





This presentation may contain forward-looking statements concerning prospects and objectives regarding the capture of synergies, growth of the subscriber base, a breakdown of the various services to be offered and their respective results

Our actual results may differ materially from those contained in such forward-looking statements, due to a variety of factors, including Brazilian political and economic factors, the development of competitive technologies, access to the capital required to achieve those results, and the emergence of strong competition in the markets in which we operate

The exclusive purpose of such statements is to indicate how we intend to expand our business, and they should therefore not be regarded as guarantees of future performance

## Real growth across all key lines, fueled by strong commercial performance, driving enhanced profitability and shareholder returns



**Mobile Postpaid** Accesses

69.8mn +7.3% YoY

102.9mn Total Mobile Accesses (+1.4% YoY)



Operating Cash Flow<sup>1</sup>

R\$11.2bn

+12.4% YoY

25.5% OpCF Margin



**Fiber Homes** Connected

7.6mn +12.7% YoY

30.5mn Homes Passed (+7.6% YoY)



Net Income<sup>2</sup> 9M25

R\$4.3bn

+13.4% YoY



**Total Revenue** 3Q25

+6.5%

Mobile Service Revenue +5.5% Fixed Revenue +9.6%



Free Cash Flow 9M25

R\$6.9bn

15.6% FCF Margin



**EBITDA** 3Q25

+9.0%

YoY 43.4% EBITDA Margin



Shareholder Remuneration<sup>3</sup>

R\$5.7bn

Already paid out to shareholders, as of September 2025





# Revenues continue to grow at a fast pace, with solid contributions from postpaid, fiber and B2B

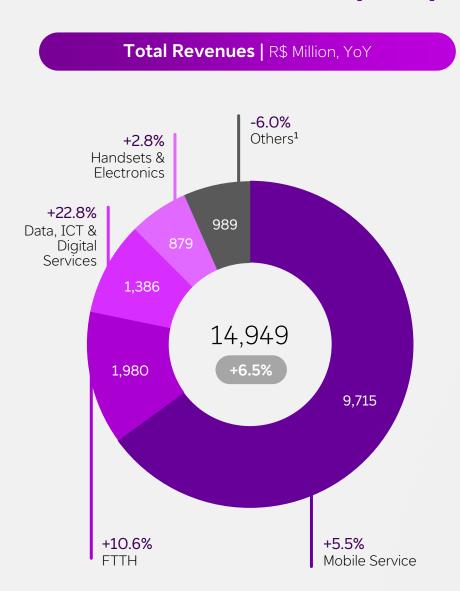


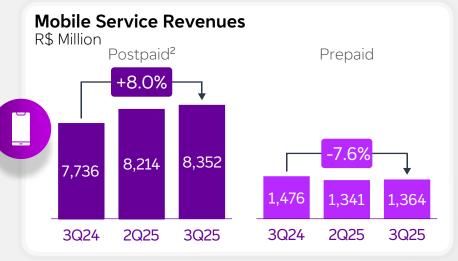


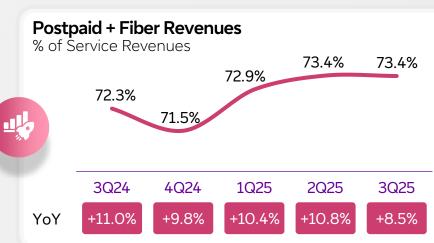


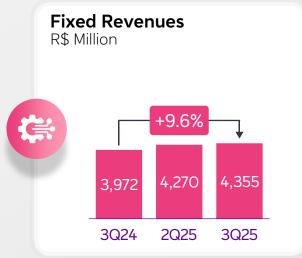


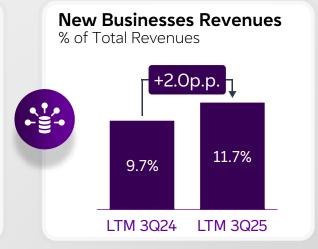












## We recorded our highest-ever postpaid net additions, setting the base for continued mobile outperformance





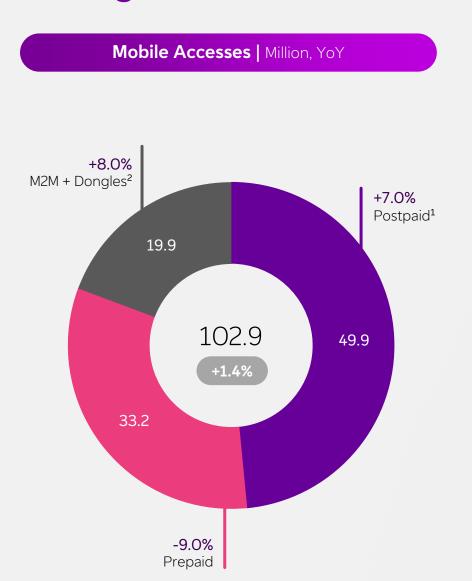


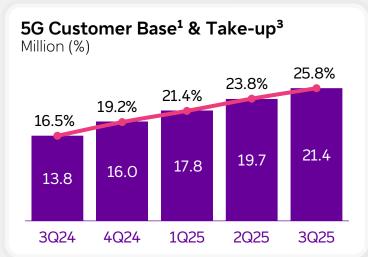


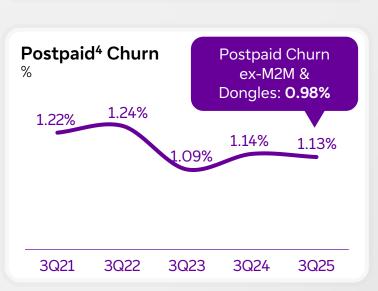


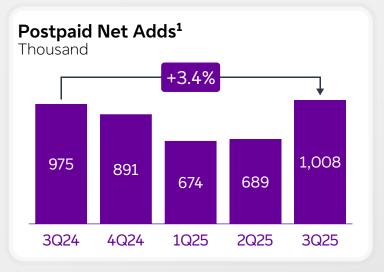


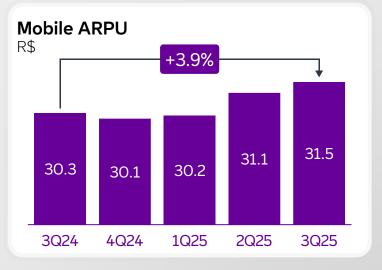












# Convergence accelerates, reducing churn, boosting net additions, and increasing fiber penetration



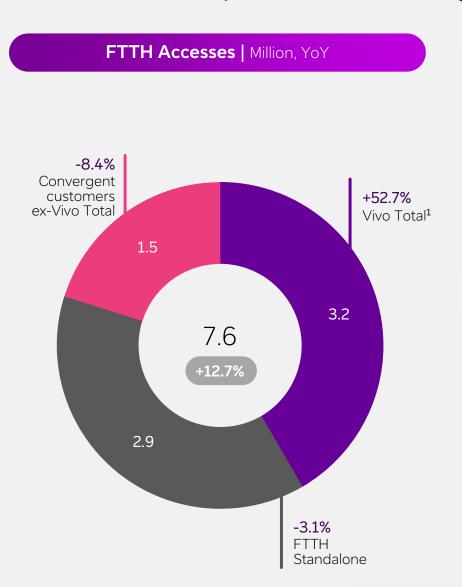


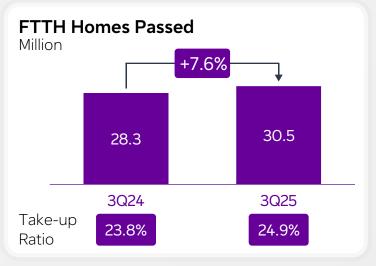


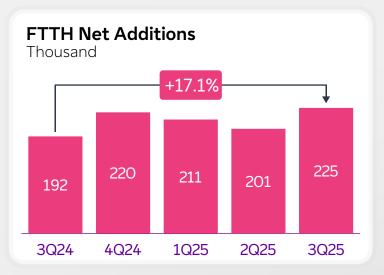


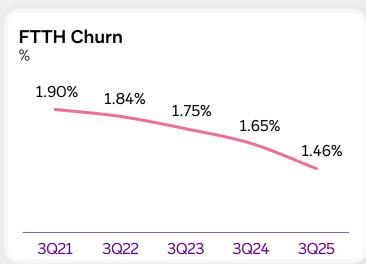












## \*Total

- ~85% of FTTH sales in Vivo's stores are with Vivo Total
- Convergence boosts RGU lifetime value, as churn is as low as 0.7%, with a gross ARPU of approx. R\$230
- On average, each Vivo Total subscription has 1.7 postpaid lines

### Revenue per B2C RGU maintains its growth trend as Vivo successfully enhances customer monetization





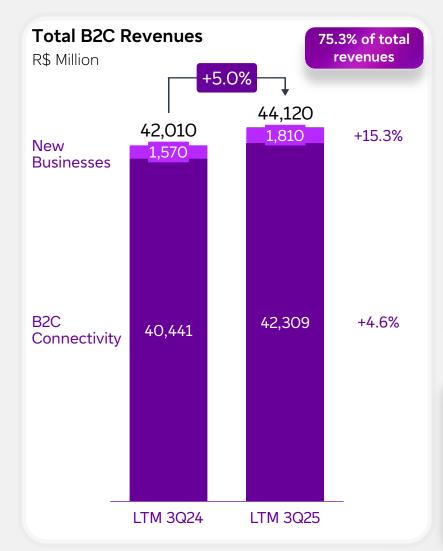


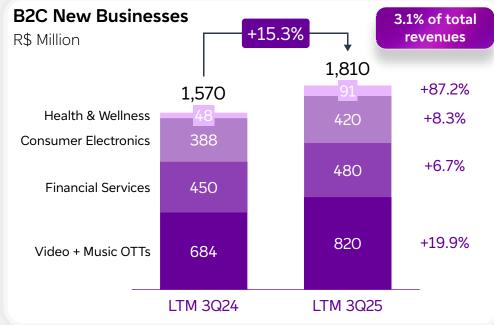














# /ale**saúde**

Vale Saúde Sempre has around 450k subscriptions, growing +27% YoY, with plans starting from R\$17.90 per month

## \*Seguros

Vivo has 600k insured devices in its base, representing a growth of +42% YoY. Currently, over 40% of smartphones purchases in Vivo's stores are sold with insurance

## B2B is a key growth driver for Vivo, and will continue to gain more relevance as digital services expand





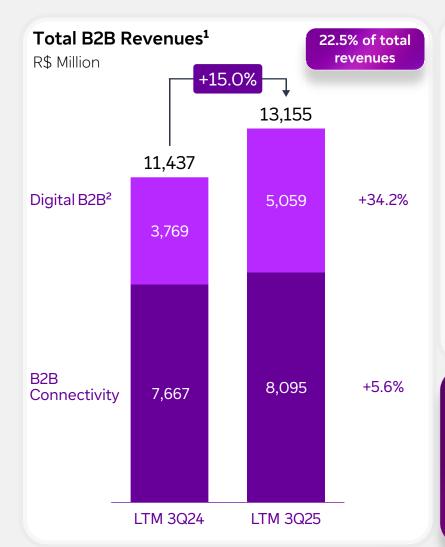


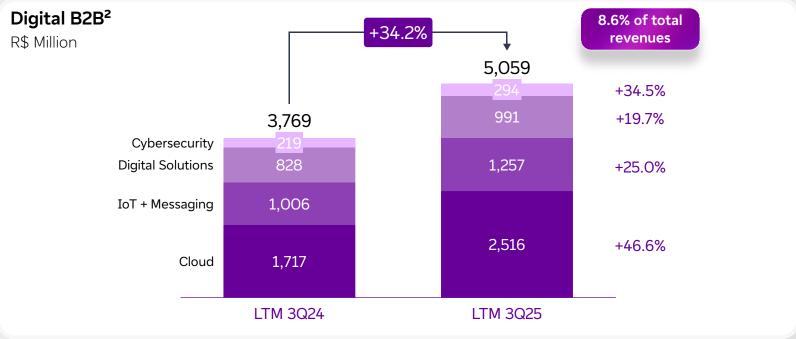












## vivo \* + Sabesp

Vivo and Sabesp signed the largest IoT deal in the world

In addition to the installation of 4.4 million smart water-usage meters in the cities of São Paulo and São José dos Campos by 2029, Vivo will also be responsible for the platform that monitors and processes the data being transmitted

## Reinforcing its protagonism, Vivo makes a new commitment to biodiversity until 2055

















The Encontro Futuro Vivo event brought together prominent figures to foster discussions and reflections on the future of life on the planet and featured the announcement of the project:

> **Futuro Vivo Forest**

A 30-year commitment to regenerate the Amazon forest

Between the Brazilian states of Maranhão and Pará Preserved area of 800 hectares (~900k trees)

Benefits also for the local community



Governance



1<sup>st</sup> place among all sectors in B3's Corporate Sustainability Index



**Excellence in the Corporate Social** Responsibility standard (ISO 26000), with strong adherence to its auidelines



#### Acknowledgements



Compliance Program of the **Year** at the 2025 Leaders League Compliance Summit and Awards



Winner in the TMT category of Exame Magazine's 2025 "Melhores e Maiores" ranking



6th place in the ranking of the **Best Companies to Work For** in Brazil<sup>1</sup>, according to Great Place to Work

The only Brazilian company – and the only one in its industry featured on Fortune's Change the World list





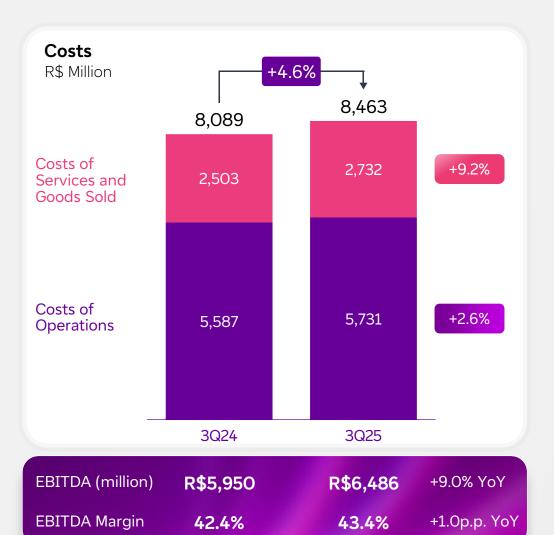












#### Costs of Services & Goods Sold

#### Cost of Services | +19.4% YoY | 11.7% of Revs (+1.3p.p. YoY)

Increase related to the accelerated growth of revenues with digital solutions, especially in B2B

#### Cost of Goods Sold | -5.2% YoY | 6.6% of Revs (-0.8p.p. YoY)

Improved margin profile in the sale of handsets and accessories

#### **Costs of Operations**

#### Personnel | +3.2% YoY | 10.5% of Revs (-0.3p.p. YoY)

Reflected salary adjustments, partially balanced by enhancements in benefit program management

#### Commercial & Infrastructure | +4.1% YoY | 24.2% of Revs (-0.6p.p. YoY)

Greater commercial activity offset by digitalization and efficiencies

#### Other Revenues (Expenses) | +204.3% YoY | 1.4% of Revs (+0.9p.p. YoY)

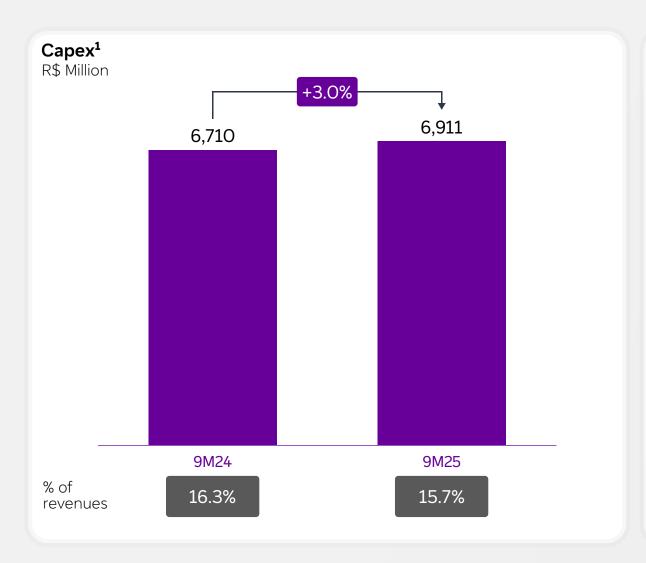
Net revenue in the guarter mainly due to asset sales resulting from the migration to authorization, partially offset by higher provisions for contingencies

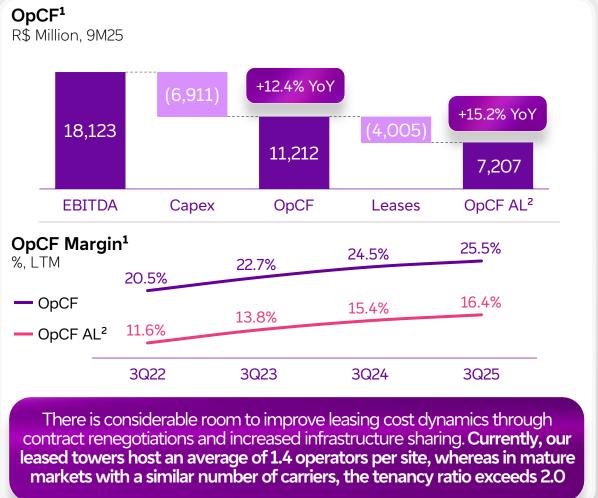
In 3Q25, we had R\$232mn<sup>1</sup> in benefits from the sale of assets (R\$34mn in copper and R\$199mn in real estate), compared to R\$95mn in 3Q24

We will deliver R\$4.5bn of asset sales over the next years, with value capture concentrated in 2026 and 2027

## Operating cash flow grows at a double-digit rate, reflecting Vivo's return profile







## We continue to improve profitability, while cash generation and balance sheet strength remain solid



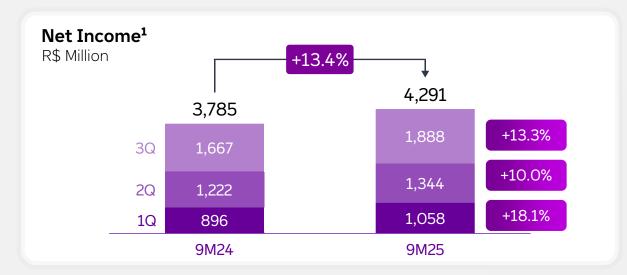


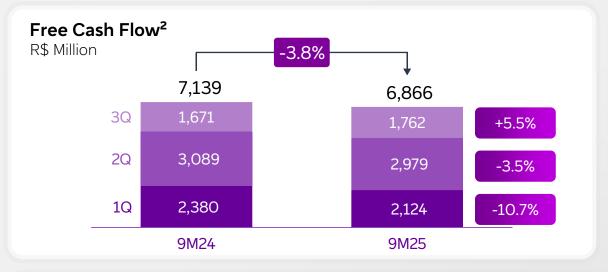


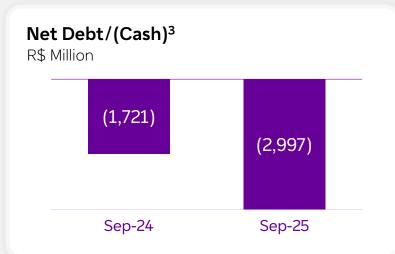














Free Cash Flow Yield (LTM)<sup>4</sup>

7.2%

FCF/Revenues (LTM)

13.6%

# Shareholder remuneration on track to meet our guidance and expand on a yearly basis















#### Shareholder Remuneration (from Jan 1 to October 30, 2025)<sup>1</sup>

Type of Payment	Amount (R\$ million)	Date of Payment
IoC declared in 2024 (and paid in 2025)	2,250	April 8, 2025
Capital Reduction	2,000	July 15, 2025
Share Buyback <sup>2</sup>	1,426	Ongoing
Events Paid so far in 2025	5,676	<b>Ø</b>
IoC declared in 2025	2,680	Before April 30, 2026



We reaffirm our commitment to distributing at least 100% of our net income to shareholders for the years 2025 and 2026



Since January 2025, we repurchased 48.4mn shares<sup>3</sup> (1.5% of our current capital stock). We intend to follow through on our ongoing share buyback program of R\$1.75bn by February 2026



VIVT3 is the 34<sup>th</sup> most liquid share in the Brazilian Stock Exchange, up 11 positions YoY<sup>4</sup>

