



INSTITUTIONAL PRESENTATION

2025

RANDONCORP

FRAS
B3 LISTED N1

IBRA B3

IGC B3

IGCT B3

SMLL B3

DISCLAIMER

These statements are based on Management's beliefs and assumptions, as well as on currently available information. Forward-looking statements include information on our current intentions, beliefs or expectations, as well as those of the Company's Board of Directors and Board of Executive Officers.

The reservations as to forward-looking statements and information also include data on possible or presumed operating results, as well as any statements preceded, followed or including words such as "believes", "may", "will", "expects", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements are not performance guarantees; they involve risks, uncertainties and assumptions because they refer to future events and, therefore, depend on circumstances which may or may not occur. Future results may differ materially from those expressed or suggested by forward looking statements. Many of the factors which will determine these results and figures are beyond our ability to control or predict.



FRASLE
MOBILITY

**WE ARE
FRASLE
MOBILITY**

FRASLE NAKATA FREMAX CONTROL OIL FRITEC MORESAT TF VICTOR AUTO EXPERTS

FRASLE MOBILITY AT A GLANCE

WE ARE THE A
COMPANY OF
US\$ +1B

FRAS
B3 LISTED N1

IPO
1971
Market Cap²
R\$ 6.8 billions
Tag Along
100%

IBRA B3
IGC B3
IGCT B3
SMLL B3



Market Leadership¹



7.600+ employees



125+ countries served



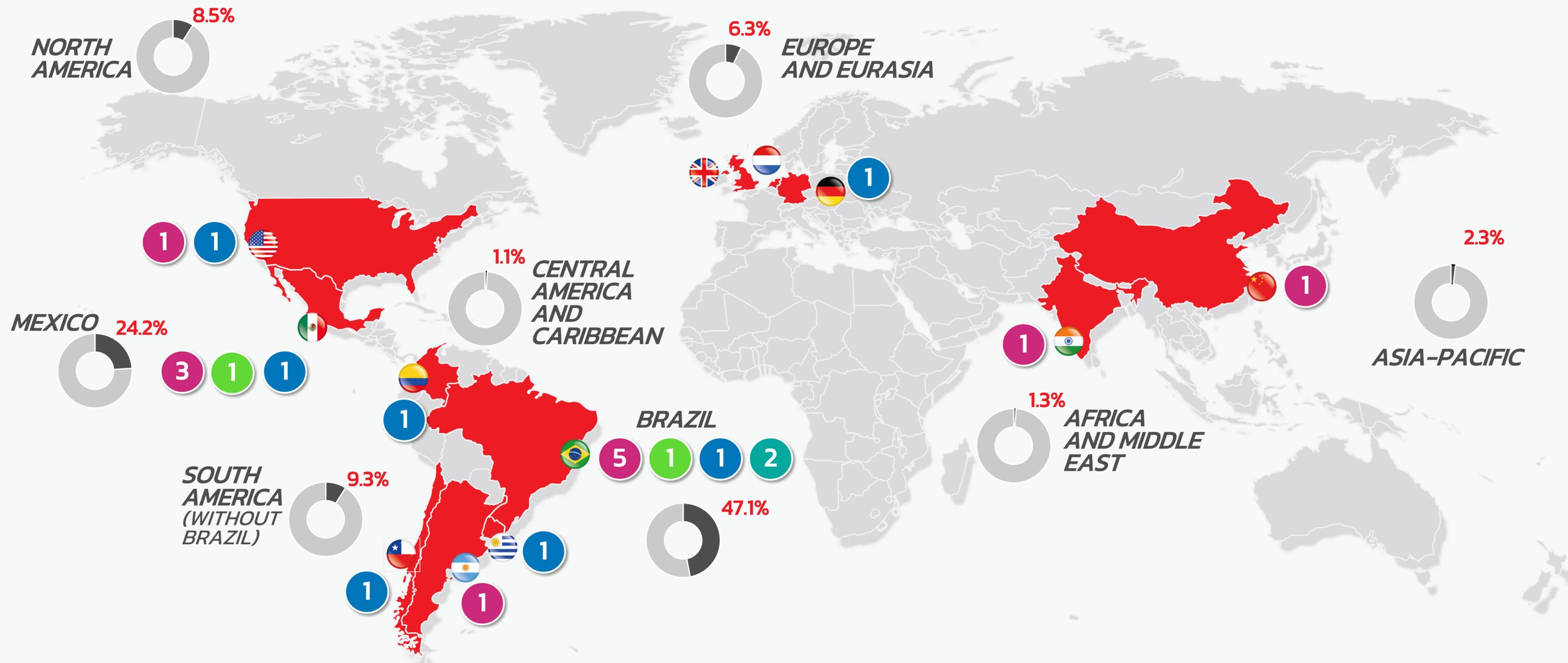
25 brands



~40% comanufacturing

¹In the main products; ² Market cap on 12/30/2025

GLOBAL PRESENCE AND REVENUE DISTRIBUTION 2025



12

Industrial Plants

2

Distribution Centers

7

Business Offices

2

Technology and Development Centers

SEGMENTS OF PERFORMANCE 2025



79%

LIGHT
VEHICLE



93%

AFTERMARKET



41%

FRICION



47%

DOMESTIC
MARKET



21%

COMMERCIAL
VEHICLE



7%

OEM



59%

NON-FRICION



53%

INTERNATIONAL
MARKET

CORPORATE STRUCTURE

EXECUTIVE BOARD



DANIEL RANDON

PRESIDENT FRASLE MOBILITY
PRESIDENT & CEO RANDONCORP



ANDERSON PONTALTI

CEO



HEMERSON SOUZA

EXECUTIVE DIRECTOR OF
NORTH AMERICA, M&A & IR

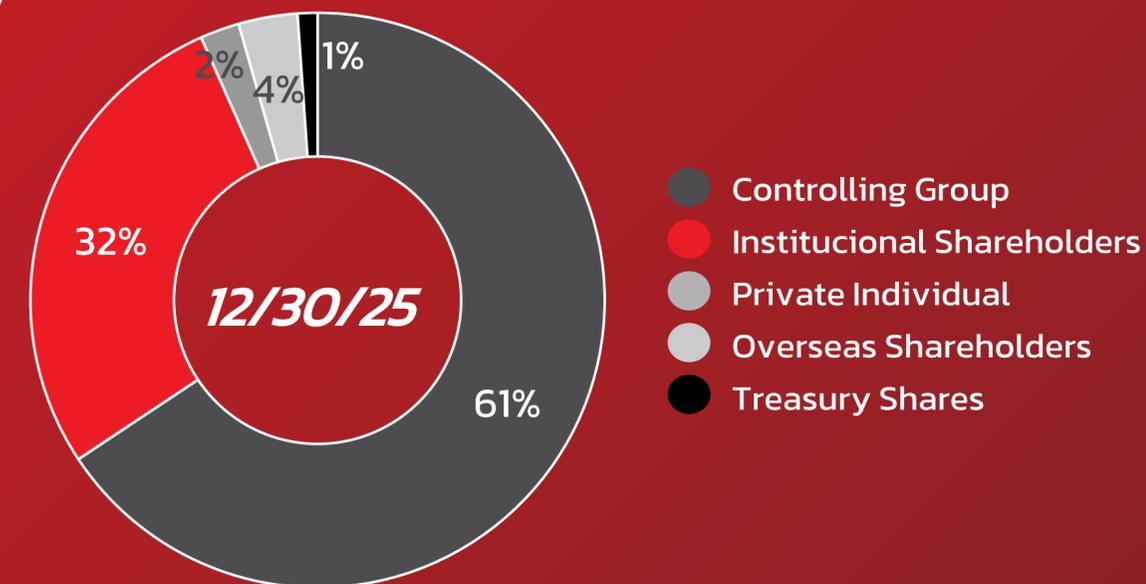
BOARD OF DIRECTORS

David Abramo Randon | President
Astor Milton Schmitt | Vice-President
Alexandre Randon | Board Member
Antonio Sergio Riede | Independent Member
Renata Faber Rocha | Independent Member

FISCAL BOARD

Jaime Marchet | Titular
Joílson Rodrigues Ferreira | Titular
Wladimir Omiechuck | Titular

CORPORATE STRUCTURE



Randoncorp ¹	50.63%
Dramd ¹	10.09%
Tarpon Gestora de Recursos.....	21.05%
Previ.....	9.07%
Free Float.....	8.09%
Treasury Shares.....	1.07%

¹Members of the Controlling Group

70 + YEARS OF HISTORY

A JOURNEY OF COURAGE AND ACHIEVEMENTS

1954	1971	1980/90	1996	2000/12	2017	2018	2020	2021	2023	2025
Fundação	Abertura de capital >IPO [B] ³	LonaFlex FRASLE ARGENTINA FRASLE EUA	Compra do controle pela Randoncorp	CONTROIL FRASLE EUROPA FRASLE ÁSIA	ARMETAL [®] AUTOPARTES FANACIF [®] FARLOC [®] ARGENTINA FRASLE PANAMERICANA	FREMAX FRASLE ENSURING SAFETY Jurid	NAKATA AUTO EXPERTS	NIONE	JURATEK COMPOSS FRASLE MOBILITY	Dacomsa MORESA ⁺ TF VICTOR FRITEC [®]

+70 ANOS

ONE-STOP-SHOP BROAD PORTFOLIO TO MEET 'ONE-STOP' REPLACEMENT DEMAND

PORTFOLIO
33,000+
SKUs



FRICITION
Commercial Vehicles
Line
>6,300 SKUs



FRICITION
Light Vehicles Line
>9,300 SKUs



BRAKE
ACTUATION
>1,000 SKUs



BRAKE
DISCS
>2,000 SKUs



SHOCK ABSORBERS
>1000 SKUs



MOTORCYCLES
>200 SKUs



SUSPENSION AND STEERING
>1,600 SKUs



ENGINE COMPONENTS
>11,600 SKUs

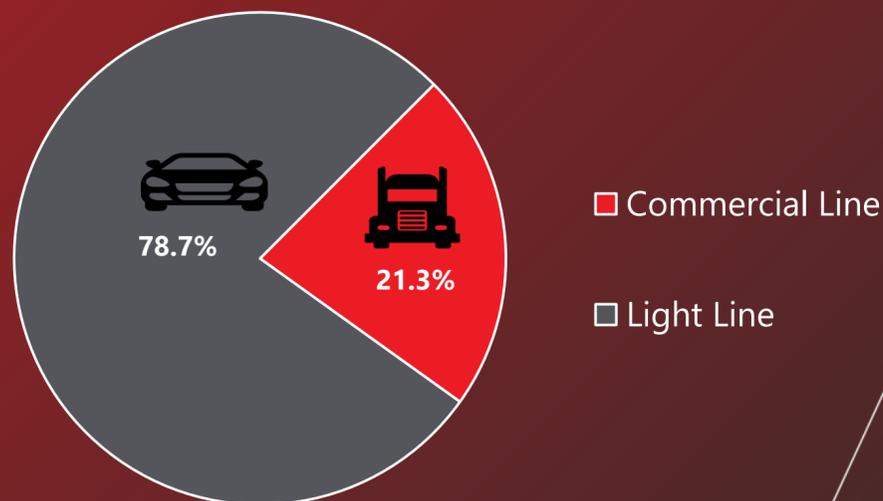
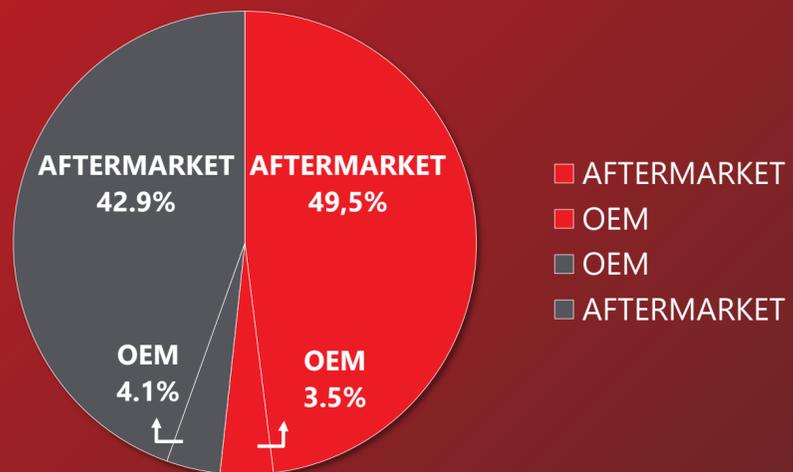


MARKETS, SEGMENTS AND PRODUCTS

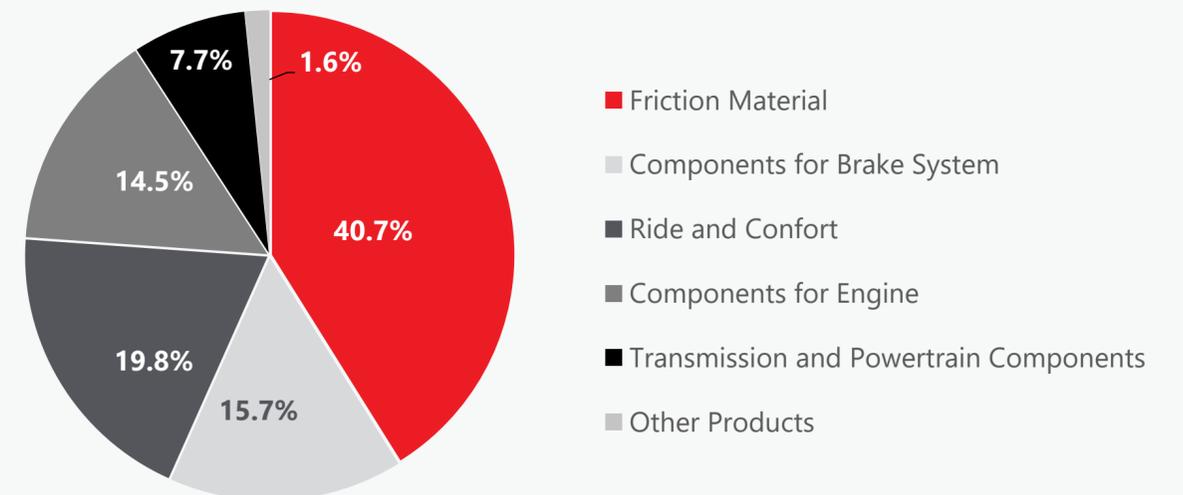
REVENUE DIVERSIFICATION BY GEOGRAPHICAL EXPOSURE AND BROAD PRODUCT PORTFOLIO

2025

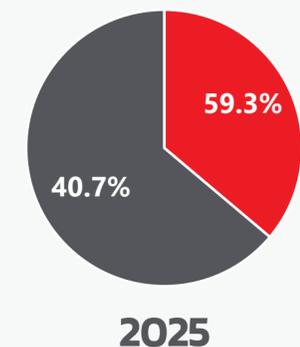
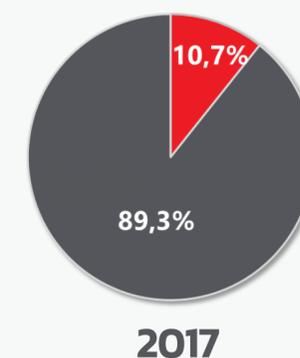
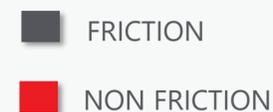
% REVENUE BY MARKET



% REVENUE BY PRODUCT FAMILY



REVENUE EXPOSURE TO FRICTION MATERIALS (%)



ICONIC BRANDS AWARDS AND CERTIFICATIONS



BIGGEST IN SHIPPING & BEST IN SHIPPING AWARDS 2025

For 38 years, the award has recognized business excellence in the transport and logistics sector. This year, the **Fras-le** brand stood out in the category of parts for trucks and buses, winning 1st place.



FRASLE MOBILITY BRANDS RECEIVE CERTIFICATES AS PREMIER DATA SUPPLIER FROM TECDOC®

Our brands **Fras-le**, **Fremax**, **Juratek** and **ABTex** have won the highest seal of recognition from the TecDoc® platform, becoming Premier Data Suppliers. The certification reflects the excellence in the quality and reliability of the data provided, bringing the company closer to potential buyers in global aftermarkets.



THE BEST OF THE YEAR SINDEREPA / SP

Fremax was recognized as a leader in the "Brake Disc" category.

Jurid and **Fras-le** won second place in "Brake Pad".

SINDEREPA / RJ

Fremax second place for best "Brake Disc".

Nakata won first place with best "Water Pump" and second place with best "Bearing"



OFICINA BRANDS AWARDS / CINAU

Fras-le won 1st place among the most purchased brands.

Nakata won the 1st place as the most remembered brand in the Suspension Pivot category and also 1st place as the most remembered and most purchased brand in the Steering Rod/Steering Terminal class.

Fremax was the champion in the Brake Disc category – the most remembered and most purchased.

Controil received two recognitions. It ranked first in both Master Cylinder (most remembered and purchased) and Brake Servo (most bought).

*Other awards that our brands received throughout 2025: Inova Award, Automotive Business Award, Autop of Mind Survey and The Mechanic/Ipsos-IPEC.

LEADERSHIP WITH A DEFENSIVE PORTFOLIO

MARKET LEADERSHIP

Participation in the Brazilian market by product category (%)

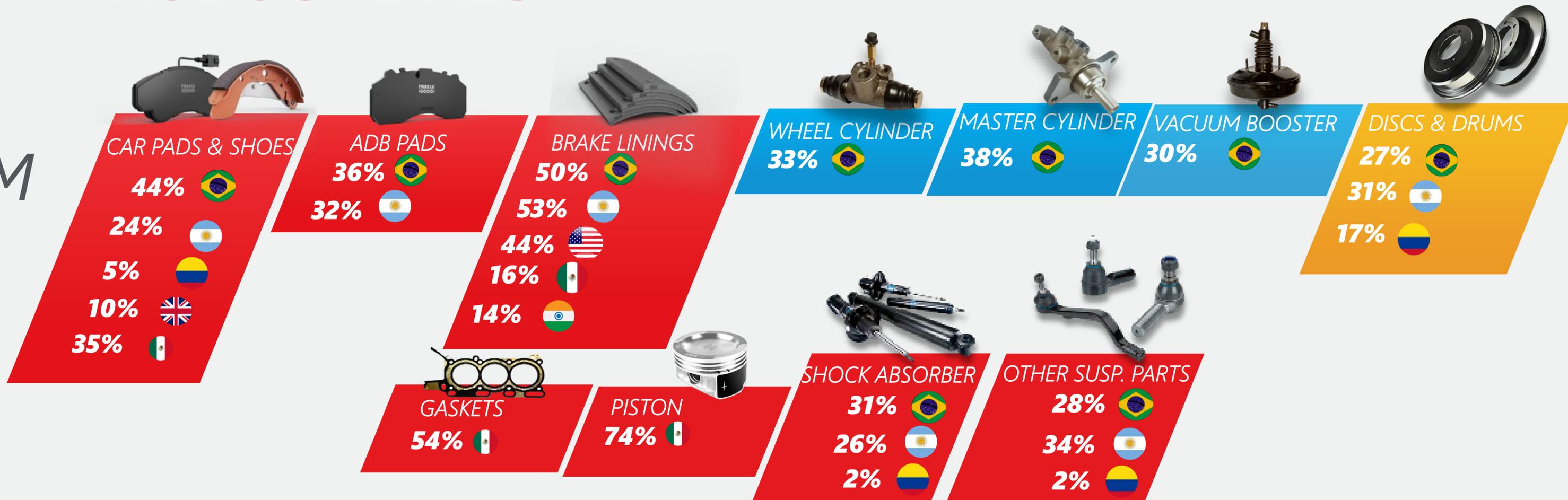
	50%	62%	44%	38%	36%	42%	27%	31%	54%*	74%*	
	Truck & Trailer Heavy Brake Lining	Passenger Car Brake Lining	Light Brake Pads	Master Cylinders	Heavy Brake Pads – Urban Buses	Passenger Cars Brake Shoes	Passenger Cars and SUVs Brake Discs	Shock Absorber	Joint	Piston	
Non-elective	✓	✓	✓	✓	✓	✓	✓	✗	✗	✓	
First Replacement ²	100,000	100,000	40,000	135,000	60,000	100,000	60,000	80,000	90,000	135,000	# Km
Other Substitutions ³	60,000	60,000	30,000	120,000	50,000	60,000	40,000	40,000	65,000	90,000	# Km
Recurrence ⁴	8.3x	1.0x	2.0x	1.0x	10.0x	1.2x	1.5x	1.5x	2.0x	1.5x	x every 5 years

OEM volume is 7x lower than IAM, although Frasle Mobility is a leading and relevant player in Brazil and the USA (+90% and 40% of the Brazilian and American OEM CV markets, respectively)

Notes: (1) Replacement sales volume; (2) Considers new vehicle with standard configuration; (3) Considers 12,000 Km/year for LV and 100,000 Km/year for CV, without breakdowns; (4) Considers recurrence for replacement of others in the scenario note (3). Source: Frasle Mobility Market Intelligence | Data for the year 2025. *Considers market share of the Mexican market.

MARKET SHARE CONSOLIDATED LEADERSHIP IN THE MAIN PRODUCT LINES

IAM



OEM





***BUSINESS
MODEL AND
INVESTMENT
THESIS***

FAR BEYOND A CAPITAL GOODS COMPANY



Automotive consumption ecosystem with smart and sustainable solutions



RECURRING BUSINESS

Driven by the Active Fleet



ONE-STOP-SHOP

Robust portfolio of automotive parts and solutions



Strong

DISTRIBUTION PLATFORM



Co-manufacturing

KNOW-HOW

Availability



NAKATA®



CONTROL
VAI NA CONFIANÇA, VAI DE CONTROL

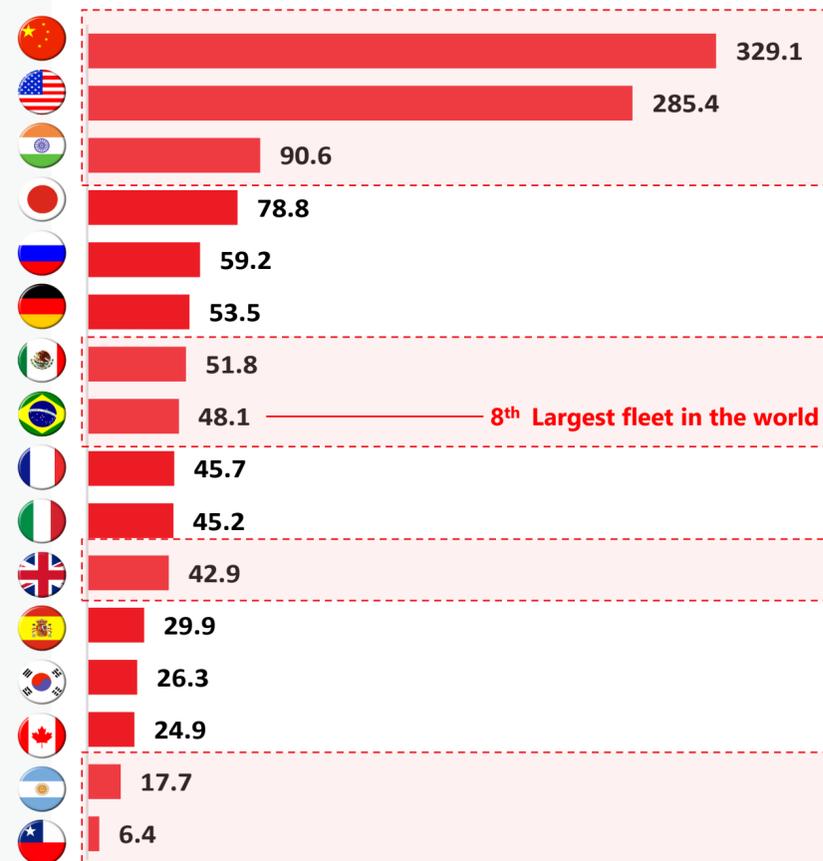
A HOUSE OF
*Iconic, in-demand,
market-leading brands*

BUSINESS MODEL AFTERMARKET: RESILIENT AND GROWING SEGMENT

Presence in key global automotive markets...

Fleet Size per Country⁽¹⁾
(Million Vehicles)

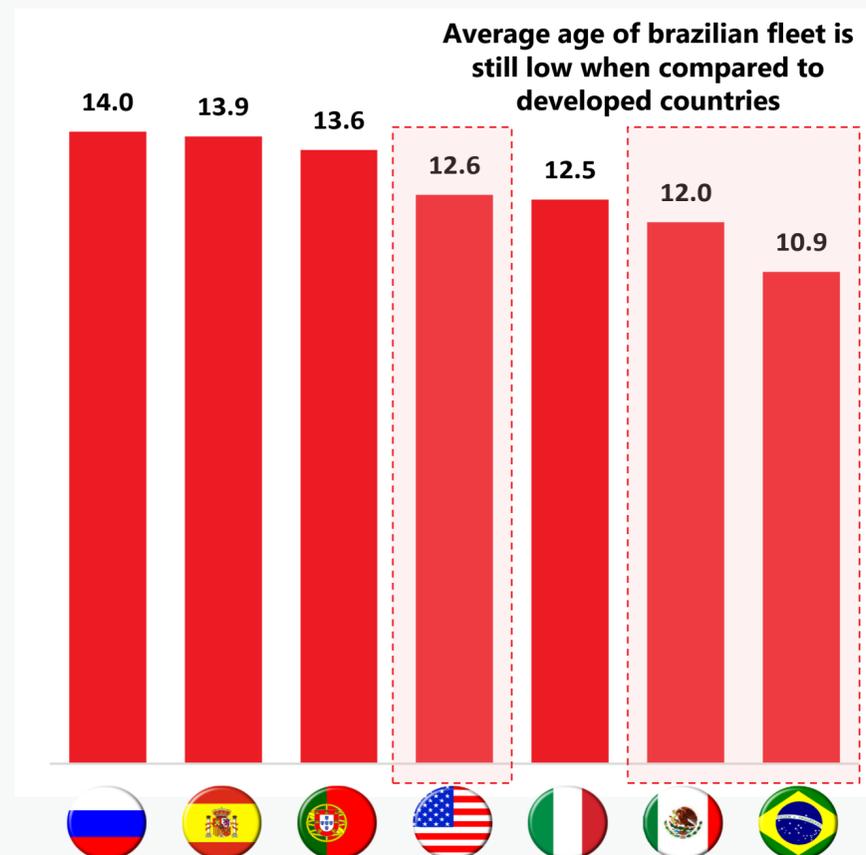
Markets with Frasle Presence



...with aging vehicle fleets...

Age of Fleet
(Years)

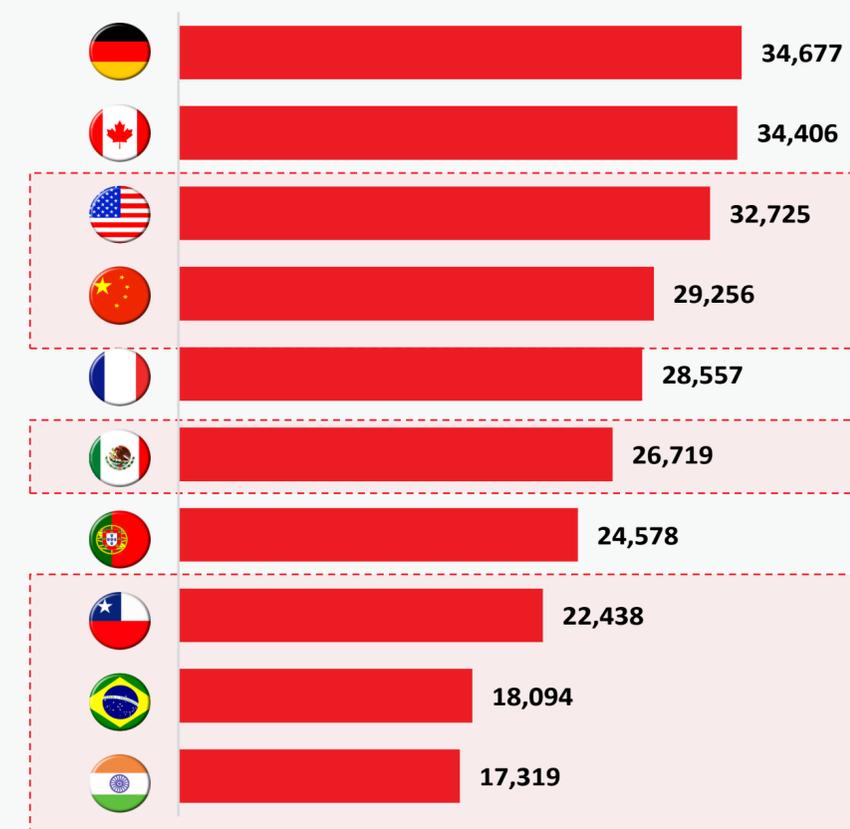
Markets with Frasle Presence



...reinforcing the potential for increased maintenance spending per vehicle

Total Ownership Cost
(R\$ mm)⁽²⁾

Markets with Frasle Presence

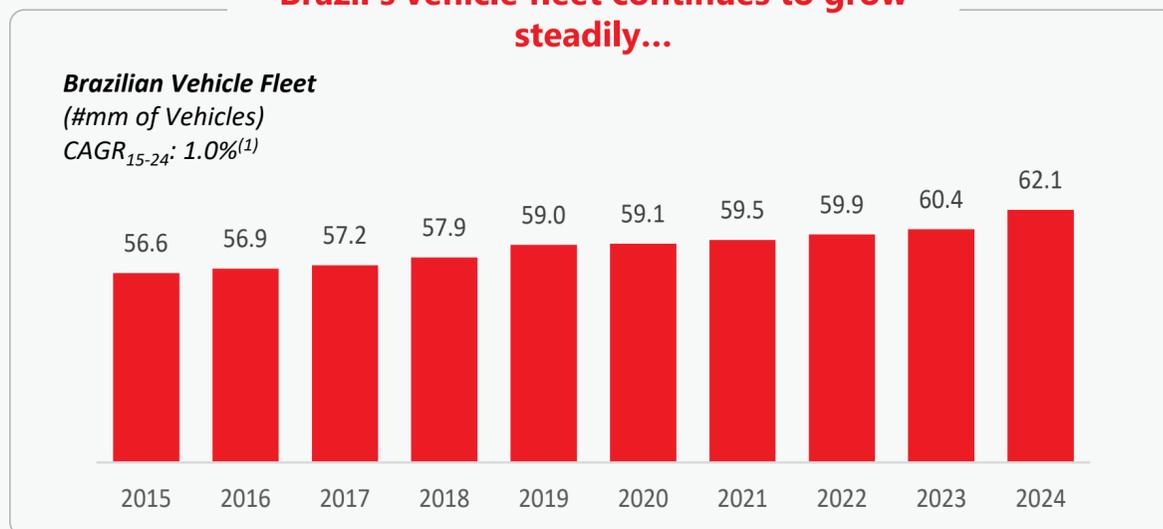


Sources: Sindipeças, ACEA, Autocosts. Note: (1) Considers most recent data available for each country and a total fleet size considering passenger cars and commercial vehicles (excluding motorcycles); (2) Figures converted at an EUR/BRL exchange rate of 6.2957

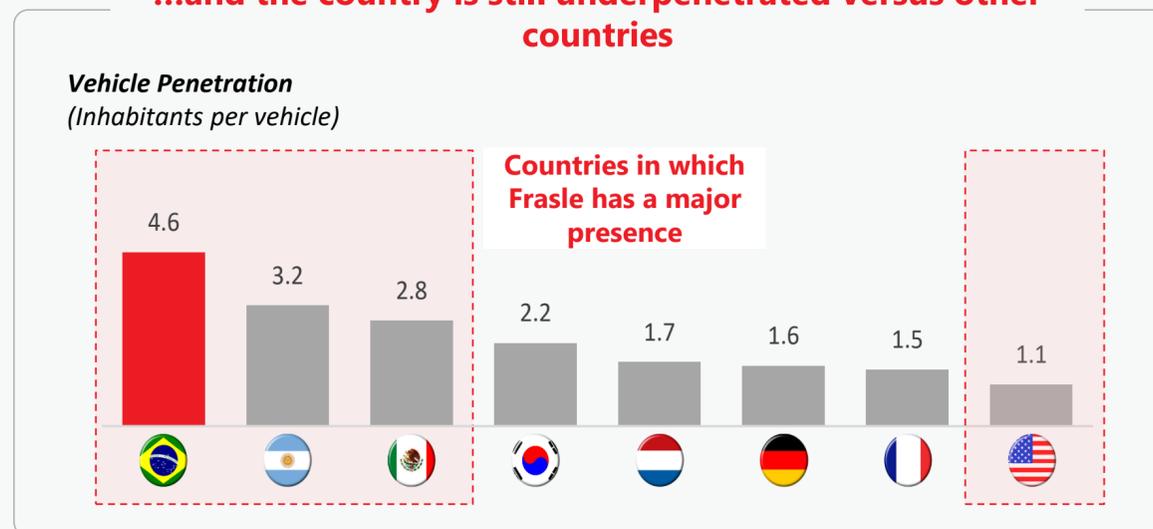
BUSINESS MODEL

AFTERMARKET: RESILIENT AND GROWING SEGMENT

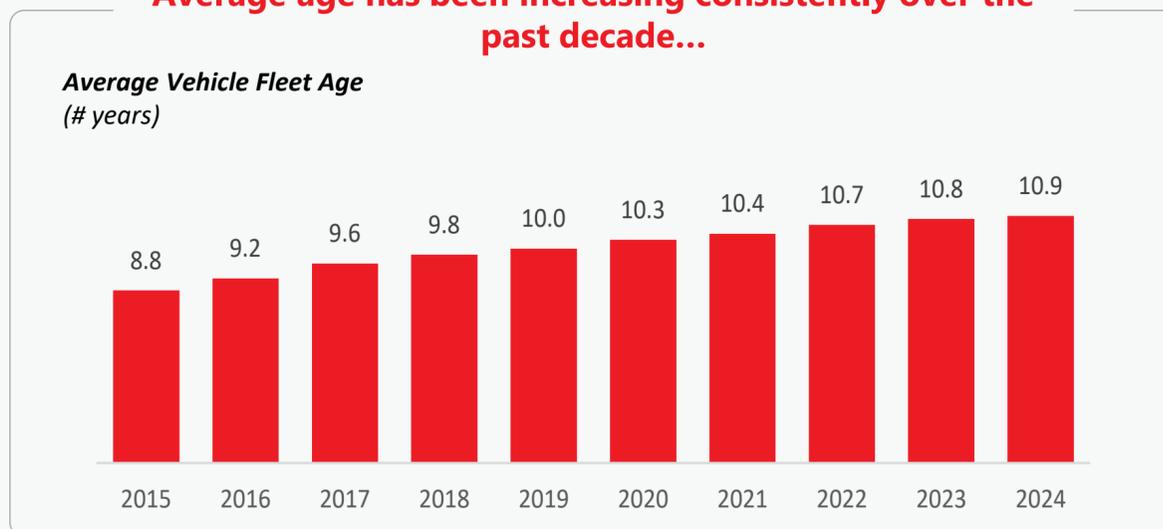
Brazil's vehicle fleet continues to grow steadily...



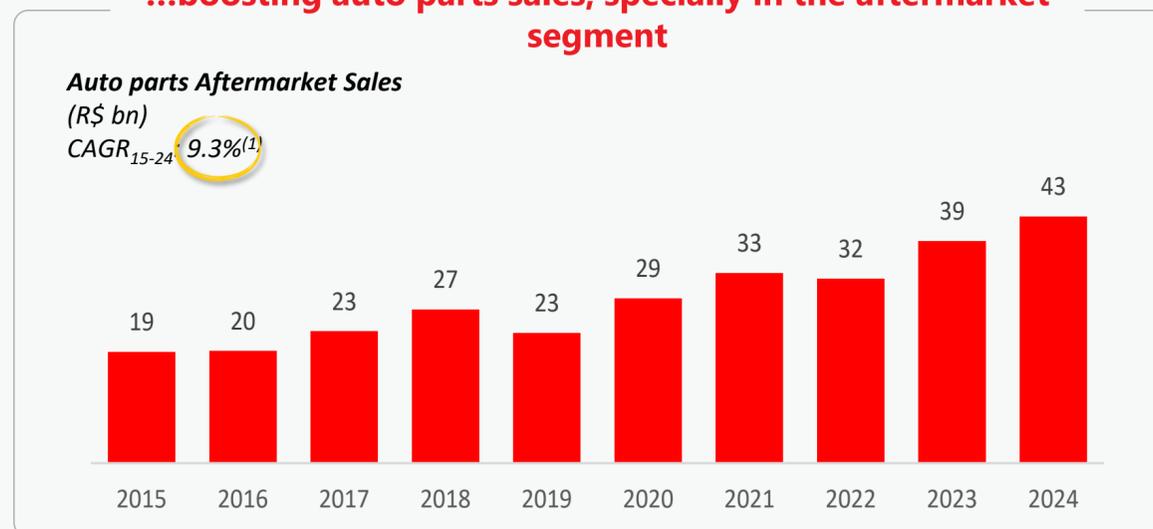
...and the country is still underpenetrated versus other countries



Average age has been increasing consistently over the past decade...



...boosting auto parts sales, specially in the aftermarket segment



Sources: Sindipeças, OICA. Note: (1) Compound Annual Growth Rate

BUSINESS MODEL

SUPPLY CHAIN: FRASLE MOBILITY IS WELL POSITIONED IN THE BRAZILIAN AFTERMARKET

The Company serves both large wholesale distributors and regional retailers in its main markets.

SEGMENT FOCUS

1 AUTO PARTS MANUFACTURERS

2 AUTOMAKERS AND AUTO PARTS DISTRIBUTORS

3 END CUSTOMERS

ORIGINAL EQUIPMENT (OEMs)

Original Equipment Manufacturers

OEM Sales Unit and Affiliated Distributors

INDEPENDENT AFTERMARKET (IAM)

Automotive Suppliers

Generic Manufacturing

Independent Distributors (Brick & Mortar and Online)

Global Distributors

Brazilian Distributors

Frasle Mobility also sells direct to large retailers

- Auto Shops
- Insurance Companies
- Fleet Operators
- Car Rental Companies
- Retail



Allow end users to **search for auto parts** by vehicle type, product, or manufacturer and view **all available options across Frasle brands**

Simplifies and speeds up the decision-making process

Helps **drive demand** by indicating which **distributors** offer the desired part

Ensures Frasle is **well-positioned** to support all stakeholders across the auto parts value chain



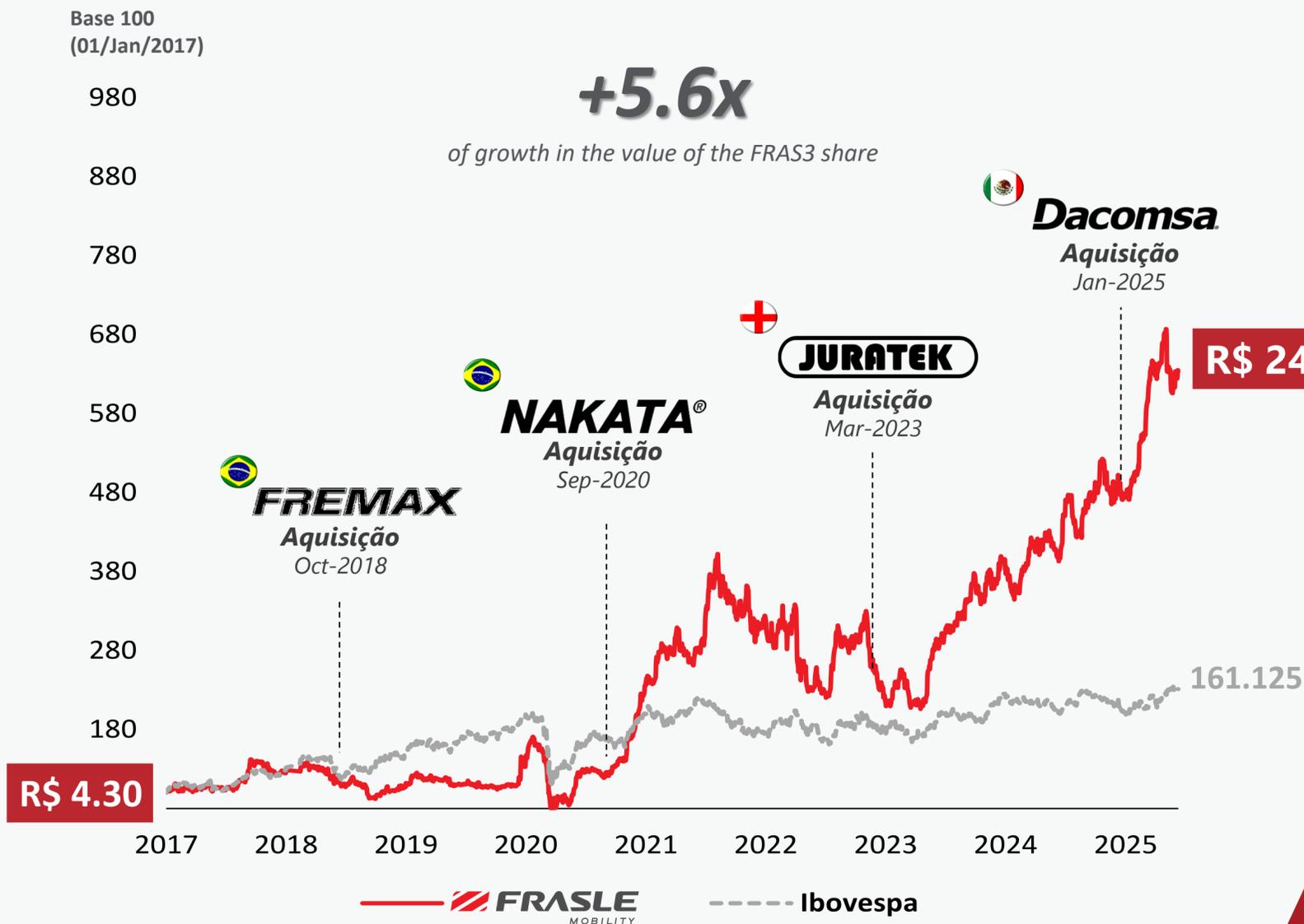
FRASLE
MOBILITY

*A JOURNEY OF
VALUE CREATION*

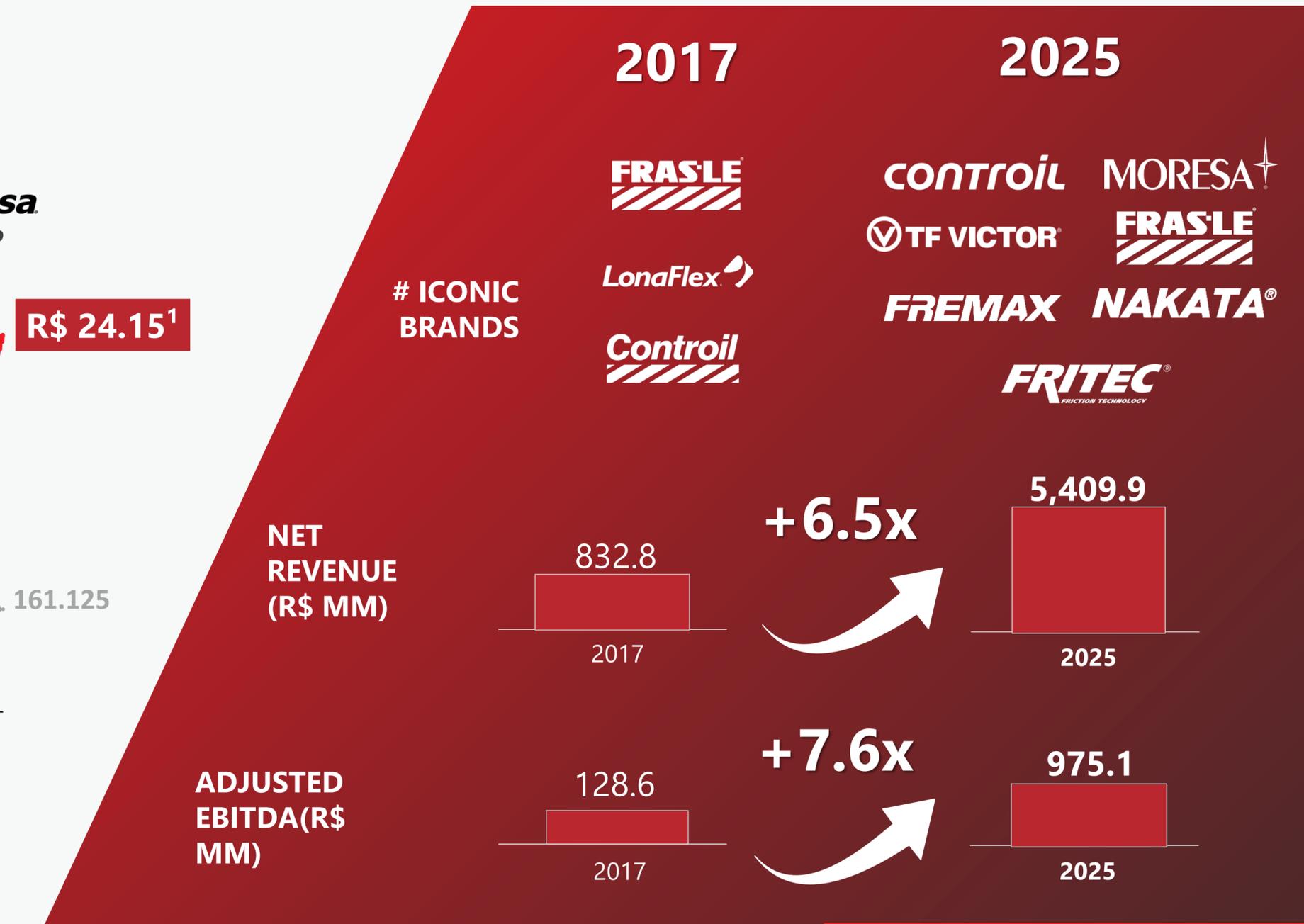
FRASLE NAKATA FREMAX CONTROIL *FRITEC* MORESA+ VTF VICTOR AUTO EXPERTS

VALUE CREATION

GROWTH AND STOCK APPRECIATION TRAJECTORY



¹Closing price on 12/30/2025



INORGANIC EXPANSION ***UNDER A WELL-DEFINED STRATEGY***

CREATE VALUE / POTENTIAL OF DOING MORE WITH LESS

ACCESS

- CUSTOMERS
- BRANDS
- PORTFOLIO
- SOURCING
- PEOPLE

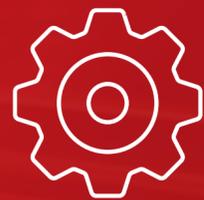
KNOW-HOW

- HOW IT'S DONE
- MANUFACTURING BASE
- MAKE OR BUY
- SKILLS
- TECHNOLOGIES
- INTELLECTUAL PROPERTY

SYNERGIES

DACOMSA: LEADERSHIP IN THE MEXICAN MARKET

BIG NUMBERS



Market Leadership*

(*) Principais Produtos

#1



Presence

México



Domestic Market

90%



89%

Light Vehicles Line



+1.800

Employees



EBITDA

R\$ 341.7 M

EBITDA margin

23.7%



NET REVENUE

R\$ 1.4 BI

AFTERMARKE

100%

NOTE: The financial data related to the acquisition consider the 2023 figures.

DACOMSA: LEADERSHIP IN THE MEXICAN MARKET

MAPPED SYNERGIES – JAN/26

DACOMSA'S SYNERGIES ACCELERATING

'US\$ 20.5 million mapped until Jan/26, with relevant capture in 6 to 24 months.

Consolidated Frasle Mobility synergies, with ~85% effect on Dacomsa.



COSTS

88% of synergies mapped



REVENUE

12% of synergies mapped

Products
Finished products
(comanufacture)



Mexico
Expansion



Raw Materials



USA
Expansion



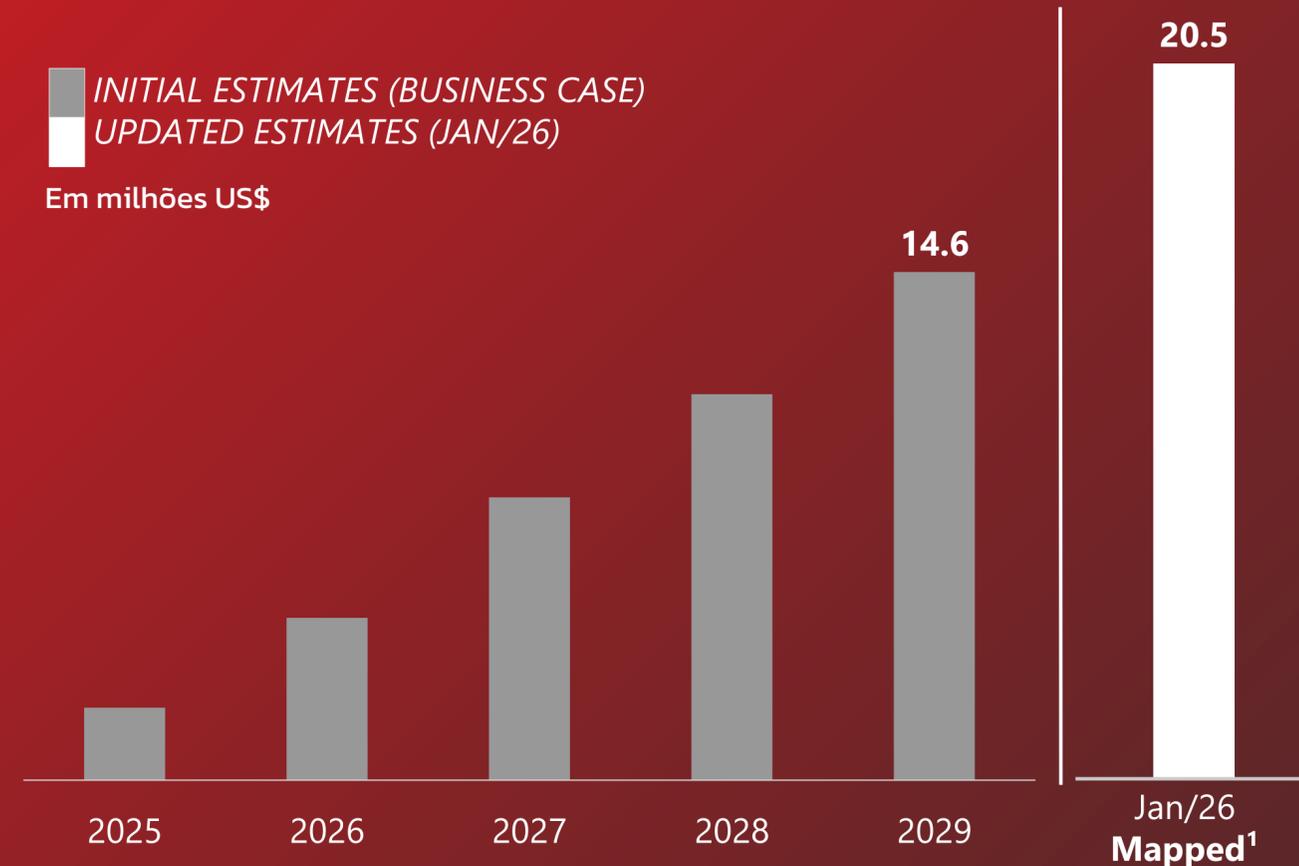
**Automation and
Operational Efficiency**



Latam
Expansion



■ INITIAL ESTIMATES (BUSINESS CASE)
■ UPDATED ESTIMATES (JAN/26)
Em milhões US\$





FRASLE
MOBILITY

SOLID
EXECUTION

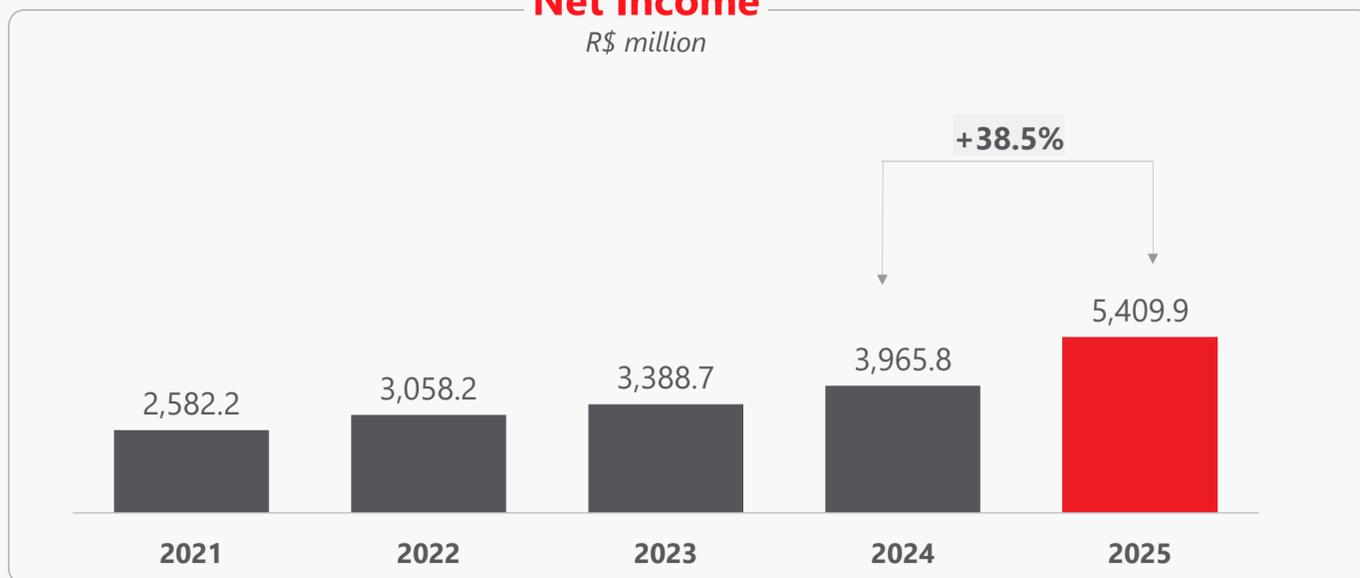
FRASLE NAKATA FREMAX CONTROIL *FRITEC* MORESA+ TF VICTOR AUTO EXPERTS

FRASLE MOBILITY RESULTS

A SOLID TRACK RECORD THAT PROVES OUR EXECUTION DISCIPLINE

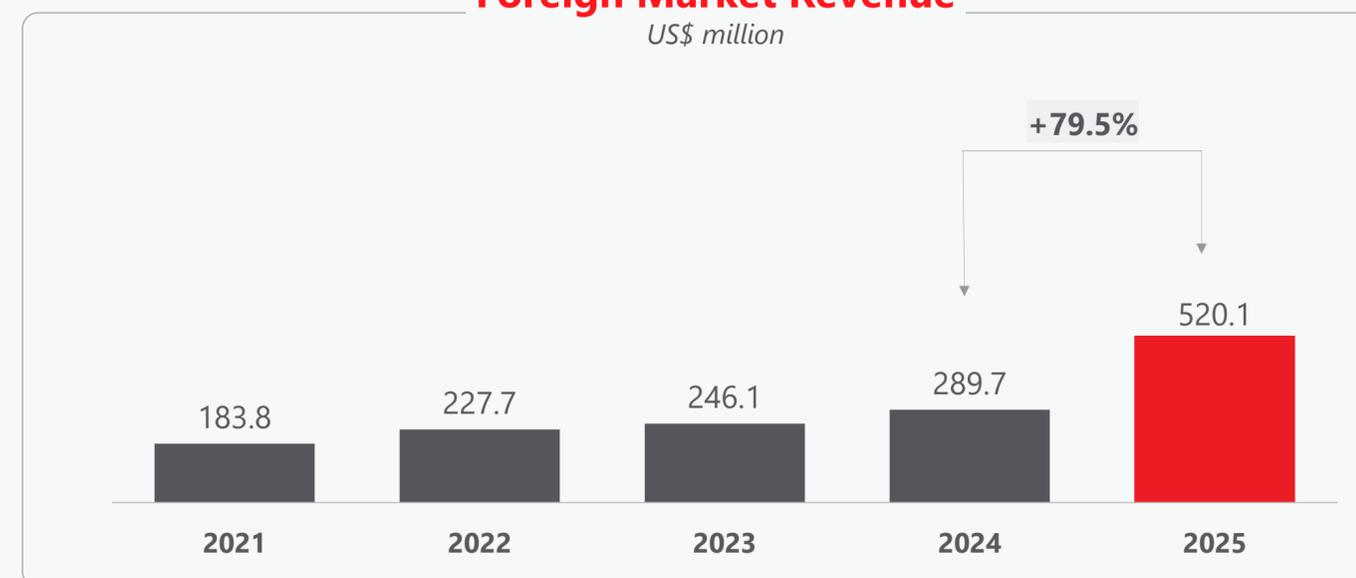
Net Income

R\$ million



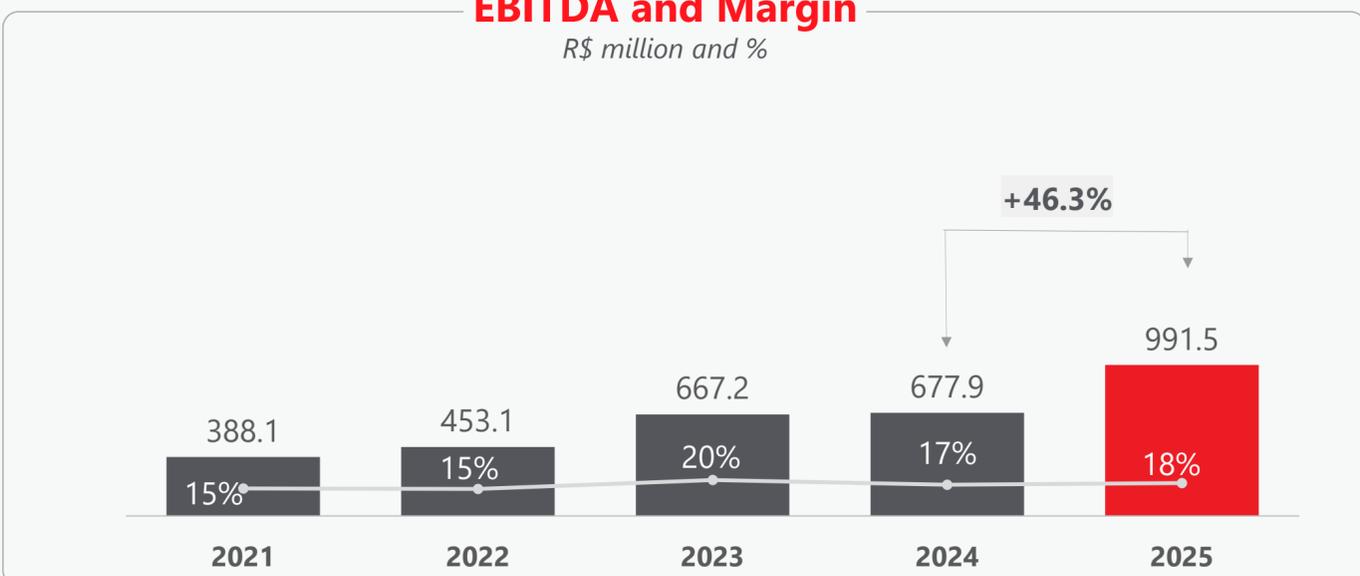
Foreign Market Revenue

US\$ million



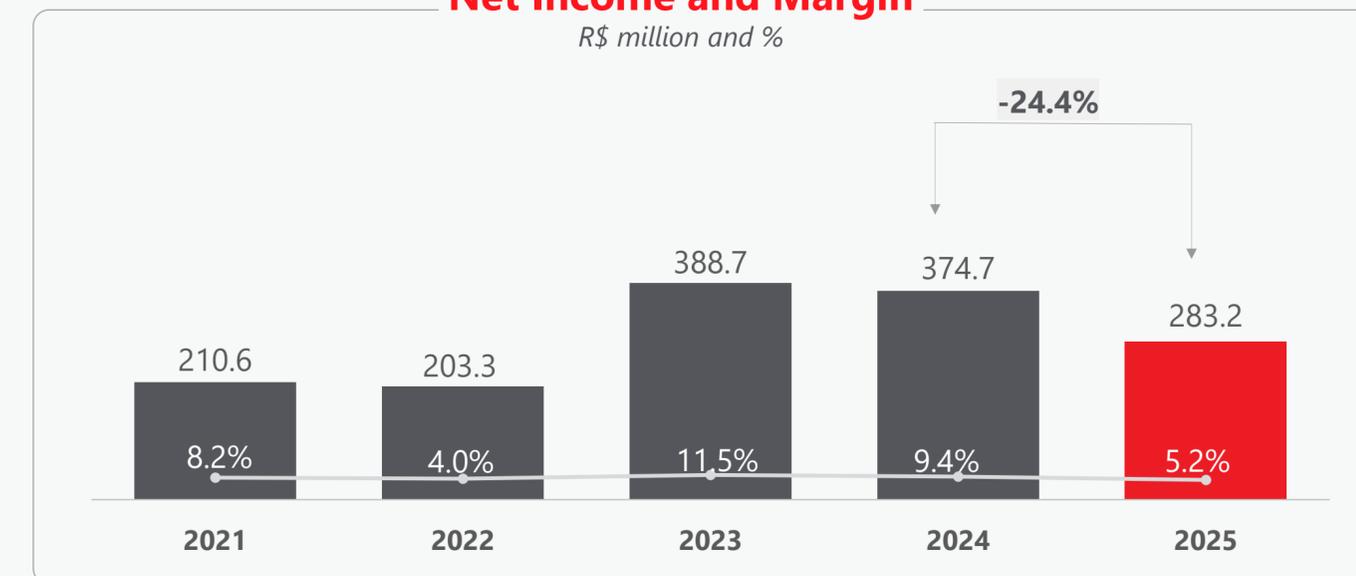
EBITDA and Margin

R\$ million and %



Net Income and Margin

R\$ million and %

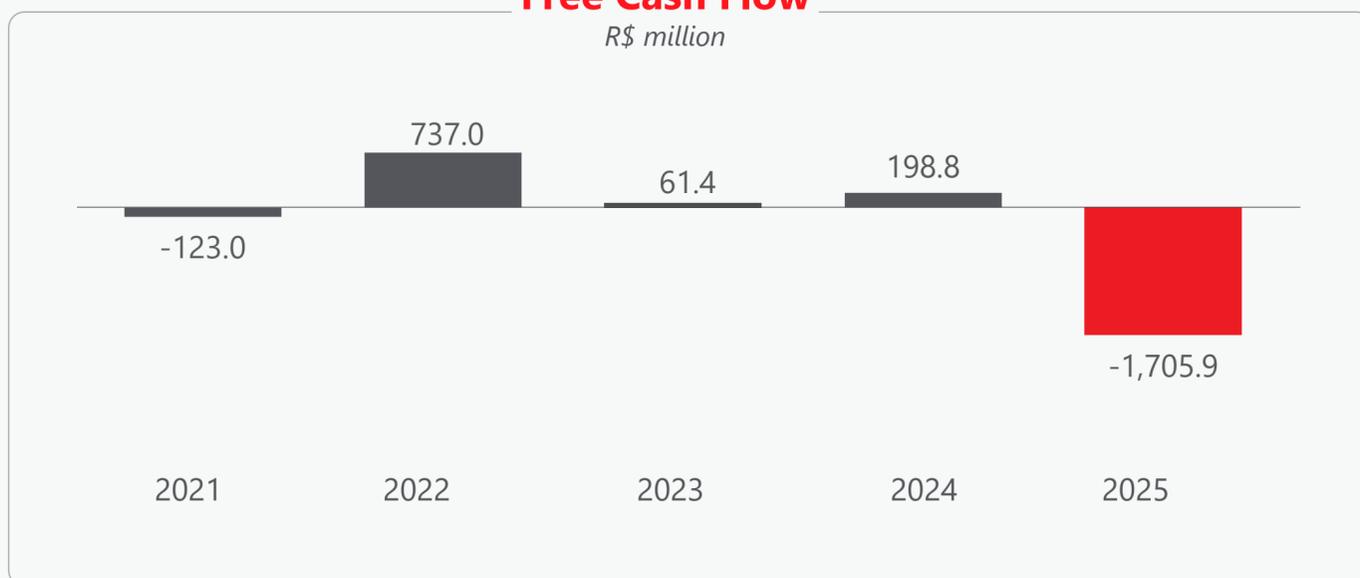


FRASLE MOBILITY RESULTS

A SOLID TRACK RECORD THAT PROVES OUR EXECUTION DISCIPLINE

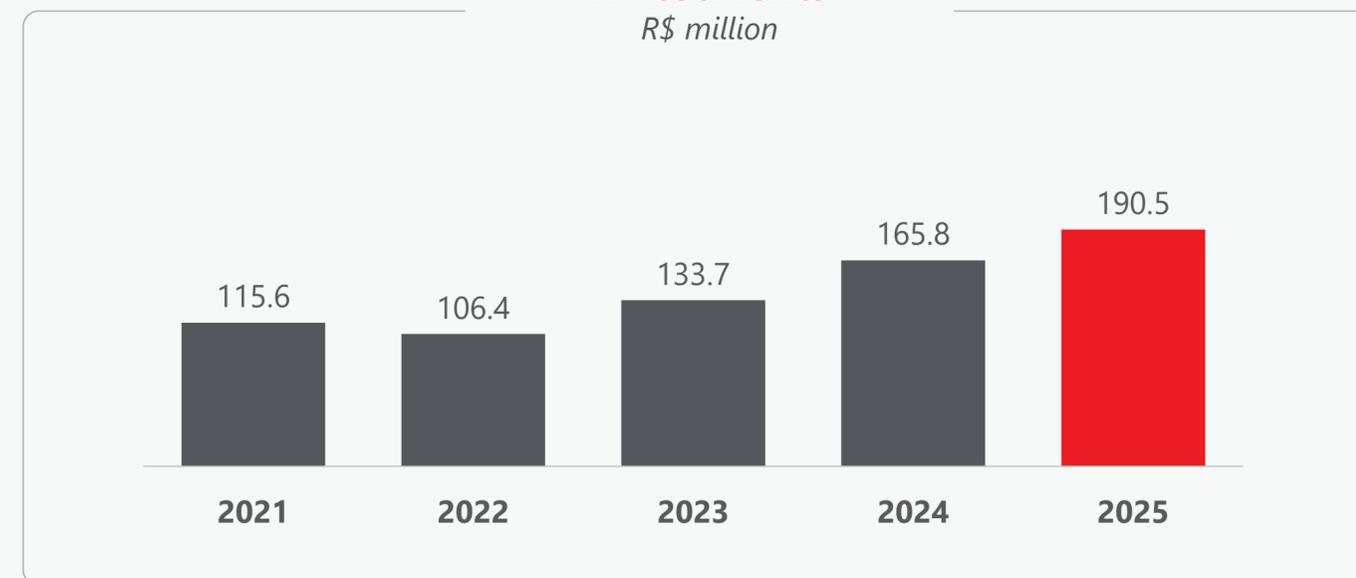
Free Cash Flow

R\$ million



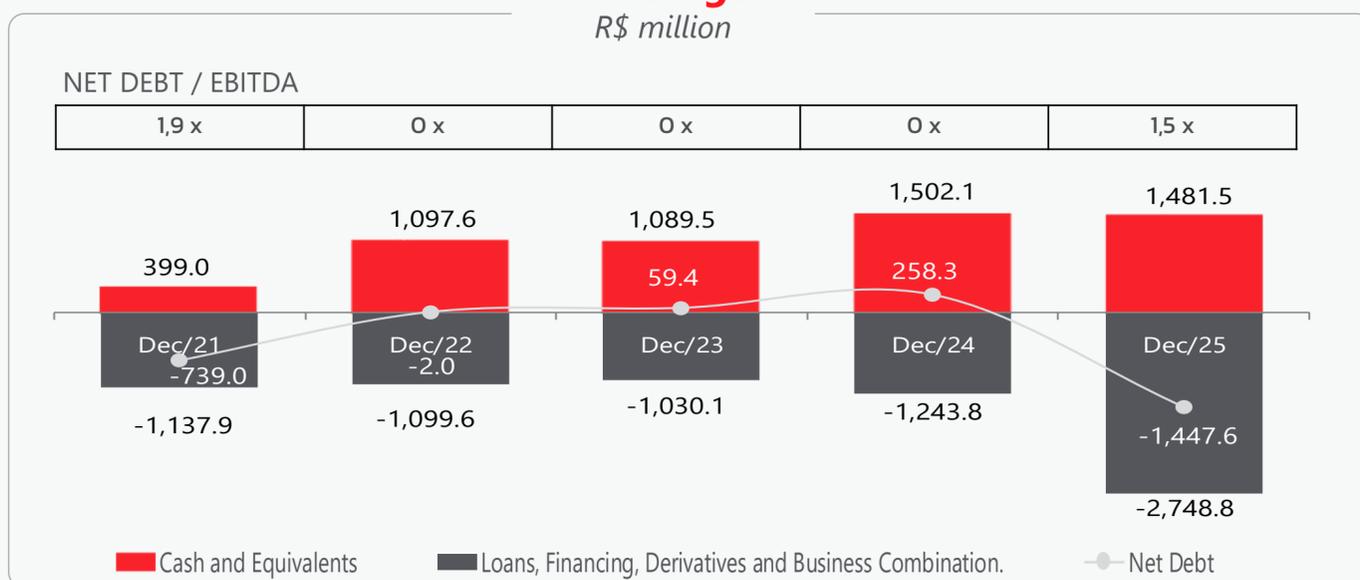
Investments

R\$ million



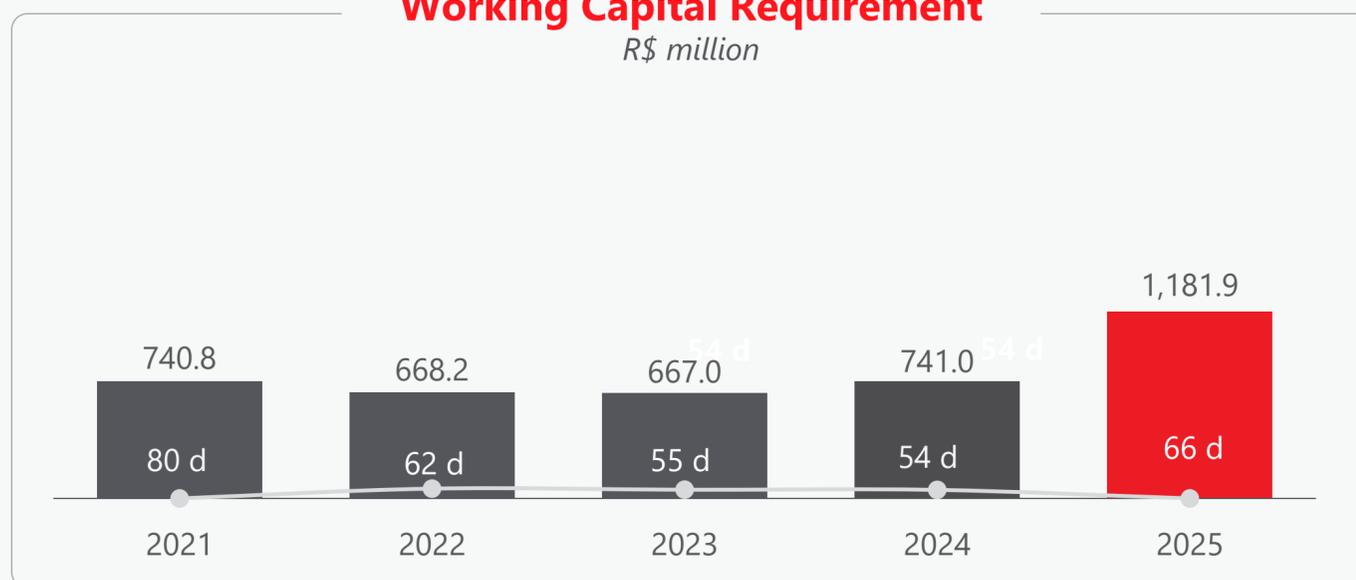
Leverage

R\$ million



Working Capital Requirement

R\$ million



RESULTS

GUIDANCE 2025



NET REVENUE

R\$ 5.5 B

R\$ 5.4 ≤ X ≤ R\$ 5.8 B



FOREIGN MARKET¹

US\$ 520.1 M

US\$ 500 ≤ X ≤ US\$ 540 M



EBITDA MARGIN²

17.8%

17.5% ≤ X ≤ 20.5%



INVESTMENTS³

R\$ 190 M

R\$ 170 ≤ X ≤ R\$ 210 M

¹ Refers to the sum of exports from Brazil and revenue generated by operations abroad, net of intercompany transactions;

² Percentage considers margin adjusted for non-recurring events;

³ Refers to organic investments.



FRASLE
MOBILITY

OUTLOOK

FRASLE NAKATA FREMAX CONTROIL *FRITEC* MORESA+ TF VICTOR AUTO EXPERTS

STRATEGY EXECUTION

MAIN CYCLES

2017

2018

2019

2020

2021

2022

2023

2024... 2029



AFTERMARKET POWERHOUSE

Revenue resilience – automotive consumer goods
Robust cash generation, resulting from a premium positioning (full service supplier)
Synergies and combined opportunities (M&A unlocks organic growth)
Low investments, fast growth, high ROIC.



INTERNATIONALIZATION

Global footprint
Geographic protection
New product lines and geographies as optionalities



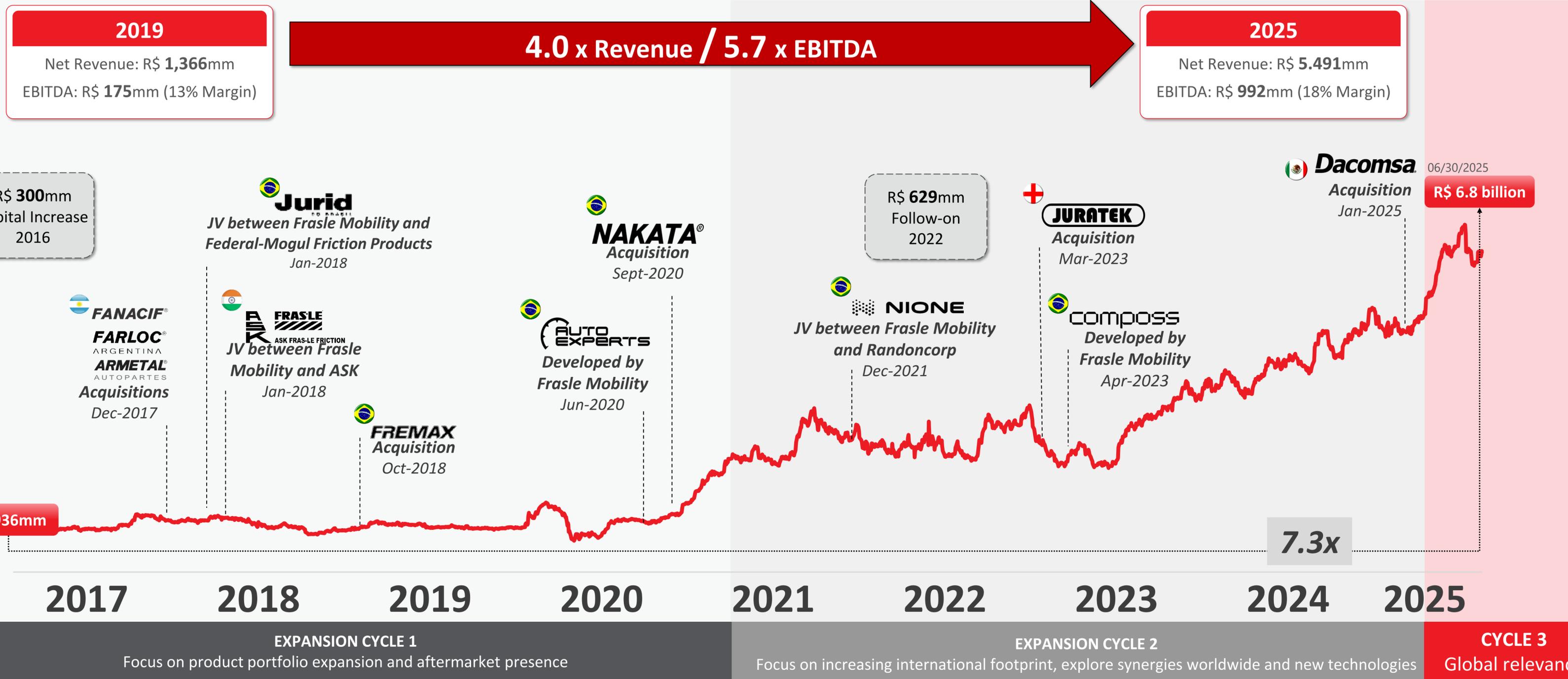
INNOVATION AND TECHNOLOGY

Electrification – Autonomous Vehicles – Digitalization – Mobility
Modernization, automation, and “smart factory” projects
Smart materials



THE JOURNEY CONTINUES

CONSISTENT TRAJECTORY OF REVENUE AND MARGIN EXPANSION, COMBINING INORGANIC GROWTH AND HOMEGROWN PLATFORMS





FRASLE
MOBILITY

TECHNOLOGY

FRASLE NAKATA FREMAX CONTROIL *FRITEC* MORESA+ TF VICTOR AUTO EXPERTS

INNOVATION AND TECHNOLOGY

INVESTMENTS IN TECHNOLOGY TO KEEP UP WITH GLOBAL TRENDS AND DIVERSIFY REVENUES

> The largest Advanced Friction **Engineering Center** in Latin America with **complete solutions** for the mobility market.

> Laboratories: Physicist, Chemist and Pilot.

> Analysis: Dimensional, Chemical Composition of Materials, Methodographic of the Metal Structure and Roughness of the Material

movetech
centro de engenharia avançada

MOVETECH HIGHLIGHTS IN 2024

2,786 PROTOTYPES PRODUCED

32,721 TESTS IN CHEMICAL LABORATORY

2,244 TESTS OF DYNAMOMETER

33,000 LABORATORY TESTS PHYSICAL FOR CHARACTERIZATION

composs

Pioneer in COMPOSITE materials in Latin America.

- > Lighter
- > No painting required
- > Does not rust
- > Easy installation
- > More resistant
- > Innovative design

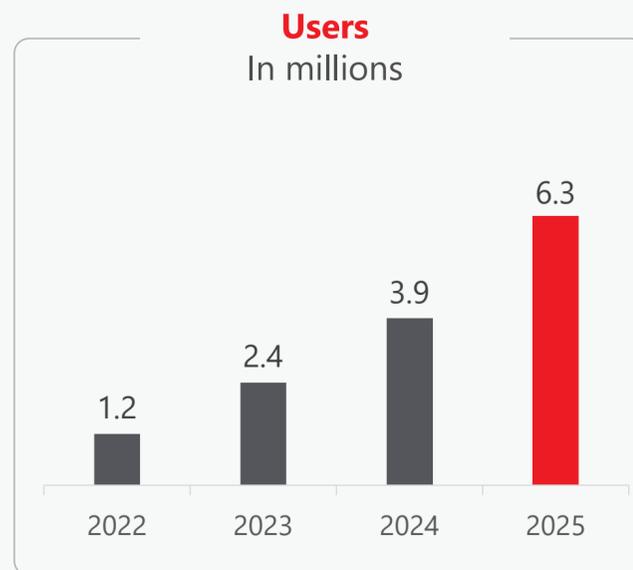
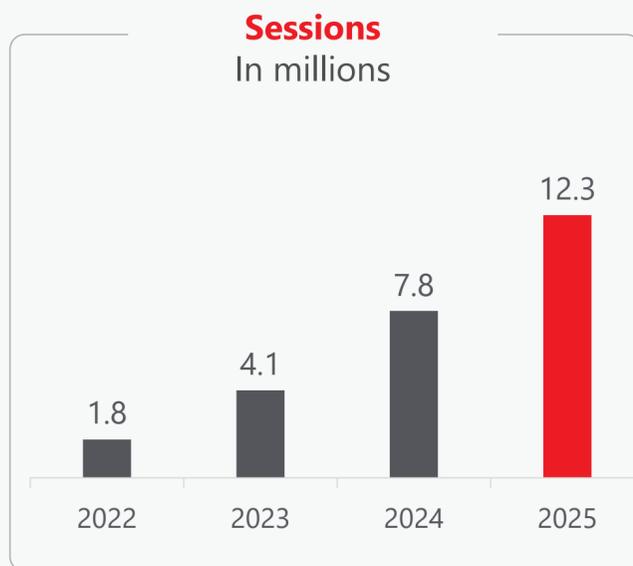
 **NIONE**

Pioneer in the manufacture of NIOBIUM NANOPARTICLES on a large scale.

- > Resistance
- > Durability
- > Lightness

OUR BRANDS AND SOLUTIONS JUST A FEW CLICKS AWAY

2025

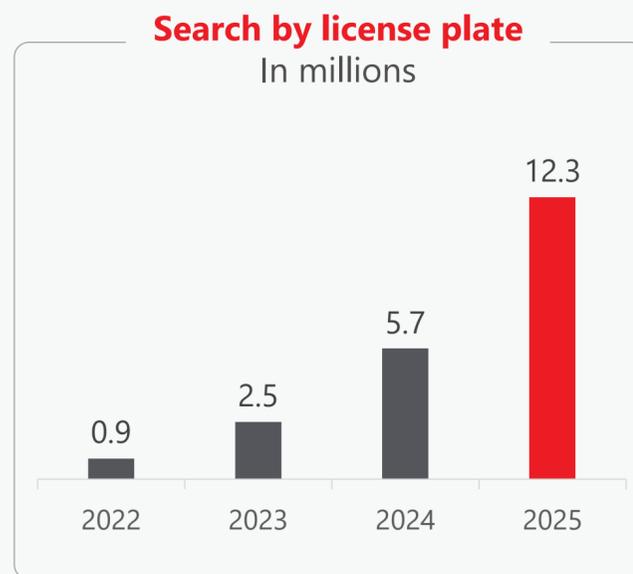
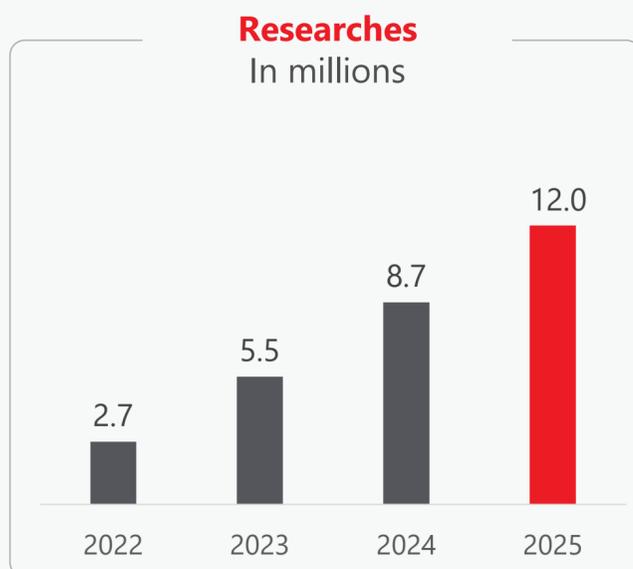


AVERAGE
SITE SEARCH
TIME

82.7 MIN

SKUs IN
CATALOG

25.600



Digital platform that
transforms the customer
experience with Frasle
Mobility brands





FRASLE
MOBILITY

SUSTAINABILITY
SUSTAINABILITY

FRASLE NAKATA FREMAX CONTROIL **FRITEC** MORESA+ **TF VICTOR** **AUTO EXPERTS**

OUR PUBLIC COMMITMENTS



ESG: 3 STRATEGIC PILLARS



Planet

1. Reduce greenhouse gas emissions by 40% by 2030.

Progress from 3.99 to 2.53 KgCO2/hours worked.

2. Eliminate industrial landfill waste disposal and reuse 100% of treated effluent by 2025.

Progress from 25% to 4% in waste disposal.

Progress from 41.4% to 52% in water reuse.



People

3. Double the number of women in leadership positions by 2025.
Progress from 11% to 15%.

4. Eliminate serious work accidents.



Business

5. Increase annual net revenue generated by new products.
Progress from 49% in 2020 to 55%.

THE GREEN BOILER FROM FOSSIL FUEL TO CLEAN ENERGY



**CAXIAS DO SUL/RS INDUSTRIAL PARK
INAUGURATED IN DECEMBER 2024**

- Replaces the use of **natural gas for biomass**
- Reduction of about **10,000 tons of CO₂** per year.
Equivalent to **260,000 household gas** cylinders

**COST OF
STEAM
GENERATION**

Savings of
~50% per year

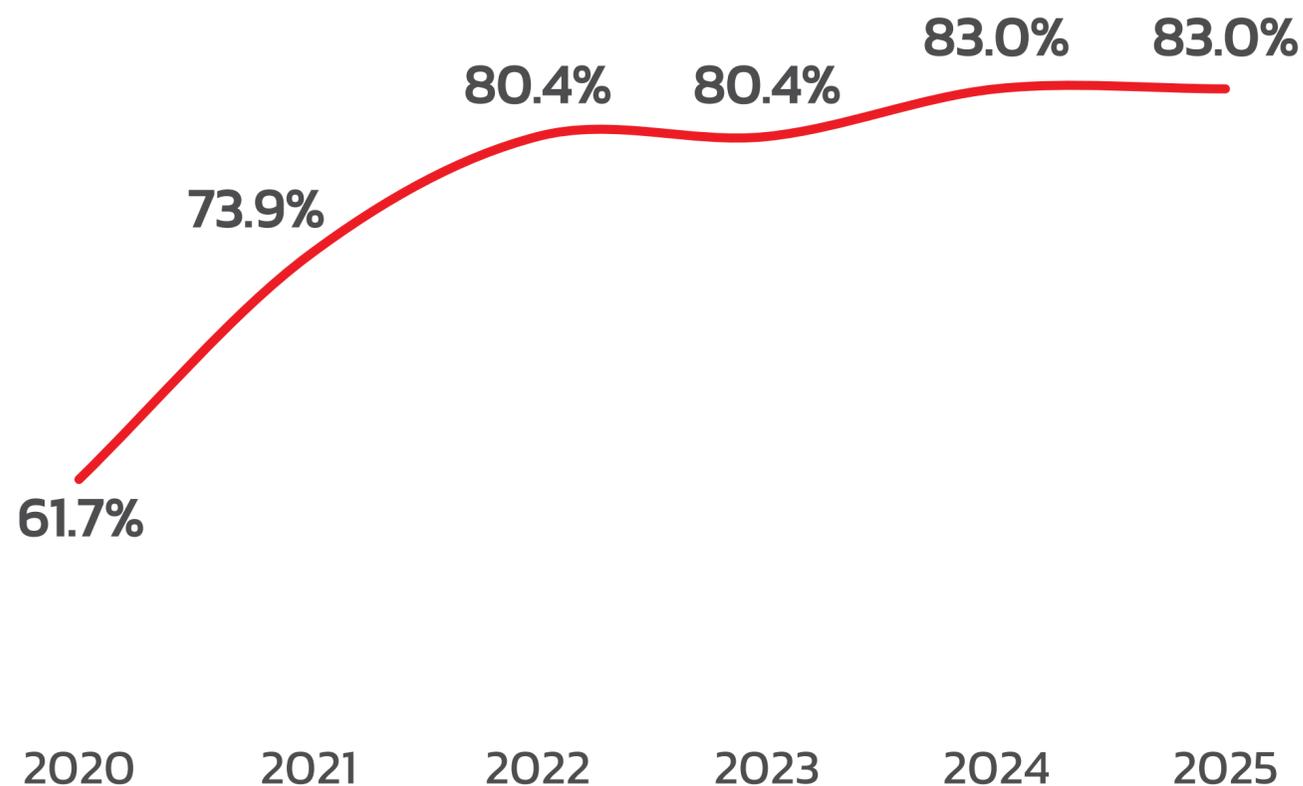
**GREENHOUSE
GASES**

93% lower
issuance than the
current process

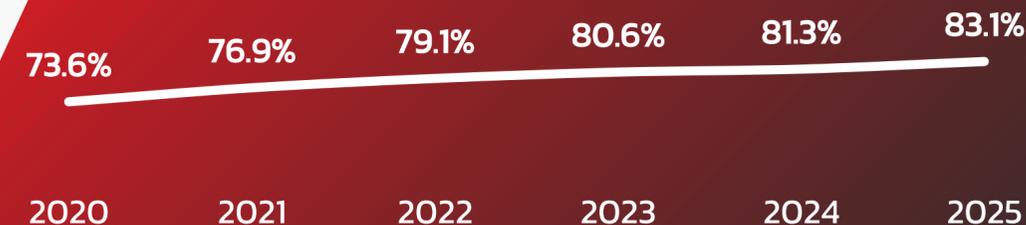


Foto: Alex Batistel

PROGRESS IN GOVERNANCE ADHERENCE TO RECOMMENDED PRACTICES 'COMPLY OR EXPLAIN'



IBOVESPA



LEVEL 1

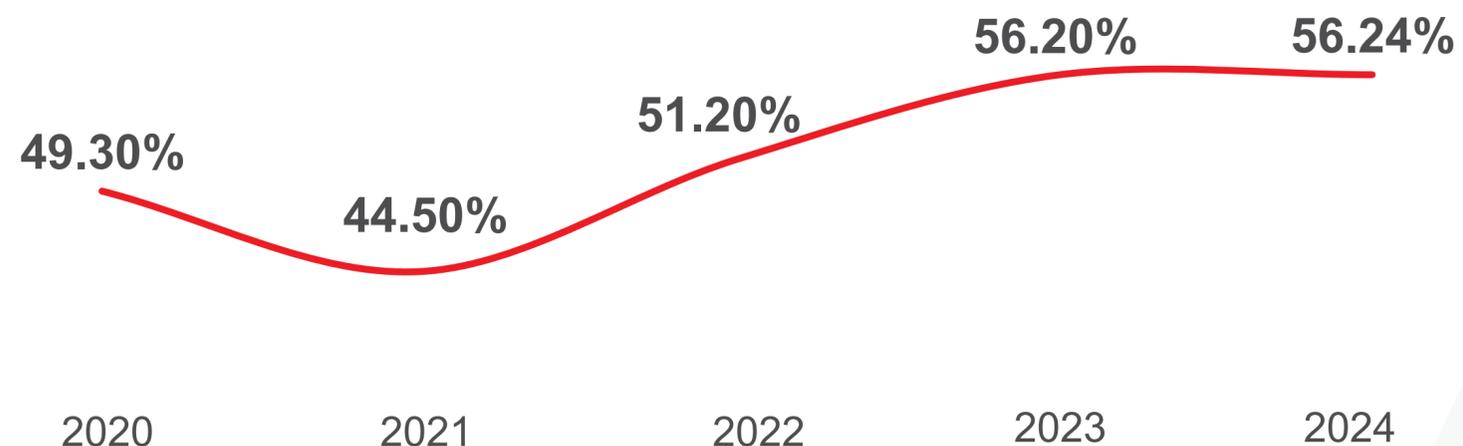


NOVO MERCADO



SUSTAINABLE INOVATION CONSTANT SEEKING FOR PRODUCT DEVELOPMENT TO COMPOUND THE RENEWABLE CHAIN

**% OF NET REVENUE FROM
PRODUCTS LAUNCHED***



*At site Caxias do Sul - RS

RELEVANT PRODUCT LAUNCHES IN 2024:



EHnergy HD, brake pads for heavy-duty electric and hybrid vehicles.



Parceria Fremax+Nione application of paints developed by Nione - corrosion protection



Composs:
*Molas de suspensão livres de corrosão
Trucks: 33% lighter; Road implements: 42% lighter; Recreational vehicles: 25% lighter and noise-free*



FRASLE
MOBILITY

APPENDIX
APPENDIX

FRASLE NAKATA FREMAX CONTROIL **FRITEC** MORESA+ TF VICTOR AUTO EXPERTS

STRONG BRANDS

**PORTFOLIO OF ROBUST BRANDS WITH HIGH RECALL IN THE
MARKETS OF EXPOSURE**

08 **ICONIC
BRANDS**

FRASLE


NAKATA

FREMAX

CONTROL

FRITEC
FRICTION TECHNOLOGY

MORESA

TF VICTOR

JURATEK

ABTEX

ARMETAL

**AUTO
EXPERTS**

Autopar

BestBrake

BIOCERAMIC
SUPER STOP TECNOLOGÍA EN FRENADO

composs

dur'bloc

iea
Electric & Electronic Components

LonaFlex

plabestof
FRENOS

POWER ENGINE
PARTES DE MOTOR

RACE

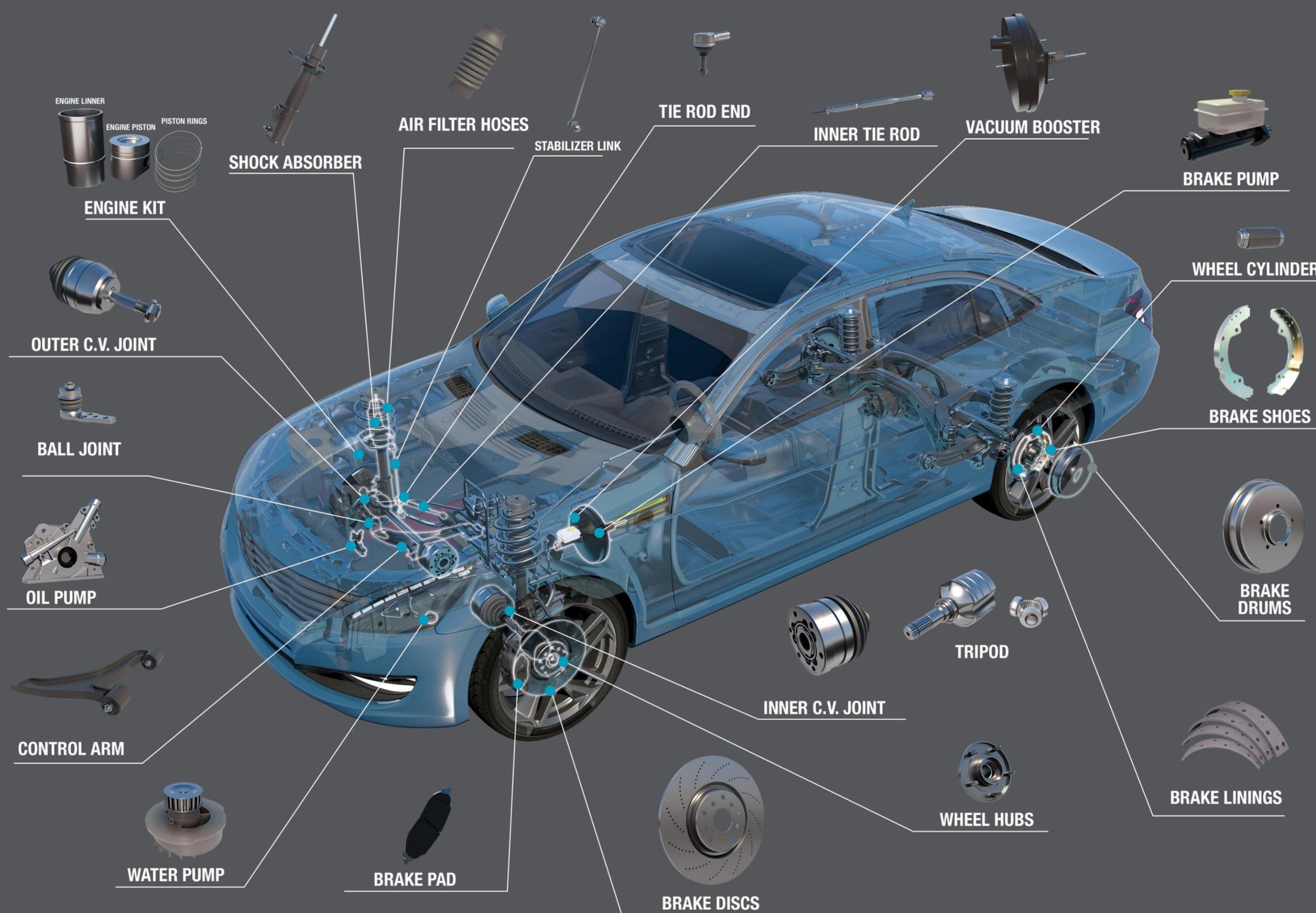
sello

TENSA

TSP
The Specialist in Powertrain

Vehyco

BROAD PORTFOLIO



DACOMSA MAIN PRODUCTS AND BRANDS

Dacomsa

MORESA ✦

TF VICTOR

FRITEC
FRICTION TECHNOLOGY



sello ✓

Vehyco

BIOCERAMIC
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TSP
The Specialist in Powertrain

oiea
Electric & Electronic Components

Autopar
Drive Train

RACE



RANDONCORP

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FRAS
B3 LISTED N1

IBRA B3

IGC B3

IGCT B3

SMLL B3