

4Q22 AND 2022 EARNINGS PRESENTATION

March 09, 2023





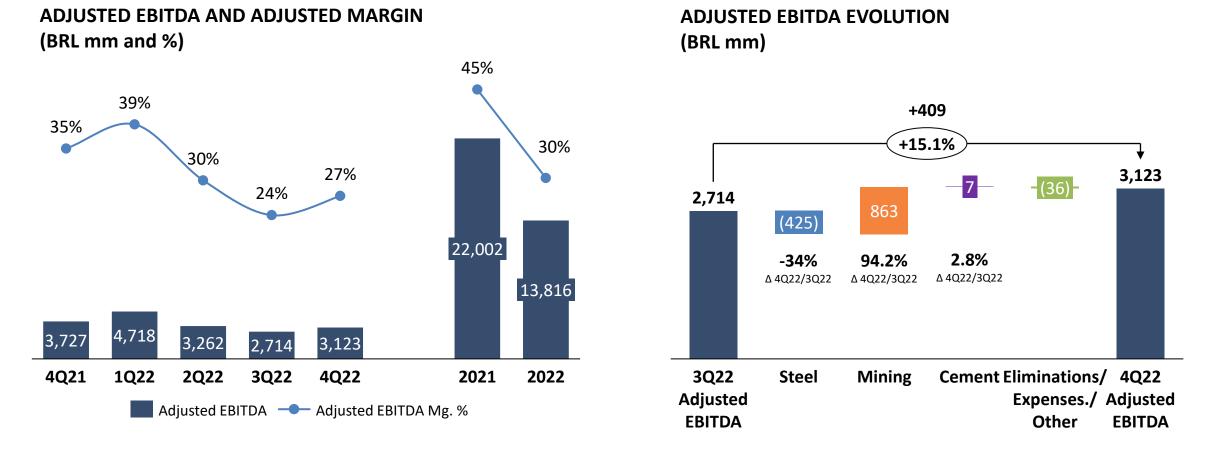
HIGHLIGHTS

- CSN presented a **15% Adjusted EBITDA growth** in 4Q22, with an increase of 3.2 p.p. in the EBITDA Margin. The strong performance achieved in the mining segment by combining better operational performance with an increase in the realized prices, ended up more than offsetting the period seasonality.
- 2 The acquisition of CEEE-G opened a **new avenue of opportunities** for CSN's Energy segment, and the benefits of self-production and the sale of energy surplus will be even more relevant throughout 2023.
- **3** ESG: According to Sustainalytics, CSN has the 4th best score (26.0) among the 155 steel and mining companies evaluated globally. CSN was also the only Brazilian company in the sector to be named in the S&P Global Sustainability Yearbook 2023, ranked as the one in the sector that made the most progress in ESG practices in the world.

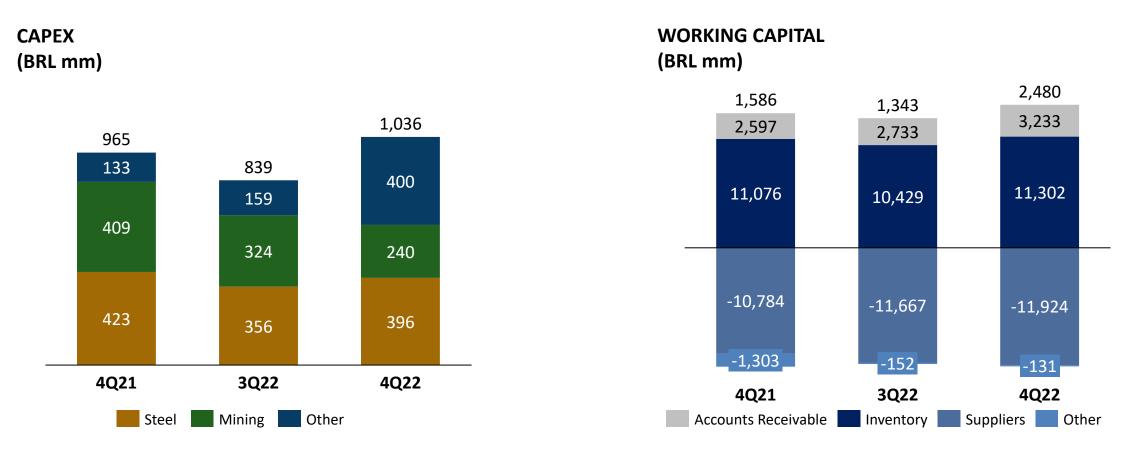


FINANCIAL PERFORMANCE



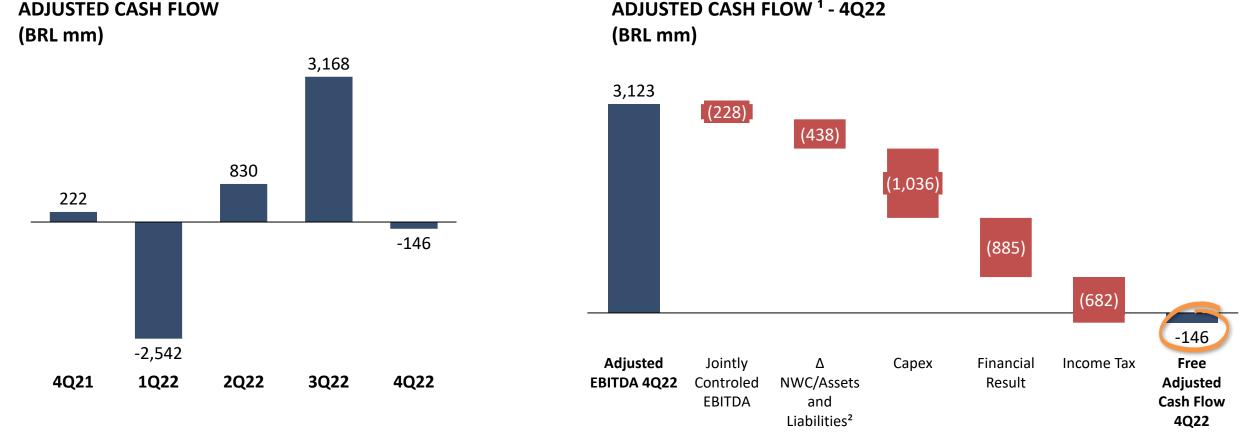


The increase in EBITDA was directly impacted by the strong sales volume and the increase in Platts prices in the period, which allowed a solid operating result for the Mining segment. In 2022, however, the prices of raw materials for steel production and the average reduction in the iron ore price were the main factors that impacted the result.



- CAPEX totaled BRL 1,036 million in 4Q22, a better performance compared to the previous quarter, due to investments in the Cement business unit and Cimentos Brasil incorporation. In 2022, CAPEX reached BRL 3,413 million, a 16% increase compared to 2021.
- ↔ Working Capital impacted by the punctual increase in the Company's Inventories and Accounts Receivable.

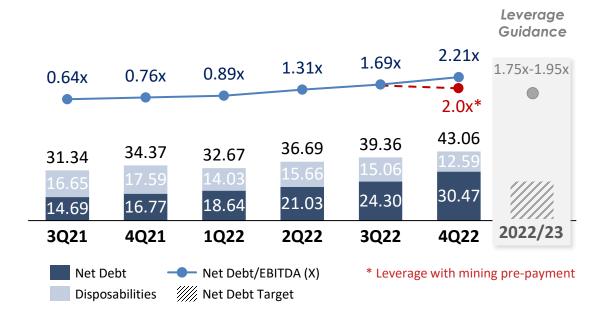




Adjusted Cash Flow in 4Q22 was negative by BRL 146 million, mainly affected by higher CAPEX volumes and financial expenses, in addition to the increase in taxes paid in the period.

Source: CSN / Note 1: The concept of Free Cash Flow is calculated based on Adjusted EBITDA, subtracting EBITDA from Jointly-Subsidiaries, CAPEX, Income Tax, Financial Result and changes in Net Working Capital¹, excluding the effect of the Glencore advance. Note 2: The Adjusted Working Capital² for the quarter is composed of the change in Net Working Capital, plus the change in long-term Assets and Liabilities, excluding non-cash items.

LEVERAGE, LIQUIDITY AND NET DEBT (BRL billions; Net Debt / EBITDA (x))



NET DEBT BUILD-UP (BRL billion) +6.17+25.4% 0.23 30.47 2.02 2.53 1.29 0.21 24.30 0.15 (0.25)Exchange **3Q22** Free Cash Pré Paid. CEEE-G Paid Acquisition ∆ Net 4**Q**22 Flow Mfe Variation and Dividends of Grant Debt. MRS/ Chapecó rigths

Acquisition

The leverage increase is a consequence of a series of disbursements made in the period, mainly related to the acquisition of CEEE-G, in addition to the distribution of dividends. When considering the resources with prepayments of iron ore obtained in January in the Debt at the end-of-the-year, leverage would be at 2.0x.



Other

Source: CSN / Note 1: Net Debt / EBITDA: Debt considers the final BRL/USD exchange rate of each period; Net Debt and EBITDA considers the average BRL/USD exchange rate of the period.

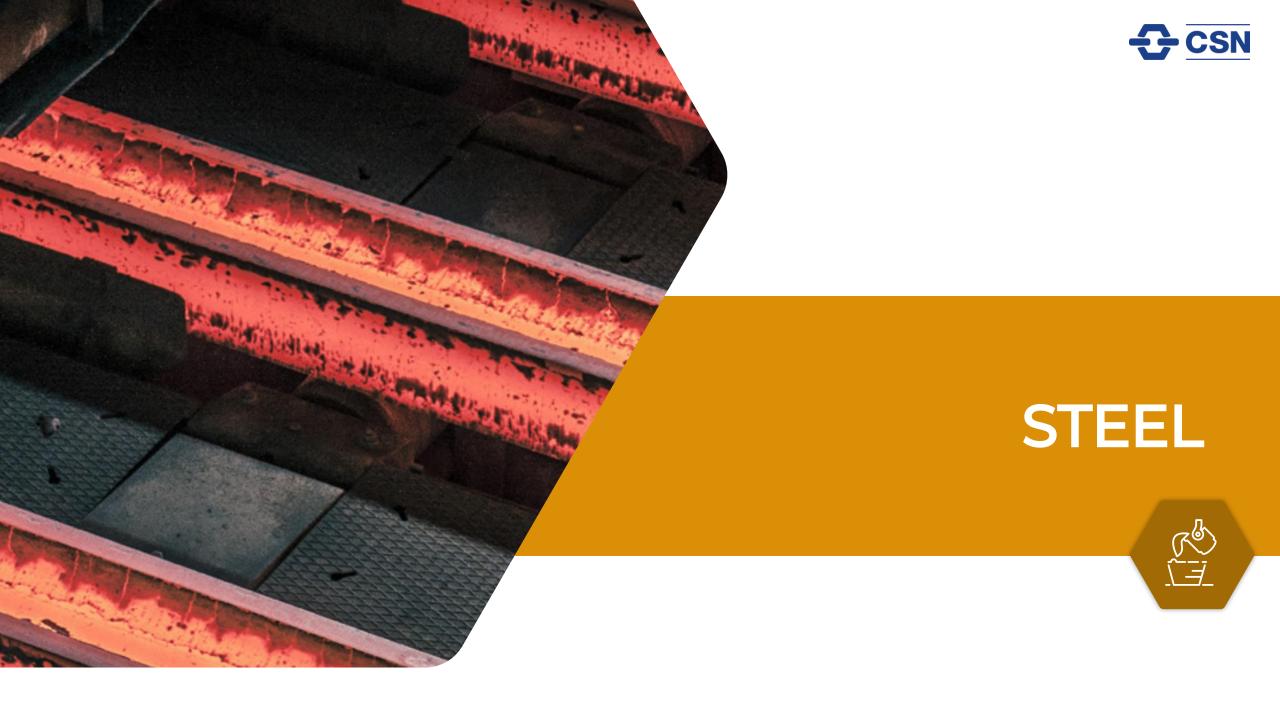
DEBT AMORTIZATION SCHEDULE



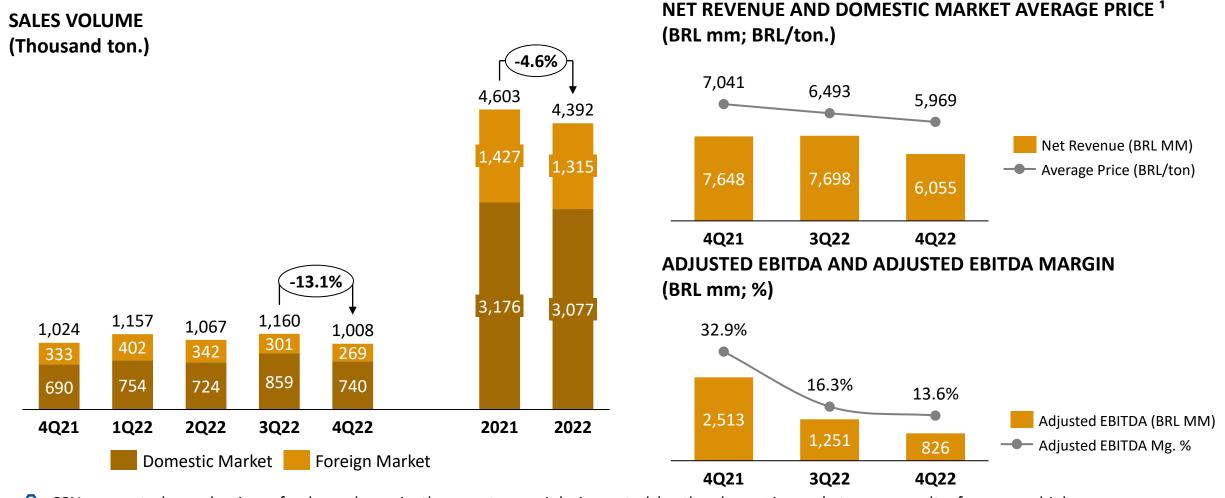
The Company remains very active in its objective of extending the Average Term, focusing on long-term operations and the local capital market. Among the main movements in 4Q22, the 12th and 13th issuances of debentures stand out, in the amount of BRL 1.9 billion, with maturities in 2027, in addition to the 1st issuance of debentures by Prada in the amount of BRL 130 million with maturity in 2024, and also the 1st issuance of debentures by CEEE-G, in the amount of BRL 1.9 billion, with a single maturity in 2024.



Source: CSN / Note 1: IFRS does not consider participation in MRS (37.27%). Note 2: Gross/Net Managerial Debt considers interest in MRS (37.27%) and accrued interest. Note 3: Average term after conclusion of the Liability Management Plan.



STEEL PERFORMANCE



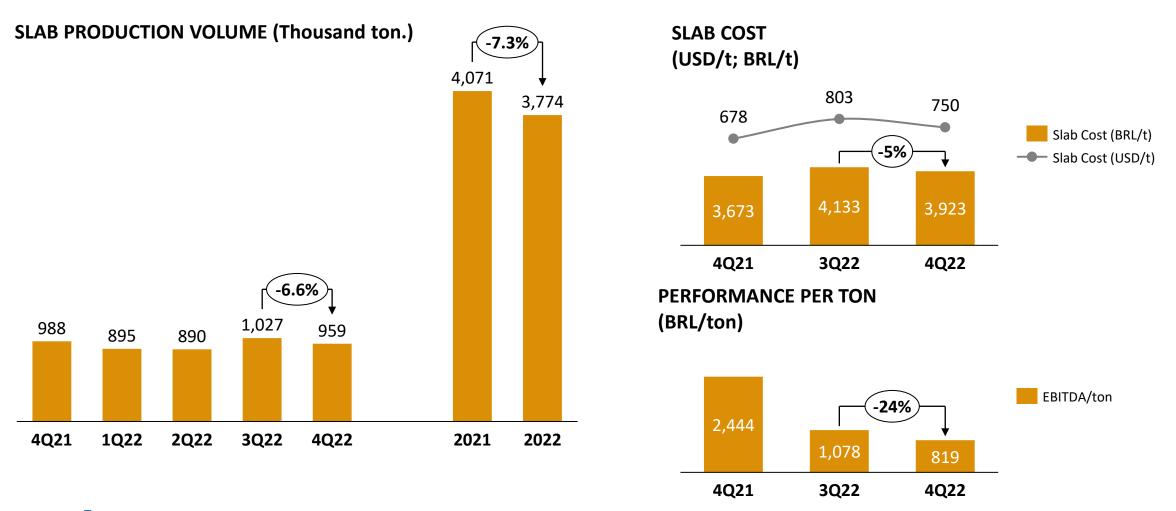
CSN presented a reduction of sales volume in the quarter, mainly impacted by the domestic market, as a result of an even higher seasonality in the period, with the Soccer World Cup and the Brazilian Elections. In addition, there was a reduction in the prices charged, which more than offset the lower production cost.

Source: CSN / Note 1: Average price relative to the Domestic Market.

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10
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STEEL COMPETITIVENESS

Source: CSN



In the quarter, the decrease in production was in line with seasonality while the cost of the slab was, once again, benefited by cheaper raw materials. Performance per ton dropped by 24% due to the combination of lower prices and weaker commercial activity.

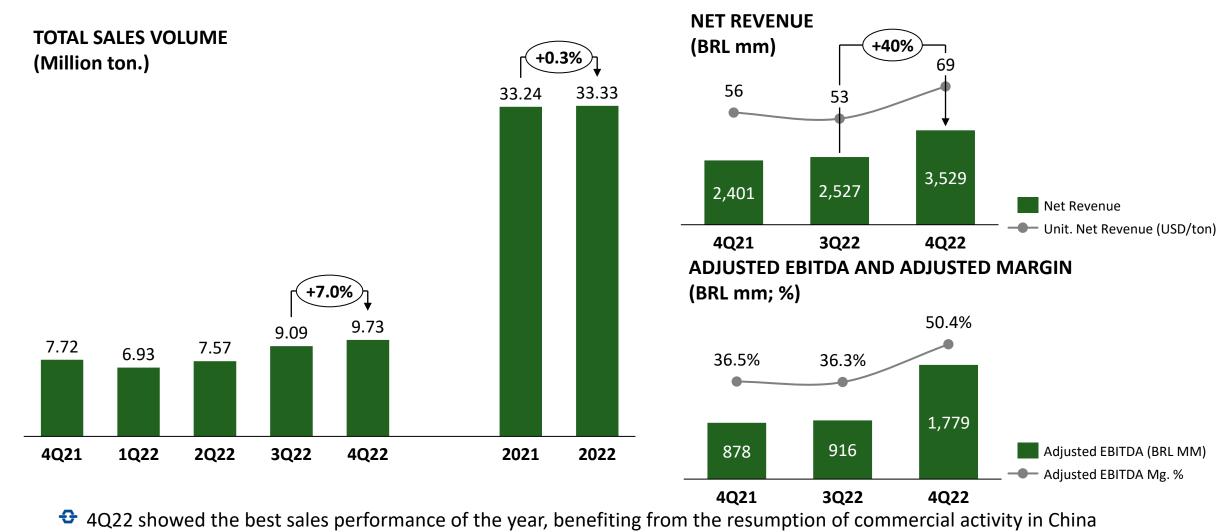




MINING



MINING PERFORMANCE

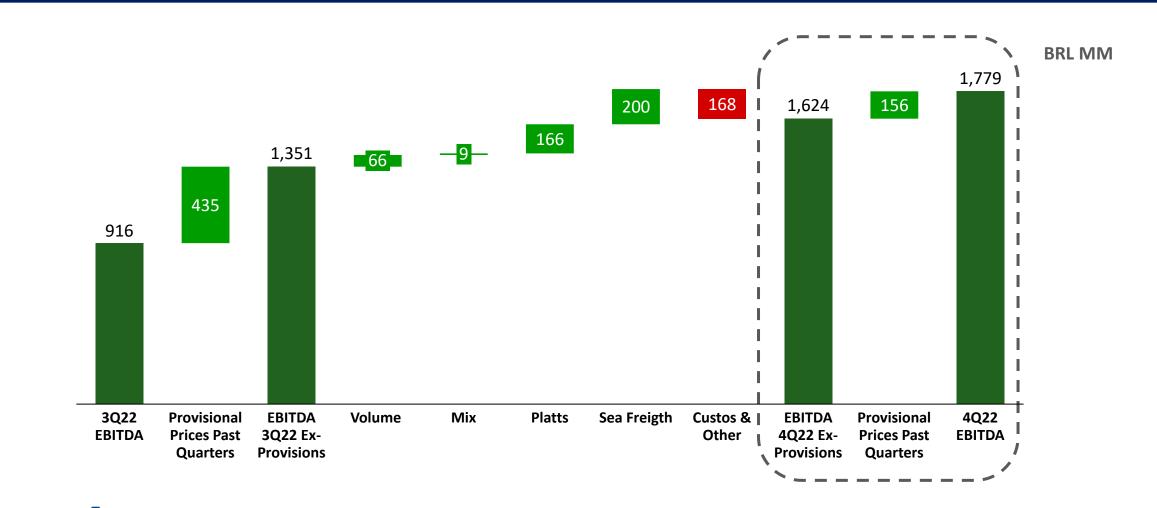


and better iron ore prices. As a consequence, the EBITDA for the quarter reached BRL 1.8 billion, with a margin of 50.4%.

Source: CSN Mineração



ADJUSTED EBITDA



Increase in Platts prices at the end of the quarter, decrease in freight costs, higher volumes sold and positive adjustment of provisioned prices ended up offsetting the higher cost of goods sold in the period.



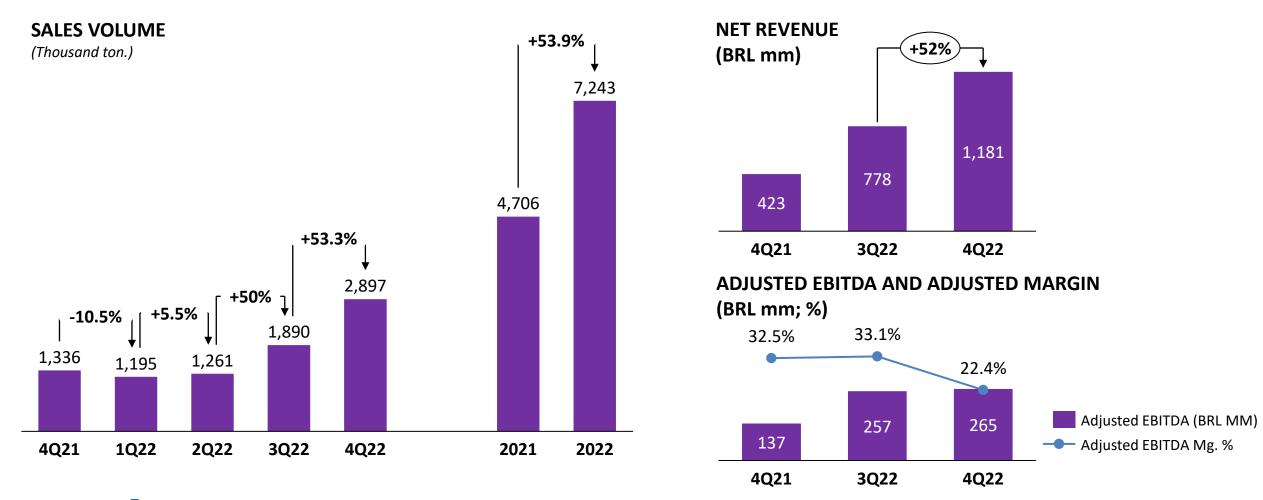




CEMENT



CEMENT PERFORMANCE



Quarter highlighted by the full incorporation of the Cimentos Brasil results, with considerable increases in revenue and volumes sold. On the other hand, there were also increases in production costs and in the acquisition of raw materials, which occasionally dropped the operating margins.

16

Sources: CSN and SNIC





Q.F

ESG DEVELOPMENT

DAMS

✓ Completion of the **decharacterization** works on the Vigia dam

CSN Mineração dams with DCE (declaration of stability) renewed

GOVERNANCE

- ✓ 1st year of activity of the ESG Committee
- \checkmark Mapping of risks and opportunities aligned with TNFD guidelines
- ✓ Impact and Dependency Matrix on **Ecosystem Services**
- ✓ Conclusion of quantitative assessment of climate risks and climate scenarios

DIVERSITY AND SOCIAL

✓ 15% growth of women in leadership positions: from 11% (2021) to 13% (2022) 17% growth of women in the Company's workforce: from 17.5% (2021) to 20.5% (2022) Conclusion of the Theory of Change - new strategic instrument of social investment Human rights Due diligence in Congonhas (MG)



WORKFORCE SAFETY

- ✓ -25% in the Accident Frequency Rate (CAF+ SAF own and third parties) compared to 2021, best indicator in the last 8 years
 - ✓ -19% in the number of accidents (CAF+SAF) with own employees and third parties in relation to 2021

ENVIRONMENTAL MANAGEMENT

✓ ISO14.001 Certification from Cimentos Alhandra

✓ 93% of circulated waste in 2022

✓ -8% in water catchment versus 2021

 \checkmark CO₂ Steel (-5%, versus baseline 2018)

 \checkmark CO₂ Cement (-7%, versus baseline 2020)



RATINGS ESG CSN







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Companhia Siderúrgica Nacional