

**COMPANHIA DE LOCAÇÃO DAS AMÉRICAS**  
**Corporate Taxpayer's ID (CNPJ/MF): 10.215.988/0001-60**  
**Company Registry (NIRE): 353.003.595-69**  
**(Authorized Capital Publicly Held Company)**

**MINUTES OF THE BOARD OF DIRECTORS' MEETING**  
**HELD ON DECEMBER 13, 2021**

**1. DATE, TIME AND PLACE:** Held on the 13th of December 2021, at 10:00 am, at the headquarters of Companhia de Locação das Américas ("Company"), located in the city of Belo Horizonte, State of Minas Gerais, at Avenida Raja Gabaglia, nº 1781, 12th floor, Luxembourg district, CEP 30380-457.

**2. CALL, ATTENDANCE AND QUORUM:** The call notice was waived, pursuant to paragraph 3 of article 16 of the Company's Bylaws, as all members of the Company's Board of Directors were present. The Company's Chief Financial and Investor Relations Officer, Mr. Marco Túlio de Carvalho Oliveira, was also present.

**3. TABLE:** In view of the participation of Mr. Eduardo Luiz Wurzman by videoconference, the board member Luis Fernando Memoria Porto ("Chairman") was appointed as chairman of the board, pursuant to article 17 of the Company's Bylaws. Mr. Marco Túlio de Carvalho Oliveira ("Secretary"), as indicated by the President.

**4. DAY ORDER:** Resolve on (i) the granting of a personal guarantee for the benefit of the holders of the 16th debentures (sixteenth rights and powers of exemption of any nature provided for in articles 277, 333, sole paragraph, 364, 366, 368, 821, 824, 827, 834, 835, 836, 837, 838 and 839, all of Law No. 10.406, of 10 of January 2002, as amended, and in articles 130, 131 and 794 of Law No. 13,105, of March 16, 2015, as amended ("Guarantee"); (ii) authorization for the Company's Executive Board to perform all related acts that may be necessary to carry out the resolutions provided for in item "(i)" above; and (iii) the ratification of all acts already performed by the Company's Executive Board related to previous resolutions. and in articles 130, 131 and 794 of Law No. 13,105, of March 16, 2015, as amended ("Guarantee"); (ii) authorization for the Company's Executive Board to perform all related acts that may be necessary to carry out the resolutions provided for in item "(i)" above; and (iii) the ratification of all acts already performed by the Company's Executive Board related to previous resolutions. and in articles 130, 131 and 794 of Law No. 13,105, of March 16, 2015, as amended ("Guarantee"); (ii) authorization for the Company's Executive Board to perform all related acts that may be necessary to carry out the resolutions provided for in item "(i)" above; and (iii) the ratification of all acts already performed by the Company's Executive Board related to previous resolutions.

**5. RESOLUTIONS:** After considering the agenda, the members of the Company's Board of Directors, by unanimous vote and without any restrictions, resolved:

**5.1.** Authorize the granting of the Surety by the Company, under the terms and conditions provided for in the Indenture.

**5.2.** To authorize the Company's Executive Board to perform all related acts that may be necessary to carry out the resolutions described in item 5.1 above, including: (a) negotiating all terms and conditions that may be applicable to the Surety; (b) perform all acts and sign all Suretyship documents; (c) sign, inter alia, including using the constitution of attorneys-in-fact with specific powers to comply with this resolution: (i) the Indenture and any amendments thereto; (ii) the Debentures distribution agreement; and (iii) any other documents that may be necessary to carry out the resolutions taken above.

**5.3.** Ratify all acts already performed by the Company's Executive Board related to previous resolutions.

**6. CLOSING:** There being no further business to discuss and there being no other manifestation, the present meeting was adjourned, and these minutes were drawn up, which, after being read and approved, were signed by all. President: Luis Fernando Memoria Porto Secretary: Marco Túlio de Carvalho Oliveira. Advisors: Sérgio Augusto Guerra de Resende, Luis Fernando Memória Porto, Dirley Pingnatti Ricci, Solange Sobral Targa, Eduardo Luiz Wurzman and Lee Richard Kaplan.

**It is based on the original document drawn up in the Book of Record of Minutes of the Board of Directors' Meetings filed at the Company's headquarters.**

Belo Horizonte, December 13, 2021.

---

Luis Fernando Memoria Porto  
**President**

---

Marco Túlio de Carvalho Oliveira  
**Secretary**