FRASLE MOBILITY

KEEP LIFE IN MOTION

3Q25 RESULTS

FRAS B3 LISTED N1 | IBRA B3 | IGC B3 | IGCT B3 | SMLL B3

RANDONCORP

The meeting is being recorded.

To acess the simultaneous translation, click on the ‘interpretation' button.

Questions may be submitted in two ways:

Via audio, by clicking the “raise hand” icon.

In writing, through the “Q&A” button.

Any statements that may be made during this video conference regarding the Company’s business outlook, projections, and operational and financial targets are based on the assumptions of Frasle Mobility’s management, as well as on information currently available to the Company. Forward-looking statements are no guarantee of performance and involve risks, uncertainties, and assumptions. They refer to future events and, therefore, depend on circumstances that may or may not occur.

Investors should be aware that general economic conditions, industry conditions, and other operating factors may affect the Company’s future performance and may lead to results that differ materially from those expressed in such forward-looking statements.

WELCOME!

PARTICIPANTS IN OUR 3Q 2025 CONFERENCE:

DANIEL RANDON

PRESIDENT
FRASLE MOBILITY AND
CEO RANDONCORP

ANDERSON PONTALTI

CEO
FRASLE MOBILITY

HEMERSON DE SOUZA

EXECUTIVE DIRECTOR NORTH AMERICA, IR AND M&A
FRASLE MOBILITY

JÉSSICA CANTELE

IR SPECIALIST
FRASLE MOBILITY

DAVI BACICHETTE

IR AND FINANCE MANAGER
RANDONCORP
GUEST

GOVERNANCE

DANIEL RANDON
PRESIDENT

ANDERSON PONTALTI
CEO

SERGIO L. CARVALHO
SENIOR EXECUTIVE ADVISOR

ESG HIGHLIGHTS
OF THE QUARTER

Certification
TISAX 2025

ALABAMA UNIT– USA
PINGHU UNIT – CHINA

*The label that attests to the Company's **commitment** to the highest standards of **information security***

6TH DEBENTURE ISSUE
Subsequent Event

*A total of **R$500 million** was **raised**. The net proceeds from the Issue will be used to extend the Company's debt maturity profile and optimize its financial structure.*

HIGHLIGHTS
OF THE QUARTER

extel

EXTEL AWARDS 2025

Sell-side recognition:

2nd **place:** Best CEO - Sergio L. Carvalho

2nd **place:** Best Company Board

2nd **place:** Best Investor/Analyst Event

2nd **place:** Best IR Program

2nd **place:** Best IR Team

3rd **place:** Best IR Professional

SAVE THE DATE

COMING SOON

FRASLE MOBILITY UNIVERSE 2025

KEEP LIFE IN MOTION

NOVEMBER, 18th, 2025

MZ ARENA – SÃO PAULO

9 a.m.

@FRASLEMOBILITY

9M25 | GUIDANCE

NET REVENUE

R$4,105.9M

GUIDANCE 2025

R$5.4 ≤ X ≤ R$5.8 billion

EXPORT MARKET[1]

US$387.7M

GUIDANCE 2025

US$500 ≤ X ≤ US$540 million

ADJUSTED[2] EBITDA MARGIN

18.5%

GUIDANCE 2025

17.5% ≤ X ≤ 20.5%

INVESTMENTS[3]

R$122.9M

GUIDANCE 2025

R$170 ≤ X ≤ R$210 million

[1] Refers to the sum of exports from Brazil and revenue generated by operations abroad, net of intercompany transactions. [2] Percentage considers margin adjusted for non-recurring events.
[3] Refers to organic investments.

3Q25 | HIGHLIGHTS

ROIC AND LEVERAGE

ROIC of **20.3%**, adjusted for the exclusion of non-recurring and Dacomsa.
Leverage of **1.6x,** considering Dacomsa's 12-month pro forma EBITDA

DOMESTIC MARKET

Distributors reducing purchases and becoming more **selective** due to the high cost of capital

EXPORT MARKET

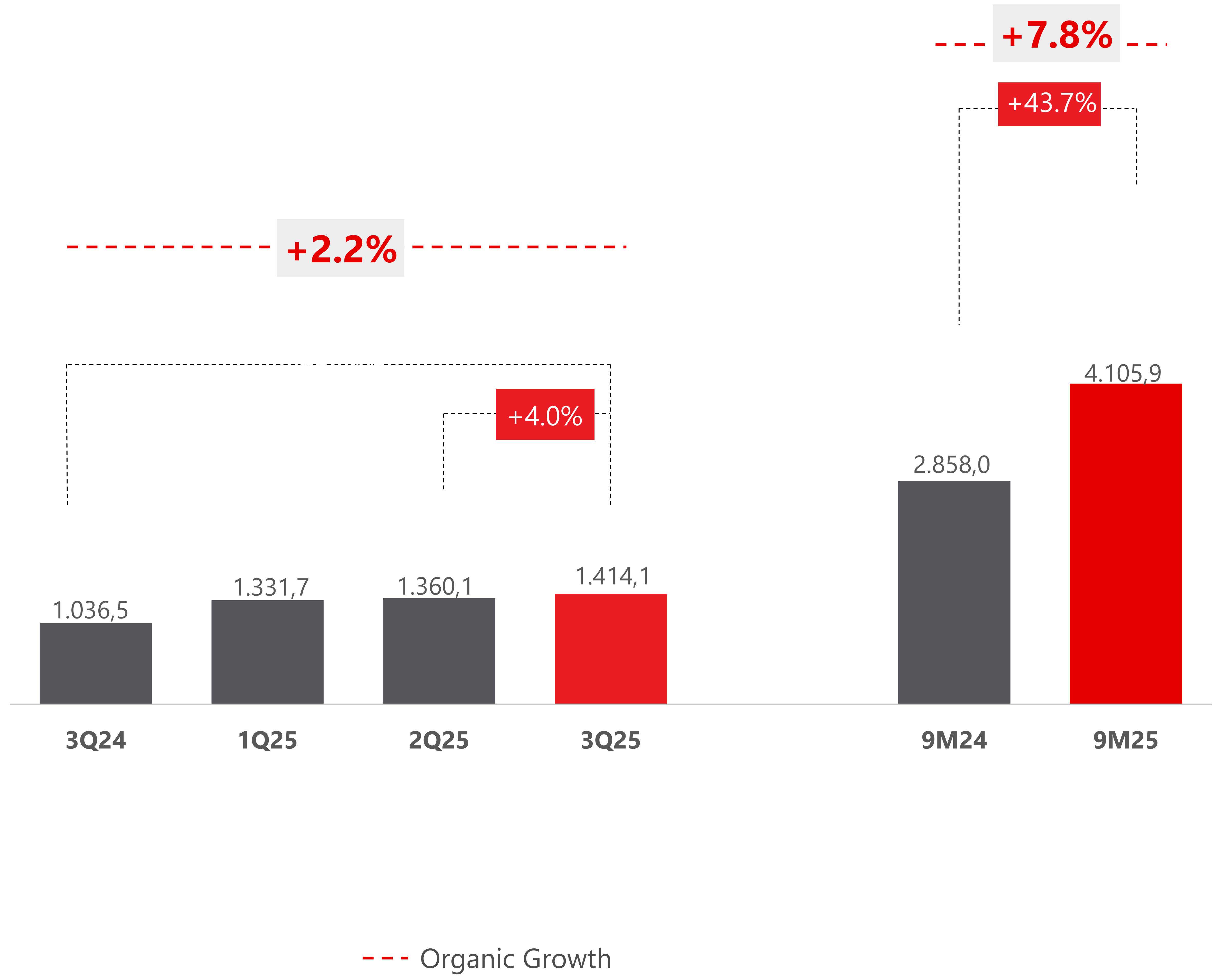
Operating with **caution**, reflecting **uncertainties** in the **tariff** environment.

DACOMSA

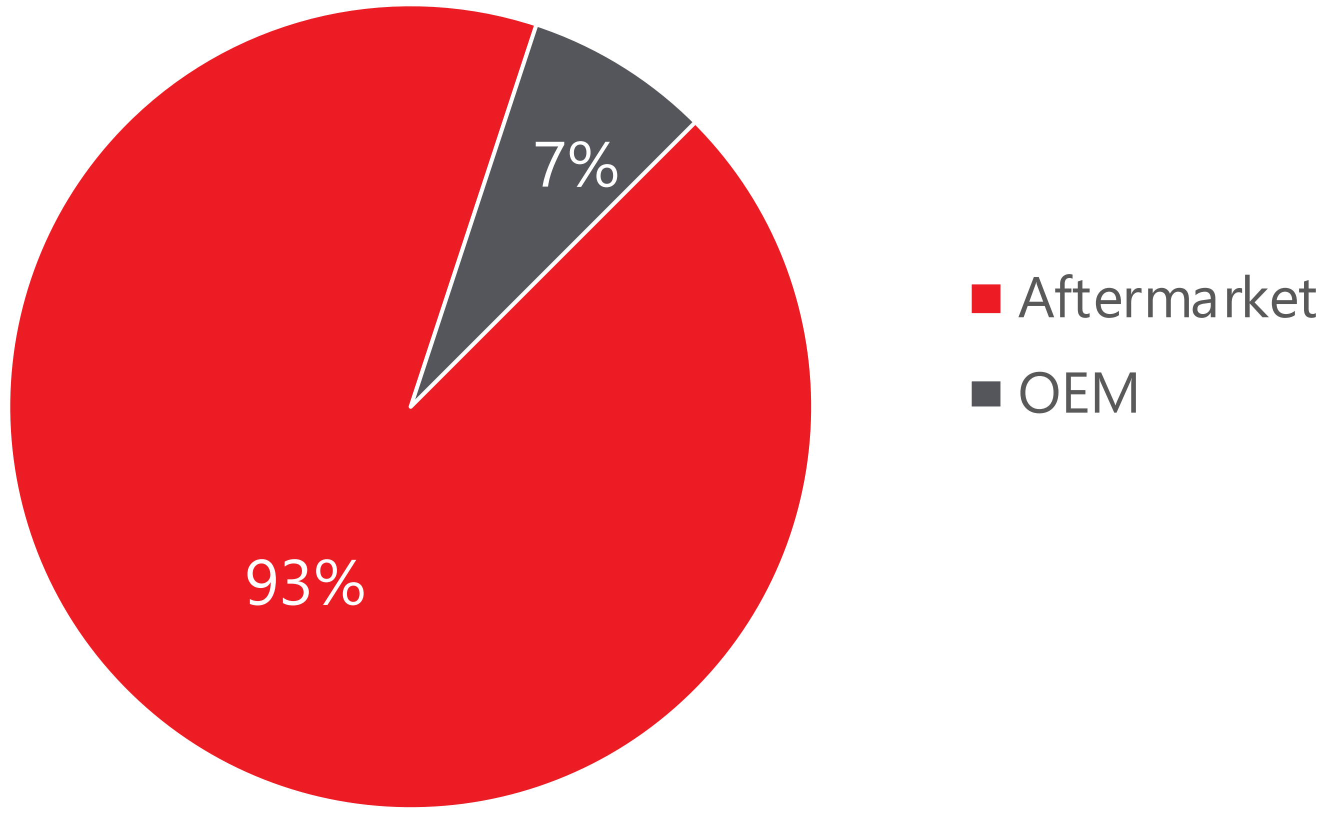
Investments focused on operational maintenance, **optimization initiatives** in raw material costs and sourcing.

NET REVENUE

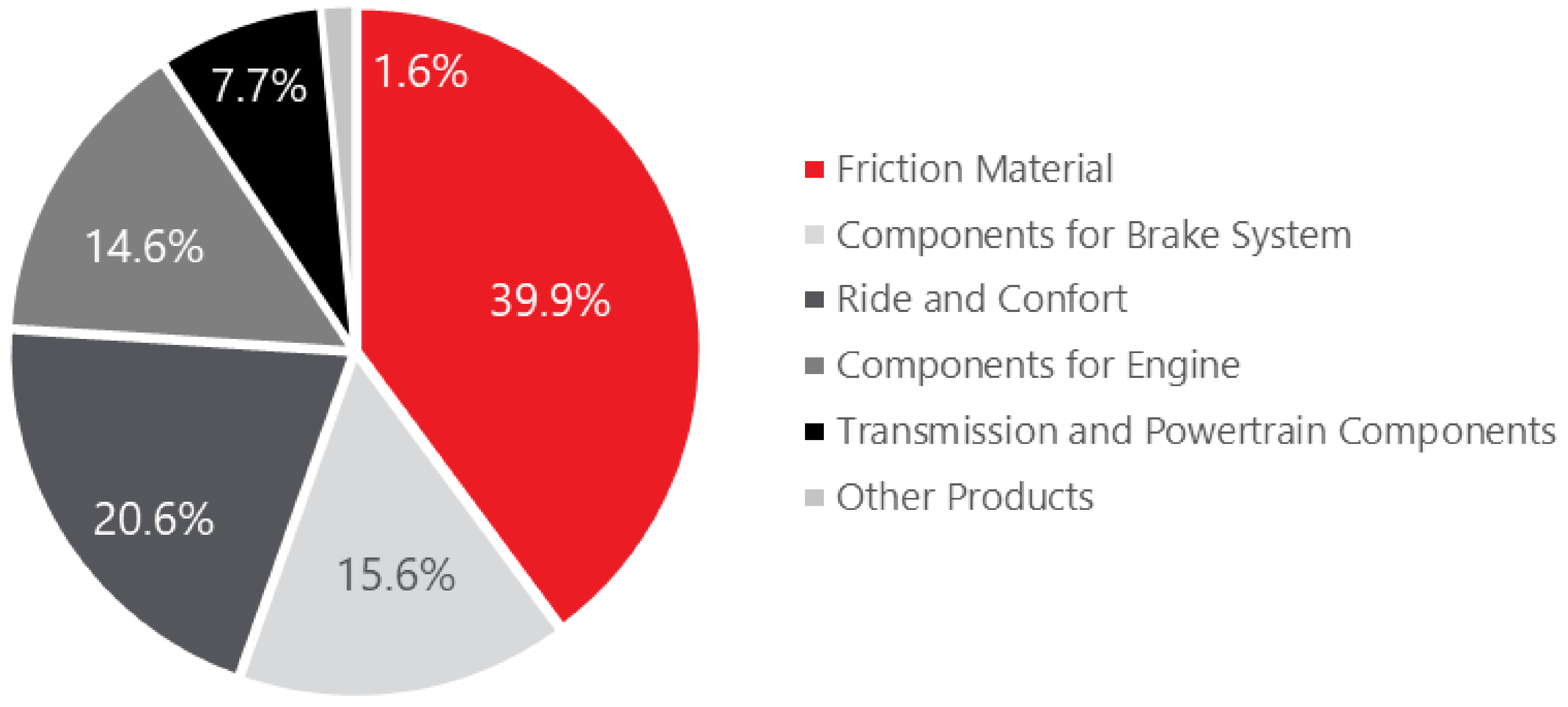
R$ MILLION - 3Q25



% OF REVENUE BY SECTOR AND PRODUCT LINE



% OF REVENUE BY PRODUCT FAMILY

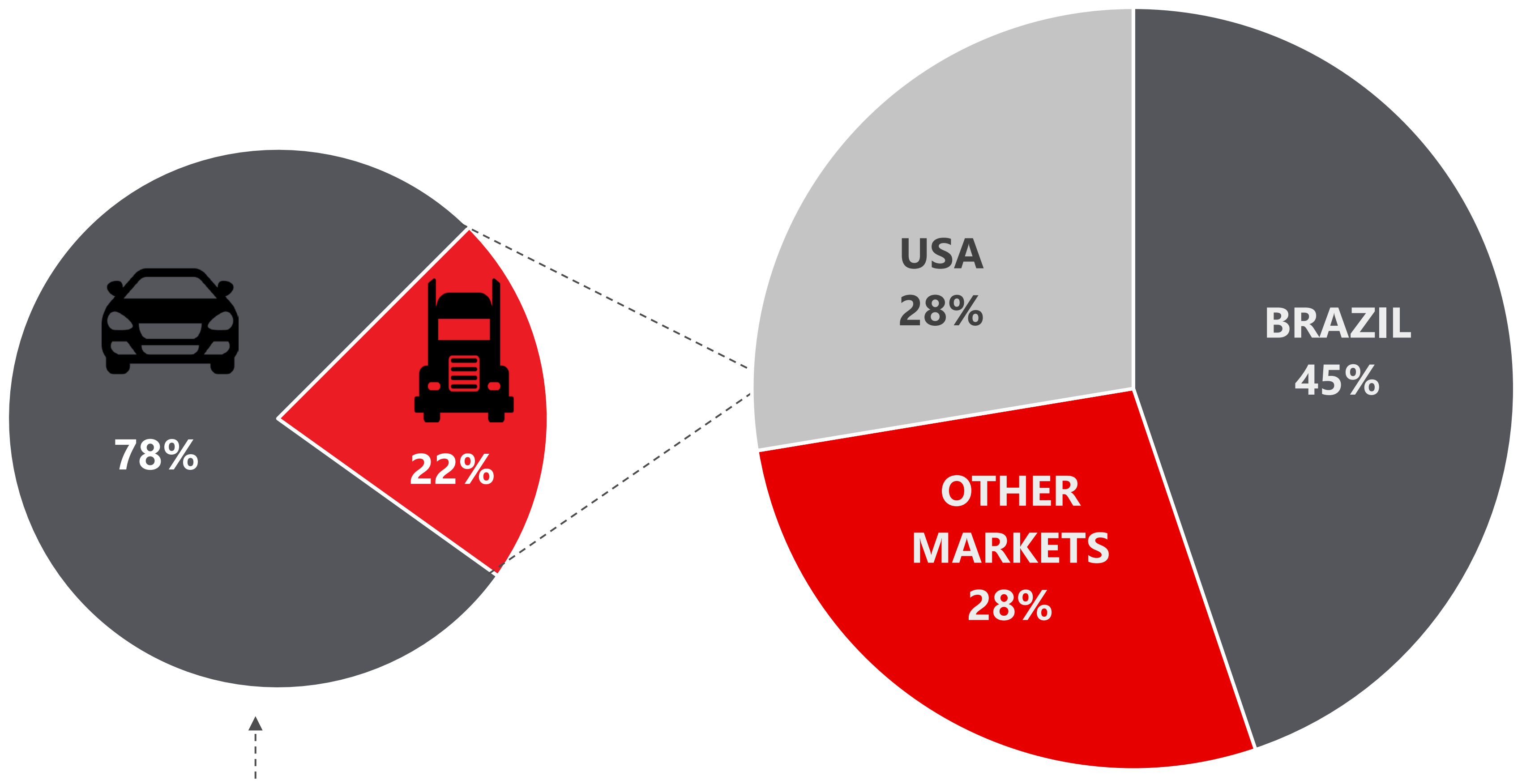


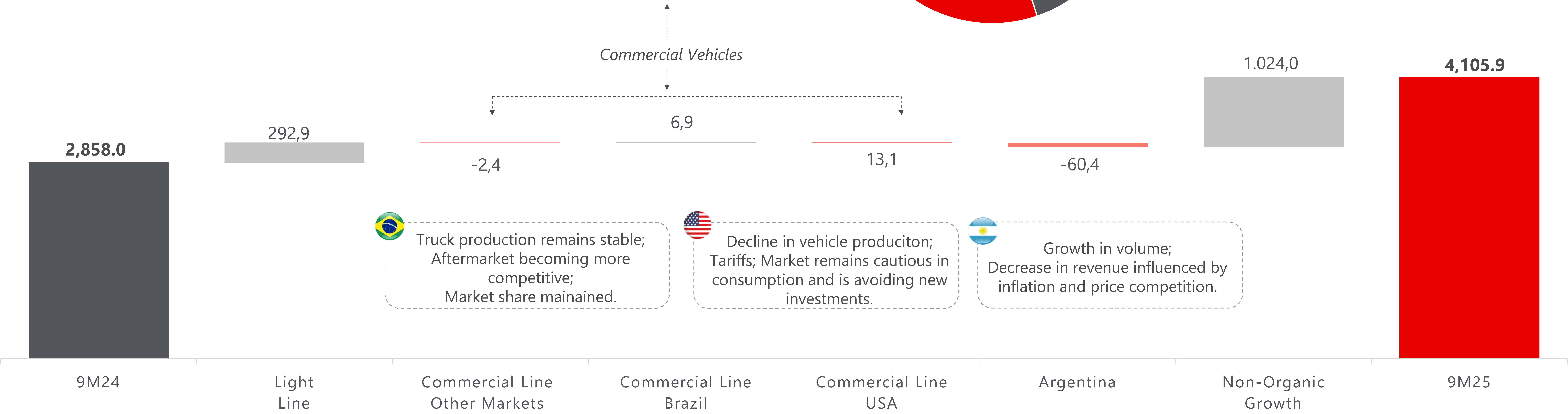
NET REVENUE

R$ MILLION - 9M25

% of Revenue by segment

- Commercial Vehicles
- Light Vehicles



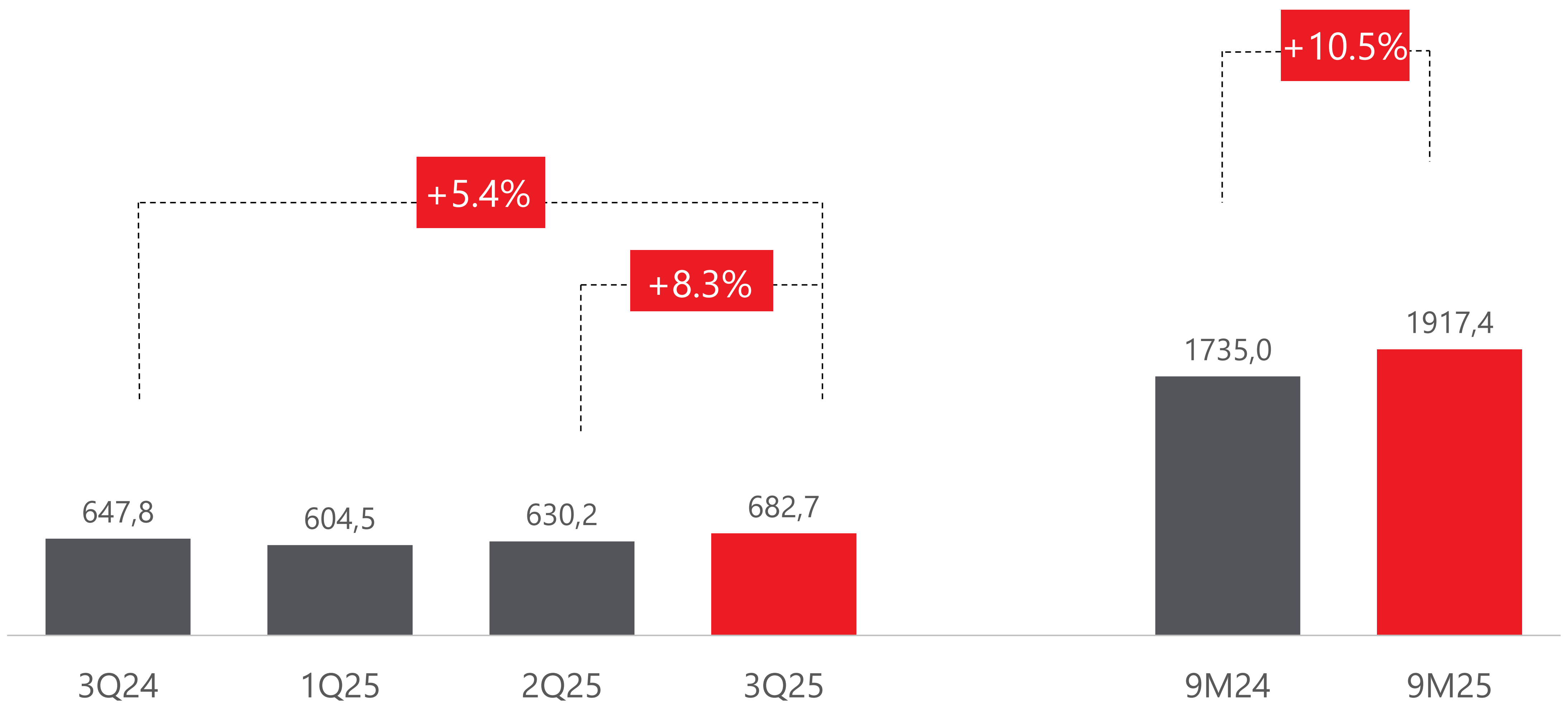


MARKETS

NET REVENUE

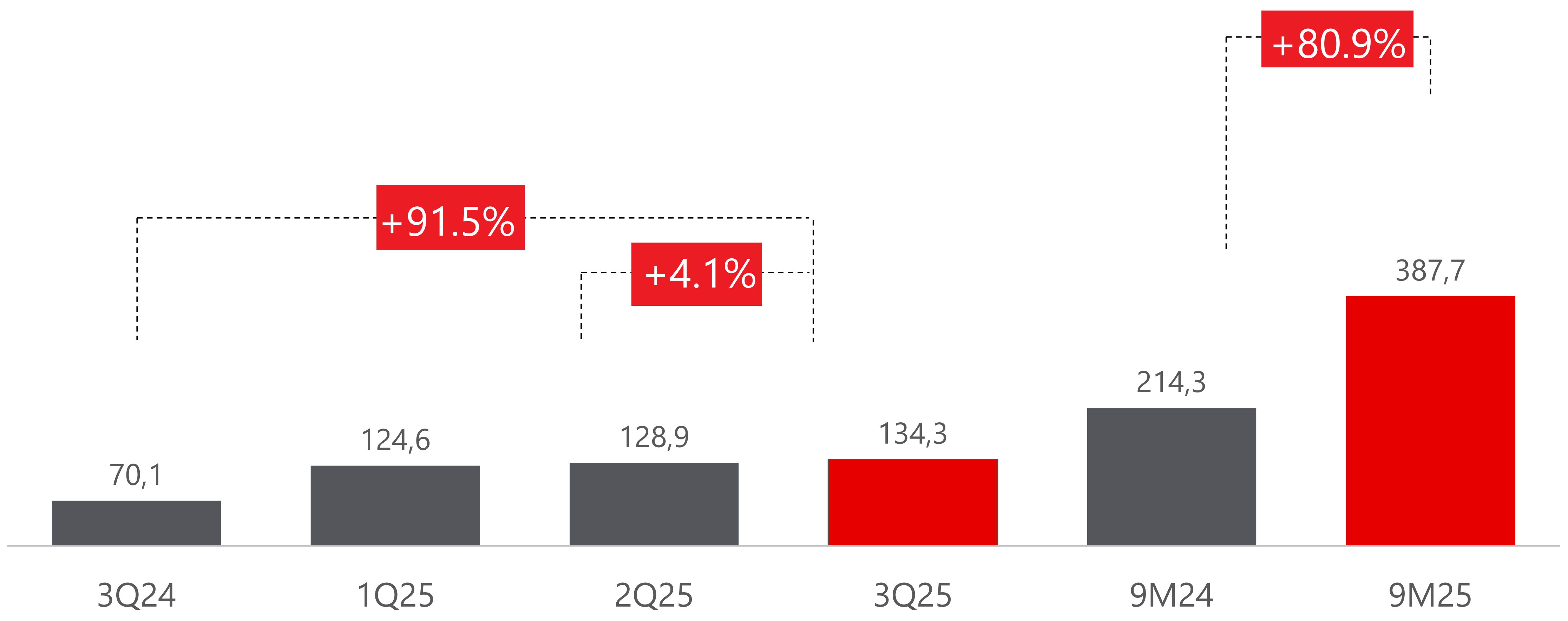
DOMESTIC

R$ million



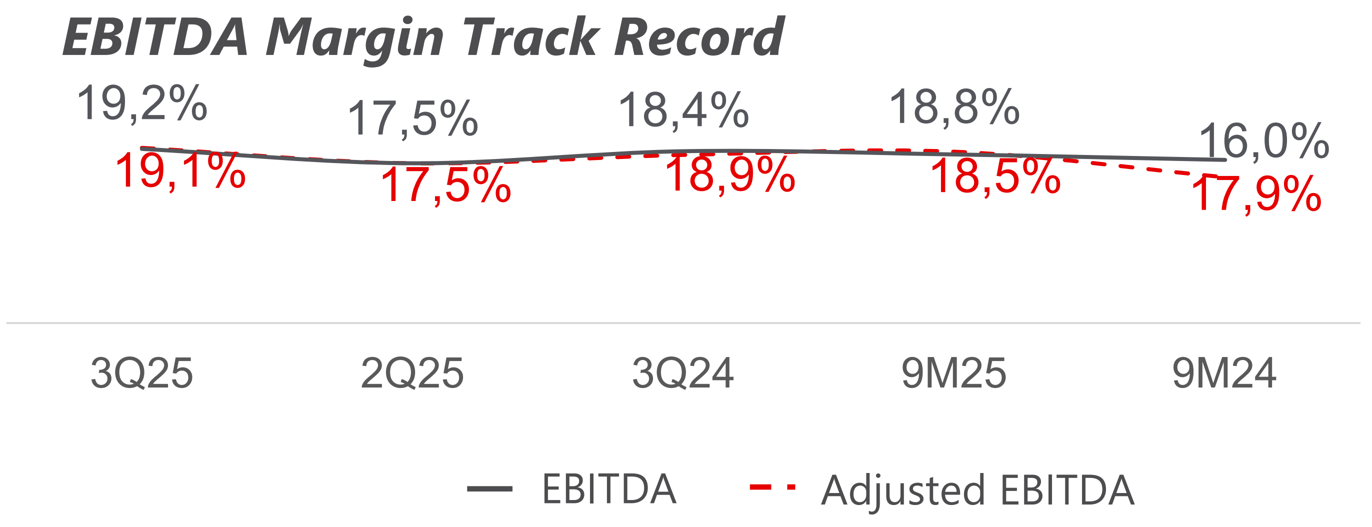
EXPORT

US$ million

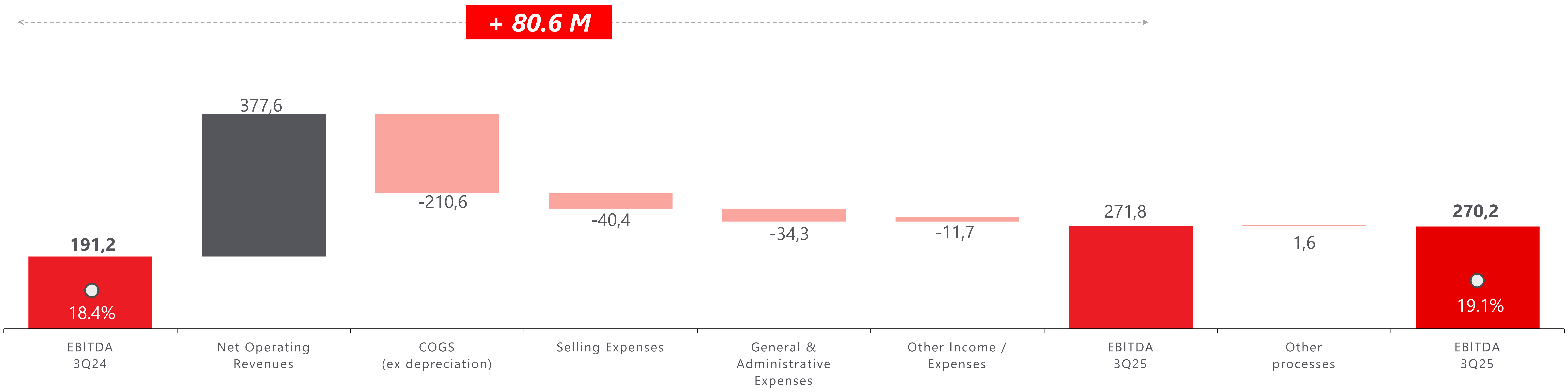


OPERATIONAL PERFORMANCE
R$ MILLION

EBITDA MARGIN



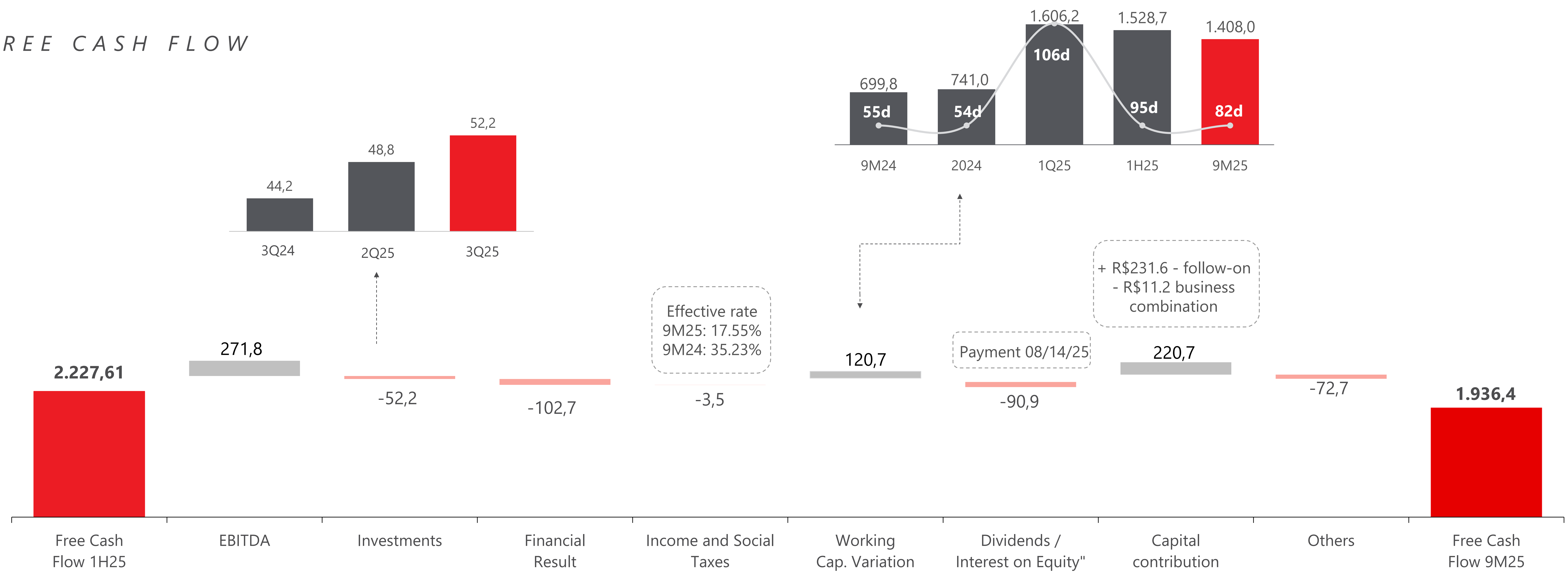
CAUSAL EBITDA



FINANCIAL PERFORMANCE

R$ MILLION

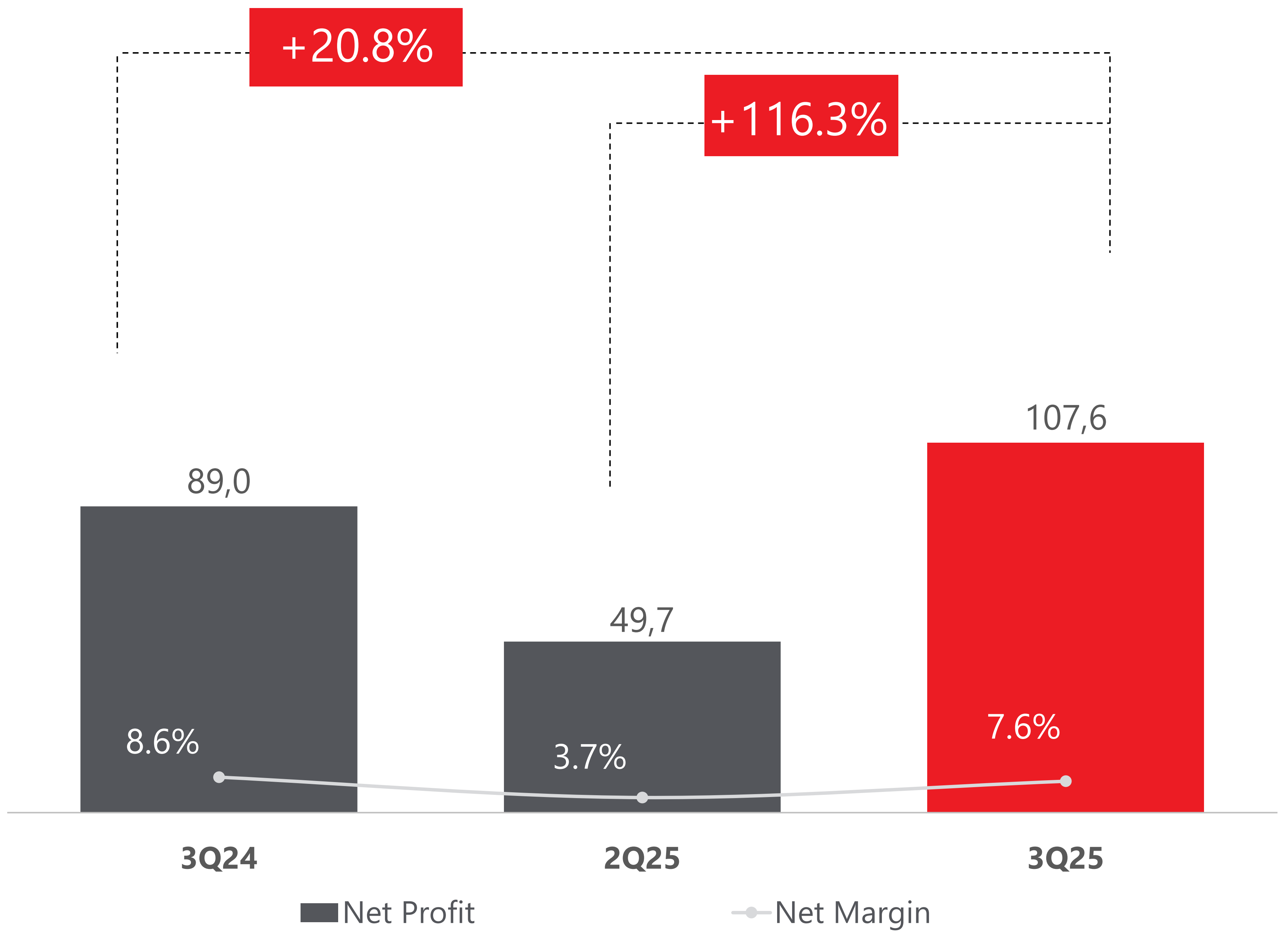
FREE CASH FLOW



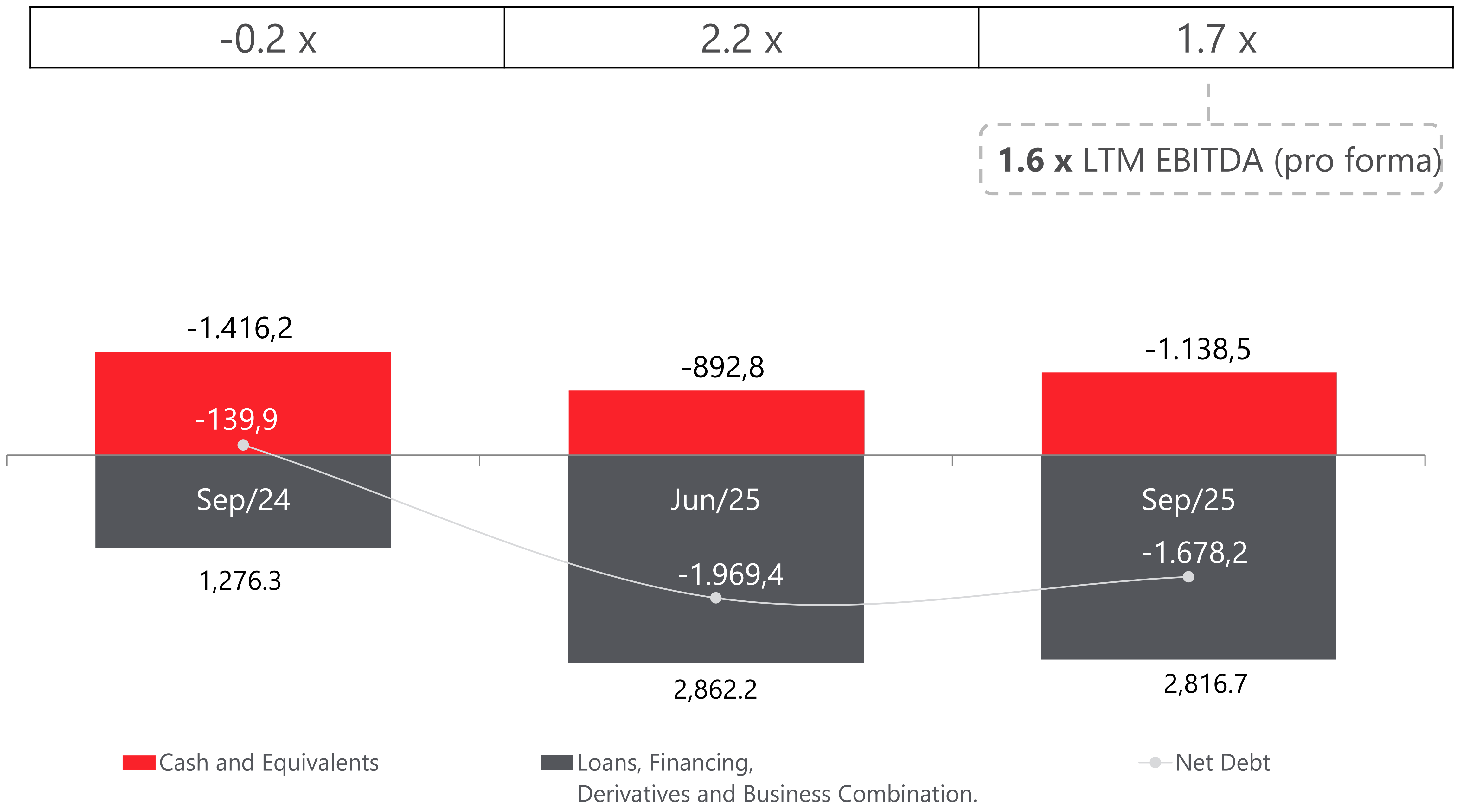
NET INCOME AND NET DEBT

R$ MILLION

NET INCOME AND NET MARGIN



NET DEBT/EBITDA



OUTLOOK

- The **aftermarket** remains **resilient**, supported by an aging vehicle fleet and **increased passenger** transportation **activity** (light vehicles), typical of the **pre-holiday** period;

- **External environment remains unstable**, with uncertainties arising from the political and economic situation in the **United States**;

- **Dacomsa** integration progressing – focus on identifying **sourcing synergies, optimizing manufacturing processes, product redesigns, and cross-selling** initiatives.

- In **Argentina,** efforts are focused on balancing inventories, strengthening sales channels, and maintaining competitive pricing in the market.

Q & A

By audio
Showing interest by using the "Raise hand" icon or *9 if connected via telephone.

In writing
Questions can be submitted in writing via the "Q&A" button.

FRASLE MOBILITY

KEEP LIFE IN MOTION

FRAS-LE NAKATA FREMAX CONTROIL

MORESA TF VICTOR FRITEC FRICTION TECHNOLOGY

AUTO EXPERTS COMPOSS