



QUARTERLY RELEASE

CORPORATE
SUSTAINABILITY \\ 2Q26





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Dear reader,

We continue to advance in building an increasingly responsible, efficient CSN Group committed to sustainable development — and we have also evolved in how we communicate this journey, with disclosures that connect sustainability performance to asset resilience, to the risks identified by the Company, and to the mitigation strategies adopted.

It is within this framework that we present the main highlights of the second quarter of 2026, results that illustrate, in practice, the consistency of our management.

In environmental management, we completed the full implementation of dust suppression systems at the sintering plants of Usina Presidente Vargas and advanced in CO₂ emissions intensity: an 8% reduction in steel relative to the 2018 base year, 4% in cement relative to 2020, and 13% in mining relative to 2020. A set of results that reflects the efficiency of our decarbonization *roadmaps*.

In dam management, the National Mining Agency (ANM) recognized the decommissioning of the Lagarto Dam (CMIN), and the Minas Gerais State Environmental Foundation (FEAM-MG) recognized the decommissioning of the B2A Dam (MIPE). All of our structures continue to hold an attested Declaration of Compliance and Operability, reaffirming the soundness of our engineering, operation, and monitoring criteria.

On the social and diversity front, we increased female representation on staff by 4% and in leadership positions by 6%, both compared to 2Q25, consolidating our trajectory toward equity and inclusion. We also published the CSN Foundation's 2025 Impact Report, reinforcing our commitment to education and culture in the territories where we operate.

Lastly, we also advanced in our external sustainability assessments: we improved in the FTSE Russell ESG rating from 3.7 to 4.2 for the CSN Group and from 3.4 to 3.9 for CSN Mineração, were recognized as Industry Leaders by Sustainalytics in the 2025 ESG Risk Rating, and improved our EcoVadis score from 74 to 80 points.

These are just a few of the highlights of a quarter that reinforces the purpose that guides us.

Do it well, do it more, do it forever!

About this report

Since 2023, CSN has disclosed its ESG practices, performance, and indicators on a quarterly basis – reinforcing its commitment to transparency and accountability to its stakeholders. In 2026, the report evolved to reflect an increasingly in-depth risk management approach, in which sustainability is treated as a strategic pillar for identifying, assessing, and mitigating the Company's main risks.

By adopting this perspective, CSN consolidates good market practices and anticipates growing expectations for disclosures that connect sustainability performance to asset resilience, people protection, and business longevity.

With this new framework, the release now presents, in a more structured way, the risks identified by the company, its mitigation strategies, and the materiality of the initiatives developed, connecting ESG actions to business management and long-term value creation. As for the performance of quantitative indicators, results are presented comparatively, considering the most representative period for tracking each metric.

Navigate the document



Risk Management

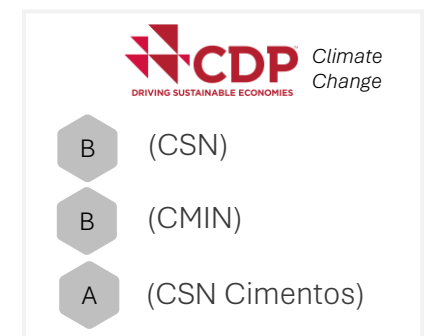
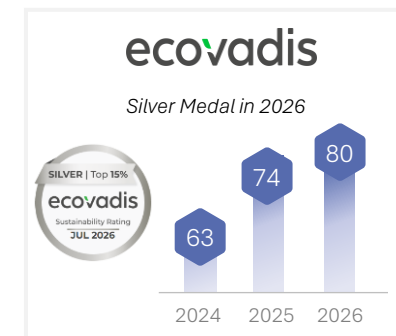
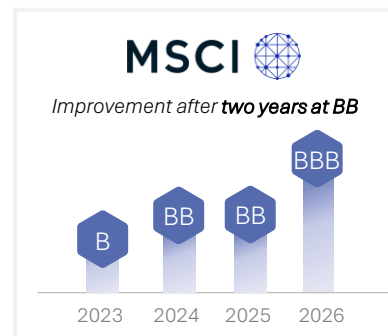
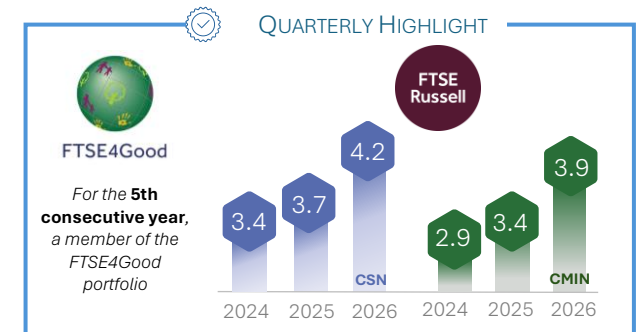
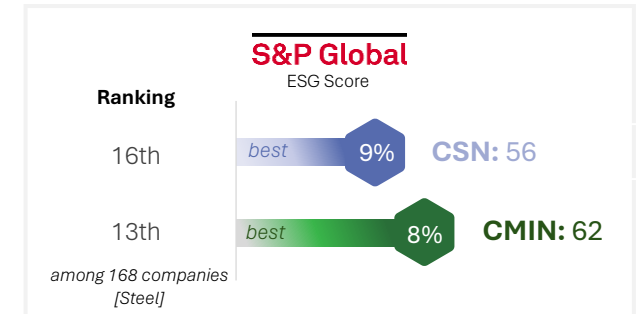
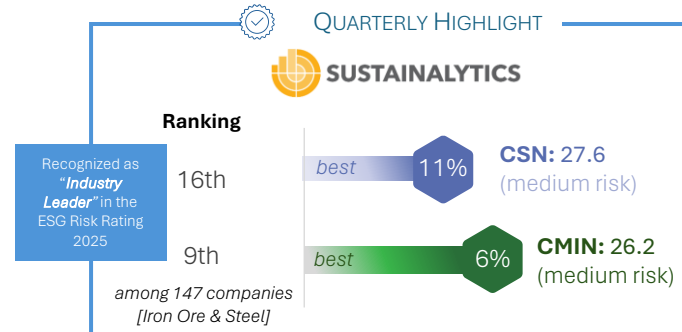


Quarterly Highlights



Social and Environmental Performance

Sustainability Ratings Performance



QUARTERLY HIGHLIGHTS

GOVERNANCE

- Improvement in **FTSE scores from 3.7 to 4.2 for the CSN Group, and from 3.4 to 3.9 for CMIN**
- Recognition of CSN and CMIN as **Industry Leaders in Sustainalytics' 2025 ESG Risk Rating**
- Improvement in the **EcoVadis score from 74 to 80 points**

DAMS

- **Decommissioning of the Lagarto Dam** recognized by ANM (CMIN)
- **Decommissioning of the B2A Dam** recognized by FEAM (MIPE)
- **All dams with an attested Declaration of Compliance and Operability (DCO)**

SOCIAL AND DIVERSITY

- **4% increase in female representation on staff**, compared to 2Q25
- **6% increase in female representation in leadership positions**, compared to 2Q25
- Publication of the **Fundação CSN's 2025 Impact Report**

ENVIRONMENTAL MANAGEMENT

- Full implementation of **dust suppression systems at UPV's sintering plants**
- **8% reduction in CO₂ emissions intensity in steel**, relative to 2018
- **4% reduction in CO₂ emissions intensity in cement**, relative to 2020
- **13% reduction in CO₂ emissions intensity in mining**, relative to 2020

Risk Management



Main Risks



Throughout this document, the reader can track mitigation actions related to each risk through its identification code “[RXX]”

Climate	[R01] Increased intensity and frequency of extreme rainfall	 
	[R02] Implementation of the Brazilian Emissions Trading System (SBCE)	 
	[R03] Entry of high-carbon-emission products into Brazil, indirect impact due to the new CBAM regulation	
Nature	[R04] Occurrence of natural phenomena that could compromise dam safety	
	[R05] Regulation of water availability or water quality as a result of third-party activity in the same watershed	 
	[R06] Restricted access to natural resources essential to operations due to socio-environmental conflicts	 
	[R07] Pressure from external agents for better environmental performance and adoption of production models with lower environmental impact	  
Social	[R08] Risk of impact on the schedule of the Company's strategic projects due to territorial conflicts	
	[R09] Risk of shortage of qualified operational labor in the market	

1. The Company discloses other sustainability risks, which are published in its Integrated Report.

Pillar:

Climate & Nature



Usina Presidente Vargas, RJ
Sintering Plant #4

Full restoration of the dust suppression systems in Volta Redonda

R07

CSN completed, ahead of schedule, the delivery of the new dust suppression systems for Sintering Plants #2, #3, and #4. The implementation contributed to a 58% reduction (compared to 2023) in black dust deposition that can reach residential areas of the municipality. These advances strengthen the management of risk factors related to potential socio-environmental claims and possible operational restrictions arising from atmospheric emissions, also demonstrating the Company's commitment to mitigating the impacts of its operations in the territories where it operates.

Innovative project using energy biomass as fuel in Alhandra

R02

R07

The Company began executing a pilot project for its own production of energy biomass at the unit. The initiative is pioneering for Revalora and CSN Inova, and aims to expand the use of renewable energy sources and assess the potential of elephant grass as low-cost biomass for use as an alternative fuel at CSN Cimentos' plants; the project has a Technical Cooperation Agreement with EMBRAPA.

Sand production converts tailings into co-product

R02

R07

Through the Sand Production Project, sandy tailings from CMIN's operations will be used as raw material to produce sand for P15's concrete production. The project involves the removal of a large volume of tailings, transforming material that would otherwise require disposal into a value-added co-product. The solution directly aligns with the Company's Circular Economy principles, while also delaying the saturation of tailings piles, mitigating the need for new mineral tailings storage areas.

CSN brings steel slag aggregate to one of the leading technical events in Brazilian agribusiness

R07

R08

During the quarter, CSN presented steel slag aggregate as a fertilizer and soil conditioner at the Brazilian Symposium on Soils and Plant Nutrition. By transforming this steel co-product into an input that optimizes agribusiness productivity, the initiative reinforces the Company's commitment to sustainable development and to society, easing pressure on natural resources and strengthening lower-environmental-impact connections in the production chain — directly responding to demands for alternative uses of the material and mitigating the risk of conflict with communities and public agents.



All dams with an attested Declaration of Compliance

Dam Management

R04

CSN has been making significant progress in decommissioning its tailings dams, following a strict schedule approved by regulatory authorities.

2Q26:

Decommissioning of the Lagarto Dam | CMIN

ANM recognized the decommissioning of the Lagarto Dam, in Congonhas (MG), marking another step in CSN Mineração's structure elimination program.

Progress in the B4 Dam decommissioning project | CMIN

During the period, the B4 Dam decommissioning project was also completed and approved. The first phase of decommissioning is in the contracting process. The main works are scheduled to begin in the first quarter of 2027.

Decommissioning of B2A | MIPE

In 2Q26, FEAM recognized the decommissioning of the B2A Dam, belonging to Minérios Nacional — a company controlled by CSN —, a structure included in the Group's public target for decommissioning upstream-method dams. The Company now awaits equivalent recognition from ANM, in accordance with applicable national regulation.

Schedule:

2020-2025 (decommissioned):

- Auxiliar do Vigia | CMIN
- Vigia | CMIN
- B5 | CMIN
- Taboquinha 01¹ | ERSA
- Taboquinha 02¹ | ERSA
- B2A | MIPE



Next steps:

B2 (MIPE)	2028
B4 (CMIN)	2028
Casa de Pedra (CMIN)	2030+

CMIN – Pires / Ouro Preto (MG)
Vigia and Auxiliar do Vigia structures, already decommissioned



External audits



Cross-review of audits and projects



Tailings reprocessing projects

¹ Dams are under passive monitoring.

Pillar: Social



LOCAL COMMUNITIES

Valuing local culture R08

In April and June, CSN Mineração held the first and second editions of the *Entre Minas e Quitandas* project, bringing together local "quitandeiras" (traditional food vendors) from the municipality to sell typical treats from Congonhas. Through the project, CMIN promotes opportunities for employees to connect with the culture of the region where they operate. In this way, the activity fosters local development, valuing cultural practices that, more than tradition, represent belonging and historical identity in Congonhas.

Strengthening engagement with local communities R08

CSN Mineração carried out a socio-environmental initiative in the Esmeril community. The initiative combined environmental education, focused on waste management and conscious water use, with a historical photo exhibition to strengthen community ties. In this way, the Company actively supports local development, consolidating relationships of trust and actively responding to society's expectations for shared sustainability practices, mitigating potential reputational risks.

PEOPLE MANAGEMENT

Collective agreement approved R09

In May, the Company's employees approved, by vote, the 2026/2027 Collective Labor Agreement, consolidating an ongoing process of social dialogue and responsible negotiation with the industry union. The agreement, which includes salary adjustments, bonus payment, and maintenance of benefits, reinforces the Company's commitment to people management practices aligned with the principles of decent work and constructive labor relations. The transparent conduct of the negotiations, with respect for freedom of association and collective bargaining, strengthens trust between employees and the Company, helping to mitigate labor risks, reduce potential conflicts, and preserve the operational stability of the Company's activities.

DIVERSITY

Promoting gender equity and women's development R09

The Capacitar Program expanded women's presence in the industrial sector with the hiring of 18 women. The new classes in railway, steel, and mining operations combine theoretical and practical training to prepare participants for critical operational positions. In addition, the EMPODERA program directed 208 mapped professionals toward first-leadership positions through an Individual Development and self-knowledge track.



Quarterly Highlights



Chief Procurement Officer recognized in the Top 50 Outstanding Executives Award

CSN's Chief Procurement Officer, Ubaldo Marques, was one of the honorees at the Top 50 Outstanding Executives Award, promoted by 7ª Experiência, a platform focused on connecting and developing leaders. He received the recognition in the category **“Most Outstanding Procurement Executives of 2026”**. The award highlights the executive's consistent and strategic impact in driving innovative initiatives in the Company's Procurement area, further reinforcing the Group's position as a market benchmark.

ESG Progress Recognized by FTSE Russell and Sustainalytics

CSN advanced in its main international ESG assessments: in the FTSE Russell rating, it improved from 3.7 to 4.2 for the CSN Group and from 3.4 to 3.9 for CSN Mineração, reinforcing its alignment with global sustainability benchmarks and its non-financial risk management capacity. In Sustainalytics' rating, both companies were classified as *Industry Leader* in the 2025 ESG Risk Rating, standing out among 147 organizations in the sector — the CSN Group achieved a score of 27.6 (16th position) and CSN Mineração, 26.2 (9th position). The results demonstrate the Company's consistent progress on its ESG agenda and the work of integrating sustainability, governance, and risk management into the business strategy.

CMIN is a global finalist in Artificial Intelligence innovation at international event

CSN Mineração won the **28th Mining and Metallurgy Industry Excellence Award 2026**, in the **Operational Efficiency** category, with the project **“Reduction in translation gearbox consumption of reclaimers 32-RT-201 and 32-RT-202”**. The solution reduced **gearbox failures by 97%**, cutting annual replacements from 34 to just one and increasing operational reliability. In addition to performance and productivity gains, the project generated benefits aligned with the ESG agenda, including **reduced waste generation, lower team exposure to operational risks, and improved working conditions**, reinforcing CSN Mineração's commitment to innovation, efficiency, and sustainable value creation.

TRANSFORMING LIVES AND COMMUNITIES

GAROTO CIDADÃO

In April, the Volta Redonda (RJ) unit of Garoto Cidadão hosted representatives from the Ministries of Education, Culture, and the Fundação Itaú for a technical visit aimed at identifying and sharing best practices that integrate education and culture. Garoto Cidadão was recognized as a benchmark for its developed methodologies and cross-sector approach, highlighting the importance of partnerships in expanding learning opportunities, inclusion, and the holistic development of children and adolescents.

TECHNOLOGY EDUCATION CENTER (CET)

In April, the Technology Education Center (CET) of the Fundação CSN in Congonhas (MG) launched another edition of the Trilhas de Futuro program, which offers free technical training for young people in the region. In this edition, 312 students enrolled in the Mining and Electromechanics courses, expanding their prospects for professional qualification and employability.

CAPACITAR PARA CRESCER

In another edition of the *Capacitar para Crescer* program, 66 young people in situations of social vulnerability completed their training in Volta Redonda (RJ). Focused on preparing participants to enter the job market, the initiative contributes to skills development, expanded employability, and strengthened youth leadership, reinforcing the Company's commitment to social inclusion and creating opportunities for new generations.

2025 FUNDAÇÃO CSN
REPORT

Lastly, during the quarter, the Fundação CSN published its Impact Report for 2025. The document's objective is to present the strategies, actions, and achievements related to education and culture, in support of the Company's ESG agenda.

Impact Indicators	2Q26
People benefited ¹	5,039
Young people employed ²	1,085
Audience reached ³	108,168

¹ Young people benefited by the Garoto Cidadão, Capacitar, Jovem Aprendiz, Estágio, Tambores de Aço, and Futebol projects.
² Young people employed through the Foundation's programs: Jovem Aprendiz, Integração de Estágio, Mentoria Cidadã, Bolsa de Teatro, and Capacitar Hotelaria e Serviços.
³ Audience present at public presentations held by the projects: Garoto Cidadão, Tambores de Aço, Centro Cultural, and Histórias que Ficam.

Access the
FCSN
Impact
Report





Sustainability Performance

Main Targets¹

✓ Targets achieved

Capital	Target	Indicator	Indicator (Base Year)	6M26	Indicator (Target Year)	
Natural Capital 3 6 7 12 13 15	Reduce CO2e emissions by 10% per tonne of crude steel by 2030, WSA methodology, relative to the 2018 base year	tCO2e / t crude steel	2.1 (2018)	1.93 (Δ: -8%)	1.89 (2030)	
	Reduce CO2e emissions by 23% per tonne of cementitious material by 2030, reaching 392 kgCO2e/t cementitious, GCCA methodology, relative to the 2020 base year	kgCO2e / t cementitious	509 (2020)	491 (Δ: -4%)	392 (2030)	
	Reduce CO2e emissions by 30% per tonne of ore produced by 2035 (scopes 1 and 2), relative to the 2020 base year	kgCO2e / t ore	7.10 (2020)	6.19 (Δ: -13%)	4.97 (2035)	
	Reduce particulate matter emissions by 40% per tonne of crude steel produced at UPV by 2030, relative to the 2019 base year	kgPM / t crude steel	0.78 (2019)	0.43 (Δ: -45%)	0.47 (2030)	✓
	Decommission the CSN Group's upstream-method dams by 2030 ²	Number of decommissioned dams	1 (2020)	6	8 (2030)	
Human Capital 3 5 8 10	Maintain zero net loss in biodiversity and, whenever possible, net positive impact (net gain)	Area impacted x area protected	(2017)	502 ha (impacted) 1,446 ha (protected)	Ongoing target	✓
	Reduce the number of lost-time accident days involving own employees by at least 30% by 2030, relative to the 2021 base year	Lost days involving own employees	2,541 (2021)	1,409 (Δ: -44.5%)	1,779 (2030)	✓
	Continuously achieve zero fatalities across the entire CSN Group (own employees and contractors)	Number of fatal accidents	-	4	Ongoing target	
	Reduce the CSN Group's accident frequency rate (lost-time + no-lost-time accidents for own employees and contractors) by 30% by 2030, relative to the 2020 base year	Frequency rate	2.46 (2020)	2.01 (Δ: -18%)	1.72 (2030)	
Intellectual Capital 12 16	Achieve 100% of active employees trained in Compliance, covering the Code of Conduct and the Anti-Corruption Policy	Percentage of trained employees	Ongoing target	-	100%	
	Continuously increase our Compliance Index for governance best practices under CVM Resolution No. 80/2022 (considered "Compliant" and "Partially Compliant")	Full or partial compliance index	41% (2018)	87%	Ongoing target	



1. The Company has other ESG targets, which are published in its Integrated Report. Performance tracking for all of the Company's targets can be done annually through that document. ² The Taboquinha 1 and Taboquinha 2 dams are under passive monitoring.

Social Performance

Keynotes: ¹Considers employees allocated in Brazil under the CLT, Apprentice, Internship, and Capacitar Program categories. This diverges from GRI data because the latter does not cover the Internship Program. ²Includes the following levels: Supervision, Coordination, Management, General Management, and Executive Direction. *Considers reportable accidents; does not consider first aid cases.

★ Performance against the Company's public targets

Occupational Health and Safety		Unit	2Q25	2Q26	Δ%
Number of reportable accidents with and without lost time (own employees)*		Number	27	32	18.5
Number of reportable accidents with and without lost time (contractors)*		Number	22	25	13.6
Number of accidents with serious consequences (excluding fatalities) (own + contractors)		Number	4	4	-
★ Fatalities (own employees)		Number	1	2	100
★ Fatalities (contractors)		Number	0	0	-
★ Frequency rate of reportable work accidents (lost-time + no-lost-time accidents, own + contractors (1M HHT))*		Rate	1.77	1.96	10.7
Accident severity rate (own + contractors, 1M HHT factor)		Rate	261	457	75.1
Fatality rate (own + contractors, 1M HHT factor)		Rate	0.04	0.07	75
Events with high potential for severity and fatality (PSIF)		Number	12	12	-

Training		Unit	2Q25	2Q26	Δ%
Training hours		Hours	297,384	258,238	-13
Employees trained		Number	24,272	34,512	42
Investment in training		R\$	2,573,137.00	1,775,323.09	-31

Female Representation		Unit	2Q25	2Q26	Δ%
★ Women on staff ¹		%	26	27	4
Women in leadership positions ²		%	15.5	16.4	6

Environmental Performance

★ Performance against the Company's public targets

Atmospheric Emissions – CSN Group ¹		Unit	2Q25	2Q26	Δ%
	NO _x ²	t	3,135.06	2,184.38	-30
	SO _x	t	1,416.85	1,770.70	25
	PM emissions	t	699.88	566.88	-19

Air Quality – Steel ³		Unit	2Q25	2Q26	Air Quality
	UPV – Vila Santa Cecília Station	µg/m ³	15.39	12.88	GOOD
	UPV – Retiro Station	µg/m ³	21.75	16.31	GOOD
	UPV – Belmonte Station	µg/m ³	26.69	28.29	GOOD

Water Intensity		Unit	2Q25	2Q26	Δ%
	Intensity per steel production	m ³ / t steel	20.2	21.2	5
	Intensity per cement production	m ³ / t cementitious	0.21	0.17	-19
★	Intensity per ore production	m ³ / t ore	0.24	0.18	-25

Waste Management		Unit	2Q25	2Q26	Δ%
	Percentage of circularized waste	%	97	93	-4

Emissions Intensity of CO ₂		Unit	2Q25	2Q26	Δ%
★	Emissions intensity per steel production ⁴	tCO ₂ /t	1.93	1.93	0
★	Emissions intensity per cementitious production ⁵	kgCO ₂ /t	488	491	1
★	Emissions intensity per iron ore production ⁶	kgCO ₂ /t	6.26	6.19	-2

Keynotes: ¹Includes data from the Brazil steel and cement segments. ²The NOx indicator showed reductions at the Alhandra, Barroso, and Pedro Leopoldo plants, resulting from operational changes and improvements, especially related to co-processing dosage. ³Considers monitoring performed at the automatic stations and presents the period average for Volta Redonda monitoring. The air quality index was classified as "Good" in more than 91% of the measurements. ⁴Considers emissions according to the WSA methodology and production from the UPV and SWT units. ⁵GCCA Indicator 62 - Specific gross CO2 per ton of cementitious product (kgCO2e/ton cementitious). ⁶Considers only emissions from CSN Mineração's Scope 1 mobile combustion category, which represent 95% of the Company's emissions, noting that scope 2 emissions are zero since electricity consumption comes 100% from renewable sources.

