the context of CVM Proceeding No. 19957.011351/2017-21, the special regime set forth in Article 264 of Federal Law No. 6,404/76, including the requirement for the appraisal of the net equity of the entities involved, does not apply to the Merger.

8. Applicability of Withdrawal Rights and Redemption Amount

The minority shareholders of Klabin are not entitled to withdrawal rights as a result of the approval of the Merger, pursuant to Articles 136 and 137 of Federal Law No. 6,404/76.

9. Other Relevant Information

The Merger Protocol and Justification and the Management Proposal for the AEGM, containing detailed information regarding the Merger, are available on the websites of the Brazilian Securities and Exchange Commission – CVM (cvm.gov.br), B3 S.A. – Brasil, Bolsa, Balcão (b3.com.br), and the Company (ri.klabin.com.br).