



INSTITUTIONAL PRESENTATION 3025





These statements are based on Management's beliefs and assumptions, as well as on currently available information. Forward-looking statements include information on our current intentions, beliefs or expectations, as well as those of the Company's Board of Directors and Board of Executive Officers.

The reservations as to forward-looking statements and information also include data on possible or presumed operating results, as well as any statements preceded, followed or including words such as "believes", "may", "will", "expects", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements are not performance guarantees; they involve risks, uncertainties and assumptions because they refer to future events and, therefore, depend on circumstances which may or may not occur. Future results may differ materially from those expressed or suggested by forward looking statements. Many of the factors which will determine these results and figures are beyond our ability to control or predict.









WEARE FRASLE WOBILITY

FRASLE MOBILITY

FRASLE

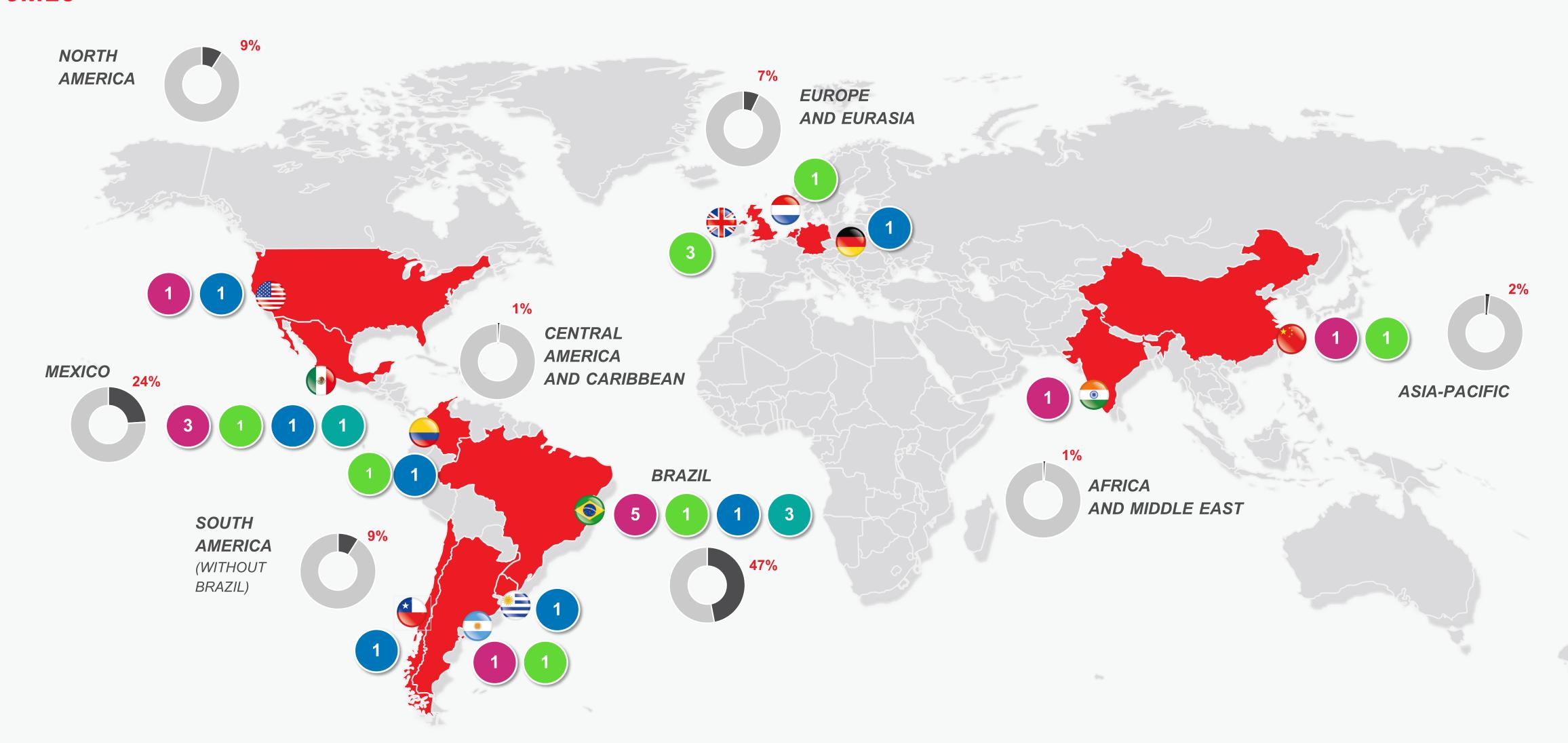
AT A GLANCE



GLOBAL PRESENCE

FRASLE

AND REVENUE DISTRIBUTION 9M25



ESTRUTURA CORPORATIVA



EXECUTIVE BOARD



PRESIDENT FRASLE MOBILITY PRESIDENT AND CEO RANDONCORP



CEO FRASLE MOBILITY



HEMERSON SOUZA

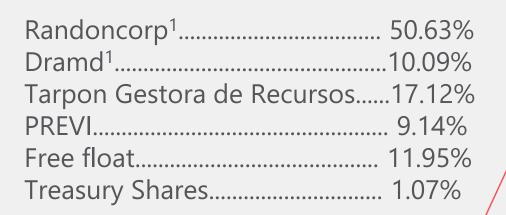
DIRECTOR OF NORTH AMERICA, M&A E RI

BOARD OF DIRECTORS

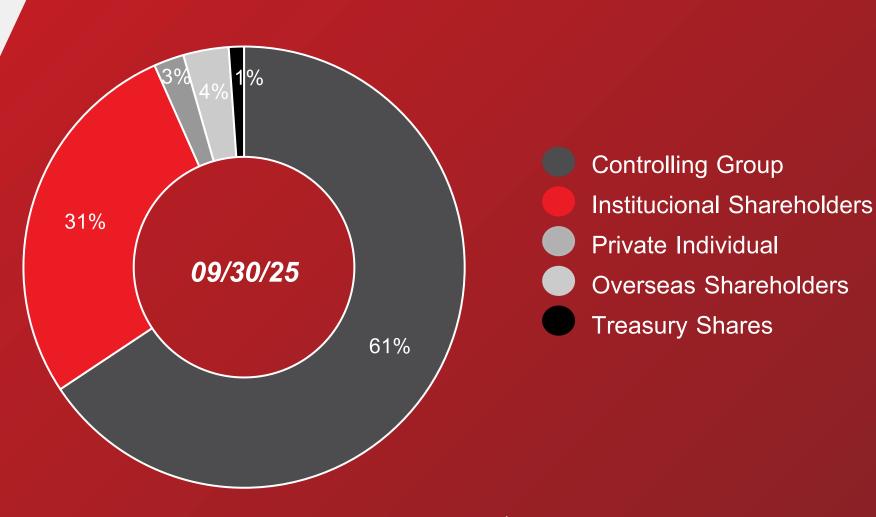
David Abramo Randon | President Astor Milton Schmitt | Vice-President Alexandre Randon | Board Member Antonio Sergio Riede | Independent Member Renata Faber Rocha | Independent Member

FISCAL BOARD

Jaime Marchet | Titular Joílson Rodrigues Ferreira | Titular Wladimir Omiechuck | Titular



ESTRUTURA SOCIETÁRIA



Randoncorp ¹	50.63%
Dramd ¹	.10.09%
Tarpon Gestora de Recursos	19.12%
Previ	9.14%
Free Float	9.95%
Treasury Shares	1.07%

FRASLE

70 YEARS OF HISTORY! A JOURNEY OF COURAGE AND ACHIEVEMENTS

1954 1971 1980/90 1996 2017 2018 2020 2021 2023 2025 2000/12 Fundação NAKATA **ARMETAL**® FREMAX NIONE JURATEK) **Dacomsa**. LonaFlex ? CONTROIL Compra do controle Abertura AUTOPARTES de capital pela **MORESA**† composs >IPO (EXPERTS FRASLE Randoncorp FRASLE **FANACIF**® FRAS:LE **OTF VICTOR** $[\mathsf{B}]^{^{\mathfrak{s}}}$ FRASLE ENSURING SAFETY ARGENTINA FRITEC FARLOC* ARGENTINA Jurid FRAS:LE **FRASILE** FRAS:LE PANAMERICANA



FRASLE

ONE-STOP-SHOP BROAD PORTFOLIO TO MEET 'ONE-STOP' REPLACEMENT DEMAND

PORTFOLIO

33,000+

SKUs

FRICTION

Commercial Vehicles Line

>6,300 SKUs



FRICTION

Light Vehicles Line

>9,300 SKUs



BRAKE

ACTUATION

>1,000 SKUs



BRAKE

DISCS

>2,000 SKUs



SHOCK ABSORBERS

>1000 SKUs



MOTORCYCLES

>200 SKUs



SUSPENSION AND STEERING

>1,600 SKUs



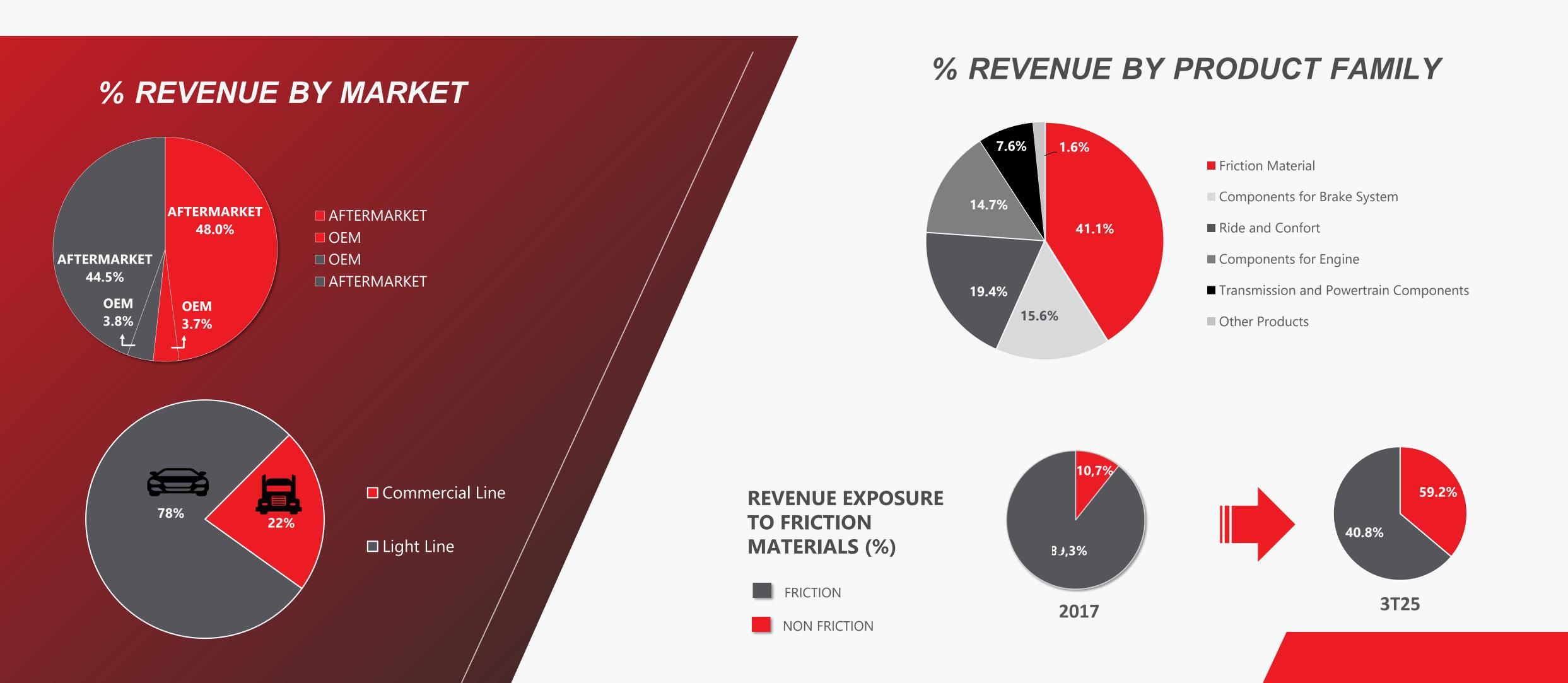
ENGINE COMPONENTS

>11,600 SKUs





MARKETS, SEGMENTS AND PRODUCTS REVENUE DIVERSIFICATION BY GEOGRAPHICAL EXPOSURE AND BROAD PRODUCT PORTFOLIO



ICONIC BRANDS AWARDS AND CERTIFICATIONS





BIGGEST IN SHIPPING & BEST IN SHIPPING AWARDS 2024

Fras-le Oficial, a pioneer brand of Frasle Mobility, was recognized as the best manufacturer of parts for trucks and buses in the 37th edition of the Biggest in Transport & Best in Transport 2024 Award, by OTM publisher.



FRASLE MOBILITY BRANDS RECEIVE CERTIFICATES AS PREMIER DATA SUPPLIER FROM TECDOC®

Our brands Fras-le, Fremax, Juratek and ABTex have won the highest seal of recognition from the TecDoc® platform, becoming Premier Data Suppliers. The certification reflects the excellence in the quality and reliability of the data provided, bringing the company closer to potential buyers in global aftermarkets.



THE BEST OF THE YEAR SINDEREPA - SP

Fremax was recognized as a leader in the "Brake Disc" category.

Jurid and Fras-le won second place in "Brake Pad".



OFICINA BRANDS AWARDS / CINAU

Fras-le won 1st place among the most purchased brands.

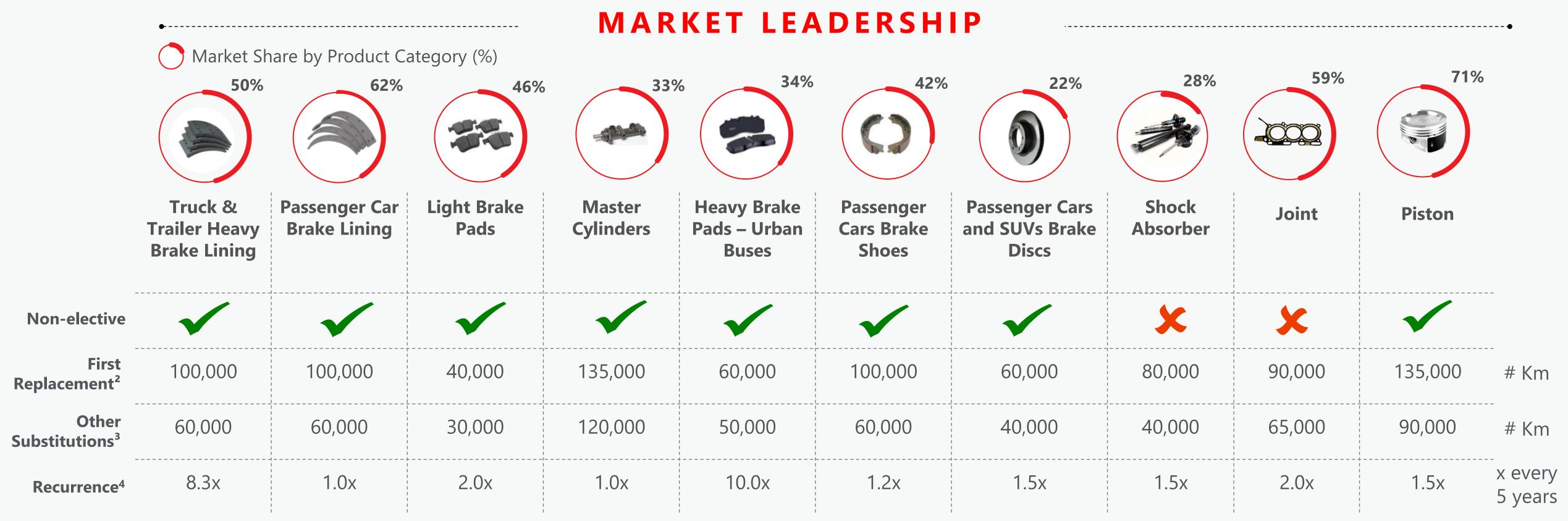
Nakata won the 1st place as the most remembered brand in the Suspension Pivot category and also 1st place as the most remembered and most purchased brand in the Steering Rod/Steering Terminal class.

Fremax was the champion in the Brake Disc category – the most remembered and most purchased.

Controil received two recognitions. It ranked first in both Master Cylinder (most remembered and purchased) and Brake Servo (most bought).

LEADERSHIP WITH A DEFENSIVE PORTFOLIO





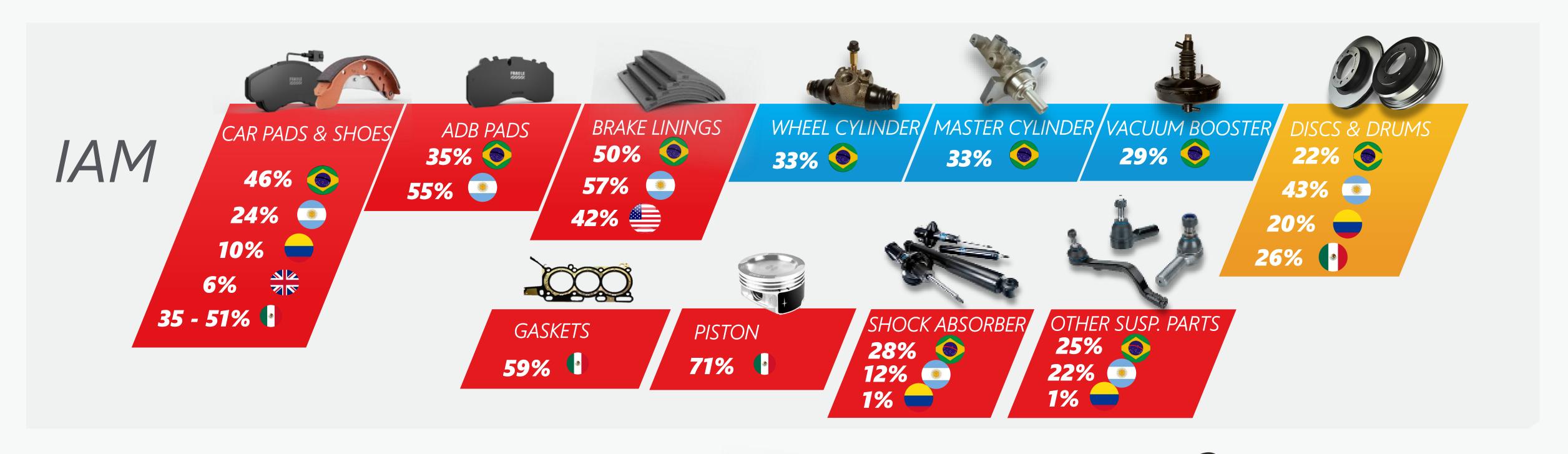
OEM volume is 7x lower than IAM, although Frasle Mobility is a leading and relevant player in Brazil and the USA (+90% and 40% of the Brazilian and American OEM CV markets, respectively)

Notes: (1) Replacement sales volume; (2) Considers new vehicle with standard configuration; (3) Considers 12,000 Km/year for LV and 100,000 Km/year for CV, without breakdowns; (4) Considers recurrence for replacement of others in the scenario of note (3). Source: Frasle Mobility Market Intelligence | Data from 2023.

MARKET SHARE



CONSOLIDATED LEADERSHIP IN THE MAIN PRODUCT LINES



OEM



Data for 1H25.





BUSINESS MODEL AND INVESTMENT THESIS

FAR BEYOND A CAPITAL GOODS COMPANY



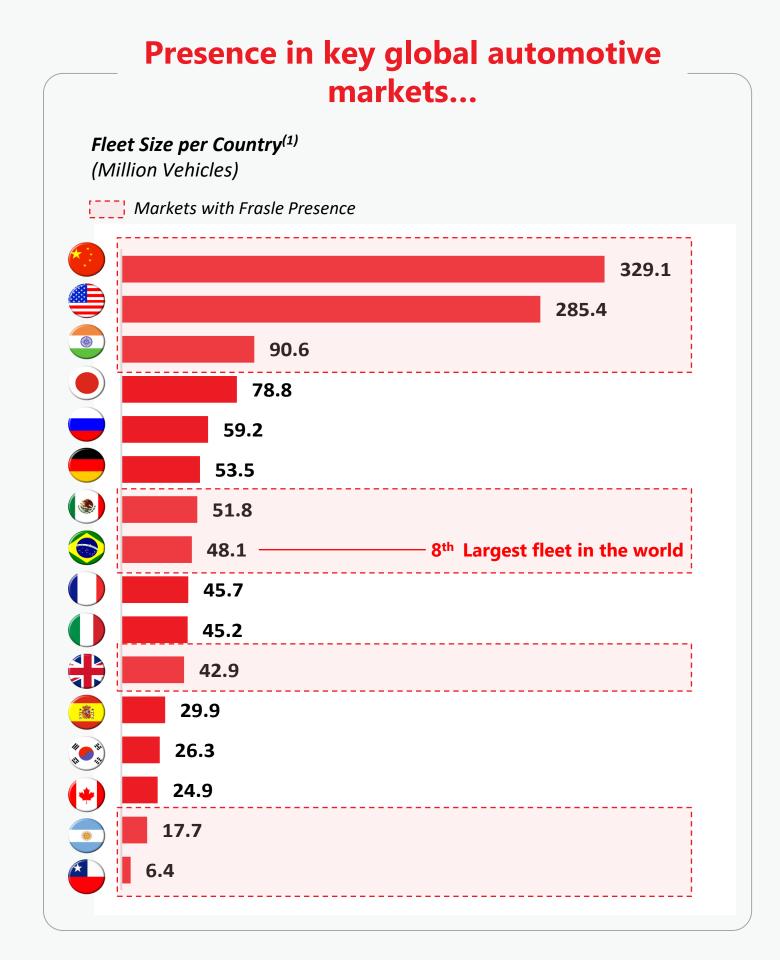


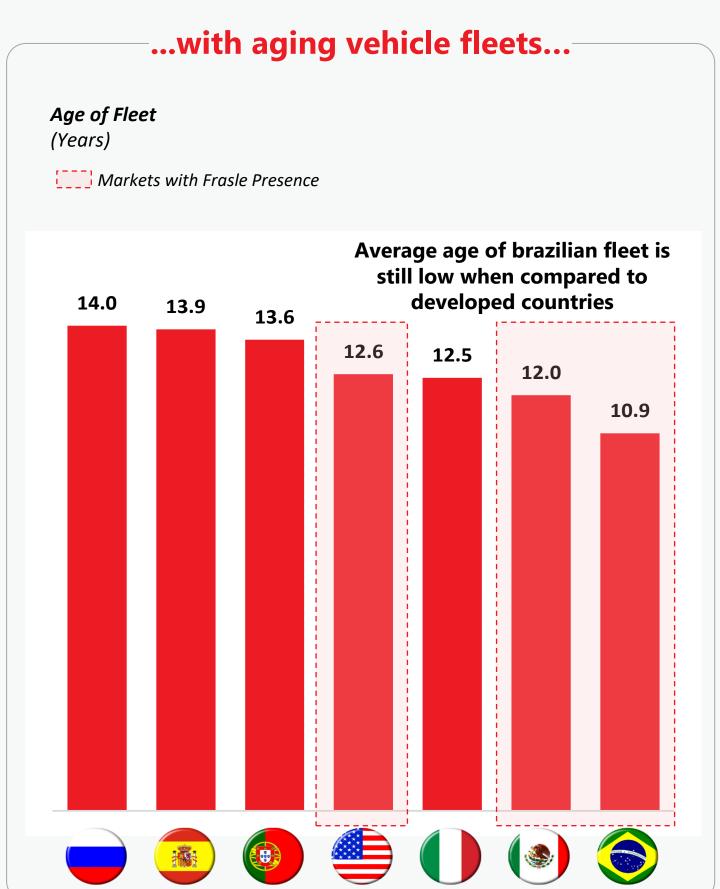
Automotive consumption ecosystem with smart and sustainable solutions

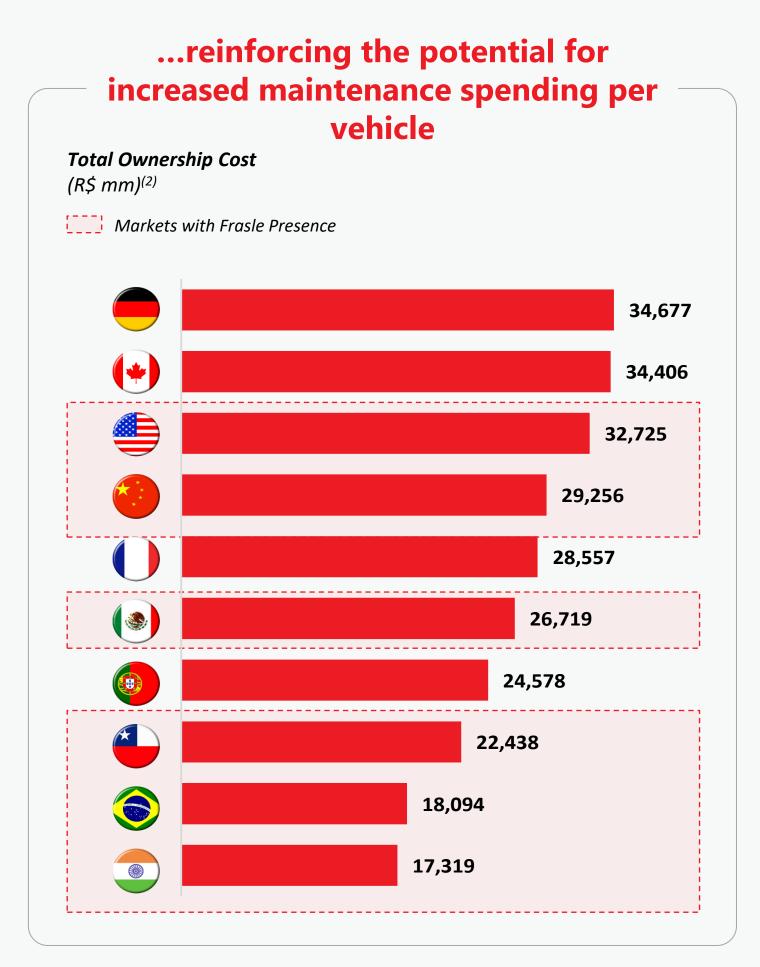


FRASLE

BUSINESS MODEL AFTERMARKET: RESILIENT AND GROWING SEGMENT



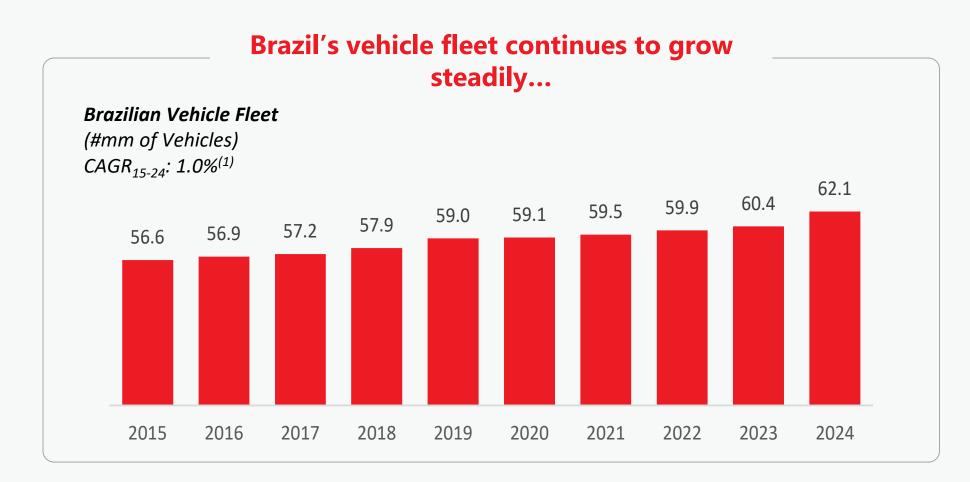


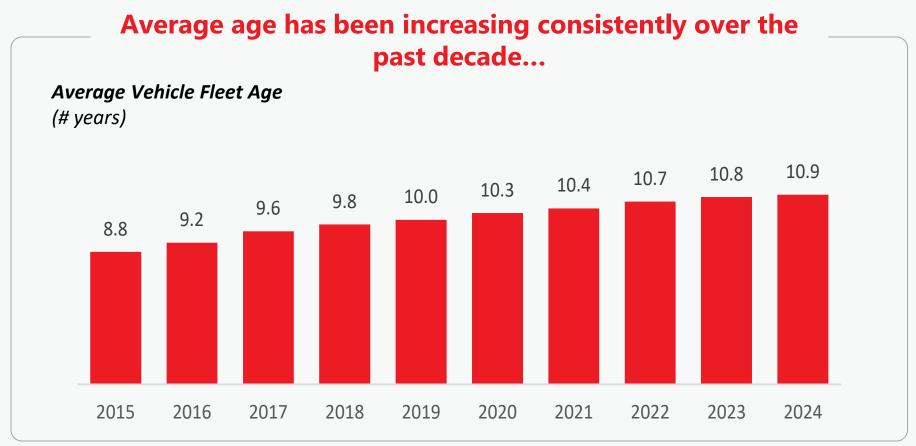


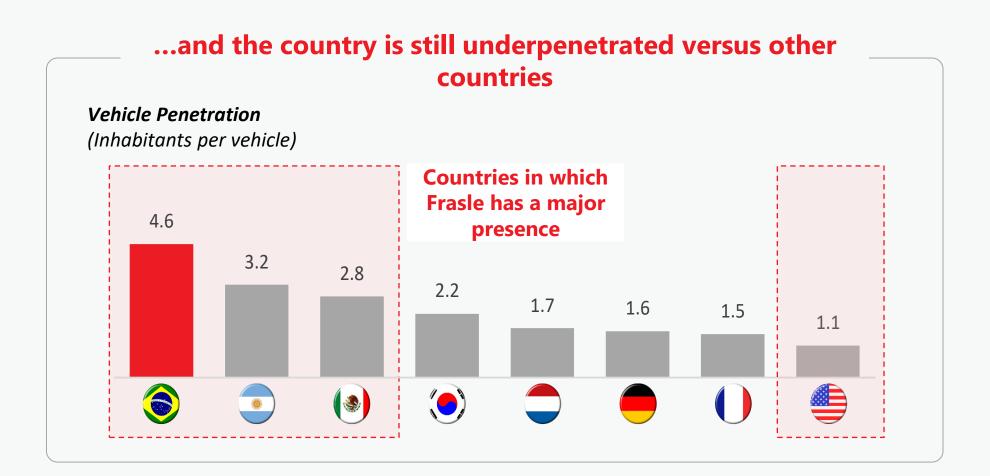
Sources: Sindipeças, ACEA, Autocosts. Note: (1) Considers most recent data available for each country and a total fleet size considering passenger cars and commercial vehicles (excluding motorcycles); (2) Figures converted at an EUR/BRL exchange rate of 6.2957

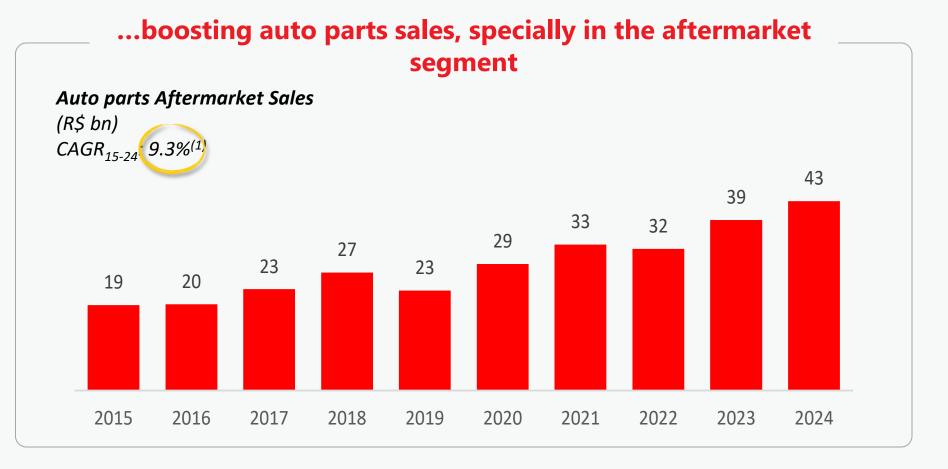
FRASLE

BUSINESS MODEL AFTERMARKET: RESILIENT AND GROWING SEGMENT









Sources: Sindipeças, OICA. Note: (1) Compound Annual Growth Rate

BUSINESS MODEL

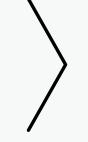
SUPPLY CHAIN: FRASLE MOBILITY IS WELL POSITIONED IN THE BRAZILIAN AFTERMARKET



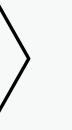
The Company serves both large wholesale distributors and regional retailers in its main markets.

SEGMENT FOCUS





AUTOMAKERS AND
AUTO PARTS DISTRIBUTORS





ORIGINAL EQUIPMENT













INDEPENDENT
AFTERMARKET
(IAM)









Fleet Operators



Car Rental Companies



Retail

Frasle Mobility also sells direct to large retailers



Allow end users to **search for auto parts** by vehicle type, product, or manufacturer and view **all available options across Frasle brands**

Simplifies and **speeds up** the decision-making process

Helps drive demand by indicating which distributors offer the desired part

Ensures Frasle is **well-positioned** to support all stakeholders across the auto parts value chain



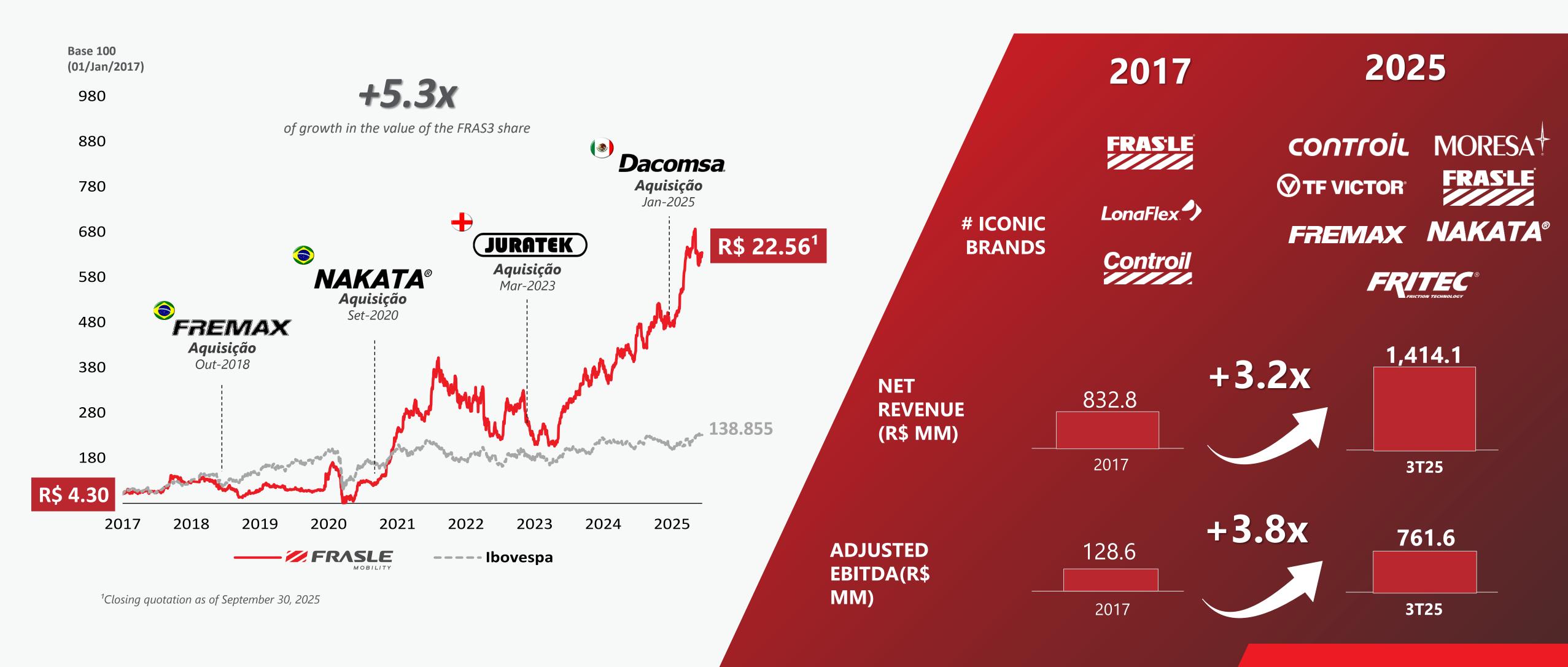


A JOURNEY OF VALUE CREATION

VALUE CREATION

FRASLE

GROWTH AND STOCK APPRECIATION TRAJECTORY



INORGANIC EXPANSION



UNDER A WELL-DEFINED STRATEGY

CREATE VALUE / POTENTIAL OF DOING MORE WITH LESS

ACCESS

- CUSTOMERS
- BRANDS
- PORTFOLIO
- SOURCING
- PEOPLE



KNOW-HOW

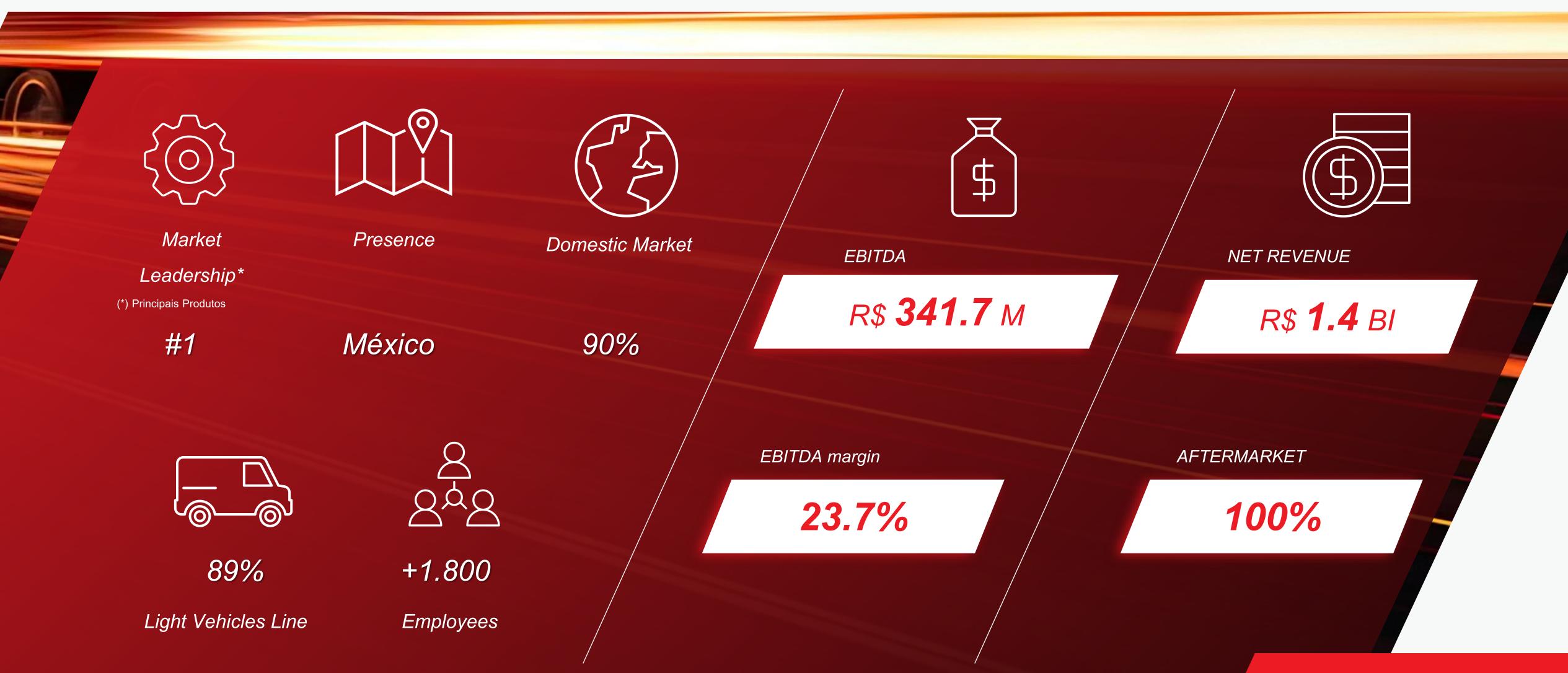
- HOW IT'S DONE
- MANUFACTURING
 BASE
- MAKE OR BUY
- SKILLS
- TECHNOLOGIES
- INTELLECTUAL PROPERTY

SYNERGIES

DACOMSA: LEADERSHIP IN THE MEXICAN MARKET



BIG NUMBERS



DACOMSA: LEADERSHIP IN THE MEXICAN MARKET



BIG NUMBERS

R\$ 300 millions

5 years
Total incremental EBITDA

COSTS



Improvement of operational efficiency in factories

Consolidate sourcing of finished products

Consolidate sourcing of raw materials

Operations, costs, and logistics





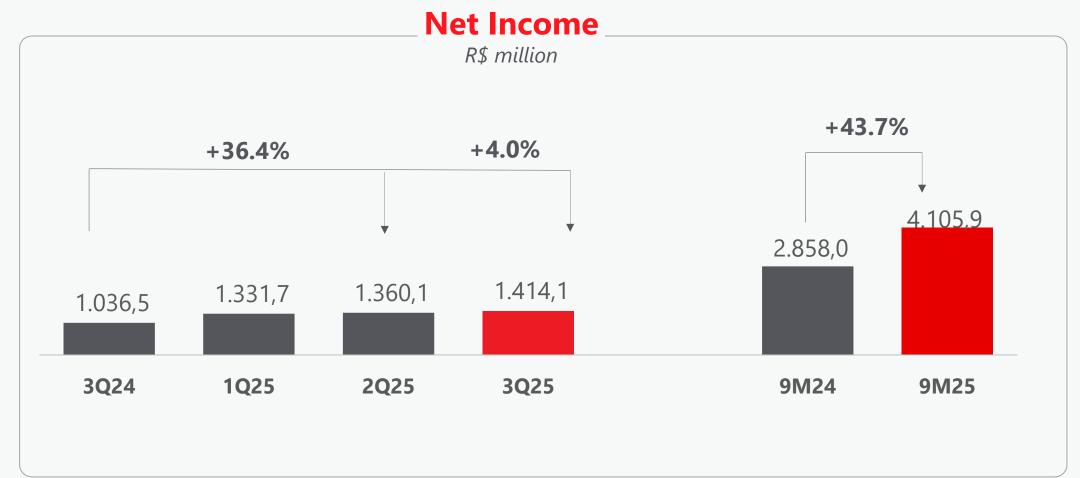


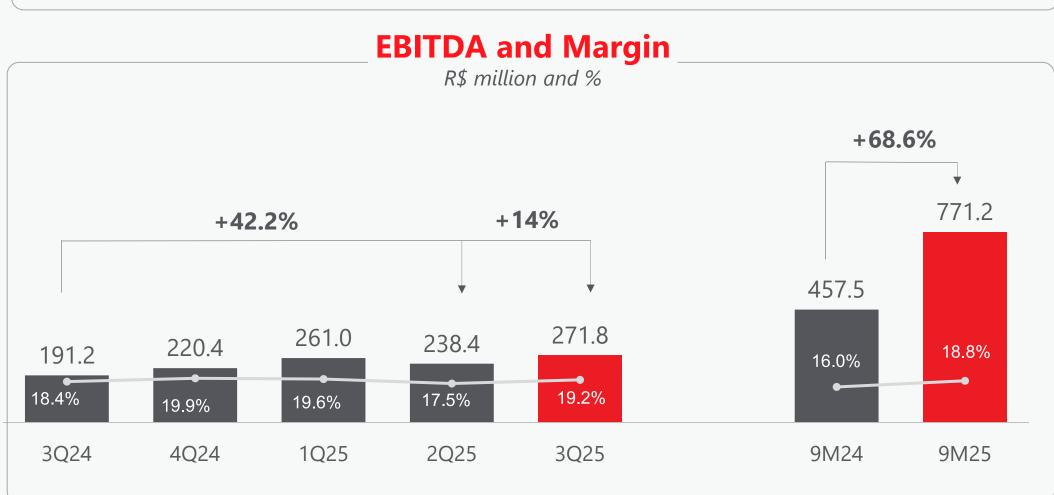
SOLID EXECUTION

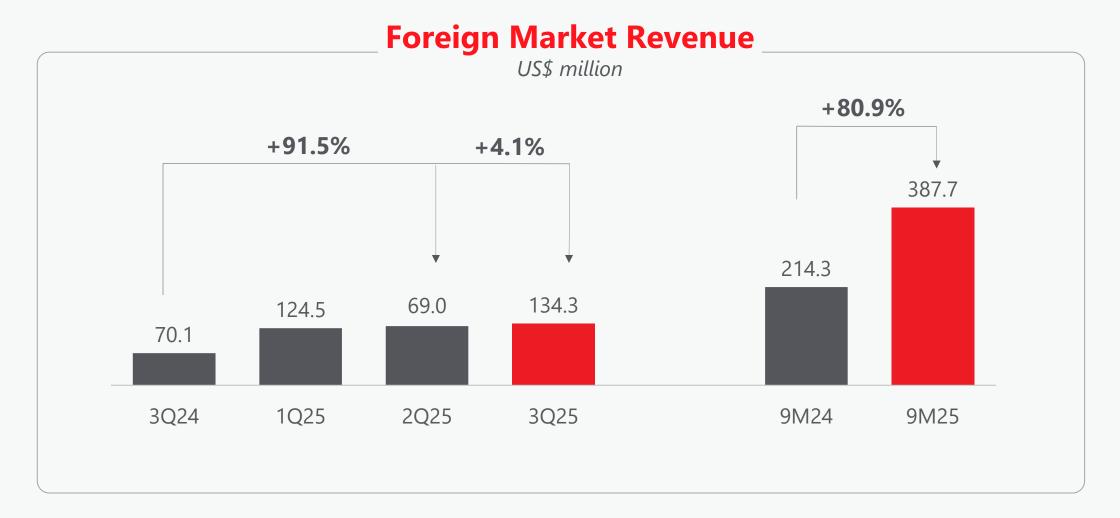
FRASLE MOBILITY RESULTS

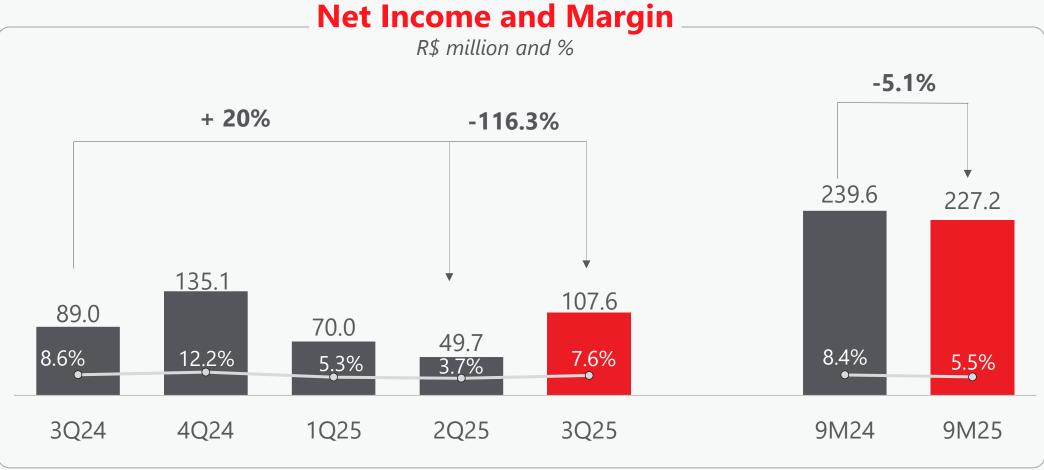


A SOLID TRACK RECORD THAT PROVES OUR EXECUTION DISCIPLINE





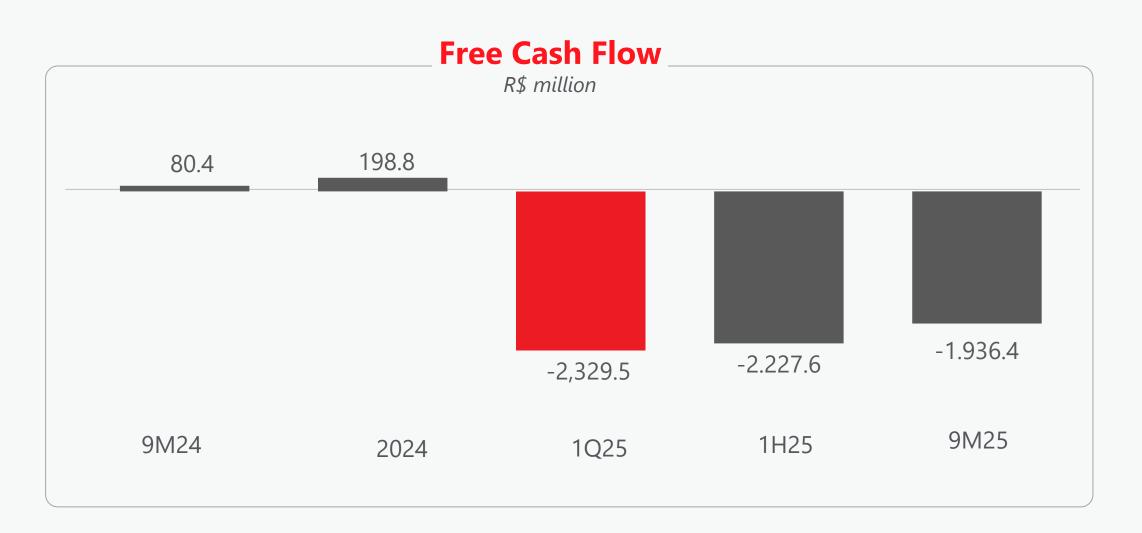


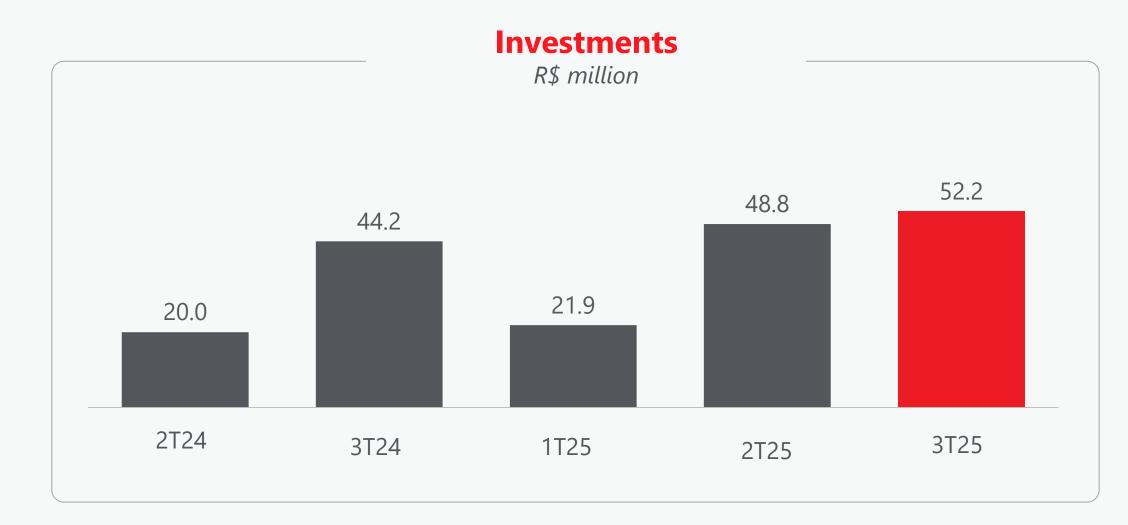


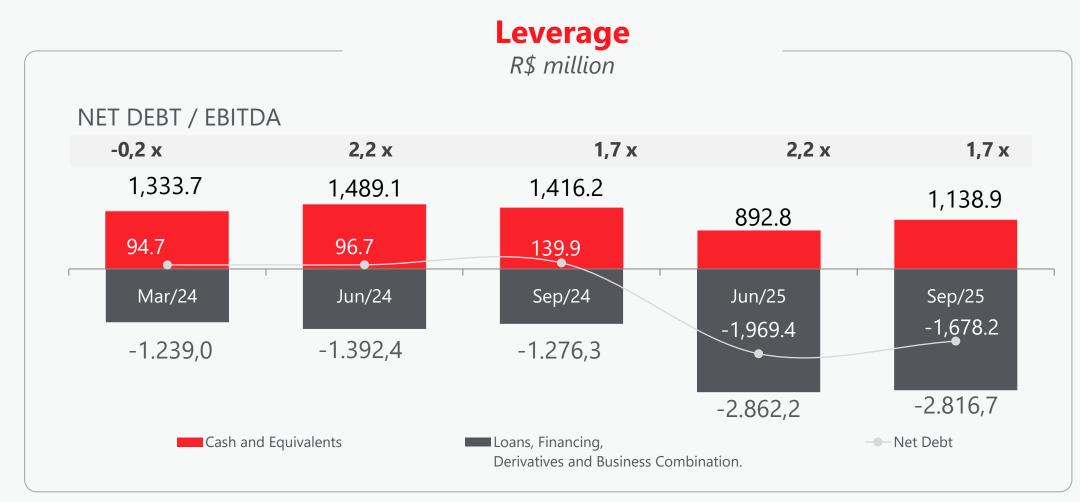
FRASLE MOBILITY RESULTS

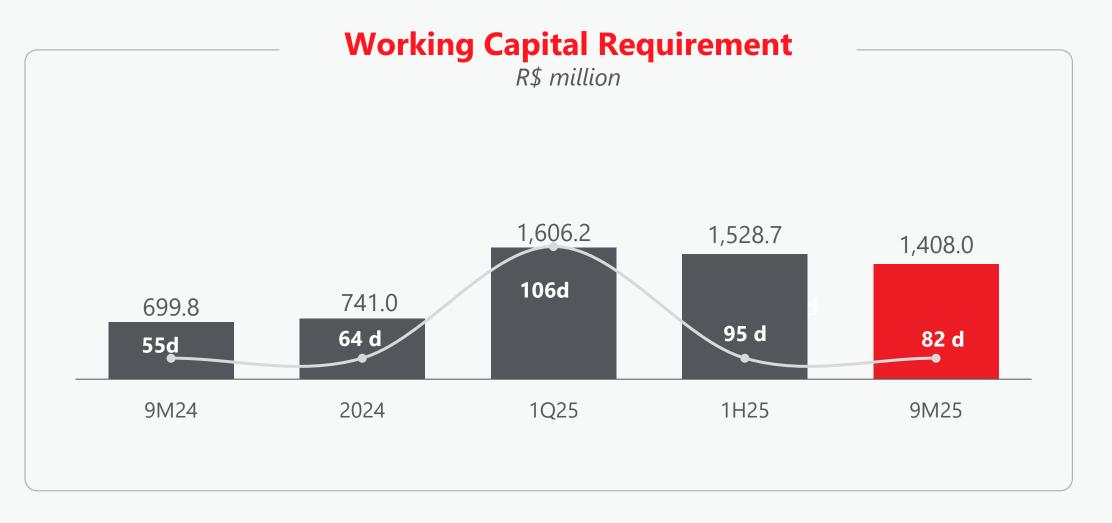


A SOLID TRACK RECORD THAT PROVES OUR EXECUTION DISCIPLINE









FRASLE

RESULTS GUIDANCE 2025



FOREIGN MARKET¹

\$
ADJUSTED EBITDA
MARGIN²



R\$ 4.1 B

US\$ 388 M

18.5%

R\$ 123 M

 R 5.4 \le X \le R$ 5.8 B$

 US 500 \le X \le US$ 540 M$

 $17.5\% \le X \le 20.5\%$

 R 170 \le X \le R$ 210 M$

¹ Refers to the sum of exports from Brazil and revenue generated by operations abroad, net of intercompany transactions;

² Percentage considers margin adjusted for non-recurring events;

³ Refers to organic investments.

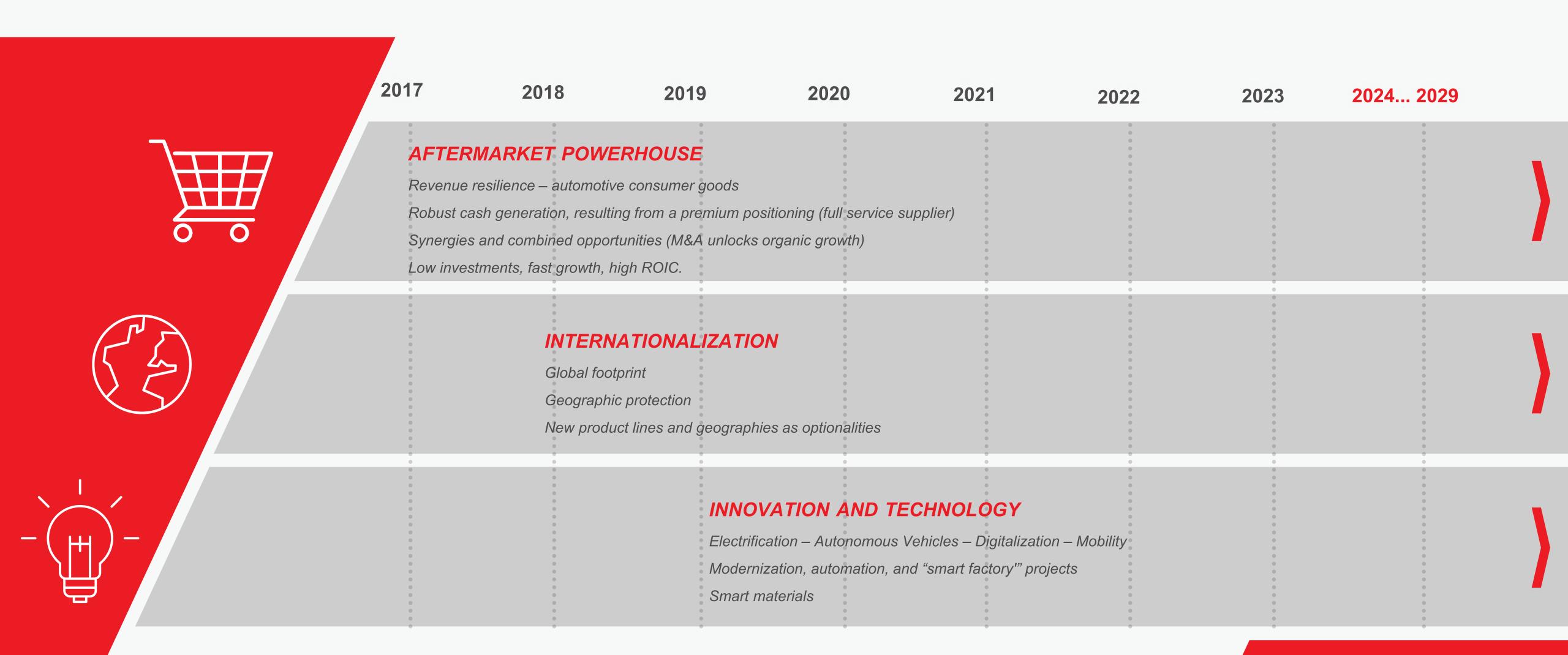




OUTLOOK

STRATEGY EXECUTION MAIN CYCLES

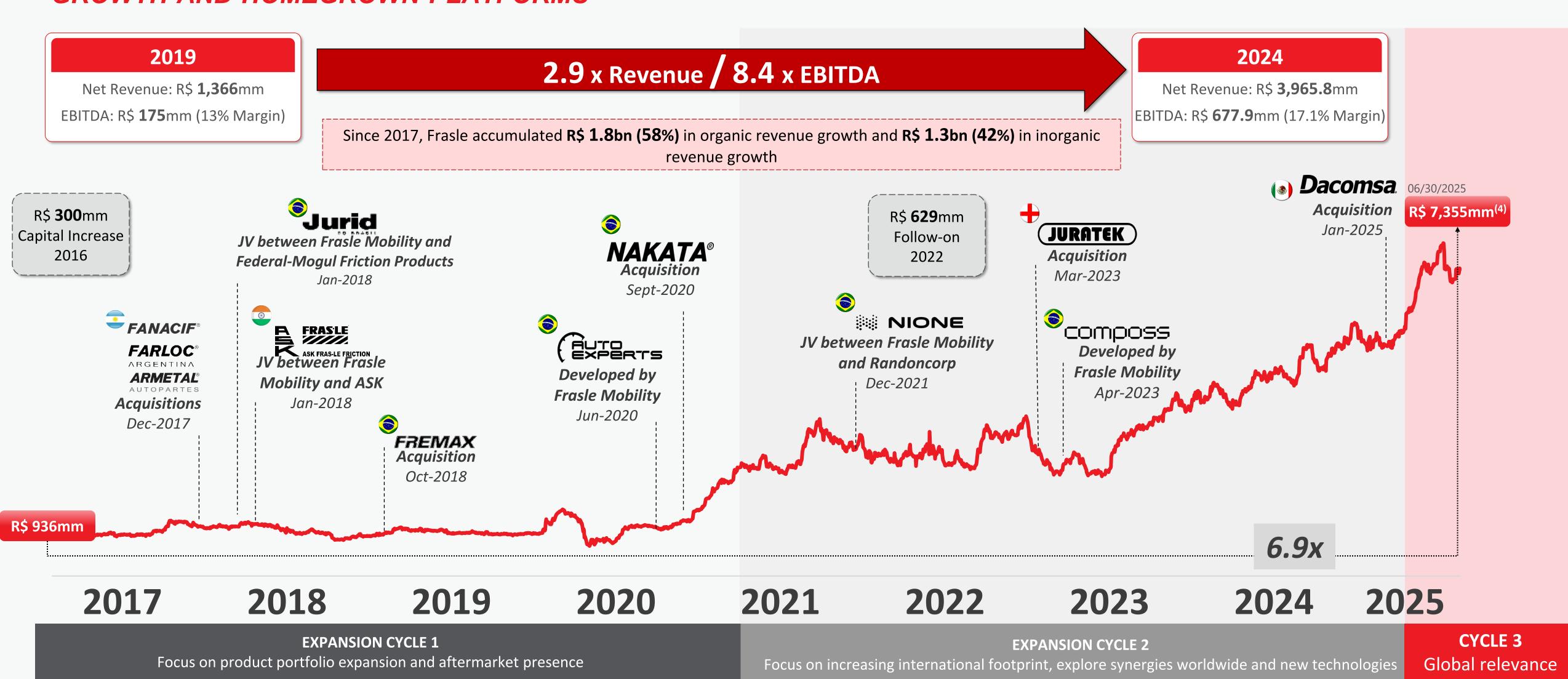




THE JOURNEY CONTINUES



CONSISTENT TRAJECTORY OF REVENUE AND MARGIN EXPANSION, COMBINING INORGANIC GROWTH AND HOMEGROWN PLATFORMS







TECHNOLOGY





> The largest Advanced Friction **Engineering Center** in Latin America with **complete solutions** for the mobility market.



- Laboratories: Physicist, Chemist and Pilot.
- Analysis: Dimensional, Chemical Composition of Materials, Methodographic of the Metal Structure and Roughness of the Material

MOVETECH HIGHLIGHTS IN 2024

2,786 PROTOTYPES

244 TESTS OF DYNAMOMETER

32,721

TESTS IN CHEMICAL LABORATORY

33,000

LABORATORY TESTS
PHYSICAL FOR
CHARACTERIZATION

composs

Pioneer in COMPOSITE materials in Latin America.

- > Lighter
- > No painting required
- > Does not rust
- > Easy installation
- > More resistant
- > Innovative design



Pioneer in the manufacture of NIOBIUM NANOPARTICLES on a large scale.

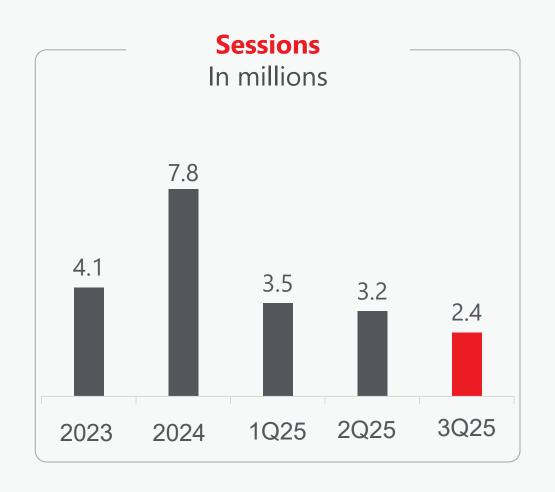
- > Resistance
- > Durability
- > Lightness

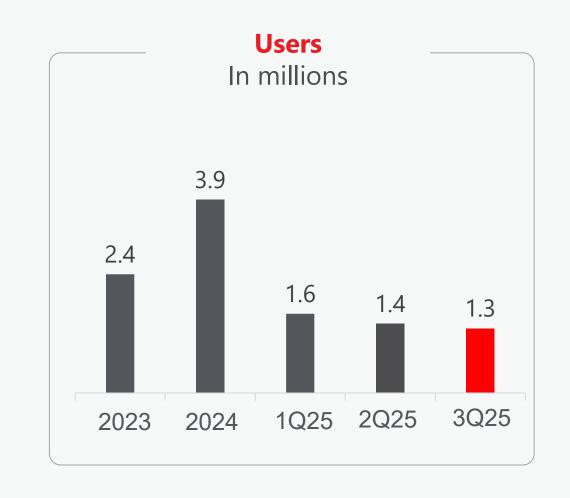
AUTO EXPERTS

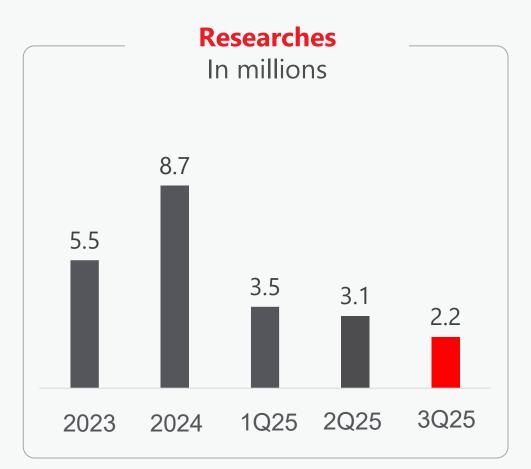
FRASLE

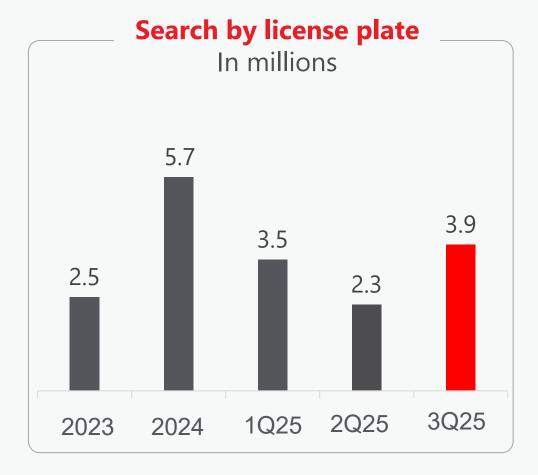
OUR BRANDS AND SOLUTIONS JUST A FEW CLICKS AWAY

3Q25









AVERAGE SITE 13.7 MIN SEARCH TIME

Digital platform that

experience with Frasle

Mobility brands

transforms the customer

SKUs IN CATALOG



Conheça o clube:

Sols nosso parceiro

Canbe pontos sempre que comprar produtes Fras-le, Fremax e Nakata*

Acompanhe seu desempenho em plataforma exclusiva

Troque seus pontos por dinheiro

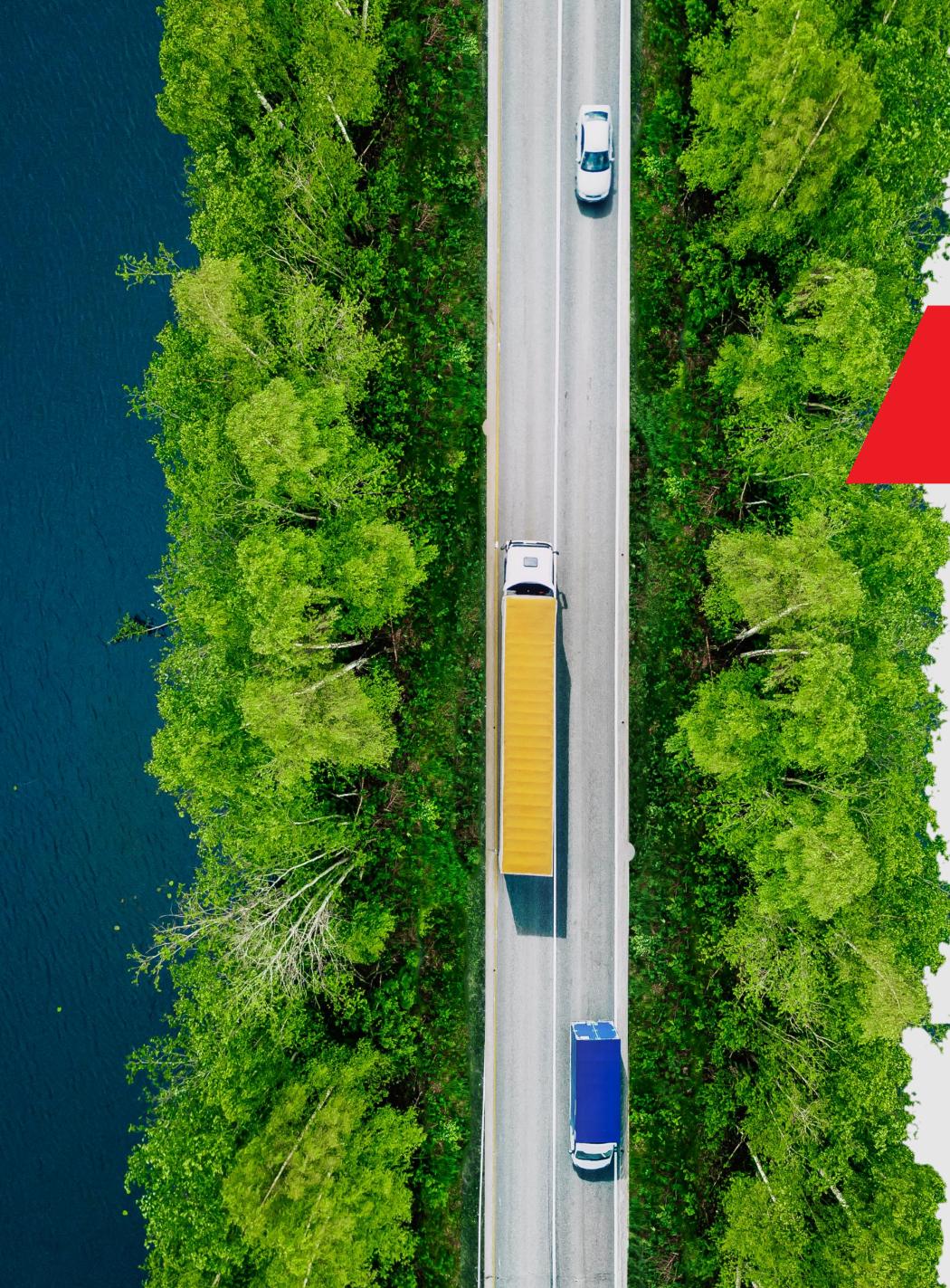
Exclusivo para centro automotivo

**Troque se puten participares.





SUSTAINABILITY









ESG: 3 STRATEGIC PILLARS



1. Reduce greenhouse gas emissions by 40% by 2030.

Progress from 3.99 to 2.53 KgCO2/hours worked.

Eliminate industrial landfill waste disposal and reuse
 of treated effluent by 2025.

Progress from 25% to 4% in waste disposal.

Progress fom 41.4% to 52% in water reuse.



People

3. Double the number of women in leadership positions by 2025.

Progress from 11% to 15%.

4. Eliminate serious work accidents.



5. Increase annual net revenue generated by new products. *Progress from 49% in 2020 to 55%.*

Note: data as of 2024 34

THE GREEN BOILER FROM FOSSIL FUEL TO CLEAN ENERGY





CAXIAS DO SUL/RS INDUSTRIAL PARK

INAUGURATED IN DECEMBER 2024

- Replaces the use of natural gas for biomass
- Reduction of about 10,000 tons of CO₂ per year. Equivalent to 260,000 household gas cylinders

COST OF STEAM GENERATION

Savings of ~50% per year

GREENHOUSE GASES 93% lower issuance than the current process

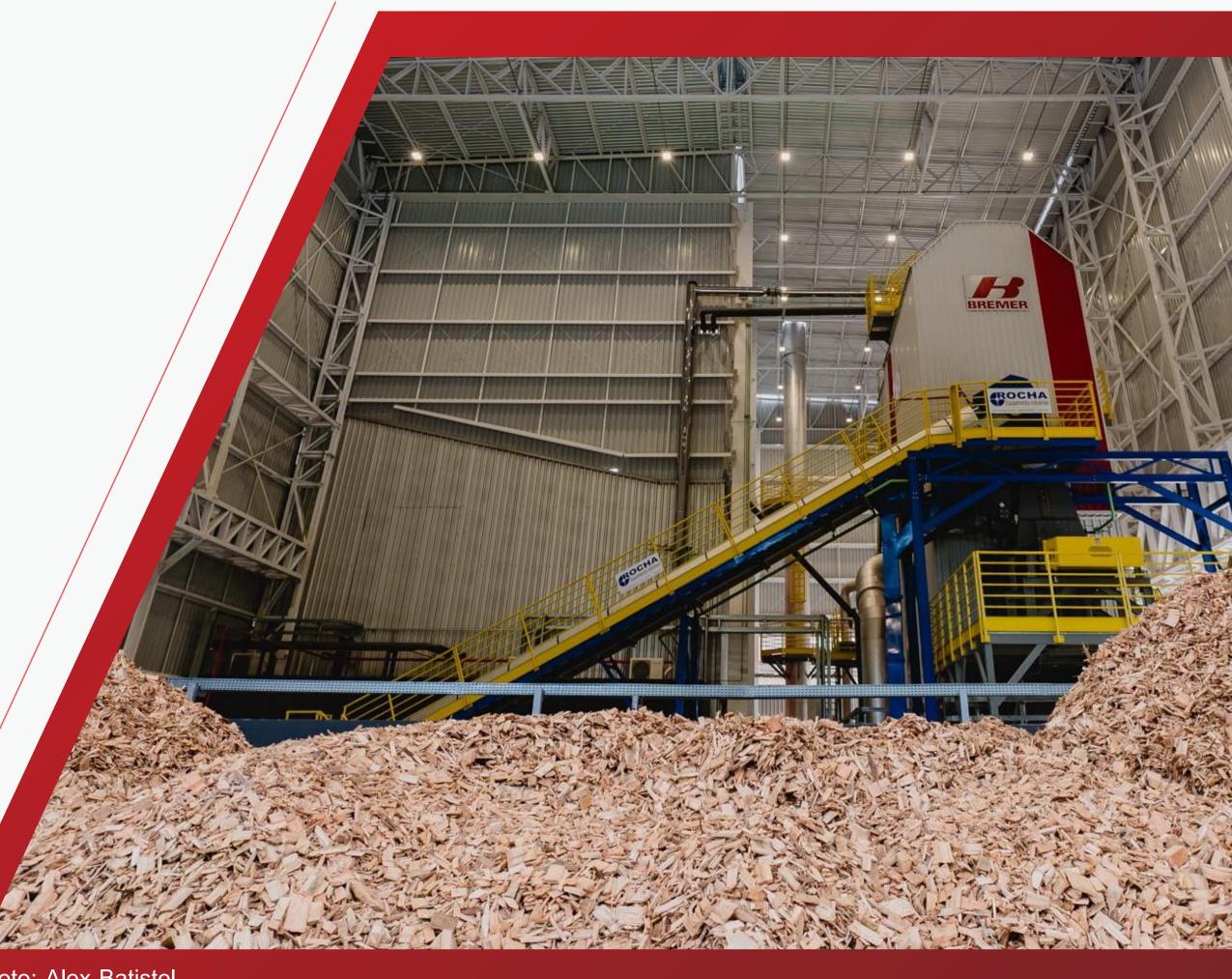
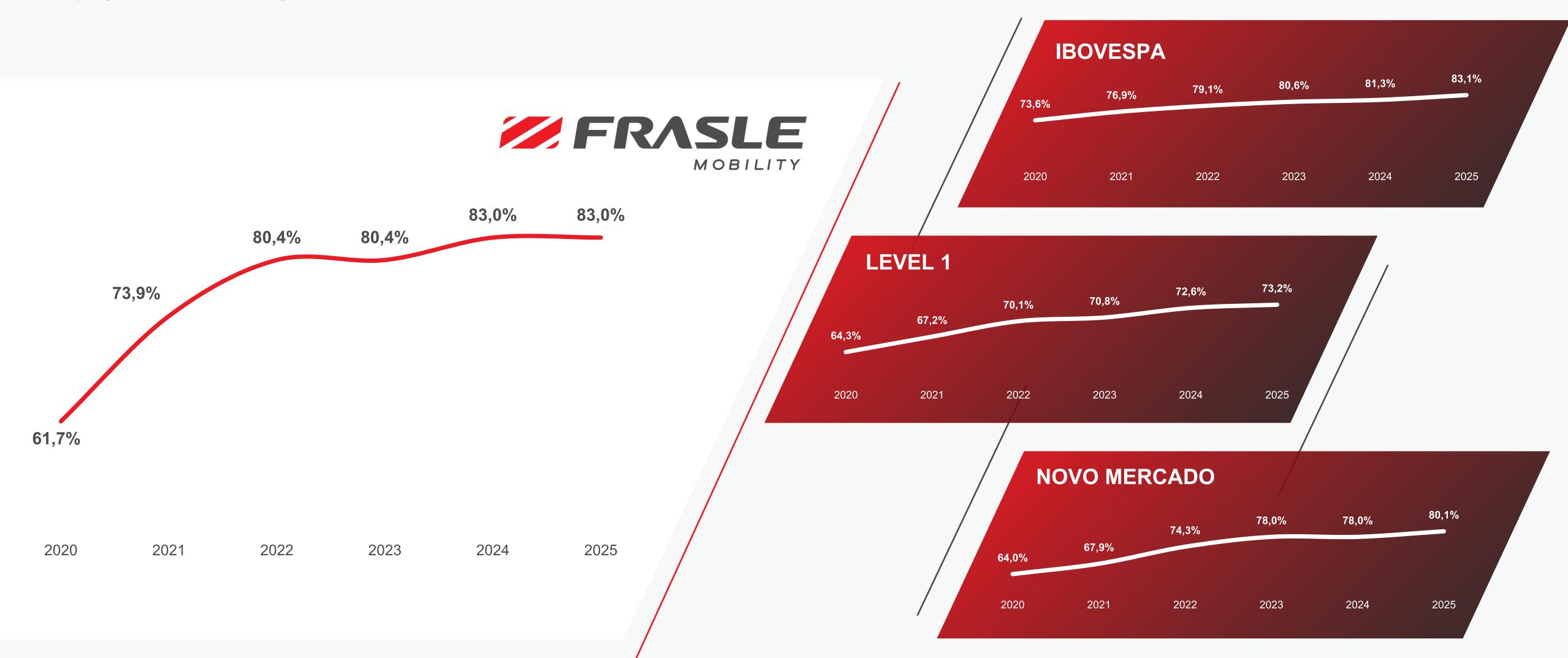


Foto: Alex Batistel

FRASLE

PROGRESS IN GOVERNANCE ADHERENCE TO RECOMMENDED PRACTICES 'COMPLY OR EXPLAIN'





SUSTAINABLE INOVATION CONSTANT SEEKING FOR PRODUCT DEVELOPMENT TO COMPOUND THE RENEWABLE CHAIN

% OF NET REVENUE FROM **PRODUCTS LAUNCHED*** 56.20% 56.24% 51.20% 49.30% 44.50% 2024 2023 2021 2022 2020 *At site Caxias do Sul - RS

RELEVANT PRODUCT LAUNCHES IN 2024:



EHnergy HD, brake pads for heavy-duty electric and hybrid vehicles.



Parceria Fremax+Nione
application of paints developed by Nione corrosion protection



Molas de suspensão livres de corrosão

Trucks: 33% lighter; Road implements: 42% lighter; Recreational vehicles: 25% lighter and noise-free







STRONG BRANDS



PORTFOLIO OF ROBUST BRANDS WITH HIGH RECALL IN THE MARKETS OF EXPOSURE













































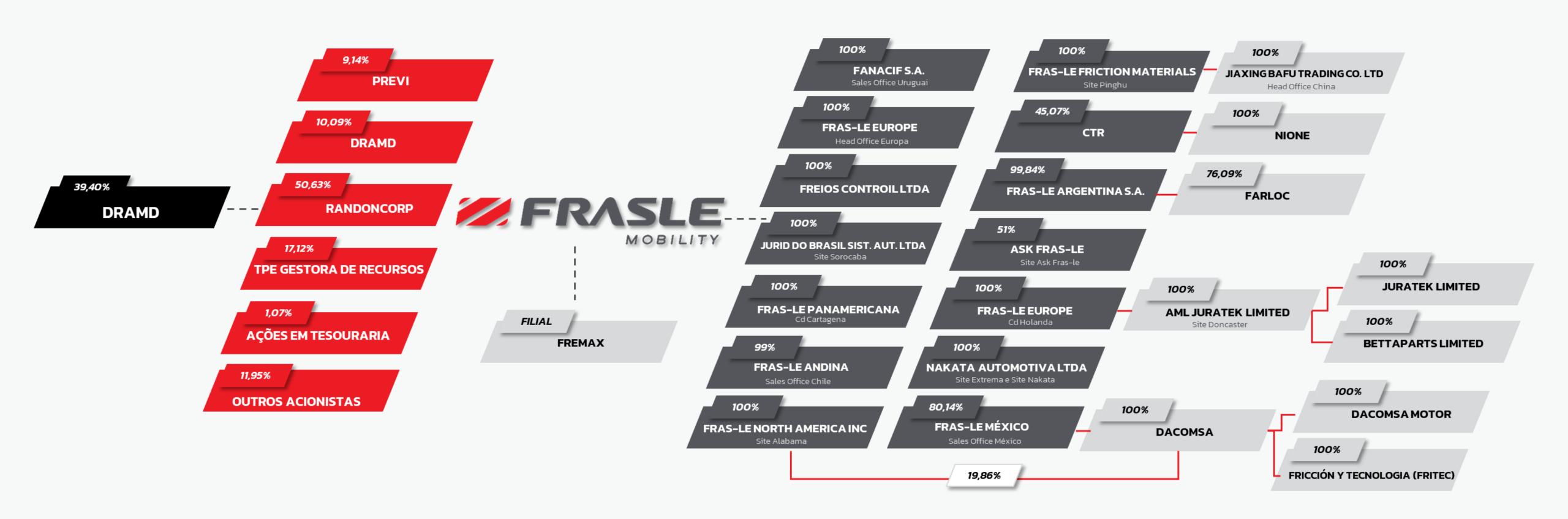






CORPORATE STRUCTURE

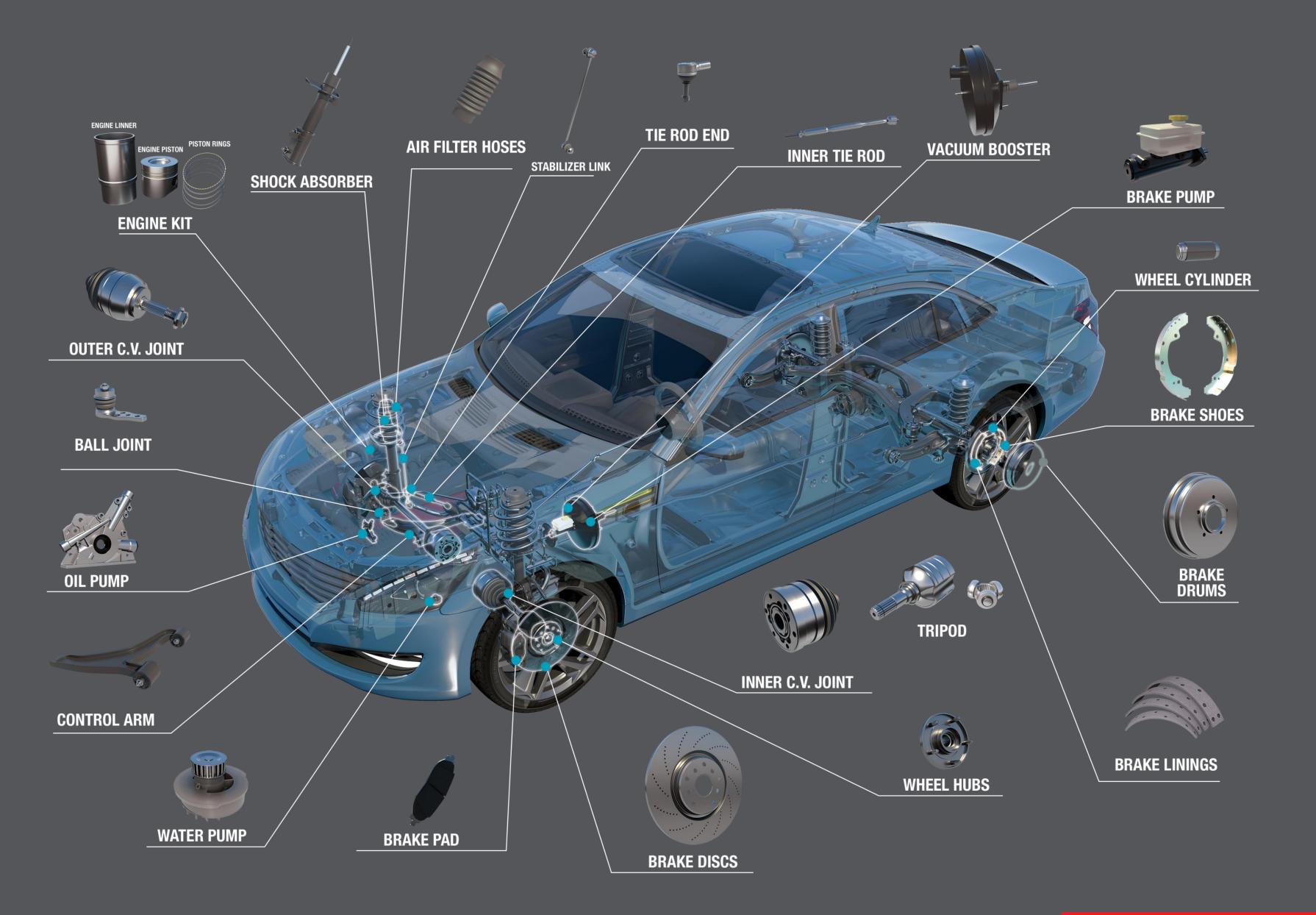




Note:Total number of common shares updated as of July 31, 2025, following the Company's third public share offering held on July 10, 2025.



BROAD PORTFOLIO



DACOMSA

FRASLE

MAIN PRODUCTS AND BRANDS

































AB3 IGCB3 IGCTB3

SMLL B3