FRASLE
MOBILITY

RANDONCORP

EARNINGS RELEASE
2Q26

ri.fraslemobility.com

KEEP LIFE IN MOTION

Caxias do Sul, August 11, 2026. Frasle Mobility (B3: FRAS3) discloses its results for the second quarter of 2026 (2Q26) and first half of 2026 (1H26). The Company`s Financial Information is consolidated in accordance with international standards IFRS – International Financial Reporting Standards and monetary values are expressed in Reais, unless otherwise indicated. Comparisons are made with the second quarter of 2025 (2Q25) and the first half of 2025 (1H25).

Highlights 2Q26

NET REVENUE (RS)
1.4 B
+1.8% vs 2Q25

INTERNATIONAL MARKET (US$)
138.6 M
+7.5% vs 2Q25

ADJUSTED EBITDA (R$)
282.3 M
+18.4% vs 2Q25
EBITDA MARGIN[2] 20.4%

INVESTMENTS[3] (R$)
22.4 M
-54.1% vs 2Q25

1 Value refers to the sum of exports from Brazil and revenues generated by units abroad, net of intercompany transactions;
2 Percentage considers margin adjusted for non-recurring events;
3 Value refers to organic investments.

MARKET CAP
R$ 5.7 B (08/11/2026)

CLOSING QUOTE "FRAS3"
R$ 20.65 (08/11/2026)

~~**FREEFLOAT**~~
38%

Hemerson Fernando de Souza – IRO

Mariana Pimentel Guimarães
Jéssica Cristina Cantele
Mônica Rech

Videoconference of Results 2Q26
August, 12, 2026 (Wednesday)

11 am – Brasília
10 am – Nova Iorque
03 pm – Londres

WebCast (Portuguese/English) – **Click here**

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FORWARD-LOOKING STATEMENTS. The statements contained in this report regarding FRASLE MOBILITY's business prospects, projections and results and the company's growth potential are merely forecasts and were based on management's expectations regarding the Company's future. These expectations are highly dependent on changes in the market, the general economic performance of the country, the sector, and international markets, and may undergo changes.

2Q26 EVENTS

Sustainability

In April, the Company published its latest Sustainability Report. The report provides a comprehensive overview of the Company's key initiatives focused on caring for People, respecting the Planet, and conducting its Business in a sustainable manner.

In addition, 2025 marked the achievement of several public commitments[1], including:

- Elimination of industrial landfill disposal (from 25% in 2020 to 0% in 2025);
- Reuse of 100% of treated wastewater (versus 41.4% in 2020);
- Doubling the representation of women in leadership positions (from 11% in 2020 to 22%[2] in 2025).

The Company also made significant progress toward its remaining public commitments:

- Achieving a 40% reduction in greenhouse gas (GHG) emissions by 2030 (from 3.99 $kgCO_2e$ in 2020 to 1.46 $kgCO_2e$ per hour worked in 2025);
- Achieving zero serious injuries (reducing the serious injury rate from 0.2 in 2020 to 0.0 in 2025);
- Increasing the share of consolidated net revenue generated by new products (from 49% in 2020 to 55% in 2025).

ACCESS THE SUSTAINABILITY REPORT

[1] The public sustainability commitments were established by Randoncorp and announced in June 2021, using 2020 as the baseline year. Frasle Mobility, as one of its subsidiaries, contributes directly to the achievement of these targets. [2]Considering only Frasle Mobility's specific public commitment, female representation in leadership positions reached 14% in 2025, compared to 11% in the 2020 baseline year.

SUBSEQUENT EVENT

Portfolio Expansion

July marked Dacomsa's participation in INA PAACE Automechanika Mexico 2026, one of the leading automotive aftermarket events in the region, reinforcing its leadership position and advancing key strategic growth initiatives. Among the highlights was the **launch** of the **Fritec-branded hydraulic cylinder** product line, a move that demonstrates the initial realization of acquisition-related synergies and broadens the company's portfolio of solutions for the Mexican market. The event also served as a platform to strengthen the **growth prospects** of the **Moresa** and **TF Victor** brands in the **United States**.

Profit Distribution

Through a Material Fact, the Company announced the payment of Interest on Shareholders' Equity to be made on August 24. The total amount to be distributed is BRL 69.8 million, corresponding to a gross amount of BRL 0.251577 per share.

ACCESS THE MATERIAL FACT

MESSAGE FROM MANAGEMENT

Frasle Mobility achieved a record quarterly EBITDA margin in 2Q26, supported by efficiency gains and disciplined execution, further demonstrating the resilience of its business model

The second quarter of 2026 was marked by a material profitability expansion versus 1Q26, supported by improvements across the Company's key operating and financial indicators. Although consolidated net revenue was affected by FX movements during the period, which reduced the translation of foreign-currency revenues, the same movement benefited certain cost lines, highlighting geographic diversification as a key pillar of Frasle Mobility's business model. The quarter also reflected the recovery of the Ride and Comfort line in the domestic market, the gradual improvement in North American market, and continued progress in Dacomsa's integration, reinforcing the quality of execution and the Company's ability to adapt to changing market conditions.

In Brazil, results reflected the normalization of operating routines that had affected sales performance earlier in the year at the Extrema facility (Nakata), following the ERP migration and the implementation of the automated picking system (4Mobility). Overcoming these challenges enabled the Company to restore customer service levels and further strengthen the Ride and Comfort line in the domestic market. Aftermarket demand remained resilient, supported by sustained repair shop traffic. Performance was benefited from the friction materials and brake discs lines, supported by the production capacity expansions implemented by the Company.

In international markets, Frasle Mobility's diversified footprint continued to help mitigate different regional trends. In Mexico, Dacomsa increased its contribution to consolidated results, advancing its operational and commercial integration process through efficiency gains, portfolio expansion and gradual synergy capture. The evolution of the operation reinforces the Company's consistent execution in acquisition-led growth and highlights the value creation potential of the Mexican platform. In Argentina, the environment remained pressured by pricing dynamics and FX translation effects. In North America, the heavy vehicle segment showed gradual improvement, with volumes moving closer to historical levels.

Record operating profitability in the quarter was driven by a combination of a favorable FX environment for certain cost structures, mix management, productivity initiatives and synergy capture. Together with lower net financial expenses, these factors supported the expansion of net margin. The Company also continued to improve working capital management and maintained a balanced capital structure, preserving financial flexibility to support its growth strategy throughout 2026.

The same business discipline is also reflected in the Company's sustainability agenda. At the end of May, Frasle Mobility published its Sustainability Report, highlighting progress toward its ESG Ambition and reinforcing the integration of environmental, social and governance topics into its business strategy. These advances contribute to greater operational efficiency, risk mitigation, brand strength and sustainable value creation.

Outlook

Frasle Mobility remains focused on capturing synergies, advancing operational improvements across recently integrated businesses and expanding its international footprint, particularly in Mexico and the United States. Looking ahead to the second half of the year, the environment remains subject to uncertainties, especially regarding global tariff policies, Brazil's tax reform, the country's electoral cycle and the different macroeconomic dynamics across the markets in which the Company operates. In the United States, recent industry indicators point to a more constructive outlook for the transportation sector, supported by a gradual improvement in freight market fundamentals[1]. Against this backdrop, the Company remains committed to efficiency, disciplined capital allocation and value creation, leveraging its diversified global presence, strong brands and consistent execution capabilities.

[1] Source: ACT Research, Trucking Industry Forecast for 2026, July 2026 update.

KEY NUMBERS

Amounts in R$ million, unless otherwise stated

	2Q26	2Q25	Δ %	1Q26	Δ %	1H26	1H25	Δ %
ECONOMIC HIGHLIGHTS								
Net Revenue	**1,384.7**	1,360.1	**1.8%**	1,250.2	**10.8%**	**2,634.8**	2,691.9	**-2.1%**
Domestic Market	684.4	630.2	8.6%	512.0	33.7%	1,196.4	1,234.7	-3.1%
Foreign Market	700.2	729.9	-4.1%	738.2	-5.1%	1,438.5	1,457.2	-1.3%
Foreign Market US$	138.6	128.9	7.5%	140.5	-1.3%	279.1	253.5	10.1%
Exports - Brazil US$[1]	28.0	31.4	-10.8%	25.9	8.2%	53.8	61.1	-11.9%
Gross Profit	**493.5**	436.0	**13.2%**	413.6	**19.3%**	**907.2**	891.2	**1.8%**
Gross Margin	35.6%	32.1%	3.6 pp	33.1%	2.6 pp	34.4%	33.1%	1.3 pp
Operating Profit	**217.3**	170.5	**27.5%**	146.8	**48.0%**	**364.1**	363.2	**0.3%**
Operating Margin	15.7%	12.5%	3.2 pp	11.7%	4.0 pp	13.8%	13.5%	0.3 pp
EBITDA	**282.3**	238.4	**18.4%**	209.7	**34.7%**	**492.0**	499.4	**-1.5%**
EBITDA Margin	20.4%	17.5%	2.9 pp	16.8%	3.6 pp	18.7%	18.6%	0.1 pp
Net Profit*	**88.0**	48.3	**82.1%**	44.1	**99.4%**	**132.1**	116.0	**13.8%**
Net Margin	6.4%	3.7%	2.7 pp	3.5%	2.8 pp	5.0%	4.3%	0.7 pp
Adjusted EBITDA	**282.3**	238.4	**18.4%**	209.7	**34.7%**	**492.0**	491.4	**0.1%**
Adjusted EBITDA Margin	20.4%	17.5%	2.9 pp	16.8%	3.6 pp	18.7%	18.3%	0.4 pp
FINANCIAL HIGHLIGHTS								
Investments	**22.4**	48.8	**-54.1%**	20.5	**9.3%**	**42.9**	70.7	**-39.4%**
Net Debt	**-1,277.3**	-1,969.4	-35.1%	-1,475.1	-13.4%	**-1,277.3**	- 1,969.4	**-35.1%**
Net Leverage	1.3 x	2.2 x	-0.9 x	1.6 x	-0.3 x	**1.3 x**	2.2 x	**-0.9 x**
ROIC	**14.6%**	11.2%	**3.5 pp**	14.2%	**0.4 pp**	**14.6%**	11.2%	**3.5 pp**
ROE	**12.0%**	15.2%	**-3.2 pp**	10.4%	**1.6 pp**	**12.0%**	15.2%	**-3.2 pp**
CAPITAL MARKET								
Market Value[2]	**5,758.1**	7,379.5	**-22.0%**	6,355.2	**-9.4%**	**5,758.1**	7,379.5	**-22.0%**
Average Daily Traded Volume	5.0	10.3	-51.6%	7.2	-31.0%	5.0	10.3	-51.6%
Average USD Exchange Rate	**5.0**	5.7	**-10.9%**	5.3	**-4.0%**	**5.15**	5.76	**-10.5%**

Note: Dacomsa has been included in the Company's results since January 14, 2025, the date on which the acquisition was completed. For further information, please refer to the Notice to the Market released on that date. [1]Represents total exports from units located in Brazil, including intercompany sales. [2]Market capitalization is calculated based on the closing share price on the last trading day of the quarter multiplied by the total number of shares outstanding. *Net income excludes the amount attributable to non-controlling interests.

SALES PERFORMANCE

VOLUME AND NET REVENUE BY PRODUCT FAMILY

In million of pieces

	2Q26		2Q25		Δ %	1Q26		Δ %	1H26		1H25		Δ %
SALES VOLUMES BY PRODUCT LINE													
Braking	**32.5**	69.8%	30.6	69.4%	**6.3%**	29.1	72.9%	**11.7%**	**61.7**	71.2%	60.7	70.1%	**1.6%**
Ride and Confort	**5.9**	12.6%	5.2	11.8%	**12.8%**	3.5	8.8%	**67.2%**	**9.4**	10.8%	9.9	11.5%	**-5.6%**
Powertrain	**7.1**	15.1%	7.1	16.1%	**-0.6%**	6.4	16.0%	**10.5%**	**13.5**	15.5%	13.9	16.1%	**-3.4%**
Other Products	**1.2**	2.5%	1.2	2.7%	**-2.1%**	0.9	2.3%	**27.3%**	**2.1**	2.4%	2.0	2.3%	**5.6%**
Total Sales Volume	**46.6**	100.0%	44.1	100.0%	**5.7%**	39.9	100.0%	**16.8%**	**86.6**	100.0%	86.5	100.0%	**0.1%**

In R$ million

	2Q26		2Q25		Δ %	1Q26		Δ %	1H26		1H25		Δ %
SALES REVENUE BY MATERIAL													
Braking	**771.0**	55.7%	772.5	56.8%	**-0.2%**	757.6	60.6%	**1.8%**	**1,528.7**	58.0%	1,545.2	57.4%	**-1.1%**
Ride and Confort	**282.7**	20.4%	259.7	19.1%	**8.9%**	185.2	14.8%	**52.6%**	**467.9**	17.8%	506.5	18.8%	**-7.6%**
Powertrain	**309.4**	22.3%	307.3	22.6%	**0.7%**	290.6	23.2%	**6.4%**	**600.0**	22.8%	597.6	22.2%	**0.4%**
Other Products	**21.6**	1.6%	20.7	1.5%	**4.8%**	16.6	1.3%	**30.0%**	**38.3**	1.5%	42.5	1.6%	**-10.0%**
Total Sales Revenue	**1,384.7**	100.0%	1,360.1	100.0%	**1.8%**	1,250.2	100.0%	**10.8%**	**2,634.8**	100.0%	2,691.9	100.0%	**-2.1%**

Note: For further details on product families, please refer to Annex IV. See the Modeling Guide for a detailed description of the adjustments applied to the historical series. It is important to highlight that the performance of sales revenue by product family does not necessarily reflect the same behavior in volumes, as it is affected by exchange rate fluctuations, product mix, and pricing.

Braking

- Volume growth in 2Q26 was driven by the domestic aftermarket, reflecting sustained repair shop traffic and consistent distributor demand for the Fras-le and Fremax brands, as well as commercial initiatives that supported the competitiveness of the product line.

Ride and Comfort

- The recovery in revenue and volumes in 2Q26 versus 1Q26 mainly reflects the stabilization of the distribution center automation system and the consolidation of the ERP migration. Compared to 2Q25, growth was supported by initiatives to increase product availability, improve inventory management and raise productivity at the shock absorber plant.

Powertrain

- Stable volumes in 2Q26 versus 2Q25 reflected the more cautious environment observed in the United States since 2H25, amid political and economic uncertainty in the country. In Mexico, the product line's performance was supported by a gradual recovery in repair activity, while revenue reflected mix effects and targeted commercial initiatives in engine components.

REVENUE BY MARKET

In R$ million

	2Q26		2Q25		Δ %	1Q26		Δ %	1H26		1H25		Δ %
DOMESTIC MARKET	**684.4**	**49.4%**	630.2	46.3%	**8.6%**	512.0	41.0%	**33.7%**	**1,196.4**	**45.4%**	1,234.7	45.9%	**-3.1%**
Aftermarket	632.3	45.7%	576.8	42.4%	9.6%	461.4	36.9%	37.0%	1,093.7	41.5%	1,111.0	41.3%	-1.6%
OEM	52.1	3.8%	53.4	3.9%	-2.5%	50.5	4.0%	3.1%	102.6	3.9%	123.7	4.6%	-17.0%
FOREIGN MARKET	**700.2**	**50.6%**	729.9	53.7%	**-4.1%**	738.2	59.0%	**-5.1%**	**1,438.5**	**54.6%**	1,457.2	54.1%	**-1.3%**
Aftermarket	649.3	46.9%	688.8	50.6%	-5.7%	683.7	54.7%	-5.0%	1,333.0	50.6%	1,362.8	50.6%	-2.2%
OEM	51.0	3.7%	41.2	3.0%	23.8%	54.5	4.4%	-6.5%	105.5	4.0%	94.4	3.5%	11.7%
TOTAL NET REVENUE	**1,384.7**	**100.0%**	1,360.1	100.0%	**1.8%**	1,250.2	100.0%	**10.8%**	**2,634.8**	**100.0%**	2,691.9	100.0%	**-2.1%**
Aftermarket	1,281.6	92.56%	1,265.5	93.0%	1.3%	1,145.1	91.6%	11.9%	2,426.7	92.1%	2,473.8	91.9%	-1.9%
OEM	103.1	7.44%	94.6	7.0%	9.0%	105.0	8.4%	-1.9%	208.1	7.9%	218.1	8.1%	-4.6%

DOMESTIC MARKET (DM)

Aftermarket

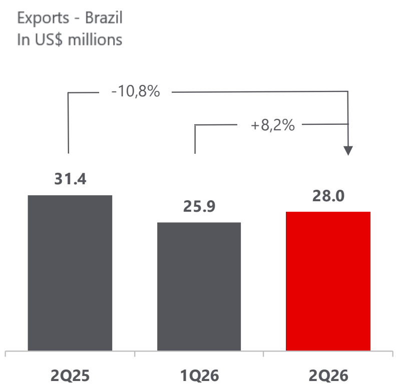
- The positive quarterly performance reflects initiatives to increase product availability and pricing repositioning, combined with resilient aftermarket demand. Although first-half performance remained below 1H25, the improvement throughout the period points to a gradual recovery from the impacts of the warehouse automation implementation at the Extrema site (Nakata).

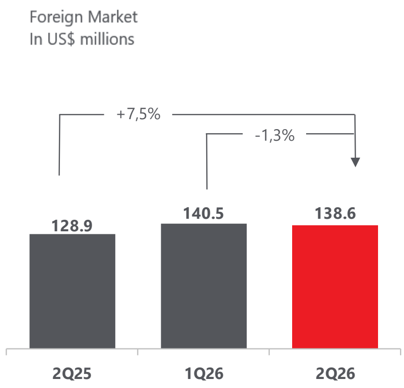
OEM (Automakers)

- Compared to 2Q25, performance was affected by product mix. First-half 2026 continued to reflect weaker new vehicle sales, particularly in the heavy vehicle segment, influenced by the cost of credit and the Selic rate remaining at restrictive levels, which continued to pressure year-to-date performance.

INTERNATIONAL MARKET (IM)

The international market includes both exports from Brazil and revenue from the operations abroad.





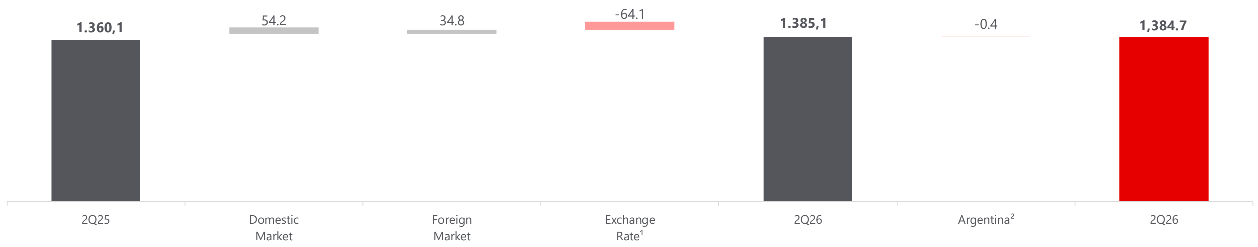
Aftermarket

- Exports from Brazil recovered versus 1Q26, reflecting the gradual resumption of shipments to the United States after a period of softer activity in the region. Year-over-year performance was still affected by a stronger 2Q25 comparison base and the appreciation of the Brazilian real between the periods. In international operations, Dacomsa made a positive contribution, supported by a more favorable market environment in Mexico, although certain lines reflected mix effects and targeted commercial initiatives.

OEM (Automakers)

- The growth in 1H26, compared to the second half of 2025, was driven by the recovery of the heavy vehicle segment in the United States, supported, in part, by advance purchases ahead of regulatory changes in the segment.

Considering the performance detailed above, the bridge chart below presents the main effects on consolidated net revenue performance in 2Q26 compared to 2Q25.



[1]FX: ex-FX variation — eliminates foreign exchange effects by translating international revenues and Brazilian exports using the average 2025 exchange rate.
[2]Economic update in highly inflationary economy as provided for in CPC 42/IAS 29. Adjustments related to inflation and currency appreciation/devaluation.

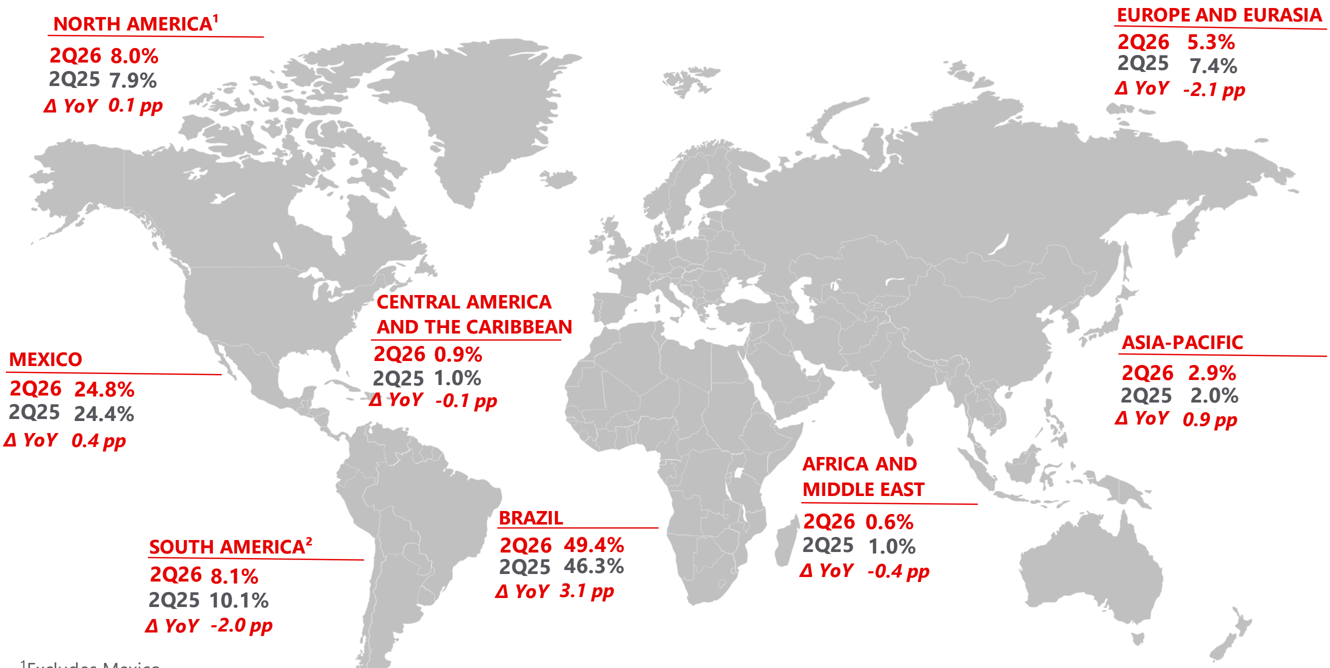
FX EFFECT

The Company has FX exposure to the currencies of the international markets in which it operates, as revenues from these markets already account for approximately 55% of total inflows. The most relevant foreign currencies are the U.S. dollar, due to exports from Brazilian units and the U.S. operation, and the Mexican peso, given the relevance of the Mexican operation to consolidated revenue.

In 2Q26, despite the relevance of the Mexican operation, the translation effect from the Mexican peso was limited, as its average exchange rate remained largely stable against the Brazilian real year-over-year. The main negative impact came from the U.S. dollar, whose average exchange rate declined 10.9%, affecting the translation into Brazilian reais of exports and revenue from the U.S. operation. Although less significant, the Argentine peso depreciated 25.2% and also contributed negatively to reported results.

In constant currency, applying 2025 average exchange rates, 2Q26 net revenue would have reached approximately R$ 1,448.8 million, representing growth of 6.5% versus 2Q25 and evidencing an unfavorable FX effect of approximately R$ 64.1 million.

GEOGRAPHIC REVENUE BREAKDOWN



[1]Excludes Mexico.
[2]Excludes Brazil.

> **North America:** Following a period of heightened macroeconomic volatility, the region showed gradual signs of recovery, supported by a resumption in fleet maintenance activity. Demand for engine components also remained at healthy levels in this market.

> **Mexico:** Revenue stability in the region reflected a more favorable macroeconomic environment compared to 2025, with an increase in vehicle repair activity. From a synergy perspective, Dacomsa continued to advance process integration and efficiency capture, demonstrating the Company's capability to execute M&A internationally.

> **South America:** The decline in the region was mainly driven by a more competitive pricing environment and greater competition for shelf space, particularly in Argentina. Even so, the Company maintained market share through portfolio expansion and selective discounts by product family.

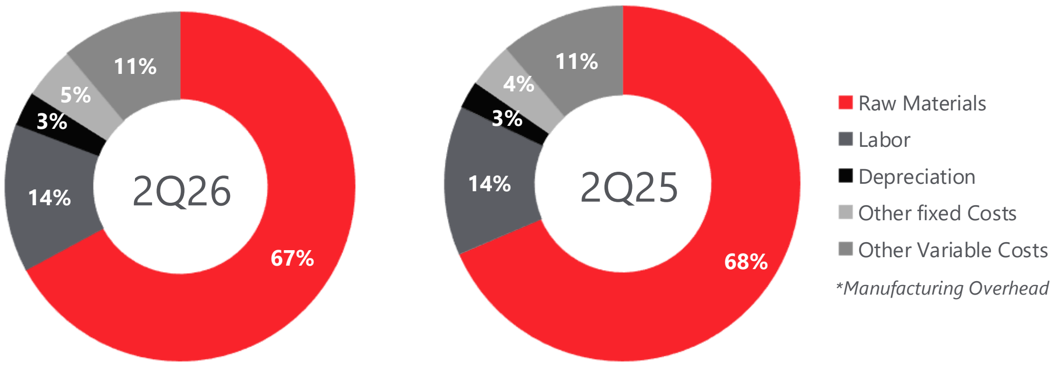
> **Europe and Eurasia**: Revenue performance was mainly affected by lower demand from a major customer year-over-year, combined with a more uncertain global backdrop resulting from conflicts in the Middle East and the related pressure on fuel and international logistics costs. In response, the Company advanced portfolio-strengthening initiatives, including the launch of Fremax-branded brake shoes for light vehicles in the aftermarket and the approval of a new project to supply OEMs.

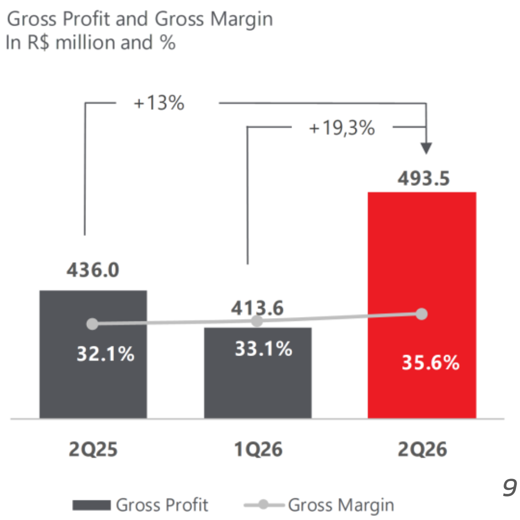
> **Asia-Pacific:** Growth was driven by China, supported by solid aftermarket performance and new business wins. In India, the market remained stable in the OEM segment, keeping the Company's leading position.

OPERATING PERFORMANCE

COST OF GOODS SOLD (COGS) AND GROSS PROFIT

In 2Q26, cost of goods sold totaled R$ 891.1 million, equivalent to 64.4% of net revenue, resulting in gross profit of R$ 493.5 million and gross margin of 35.6%, up 3.5 percentage points year-over-year. Performance also benefited from R$ 6.0 million in prior-period tax credits recognized during the quarter. The COGS breakdown is presented below.





> **Raw materials:** The reduction versus 2Q25 was mainly due to the favorable FX effect on imported components, benefiting operations with greater exposure to co-manufactured products. Supply management, including a reassessment of the supplier base, also contributed to more competitive raw material sourcing. In addition, sourcing synergies at Dacomsa began to gain traction and appear more consistently in results.

> **Labor:** Remained stable compared to 2Q25, as a result of structural adjustments made throughout 2025.

Depreciation: Despite stable percentages, the second quarter of 2026 saw an increase in the absolute value of depreciation, driven by growth in the operating asset base.

Manufacturing overhead: Operational efficiency gains, combined with disciplined management of variable production costs during the period, helped offset higher fixed costs and sustain gross margin expansion in the quarter.

OPERATING EXPENSES AND OTHER OPERATING INCOME

In R$ million and % over Net Revenue

	2Q26		2Q25		Δ %	1Q26		Δ %	1H26		1H25		Δ %
Selling Expenses	**-140.5**	**-10.1%**	-135.6	-10.0%	**3.6%**	-127.3	-10.2%	**10.4%**	**-267.8**	**-10.2%**	-270.4	-10.0%	**-0.9%**
Variable Expenses with Sales	-45.1	-3.3%	-48.5	-3.6%	-7.0%	-40.3	-3.2%	11.7%	-85.4	-3.2%	-95.0	-3.5%	-10.1%
Other Expenses with Sales	-95.5	-6.9%	-87.1	-6.4%	9.5%	-86.9	-7.0%	9.8%	-182.4	-6.9%	-175.4	-6.5%	4.0%
Administrative Expenses	**-118.6**	**-8.6%**	-121.1	-8.9%	**-2.0%**	-120.8	-9.7%	**-1.8%**	**-239.4**	**-9.1%**	-249.1	-9.3%	**-3.9%**
Other Net Expenses/Income	**-16.3**	**-1.2%**	-9.4	-0.7%	**73.5%**	-18.2	-1.5%	**-10.6%**	**-34.6**	**-1.3%**	-9.7	-0.4%	**256.7%**
Other Operating Expenses	-18.4	-1.3%	-16.7	-1.2%	10.4%	-20.1	-1.6%	-8.2%	-38.5	-1.5%	-54.9	-2.0%	-29.8%
Other Operating Income	2.1	0.2%	7.3	0.5%	-70.8%	1.8	0.1%	16.2%	4.0	0.2%	45.2	1.7%	-91.2%
Equity Equivalence	**-0.7**	**-0.1%**	0.6	0.0%	**-227.9%**	-0.5	0.0%	**39.0%**	**-1.3**	**0.0%**	1.2	0.0%	**-210.7%**
Total Operating Exp/Income	**-276.2**	**-19.9%**	-265.5	-19.5%	**4.0%**	-266.813	-21.3%	**3.5%**	**-543.0**	**-20.6%**	-528.0	-19.6%	**2.8%**

Note: Administrative expenses include the remuneration of administrators.

Selling expenses: Remained stable as a percentage of net revenue. The variation between fixed and variable expenses mainly reflects the change in the criteria for eliminating intercompany commissions between 2025 and 2026, with no structural increase in expenses.

Administrative Expenses: The decline in this line item reflects cost control measures and productivity gains. It is worth noting that the first half of 2025 was impacted by expenses related to M&A operations amounting to R$ 6.3 million.

Other operating expenses: In the quarter, the main impact came from contingency provisions totaling R$ 5.4 million, compared to R$ 10.1 million in 2Q25. 1H25 had been affected by: (i) amortization of fair value adjustments related to the Dacomsa acquisition, totaling R$ 24.7 million; and (ii) the write-off of fair value adjustments and impairment reversal at Fanacif S.A., totaling R$ 5.5 million.

Other Operating Income: For the year 2025, this line item benefited from one-off events, notably: (i) a gain in a tax proceeding amounting to R$ 3.0 million; (ii) effects related to the restructuring of Fanacif S.A., amounting to R$ 10.5 million; and (iii) revenues related to the Green Mobility and Innovation Program (MOVER) amounting to R$ 4.5 million.

EBITDA AND ADJUSTED EBITDA

In R$ million

	2Q26	2Q25	Δ %	1Q26	Δ %	1H26	1H25	Δ %
EBITDA Reconciliationand Adjusted EBITDA								
Net Profit	**88.0**	48.3	**82.1%**	44.1	**99.4%**	**132.1**	0.0	0.0%
Non-controlling interests	**-0.5**	0.0	**0.0%**	0.0	**-12812.4%**	**-0.5**	0.0	0.0%
Financial Result	**86.1**	99.8	**-13.7%**	90.3	**-4.6%**	**176.4**	198.6	-11.2%
Depreciation	**65.0**	68.0	**-4.3%**	62.9	**3.4%**	**127.9**	136.2	-6.1%
Income Tax / Social Contribution	**43.7**	21.0	**108.7%**	12.4	**252.6%**	**56.1**	44.9	25.1%
EBITDA	**282.3**	238.4	**18.4%**	209.7	**34.7%**	**492.0**	499.4	**-1.5%**
EBITDA Margin	**20.4%**	17.5%	**2.9 pp**	16.8%	**3.6 pp**	**18.7%**	0.0%	18.7 pp
Non-recurring Events	**0.0**	0.0	**0.0%**	0.0	**0.0%**	**0.0**	-8.0	**-100.0%**
Various litigation proceedings	**0.0**	0.0	**0.0%**	0.0	**0.0%**	**0.0**	-3.0	-100.0%
Sale of assets	**0.0**	0.0	**0.0%**	0.0	**0.0%**	**0.0**	-10.5	-100.0%
Asset impairment	**0.0**	0.0	**0.0%**	0.0	**0.0%**	**0.0**	5.5	-100.0%
Adjusted EBITDA	**282.3**	238.4	**18.4%**	209.7	**34.7%**	**492.0**	491.4	**0.1%**
EBITDA Margin - Adjusted	**20.4%**	17.5%	**2.9 pp**	16.8%	**3.6 pp**	**18.7%**	18.3%	0.4 pp

Note: Adjusted EBITDA is a non-GAAP measure under Brazilian accounting practices, used as supplementary information for investors, and should be analyzed together with the financial statements and other performance and cash generation indicators.

The increase in EBITDA and EBITDA margin in the quarter was mainly supported by gross margin expansion, reflecting the favorable FX effect on co-manufactured products, sales mix, supply chain optimization initiatives and operational efficiency gains. Results also benefited from R$ 6.0 million in prior-period tax credits recognized during the quarter.

In the adjusted EBITDA analysis, the main non-recurring events in the first half of 2025 relate to: a R$ 3.0 million gain from a tax proceeding; R$ 10.5 million related to the gain from the sale of the land at the Uruguay plant, in the context of Fanacif's restructuring; and losses of R$ 5.5 million related to the write-off of fair value adjustments and impairment reversal, as disclosed in Notes 11 and 13.4 to the financial statements for the first quarter of 2025.

FINANCIAL RESULT

In R$ million

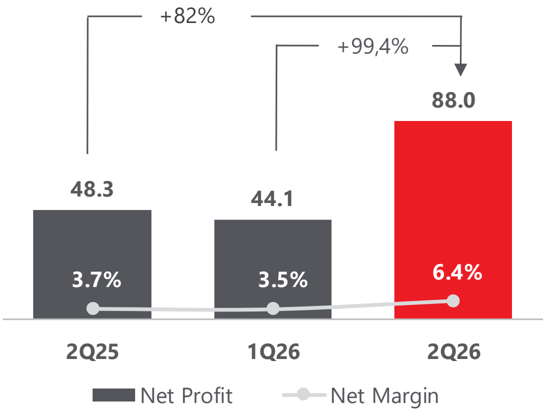
	2Q26	2Q25	Δ %	1Q26	Δ %	1H26	1H25	Δ %
FINANCIAL INCOME	**63.3**	62.6	**1.2%**	55.8	**13.4%**	**119.1**	133.4	**-10.7%**
FINANCIAL EXPENSES	**-152.0**	-170.2	**-10.7%**	-150.9	**0.7%**	**- 302.9**	- 348.9	**-13.2%**
Monetary adjustment (IAS 29)	2.6	7.8	-66.8%	4.8	-46.3%	7.4	16.9	-55.9%
FINANCIAL RESULT	**-86.1**	-99.8	**-13.7%**	-90.3	**-4.6%**	**- 176.4**	- 198.6	**-11.2%**

The second quarter ended with a negative net financial result of R$ 86.1 million, a 13.7% improvement year-over-year. Key highlights were:

- **Financial income:** Remained stable compared to the previous quarter. However, in the first half of the year, the reduction in gains from exchange rate variations on accounts receivable negatively impacted financial income when compared to the same period of the previous year. Conversely, the increase in cash availability boosted returns on financial investments, partially mitigating this effect.
- **Financial expenses:** The reduction was mainly due to lower taxes on financial transactions following the review of the receivables advance structure. In addition, the reduction in foreign-currency loans and financing, combined with favorable FX movements, contributed to lower foreign exchange expenses.

NET INCOME AND NET MARGIN

In R$ million and %



Note: Net Income is net of the amount attributable to non-controlling interests.

Quarter's net income reflected the improvement in operating results and lower net financial expenses. The effective income tax rate was 29.9%, compared to 27.3% in 2Q25. The higher rate is related to a review of tax calculations at Dacomsa, which does not affect the operation's underlying performance.

IMPACT OF ACCOUNTING AND DISCLOSURE STANDARDS IN HIGHLY INFLATIONARY ECONOMIES (IAS 29/CPC42)

In R$ million

	2Q26	2Q25	Δ %	1H26	1H25	Δ %
Net Revenue	**1,384.7**	**1,360.1**	**1.8%**	**2,634.8**	**2,691.9**	**-2.1%**
Indexation	6.6	9.4	-29.4%	8.9	11.7	-24.1%
Currency Translation	-7.0	-17.8	-60.6%	-4.6	-19.7	-76.9%
Total Impact on Net Revenue	-0.4	-8.4	-95.6%	4.3	-8.0	-154.0%
Net Revenue ex-effects	**1,385.1**	**1,368.5**	**1.2%**	**2,630.5**	**2,699.9**	**-2.6%**
Adjusted EBITDA	**282.3**	**238.4**	**18.4%**	**492.0**	**491.4**	**0.1%**
Indexation	-5.4	-0.2	3079.9%	-7.9	-6.7	17.6%
Currency Translation	-1.1	-2.8	-58.9%	-0.7	-3.0	-78.0%
Total Impact on Adjusted EBITDA	-6.6	-2.9	123.2%	-8.6	-9.8	-12.2%
Adjusted EBITDA ex-effects	**288.9**	**241.4**	**19.7%**	**500.6**	**501.2**	**-0.1%**
Adjusted EBITDA Margin ex-effects	**20.9%**	**17.6%**	**322.1%**	**19.0%**	**18.6%**	**46.8%**
Reported Adjusted EBITDA Margin	**20.4%**	**17.5%**	**286.0%**	**18.7%**	**18.3%**	**41.9%**

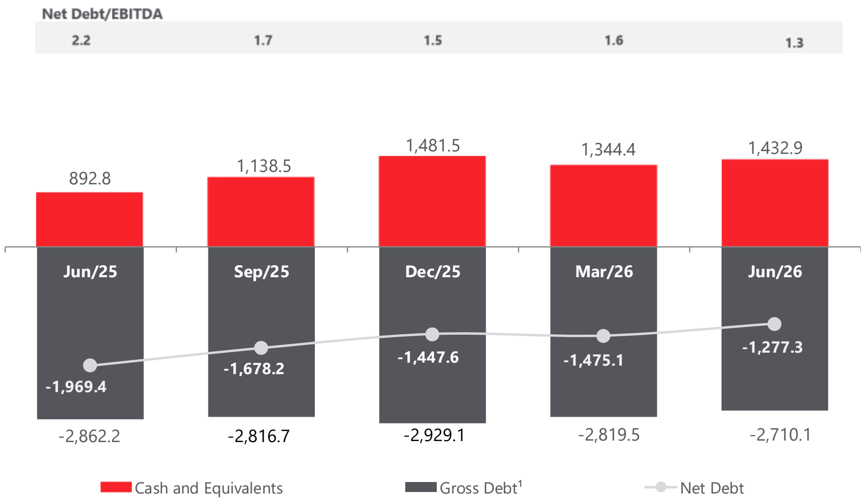
[1]Indexation: refers to the effect of the monetary restatement of the financial statements of operations in a hyperinflationary economy, in accordance with IAS 29/CPC 42.

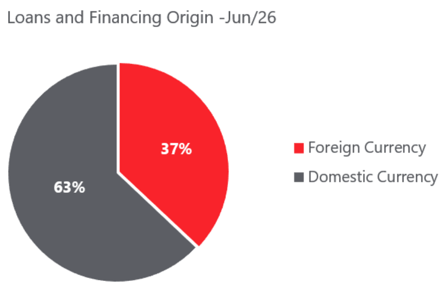
[2]Currency translation: refers to the effect of the translation into Brazilian Reais after monetary restatement, considering the average and closing exchange rates for the period.

In 1H26, Argentina recorded cumulative inflation of 16.8%, compared to 15.1% in the same period of the previous year. On a half-year basis, monetary restatement and currency translation effects had a lower impact on reported results, providing a more stable reading of the Company's financial indicators. For further details, see Note 27.

FINANCIAL MANAGEMENT

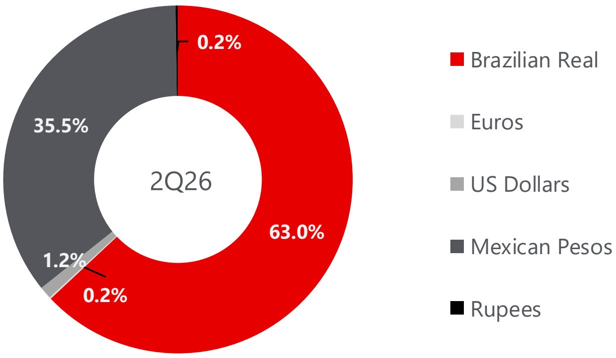
NET DEBT





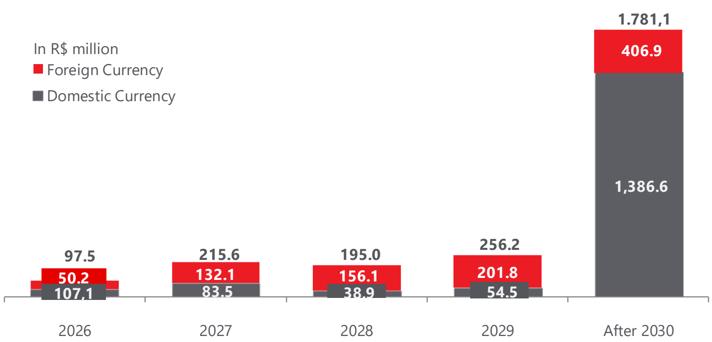
[1]Includes Loans, Financing, Derivatives and Business Combination.

Gross debt per currency

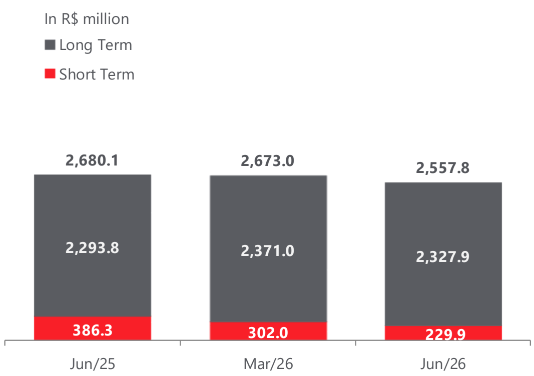


At the end of 2Q26, debt had an average maturity of 4.04 years and an average cost of: (i) Brazilian real-denominated debt: CDI + 1.11% p.a.; (ii) U.S. dollar-denominated debt: US$ + 1.40% p.a.; (iii) Mexican peso-denominated debt: TIIE + 2.39% p.a.; (iv) euro-denominated debt: 2.00% p.a.; and (v) rupee-denominated debt: 9.00% p.a.

Debt principal amortization schedule:



Loans and financing:



WORKING CAPITAL NEED

In R$ million

	2Q25	3Q25	4Q25	1Q26	2Q26
RESOURCES INVESTMENT					
Customers	576.7	606.3	505.1	582.2	**542.0**
In Days	*36 d*	*35 d*	*28 d*	*33 d*	*31 d*
Inventory	1,661.7	1,584.1	1,443.4	1,391.6	**1,381.8**
In Days	*103 d*	*92 d*	*81 d*	*79 d*	*78 d*
Others Resources	167.4	170.0	150.5	155.4	**152.0**
TOTAL OF RESOURCES INVESTED	**2,405.8**	**2,360.4**	**2,099.1**	**2,129.3**	**2,075.8**
SOURCES					
Suppliers*	-614.0	-619.8	-625.0	-611.8	**-638.5**
In Days	*38 d*	*36 d*	*35 d*	*35 d*	*36 d*
Others Resources	-263.2	-332.5	-292.2	-348.6	**-347.6**
TOTAL OF SOURCES	**-877.1**	**-952.4**	**-917.1**	**-960.4**	**-986.1**
WC IN R$	**1,528.7**	**1,408.0**	**1,181.9**	**1,168.9**	**1,089.7**
WC in Days	*95 d*	*82 d*	*66 d*	*67 d*	*62 d*

*Total value is the sum of the Suppliers and Drawn Risk accounts

2Q26 ended with a working capital need of 62 days, down 33 days compared to the same period of the previous year. This performance was driven by a significant reduction in inventories, as a result of optimization and operational adjustment initiatives, as well as lower accounts receivable balances. In addition, the increase in supplier balances contributed to expanding the Company's sources of operating financing.

FREE CASH FLOW

In R$ million

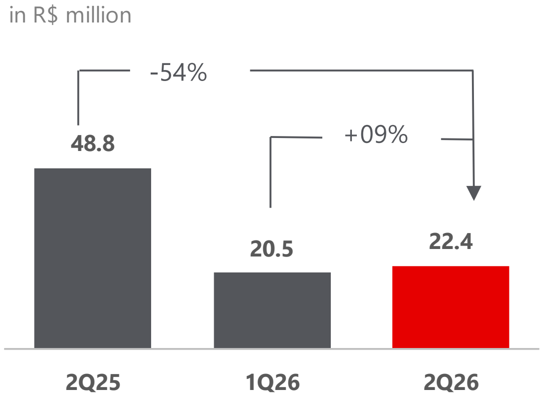
	2Q25	3Q25	4Q25	1Q26	2Q26
EBITDA	**499.4**	**771.2**	**991.5**	**209.7**	**492.0**
Investments	-70.7	-122.9	-190.5	-20.5	-42.9
Financial Result	-198.6	-301.4	-403.2	-90.3	-176.4
Income and Social Taxes	-44.9	-48.4	-37.7	-12.4	-56.2
Working Capital Variation	-787.7	-667.0	-440.9	13.0	92.2
OPERATING CASH FLOW	**-602.5**	**-368.4**	**-80.8**	**99.5**	**308.8**
Dividends/ROE	-72.8	-163.7	-163.7	-102.4	-102.4
Capital Integr. / Business Acquis.	-2,132.2	-1,911.6	-1,912.1	-34.8	-34.8
Others	579.9	507.2	450.7	10.2	-1.2
FREE CASH FLOW	**-2,227.6**	**-1,936.4**	**-1,705.8**	**-27.5**	**170.3**
NET DEBT (NET CASH)	**-1,969.4**	**-1,678.2**	**-1,447.6**	**-1,475.1**	**-1,277.3**

Positive free cash flow in the quarter was driven by strong operating cash generation and the improvement in the capital structure following the Dacomsa acquisition. Compared to 2Q25, the analysis benefits from a comparison base affected by acquisition-related cash outflows. The release of working capital also contributed to the reduction in net debt during the period.

INVESTMENTS (CAPEX)

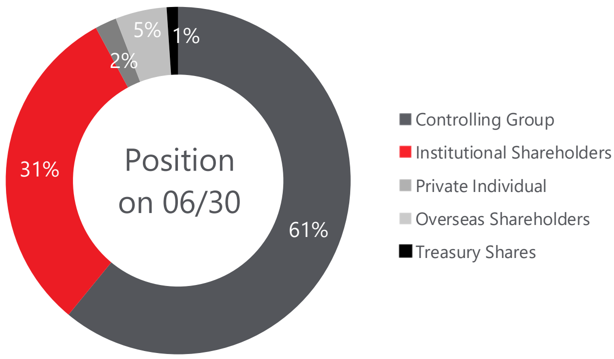
In the second quarter, investments totaled R$ 22.4 million, mainly allocated to layout changes, machinery and equipment purchases, maintenance of the manufacturing base, and initiatives focused on productivity gains and process automation.

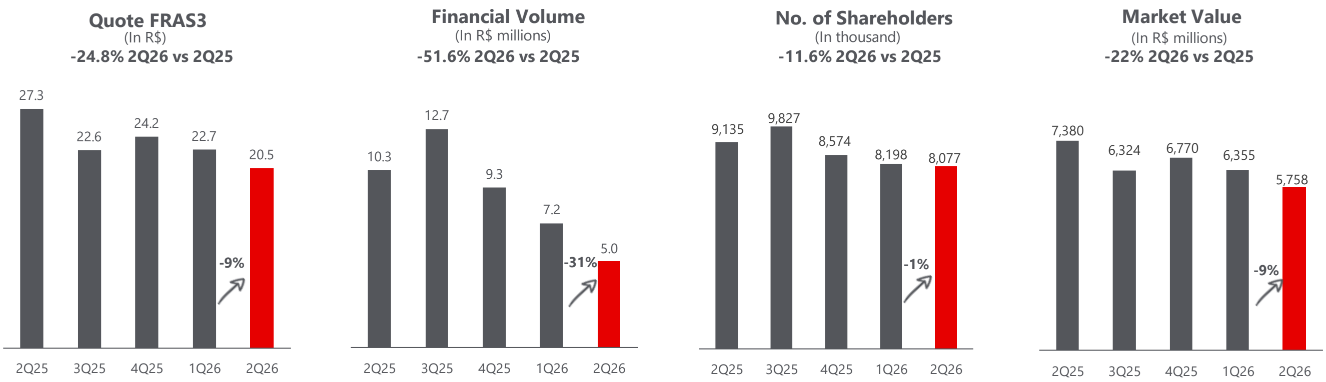
Compared to 2Q25, investments decreased due to the prioritization of cash generation and a more selective capital allocation approach, amid a macroeconomic environment that requires greater prudence in the execution of new projects.



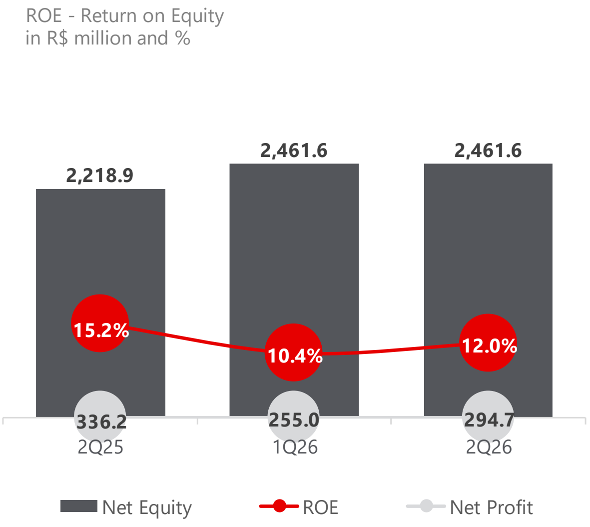
CAPITAL MARKETS

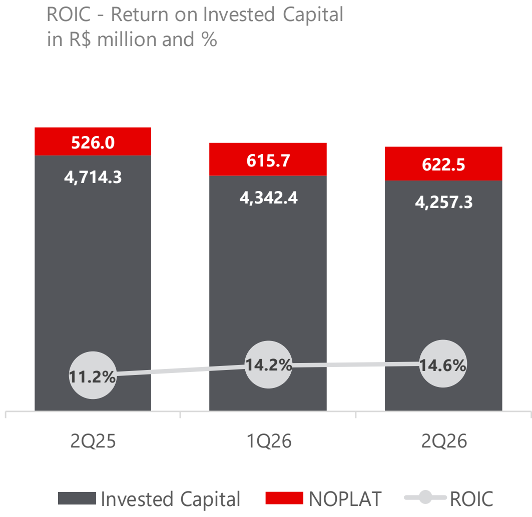
In 2Q26, 14.0 million FRAS3 shares were traded, with total trading volume of R$ 304.6 million. Average daily trading volume reached R$ 5.0 million in the period, down 51.6% compared to 2Q25. The Company's market capitalization at quarter-end was R$ 5.8 billion.





ROE AND ROIC





ROE ended the 2Q26 lower than in 2Q25, mainly reflecting a higher shareholders' equity base and lower profitability year-over-year. Still, higher net income in the quarter supported a recovery versus 1Q26. ROIC increased compared to 2Q25, driven by lower invested capital, disciplined working capital management and greater operating efficiency.

APPENDICES

Appendix I

CONSOLIDATED STATEMENT OF INCOME

Values in thousands of Reais

	2Q26	%	2Q25	%	1H26	%	1H25	%	Variations 2Q26/2Q25	Variations 1H26/1H25
Net Revenue	**1,384,681**	**100.0%**	**1,360,140**	**100.0%**	**2,634,845**	100.0%	**2,691,858**	100.0%	**1.8%**	**-2.1%**
COGS – Cost of Goods Sold	-891,136	-64.4%	-924,126	-67.9%	-1,727,668	-65.6%	-1,800,655	-66.9%	-3.6%	-4.1%
Gross Profit	**493,545**	**35.6%**	**436,014**	**32.1%**	**907,177**	34.4%	**891,203**	33.1%	**13.2%**	**1.8%**
Selling Expenses	-140,525	-10.1%	-135,602	-10.0%	-267,795	-10.2%	-270,356	-10.0%	3.6%	-0.9%
Remuneração dos Administradores	-2,141	-0.2%	-3,525	-0.3%	-4,461	-0.2%	-6,766	-0.3%	-39.3%	-34.1%
Administrative Expenses	-116,498	-8.4%	-117,591	-8.6%	-234,940	-8.9%	-242,347	-9.0%	-0.9%	-3.1%
Other Operation Expens./Incom.	-17,057	-1.2%	-8,814	-0.6%	-35,839	-1.4%	-8,529	-0.3%	93.5%	320.2%
Financial Result	**-86,124**	**-6.2%**	**-99,790**	**-7.3%**	**-176,420**	-6.7%	**-198,605**	-7.4%	**-13.7%**	**-11.2%**
Financial Income	63,288	4.6%	62,561	4.6%	119,087	4.5%	133,417	5.0%	1.2%	-10.7%
Financial Expenses	-152,011	-11.0%	-170,188	-12.5%	-302,949	-11.5%	-348,905	-13.0%	-10.7%	-13.2%
Monetary adjustment	2,599	0.2%	7,837	0.6%	7,442	0.3%	16,883	0.6%	-66.8%	-55.9%
Income Before Tax	**131,200**	**9.5%**	**70,691**	**5.2%**	**187,723**	7.1%	**164,599**	6.1%	**85.6%**	**14.0%**
Income and Social Tax	-43,742	-3.2%	-20,963	-1.5%	-56,149	-2.1%	-44,900	-1.7%	108.7%	25.1%
Net Profit	**87,458**	**6.3%**	**49,728**	**3.7%**	**131,574**	5.0%	**119,699**	4.4%	**75.9%**	**9.9%**
Attributable to non-controlling shar.	515	0.0%	-1,411	-0.1%	511	0.0%	-3,659	-0.1%	-136.5%	-114.0%

Appendix II

CONSOLIDATED BALANCE SHEET

Values in thousands of Reais

	06.30.2026	06.30.2025
ASSETS	**7,019,518**	**6,637,146**
Current Assets	**3,439,725**	**3,172,894**
Cash and Cash Equivalents	1,349,043	729,381
Financial Applications	87	20,781
Receivables	608,189	638,538
Inventory	1,381,838	1,661,719
Biological Assets	0	0
Taxes Recoverable	100,484	122,386
Prepaid Expenses	0	0
Other Current Assets	84	89
Non-current Assets	**3,579,793**	**3,464,252**
Long-Term Realisable Assets	344,553	240,586
Investments	67,661	38,051
Fixed Assets and Leases	1,381,575	1,340,661
Intangible and Goodwill	1,786,004	1,844,954
LIABILITIES	**7,019,518**	**6,637,146**
Current Liabilities	**1,429,562**	**1,418,348**
Salaries and Charges	114,130	107,949
Suppliers	626,985	608,559
Tax Obligations	119,403	95,678
Loans and Financing	229,870	386,321
Others Obligations	329,013	216,118
Provisions	10,161	3,723
Liabilities Related to Non-Current Assets Held for Sale and Discontinued Operations	0	0
Non-current Liabilities	**3,050,744**	**3,001,749**
Loans and Financing	2,327,949	2,293,768
Others Obligations	385,503	427,883
Deferred Taxes	186,965	156,060
Provisions	149,390	122,563
Liabilities Related to Non-Current Assets Held for Sale and Discontinued Operations	0	0
Profits and Revenues to Be Appropriated	937	1,475
Equity	**2,539,212**	**2,217,049**
Social Capital	1,800,000	1,229,400
Capital Reserves	-12,795	-16,556
Revaluation Reserves	0	0
Profit Reserves	927,796	1,150,399
Retained Earnings / Accumulated Losses	0	0
Equity Valuation Adjustments	0	0
Cumulative Translation Adjustments	0	0
Other Comprehensive Results	-194,757	-179,687
Non-controlling Participation	18,968	33,493

Appendix III

STATEMENTS OF CASH FLOW – INDIRECT METHOD

Values in thousands of Reais

	06.30.2026	06.30.2025
CASH FLOWS FROM OPERATING ACTIVITIES		
Net Cash Provided by Operating Activities	**585,526**	**714,140**
Cash Generated from Operations	**443,060**	**405,946**
Net Income for the Period	131,574	119,699
Depreciation and Amortization	127,866	115,790
Change in Derivatives	0	1,178
Provision for Litigation	9,600	12,057
Expected Credit Loss Provision	398	1,300
Other Provisions	-15,972	-29,541
Residual Value of Assets and Leases Disposed of and Sold	4,050	4,491
Changes in Loans, Derivatives and Leases	131,097	149,488
Equity in Earnings	1,282	-1,158
Provision for Current and Deferred Income Tax and Social Contribution	56,149	44,900
Provision for Obsolete Inventories and Negative Margin	-1,735	8,604
Monetary Adjustment	-7,442	-16,883
Income from Active Legal Proceedings	-1,797	-9,385
Impairment	-972	-17,153
Amortization of Inventory Fair Value Step-up	0	20,388
Foreign Exchange Variation and Interest on Leases	9,016	2,245
Offset of Amounts Withheld in Business Combination	-54	-74
Consideration Payable to Customers	0	0
Changes in Assets and Liabilities	**142,466**	**308,194**
Accounts Receivable	-42,281	35,994
Trade Accounts Receivable	0	82,576
Inventories	64,922	24,697
Suppliers	2,083	-140,210
Accounts Payable	55,403	-146,674
Income Tax and Social Contribution Paid	-23,578	-68,691
Financial Investments	81,472	493,045
Judicial Deposits	2,294	-4,003
Recoverable Taxes	2,151	31,460
CASH FLOWS FROM INVESTING ACTIVITIES		
Net Cash Used in Investing Activities	**-77,695**	**-2,149,516**
Purchases of Property, Plant and Equipment	-37,665	-64,281
Additions to Intangible Assets	-5,213	-5,783
Capital Contributions to Associates	-1,802	0
Business Combinations	-33,015	-2,079,452
CASH FLOWS FROM FINANCING ACTIVITIES		
Net Cash Used in Financing Activities	**-446,934**	**1,319,876**
Payment of Interest on Equity and Dividends	-102,408	-72,807
Proceeds from Loans and Financial Instruments	13,652	1,819,122
Repayment of Loans and Financial Instruments	-155,783	-242,755
Interest Paid on Loans	-164,787	-156,944
Pagamento de Arredamentos	-37,608	-26,740
Effect of Exchange Rate Changes on Cash and Cash Equivalents	-28,102	0
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	**32,795**	**-115,500**

Appendix IV

BREAKDOWN BY PRODUCT FAMILY

	Detailed description - Product family
Braking	Brake linings for commercial vehicles, Brake pads for commercial vehicles, automobiles, motorcycles and small-sized aircraft, Brake linings for automobiles, railway shoes, Brake Shoes for commercial vehicles, automobiles and motorcycles, clutch facings, molded linings, universal sheets and industrial products. Brake Discs, Brake Drums, Master Cylinder, Vacuum Booster, Wheel Cylinder, Wheel hubs, Repair kits, Actuators, and Retaining valves.
Ride and Confort	Shock absorbers, Gas Springs, Suspension Plate, Bars, Pivots and Terminals, Steering Boxes, Rubber & Metal Rubber Parts, Suspension bushing kits, ball joints, Suspension springs, Terminal, Connecting, Reaction and Side Steering Bars, End Links, Joints.
Powertrain	Pistons, valves, water pumps, oil pumps, fuel pumps, hoses, air filters, Engine gaskets. CV joints, Wheel hubs, Crown and pinion sets, Cardan components, Crossheads, Motorcycle parts - Transmission, Bearings, shafts, flanges.
Other Various Products	Packed liquids (Brake fluids, coolants, Antifreeze, anticorrosive, additives, Lubricants), Composite Materials, Other Various Products (Polymer materials that do not fall into the previous categories, riveting machines, rivets, dies and iron and steel scrap).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