



INSTITUTIONAL PRESENTATION

RANDONCORP

FRAS
B3 LISTED N1

IBRA B3

IGC B3

IGCT B3

SMLL B3

DISCLAIMER

These statements are based on Management's beliefs and assumptions, as well as on currently available information. Forward-looking statements include information on our current intentions, beliefs or expectations, as well as those of the Company's Board of Directors and Board of Executive Officers.

The reservations as to forward-looking statements and information also include data on possible or presumed operating results, as well as any statements preceded, followed or including words such as "believes", "may", "will", "expects", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements are not performance guarantees; they involve risks, uncertainties and assumptions because they refer to future events and, therefore, depend on circumstances which may or may not occur. Future results may differ materially from those expressed or suggested by forward-looking statements. Many of the factors which will determine these results and figures are beyond our ability to control or predict.



**WE ARE
FRASLE
MOBILITY**



NAKATA

FREMAX

CONTROIL

FRITEC

MORESA

VF VICTOR

AUTO
EXPERTS

WE ARE A **RANDONCORP** ***COMPANY***

Far beyond a control group

Being part of the Randoncorp group offers Frasle Mobility access to synergies, markets and advantages across its different operating areas, which qualifies results and values the entire stakeholder chain.

FRASLE MOBILITY AT A GLANCE

**WE ARE A
COMPANY OF
US\$ +1B**
IN NET REVENUE

FRAS
B3 LISTED N1

IPO
1971

Market Cap²
R\$ 5.8 billion

Tag Along
100%



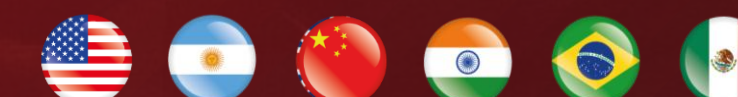
Market Leadership¹



7,600+ employees



12 plants in 6 countries



125+ countries served



24 brands

¹In the main products; ² Market cap on 06/30/2026.

FAR BEYOND

A CAPITAL GOODS COMPANY



We are an automotive consumption ecosystem with smart and sustainable solutions



RECURRING

Driven by the active fleet



ONE-STOP-SHOP

Robust portfolio of automotive parts and solutions



DIVERSIFICATION

Operations in 6 countries, with reach in 125+



FLEET COVERAGE

Broad



DISTRIBUTION PLATFORM

Robust



HOUSE OF BRANDS

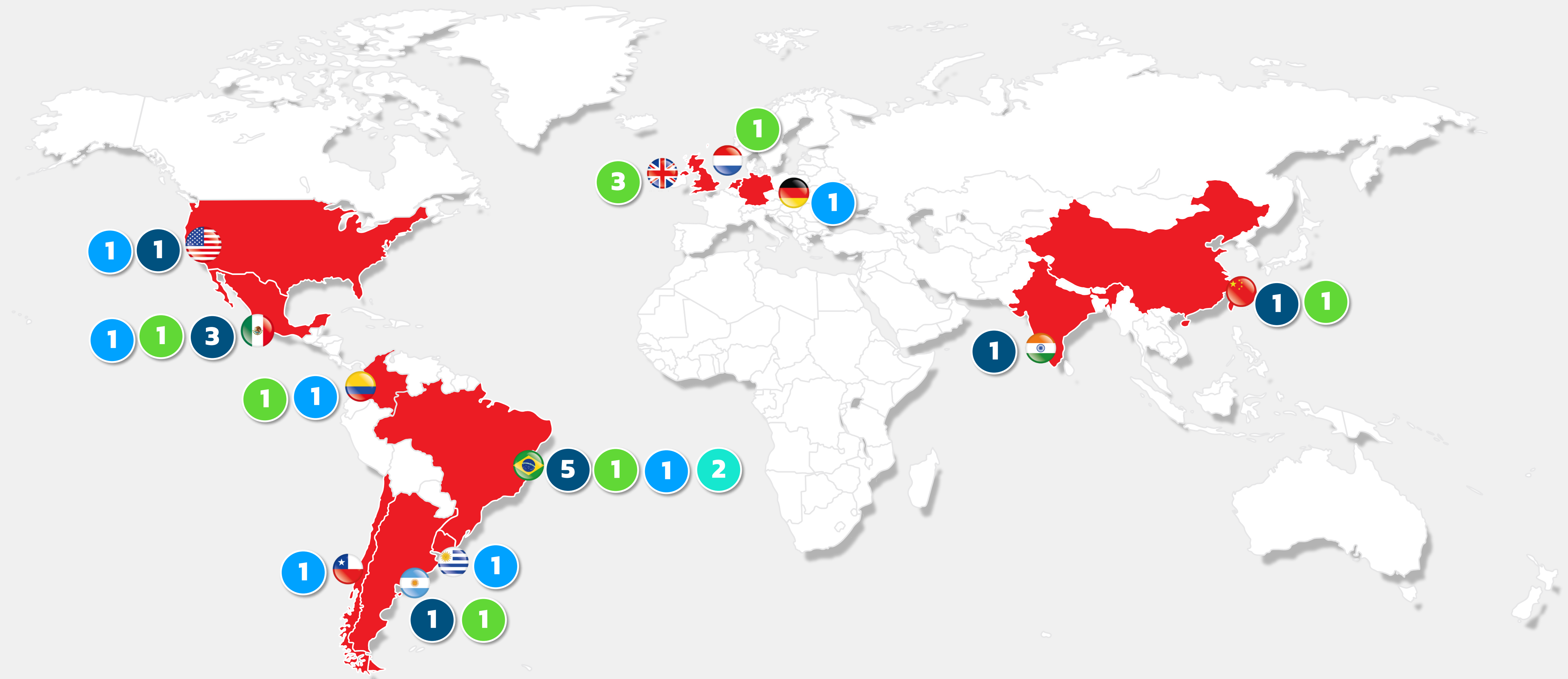
In-demand and market-leading



CO-MANUFACTURING KNOW-HOW

Availability and service level

GLOBAL PRESENCE



12 Industrial Plants

9 Distribution Centers

7 Business Offices

2 Technology and Development Centers

ONE-STOP-SHOP

BROAD PORTFOLIO TO MEET AFTERMARKET DEMAND

PORTFOLIO

33,000+
SKUs



FRICITION
Commercial Vehicles
Line
>6,300 SKUs



FRICITION
Light Vehicles Line
>9,300 SKUs



**BRAKE
ACTUATION**
>1,000 SKUs



**BRAKE
DISCS**
>2,000 SKUs



SHOCK ABSORBERS
>1,500 SKUs



MOTORCYCLES
>200 SKUs



SUSPENSION AND STEERING
>1,600 SKUs



ENGINE COMPONENTS
>11,600 SKUs



SUPPLY CHAIN

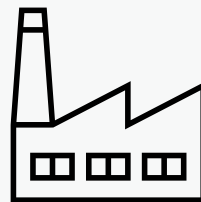
1

Original
Equipment
Manufacturers
(OEMs)



2

Automakers (OEM)



3



Repair Shops



Insurance Companies



Fleet Operators



Vehicle Rental
Companies

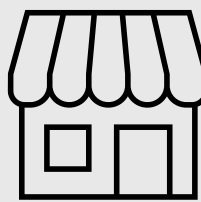


Retail

Independent
Aftermarket
(IAM)



Independent Distributors
(Physical and online distribution)



Frasle also sells directly to large retailers



Allows consumers to **search for parts by vehicle type**, product or manufacturer, viewing **all available Frasle options**

Simplifies and speeds up the decision-making process

Helps **generate demand** by **showing which distributors** offer the desired part

Ensures that Frasle is **well positioned** to serve every link in the auto parts value chain



INVESTMENT THESIS



NAKATA

FREMAX

CONTROL

FRITEC

MORESA

TF VICTOR

AUTO
EXPERTS

THE PILLARS **OF THE INVESTMENT THESIS**

DRIVERS UNDERPINNING FRASLE
MOBILITY'S BUSINESS BASE:
RESILIENCE



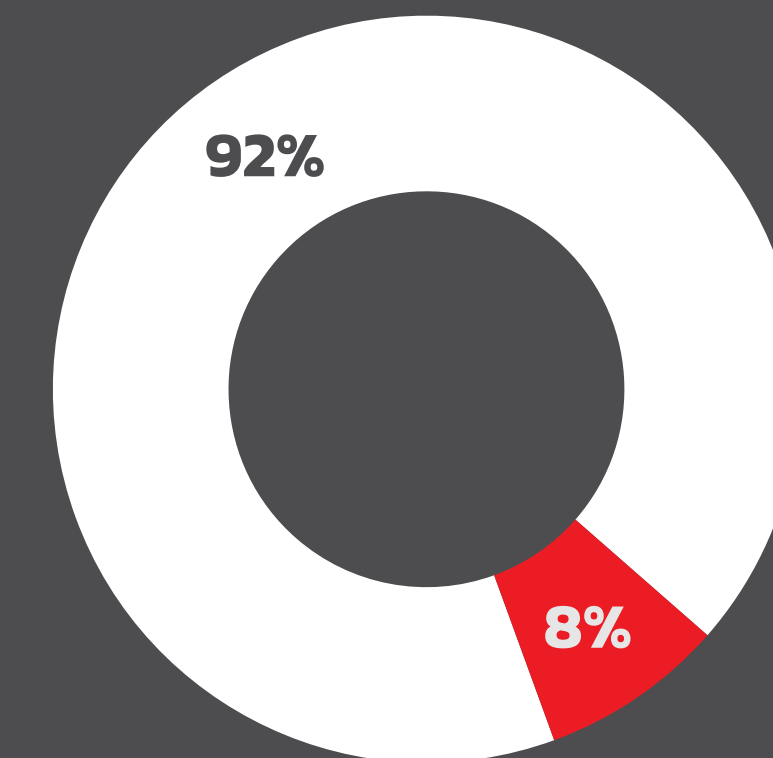
RECURRING BUSINESS

**ACTIVE FLEET THAT DRIVES MAINTENANCE NEEDS, REGARDLESS
OF PRODUCTION CYCLES**



Independent Aftermarket (IAM)

Revenue
predictability



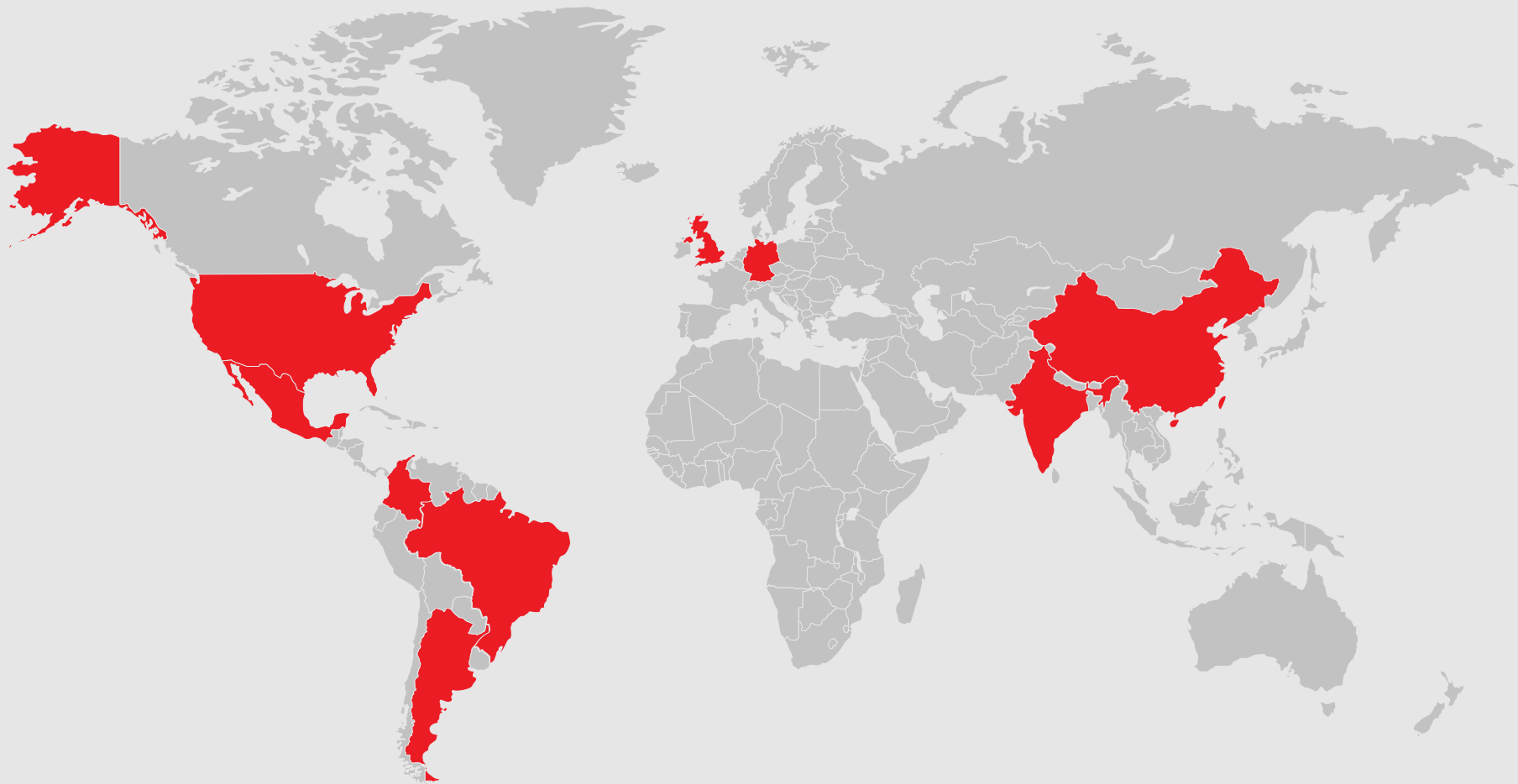
Original Equipment Manufacturer (OEM)

Reputation

DIVERSIFICATION

**VARIETY OF GEOGRAPHIES, A BROAD AND GROWING PORTFOLIO,
HIGHER SERVICE LEVELS, AVERAGE TICKET AND SCALABILITY**





VARIED OPERATIONAL PRESENCE, BROAD PORTFOLIO

Diversified geographies, channels and portfolio

125

COUNTRIES REACHED

FX: FROM RISK TO NATURAL HEDGE

***EXPOSURE TO INTERNATIONAL MARKETS PROTECTS THE MARGIN
INSTEAD OF THREATENING IT***



FX SENSITIVITY

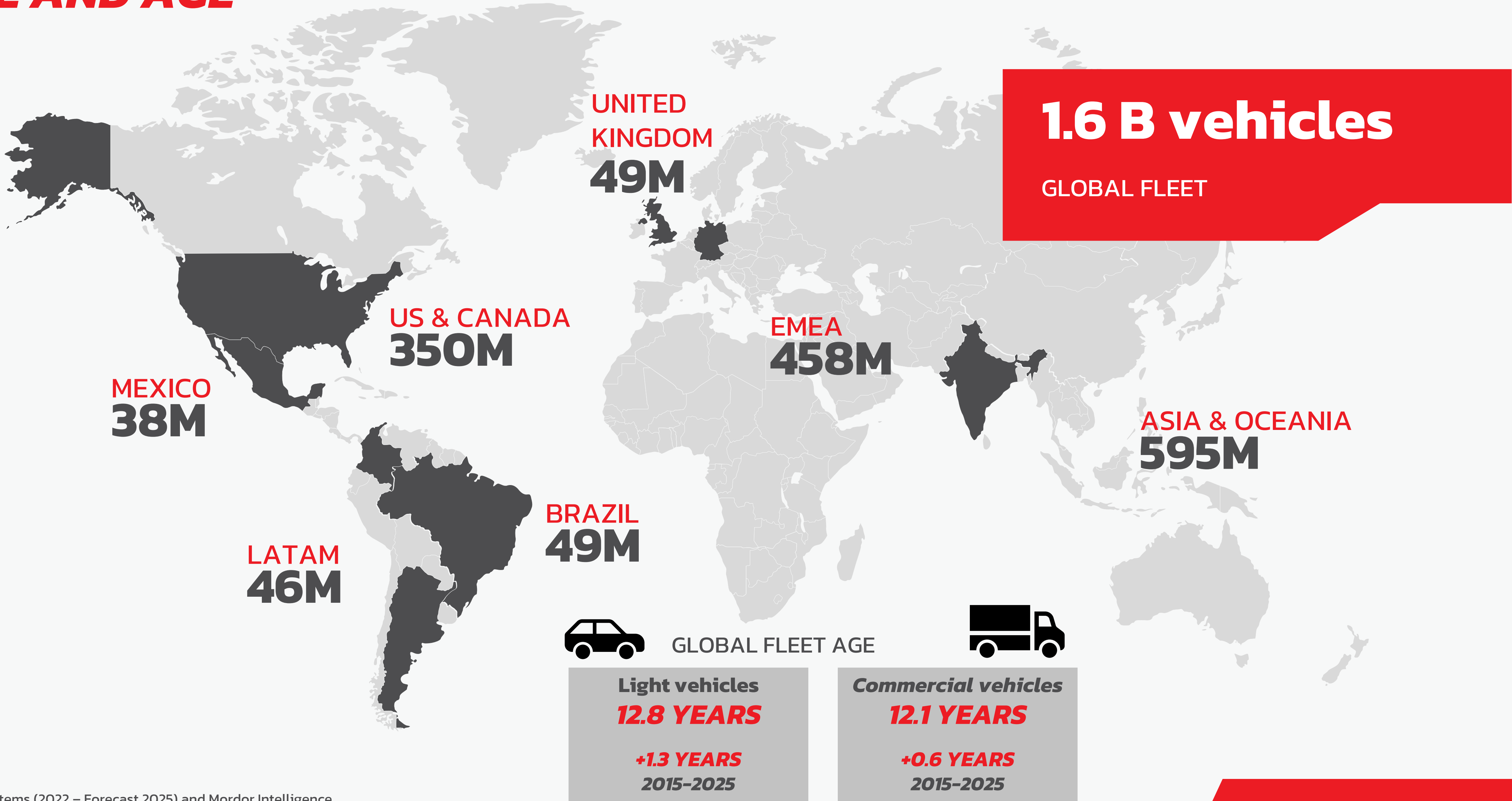
- A large share of revenue is already booked in foreign currency
- Costs are as dollarized as revenue
- Hard-currency exposures offset each other and reduce the net impact



NATURAL HEDGE

Hard-currency revenue and costs move together, reducing the net FX impact on the business

GLOBAL FLEET SIZE AND AGE



Source: Power Systems (2022 – Forecast 2025) and Mordor Intelligence.
Includes cars, light commercial vehicles, buses and trucks (excludes motorcycles and semi-trailers).

GROWING AND AGING FLEET

BRAZIL'S FLEET GREW AT A 1.3% CAGR WHILE ITS AVERAGE AGE ALSO INCREASED, DRIVING GREATER REPAIR DEMAND

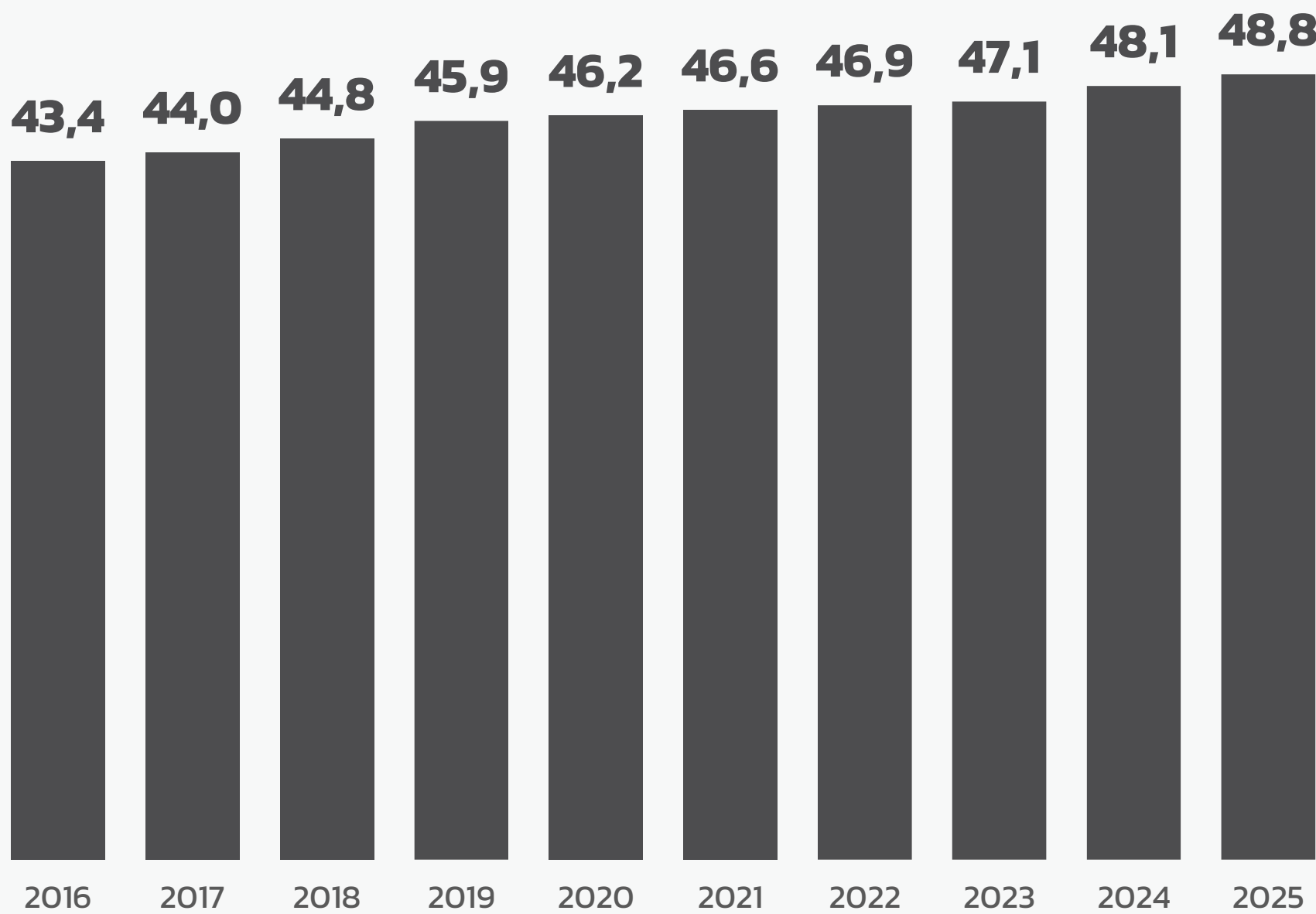




Vehicle fleet in Brazil

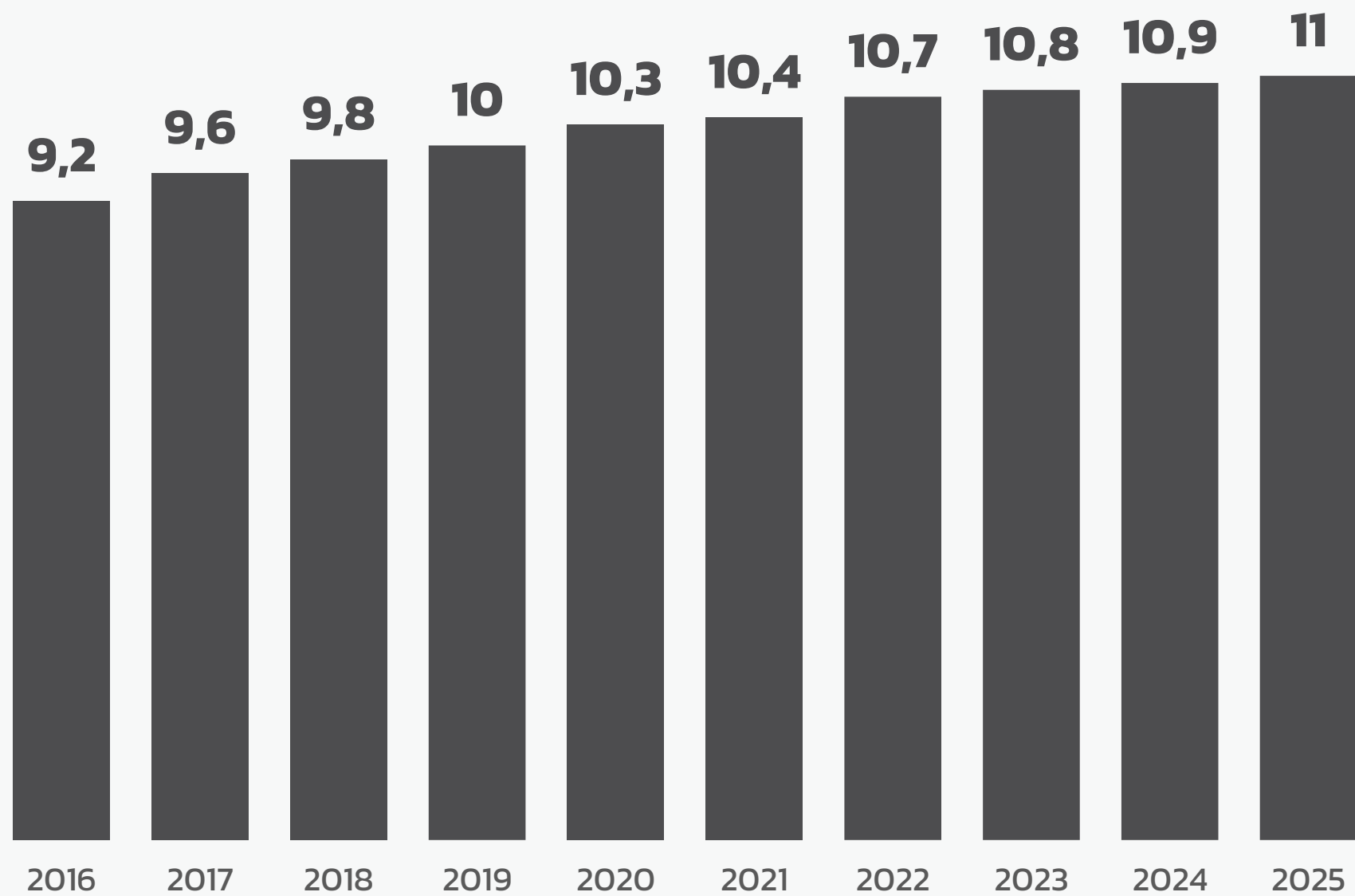
(millions of vehicles)

CAGR₁₆₋₂₅: **1.3%**⁽¹⁾



Average fleet age

(years)

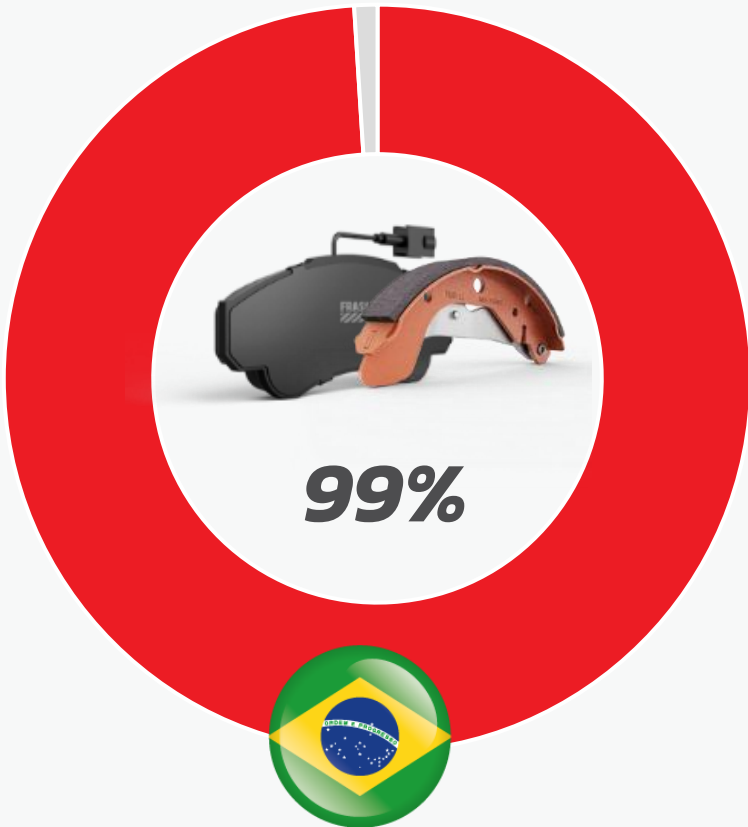


Source: Sindipeças, OICA
Notes: (1) Compound Annual Growth Rate

COMPLETE PORTFOLIO

BROAD FLEET COVERAGE

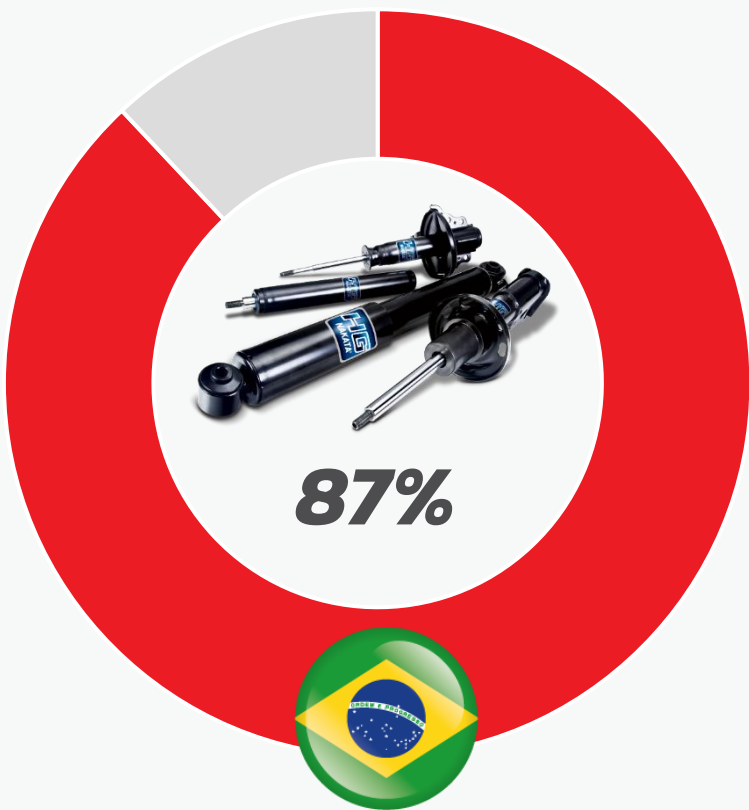
**BRAKE
PADS**



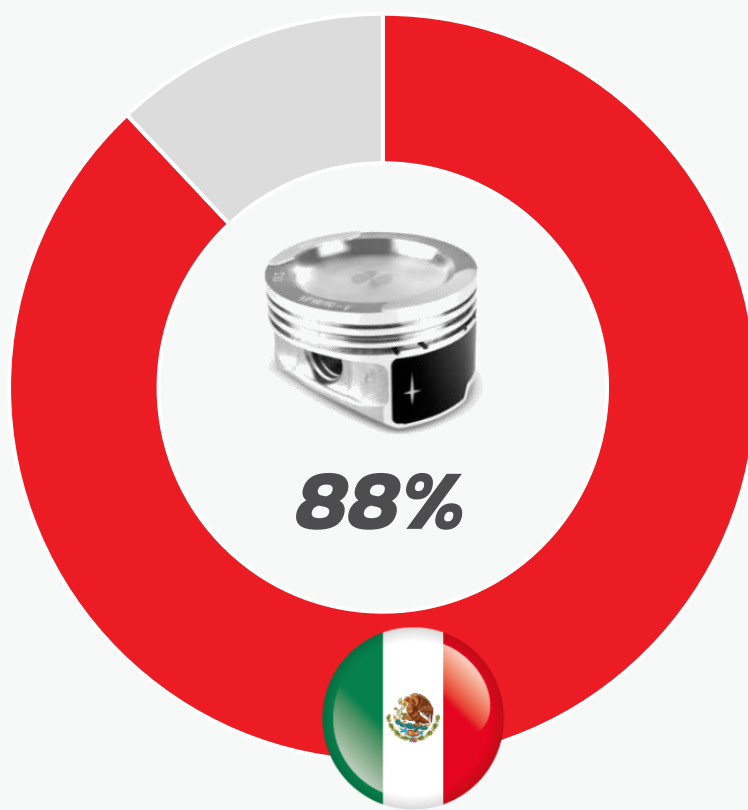
**BRAKE
DISCS**



**SHOCK
ABSORBERS**



PISTONS



JOINTS



Notes: (1) Forecast for 2026E.

NON-DISCRETIONARY PORTFOLIO

ONCE A PART NEEDS REPLACING, PUTTING IT OFF MEANS PUTTING DRIVER AND PASSENGER SAFETY AT RISK



Safety-critical items – approximate replacement frequency over 10 years

COMMERCIAL VEHICLES		LIGHT VEHICLES							
BRAKE LININGS TRUCKS	BRAKE PADS BUSES	BRAKE PADS	BRAKE LININGS	BRAKE DISCS	BRAKE SHOES	MASTER CYLINDERS	SHOCK ABSORBERS	PISTONS	ENGINE GASKETS
									
10.2x	17.0x	4.0x	2.0x	1.5x	2.4x	1.0x	2.0x	1.0x	1.5x

Considers 12,000 km/year for light vehicles and 100,000 km/year for commercial vehicles

Note: average values estimated by the Company. Road conditions, urban or road use, the driver's habits, maintenance conditions, among other factors, influence how often each item must be replaced.

BRAND STRENGTH



FRASLE MOBILITY: A HOUSE OF STRONG BRANDS THAT CUSTOMERS KNOW AND TRUST IN EVERY MARKET WE SERVE



Dacomsa

NAKATA®

FREMAX

controil

MORESA



BEST OF THE YEAR | SINDEREPA / SP 2025



"Brake Discs"

FREMAX



"Brake Pad"



BEST OF THE YEAR | SINDEREPA / RJ 2025



"Water Pump"

NAKATA®



"Bearing"

NAKATA®



"Brake Discs"

FREMAX

BRANDS IN THE WORKSHOP | CINAU



"Most purchased brand"



"Most purchased and remembered brand"

NAKATA®



"Most purchased and remembered brand"

FREMAX



"Most purchased and remembered brand"

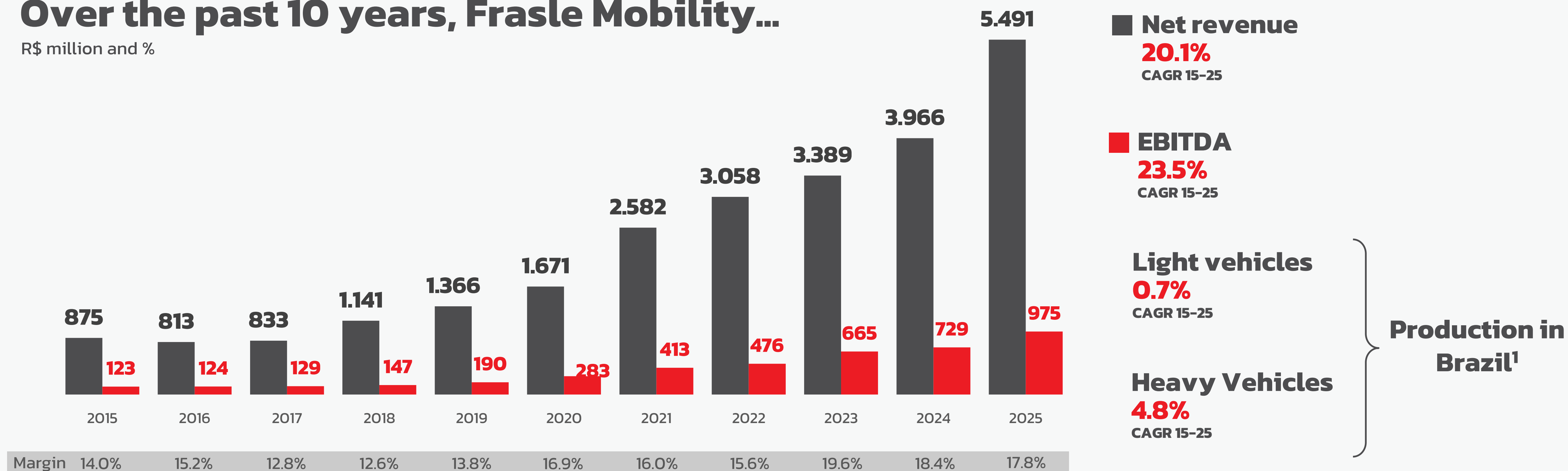
controil

RESILIENCE AS A CORE ATTRIBUTE OF THE INVESTMENT THESIS

LESS RELIANCE ON ANY SINGLE PRODUCTION CYCLE, MARKET, OR CUSTOMER

Over the past 10 years, Frasle Mobility...

R\$ million and %



...has grown organically and through acquisitions, delivering:

6x Revenue and 8x EBITDA growth



OPERATIONAL PERFORMANCE



NAKATA

FREMAX

CONTROL

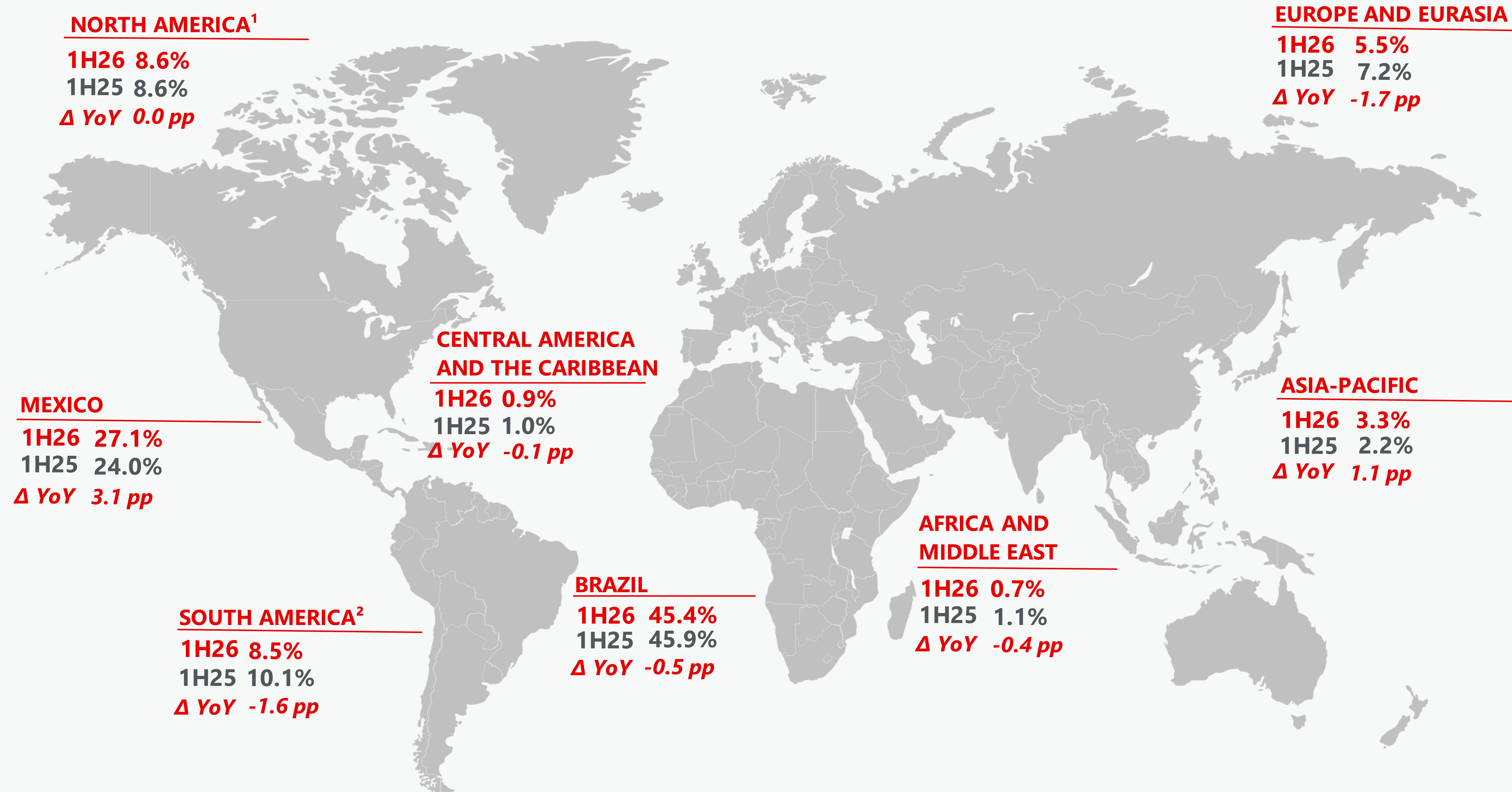
FRITEC

MORESA

TF VICTOR



REVENUE DISTRIBUTION 1H26



¹ Excludes Mexico

² Excludes Brazil

SEGMENTS OF PERFORMANCE 1H26



80%

LIGHT
VEHICLE



92%

AFTERMARKET



42%

FRICION



45%

DOMESTIC
MARKET



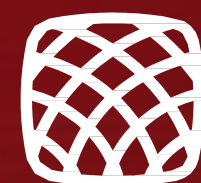
20%

COMMERCIAL
VEHICLE



8%

OEM



58%

NON-FRICION



55%

INTERNATIONAL
MARKET

MARKET SHARE
CONSOLIDATED LEADERSHIP

IAM

PRODUCT								
CAR PADS		40%	23%	–	35%	10%	3%	–
HEAVY-DUTY BRAKE LININGS		50%	53%	45%	16%	–	14%	14%
ADB PADS		31%	32%	9%*	–	1%	16%	–
WHEEL CYLINDER		35%	2%	–	–	–	1%	–
MASTER CYLINDER		33%	3%	–	–	–	1%	–
VACUUM BOOSTER		30%	–	–	–	–	1%	–
DISCS & DRUMS		30%	25%	–	25%	8%	30%	–
ENGINE GASKETS		–	–	–	54%	–	–	–

MARKET SHARE

CONSOLIDATED LEADERSHIP

IAM

PRODUCT							
PISTON 	-	-	-	71%	-	-	-
SHOCK ABSORBER 	31%	24%	-	-	-	1%	-
STEERING & SUSPENSION 	32%	34%	-	-	1%*	1%	-
CV JOINTS 	25%	25%	-	-	-	1%	-

OEM

HYDRAULIC BRAKE PADS FOR HEAVY DUTY VEHICLES 	-	-	68%	-	-	-	-
HEAVY-DUTY BRAKE LININGS 	90%	-	85%	-	-	-	38%
RAILWAY BRAKE SHOE 	80%	-	-	-	-	-	-
DISCS & DRUMS 	3%	-	-	-	-	-	-
CAR PADS 	4%	-	-	-	-	-	-

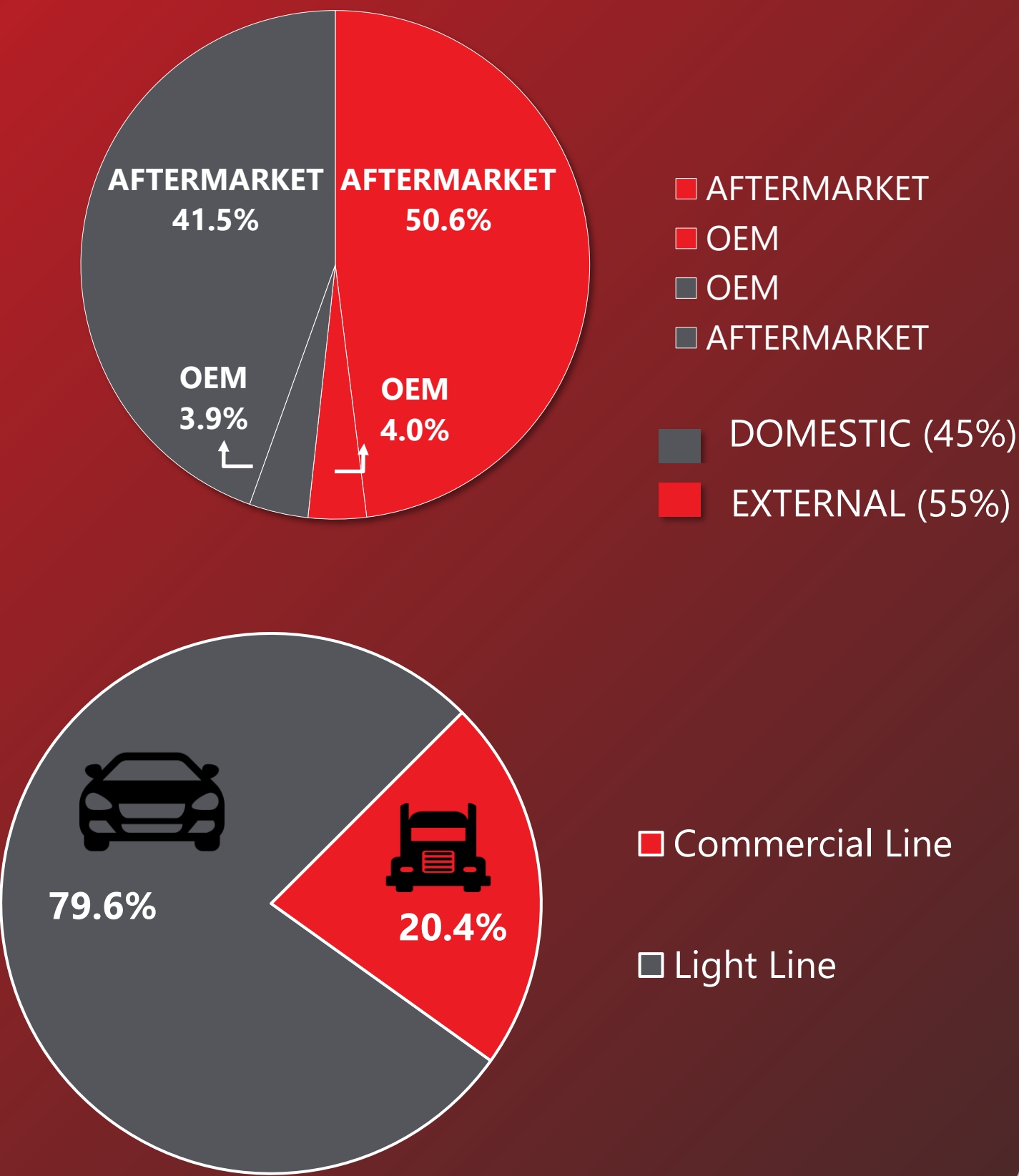
Data for the 2025 base year.
*Data 1H26.

MARKETS, SEGMENTS AND PRODUCTS

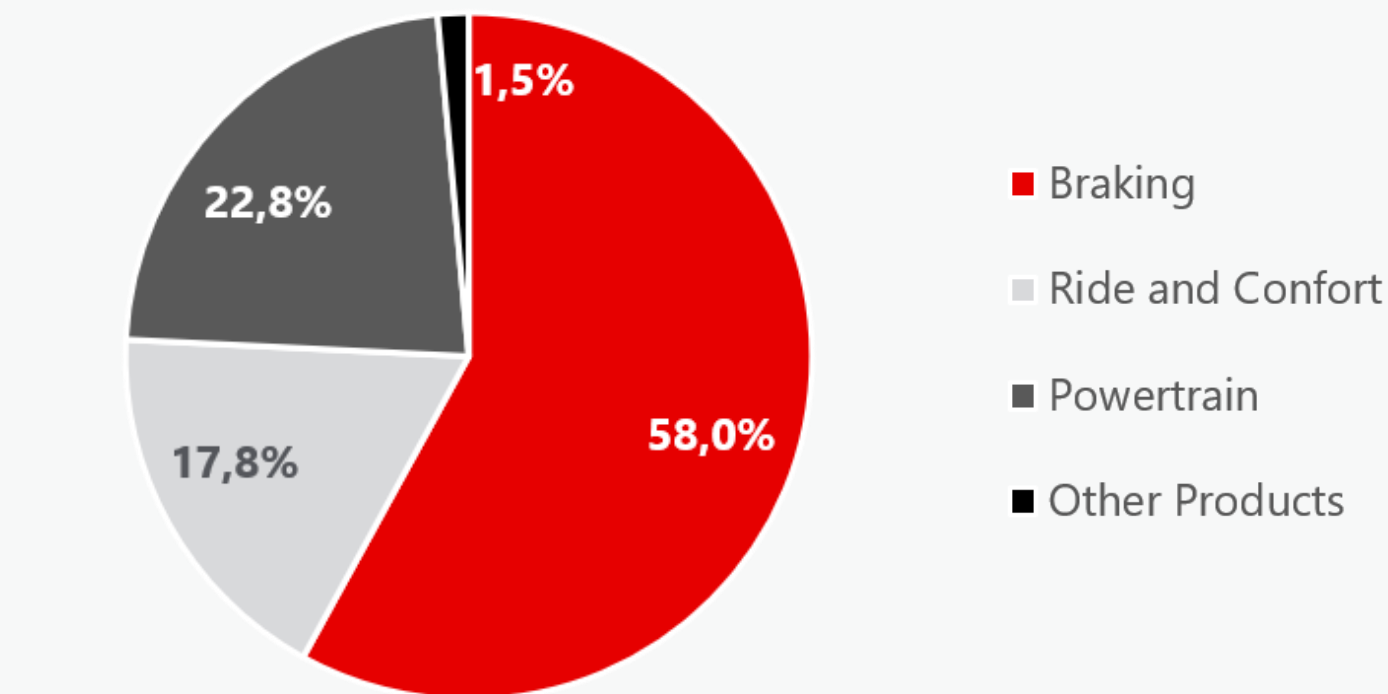
REVENUE DIVERSIFICATION BY GEOGRAPHICAL EXPOSURE AND BROAD PRODUCT PORTFOLIO

1H26

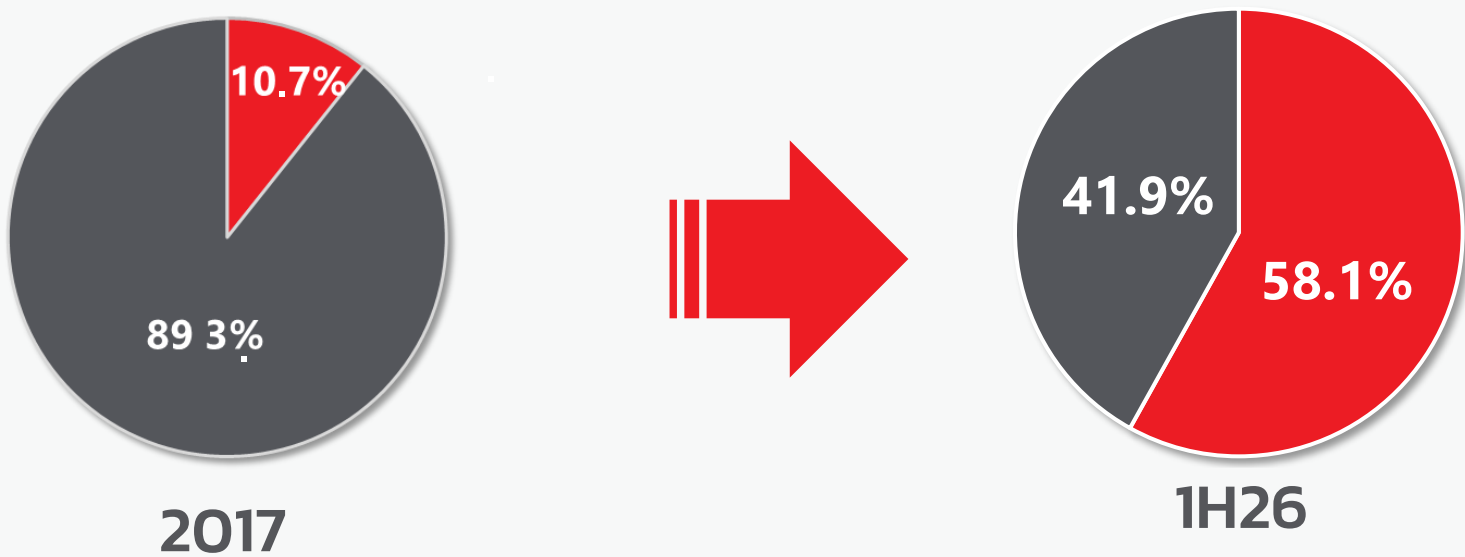
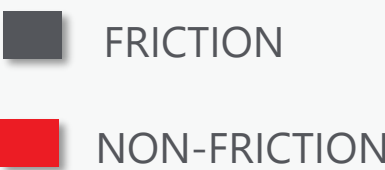
% REVENUE BY MARKET



% REVENUE BY PRODUCT FAMILY



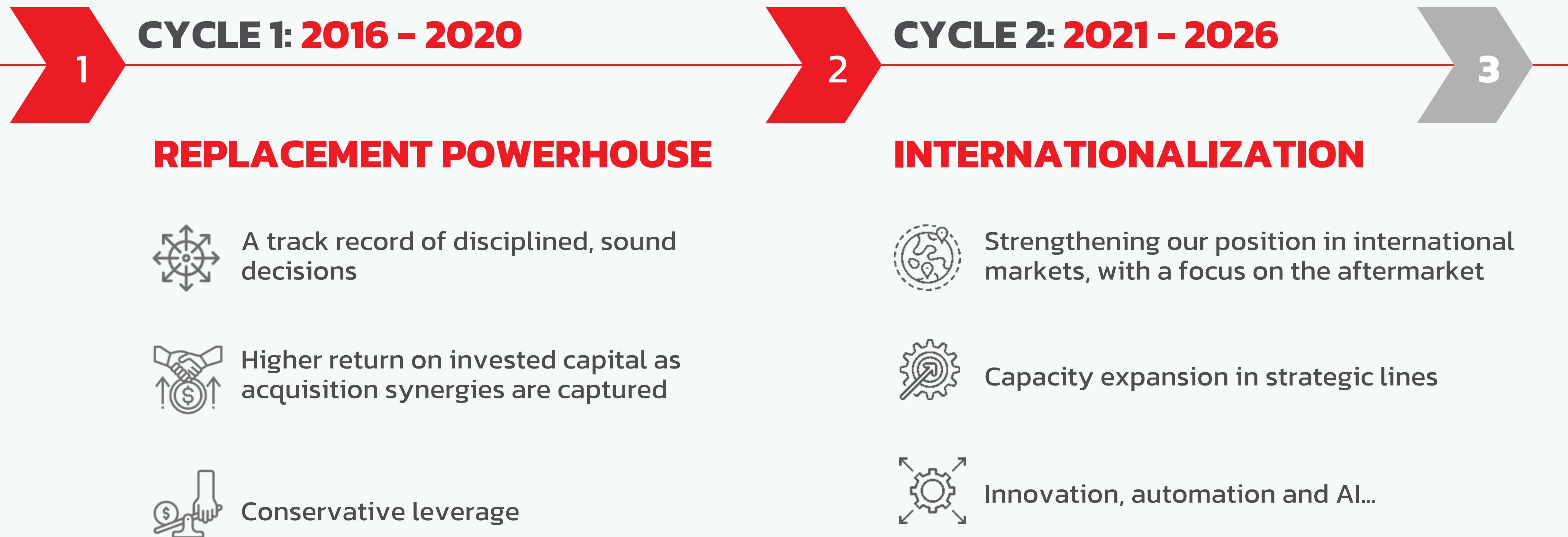
REVENUE EXPOSURE TO FRICTION MATERIALS (%)





STRATEGY EXECUTION

EXPANSION CYCLES



Portfolio expansion — new product lines and geographies

GROWTH AND VALUE CREATION JOURNEY

2019

Net Revenue: R\$ **1,366mm**
EBITDA: R\$ **175mm** (13% Margin)

4.0 x Revenue / 5.7 x EBITDA

2025

Net Revenue: R\$ 5,491mm
EBITDA: R\$ **992mm** (18.1% Margin)

R\$ **300mm**
Capital
Increase 2016

Market Cap
Jan-2017

R\$ 818mm

Jurid
Acquisition
Jan-2018

FREMAX
Acquisition
Oct-2018

FARLOC
ARGENTINA
ARMETAL
AUTOPARTES
Acquisitions
Dec-2017

NAKATA
Acquisition
Sept-2020

AUTO EXPERTS
Developed by
Frasle Mobility
Jun-2020

NIONE
Frasle Mobility and
Randoncorp
Dec-2021

JURATEK
Acquisition
Mar-2023

Dacomsa
Acquisition
Jan-2025

R\$ **400mm**
Follow-on
2025*

Market Cap
R\$ 5.8 billion
06/30/2026

2017 2018 2019 2020 2021 2022 2023 2024 2025 2026

EXPANSION CYCLE 1

Focus on product portfolio expansion and aftermarket presence

EXPANSION CYCLE 2

Focus on increasing international footprint, explore synergies worldwide and new technologies

CYCLE 3

Global relevance

*In July 2025, the Company completed a follow-on offering consisting of both primary and secondary share offerings.

CREATE VALUE / POTENTIAL OF DOING MORE WITH LESS

ACCESS

- CUSTOMERS
- BRANDS
- PORTFOLIO
- SOURCING
- PEOPLE

KNOW-HOW

- HOW IT'S DONE
- MANUFACTURING BASE
- MAKE OR BUY
- SKILLS
- TECHNOLOGIES
- INTELLECTUAL PROPERTY

SYNERGIES

CONSISTENT REVENUE EXPANSION THROUGH A BALANCED ORGANIC AND INORGANIC GROWTH STRATEGY

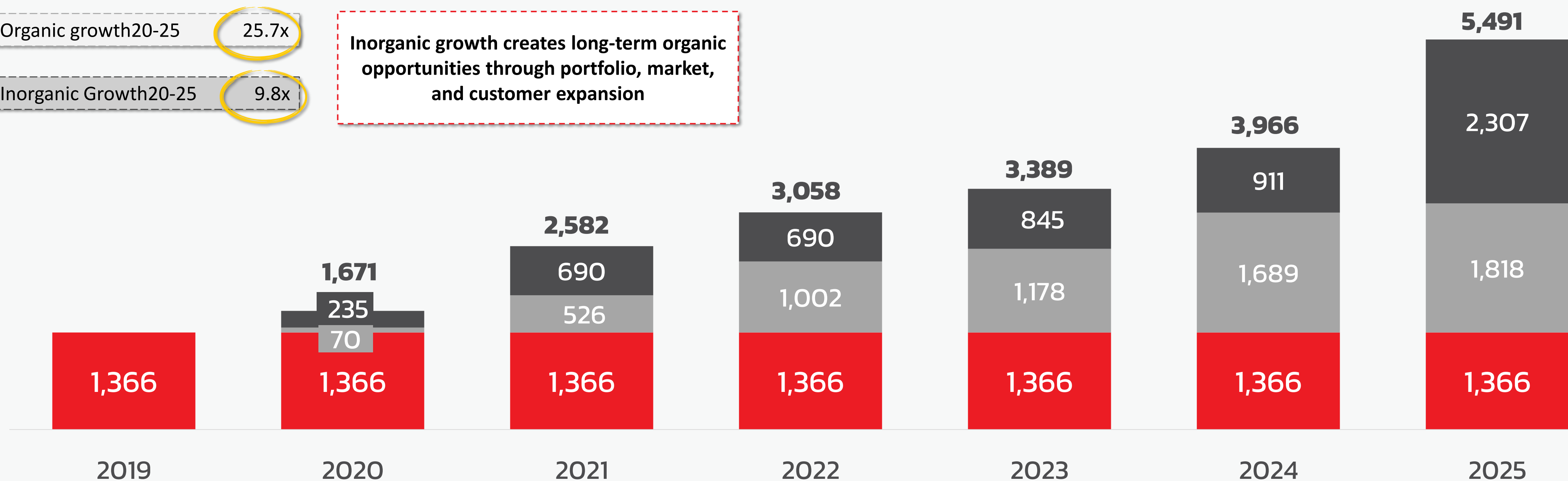
Net Revenue Growth

R\$ mm ■ Recurring Revenue ■ Organic growth ■ Inorganic Growth(1)

Organic growth20-25 25.7x

Inorganic Growth20-25 9.8x

Inorganic growth creates long-term organic opportunities through portfolio, market, and customer expansion



Organic growth driven by portfolio expansion, pricing discipline, and international presence.

Inorganic growth driven by targeted acquisitions in Brazil, Argentina, Mexico, and Europe.



FINANCIAL PERFORMANCE



NAKATA

FREMAX

CONTROL

FRITEC

MORESA

TF VICTOR

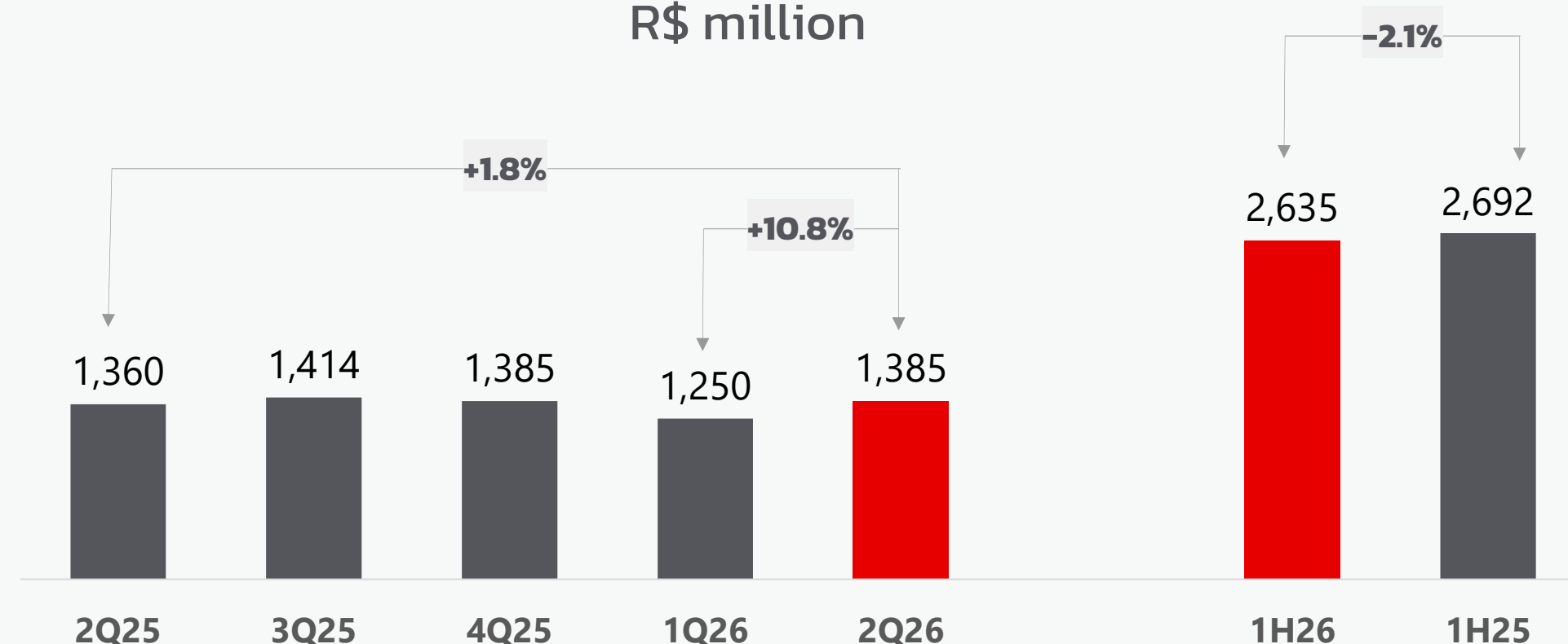


FRASLE MOBILITY RESULTS

A SOLID TRACK RECORD THAT PROVES OUR EXECUTION DISCIPLINE

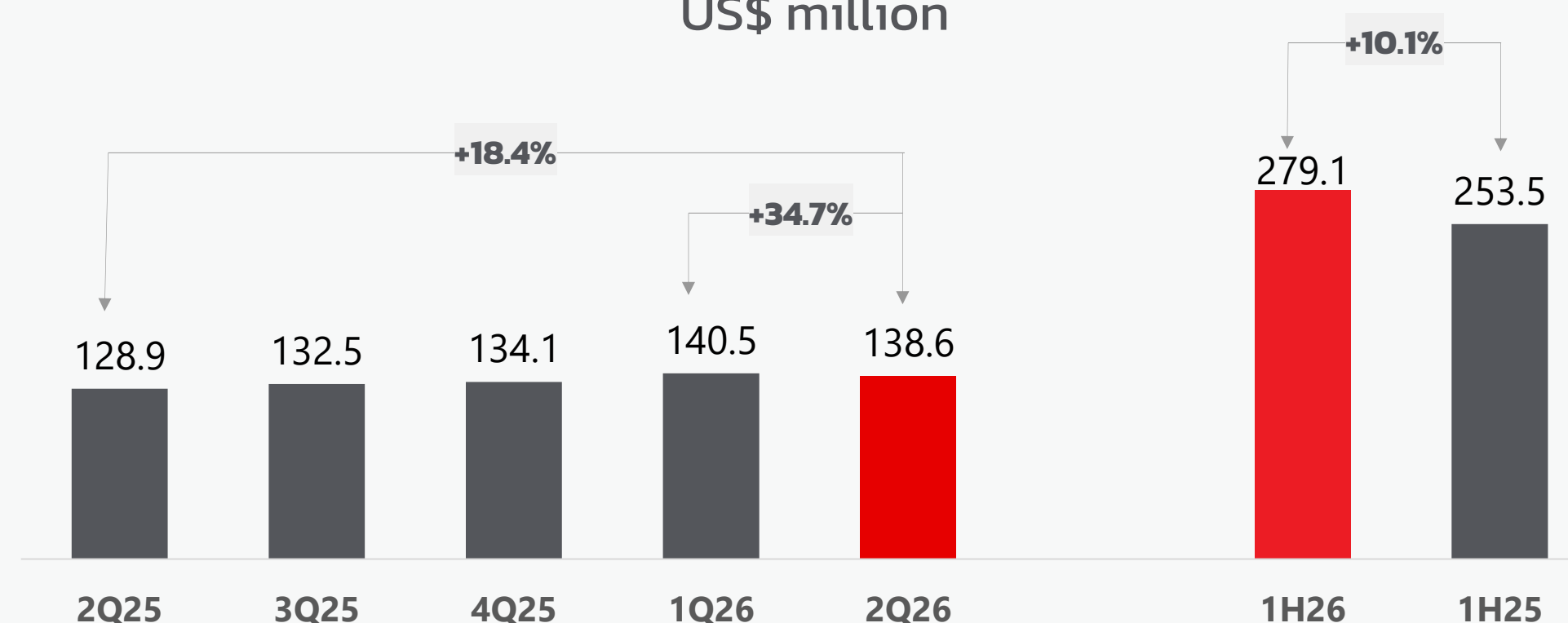
Net Income

R\$ million



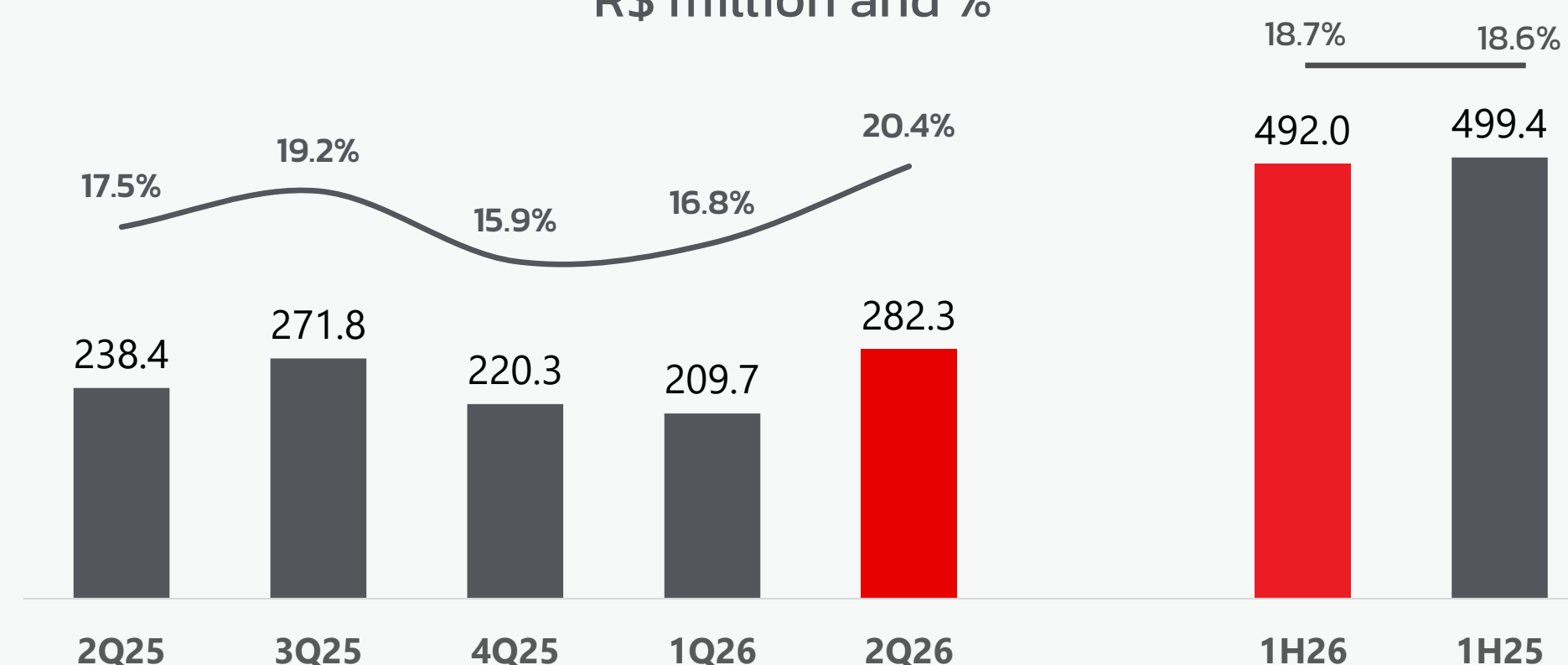
Foreign Market Revenue

US\$ million



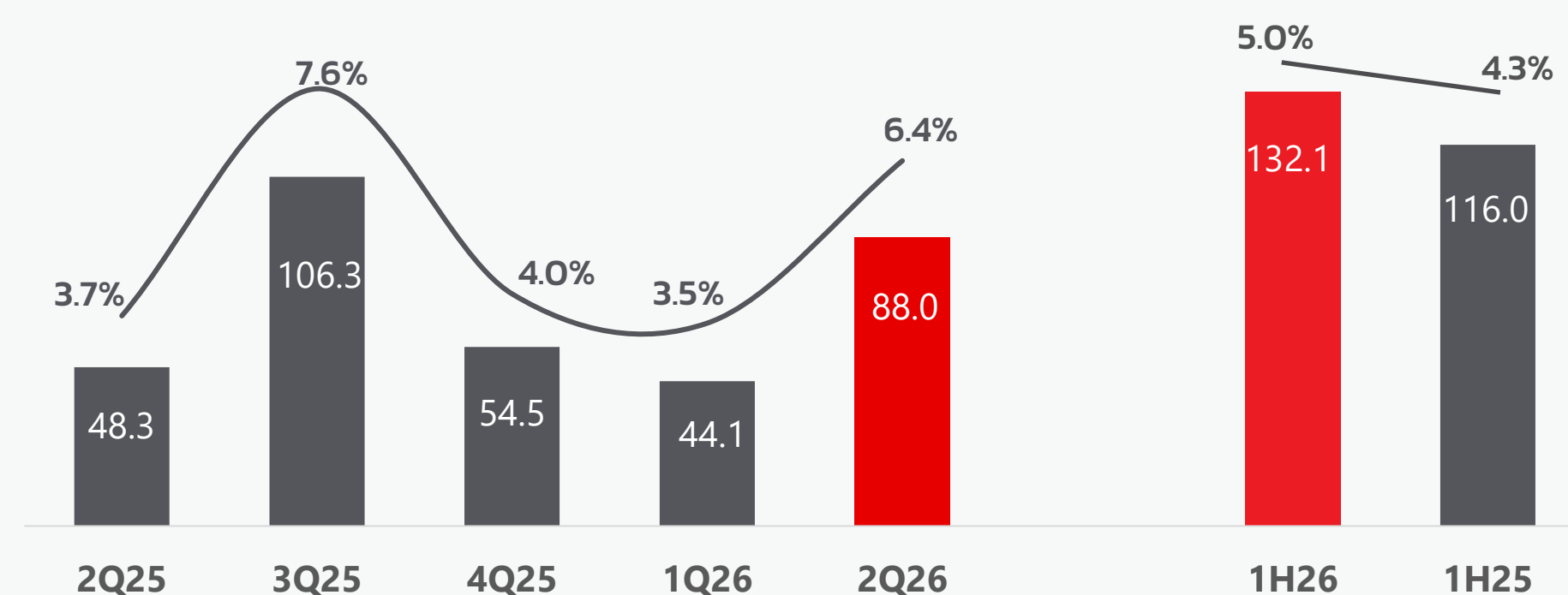
EBITDA and Margin

R\$ million and %



Net Income and Margin

R\$ million and %

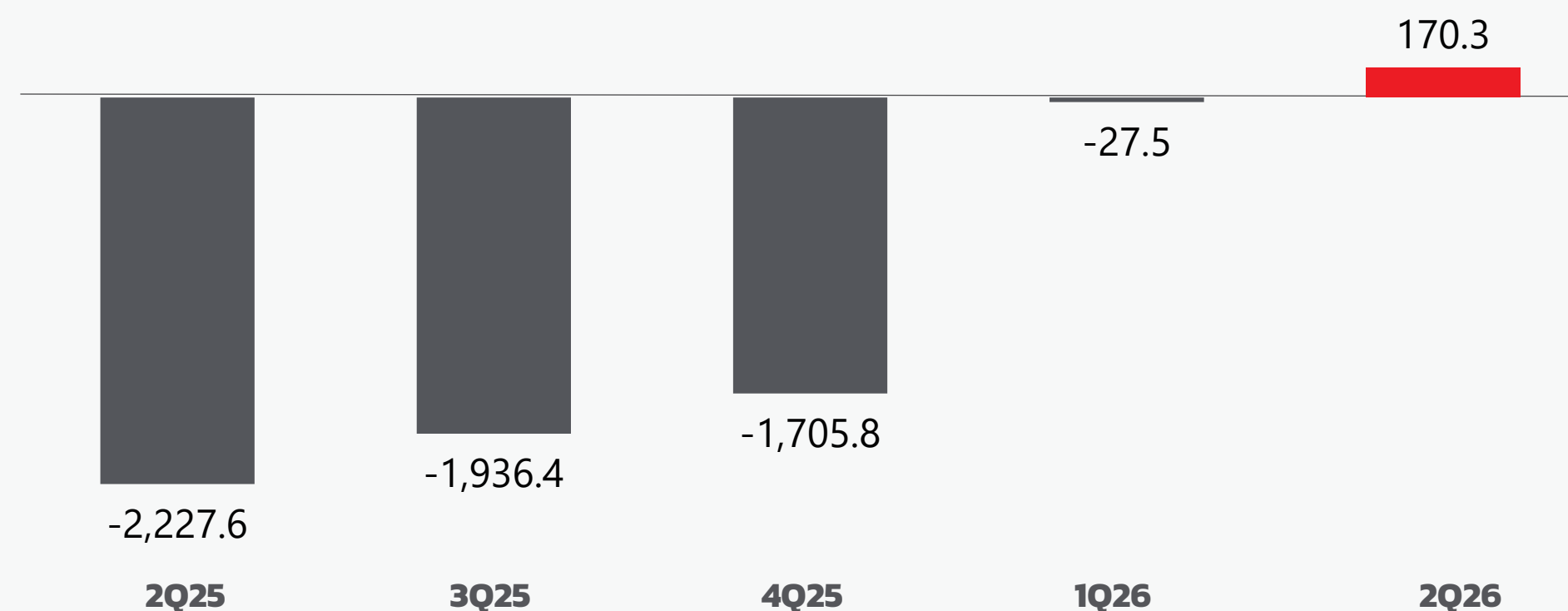


FRASLE MOBILITY RESULTS

A SOLID TRACK RECORD THAT PROVES OUR EXECUTION DISCIPLINE

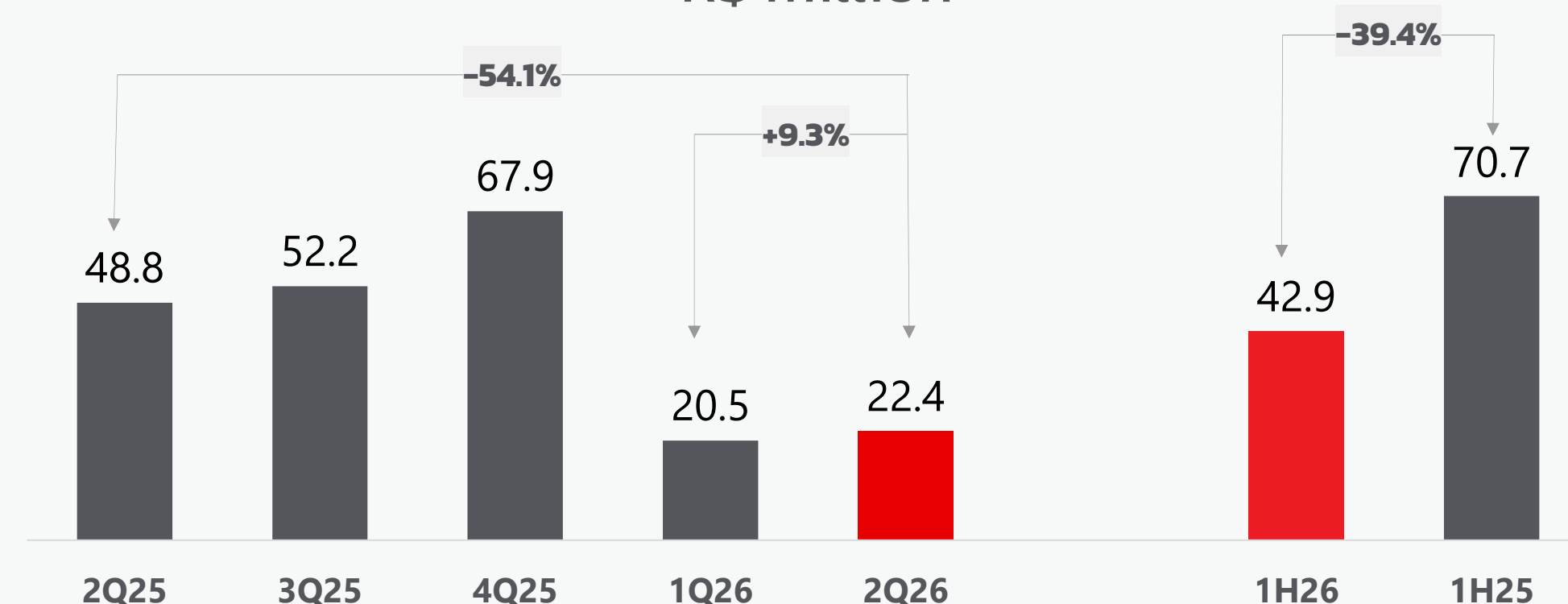
Free Cash Flow

R\$ million



Investments

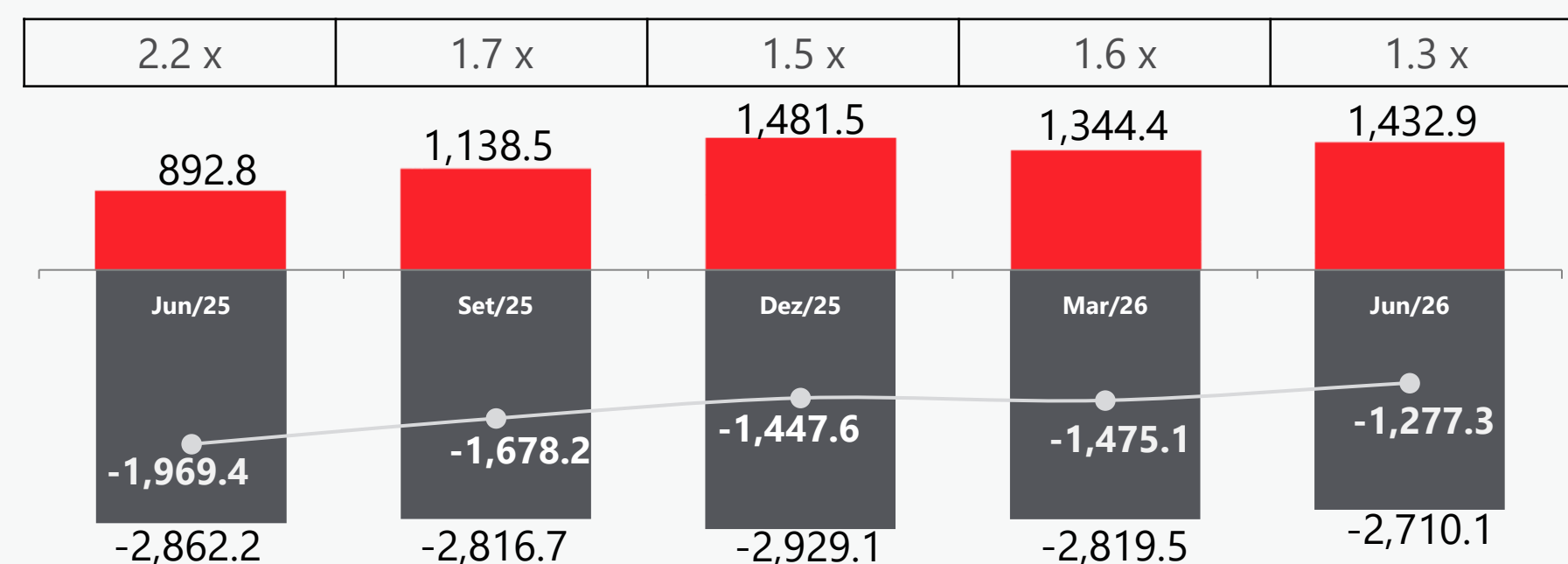
R\$ million



Leverage

R\$ million

NET DEBT / EBITDA

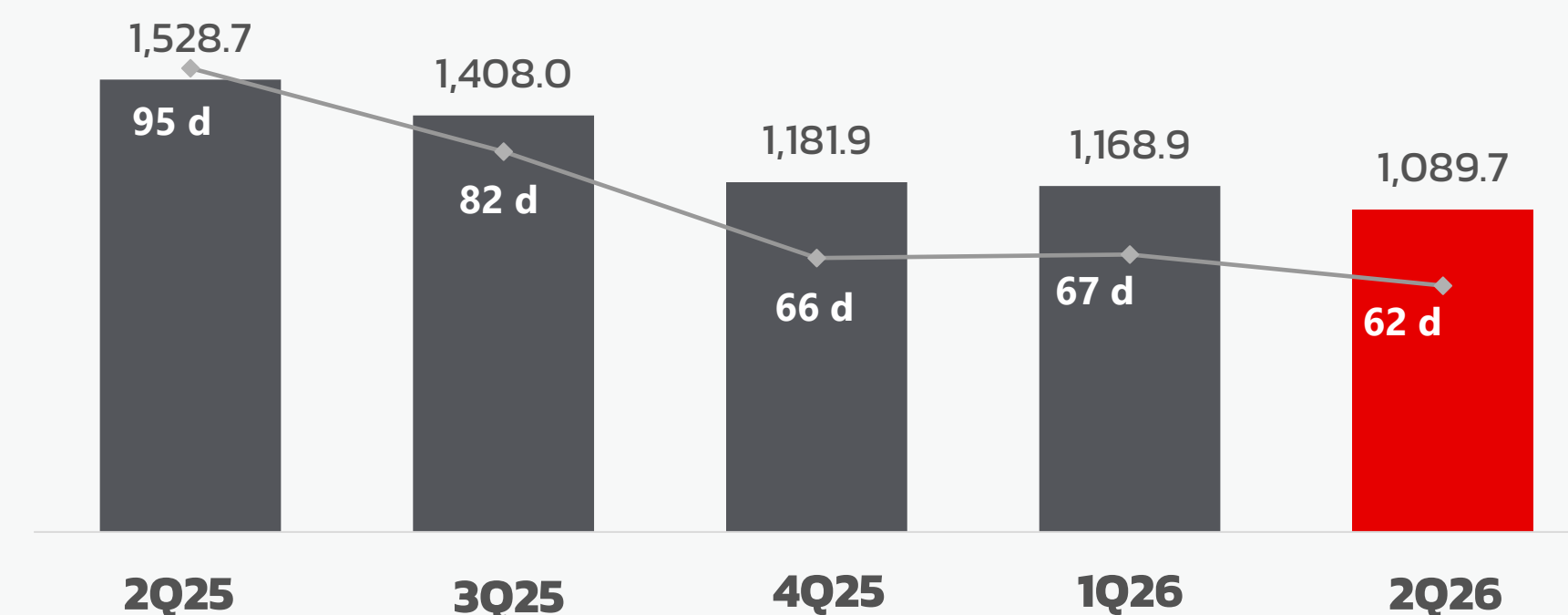


■ Cash and Equivalents ■ Gross debt¹ — Net debt

¹Includes Loans, Financing, Derivatives and Business Combination.

Working Capital Requirement

R\$ million



RESULTS
GUIDANCE
1H26



NET REVENUE

R\$ 2.6 B

$R\$ 5.6 \leq X \leq R\$ 6.2 B$



FOREIGN MARKET¹

US\$ 279.1 M

$US\$ 540 \leq X \leq US\$ 570 M$



EBITDA MARGIN²

18.7%

$17.5\% \leq X \leq 20.0\%$



INVESTMENTS³

R\$ 42.9 M

$R\$ 170 \leq X \leq R\$ 210 M$

¹ Refers to the sum of exports from Brazil and revenue generated by operations abroad, net of intercompany transactions;

² Percentage considers margin adjusted for non-recurring events;

³ Refers to organic investments.



OUTLOOK



NAKATA

FREMAX

CONTROL

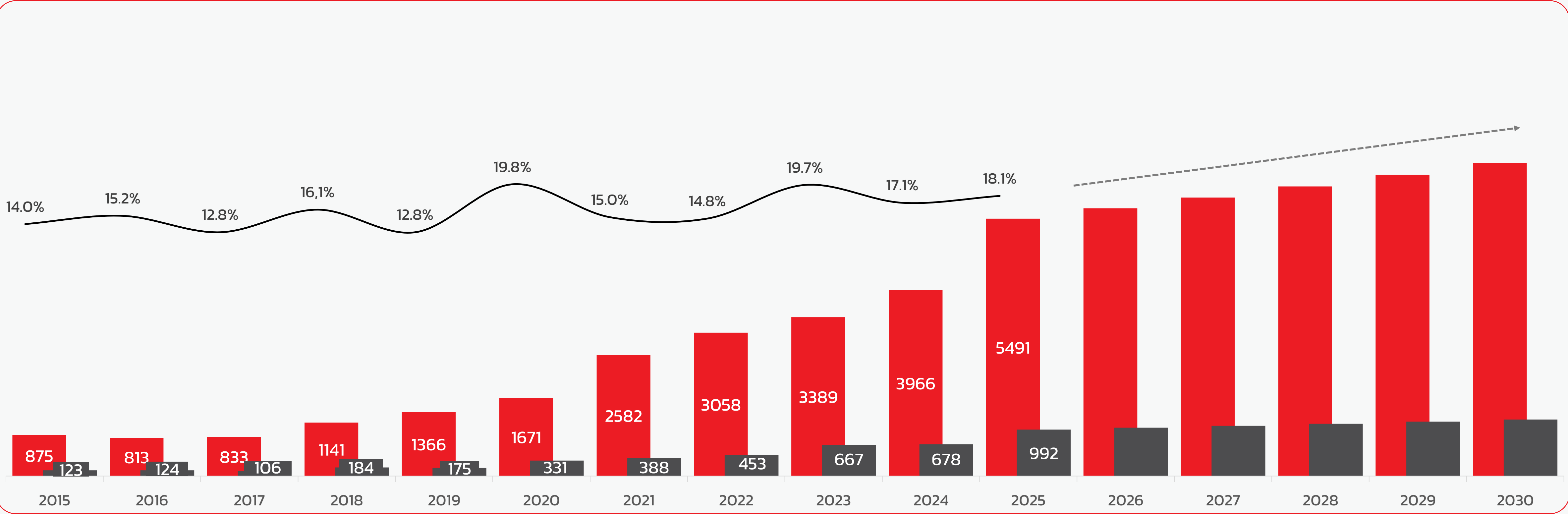
FRITEC

MORESA

TF VICTOR

AUTO EXPERTS

CONSISTENT REVENUE AND MARGIN EXPANSION TRAJECTORY



IN 10 YEARS

Consolidated Net Revenue grew **6.3x** | **CAGR 20.2%**
Consolidated EBITDA grew **8.1x** | **CAGR 23.3%**

Consolidated market positions in some product lines **limit organic growth.**

IN 5 YEARS

Consolidated Net Revenue grew **3.3x** | **CAGR 26.9%**
Consolidated EBITDA grew **3.0x** | **CAGR 24.5%**

■ Consolidated Net Revenue
■ Consolidated EBITDA
— EBITDA Margin

WHERE WE ARE GOING...



Organic growth

- Market share gains in existing product lines
- Portfolio expansion across global markets
- New strategic contracts

M&A

- Full integration of Dacomsa and capture of synergies
- Disciplined pipeline in strategic markets and complementary product categories
- ROIC as our anchor metric

Capital allocation

- Continued deleveraging and consistent payout
- Increased FRAS3 liquidity

GROWTH A VENUES

BY PRODUCT LINE AND GEOGRAPHY

PRODUCT FAMILY	REGION	GROWTH AVENUES¹		MAIN PRODUCTS
		LIGHT VEHICLES	HEAVY VEHICLES	
BRAKING	Brazil	●	●	
	South America	●	●	
	North America²	●	●	
	Mexico	●	●	
	Europe	●	●	
RIDE AND COMFORT	Brazil	●	—	
	South America	●	—	
	North America²	●	—	
	Mexico	●	—	
	Europe	●	—	
POWERTRAIN	Brazil	●	—	
	South America	●	—	
	North America²	●	—	
	Mexico	●	●	

¹The growth avenue considers the size of the market in US\$ divided by the potential market in US\$. When the Company's market share is above 30% in the geography, it will be indicated with the color red; between 30-20% yellow; below 20% green. These market assumptions are confidential data defined by the Company. ²North America does not consider data from Mexico.

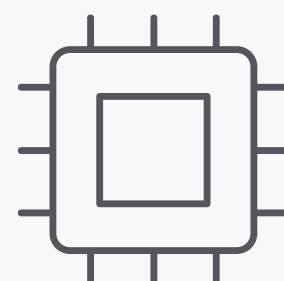
SIX ENGINES OF GROWTH

THE SAME DISCIPLINE THAT SHAPED THE PAST DECADE POSITIONS US FOR THE TRANSFORMATIONS AHEAD.



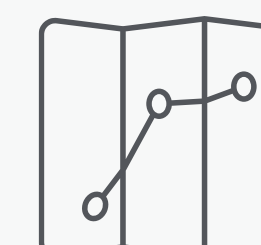
Portfolio, Platforms and Geographies

Global scale, local execution and market expansion.



Technology, Innovation and Competitiveness

Productivity, automation and AI driving future competitiveness.



Supply Chain

Supply chain as a strategic lever for global competitiveness.



Demand Management

Anticipating demand through integrated planning and predictive management.



Service as a Differentiator

An ecosystem of solutions that builds loyalty and accelerates sell-out.



People and Culture

People and leadership as the foundation of our growth strategy.



ESG, TECHNOLOGY AND GOVERNANCE



NAKATA

FREMAX

CONTROIL

FRITEC

MORESA

TF VICTOR



OUR PUBLIC COMMITMENTS



ESG: 3 STRATEGIC PILLARS



Planet

1. Reduce greenhouse gas emissions by 40% by 2030.

Progress from 3.99 to 1.46 KgCO2/hours worked.

2. Eliminate industrial landfill waste disposal and reuse 100% of treated effluent by 2025.

Progress from 25% to 0% in waste disposal.

Progress from 41.4% to 100% in water reuse.



People

3. Double the number of women in leadership positions by 2025.
Progress from 11% to 14%¹.

4. Eliminate serious work accidents.



Business

5. Increase annual net revenue generated by new products.
Progress from 49% in 2020 to 55%.

INNOVATION AND TECHNOLOGY

INVESTMENTS IN TECHNOLOGY TO KEEP UP WITH GLOBAL TRENDS AND DIVERSIFY REVENUES

> The largest Advanced Friction **Engineering Center** in Latin America with **complete solutions** for the mobility market.

movetech
centro de engenharia avançada

> Laboratories: physical, chemical and pilot.

> Analyses: dimensional, chemical composition of materials, metallographic analysis of the metal structure and material roughness

MOVETECH HIGHLIGHTS IN 2025

3,325 PROTOTYPES
PRODUCED

33,650 TESTS IN CHEMICAL
LABORATORY

2,015 TESTS OF
DYNAMOMETER

32,176 PHYSICAL LABORATORY
TESTS FOR
CHARACTERIZATION



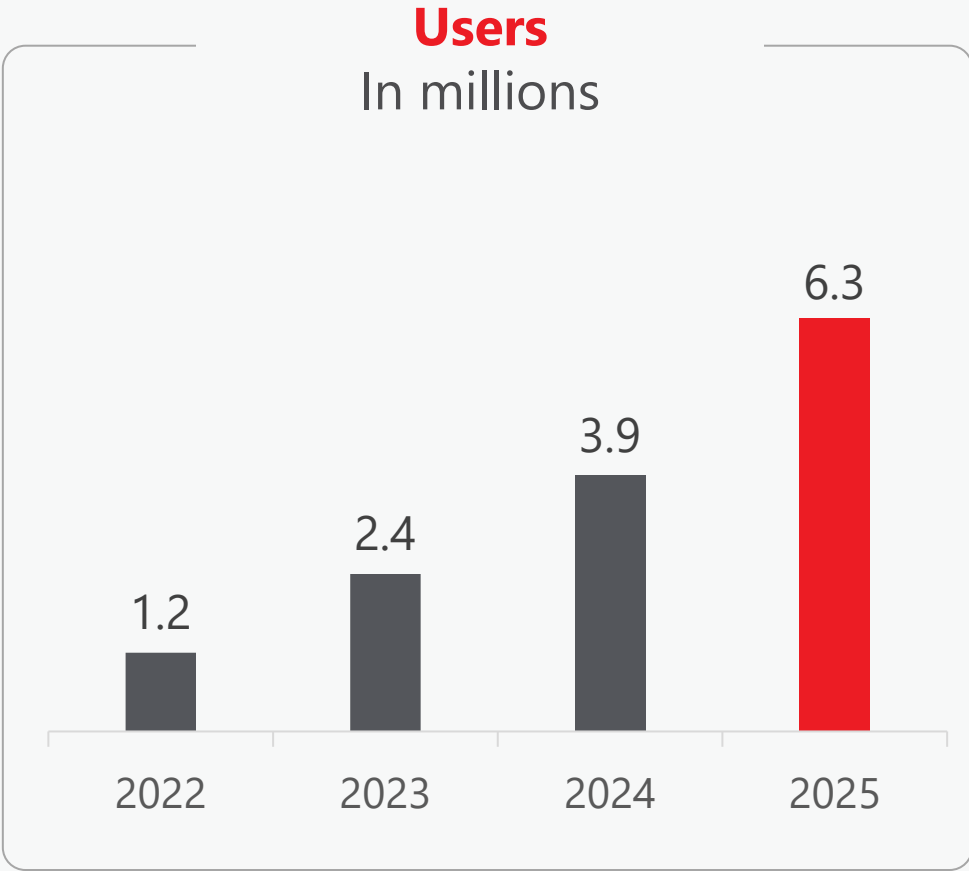
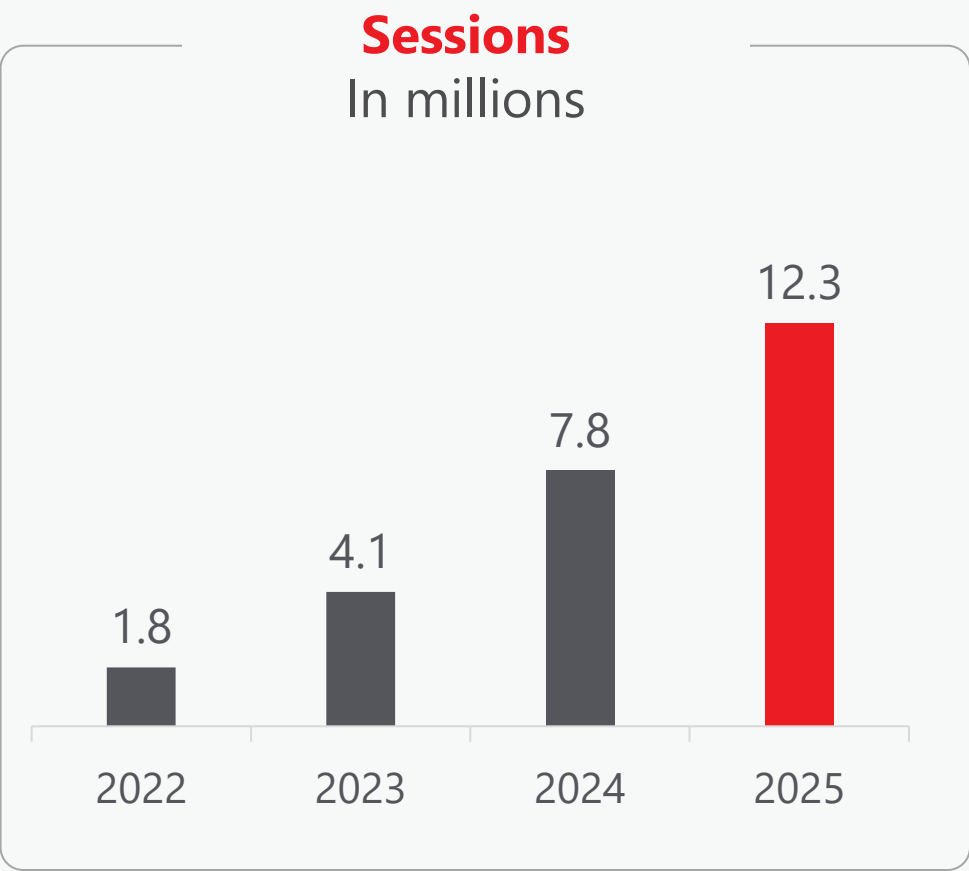
Pioneer in the manufacture of
NIOBIUM NANOPARTICLES
on a large scale.

- > Resistance
- > Durability
- > Lightness

AUTO EXPERTS

OUR BRANDS AND SOLUTIONS JUST A FEW CLICKS AWAY 2025





AVERAGE
SITE SEARCH
TIME

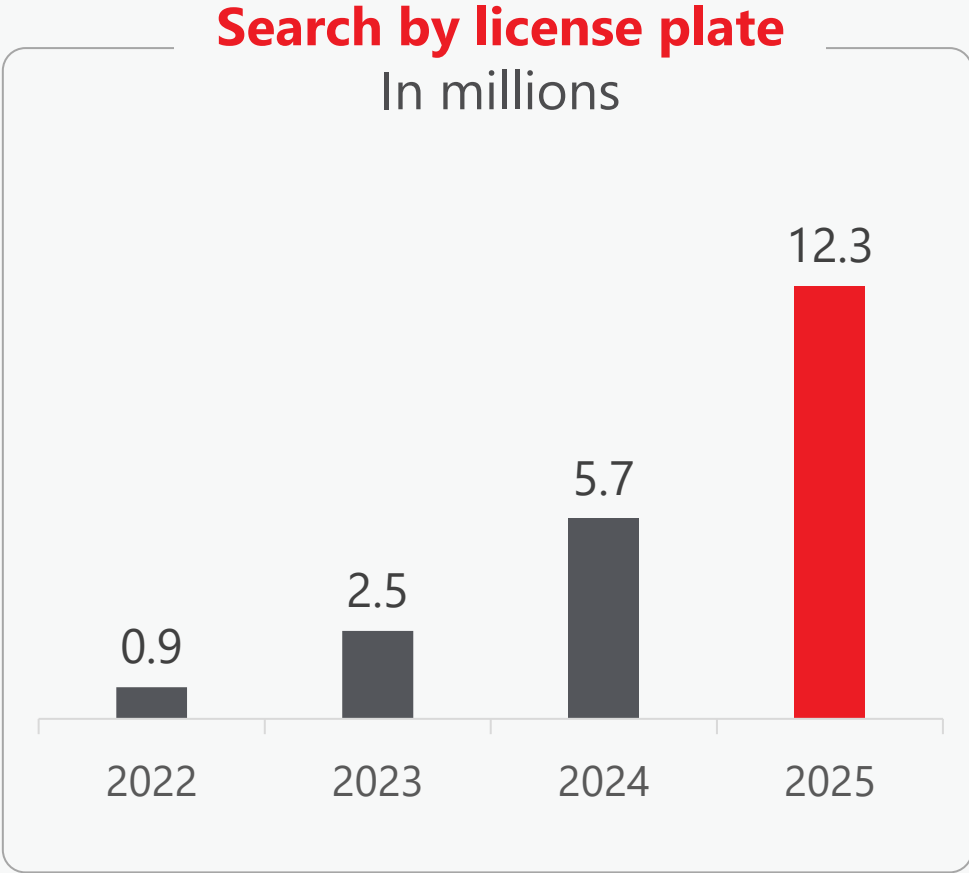
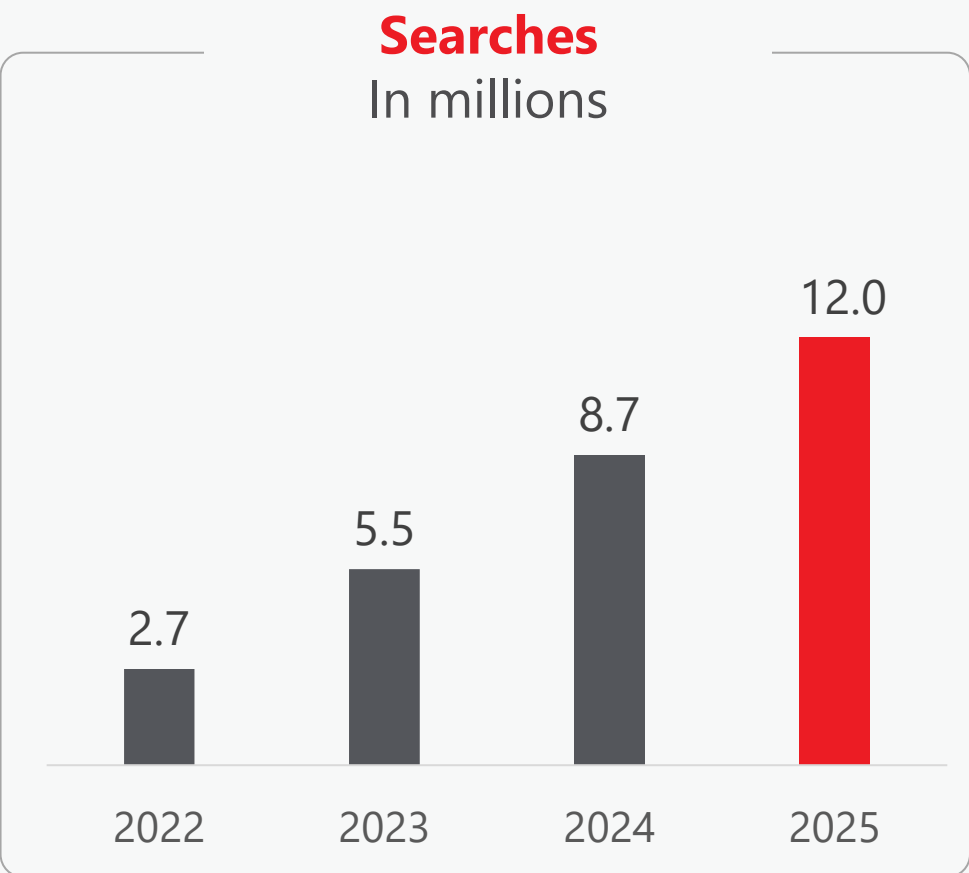


82.7 MIN

SKUs IN
CATALOG



25,600



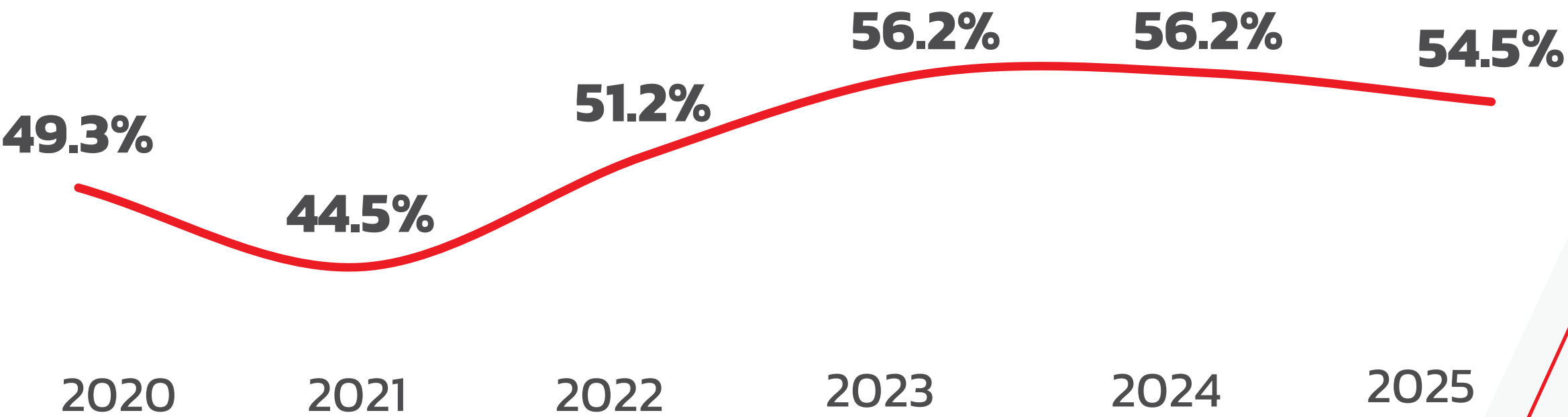
Digital platform that
transforms the customer
experience with Frasle
Mobility brands



SUSTAINABLE INNOVATION

CONTINUOUS PRODUCT DEVELOPMENT TO STRENGTHEN THE RENEWABLE CHAIN

% OF NET REVENUE FROM PRODUCTS LAUNCHED*



*At site Caxias do Sul – RS

RELEVANT LAUNCHES OF RECENT CYCLES:



EHnergy HD, brake pads for heavy-duty electric and hybrid vehicles.



Fremax + Nione partnership: application of paints developed by Nione – corrosion protection

THE GREEN BOILER

FROM FOSSIL FUEL TO CLEAN ENERGY



CAXIAS DO SUL/RS INDUSTRIAL PARK INAUGURATED IN DECEMBER 2024

- Replaces natural gas with biomass
- Reduction of about 10,000 tons of CO₂ per year – equivalent to 260,000 household gas cylinders

**COST OF
STEAM
GENERATION**

Savings of
~50% per year

**GREENHOUSE
GASES**

93% lower
emissions

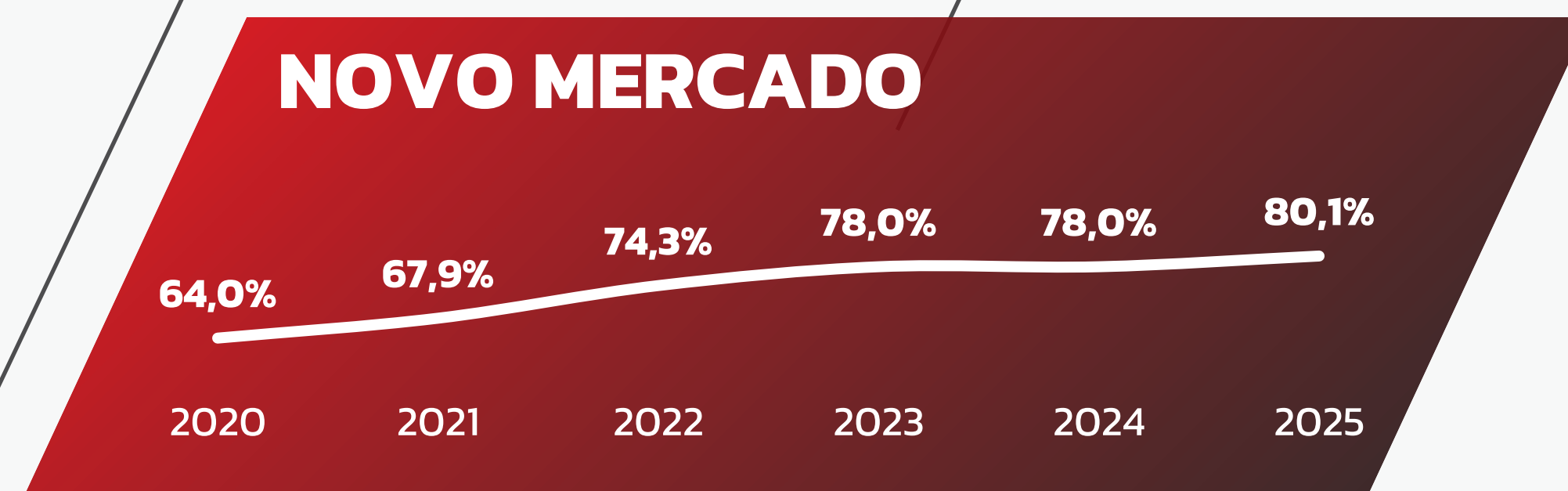
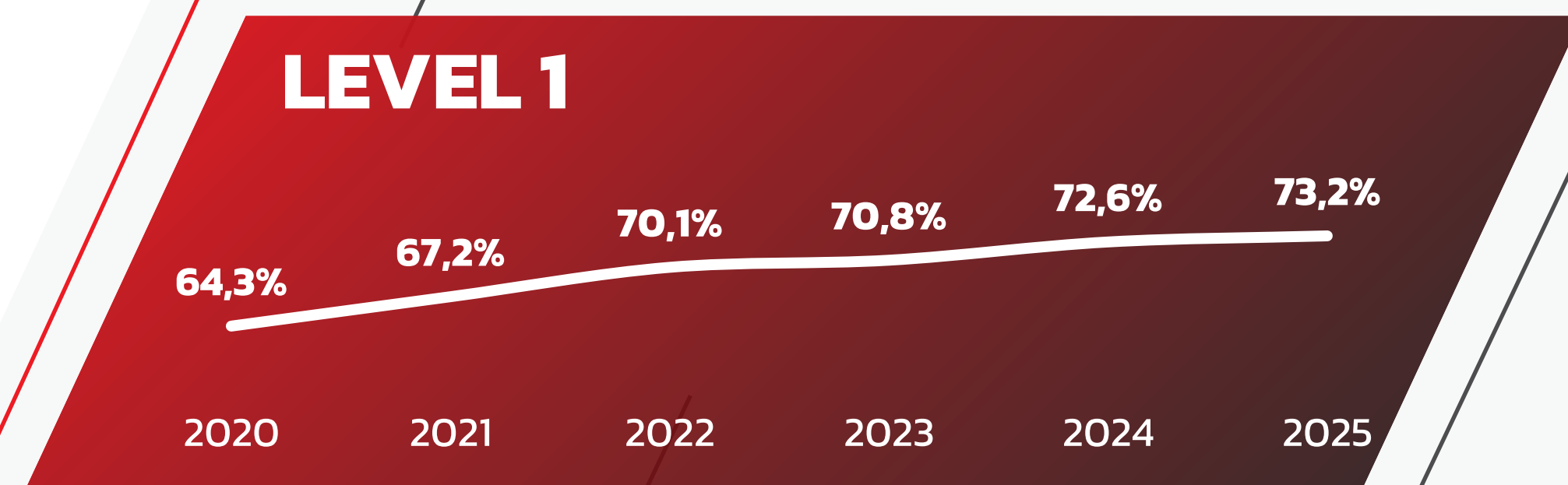
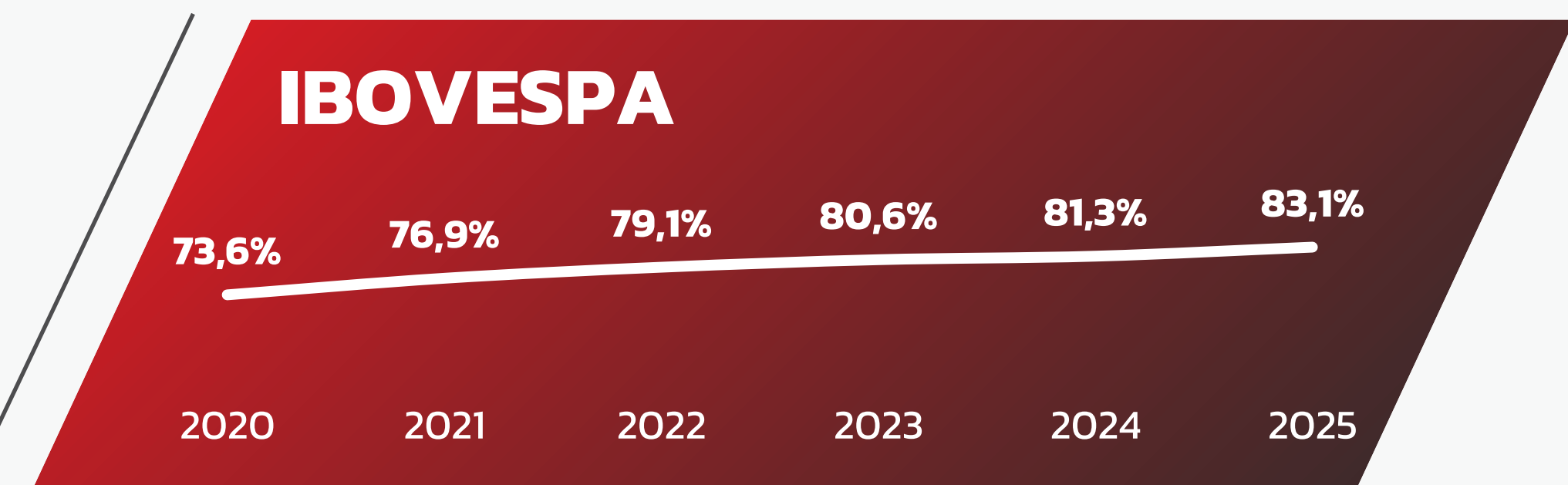
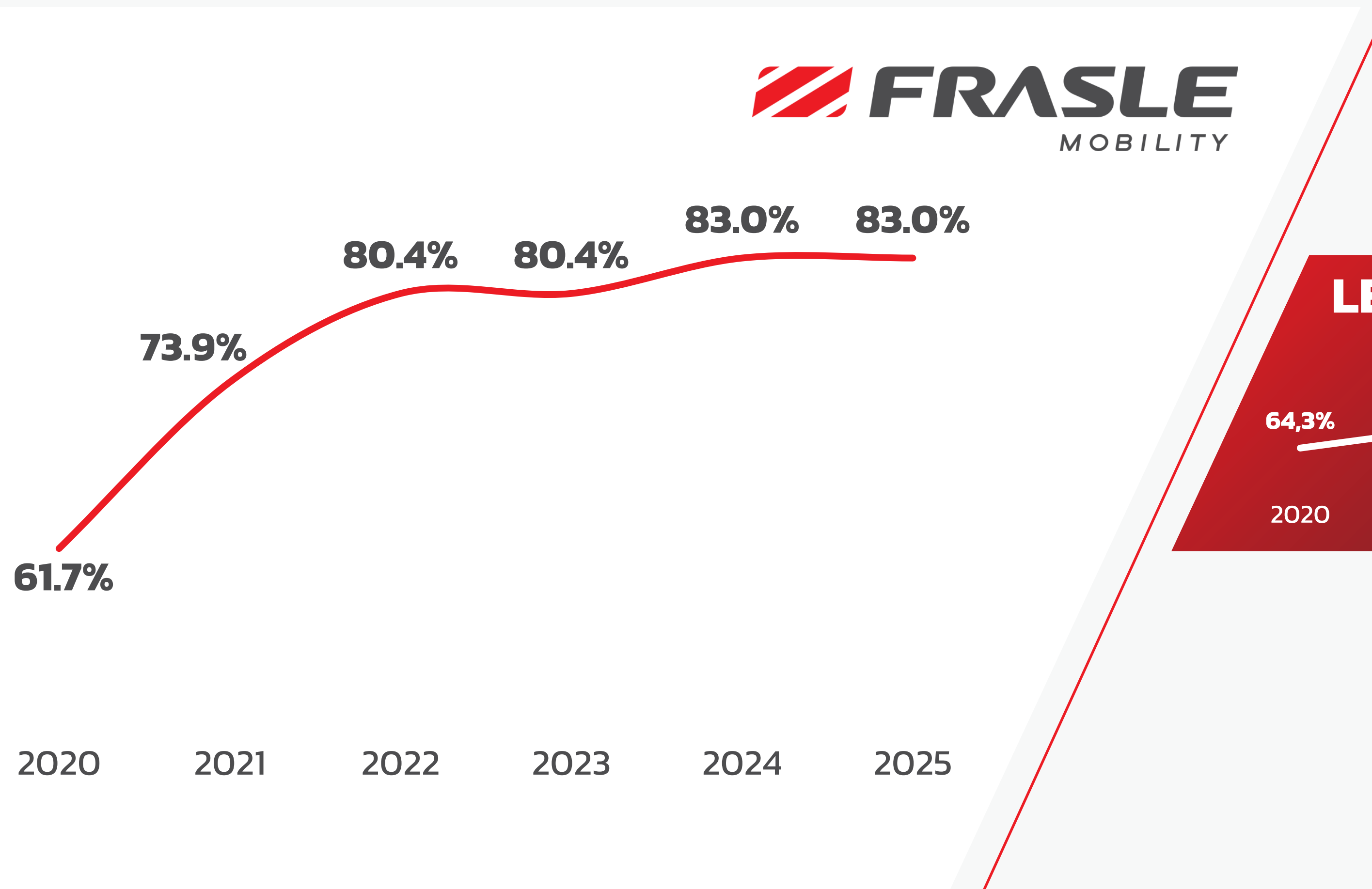


Photo: Alex Batistel

PROGRESS IN GOVERNANCE

ADHERENCE TO RECOMMENDED PRACTICES

'COMPLY OR EXPLAIN'





APPENDICES



NAKATA

FREMAX

CONTROIL

FRITEC

MORESA+

VF VICTOR

AUTO
EXPERTS

CORPORATE STRUCTURE

EXECUTIVE BOARD



DANIEL RANDON

PRESIDENT FRASLE MOBILITY
PRESIDENT & CEO RANDONCORP



ANDERSON PONTALTI

CHIEF EXECUTIVE OFFICER



HEMERSON SOUZA

EXECUTIVE DIRECTOR OF
NORTH AMERICA, M&A & IR

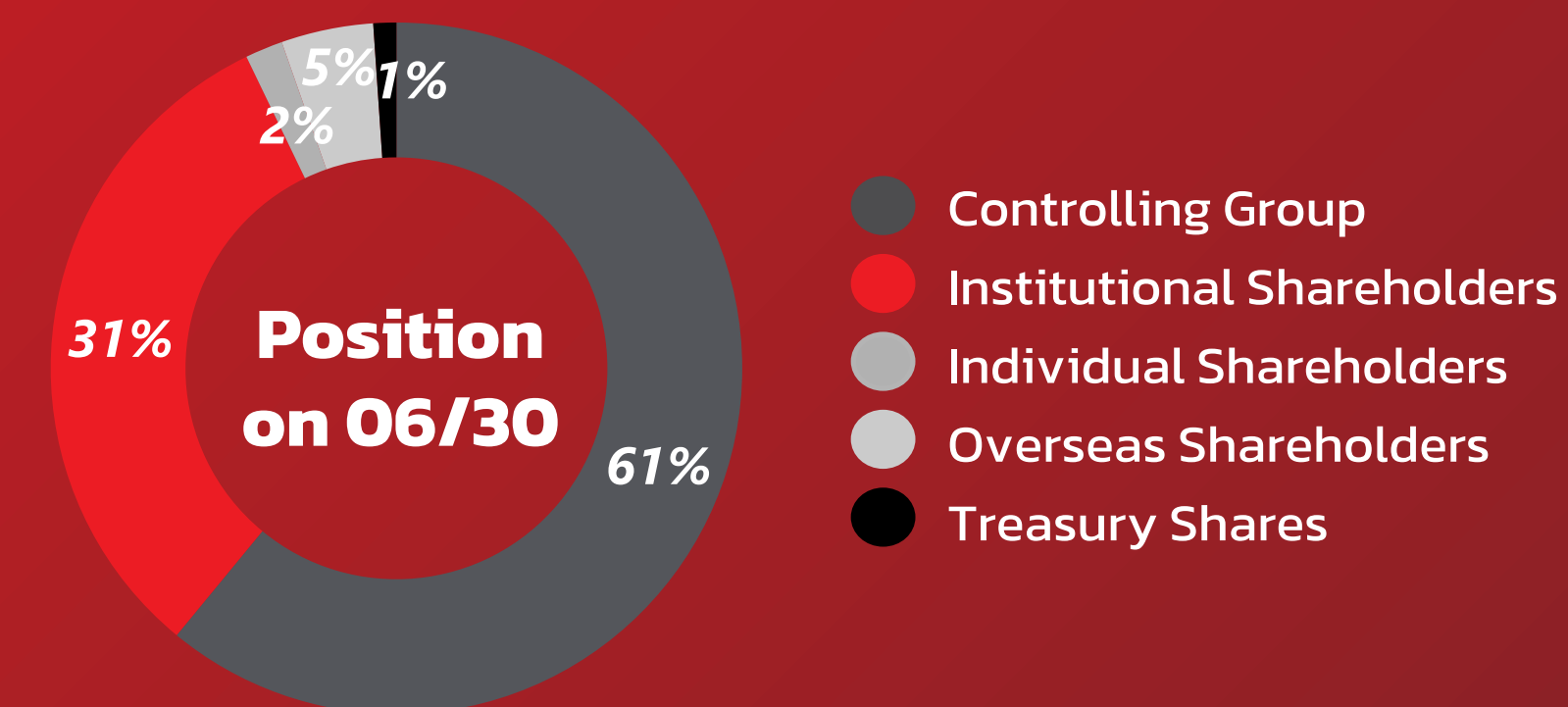
BOARD OF DIRECTORS

David Abramo Randon | President
Alexandre Randon | Vice President
Fabio Hering | Independent Member
Antonio Sergio Riede | Independent Member
Renata Faber Rocha | Independent Member

FISCAL BOARD

Vinicius Piccinini | Member
Jaime Marchet | Member
Wladimir Omiechuck | Member

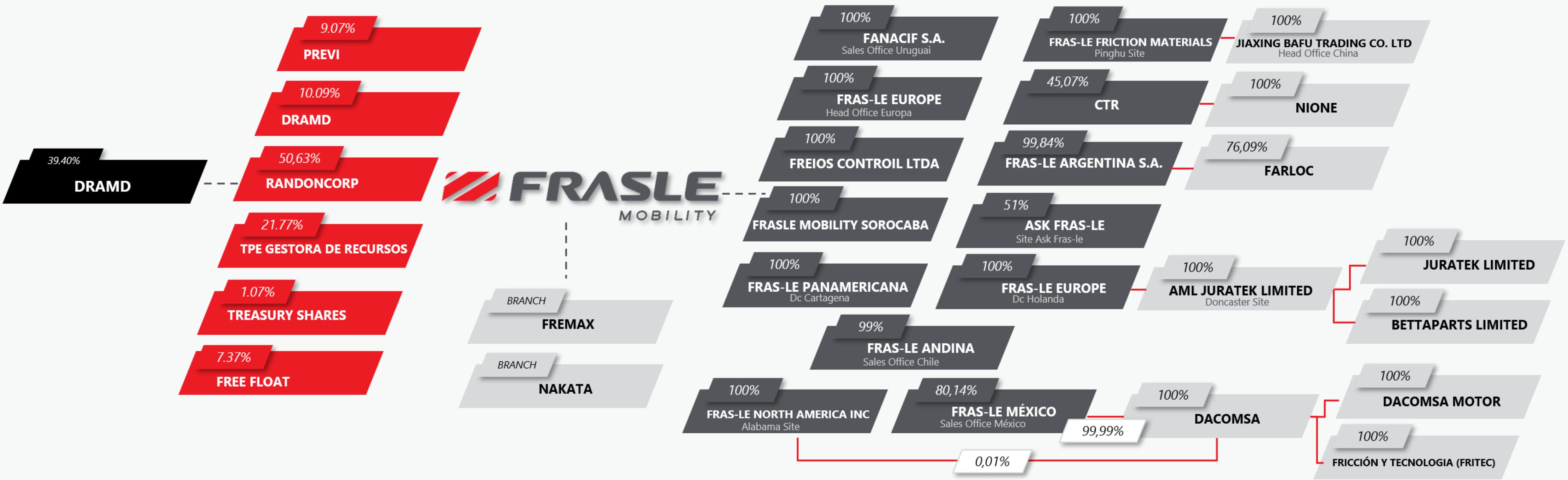
CORPORATE STRUCTURE



Randoncorp ¹	50.63%
Dramd ¹	10.09%
Tarpon Gestora de Recursos.....	21.77%
Previ.....	9.07%
Free Float.....	7.37%
Treasury Shares.....	1.07%

¹Members of the Controlling Group

CORPORATE STRUCTURE





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ri@fraslemobility.com

FRAS
B3 LISTED N1

IBRA B3

IGC B3

IGCT B3

SMLL B3